# Wynn Resort in Everett

# Monitoring of Project Construction and Licensee Requirements 205 CMR 135

Quarterly Report Massachusetts Gaming Commission as of December 31, 2015

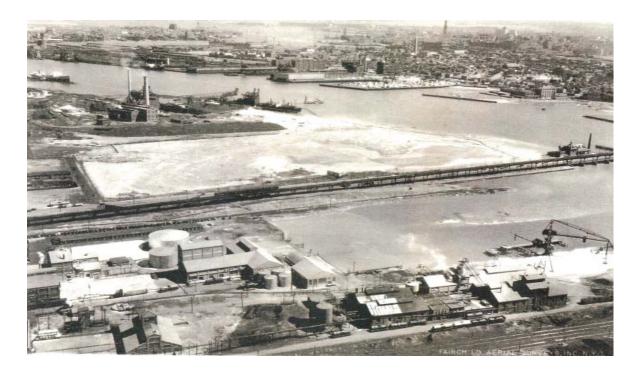


# Monitoring of Project Construction and Licensee Requirements

# Quarterly Report as of December 31, 2015

#### 1.0 Project at a Glance

The Wynn Resort in Everett (the "Project") is an approximately \$1.7 billion luxury resort that will transform a blighted section of the City of Everett, Massachusetts adjacent to the Mystic River into a world-class destination. The Project will contribute hundreds of millions of dollars, including tens of millions of dollars in infrastructure contributions to the City of Everett, the region, and the Commonwealth of Massachusetts. The Project will be constructed on the contaminated site of a former chemical manufacturing plant totaling approximately 33.9 acres (the "Project Site").



The Project will be comprised of a luxury hotel with 629 rooms, a gaming area, retail space, food and beverage outlets, convention and meeting space, a spa and gym, a parking garage, and other complementary amenities. The Project will also include extensive landscape and open space amenities including a public gathering area with an outdoor park-like open space, a pavilion, waterfront features, a public harborwalk, and water transportation docking facilities reconnecting the City of Everett to the Mystic River and Boston Harbor for the first time in generations.

The Project will also include off-site improvements including extensive transportation improvements and a multiuse path from the Project's harborwalk to the existing paths at the Massachusetts Department of Conservation and Recreation ("DCR") Gateway Park. The Project will be developed in a single phase as soon as necessary approvals are received.

Wynn MA, LLC ("Wynn") received a conditional Category 1 gaming license for Region A (the "Gaming License") in November 2014. Since receiving the conditional Gaming License, Wynn has made significant progress on community outreach, project entitlements, permitting, land acquisition and the design of the Project.

In August 2015, Wynn selected Charter Contracting Company, LLC, a Massachusetts limited liability company, as its remediation contractor. Remediation of the Project Site commenced in October 2015 and is currently underway. Wynn anticipates that this initial stage of remediation will be complete in first quarter 2016.

On July 15, 2015, Wynn filed its Second Supplemental Final Environmental Impact Report ("SSFEIR") to address the remaining three principal areas of study that were outlined in the Certificate of the Secretary of Energy and Environmental Affairs on Wynn's Supplemental Final Environmental Impact Report ("SFEIR") dated April 3, 2015. On August 28, 2015, Wynn received a Certificate of the Secretary of Energy and Environmental Affairs on its SSFEIR (the "Secretary's Certificate") concluding that Wynn's SSFEIR "adequately and properly complies" with the Massachusetts Environmental Policy Act ("MEPA").

In accordance with MEPA, following the receipt of its Secretary's Certificate, Wynn has been working with various state agencies to obtain "Section 61 findings," a determination made by an agency of the Commonwealth describing the environmental impact, if any, of the Project and a finding that all feasible measures have been taken to avoid or minimize said impact.

#### 2.0 Cost of Construction and Capitalization of Gaming Licensee

Pursuant to 205 CMR 135.02(5)(a) and (b), please see <u>Appendix 1</u> for a sworn certification regarding (a) the total estimated cost of construction of the Project and related infrastructure improvements and (b) the capitalization of the Wynn.

#### 3.0 Design and Construction Contracts

Pursuant to 205 CMR 135.02(5)(c), please see <u>Appendix 2</u> for a list of all design and construction contracts executed for the quarter ending December 31, 2015 to design and construct the gaming establishment and related infrastructure improvements.

#### 4.0 Progress of Construction

Environmental permitting activity continues at an aggressive pace. The purpose of these technical filings is to ensure that input from regulators, local officials, and stakeholders is understood, analyzed, and incorporated. Significant field analysis has been done to properly understand the Project Site, including additional traffic analyses, nearly 2,000 soil and water samples in anticipation of the remediation of the Project Site, wetlands delineation, vegetation classifications, and various other data gathering activities on and off Project Site.

Pursuant to 205 CMR 135.02(5)(d), the following is a status report regarding the progress of the construction of the Project.

#### 4.1 Federal Permits.

On September 8, 2015, Wynn submitted an application for a Section 10 and 404 Individual Permit from the United State Army Corps of Engineers ("ACOE") with respect to dredging, structures and fill associated with navigation improvements and shoreline stabilization in support of the Project.

#### 4.2 State Permits.

On July 15, 2015, Wynn filed its SSFEIR to address the remaining three principal areas of study that were outlined in the Certificate of the Secretary of Energy and Environmental Affairs on Wynn's SFEIR dated April 3, 2015. On August 28, 2015, Wynn received a Secretary's Certificate concluding that Wynn's SSFEIR "adequately and properly complies" with MEPA.

The Secretary's Certificate confirmed that Wynn's traffic analysis and mitigation plans are effective to mitigate the Project's impacts on existing transportation infrastructure. With respect to broader regional transportation impacts, the Secretary's Certificate provides for the establishment of a "Regional Working Group" to be lead by MassDOT for the purpose of assessing and developing long-term transportation improvements that can support

sustainable redevelopment and economic growth in and around Sullivan Square. Wynn committed to participating in this Regional Working Group and providing a proportionate share of funding to support this effort.

The Secretary's Certificate also required enhanced public review during permitting and development of Section 61 findings by MassDOT and the MGC. Following the receipt of the Secretary's Certificate, Wynn has had productive meetings with each of the State Agencies with permitting authority over the Project for the purpose of preparing Section 61 findings, to be issued by each such State Agency.

On August 24, 2015, Wynn filed its Chapter 91 License Application for the Project with the Massachusetts Department of Environmental Protection ("MassDEP") to obtain license authorization for the development of portion of the Project on private filled and flowed tidelands. Pursuant to M.G.L. c. 21A, § 18(d)(2), (3) and (6), MassDEP and Wynn have entered into a Memorandum of Agreement regarding Project specific schedule and fees for the Project (the "Fast Track Agreement"). Pursuant to the terms of the Fast Track Agreement, MassDEP and Wynn agreed upon an appropriate permit application fee and alternative schedule for timely action related to Wynn's Chapter 91 License Application. Based on this schedule, the comment period for Wynn's Chapter 91 License Application began on September 9, 2015 and concluded on October 9, 2015. On September 24, 2015, MassDEP held a public meeting at Everett City Hall for purposes of receiving comments on Wynn's Chapter 91 License Application. The meeting was well attended and the comments received were all positive. Following the meeting, written comments were submitted to MassDEP for its consideration. Wynn anticipates receiving a written determination from MassDEP in January 2016.

#### 4.3 Local Permits.

On May 11, 2015, Wynn submitted its Form 19A Site Plan Review Application to the Everett Planning Board. The City of Everett engaged outside consultants, LDD Collaborative, Inc. and TranSystems, to provide Site Plan Review services for the Project. On July 13, 2015, Wynn presented its Site Plan Review Application at the Everett Planning Board public meeting and advised the Everett Planning Board that it would be modifying its application to address comments raised by the City of Everett's outside consultants. On August 24, 2015, Wynn presented its modified application to the Everett Planning Board and the Everett Planning Board heard public comments. On September 16, 2015, the Everett Planning Board concluded the public hearing and unanimously approved the application. On August 11, 2015, Wynn submitted its Notice of Intent for the Project to the City of Everett Conservation Commission in order to obtain approval under the Massachusetts Wetland Protection Act for work within wetlands resource areas and buffer zones. The Everett Conservation Commission held an initial public meeting on August 20, 2015. On September 17, 2015, the Everett Conservation Commission held another public meeting and voted unanimously to approve Wynn's Notice of Intent. The Everett Conservation Commission issued its Order of Conditions with respect to the Project on September 24, 2015.

Pursuant to 205 CMR 135.02(6), please see <u>Appendix 3</u> for an updated permits chart and all documents and information listed in 205 CMR 120.01: *Permitting Requirements*.

#### 4.2 Site Remediation

Wynn has completed the field investigation related to the remediation including nearly 2,000 samples landside and in the river, and significant laboratory analysis of the samples. On April 8, 2015, Wynn received a petition from residents of the City of Everett requesting that the disposal site be designated as a Public Involvement Plan ("PIP") site in accordance with Massachusetts General Laws (MGL) c. 21E §14(a). This law requires that, upon receiving such a petition, a plan for involving the public in decisions regarding response actions must be prepared and a public meeting held to present the proposed plan. The disposal site was designated as a PIP site on April 28, 2015. The PIP process will be used to educate the public on the remediation process and provide a forum for addressing any comments. The PIP process will continue through the completion of the remediation of the site.

Wynn and GZA GeoEnvironmental, Inc., the Licensed Site Professional ("LSP") for the site, presented the draft PIP plan at a public meeting on June 2, 2015 at Everett City Hall. In addition, the draft Release Abatement Measure ("RAM") plan was also presented at the meeting. The comment period for the PIP plan was scheduled to end on June 22, 2015, but was extended by Wynn at the request of the petitioners for an additional 21 days to July 13, 2015. In addition, the comment period for the draft RAM plan was extended an additional 30 days to July 22, 2015.

On August 19, 2015, the Release Abatement Measure ("RAM") plan for the landside remediation (known as Phase 1) was submitted to the MassDEP and all petitioners were notified accordingly.

Pursuant to the RAM Plan, Wynn held public meetings in Everett and Charlestown on October 15 and 16, 2015, respectively, for the purpose of informing the public regarding the remediation prior to commencement. Remediation of the Project Site began following the meetings and continues. Weekly updates on the remediation are posted on Wynn's website (www.wynnineverett.com). The perimeter air-monitoring system has been operational throughout the remediation and no alarm conditions attributable to the RAM work has been recorded.

As of December 28, 2015, seven truckloads of contaminated soil were transported off-site for disposal. The soil was transported in lined trailers which were cleaned before leaving the Project Site.

#### 4.3 Offsite Infrastructure

As described above, the Secretary's Certificate confirmed that Wynn's traffic analysis and mitigation plans are effective to mitigate the Project's impacts on existing transportation infrastructure. In light of this positive response, an RFP was issued on June 26, 2015 to select a design and permitting team to deliver the offsite roadway and transit station improvements. In November 2015, Wynn entered into an agreement with AECOM USA of America, a Massachusetts corporation ("AECOM"), to provide civil and geotechnical engineering and construction oversight services for off-site infrastructure related to the Project. AECOM has commenced with site surveys and concept design. Roadway Safety Audits are underway.

On a separate track, Howard/Stein-Hudson Associates, Inc., Wynn's design team for the Sullivan Square improvements has been working since last year on conceptual designs and will continue to advance the design to 25%.

Subject to Wynn receiving all permits required to complete the work, all offsite improvements are envisioned to be completed and operable prior to the opening of the Project.

#### 4.4 Design

Project design has made significant progress this quarter. The foundation plan is complete and has been peer reviewed, and is now under review by the City of Everett for a building permit. The hotel tower structure is also far along and being reviewed by the City of Everett. Additional design information on the podium, site, and interiors will be completed and submitted for review over the next few months. The service road is under design and will be submitted to the City of Everett Planning Board for review in January.

#### 4.5 Site Preparation

On September 1, 2015, Wynn entered into an agreement with Cashman Dredging and Marine Contractors, LLC for general site clean-up, fencing and signage. This site work was completed in December 2015.

#### 5.0 Project Schedule

5.1 Six Month Look Ahead

The 6-month look ahead schedule is attached hereto as Appendix 4.

5.2 Project Master Schedule

The development of the Master Schedule will track with the environmental permitting and be finalized once the Project has completed the Chapter 91 process.

#### 6.0 Project Resources/Diversity

Pursuant to 205 CMR 135.02(5)(f), please see <u>Appendix 5</u> for a report describing the number of contracts, total dollars amounts contracted with and actually paid to minority business enterprises, women business enterprises and veteran business enterprises for design and construction of the Project and related infrastructure, and the total number and value of all subcontracts awarded to a minority, women and veteran owned business, and a comparison of these reports with the goals established by Wynn as approved by the Massachusetts Gaming Commission.



January 15, 2016

Massachusetts Gaming Commission 101 Federal St., 23<sup>rd</sup> Floor Boston, MA 02110

Dear Commissioners:

In accordance with 205 CMR 135.02(5)(a), please see below for the total estimated cost of construction of the project and related infrastructure improvements and the costs incurred as of September 30, 2015, calculated pursuant to 205 CMR 122.03: *Costs Included in the Calculation of Capital Investment*, and separately identifying detailed costs for design, land acquisition, site preparation and construction and off-site improvements:

(US\$ thousands)

| Ŷ                                  | Cost Incurred | 10. | Estimated    |    | Total        |
|------------------------------------|---------------|-----|--------------|----|--------------|
| Component                          | 12/31/2015    | Re  | maining Cost | Es | timated Cost |
| Construction / on-site development | \$<br>-       | \$  | 1,063,043    | \$ | 1,063,043    |
| Design and engineering             | 23,814        |     | 72,984       |    | 96,798       |
| Site preparation                   | 4,301         |     | 98,924       |    | 103,225      |
| Off-Site Improvements              | 713           |     | 44,541       |    | 45,254       |
| Land acquisition                   | 48,474        |     | 48,337       |    | 96,811       |
| Pre-opening                        | 21,493        |     | 66,223       |    | 87,716       |
| Owner FF&E                         | -             |     | 126,167      |    | 126,167      |
| Total                              | \$<br>98,796  | \$  | 1,520,218    | \$ | 1,619,014    |

In addition, in accordance with 205 CMR 135.02(5)(b), I direct you to the financial statements of Wynn Resorts, Limited (NASDAQ: WYNN), the parent of Wynn MA, LLC (the "Licensee"), including Wynn Resorts' Annual Report on Form 10-K for the year ended December 31, 2014, filed with the Securities and Exchange Commission (the "SEC") on March 2, 2015, and Wynn Resorts' Quarterly Report on Form 10-Q for the quarter ended September 30, 2015, filed with the SEC on November 6, 2015 each of which are available at <u>www.sec.gov</u>. Licensee has sufficient financial resources in order to meet all expected financial obligations relating to the completion of the Project and related infrastructure improvements associated with the Project.

I, Stephen Cootey, hereby certify, to my knowledge and in my capacity as Chief Financial Officer of Wynn Resorts, Limited, as to the material veracity of the foregoing.

Sincerely, Stephen Cootey Chief Financial Officer

# Appendix 2

# Design and Construction Contracts

As of December 31, 2015

# Reference 205 CMR 135.02(5)(c)

| Vendor/Contractor                                         | Date     | Services                                                               | MGC Status |
|-----------------------------------------------------------|----------|------------------------------------------------------------------------|------------|
| AECOM                                                     | 11/4/15  | Civil and Geotechnical Eng. – Offsite                                  | NGV092     |
|                                                           |          | Infrastructure                                                         |            |
| Alliance Detective & Security                             | 12/31/15 | Site Security                                                          | NGV326     |
| Arup USA, Inc.                                            | 12/10/14 | Fire Protection Consulting                                             | NGV102     |
| Bukhari Design Studio, LLC                                | 7/15/15  | Concept and Documentation Services –                                   | NGV434     |
|                                                           |          | High Limit Gaming                                                      |            |
| Cashman Dredging & Marine Contracting and<br>Company, LLC | 9/2/15   | Site Clean-up/Fencing                                                  | NGV450     |
| Charter Contracting Company                               | 11/10/15 | Site Remediation Services                                              | NGV479     |
| Christopher Gordon                                        |          | Project Management                                                     | NGV226     |
| Cleo Design, LLC                                          | 7/15/15  | Design Consultant – Staff Dining                                       | NGV500     |
|                                                           | 7/15/15  | Design Consultant – Executive Offices                                  | NGV500     |
| DHA Design Services LTD                                   | 9/24/15  | Exterior Lighting Design                                               | NGV522     |
| Design Enterprise                                         | 9/17/15  | Design Consultant – High Limit Gaming                                  | NGV460     |
| Eslick Design Associates                                  | 05/22/15 | Design Consultant – Site Signage                                       | NGV383     |
|                                                           | 7/15/15  | Design Consultant – Low-Rise and Garage<br>Signage                     | NGV383     |
|                                                           | 7/15/15  | Design Consultant – High-Rise Signage                                  | NGV383     |
| First Circle Design                                       | 10/14/15 | Design Consultant – Interior Lighting –<br>Meeting & Convention/Gaming | NGV518     |
| Fort Point Associates, Inc.                               | 12/30/14 | Planning and Environmental Consulting                                  | NGV075     |
| Foundry Interior Design                                   | 10/21/15 | Design Consultant – Performance Lounge                                 | NGV535     |
| Gilbane Building Company                                  | 01/24/14 | Preconstruction Consulting Services                                    | NGV035     |
| GZA GeoEnvironmental, Inc.                                | 11/12/14 | Geotechnical and Environmental Services                                | NGV013     |

| Hirsch Bedner Associates dba HBA/Hirsch            | 02/25/15 | Design Consultant – High-Rise Interiors                                   | NGV133       |
|----------------------------------------------------|----------|---------------------------------------------------------------------------|--------------|
| Bedner Associates                                  | 02/23/15 | Design Consultant – Aigh-Rise Interiors                                   | NGV155       |
|                                                    | 05/22/15 | Design Consultant – Public Areas                                          | NGV133       |
|                                                    |          |                                                                           |              |
|                                                    | 05/22/15 | Design Consultant – F&B                                                   | NGV133       |
|                                                    | 05/22/15 | Design Consultant – Public Areas                                          | NGV133       |
|                                                    | 05/22/15 | Design Consultant – Buffet                                                | NGV133       |
|                                                    | 05/22/15 | Design Consultant – Public Restrooms                                      | NGV133       |
|                                                    | 05/22/15 | Design Consultant – Meeting and<br>Convention                             | NGV133       |
|                                                    | 05/22/15 | Design Consultant – Meeting and<br>Convention                             | NGV133       |
| Howard/Stein-Hudson Associates, Inc.               | 12/30/14 | Traffic Engineering                                                       | NGV079       |
|                                                    | 4/28/15  | Traffic Engineering                                                       | NGV079       |
| Harry Feldman, Inc., dba Feldman Land<br>Surveyors | 02/06/15 | Surveying                                                                 | NGV071       |
| JBA Consulting Engineers                           | 10/08/13 | Mechanical Engineers                                                      | Subcontract  |
| Jacobs Consultants Inc.                            | 12/04/14 | Executive Architect                                                       | NGV181       |
| Lifescapes International, Inc.                     | 02/03/15 | Landscape Architect                                                       | NGV151       |
| Lighting Design Alliance                           | 10/29/15 | Design Consultant – Interior Lighting –<br>Food and Beverage/Public Areas | NGV439       |
| Halifax Security Inc. dba M. Malia & Associates    | 01/23/15 | Security and Surveillance Consulting                                      | NGV123       |
| Michael Hong Architects, Inc.                      | 12/11/14 | Architectural Design Services                                             | NGV206       |
| RF Networks                                        | 11/12/15 | Communication Systems Specifications                                      | In progress. |
| Ryan Biggs Clark Davis Engineers                   | 10/29/15 | Structural Peer Review of Jacobs Drawings                                 | NGV508       |
| TRC Environmental Corporation                      | 09/30/15 | Construction Consultant - Building<br>Demolition                          | NGV067       |
| Vanasse & Associates, Inc.                         | 02/06/15 | Supplemental Final Environmental Impact<br>Report - Transportation        | NGV066       |
| Vicente Wolf Associates                            | 05/22/15 | Design Consultant – F&B                                                   | NGV283       |

# Appendix 3

#### Permits

# As of December 31, 2015

Reference 205 CMR 135.02(6)

| Agency<br>Governing Legal Authority<br>(Statute/Regulation/Ordinance                                                                                                                                                       | Permit,<br>Review,<br>or Approval                  | Date Application<br>Submitted<br>or Estimated Anticipated<br>Application Date | Maximum Agency<br>Decision Time<br>Maximum Effective<br>Period<br>(if provided in applicable<br>statute, regulation or<br>ordinance)                                                                                                                                                                                                                                     |
|----------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|----------------------------------------------------|-------------------------------------------------------------------------------|--------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|
| Federal                                                                                                                                                                                                                    |                                                    |                                                                               |                                                                                                                                                                                                                                                                                                                                                                          |
| Federal Aviation<br>Administration (FAA)<br>49 U.S.C. Subtitle VII, Aviation<br>Programs, Part A and B; 14 CFR<br>77, Subpart D; Order JO<br>7400.2J, Procedures for<br>Handling Airspace Matters, Ch.<br>7 Determinations | Determination Regarding Air<br>Navigation          | Building: Received 11.30.15<br>Cranes: Anticipated January<br>2016            | Determination is effective<br>for 18 months and may<br>apply for one 18-month<br>renewal.                                                                                                                                                                                                                                                                                |
| U.S. Army Corps of Engineers<br>(ACOE)<br>Section 10 of Federal Rivers and<br>Harbors Act; 33 USC s. 403; 33<br>CFR Parts 322, 325                                                                                         | Work in Navigable Waters<br>(Section 10) Permit    | Project: Submitted<br>September 15, 2015<br>Permit Anticipated April<br>2016  | No fixed maximum decision<br>time. For individual permits,<br>ACOE will be guided by the<br>target schedule of decision<br>within 60 days of receiving<br>completed application,<br>subject to receipt of any<br>additional information<br>needed for decision and<br>processes required by other<br>state and federal laws (such<br>as CZM Act) to precede<br>decision. |
| U.S. Army Corps of Engineers<br>(ACOE)<br>Section 404 of Federal Clean<br>Water Act; 33 USC s. 1344; 33<br>CFR Parts 323, 325                                                                                              | Clean Water Act (Section<br>404) Individual Permit | Project: Submitted<br>September 15, 2015<br>Permit Anticipated April<br>2016  | Individual permits for a<br>permanent structure or<br>activity typically do not<br>expire, but may specify<br>when the work must start -<br>usually within 1 year of<br>issuance.                                                                                                                                                                                        |
| U.S. Army Corps of Engineers<br>(ACOE)<br>Massachusetts General Permit<br>issued January 10, 21 2010,<br>modified November 13, 2012;<br>pursuant to 33 CFR Part 330                                                        | Massachusetts General<br>Permit (GP) 17            | Remediation: Anticipated<br>submittal March/April 2016                        | Massachusetts General<br>Permit ("GP") includes 41<br>general conditions for all<br>activities and identifies 23<br>differentiated GPs based on<br>activity. GP 17 applies to<br>activities that affect the<br>containment, stabilization,                                                                                                                               |

|                                                                                                                                       |                                                                                                                                                                                                                                               | or removal of hazardous<br>materials, or toxic waste<br>materials, including court-<br>ordered remedial action<br>plans or related settlements,<br>which are performed,<br>ordered, or sponsored by a<br>government agency with                                                                                                                                                                                                                                          |
|---------------------------------------------------------------------------------------------------------------------------------------|-----------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|--------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|
|                                                                                                                                       |                                                                                                                                                                                                                                               | established legal or<br>regulatory authority. Under<br>GP 17, work in navigable<br>waters with permanent<br>impacts that meet or exceed<br>the PCN limits on page 4 of<br>the GP of less than or equal<br>to ½ acres, is eligible for<br>review under a PCN.                                                                                                                                                                                                             |
| Permit,<br>Review,<br>or Approval                                                                                                     | Date Application<br>Submitted<br>or Estimated Anticipated<br>Application Date                                                                                                                                                                 | Maximum Agency<br>Decision Time<br>Maximum Effective<br>Period<br>(if provided in applicable<br>statute, regulation or<br>ordinance)                                                                                                                                                                                                                                                                                                                                     |
| National Pollutant Discharge<br>Elimination System (NPDES)<br>Construction General Permit<br>(CGP) NOI (for stormwater<br>management) | On-site: October 2015<br>Off-site Access Drive May<br>2016                                                                                                                                                                                    | Decision time for CGP and<br>RGP: effective 14 days after<br>NOI submittal to and<br>acknowledged by EPA.<br>When the CGP expires on<br>February 16, 2017, those<br>activities covered by the CGP<br>will likely have to file a NOI<br>under the new CGP.                                                                                                                                                                                                                |
| NPDES Remediation General<br>Permit (RGP) (for<br>construction dewatering)                                                            | TBD                                                                                                                                                                                                                                           | When the RGP expires on<br>September 10, 2015, those<br>activities covered by the RGP<br>will likely have to file a NOI<br>under the new RGP. The<br>new RGP is not yet in place.                                                                                                                                                                                                                                                                                        |
| Massachusetts<br>Environmental Policy Act<br>(MEPA) Review                                                                            | Project:<br>Certificate on EENF received<br>11/26/13<br>Certificate on DEIR received<br>2/21/14<br>Certificate on FEIR received                                                                                                               | Secretary determines<br>whether a Draft EIR, or Final<br>EIR, as applicable, is<br>adequate within 37 days of<br>notice of availability of the<br>EIR in the Environmental<br>Monitor.<br>A project that has not                                                                                                                                                                                                                                                         |
|                                                                                                                                       | Review,<br>or Approval<br>National Pollutant Discharge<br>Elimination System (NPDES)<br>Construction General Permit<br>(CGP) NOI (for stormwater<br>management)<br>NPDES Remediation General<br>Permit (RGP) (for<br>construction dewatering) | Review,<br>or ApprovalSubmitted<br>or Estimated Anticipated<br>Application DateNational Pollutant Discharge<br>Elimination System (NPDES)<br>Construction General Permit<br>(CGP) NOI (for stormwater<br>management)On-site: October 2015<br>Off-site Access Drive May<br>2016NPDES Remediation General<br>Permit (RGP) (for<br>construction dewatering)TBDMassachusetts<br>Environmental Policy Act<br>(MEPA) ReviewProject:<br>Certificate on DEIR received<br>2/21/14 |

|                                                                                                              |                                                           | Certificate on SFEIR<br>Received 4/03/15<br>Certificate on SSFEIR<br>Received 8/28/15                     | project development<br>activities (including final<br>design, property acquisition,<br>or marketing), within five<br>years of notice of availability                                                                                                                                                        |
|--------------------------------------------------------------------------------------------------------------|-----------------------------------------------------------|-----------------------------------------------------------------------------------------------------------|-------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|
|                                                                                                              |                                                           | Sediment Remediation:<br>Filing ENF anticipated April                                                     | of Final EIR must file a<br>Notice of Project Change.                                                                                                                                                                                                                                                       |
|                                                                                                              |                                                           | 2016                                                                                                      | Secretary determines<br>whether a subsequent filing<br>is required.<br>MEPA review is complete if<br>no further filings are<br>required.                                                                                                                                                                    |
| Agency<br>Governing Legal Authority<br>(Statute/Regulation/Ordinance                                         | Permit,<br>Review,<br>or Approval                         | Date Application<br>Submitted<br>or Estimated Anticipated<br>Application Date                             | Maximum Agency<br>Decision Time<br>Maximum Effective<br>Period<br>(if provided in applicable<br>statute, regulation or<br>ordinance)                                                                                                                                                                        |
| Executive Office of Energy and<br>Environmental Affairs<br>MGL c. 21A ss. 2 and 4A; 301<br>CMR 23.00         | Municipal Harbor Plan                                     | Submitted on 10/16/13<br>Approved on 2/10/14                                                              | After publication of<br>proposed Plan in<br>Environmental Monitor and<br>30 day public comment<br>period, Secretary has<br>60 days to consult with<br>municipality proposing the<br>Plan and other applicable<br>agencies/entities, and 21<br>days thereafter to issue a<br>written decision on the<br>MHP. |
| Massachusetts Department of<br>Environmental Protection<br>(MassDEP)<br>MGL c. 91 ss. 12-14; 310 CMR<br>9.00 | Chapter 91 Waterways<br>Determination of<br>Applicability | Determination of<br>Applicability re Chapter 91<br>jurisdictional boundaries<br>received on July 29, 2013 |                                                                                                                                                                                                                                                                                                             |
| Massachusetts Department of<br>Environmental Protection<br>(MassDEP)                                         | Chapter 91 Waterways<br>License                           | Project: Submitted August<br>19, 2015<br>License Anticipated February<br>2016                             | Licenses are issued for a<br>fixed term; the standard<br>term is 30 years but a license<br>may be issued for an                                                                                                                                                                                             |
| MGL c. 91 ss. 12-14; 310 CMR<br>9.00                                                                         |                                                           | Sediment Remediation:<br>Submittal Anticipated<br>April/May 2016                                          | extended term (maximum of<br>99 years) if certain<br>additional requirements are<br>met.                                                                                                                                                                                                                    |
| MassDEP<br>MGL c. 21 s. 43; 310 CMR 7.12                                                                     | Compliance Certification for<br>Stationary Engine         | TBD                                                                                                       | Required for CHP and generator                                                                                                                                                                                                                                                                              |
| MassDEP<br>MGL c. 111 ss. 142A-142E; 310<br>CMR 7.09                                                         | Notification of Construction<br>and Demolition            | TBD                                                                                                       | Effective 10 working days after filing of notification.                                                                                                                                                                                                                                                     |
| ·                                                                                                            |                                                           |                                                                                                           |                                                                                                                                                                                                                                                                                                             |

| Agency<br>Governing Legal Authority<br>(Statute/Regulation/Ordinance                                                                                                                                               | Permit,<br>Review,<br>or Approval                                                                              | Date Application<br>Submitted<br>or Estimated Anticipated                                                                                                         | Maximum Agency<br>Decision Time<br>Maximum Effective                                                                                                                                                                                                                                                                           |
|--------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|----------------------------------------------------------------------------------------------------------------|-------------------------------------------------------------------------------------------------------------------------------------------------------------------|--------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|
| (,,,,                                                                                                                                                                                                              |                                                                                                                | Application Date                                                                                                                                                  | Period<br>(if provided in applicable<br>statute, regulation or<br>ordinance)                                                                                                                                                                                                                                                   |
| MassDEP<br>Section 401 of Federal Clean<br>Water Act, 33 USC s. 1341;<br>Massachusetts Clean Waters<br>Act, MGL c. 21 ss. 26 et seq.;<br>314 CMR 9.00 (which cites to                                              | Water Quality Certification<br>(401)                                                                           | Project: Submitted<br>September 8, 2015<br>Approval Anticipated<br>January 2016<br>Remediation: Submittal<br>Anticipated April 2016                               | Standard MassDEP technical<br>review period is 120 days<br>(24 days for determination<br>of administrative<br>completeness and 96 days<br>for technical review).<br>No fixed maximum decision                                                                                                                                  |
| 310 CMR 4.00)<br>MassDEP<br>MGL c. 131 s. 40; 310 CMR<br>10.00                                                                                                                                                     | Wetlands Superseding Order<br>of Conditions                                                                    | Only in event of appeal of<br>Order of Conditions issued<br>by Everett Conservation<br>Commission                                                                 | time.<br>Per 310 CMR 10.05 (7)(f)<br>Issued within 70 days of<br>request for superseding<br>action (unless MassDEP<br>requests additional<br>information).                                                                                                                                                                     |
| MassDEP Bureau of Waste Site<br>Cleanup/Massachusetts<br>Contingency Plan (MCP)<br>MGL c. 21E; 310 CMR 40.000                                                                                                      | (Submittals by Licensed Site<br>Professional on behalf of<br>Site Owner - do not need<br>DEP approval)         | Landside Remediation:<br>Draft RAM Plan provided to<br>DEP in May 2015; PIP<br>process underway<br>Waterside Remediation:<br>Phase II Submitted<br>December 2015? | Agency decision time frame<br>N/A under MCP privatized<br>program.                                                                                                                                                                                                                                                             |
| Massachusetts Water<br>Resources Authority (MWRA)<br>Chapter 372 of the Acts of<br>1984, s. 8(m); 360 CMR 10.000                                                                                                   | Section 8(m) Permit (to cross<br>or construct within an<br>MWRA easement)                                      | Anticipated Submittal March<br>2016                                                                                                                               |                                                                                                                                                                                                                                                                                                                                |
| Massachusetts Office of<br>Coastal Zone Coastal Zone<br>Management (CZM)<br>301 CMR 20.00, M.G.L. c. 21A,<br>§§2 and 4A<br>Coastal Zone Management Act<br>of 1972, 16 U.S.C. 1451 et<br>seq.,15 CFR §§ 923 and 930 | Federal Consistency<br>Certification                                                                           | Project: Submitted<br>December 2015<br>Approval Anticipated March<br>2016<br>Remediation: Anticipated<br>Submittal April 2016                                     |                                                                                                                                                                                                                                                                                                                                |
| Massachusetts Historical<br>Commission (MHC)<br>MGL c. 9 ss. 26 et seq.; 950<br>CMR 71.00                                                                                                                          | Review of project relative to<br>potential effects on State<br>Register historic/<br>archaeological resources. | Review Completed                                                                                                                                                  | Within 30 days of receipt of<br>a completed Project<br>Notification Form or ENF,<br>the MHC will determine<br>whether further information<br>is needed and/or<br>consultation is needed<br>because the project may<br>affect State Register<br>properties. Beyond initial<br>period, no other maximum<br>decision times apply. |

| Agency<br>Governing Legal Authority<br>(Statute/Regulation/Ordinance                                                                                                                            | Permit,<br>Review,<br>or Approval                                                                             | Date Application<br>Submitted<br>or Estimated Anticipated<br>Application Date                        | Maximum Agency<br>Decision Time<br>Maximum Effective<br>Period<br>(if provided in applicable<br>statute, regulation or<br>ordinance)                                                                                                                                                                                                                                                                                                                                                                                                                                                    |
|-------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|---------------------------------------------------------------------------------------------------------------|------------------------------------------------------------------------------------------------------|-----------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|
| Board of Underwater<br>Archaeological Resources<br>(BUAR)<br>M.G.L. c. 6, ss. 179 and 180;<br>312 CMR 2.00                                                                                      | Review of waterside<br>activities                                                                             | Project: Review Completed<br>Sediment Remediation:<br>Anticipated review<br>concurrent with MEPA ENF |                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                         |
| Massachusetts Department of<br>Transportation (MassDOT)<br>MGL c. 81 s. 21, 720 CMR 13.00                                                                                                       | Non-Vehicular Access Permit<br>- Off-site roadway<br>improvements                                             | TBD                                                                                                  | MassDOT completes<br>technical reviews of the<br>Access Permit application in<br>75 business days (35<br>business days following<br>receipt of the 25% design<br>submission, 20 business days<br>following receipt of the<br>75%/100% design<br>submission, and 20 business<br>days following receipt of<br>the PS&E submission.)<br>Following technical review<br>and approval, Section 61<br>Finding, and completion of<br>MHC review and Mass.<br>Wetlands Protection Act<br>permitting, the MassDOT<br>permit is issued 5 to 7<br>business days following final<br>design approval. |
| Massachusetts Department of<br>Transportation (MassDOT)<br>MGL c. 40 s. 54A                                                                                                                     | Consent to issuance of<br>building permit for<br>construction on land<br>formerly used by railroad<br>company | Public Hearing Anticipated<br>February 2016                                                          |                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                         |
| Massachusetts Department of<br>Transportation (MassDOT)<br>MGL c. 161A s. 5(b)                                                                                                                  | MBTA Land Disposition and<br>Easement Agreements                                                              | Anticipated Spring 2016                                                                              |                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                         |
| Local                                                                                                                                                                                           |                                                                                                               |                                                                                                      |                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                         |
| City of Boston (Off-site<br>Roadway)<br>Public Improvement<br>Commission (PIC)<br>Boston Transportation<br>Department (BTD)<br>Revised Ordinances of City of<br>Boston of 1961, Ch.21, Sect. 36 | Approvals                                                                                                     | Filed January 30, 2015                                                                               |                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                         |

| Agency<br>Governing Legal Authority<br>(Statute/Regulation/Ordinance                                                                                                                                     | Permit,<br>Review,<br>or Approval                                                                          | Date Application<br>Submitted<br>or Estimated Anticipated<br>Application Date                                                 | Maximum Agency<br>Decision Time<br>Maximum Effective<br>Period<br>(if provided in applicable                                                                                                                                                                            |
|----------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|------------------------------------------------------------------------------------------------------------|-------------------------------------------------------------------------------------------------------------------------------|-------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|
|                                                                                                                                                                                                          |                                                                                                            |                                                                                                                               | statute, regulation or ordinance)                                                                                                                                                                                                                                       |
| Everett Planning Board<br>M.G.L. 40A, as amended, and<br>Everett Zoning Ordinance,<br>Section 28A, Resort Casino<br>Overly District (RCOD) in Lower<br>Broadway Economic<br>Development District (LBEDD) | Site Plan Review                                                                                           | Submitted May 11, 2015;<br>Approval for Project<br>Received October 2015<br>Access Road Submittal<br>Anticipated January 2016 | Site Plan Review decisions<br>shall be issued within 180<br>calendar days after filing of a<br>completed application.<br>Everett Zoning Ordinance,<br>Sec. 28A(10)(B)(iii).                                                                                             |
|                                                                                                                                                                                                          |                                                                                                            |                                                                                                                               | Everett has accepted<br>expedited permitting<br>processes for Priority<br>Development Sites pursuant<br>to MGL c. 43D. All lots<br>located in the LBEDD<br>and RCOD are Priority<br>Development Sites, Everett<br>Zoning Ordinance Section<br>28A(10)(B).               |
| Everett Conservation<br>Commission<br>Everett City Charter, c. 2,<br>Article III, Division 7, Section 2-<br>252                                                                                          | Wetlands Order of<br>Conditions                                                                            | Project: August 2015;<br>Order of Conditions issued<br>September 24, 2015                                                     | Decision time (about 42 days<br>plus duration of public<br>hearing which may consist of<br>more than one ConComm<br>meeting):                                                                                                                                           |
| M.G.L. c. 131 §40; 310 CMR<br>10.00                                                                                                                                                                      |                                                                                                            | Landside Remediation:<br>Order of conditions Issued<br>2015<br>Sediment Remediation:<br>Submittal Anticipated April<br>2016   | <ul> <li>A public hearing must<br/>be held within 21 days of<br/>receiving NOI.</li> <li>Orders of Conditions issued<br/>within 21 days of the close<br/>of the public hearing.</li> <li>Orders of Conditions are<br/>valid for 3 years unless<br/>extended.</li> </ul> |
| Everett Fire Department<br>Rev. Ordinance 1976, Pt.2,<br>Ch.7, §33                                                                                                                                       | Review of Plans<br>Fire Suppression System<br>Installation<br>Fuel Storage Permit<br>LP Gas Storage Permit | TBD                                                                                                                           |                                                                                                                                                                                                                                                                         |
| Everett City Charter, Chapter 8,<br>Article I, §2-252<br>M.G.L. c. 148 §10A                                                                                                                              | Underground Storage Tank<br>Removal Permit<br>(Commercial)                                                 |                                                                                                                               |                                                                                                                                                                                                                                                                         |
| Everett Health Department                                                                                                                                                                                | Food Establishment Permit<br>Application                                                                   | TBD                                                                                                                           | Permits are annual, and expire May 31st of each                                                                                                                                                                                                                         |
| M.G.L. c. 140                                                                                                                                                                                            |                                                                                                            |                                                                                                                               | year.                                                                                                                                                                                                                                                                   |
| Everett Licensing Commission<br>Victualler License: M.G.L. c. 140                                                                                                                                        | Alcohol License<br>Common Victualler License                                                               | TBD                                                                                                                           |                                                                                                                                                                                                                                                                         |

| Everett Public Works          | Sewer Connection Permit        | TBD                         |                             |
|-------------------------------|--------------------------------|-----------------------------|-----------------------------|
|                               | Water Connection Permit        | TBD                         |                             |
| Sewer: M.G.L., c. 83; Everett |                                |                             |                             |
| City Charter, Chapter 15      |                                |                             |                             |
| Water: Everett City Charter,  |                                |                             |                             |
| Chapter 20                    |                                |                             |                             |
| Everett Building Department   | Building Permit                | TBD                         | 30 days from submission of  |
|                               | <ul> <li>Plumbing</li> </ul>   |                             | completed application.      |
| State Building Code, 780 CMR  | • Gas                          |                             | Specific permits (plumbing, |
| 105.3.1                       | <ul> <li>Electrical</li> </ul> |                             | gas, etc.) to be requested  |
|                               | • Wire                         |                             | and issued at various times |
|                               | <ul> <li>Trench</li> </ul>     |                             | during construction period  |
|                               | <ul> <li>Mechanical</li> </ul> |                             | within 30 days following    |
|                               | <ul> <li>Foundation</li> </ul> |                             | application                 |
| Boston Conservation           | Wetlands Order of              | Sediment Remediation:       |                             |
| Commission                    | Conditions                     | Submittal Anticipated April |                             |
| M.G.L. c. 131 §40; 310 CMR    |                                | 2016                        |                             |
| 10.00                         |                                |                             |                             |

| tivity ID          | Activity Name                                                                        |                            | Original Start<br>Duration | Finish    | Predecessors | 2016 2017 2018 2019                                                                                                     |
|--------------------|--------------------------------------------------------------------------------------|----------------------------|----------------------------|-----------|--------------|-------------------------------------------------------------------------------------------------------------------------|
| Wynn Resorts i     | n Everett                                                                            |                            | 725d 25-Sep-15A            | 02-Aug-18 |              | N D J F M A M J J A S O N D J F M A M J J A S O N D J F M A M J J A S O N D J F M A M J J A S O N D J F M A M J J A S O |
| Main Project       |                                                                                      |                            | 375d 25-Sep-15 A           | 16-Mar-17 |              | Main Project                                                                                                            |
| Environment        | tal Pormits                                                                          |                            |                            | 26-Oct-16 |              | Environmental Permits                                                                                                   |
|                    | Corps of Engineers (USACE) - MAS                                                     | S Individual Permit (Sec   | 124d 25-Sep-15A            | 18-Mar-16 |              | US Army Corps of Engineers (USACE) - MASS Individual Permit (Section 404/10)                                            |
| -                  | onal Dredging (Out Fall, Bulk Head                                                   |                            | 124d 25-Sep-15A            | 18-Mar-16 |              | Navigational Dredging (Out Fall, Bulk Head, Shoreline Work)                                                             |
| A4330              | MP 404/10 Technical Review (5 Months)                                                | , Shorenne work)           | 80d 25-Sep-15 A            | 27-Jan-16 | A3350        | MP 404/10 Technical Review (5 Months)                                                                                   |
| A7430              | MP 404/10 Decision / Permit (Requires CZM w                                          | which requires 91 and W(O) | 36d 28-Jan-16              | 18-Mar-16 | A4330, A3990 | MP 404/10 Decision ( Permit (Requires CZM which requires 91 and WQ)                                                     |
|                    |                                                                                      |                            | 215d 30-Oct-15             | 31-Aug-16 | A4000, A0000 | Federal Aviation Administration (FAA)                                                                                   |
|                    | iation Administration (FAA)                                                          | uinment Llee)              | 100d 12-Apr-16             | 31-Aug-16 |              | ▼ FAA Ar Navigation Determination (Site Equipment Use)                                                                  |
| A1050              | Navigation Determination (Site Equ<br>Equipment Data Available for FAA Permit Applic | •                          | 0d 12-Apr-16               | 12-Apr-16 | A3160        | I Equipment Data Available for FAA Permit Application - Tower Crane/Pile Driver                                         |
| A1050              | Prepare FAA Application                                                              |                            | 21d 12-Apr-16              | 10-May-16 | A1050        | Prepare FAA Application                                                                                                 |
| A1000              | Submit FAA Application                                                               |                            | 19d 11-May-16              | 07-Jun-16 | A1060        | Submit FAA Application                                                                                                  |
| A1070              | FAA Permit Application Review - Tower Crane                                          | / Dilo Drivor              | 60d 08-Jun-16              | 31-Aug-16 | A1000        |                                                                                                                         |
|                    |                                                                                      |                            |                            |           | A1070        | FAA Permit Application Review, - Tower Crane / Pile Driver                                                              |
|                    | Navigation Determination (Building                                                   |                            | 50d 30-Oct-15              | 11-Jan-16 | 44000        | FAA Air Navigation Determination (Building Height)                                                                      |
| A1030              | FAA Permit Application Period for building heigh                                     |                            | 50d 30-Oct-15              | 08-Jan-16 | A1020        | FAA Permit Application Period for building height approval                                                              |
| A1040              | FAA Finding of No Adverse Effect - building He                                       | · ·                        | 0d 11-Jan-16               | 11-Jan-16 | A1030        | 1 FAA Finding of No Adverse Effect - building Height Acceptance Confirmed                                               |
|                    | nmental Protection Agency NPDES                                                      | Permit (EPA)               | 2d 31-Dec-15               | 05-Jan-16 |              | ▼ US Environmental Protection Agency NPDES Permit (EPA)                                                                 |
| A1190              | EPA Permits Period                                                                   |                            | 2d 31-Dec-15               | 04-Jan-16 | A3150        | I EPA Permits Period                                                                                                    |
| A1180              | Complete Storm Water Design for EPA Applica                                          | tion                       | 1d 04-Jan-16               | 04-Jan-16 | A1170        | Complete Storm Water Design for EPA Application                                                                         |
| A1200              | Receive EPA Permits                                                                  |                            | 0d 05-Jan-16               | 05-Jan-16 | A1190        | I Receive EPA Permits                                                                                                   |
| Executive          | Office of Energy Environmental Aff                                                   | airs (EOEEA)               | 153d 30-Oct-15             | 03-Jun-16 |              | Executive Office of Energy Environmental Affairs (EOEEA)                                                                |
|                    | usetts Environmental Policy Act (M                                                   | ,                          | 109d 30-Oct-15             | 01-Apr-16 |              | Massachusetts Environmental Policy Act (MEPA)                                                                           |
| A5171              | MP Section 61 Findings (1/7 and 3/7) - MassD                                         | OT Hwy and MBTA            | 92d 30-Oct-15              | 09-Mar-16 | A3470        | MP Section 61 Findings (1/7 and 3/7) - MassDOT Hwy and MBTA                                                             |
| A5174              | MP Section 61 Findings (4/7) - DCR                                                   |                            | 58d 30-Oct-15              | 20-Jan-16 | A3470        | MP Section 61 Findings (4/7) - DCR                                                                                      |
| A5175              | MP Section 61 Findings (5/7) - MWRA                                                  |                            | 52d 30-Oct-15              | 12-Jan-16 | A3470        | MP Section 61 Findings (57) - MWRA                                                                                      |
| A5176              | MP Section 61 Findings (6/7) - MassPort                                              |                            | 59d 30-Oct-15              | 21-Jan-16 | A3470        | MP Section 61 Findings (\$/7) - MassPort                                                                                |
| A5177              | MP Section 61 Findings (7/7) - DEP                                                   |                            | 60d 30-Oct-15              | 22-Jan-16 | A3470        | MP Section 61 Findings (7/7) - DEP                                                                                      |
| A5172              | MP Section 61 Findings (2/7) - MGC                                                   |                            | 17d 10-Mar-16              | 01-Apr-16 | A5171        | MP Section 61 Findings (2/7) - MGC                                                                                      |
| MEPA - E           | ENF for Remedial Dredging                                                            |                            | 45d 01-Apr-16              | 03-Jun-16 |              | MEPA'- ENF for Remedial Dredging                                                                                        |
| A3115              | RD Phase II & Phase III                                                              |                            | 1d 01-Apr-16               | 01-Apr-16 | A3380, A5172 | RD Phase II & Phase III                                                                                                 |
| A3480              | RD Prepare Draft ENF for filing                                                      |                            | 1d 01-Apr-16               | 01-Apr-16 | A3115, A8490 | RD Prepare Draft ENF for filing                                                                                         |
| A8490              | Essential Fish Survey and Habitat                                                    |                            | 1d 01-Apr-16               | 01-Apr-16 | A3115        | Essential Fish Survey and Habitat                                                                                       |
| A7460              | RD Internal review of Draft                                                          |                            | 5d 04-Apr-16               | 08-Apr-16 | A3480        | RD Internal review of Draft                                                                                             |
| A7470              | RD Prepare Final Draft ENF                                                           |                            | 5d 11-Apr-16               | 15-Apr-16 | A7460        | RD Prepare Final Draft ENF                                                                                              |
| A7480              | RD Internal review of Final Draft                                                    |                            | 5d 18-Apr-16               | 22-Apr-16 | A7470        | RD Internal review of Final Draft                                                                                       |
| A4310              | RD File ENF for Remedial Dredging                                                    |                            | 5d 26-Apr-16               | 02-May-16 | A7480        | RD File ENF for Remedial Dredging                                                                                       |
| A3490              | RD Notice in Environmental monitor                                                   |                            | 4d 03-May-16               | 06-May-16 | A4310        | I RD Notice in Environmental monitor                                                                                    |
| Remaining Level of | of Effort V Summary                                                                  |                            | Wynn Re                    | esorts ir | n Everett    |                                                                                                                         |
| Actual Work        |                                                                                      | <b>Siv Month</b>           | Lookahead S                |           |              | • 6/30/2016) WYNN RESORTS IN EVERETT                                                                                    |
| Remaining Work     |                                                                                      |                            |                            |           | •            |                                                                                                                         |
| Critical Remaining | J VVOIK                                                                              | 15-Ja                      | N-16                       |           | Page         | e 1 of 10                                                                                                               |

| Remaining Level of Effort V Summary | Wynn Resorts in Everett |              |  |
|-------------------------------------|-------------------------|--------------|--|
| Remaining Work                      | Six Month Lookahead Sch | WYNI         |  |
| Critical Remaining Work             | 15-Jan-16               | Page 1 of 10 |  |
| ♦ Milestone                         |                         | •            |  |

|                                        | Activity Name                                       | Original Start<br>Duration    | Finish    | Predecessors                            |                                                                                                                     |
|----------------------------------------|-----------------------------------------------------|-------------------------------|-----------|-----------------------------------------|---------------------------------------------------------------------------------------------------------------------|
| A3500                                  | RD Comment period / Public Hearing                  | 11d 06-May-16                 | 20-May-16 | A3490                                   | N D J F M A M J J A S O N D J F M A M J J A S O N D J F M A M J J A S O N D J F M A M J J A S O N D J F M A M J J A |
| A3510                                  | RD Secretary Decision                               | 9d 23-May-16                  | 03-Jun-16 | A3500                                   | RD Secretary Decision                                                                                               |
|                                        |                                                     |                               | 26-Oct-16 | A3300                                   | MASS Department of Enviromental Protection                                                                          |
| -                                      | partment of Enviromental Protection                 | 210d 31-Dec-15                |           |                                         |                                                                                                                     |
|                                        | 91 Remedial Dredging                                | 146d 01-Apr-16                | 26-Oct-16 | 10100 10115                             | Chapter 91 Remedial Dredging                                                                                        |
| A3770                                  | RD 91 Draft Application                             | 4d 01-Apr-16                  | 06-Apr-16 | A3480, A3115                            | 1 RD 91 Draft Application                                                                                           |
| A3780                                  | RD 91 Internal Comment                              | 5d 07-Apr-16                  | 13-Apr-16 | A3770                                   | I RD 91 Internal Comment                                                                                            |
| A3790                                  | RD 91 Final Draft for Internal Comment              | 3d 14-Apr-16                  | 18-Apr-16 | A3780                                   | RD 91 Final Draft for Internal Comment                                                                              |
| A3800                                  | RD 91 Final Application                             | 3d 19-Apr-16                  | 21-Apr-16 | A3790                                   | I RD 91 Final Application                                                                                           |
| A3810                                  | RD 91 Draft to MASS DEP                             | 5d 20-Apr-16                  | 26-Apr-16 | A3800                                   | II: RD:91: Draft to:MASS DEP                                                                                        |
| A3820                                  | RD 91 Final Application w/DEP comments              | 5d 22-Apr-16                  | 28-Apr-16 | A3810                                   | RD 91 Final Application w/DEP comments                                                                              |
| A3830                                  | RD Chapter 91 Filing                                | 5d 26-Apr-16                  | 02-May-16 | A3820, A5172                            | 0 RD Chapter 91 Filing                                                                                              |
| A3840                                  | RD 91 Notice in Environmental Monitor               | 17d 03-May-16                 | 25-May-16 | A3830                                   | RD 91 Notice in Environmental Monitor                                                                               |
| A3850                                  | RD 91 Comment Period / Public Hearing               | 17d 27-May-16                 | 21-Jun-16 | A3840                                   | RD 91 Comment Period / Public Hearing                                                                               |
| A3860                                  | RD 91 End of Chapter 91 Technical Review (4 Months) | 84d 29-Jun-16                 | 26-Oct-16 | A3850, A3330                            | RD 91; End of Chapter 91; Technical Review (4 Months);                                                              |
| Water Qu                               | uality Certificate 401 - Main Project               | 14d 31-Dec-15                 | 20-Jan-16 |                                         | Water Quality Certificate 401 - Main Project                                                                        |
| A8020                                  | MP WQ End of Appeal Period                          | 14d 31-Dec-15                 | 20-Jan-16 | A8010                                   | D MP WQ End of Appeal Period                                                                                        |
| Water Qu                               | uality Certificate 401 - Remedial Dredging          | 80d 29-Mar-16                 | 20-Jul-16 |                                         | Water Quality Certificate 401 - Remedial Dredging                                                                   |
| A8030                                  | RD WQ Full Draft Package                            | 4d 29-Mar-16                  | 01-Apr-16 | A7920, A3115                            | RD WQ Full Draft Package                                                                                            |
| A8040                                  | RD WQ Internal Review / Edits Provided              | 3d 04-Apr-16                  | 06-Apr-16 | A8030                                   | RD WQ Internal Review / Edits Provided                                                                              |
| A8050                                  | RD WQ Final Draft for Internal Review               | 3d 07-Apr-16                  | 11-Apr-16 | A8040                                   | I RD WQ Final Draft for Internal Review                                                                             |
| A8060                                  | RD WQ Final Internal Edits Incorporated             | 3d 12-Apr-16                  | 14-Apr-16 | A8050                                   | I RD WQ Final Internal Edits Incorporated                                                                           |
| A8070                                  | RD WQ Draft to DEP                                  | 2d 15-Apr-16                  | 18-Apr-16 | A8060                                   | I RD WQ Draft to DEP                                                                                                |
| A8080                                  | RD WQ Incorporate DEP Comments                      | 5d 19-Apr-16                  | 25-Apr-16 | A8070                                   | RD WQ Incorporate DEP Comments                                                                                      |
| A8090                                  | RD WQ Water Quality Certificate 401 Filing          | 5d 26-Apr-16                  | 02-May-16 | A8080                                   | RD WQ Water Quality Certificate 401 Filing                                                                          |
| A8100                                  | RD WQ Notice in Environmental Monitor               | 7d 03-May-16                  | 11-May-16 | A8090                                   | RD WQ Notice n Environmental Monitor                                                                                |
| A8110                                  | RD WQ Comment Period & Public Hearing               | 22d 12-May-16                 | 13-Jun-16 | A8100                                   | RD WQ Comment Period & Public Hearing                                                                               |
| A8120                                  | RD WQ Written Determination                         | 25d 15-Jun-16                 | 20-Jul-16 | A8110                                   | RD WQ Written Determination                                                                                         |
| MASS Offi                              | ce of Coastal Zone Management (CZM) - Fede          | Pral Consisten 197d 02-Nov-15 | 08-Aug-16 |                                         | MASS Office of Coastal Zone Management (CZM) - Federal Consistency Certification                                    |
|                                        | nsistency Review Remedial Dredging                  | 197d 02-Nov-15                | 08-Aug-16 |                                         | v CZM Consistency Review Remedial Dredging                                                                          |
| A6580                                  | RD CZM Prepare CZM Permit & Application             | 60d 02-Nov-15*                | 25-Jan-16 | A3590                                   | RD CZM Prepare CZM Permit & Application                                                                             |
| A6610                                  | RD CZM Internal Comments                            | 14d 26-Jan-16                 | 12-Feb-16 | A6580                                   | RD CZM Internal Comments                                                                                            |
| A6600                                  | RD CZM Final Draft Application                      | 4d 16-Feb-16                  | 19-Feb-16 | A6610                                   | I RD CZM Final Draft Application                                                                                    |
| A6590                                  | RD CZM Internal Comments                            | 8d 22-Feb-16                  | 02-Mar-16 | A6600                                   | RD CZM Internal Comments                                                                                            |
| A6620                                  | RD CZM File Application                             | 7d 03-Mar-16                  | 11-Mar-16 | A6590                                   | 1 RD CZM File Application                                                                                           |
| A6630                                  | Rd CZM Notice in Environmental Monitor              | 6d 14-Mar-16                  | 21-Mar-16 | A6620                                   | Rd CZM Notice in Environmental Monitor                                                                              |
| A6640                                  | RD CZM Comment Period / Public Filing               | 15d 24-Mar-16                 | 13-Apr-16 | A6630                                   | RD CZM Commert Period:/ Public Filing                                                                               |
| A6650                                  | RD CZM End Technical Review                         | 37d 16-Jun-16                 | 08-Aug-16 | A6640, A8120                            |                                                                                                                     |
|                                        |                                                     |                               |           | , , , , , , , , , , , , , , , , , , , , |                                                                                                                     |
| Remaining Level of Effort VIII Summary |                                                     | Wynn R                        | esorts i  | n Everett                               |                                                                                                                     |
| Actual Work Remaining Work             |                                                     | Six Month Lookahead           |           |                                         | 6/30/2016) WYNN RESORTS IN EVERETT                                                                                  |
|                                        | g Work                                              | 15-Jan-16                     |           | •                                       | e 2 of 10                                                                                                           |

| Remaining Level of Effort V Summary | Wynn Reso | Wynn Resorts in Everett                             |      |  |  |  |  |  |  |
|-------------------------------------|-----------|-----------------------------------------------------|------|--|--|--|--|--|--|
| Actual Work                         |           | Six Month Lookahead Schedule (1/1/2016 - 6/30/2016) |      |  |  |  |  |  |  |
| Critical Remaining Work             | 15-Jan-16 | Page 2 of 10                                        | WYNN |  |  |  |  |  |  |
| ♦ Milestone                         |           |                                                     |      |  |  |  |  |  |  |

| Activity ID |                                                                                   | Activity Name                                             | Original Start<br>Duration     | Finish    | Predecessors               | 2016 2017 2018 2019<br>NDJFMAMJJASONDJFMAMJJASONDJFMAMJJASONDJFMAMJJASON |
|-------------|-----------------------------------------------------------------------------------|-----------------------------------------------------------|--------------------------------|-----------|----------------------------|--------------------------------------------------------------------------|
|             | CZM Cor                                                                           | sistency Review Main Project                              | 48d 28-Dec-15                  | 04-Mar-16 |                            | CZM Consistency Review Main Project                                      |
|             | A3970                                                                             | MP CZM Comment Period / Public Filing                     | 14d 28-Dec-15                  | 15-Jan-16 | A3960                      | MP CZM Comment Period / Public Fling                                     |
|             | A3980                                                                             | MP CZM End Technical Review                               | 22d 19-Jan-16                  | 18-Feb-16 | A3970, A8020               | MP CZM End Technica Review                                               |
|             | A3990                                                                             | MP CZM Decision / Permit (Requires Chapter 91 and WQ 401) | 10d 22-Feb-16                  | 04-Mar-16 | A3980, A3640, A8010        | MP CZM Decision / Permit (Requires Chapter 91 and WQ 401)                |
|             | Everett Co                                                                        | n. Comm Wetlands Notice of Intent (Remedial Dredging)     | 98d 22-Feb-16                  | 08-Jul-16 |                            | ▼ Everett Con. Comm Wetlands Notice of Intent (Remedial Dredging)        |
|             | A8140                                                                             | E - RD NOI Prepare Notice of Intent - Draft Package       | 30d 22-Feb-16                  | 01-Apr-16 | A1630, A3115               | E - RD NOI Prepare Notice of Intent - Draft Package                      |
|             | A8150                                                                             | E - RD NOI Internal Review of Draft Package               | 4d 04-Apr-16                   | 07-Apr-16 | A8140                      | E - RD NOI Internal Review of Draft Package                              |
|             | A8160                                                                             | E - RD NOI Final Draft                                    | 4d 08-Apr-16                   | 13-Apr-16 | A8150                      | I E - RD NOI Final Draft                                                 |
|             | A8170                                                                             | E - RD NOI Internal Review of Final Draft                 | 3d 14-Apr-16                   | 18-Apr-16 | A8160                      | I E- RD NOI Internal Review of Final Draft                               |
|             | A8180                                                                             | E -RD NOI Final Draft to DEP                              | 2d 19-Apr-16                   | 20-Apr-16 | A8170                      | I E-RD NOI Final Draft to DEP                                            |
|             | A8190                                                                             | E - RD NOI Final Draft with Comments to DEP               | 3d 21-Apr-16                   | 25-Apr-16 | A8180                      | I, E - RD NOI Final Draft with Comments to DEP                           |
|             | A8200                                                                             | E - RD NOI File Notice of intent                          | 5d 26-Apr-16                   | 02-May-16 | A8190                      | E - RD NOI File Notice of intent                                         |
|             | A8210                                                                             | E - RD NOI Review and Public Hearing                      | 13d 03-May-16                  | 19-May-16 | A8200                      | E - RD NOI Review and Public Hearing                                     |
|             | A8220                                                                             | E - RD NOI Decision / Permit                              | 19d 20-May-16                  | 16-Jun-16 | A8210                      | E-RDNOI Decision / Permit                                                |
|             | A8230                                                                             | E - RD NOI End of Appeal Period                           | 15d 17-Jun-16                  | 08-Jul-16 | A8220                      | E - RD NOI End of Appeal Period                                          |
|             | <b>Boston Co</b>                                                                  | n. Comm Wetlands Notice of Intent (Remedial Dredging)     | 78d 21-Mar-16                  | 08-Jul-16 |                            | Boston Con. Comm. Wetlands Natice of Intent (Remedial Dredging)          |
|             | A8250                                                                             | B - RD NOI Prepare Notice of Intent - Draft Package       | 10d 21-Mar-16                  | 01-Apr-16 | A8140, A3115               | B - RD NOI Prepare Notice of Intent - Draft Package                      |
|             | A8260                                                                             | B - RD NOI Internal review of Draft Package               | 4d 04-Apr-16                   | 07-Apr-16 | A8250                      | B - RD NOI Internal review of Draft Package                              |
|             | A8270                                                                             | B - RD NOI Final Draft                                    | 4d 08-Apr-16                   | 13-Apr-16 | A8260                      | B - RD NOI Final Draft                                                   |
|             | A8280                                                                             | B - RD NOI Internal Review of Final Draft                 | 4d 14-Apr-16                   | 19-Apr-16 | A8270                      | B- RD NOI Internal Review of Final Draft                                 |
|             | A8290                                                                             | B - RD NOI Final Draft to DEP                             | 4d 19-Apr-16                   | 22-Apr-16 | A8280                      | I B - RD NOI Final Draft to DEP                                          |
|             | A8300                                                                             | B - RD NOI Final Draft with Comments to DEP               | 3d 21-Apr-16                   | 25-Apr-16 | A8290                      | I B - RD NOI Final Draft with Comments to DEP                            |
|             | A8310                                                                             | B - RD NOI File Notice of Intent                          | 5d 26-Apr-16                   | 02-May-16 | A8300                      | B - RD NO) File Notice of Intent                                         |
|             | A8320                                                                             | B - RD NOI Review and Public Hearing                      | 13d 03-May-16                  | 19-May-16 | A8310                      | B - RD NOI Review and Public Hearing                                     |
|             | A8330                                                                             | B - RD NOI Decision / Permit                              | 19d 20-May-16                  | 16-Jun-16 | A8320                      | B - RD NOI Decision / Permit                                             |
|             | A8340                                                                             | B - RD NOI End of Appeal Period                           | 15d 17-Jun-16                  | 08-Jul-16 | A8330                      | B - RD NOI End of Appeal Period                                          |
| D           | esign                                                                             |                                                           | 184d 15-Dec-15                 | 01-Sep-16 |                            | v Design                                                                 |
|             | Foundation                                                                        | Design and Permitting Drawings                            | 28d 15-Dec-15                  | 22-Jan-16 |                            | Foundation Design and Permitting Drawings                                |
|             | A2150                                                                             | City Review                                               | 19d 15-Dec-15                  | 11-Jan-16 | 11800                      | City Review                                                              |
|             | A2170                                                                             | Comment Period                                            | 4d 12-Jan-16                   | 15-Jan-16 | A2150                      | I Comment Period                                                         |
|             | A2180                                                                             | AE Team Finalize                                          | 5d 18-Jan-16                   | 22-Jan-16 | A2170                      | I AE Team Finalize                                                       |
|             | A2190                                                                             | Foundation Documents released                             | 0d                             | 22-Jan-16 | A2180                      | Foundation Documents released                                            |
|             | Hotel/Parki                                                                       | ng Structure Drawings                                     | 47d 15-Dec-15                  | 19-Feb-16 |                            | Hotel/Parking Structure Drawings                                         |
|             | A9580                                                                             | City Review                                               | 34d 15-Dec-15                  | 01-Feb-16 | A2150                      |                                                                          |
|             | A9590                                                                             | Comment Period                                            | 4d 02-Feb-16                   | 05-Feb-16 | A9580                      | 1 Comment Period                                                         |
|             | A9600                                                                             | AE Team Finalize                                          | 9d 08-Feb-16                   | 19-Feb-16 | A9590                      | □ AE Team Finalize                                                       |
|             | A9750                                                                             | Hotel/Parking Structure Documents released                | 0d                             | 19-Feb-16 | A9600                      | Hotel/Parking Structure Documents released                               |
| A           | emaining Level c<br>ctual Work<br>emaining Work<br>ritical Remaining<br>lilestone |                                                           | Wynn R<br>h Lookahead<br>an-16 |           | e (1/1/2016 - 6/<br>Page 3 |                                                                          |

| Remaining Level of Effort V Summary | Wynn Reso               |              |  |
|-------------------------------------|-------------------------|--------------|--|
| Actual Work                         |                         |              |  |
| Remaining Work                      | Six Month Lookahead Sch | WYNI         |  |
| Critical Remaining Work             | 15-Jan-16               | Page 3 of 10 |  |
| ♦ ♦ Milestone                       |                         | <b>U</b>     |  |

|                 | Activity Name                                                         | Original Start<br>Duration | Finish    | Predecessors | 2016         2017         2018         201           NDJFMAMJJASONDJFMAMJJASONDJFMAMJJASONDJFMAMJ |
|-----------------|-----------------------------------------------------------------------|----------------------------|-----------|--------------|---------------------------------------------------------------------------------------------------|
| Marine Dra      | wings                                                                 | 92d 15-Dec-15              | 22-Apr-16 |              | Marine Drawings                                                                                   |
| A10440          | Design                                                                | 67d 15-Dec-15              | 18-Mar-16 | A9580        | Design                                                                                            |
| A10450          | Peer Review                                                           | 15d 21-Mar-16              | 08-Apr-16 | A10440       | Peer Review                                                                                       |
| A10460          | AE Team Finalize Design                                               | 10d 11-Apr-16              | 22-Apr-16 | A10450       | AE Team Finalize Design                                                                           |
| A10480          | Marine Docs released                                                  | Od                         | 22-Apr-16 | A10460       | ♦ Marine D                                                                                        |
| Podium St       | ructure Drawings                                                      | 92d 15-Dec-15              | 22-Apr-16 |              | Podjum Structure Drawings                                                                         |
| A9640           | Design                                                                | 67d 15-Dec-15              | 18-Mar-16 | A9580        | Design                                                                                            |
| A9650           | Peer Review                                                           | 15d 21-Mar-16              | 08-Apr-16 | A9640        | Peer Review                                                                                       |
| A9660           | AE Team Finalize Design                                               | 10d 11-Apr-16              | 22-Apr-16 | A9650        | AE Team Finalize Design                                                                           |
| A10100          | Podium Structure Docs released                                        | 0d                         | 22-Apr-16 | A9660        | ♦ Podium Structure Docs released                                                                  |
| North Podi      | um Interiors Drawings                                                 | 39d 25-Apr-16              | 17-Jun-16 |              | North Podium Interiors Drawings                                                                   |
| A9610           | City Review                                                           | 27d 25-Apr-16              | 01-Jun-16 | A9660        | City Review                                                                                       |
| A9620           | Comment Period                                                        | 5d 02-Jun-16               | 08-Jun-16 | A9610        | Comment Period                                                                                    |
| A9630           | AE Team Finalize                                                      | 7d 09-Jun-16               | 17-Jun-16 | A9620        | D AE Team Finalize                                                                                |
| A9770           | Interiors Documents released                                          | Od                         | 17-Jun-16 | A9630        | ● Interiors Documents released                                                                    |
| Site Desigr     | Drawings                                                              | 39d 25-Apr-16              | 17-Jun-16 |              | Site Design Drawings                                                                              |
| A10490          | City Review                                                           | 27d 25-Apr-16              | 01-Jun-16 | A9610        | City Review                                                                                       |
| A10500          | Comment Period                                                        | 5d 02-Jun-16               | 08-Jun-16 | A10490       | Comment Period                                                                                    |
| A10510          | AE Team Finalize                                                      | 7d 09-Jun-16               | 17-Jun-16 | A10500       | I AE Team Finalize                                                                                |
| A10520          | Site Documents released                                               | Od                         | 17-Jun-16 | A10510       | ◆ Site Documents released                                                                         |
| South Pod       | ium Interior Drawings                                                 | 158d 15-Dec-15             | 27-Jul-16 |              | South Podium Interior Drawings                                                                    |
| A9700           | Interiors Design                                                      | 131d 15-Dec-15             | 17-Jun-16 | A9580        | Interiors Design                                                                                  |
| A9670           | City Review                                                           | 27d 20-Jun-16              | 27-Jul-16 | A9700        | City Review                                                                                       |
| Interior Dra    | awings - Ultra Lounge/Restaurants/Retail                              | 184d 15-Dec-15             | 01-Sep-16 |              | Interior Drawings - Ultra Lounge/Restaurants/Retail                                               |
| A9740           | Interiors Design                                                      | 184d 15-Dec-15             | 01-Sep-16 | A9700        | Interiors Design                                                                                  |
| Wynn Everet     | t Construction Permits                                                | 92d 10-Dec-15              | 19-Apr-16 |              | Wynn Everett Construction Permits                                                                 |
|                 | Peer Review                                                           | 58d 31-Dec-15              | 23-Mar-16 |              | Structural Péer Review                                                                            |
| A9230           | Peer Review Acceptance - Parking Structure                            | 4d 31-Dec-15               | 06-Jan-16 | A9220        | Peer Review Acceptance - Parking Structure                                                        |
| A8850           | Structural Peer Review - Podium / Super Structure / Envelope          | 15d 23-Feb-16              | 14-Mar-16 | A8840, A9750 | Structural:Peer:Review - Podium / Super Structure / Envelope                                      |
| A9240           | Corrections as Per Peer Review - Podium/Superstructure/Envelope       | 2d 15-Mar-16               | 16-Mar-16 | A8850        | 1 Corrections as Per Review - Podium/Superstructure/Envelope                                      |
| A9250           | Corrections Submitted to Peer Review - Podium/Superstructure/Envelope | 1d 17-Mar-16               | 17-Mar-16 | A9240        | I Cprrections Submitted to Peer Review - Podium/Superstructure/Envelope                           |
| A9260           | Peer Review Acceptance Letter - Podium/Superstructure/Envelope        | 4d 18-Mar-16               | 23-Mar-16 | A9250        | Peer Review Acceptance Letter - Podium/Superstructure/Envelope                                    |
|                 | king Structure / Site / Podium Superstructure / Envelope              | 92d 10-Dec-15              | 19-Apr-16 |              | Hotel / Parking Structure / Site / Podium Superstructure / Envelope                               |
| A5640           | Everett Review Foundation / Excavation & Grading Permit               | 20d 10-Dec-15              | 06-Jan-16 | A5630, A8842 | Everett Review Foundation / Excavation & Grading Permit                                           |
| A5675           | Everett Correction Letter - Tower                                     | 1d 04-Jan-16               | 04-Jan-16 | A5670        | I Everett Correction Letter - Tower                                                               |
| A5700           | Everett Review Parking Structure Full Permit                          | 20d 07-Jan-16              | 03-Feb-16 | A5975        | Everett Review Parking Structure Full Permit                                                      |
| A5975           | Submit Final Permit Documents - Parking Structure                     | 0d 07-Jan-16               | 07-Jan-16 | A9230        | I Submit Final Permit Documents - Parking Structure                                               |
|                 |                                                                       |                            |           |              |                                                                                                   |
| Remaining Level | of Effort V Summary                                                   | Wvnn R                     | esorts in | n Everett    |                                                                                                   |
| Actual Work     | Siy Ma                                                                | nth Lookahead              |           |              | - 6/30/2016) WYNN RESORTS IN EVERET                                                               |

| Remaining Level of Effort V Summary | Wynn Reso               |                                                     |  |  |  |  |  |
|-------------------------------------|-------------------------|-----------------------------------------------------|--|--|--|--|--|
| Actual Work                         | Six Month Lookahoad Sch | WYNN                                                |  |  |  |  |  |
| Remaining Work                      | Six Wonth Lookaneau Sch | Six Month Lookahead Schedule (1/1/2016 - 6/30/2016) |  |  |  |  |  |
| Critical Remaining Work             | 15-Jan-16               | Page 4 of 10                                        |  |  |  |  |  |
| Milestone                           |                         |                                                     |  |  |  |  |  |

| Activity ID |                   | Activity Name                                                  | Origina                                                                                                         | al Start     | Finish     | Predecessors        |      |       | 2016                         |                        | 2017                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                  |             |          | 2018                                                 |        |     |      | )19     | _ |
|-------------|-------------------|----------------------------------------------------------------|-----------------------------------------------------------------------------------------------------------------|--------------|------------|---------------------|------|-------|------------------------------|------------------------|-------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|-------------|----------|------------------------------------------------------|--------|-----|------|---------|---|
|             | 45005             |                                                                |                                                                                                                 |              |            | 4.5075              |      |       | MAMJJASOND                   |                        |                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                       |             | = M A    | MJJ                                                  | ASON   | DJF | MAMJ | JASC    | Ν |
|             | A5985             | Everett Final Permit Review - Parking Structure                |                                                                                                                 | d 07-Jan-16  | 20-Jan-16  | A5975               |      |       | verett Final Permit Review   |                        |                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                       |             |          |                                                      |        |     |      |         |   |
|             | A5025             | Submit Final Permit Documents - Foundation                     |                                                                                                                 | d 25-Jan-16  | 25-Jan-16  | A2190               |      |       | ubmit Final Permit Docume    |                        |                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                       |             |          | · · · · · ·                                          |        |     |      |         |   |
|             | A5035             | Everett Final Permit Review - Foundation                       |                                                                                                                 | d 25-Jan-16  | 05-Feb-16  | A5025               |      | ∎ F   | Everett Final Permit Review  | y - Foundatio          | 'n                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                    |             |          |                                                      |        |     |      |         |   |
|             | A5685             | Submit Final Permit Documents -Tower                           | 0                                                                                                               | d 23-Feb-16  | 23-Feb-16  | A9750               |      |       | Submit Final Permit Docu     | ments -Towe            | ər                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                    |             |          | 1 1 1 1<br>1 1 1 1<br>1 1 1 1<br>1 1 1               |        |     |      |         |   |
|             | A5695             | Everett Final Permit Review - Tower                            | 50                                                                                                              | d 23-Feb-16  | 29-Feb-16  | A5685               |      | ļ     | Everett Final Permit Revi    | ew - Tower             |                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                       |             |          |                                                      |        |     |      |         |   |
|             | A5750             | Submit Site Utilities & Site Improvements                      | 00                                                                                                              | d 23-Feb-16  | 23-Feb-16  | A6170, 11820        |      |       | Submit Site Utilities & Site | Improvemer             | nts                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                   |             |          |                                                      |        |     |      |         |   |
|             | A5760             | Everett Review Site Utilities & Site Improvements              | 20                                                                                                              | d 23-Feb-16  | 21-Mar-16  | A5750               |      | ţ     | Everett Review Site Uti      | lities & Site Iı       | mprovements                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                           |             |          |                                                      |        |     |      |         |   |
|             | A6170             | Submit Superstructure & Envelope                               | 0                                                                                                               | d 23-Feb-16  | 23-Feb-16  | A9230, A9750        |      |       | Submit Superstructure        | Envelope               |                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                       |             |          |                                                      |        |     |      |         |   |
|             | A5660             | Submit Hotel Tower Full Building Permit                        | 00                                                                                                              | d 01-Mar-16  | 01-Mar-16  | A5695               |      |       | Submit Hotel Tower Full E    | Building Perm          | nit                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                   |             |          |                                                      |        |     |      |         |   |
|             | A6180             | Everett Review Podium / Super Structure / Envelope             | 180                                                                                                             | d 24-Mar-16  | 18-Apr-16  | A9260               |      |       | 🛑 Everett Review Podi        | um / Şuper S           | Structure / Env                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                       | velope      |          |                                                      |        |     |      |         |   |
|             | A5650             | Approve / Issue Foundation / Excavation & Grading Permit       | 0                                                                                                               | d 18-Apr-16  | 18-Apr-16  | A3640, A1040, A120  |      |       | I Approve / Issue Fou        | ndation / Exc          | avation & Gr                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                          | ading Perm  | nit      |                                                      |        |     |      |         |   |
|             | A5680             | Approve Hotel Tower Full Building Permit                       | 0                                                                                                               | d 18-Apr-16  | 18-Apr-16  | A3640, A5660, A4200 |      |       | I Approve Hotel Tower        | Full Building          | g Permit                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                              |             |          |                                                      |        |     |      |         |   |
|             | A5710             | Approve Parking Structure Full Permit                          | 0                                                                                                               | d 18-Apr-16  | 18-Apr-16  | A3640, A5985, A184  |      |       | I Approve Parking Stru       | ucture Full P          | ermit                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                 |             |          |                                                      |        |     |      | - + + - |   |
|             | A5770             | Approve Site Utilities & Site Improvements                     | 0                                                                                                               | d 18-Apr-16  | 18-Apr-16  | A5760, A3640, A4200 |      |       | I Approve Site Utilities     | & Site Impro           | ovements                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                              |             |          |                                                      |        |     |      |         |   |
|             | A6190             | Approve Superstructure & Envelope                              | 0                                                                                                               | d            | 18-Apr-16  | A6180, A6170        |      |       | ◆ Approve Superstruct        | ture & Envel           | lope                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                  |             |          |                                                      |        |     |      |         |   |
|             | A6185             | Everett Correction Letter - Podium/ Super Structure / Envelope | 0                                                                                                               | d 19-Apr-16  | 19-Apr-16  | A6180               | -    |       | I Everett Correction L       | etter - Podiui         | m/ Super Stru                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                         | cture / Env | velope   |                                                      |        |     |      |         |   |
| R           | emediation        |                                                                | 340                                                                                                             | d 07-Oct-15A | 16-Mar-17  |                     |      |       |                              | Rer                    | mediation                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                             |             |          | 1 1 1 1<br>1 1 1 1<br>1 1 1 1<br>1 1 1 1             |        |     |      |         |   |
|             |                   | Remediation                                                    | le la constante de la constante | d 07-Oct-15A |            |                     |      |       |                              | Lan                    | idside Remed                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                          | iation      |          |                                                      |        |     |      |         | ÷ |
|             | A2570             | Landside Remediation                                           | 106                                                                                                             | d 07-Oct-15A | 08-Jan-16  | A2560, A2770, A347  |      | l Lar | ndside Remediation           |                        |                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                       |             |          |                                                      |        |     |      |         |   |
|             | A2580             | Groundwater Monitoring                                         |                                                                                                                 | d 11-Jan-16  | 16-Mar-17  | A2570               |      |       |                              | Gro                    | oundwater Mo                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                          | nitorina    |          | 1 1 1 1<br>1 1 1 1<br>1 1 1 1<br>1 1 1 1             |        |     |      |         |   |
|             | A2590             | Issuance of landside Permanent Solution                        |                                                                                                                 | d 11-Jan-16  | 18-Apr-16  | A2570, 11960        | -    |       | Issuance of landside         |                        |                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                       |             |          |                                                      |        |     |      |         |   |
|             | Remedial I        |                                                                |                                                                                                                 | d 16-Feb-16  | 15-Jul-16  |                     |      |       | Remedial Dre                 |                        |                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                       |             |          |                                                      |        |     |      |         |   |
|             | A8365             | Time of Year Restriction 2016                                  |                                                                                                                 | d 16-Feb-16* | 15-Jul-16  |                     |      |       | Time of Year                 |                        | 2016                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                  |             |          |                                                      |        |     |      |         | ÷ |
|             |                   |                                                                |                                                                                                                 | d 30-Oct-15  | 03-Jun-16  |                     |      |       | MBTA Storm Dra               |                        |                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                       |             |          |                                                      |        |     |      |         |   |
|             | 14270             | Prepare Construction Documents                                 |                                                                                                                 | d 30-Oct-15  | 12-Feb-16  |                     |      |       | Prepare Construction Doc     |                        |                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                       |             |          |                                                      |        |     |      |         |   |
|             | 14310             | Finalize Easement                                              |                                                                                                                 | d 30-Oct-15  | 12-Feb-16  |                     | _    |       | Finalize Easement            |                        |                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                       |             |          |                                                      |        |     |      |         |   |
|             | 14280             | MBTA Approval/Comments                                         |                                                                                                                 | d 16-Feb-16  | 14-Mar-16  | 14270, 14310        | -    |       | MBTA Approval/Comme          |                        | I         I         I         I         I         I         I         I         I         I         I         I         I         I         I         I         I         I         I         I         I         I         I         I         I         I         I         I         I         I         I         I         I         I         I         I         I         I         I         I         I         I         I         I         I         I         I         I         I         I         I         I         I         I         I         I         I         I         I         I         I         I         I         I         I         I         I         I         I         I         I         I         I         I         I         I         I         I         I         I         I         I         I         I         I         I         I         I         I         I         I         I         I         I         I         I         I         I         I         I         I         I         I         I         I         I         I |             |          | $\begin{array}{cccccccccccccccccccccccccccccccccccc$ |        |     |      |         |   |
|             |                   | Issue Bid Documents                                            |                                                                                                                 | d 01-Mar-16  | 14-Mar-16  | 14270, 14310        |      |       | //                           | 4115<br>+              |                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                       |             | <u> </u> | ·                                                    |        |     |      |         |   |
|             | 14290             |                                                                |                                                                                                                 |              |            |                     | -    |       | Issue Bid Documents          |                        |                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                       |             |          |                                                      |        |     |      |         |   |
|             | 14300             | Bid/Award CM                                                   |                                                                                                                 | d 15-Mar-16  | 28-Mar-16  | 14290               | _    |       | Bid/Award CM                 |                        |                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                       |             |          |                                                      |        |     |      |         |   |
|             | 14250             | Subcontractor Procurement/Permitting                           |                                                                                                                 | d 29-Mar-16  | 18-Apr-16  | 14290, 14300        |      |       | Subcontractor Proc           | <i></i>                |                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                       |             |          | 1 1 1 1<br>1 1 1 1<br>1 1 1 1<br>1 1 1 1<br>1 1 1    |        |     |      |         |   |
|             | 14260             | Relocate Storm Drain around site                               | 300                                                                                                             | d 22-Apr-16  | 03-Jun-16  | 14250               |      |       | Relocate Storm I             |                        |                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                       |             |          |                                                      |        |     |      |         |   |
|             | 14320             | MBTA Storm Drain relocated                                     | 0                                                                                                               | d            | 03-Jun-16  | 14260, 14360        |      |       | ♦ MBTA Storm Dra             |                        | _ 1 _ 1 _ 1 _ 1 _ 1                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                   |             |          | <br>                                                 |        |     |      |         |   |
|             | -                 | / (Mobil) Project                                              |                                                                                                                 | d 10-Nov-15  | 13-Jul-16  |                     |      |       | ▼ 38 Broadway                | <i>Y///Y//Y//</i> !!!! |                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                       |             |          |                                                      |        |     |      |         |   |
|             |                   | vay Mobil Demolition                                           |                                                                                                                 | d 10-Nov-15  | 13-Jul-16  |                     |      |       | ▼ 38 Broadway                |                        |                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                       |             |          |                                                      |        |     |      |         |   |
|             | A7710             | Award A/E Contract, Solicit Proposal with TRC                  |                                                                                                                 | d 10-Nov-15  | 09-Feb-16  | A1860               |      |       | Award A/E Contract, Solicit  |                        | th TRC                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                |             |          |                                                      |        |     |      |         |   |
|             | A7690             | Environmental Investigation                                    | 14                                                                                                              | d 10-Feb-16  | 01-Mar-16  | A1860, A7710        |      |       | Environmental Investigat     | ion                    |                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                       |             |          |                                                      |        |     |      |         |   |
|             | A7720             | Document Production                                            | 150                                                                                                             | d 17-Feb-16  | 08-Mar-16  | A7710, A7690        |      |       | Document Production          |                        |                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                       |             |          |                                                      |        |     |      |         |   |
| R           | emaining Level    | of Effort V Summary                                            |                                                                                                                 | Wynn R       | Resorts in | n Everett           |      |       |                              |                        |                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                       |             |          |                                                      |        |     |      |         |   |
|             | ctual Work        |                                                                | Six Month Loc                                                                                                   | -            |            | e (1/1/2016 - 6     | /20/ | 201   | (6)                          |                        | WYN                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                   | NRF         | SO       | RTS                                                  | S IN F | EVF | RFI  | ΓT      |   |
|             | Remaining Work    |                                                                |                                                                                                                 |              | Juneuul    | •                   |      |       | •                            |                        | AA TTAT                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                               |             |          |                                                      |        |     |      |         |   |
| C           | ritical Remaining |                                                                | 15-Jan-16                                                                                                       |              |            | Page &              | 10 C | 10    |                              |                        |                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                       |             |          |                                                      |        |     |      |         |   |

| Remaining Level of Effort V Summary | Wynn Reso                  |                              |      |
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| Actual Work                         |                            | edule (1/1/2016 - 6/30/2016) | WYNN |
| Remaining Work                      | Six Wolltin Lookalleau Sch | VV I I VI                    |      |
| Critical Remaining Work             | 15-Jan-16                  | Page 5 of 10                 |      |
| ♦ Milestone                         |                            | -                            |      |

| Activity ID |                                                   | Activity Name                                       | Original Start<br>Duration            | Finish                                                                                   | Predecessors       | NDJFI                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                  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|             | A7860                                             | GZA RAM Plan                                        | 10d 02-Mar-16                         | 15-Mar-16                                                                                | A7690              |                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                        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|             | A1863                                             | Terminate Mobil Lease                               | 60d 08-Mar-16                         | 31-May-16                                                                                | A1860              |                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                        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|             | A7730                                             | RFP for Demolition Contractor                       | 5d 23-Mar-16                          | 29-Mar-16                                                                                | A7720              |                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                        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|             | A7740                                             | Respond to Demo RFP                                 | 15d 30-Mar-16                         | 19-Apr-16                                                                                | A7730              |                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                        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|             | A7750                                             | Award Demolition Contract                           | 5d 20-Apr-16                          | 26-Apr-16                                                                                | A7740              |                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                        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|             | A1873                                             | Vacate Mobil                                        | 1d 01-Jun-16                          | 01-Jun-16                                                                                | A1863              |                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                        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|             | A7760                                             | Demolish 38 Broadway - Mobil                        | 30d 01-Jun-16                         | 13-Jul-16                                                                                | A7750, A1863       |                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                        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| R           | Resort Cons                                       | truction                                            | 149d 20-Apr-16                        | 17-Nov-16                                                                                |                    |                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                        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|             | A2222                                             | Mobilization                                        | 0d 20-Apr-16                          |                                                                                          | A2590, A4200, 1308 |                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                        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|             | A2700                                             | Slurry and LBEs                                     | 149d 20-Apr-16                        | 17-Nov-16                                                                                | A5650, A2590, A316 |                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                        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|             | A9820                                             | Central Plant Area Excavation and Foundation        | 143d 20-Apr-16                        | 09-Nov-16                                                                                | A2700              |                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                        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|             | 11800                                             | 75% Design Documents                                | 70d 30-Nov-15 A                       | 08-Feb-16                                                                                | 11790              |                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                        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|             | 11805                                             | Review/Comments                                     | 9d 09-Feb-16                          | 22-Feb-16                                                                                | 11800              |                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                        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|             | 12170                                             | Planning Board Meeting                              | 1d 22-Feb-16                          | 22-Feb-16                                                                                | 11800              |                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                        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|             | 11820                                             | Issue Bid Documents                                 | 0d                                    | 22-Feb-16                                                                                | 11805              |                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                        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|             | 12470                                             | Bid/Procure Contractor                              | 15d 23-Feb-16                         | 14-Mar-16                                                                                | 11805, 11820       |                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                        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|             | 12450                                             | Review/Award (Service Road and Utility Relocations) | 7d 15-Mar-16                          | 23-Mar-16                                                                                | 12470, 11820       |                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                        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|             | 12490                                             | Notice to Proceed                                   | Od                                    | 23-Mar-16                                                                                | 12470, 12450       |                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                        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|             | <b>IBTA Interse</b>                               | ection (Broadway/Horizon)                           | 173d 30-Oct-15                        | 01-Jul-16                                                                                |                    |                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                        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|             | 12700                                             | Prepare Construction Documents                      | 75d 30-Oct-15                         | 12-Feb-16                                                                                |                    |                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                        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|             | 12710                                             | MBTA Approval/Comments                              | 20d 16-Feb-16                         | 14-Mar-16                                                                                | 12700, 12675       |                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                        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|             | 12720                                             | Complete Redesign                                   | 10d 15-Mar-16                         | 28-Mar-16                                                                                | 12710              |                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                        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|             | 12730                                             | Prepare Bid Documents                               | 10d 29-Mar-16                         | 11-Apr-16                                                                                | 12720              | $\begin{array}{c} 1 \\ 1 \\ - \end{array} = \begin{array}{c} 1 \\ = \begin{array}{c} 1 \\ = \end{array} = \end{array} = \begin{array}{c} 1 \\ = \end{array} = \begin{array}{c} 1 \\ = \end{array} = \begin{array}{c} 1 \\ = \end{array} = \end{array} = \begin{array}{c} 1 \\ = $ | þ        | Prepare Bid Docume     | ents            | + + + -                                                                                                                                                                                                                                                                                                                                                                                                      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|             | 12740                                             | Bid/Award CM                                        | 20d 12-Apr-16                         | 09-May-16                                                                                | 12730              |                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                        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|             | 12680                                             | Subcontractor Procurement/Permitting                | 30d 10-May-16                         | 21-Jun-16                                                                                | 12730, 12740       |                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                        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|             | 12690                                             | Relocate Existing Gatehouse to New Entrance         | 5d 27-Jun-16                          | 01-Jul-16                                                                                | 12680              |                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                        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|             | A3020                                             | National Grid execute Gateway Utility Easement      | 12d 11-Feb-16                         | 01-Mar-16                                                                                | A2410              |                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                        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|             | A2350                                             | National Grid Complete Engineered Documents         | 590d 01-Mar-16                        | 28-Jun-18                                                                                | A2410, A3020       |                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                        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|             | A2460                                             | Verizon Complete Engineered Drawings                | 26d 26-Jan-16                         | 03-Mar-16                                                                                | A2420, A2310       |                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                        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|             | A2430                                             | Verizon Trade Procurement                           | 25d 03-Mar-16                         | 07-Apr-16                                                                                | A2460              |                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                        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|             | Remaining Level o                                 | of Effort V Summary                                 | · · · · · · · · · · · · · · · · · · · |                                                                                          | Everett            |                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                        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|             | Remaining Work<br>Critical Remaining<br>Milestone | g Work                                              | Six Month Lookahead S<br>15-Jan-16    | Month Lookahead Schedule (1/1/2016 - 6/30/2016)           15-Jan-16         Page 6 of 10 |                    |                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                        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                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                      |                                                                                           |           |                 |          |

| Remaining Level of Effort V Summary         | Wynn Resc |                                                     |      |  |  |  |  |
|---------------------------------------------|-----------|-----------------------------------------------------|------|--|--|--|--|
| Actual Work                                 |           | Six Month Lookahead Schedule (1/1/2016 - 6/30/2016) |      |  |  |  |  |
| Remaining Work      Critical Remaining Work | 15-Jan-16 | Page 6 of 10                                        | WYNN |  |  |  |  |
| <ul> <li>♦ Milestone</li> </ul>             |           |                                                     |      |  |  |  |  |

| ivity ID |                 | Activity Name                                        |           | Original Start<br>Duration | Finish     | Predecessors        | 2016 2017 2018 2019                                           |  |
|----------|-----------------|------------------------------------------------------|-----------|----------------------------|------------|---------------------|---------------------------------------------------------------|--|
|          | 42020           | Contraction Appropriate of Decision                  |           |                            | 47 Mar 40  |                     | NDJFMAMJJASONDJFMAMJJASONDJFMAMJJASONDJFMAMJJASONDJFMAMJJASON |  |
|          | A3030           | Gateway Approval of Design                           |           | 10d 03-Mar-16              | 17-Mar-16  | A2460               | Gateway Approval of Design                                    |  |
|          | A2440           | Verizon Complete Relocation                          |           | 40d 18-May-16              | 15-Jul-16  | A2430, A2300, A3030 | Verizon Complete Relocation                                   |  |
|          | •               | Vater Relocation                                     |           | 142d 12-Dec-15             | 30-Jun-16  |                     | ✓ Gateway Water Relocation                                    |  |
|          | A6470           | Gateway approval of Schematic Design                 |           | 20d 12-Dec-15              | 08-Jan-16  | A6460               | Gateway approval of Schematic Design                          |  |
|          | A6480           | National Grid approval of Schematic Design           |           | 20d 12-Dec-15              | 08-Jan-16  | A6460               | National Grid approval of Schematic Design                    |  |
|          | A6490           | Design Development 90%                               |           | 20d 11-Jan-16              | 05-Feb-16  | A6470, A6480        | Design Development 90%                                        |  |
|          | A6500           | Create Water Model                                   |           | 20d 11-Jan-16              | 05-Feb-16  | A6470               | Create Water Model                                            |  |
|          | A6510           | Submit for City Approval                             |           | 20d 08-Feb-16              | 07-Mar-16  | A6500, A6490        | Bubmit for City Approval                                      |  |
|          | A6520           | Submit for Gateway Approval                          |           | 10d 08-Feb-16              | 22-Feb-16  | A6490               | Submit for Gateway Approval                                   |  |
|          | A6530           | Submit for MBTA Approval                             |           | 10d 08-Feb-16              | 22-Feb-16  | A6490               | □ Subimit for MBTA Approval                                   |  |
|          | A6540           | Submit for National Grid Approval                    |           | 10d 11-Feb-16              | 26-Feb-16  | A6490, A2410        | Submit for National Grid Approval                             |  |
|          | A6550           | Complete Construction Documents                      |           | 25d 08-Mar-16              | 11-Apr-16  | A6510, A6520, A653  | Complete Construction Documents                               |  |
|          | A6560           | Trade Procurement                                    |           | 10d 13-Apr-16              | 26-Apr-16  | A6550               | □ Trade Procurement                                           |  |
|          | A6570           | Complete Water Line Relocation                       |           | 45d 28-Apr-16              | 30-Jun-16  | A6560               | Complete Water Line Relocation                                |  |
| W        | later to W      | /ynn through Horizon                                 |           | 45d 28-Apr-16              | 30-Jun-16  |                     | ₩₩₩₩₩₩₩₩₩₩₩₩₩₩₩₩₩₩₩₩₩₩₩₩₩₩₩₩₩₩₩₩₩₩₩₩₩                         |  |
|          | A10040          | Complete Water Line Relocation                       |           | 45d 28-Apr-16              | 30-Jun-16  | A6570               | Complete Water Line Relocation                                |  |
| Ν        | ational G       | rid Gas Line Extension                               |           | 190d 24-Nov-15             | 19-Aug-16  |                     | ▼ National Grid Gas Lihe Extension                            |  |
|          | A2400           | National Grid Schematic Gas Line Design              |           | 50d 24-Nov-15              | 02-Feb-16  | A2330               | National Grid Schematic Gas Line Design                       |  |
|          | A2360           | National Grid Site Investigation                     |           | 40d 03-Feb-16              | 30-Mar-16  | A2400               | National Grid Site Investigation                              |  |
|          | A2380           | National Grid Complete Gas Line Design Documents     |           | 40d 31-Mar-16              | 25-May-16  | A2360               | National Grid Complete Gas Line Design Documents              |  |
|          | A2910           | National Grid Trade Procurement                      |           | 20d 26-May-16              | 23-Jun-16  | A2380               | National Grid Trade Procurement                               |  |
|          | A2970           | National Grid Complete Gas Line Relocation           |           | 40d 24-Jun-16              | 19-Aug-16  | A2910, A5172        | National Grid Complete Gas Line Relocation                    |  |
| S        | ervice Ro       | bad                                                  |           | 81d 07-Apr-16              | 01-Aug-16  |                     | Service Road                                                  |  |
|          | 12000           | Mobilization                                         |           | 5d 07-Apr-16               | 13-Apr-16  | 12490               | I Mobilization                                                |  |
|          | 11010           | Tunnel Modifications                                 |           | 30d 14-Apr-16              | 25-May-16  | 12620, 12000        | Tunnel Modifications                                          |  |
|          | 12010           | Drainage Improvements (coordinate with MBTA)         |           | 35d 15-Apr-16              | 03-Jun-16  | 12000, 12850        | Drainage Improvements (coordinate with MBTA)                  |  |
|          | 12060           | Water                                                |           | 30d 29-Apr-16              | 10-Jun-16  | 12010               | 🔲 Water                                                       |  |
|          | 11100           | Relocate T/D Line                                    |           | 30d 26-May-16              | 08-Jul-16  | 11010               | Reloçate T/D Line                                             |  |
|          | 12070           | Electrical                                           |           | 30d 27-May-16              | 11-Jul-16  | 12060               | Electrical                                                    |  |
|          | 12080           | T/D                                                  |           | 30d 20-Jun-16              | 01-Aug-16  | 12070               | τ/φ                                                           |  |
| В        | roadwav/        | Beacham Permanent Intersection                       |           | 65d 07-Jun-16              | 07-Sep-16  |                     | Broadway/Beacham Permanent Intersection                       |  |
|          | 12640           | New Beacham Utilities, Intersection, Traffic Signals |           | 65d 07-Jun-16              | 07-Sep-16  | 11090               | New Beacham Utilities, Intersection, Traffic Signals          |  |
| DCR      | Harbor W        | <i>l</i> alk                                         |           | 252d 30-Oct-15             | 24-Oct-16  |                     | DCR Harbor Walk                                               |  |
|          |                 | OCR Harbor Walk Connector                            |           | 188d 29-Jan-16             | 24-Oct-16  |                     | Chapter 91 DCR Harbor Walk Connector                          |  |
|          | 3650            | DRC 91 Draft Application                             |           | 5d 29-Jan-16               | 04-Feb-16  | A3470               | DFRC 91 Draft Application                                     |  |
| A3       | 3660            | DCR 91 Internal Comment                              |           | 5d 05-Feb-16               | 11-Feb-16  | A3650               | DCR 91 Internal Comment                                       |  |
|          | 3670            | DCR 91 Final Draft for Internal Comment              |           | 4d 12-Feb-16               | 18-Feb-16  | A3660               | DCR 91 Final Draft for Internal Comment                       |  |
| Rem      | naining Level o | of Effort V Summary                                  |           | Wynn F                     | Resorts in | n Everett           |                                                               |  |
|          | al Work         |                                                      | Civ Manth | -                          |            |                     | (30/2016) WYNN RESORTS IN EVERETT                             |  |
|          | naining Work    |                                                      |           |                            |            |                     |                                                               |  |
| Critic   | cal Remaining   | g Work                                               | 15-Jar    | า-16                       |            | Page 7              | 7 of 10                                                       |  |

| Remaining Level of Effort V Summary | Wynn Resc |                                                     |  |  |  |  |  |
|-------------------------------------|-----------|-----------------------------------------------------|--|--|--|--|--|
| Actual Work Remaining Work          | -         | Six Month Lookahead Schedule (1/1/2016 - 6/30/2016) |  |  |  |  |  |
| Critical Remaining Work             | 15-Jan-16 | Page 7 of 10                                        |  |  |  |  |  |
| ♦ ♦ Milestone                       |           | Ŭ                                                   |  |  |  |  |  |

| / ID          | Activity Name                                        | Original<br>Duration | Start     | Finish    | Predecessors       | 2016 2017 2<br>NDJFMAMJJASONDJFMAMJJASONDJFMAM              |
|---------------|------------------------------------------------------|----------------------|-----------|-----------|--------------------|-------------------------------------------------------------|
| A2470         | Execution of Easement Agreement with MBTA, DDRC, DCR | 22d                  | 04-Apr-16 | 03-May-16 | A3470, A5172       | Execution of Easement Agreement with MBTA, DDRC, DCR        |
| A3680         | DCR 91 Final Application                             | 8d                   | 04-May-16 | 13-May-16 | A3670, A2470       | DCR 91 Final Application                                    |
| A3690         | DCR 91 Draft to MASS DEP                             | 4d                   | 16-May-16 | 19-May-16 | A3680              | I DCR 91 Draft to MA\$S DEP                                 |
| A3700         | DCR 91 Final Application w/DEP comments              | 7d                   | 20-May-16 | 31-May-16 | A3690              | DCR 91 Final Application w/DEP comments                     |
| A3710         | DCR 91 Chapter 91 Filing                             | 6d                   | 06-Jun-16 | 13-Jun-16 | A3700, A3510       | DCR 91 Chapter 91 Filing                                    |
| A3720         | DCR 91 Notice in Environmental Monitor               | 93d                  | 14-Jun-16 | 24-Oct-16 | A3710              | DCR 91 Notice in Environmental Monitor                      |
| Everett Pla   | anning Board - Site Plan Review - DCR Harbor Walk C  | onnecto 52d          | 19-Apr-16 | 30-Jun-16 |                    | Everett Planning Board - Site Plan Review - DCR Harbor Wall |
| A8630         | CP - Draft Application for Internal Review           | ,                    | 19-Apr-16 | 11-May-16 | 11820              | CP - Draft Application for Internal Review                  |
| A8640         | CP - Site Plan Review Submittal to City              | 9d                   | 12-May-16 | 24-May-16 | A8630              | CP - Site Plan Review Submittal to City                     |
| A8600         | CP - Planning Board Meeting / Public Hearing         | 1d                   | 25-May-16 | 25-May-16 | A8640              | I. CP - Planning Board Meeting / Public Hearing             |
| A8670         | CP - Everett City Review                             | 7d                   | 26-May-16 | 06-Jun-16 | A8600              | CP - Everett City Review                                    |
| A8650         | CP - Public Hearing                                  | 6d                   | 07-Jun-16 | 14-Jun-16 | A8670              | CP - Public Hearing                                         |
| A8660         | CP - Planning Board Meeting - Submission Approval    | 5d                   | 15-Jun-16 | 21-Jun-16 | A8650              | CP - Planning Board Meeting - Submission Approval           |
| A8610         | CP - Planning Board Approval                         | 1d                   | 27-Jun-16 | 27-Jun-16 | A8660              | I CP - Planning Board Approval                              |
| 8615          | CP - Building Permit                                 | 3d                   | 28-Jun-16 | 30-Jun-16 | A8610, A8610       | I CP- Building Permit                                       |
| Everett Co    | on. Comm Wetlands Notice of Intent (DCR Harbor Wa    | alk Con 51d          | 04-May-16 | 15-Jul-16 |                    | Everett Con. Comm - Wetlands Notice of Intent (DCR Harb     |
| A1600         | DCR NOI Prepare Notice of Intent                     |                      | 04-May-16 | 15-Jul-16 | A2470              | DCR NOI Prepare Notice of Intent                            |
| DCR Harb      | or Walk Connector                                    | 110d                 | 30-Oct-15 | 04-Apr-16 |                    | DCR Harbor Walk Connector                                   |
| A4050         | Provide Temp Construction Personnel Access           | 110d                 | 30-Oct-15 | 04-Apr-16 |                    | Provide Temp Construction Personnel Access                  |
| A9870         | Temp Harbor Walk Completed                           | 0d                   |           | 04-Apr-16 | A4050, 14150       | Temp Harbor Walk Completed                                  |
| Off Site Tran | nsportation Infrastructure Projects                  | 700d                 | 30-Oct-15 | 02-Aug-18 |                    |                                                             |
|               | oadway / Alford Street / Truck Route                 | 144d                 | 16-Dec-15 | 08-Jul-16 |                    | Lower Broadway / Alford Street / Truck Route                |
| A5260         | 25% Design                                           | 53d                  | 16-Dec-15 | 01-Mar-16 | A5240              | 25% Þeşign                                                  |
| A5250         | Pre-Mtg and Concept Design Report                    | 13d                  | 04-Jan-16 | 20-Jan-16 | A5240              | Pre-Mtg and Concept Design Report                           |
| A5255         | Meeting with Everett to Review Design                | 13d                  | 04-Jan-16 | 20-Jan-16 | A5250              | Meeting with Everett to Review Design                       |
| A5280         | Meet with MWRA re: 8M Applicability                  | 6d                   | 27-Jan-16 | 03-Feb-16 | A5260              | Meet with MWRA re: 8M Applicability                         |
| A1920         | Right of Way Property                                | 65d                  | 10-Feb-16 | 11-May-16 | A5260              | Right of Way Property                                       |
| A5265         | File Roadway Application with Everett                | 5d                   | 08-Mar-16 | 14-Mar-16 | A5260              | File Roadway Application with Everett                       |
| A5290         | Review 25% Design (Everett)                          | 9d                   | 08-Mar-16 | 18-Mar-16 | A5260              | Review 25% Design (Everett)                                 |
| A5300         | Review 25% - MADOT Review (FHA Review by MADOT)      | 31d                  | 08-Mar-16 | 19-Apr-16 | A5260              | Review 25% - MADOT Review (FHA Review by MADOT)             |
| A5310         | Review 25% - Boston Review (BTD)                     | 31d                  | 08-Mar-16 | 19-Apr-16 | A5260              | Review 25% - Boston Review (BTD)                            |
| A5730         | Utility Coordination (NGRID, Verizon, Everett Water) | 5d                   | 08-Mar-16 | 14-Mar-16 | A5260              | I Utility Coordination (NGRID, Verizon, Everett Water)      |
| A5270         | Meet with PIC Entities for Boston                    | 20d                  | 21-Mar-16 | 15-Apr-16 | A5250, A5265       | Meet with PIC Entities for Boston                           |
| A5273         | PIC Review                                           | 10d                  | 21-Mar-16 | 01-Apr-16 | A5265              |                                                             |
| A5276         | PIC Approval                                         | 5d                   | 04-Apr-16 | 08-Apr-16 | A5273              | PIC Approval                                                |
| A5320         | 75% Design Package                                   | 34d                  | 25-Apr-16 | 10-Jun-16 | A5290, A5300, A531 |                                                             |
| A5330         | 75% Review Everett                                   |                      | 13-Jun-16 | 27-Jun-16 | A5320              | ☐ 75% Review Everett                                        |

| Remaining Level of Effort V Summary         | Wynn Reso               | orts in Everett |  |
|---------------------------------------------|-------------------------|-----------------|--|
| Actual Work                                 | Six Month Lookahead Sch | WYNN            |  |
| Remaining Work      Critical Remaining Work | 15-Jan-16               | Page 8 of 10    |  |
| ♦ ♦ Milestone                               |                         |                 |  |

|                  |      |      | 20               | )17              |                       |     |            |          |            |                  |             |      |      |     | 20  | 18 |      |        |     |        |              |    |        |     |   | ź        | 201 | 19 |      |      |                    |      |
|------------------|------|------|------------------|------------------|-----------------------|-----|------------|----------|------------|------------------|-------------|------|------|-----|-----|----|------|--------|-----|--------|--------------|----|--------|-----|---|----------|-----|----|------|------|--------------------|------|
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| IFF              | eet  | ne   | nt               | wit              | n                     | ME  | зŤА        | 4 D      | יעק<br>    | <b>₹</b> С,      | D           | CR   |      |     |     |    |      |        |     |        |              |    |        |     |   |          |     |    | <br> | +    | -                  |      |
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| ł                |      |      | P                | CO               |                       | l   | nts        |          |            | *<br>*<br>*      | 1<br>1<br>1 |      |      |     |     |    |      |        |     |        |              |    |        |     |   |          |     |    |      |      |                    |      |
| i.               | ice  | , in | F                | nvi              | ro                    | 'nm | ien        | -<br>tal | Mc         | hite             | -<br>       |      |      |     |     |    |      |        |     |        |              |    |        |     |   |          |     |    |      |      |                    |      |
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| ė                | ers  | on   | ne               | IA               | ¢C                    | es  | s          |          |            | *                |             |      |      |     |     |    |      |        |     |        |              |    |        |     |   |          |     |    |      |      |                    |      |
| d                |      |      |                  | -<br>-<br>-<br>- |                       |     |            |          |            |                  |             |      |      |     |     |    |      | ~ "    | ~   |        | -            |    |        |     |   |          |     |    |      |      |                    |      |
|                  |      | C+   |                  |                  |                       |     |            | ¦        |            |                  |             |      |      |     |     |    |      | υπ<br> | SI  | te<br> | Ira          | ns | ро<br> | rta |   | ו ות<br> |     | st | ruc  | ture | יי <del>-</del> אי | roje |
| -<br>-<br>-<br>- | na   | 31   | ree              | 21/              |                       | l   | ck I       |          | l          |                  |             |      |      |     |     |    |      |        |     |        |              |    |        |     |   |          |     |    |      |      |                    |      |
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| it)              | - i  |      |                  |                  |                       |     |            |          |            |                  |             |      |      |     |     |    |      |        |     |        |              |    |        |     |   |          |     |    |      |      |                    |      |
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| e.               | w    | (F   | HA               | R                | ėν                    | ۱e  | <i>N</i> b | y<br>N   | A          | ,<br>o           | Ţ)          |      |      |     |     |    |      |        |     |        |              |    |        |     |   |          |     |    |      |      |                    |      |
| e                | w    | B    | ΓD               | )                |                       |     |            |          |            | 1<br>1<br>1      |             |      |      |     |     |    |      |        |     |        |              |    |        |     |   |          |     |    |      |      |                    |      |
| ri               | izd  | n,   | E٧               | er               | ėtt                   | W   | /ate       | er)      |            | +                |             |      |      |     |     |    |      |        |     |        |              |    |        |     |   |          |     |    |      | +    |                    |      |
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|                  |      |      |                  |                  |                       |     |            |          |            |                  |             |      |      |     |     |    |      |        |     |        |              |    |        |     |   |          |     |    |      |      |                    |      |
|                  |      |      |                  |                  |                       |     | TT         | . т      |            |                  | <b>.</b>    | ~    | ~    | -   |     |    | ~    |        |     |        | <b>-</b> • • | ., |        |     |   |          |     |    | -    |      |                    |      |
|                  |      |      | V                | V                | Y                     | Γ   | 1          | N        | ŀ          | ł                | Ľ           | 50   | J    | K   | Ċ   |    | 5    | 1      |     |        | Ę,           | V  | H      | ł   | ł | Ľ        | 1   |    |      |      |                    |      |
|                  |      |      |                  |                  |                       |     |            |          |            |                  |             |      |      |     |     |    |      |        |     |        |              |    |        |     |   |          |     |    |      |      |                    |      |
|                  |      |      |                  |                  |                       |     |            |          |            |                  |             |      |      |     |     |    |      |        |     |        |              |    |        |     |   |          |     |    |      |      |                    |      |

| Activity ID                    | Activity Name                                                         | Original Start<br>Duration     | Finish                 | Predecessors                 | 2016         2017         2018         2019           NDJFMAMJJASONDJFMAMJJASONDJFMAMJJA         1         1         1         1         1         1         1         1         1         1         1         1         1         1         1         1         1         1         1         1         1         1         1         1         1         1         1         1         1         1         1         1         1         1         1         1         1         1         1         1         1         1         1         1         1         1         1         1         1         1         1         1         1         1         1         1         1         1         1         1         1         1         1         1         1         1         1         1         1         1         1         1         1         1         1         1         1         1         1         1         1         1         1         1         1         1         1         1         1         1         1         1         1         1         1         1         1         1         1< | ৰিতা     |
|--------------------------------|-----------------------------------------------------------------------|--------------------------------|------------------------|------------------------------|-------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|----------|
| A5740                          | 75% Review MADOT (FHA review by MADOT                                 |                                | 08-Jul-16              | A5320                        | 75% Review MADOT (FHA review by MADOT)                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                  |          |
| A6670                          | 75% Review Boston (BTD)                                               | ,<br>19d 13-Jun-16             | 08-Jul-16              | A5320                        | 75% Review Boston (BTD)                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                 |          |
| Sweetser C                     | Circle Everett                                                        | 98d 16-Nov-15                  | 01-Apr-16              |                              | Sweetser Circle Everett                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                 |          |
| A5340                          | Survey                                                                | 35d 16-Nov-15                  |                        | A5230                        | Survey                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                  |          |
| A5350                          | Preliminary Design Package                                            | 65d 02-Dec-15                  |                        | A5340                        | Preliminary Design Package                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                              |          |
| A5360                          | MADOT PD Review Preliminary Design Packa                              |                                | 01-Apr-16              | A5350                        | MADOT PD Review Preliminary Design Package                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                              |          |
| A5370                          | Everett Review Preliminary Design Package                             | 10d 07-Mar-16                  | 18-Mar-16              | A5350                        | Everett Review Preliminary Design Package                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                               |          |
| A5380                          | DCR PD Review Preliminary Design Package                              |                                |                        | A5350                        | DCR PD Review Preliminary Design Package                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                |          |
|                                | ington Station Curbside Shuttle                                       | 127d 04-Jan-16                 | 30-Jun-16              |                              | ■ WBTA Wellington Station Curbside Shuttle                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                              |          |
| A7110                          | 25% Preliminary Design Package                                        | 39d 04-Jan-16                  |                        | A7090                        | 25% Preliminary Design Package                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                          |          |
| A7115                          | City of Medford - Review 25% Design                                   | 24d 01-Mar-16                  |                        | A7110                        | City of Medford - Review 25% Design                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                     |          |
| A7120                          | MBTA Review 25% Preliminary Design Packa                              |                                | 01-Apr-16              | A7110                        | MBTA Review 25% Preliminary Design Package                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                              |          |
| A7130                          | Final Design                                                          | 19d 06-Jun-16                  | 30-Jun-16              | A7120, A7115, A7100          |                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                         |          |
|                                | Circle Medford                                                        | 88d 02-Dec-15                  |                        |                              | Wellington Circle/Medford                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                               |          |
| A6870                          | Preliminary Design Package (25%)                                      | 65d 02-Dec-15                  |                        | A6860                        | Preliminary Design Package (25%)                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                        |          |
| A6880                          | Medford Review Preliminary Design Package                             | 10d 07-Mar-16                  | 18-Mar-16              | A6870                        | Medford Review Preiminary Design Package                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                |          |
| A6890                          | MADOT / FHA Review Preliminary Design Pace                            |                                | 01-Apr-16              | A6870                        | MADOT / FHA Review Preliminary Design Package                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                           |          |
| A6900                          | DCR Review Preliminary Design Package                                 | 20d 07-Mar-16                  | 01-Apr-16              | A6870                        | DCR Review Preliminary Design Package                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                   |          |
|                                |                                                                       | 127d 04-Jan-16                 | 30-Jun-16              | 10070                        | ■ ■ ■ ■ ■ ■ ■ ■ ■ ■ ■ ■ ■ ■ ■ ■ ■ ■ ■                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                   |          |
|                                | len Center Station Curbside Shuttle<br>25% Preliminary Design Package | 39d 04-Jan-16                  |                        | A7000                        | 25% Preliminary Design Package                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                          |          |
| A7020                          | City of Malden and MBTA Review 25% Prelim                             |                                | 01-Apr-16              | A7010                        | City of Malden and MBTA Review, 25% Preliminary Design Package                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                          |          |
| A7240                          | Design Package (75%)                                                  | 44d 04-Apr-16                  | 03-Jun-16              | A7010<br>A7020               | Design Package (75%)                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                    |          |
| A7100                          | Final Design                                                          | 19d 06-Jun-16                  | 30-Jun-16              | A7020<br>A7020. A7240        | Final Design                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                            |          |
|                                | , , , , , , , , , , , , , , , , , , ,                                 | 150d 04-Jan-16                 |                        | A7020, A7240                 | ■ V Sullivan Square Charlestown                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                         |          |
| Sullivan Sq                    | uare Charlestown<br>25% Design                                        | 20d 04-Jan-16                  | 29-Jan-16              | A7210                        |                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                         |          |
| A7250                          | MADOT / FHA 25% Design Review                                         | 30d 01-Feb-16                  |                        | A7210                        | MADOT / FHA 25% Design Review                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                           |          |
|                                |                                                                       |                                |                        |                              |                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                         |          |
| A7260<br>A7270                 | Boston BTD 25% Review<br>MBTA 25% Review                              | 30d 01-Feb-16<br>30d 01-Feb-16 | 14-Mar-16<br>14-Mar-16 | A7220<br>A7220               | Boston BTD 25% Review                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                   |          |
| A7270                          | 75% Design Package                                                    | 35d 23-Feb-16                  |                        | A7220<br>A7250, A7260, A7270 |                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                         |          |
| A7300                          | MADOT / FHA Review 75% Design Package                                 | 201 201 12-Apr-16              | 09-May-16              | A7280                        | MADOT / FHA Review 75% Design Package                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                   |          |
| A7310                          | Boston BTD Review 75% Design Package                                  | 200 12-Apr-16<br>200 12-Apr-16 | 09-May-16              | A7280                        | Boston BTD Review 75% Design Package                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                    |          |
| A7320                          | MBTA Review 75% Design Package                                        | 200 12-Apr-16<br>200 12-Apr-16 | 09-May-16              | A7280                        | MBTA Review 75% Design Package                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                          |          |
| A7330                          | Final Design                                                          | 30d 03-May-16                  |                        | A7300, A7310, A7320          |                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                         |          |
| A7350                          | MADOT / FHA Review Final Design                                       | 15d 15-Jun-16                  |                        | A7300, A7310, A7320<br>A7330 | MADOT / FHA Review Final Design                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                         |          |
| A7360                          | Boston BTD Review Final Design                                        | 20d 15-Jun-16                  | 13-Jul-16              | A7330<br>A7330               | Boston BTD Review Final Design                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                          |          |
| A7360                          | MBTA Review Final design                                              | 200 15-Jun-16                  | 13-Jul-16              | A7330                        | MBTA Review Final design                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                |          |
| A7370                          | Prepare Plans / Specs / Estimate                                      | 200 15-301-16<br>25d 29-Jun-16 |                        | A7350, A7360, A7370          |                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                         |          |
| A1 300                         |                                                                       | 230 29-301-10                  | 03-Aug-10              | AI 330, AI 300, AI 370       |                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                         | <u> </u> |
| Remaining Leve                 | el of Effort                                                          | Wvnn                           | Resorts i              | n Everett                    |                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                         |          |
| Actual Work                    |                                                                       | Six Month Lookahead            |                        |                              | 6/30/2016) WYNN RESORTS IN EVERETT                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                      |          |
| Remaining Wor                  |                                                                       |                                |                        | •                            | ,                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                       |          |
| Critical Remaini     Milestone |                                                                       | 15-Jan-16                      |                        | Page 9                       | 9 of 10                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                 |          |

| tivity ID    | Activity Name                              | Original Start | Finish    | Predecessors        | 2016 2017 20                               |
|--------------|--------------------------------------------|----------------|-----------|---------------------|--------------------------------------------|
|              |                                            | Duration       |           |                     | NDJFMAMJJJASONDJFMAMJJJASONDJFMAMJJ        |
| Chelsea a    | nd Medford Signals                         | 127d 04-Jan-16 | 30-Jun-16 |                     | Chelsea and Medford Signals                |
| A10260       | 25% Preliminary Design Package             | 39d 04-Jan-16  | 26-Feb-16 | A10250              | 25% Preliminary Design Package             |
| A10270       | MBTA Review 25% Preliminary Design Package | 24d 01-Mar-16  | 01-Apr-16 | A10260              | MBTA Review 25% Preliminary Design Package |
| A10350       | Chelsea/Medford - Review 25% Design        | 24d 01-Mar-16  | 01-Apr-16 | A10260              | Chelsea/Medford - Review 25% Design        |
| A10280       | Final Design                               | 19d 06-Jun-16  | 30-Jun-16 | A10270, A10350, A1  | 🗖 Final Desigh                             |
| Woods Me     | emorial Bridge (by DOT)                    | 700d 30-Oct-15 | 02-Aug-18 |                     |                                            |
| A4040        | Project by DOT                             | 700d 30-Oct-15 | 02-Aug-18 |                     |                                            |
| 3 Charlton S | Street Project                             | 142d 30-Oct-15 | 18-May-16 |                     | ▼ 3 Charlton Street Project                |
| 3 Charlton   | Street Demolition                          | 142d 30-Oct-15 | 18-May-16 |                     |                                            |
| A9570        | Vacate Building                            | 85d 30-Oct-15  | 29-Feb-16 |                     | Vacate Building                            |
| A9520        | Prep Demo/Abatement Specs                  | 37d 01-Dec-15  | 19-Jan-16 | A1880               | Prep Demo/Abatement Specs                  |
| A9540        | Procurement                                | 21d 01-Feb-16  | 01-Mar-16 | A9520               | Procurement                                |
| A9550        | Mobilization and Permitting                | 11d 02-Mar-16  | 16-Mar-16 | A9540, A9570        | Mobilization and Permitting                |
| A9530        | Building Abatement and UST Removal         | 25d 17-Mar-16  | 20-Apr-16 | A9550               | Building Abatement and UST Removal         |
| A9560        | Building Demolition                        | 30d 07-Apr-16  | 18-May-16 | A9550, A9530, 11900 | Building Demolition                        |

| Remaining Level of Effort Summary<br>Actual Work<br>Remaining Work | -         | orts in Everett<br>hedule (1/1/2016 - 6/30/2016) | WYNN RE |
|--------------------------------------------------------------------|-----------|--------------------------------------------------|---------|
| Critical Remaining Work  Milestone                                 | 15-Jan-16 | Page 10 of 10                                    |         |

|     |    |   |                            |                  |    |          |   |   | 18 | _         |                       |   | _  |            |                  | _ | _                | -         | _  | 20 <i>°</i> | _  |     |   |     |                      |   |
|-----|----|---|----------------------------|------------------|----|----------|---|---|----|-----------|-----------------------|---|----|------------|------------------|---|------------------|-----------|----|-------------|----|-----|---|-----|----------------------|---|
| S   | ЛС | D | J                          | F                | М  | A        | М | J | J  | A         | S                     | 0 | N  | D          | J                | F | М                | A         | M  | J           | J  | A   | S | 0   | Ν                    | 1 |
|     |    |   | ,<br>,<br>,<br>,<br>,<br>, | 1<br>1<br>1<br>1 |    |          |   |   |    |           |                       |   |    |            |                  |   |                  |           |    |             |    |     |   |     |                      |   |
| age |    |   |                            |                  |    |          |   | } |    | <br> <br> | 1<br>1<br>1<br>1      |   |    | L          | <br> <br>        |   | <br> <br>        | <br> <br> | L  | '<br>'      |    |     |   | · ' | <br>-<br>-<br>-<br>- | - |
|     |    |   | 1<br>1<br>1<br>1           | 1<br>1<br>1<br>1 |    |          |   |   |    |           |                       |   |    |            |                  | - |                  |           |    |             |    |     |   |     |                      |   |
|     | -  |   |                            |                  |    |          |   |   |    |           |                       |   |    | 4-         |                  |   |                  |           |    | /h          |    | ~ 7 |   |     |                      |   |
|     |    |   |                            |                  |    |          |   |   |    |           | !                     |   |    | Me<br>by l |                  | 1 |                  | ļ         | je | u)          | טי |     | ) |     |                      |   |
|     |    |   |                            |                  |    |          |   | ! |    | T<br>/    | <br> <br> <br>        |   |    |            |                  |   |                  | <br> <br> |    | '<br>'      |    |     |   |     | <br>                 | - |
|     |    |   |                            |                  |    |          |   |   |    |           |                       |   |    |            |                  |   |                  |           |    |             |    |     |   |     |                      |   |
|     |    |   |                            |                  |    |          |   |   |    |           | 1                     |   |    |            | -<br>-<br>-<br>- |   | 1                | 1         |    | 1           |    |     |   |     |                      |   |
|     |    |   |                            |                  |    |          |   |   |    |           |                       |   |    |            |                  |   |                  |           |    |             |    |     |   |     |                      |   |
|     |    |   |                            |                  |    |          |   |   |    |           | -<br>-<br>-<br>-<br>- |   |    |            |                  |   |                  |           |    |             |    |     |   |     |                      | - |
|     |    |   | 4<br>1<br>1<br>1           |                  |    |          |   |   |    |           |                       |   |    |            | 1                |   | 1<br>1<br>1<br>1 |           |    |             |    |     |   |     |                      |   |
|     |    |   |                            |                  |    |          |   |   |    |           |                       |   |    |            | -                |   | 1<br>1<br>1<br>1 | 1         |    | 1           |    |     |   |     |                      |   |
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| N]  | N  | R | ł                          | E                | 50 | <b>)</b> | R | ľ | Γ. | 5         | Γ                     | N | [] | E          | V                | F |                  | R         | E  | T           | "] | -   |   |     |                      |   |

#### Appendix 5

#### Project Construction Workforce: Women, Minority, Veteran Participation As of December 31, 2015

Reference 205 CMR 135.02(5)(e)

As of December 31, 2015, 6,314 person-hours of work was completed on the Project Site, with 66 workers, including 15 minorities, three females, and three veterans, on site over the last several months for pre-construction and remediation.

|          | # of    | Participation to Date  | Goal                   |
|----------|---------|------------------------|------------------------|
|          | Workers | (% of workforce hours) | (% of workforce hours) |
| Minority | 15      | 22.6%                  | 15.3%                  |
| Female   | 3       | 2.0%                   | 6.9%                   |
| Veteran  | 3       | 2.1%                   | 3.0%                   |

|                                                                                                                                                                           |                                                                                              | PROJECT TO DATE                            |                              |                                                                               |                                      |                                                             |                                                                           |                                  |                                |                                                                            |  |
|---------------------------------------------------------------------------------------------------------------------------------------------------------------------------|----------------------------------------------------------------------------------------------|--------------------------------------------|------------------------------|-------------------------------------------------------------------------------|--------------------------------------|-------------------------------------------------------------|---------------------------------------------------------------------------|----------------------------------|--------------------------------|----------------------------------------------------------------------------|--|
|                                                                                                                                                                           |                                                                                              | MINO                                       | RITY - Goal:                 | 15.3%                                                                         | FEN                                  | 1ALE - Goal:                                                | 6.9%                                                                      | VETE                             | RAN - Goal:                    | : 3.0%                                                                     |  |
| LOCAL TRADE UNION                                                                                                                                                         | Project to<br>Date (PTD)<br>Total Hours                                                      | # Workers                                  | PTD Hours                    | PTD<br>Percentage                                                             | # Workers                            | PTD Hours                                                   | PTD<br>Percentage                                                         | # Workers                        | PTD Hours                      | PTD<br>Percentage                                                          |  |
| Laborers Local 151                                                                                                                                                        | 16.0                                                                                         | 1                                          | 16.0                         | 100.0%                                                                        | -                                    | -                                                           | 0.0%                                                                      | -                                | -                              | 0.0%                                                                       |  |
| Laborers Local 22                                                                                                                                                         | 2829.5                                                                                       | 10                                         | 1,345.5                      | 47.6%                                                                         | 2                                    | 48.0                                                        | 1.7%                                                                      | 1                                | 8.0                            | 0.3%                                                                       |  |
| Laborers Local 223                                                                                                                                                        | 16.0                                                                                         | 2                                          | 16.0                         | 100.0%                                                                        | -                                    | -                                                           | 0.0%                                                                      | -                                | -                              | 0.0%                                                                       |  |
| Laborers Local 385                                                                                                                                                        | 16.0                                                                                         | 1                                          | 16.0                         | 100.0%                                                                        | -                                    | -                                                           | 0.0%                                                                      | -                                | -                              | 0.0%                                                                       |  |
| Laborers Local 610                                                                                                                                                        | 32.0                                                                                         | 1                                          | 32.0                         | 100.0%                                                                        | -                                    | -                                                           | 0.0%                                                                      | -                                | -                              | 0.0%                                                                       |  |
| Laborers Local 88 (Tunnel Workers)                                                                                                                                        | 32.0                                                                                         | -                                          | -                            | 0.0%                                                                          | -                                    | -                                                           | 0.0%                                                                      | -                                | -                              | 0.0%                                                                       |  |
| Local 103 I.B.E.W.                                                                                                                                                        | 34.0                                                                                         | -                                          | -                            | 0.0%                                                                          | -                                    | -                                                           | 0.0%                                                                      | -                                | -                              | 0.0%                                                                       |  |
| Operating Engineers Local 4                                                                                                                                               | 2135.0                                                                                       | -                                          | -                            | 0.0%                                                                          | -                                    | -                                                           | 0.0%                                                                      | -                                | -                              | 0.0%                                                                       |  |
| Piledrivers Local 56                                                                                                                                                      | 1204.0                                                                                       | -                                          | -                            | 0.0%                                                                          | 1                                    | 76.0                                                        | 6.3%                                                                      | 2                                | 124.5                          | 10.3%                                                                      |  |
|                                                                                                                                                                           |                                                                                              |                                            |                              |                                                                               |                                      |                                                             |                                                                           |                                  |                                |                                                                            |  |
| TOTAL                                                                                                                                                                     | 6,314.5                                                                                      | 15                                         | 1,425.5                      | 22.6%                                                                         | 3                                    | 124.0                                                       | 2.0%                                                                      | 3                                | 132.5                          | 2.1%                                                                       |  |
| TOTAL                                                                                                                                                                     | 6,314.5                                                                                      |                                            | 1,425.5<br>RITY - Goal:      |                                                                               | -                                    | 124.0<br>1ALE - Goal:                                       |                                                                           |                                  | 132.5<br>RAN - Goal:           |                                                                            |  |
| CONTRACTOR                                                                                                                                                                | Project to<br>Date (PTD)                                                                     | MINC                                       | RITY - Goal:                 | 15.3%<br>PTD                                                                  | FEN                                  | 1ALE - Goal:                                                |                                                                           | VETE                             | RAN - Goal:                    | 3.0%                                                                       |  |
|                                                                                                                                                                           | Project to<br>Date (PTD)                                                                     | MINC                                       | RITY - Goal:                 | 15.3%<br>PTD                                                                  | FEN<br># Workers                     | 1ALE - Goal:                                                | 6.9%<br>PTD                                                               | VETE                             | RAN - Goal:                    | 3.0%                                                                       |  |
| CONTRACTOR                                                                                                                                                                | Project to<br>Date (PTD)<br>Total Hours                                                      | MINC<br># Workers                          | PTD Hours                    | 15.3%<br>PTD<br>Percentage                                                    | FEN<br># Workers                     | IALE - Goal:<br>PTD Hours                                   | 6.9%<br>PTD<br>Percentage                                                 | VETE                             | RAN - Goal:                    | 3.0%<br>PTD<br>Percentage                                                  |  |
| CONTRACTOR<br>Cashman Dredging & Marine Contracting                                                                                                                       | Project to<br>Date (PTD)<br>Total Hours<br>440.0                                             | MINC<br># Workers                          | PTD Hours                    | 15.3%<br>PTD<br>Percentage<br>0.0%                                            | FEN<br># Workers                     | IALE - Goal:<br>PTD Hours                                   | 6.9%<br>PTD<br>Percentage<br>0.0%                                         | VETE<br># Workers                | RAN - Goal:<br>PTD Hours       | PTD<br>Percentage<br>0.0%                                                  |  |
| CONTRACTOR<br>Cashman Dredging & Marine Contracting<br>Coastal Marine Construction                                                                                        | Project to<br>Date (PTD)<br>Total Hours<br>440.0<br>1,631.0                                  | MINC<br># Workers<br>-                     | PTD Hours                    | 15.3%<br>PTD<br>Percentage<br>0.0%<br>0.0%                                    | FEN<br># Workers<br>-<br>1           | PTD Hours<br>-<br>76.0                                      | 6.9%<br>PTD<br>Percentage<br>0.0%<br>4.7%                                 | Workers                          | PTD Hours<br>-<br>116.5        | <b>3.0%</b><br>PTD<br>Percentage<br>0.0%<br>7.1%                           |  |
| CONTRACTOR<br>Cashman Dredging & Marine Contracting<br>Coastal Marine Construction<br>DeLucca Fence Company                                                               | Project to<br>Date (PTD)<br>Total Hours<br>440.0<br>1,631.0<br>394.5                         | MINC<br># Workers<br>-                     | PTD Hours<br>-<br>-<br>110.0 | 15.3%<br>PTD<br>Percentage<br>0.0%<br>0.0%<br>27.9%                           | FEN<br># Workers<br>-<br>1<br>1      | <b>ALE - Goal:</b><br><b>PTD Hours</b><br>-<br>76.0<br>16.0 | 6.9%<br>PTD<br>Percentage<br>0.0%<br>4.7%<br>4.1%                         | VETE<br># Workers<br>-<br>1<br>1 | PTD Hours<br>-<br>116.5<br>8.0 | <b>3.0%</b><br><b>PTD</b><br><b>Percentage</b><br>0.0%<br>7.1%<br>2.0%     |  |
| CONTRACTOR<br>Cashman Dredging & Marine Contracting<br>Coastal Marine Construction<br>DeLucca Fence Company<br>J Rams INC                                                 | Project to<br>Date (PTD)<br>Total Hours<br>440.0<br>1,631.0<br>394.5<br>16.0                 | MINC<br>+ Workers<br>-<br>-<br>5<br>-      | PTD Hours<br>-<br>-<br>110.0 | 15.3%<br>PTD<br>Percentage<br>0.0%<br>0.0%<br>27.9%<br>0.0%                   | FEN<br># Workers<br>-<br>1<br>1<br>- | <b>PTD Hours</b><br>-<br>76.0<br>16.0<br>-                  | 6.9%<br>PTD<br>Percentage<br>0.0%<br>4.7%<br>4.1%<br>0.0%                 | VETE<br># Workers<br>-<br>1<br>1 | PTD Hours<br>-<br>116.5<br>8.0 | 3.0%<br>PTD<br>Percentage<br>0.0%<br>7.1%<br>2.0%<br>50.0%                 |  |
| CONTRACTOR<br>Cashman Dredging & Marine Contracting<br>Coastal Marine Construction<br>DeLucca Fence Company<br>J Rams INC<br>Lockwood Remediation                         | Project to<br>Date (PTD)<br>Total Hours<br>440.0<br>1,631.0<br>394.5<br>16.0<br>32.0         | MINC<br>+ Workers<br>-<br>-<br>5<br>-<br>- | PTD Hours                    | 15.3%<br>PTD<br>Percentage<br>0.0%<br>0.0%<br>27.9%<br>0.0%<br>0.0%           | # Workers<br>-<br>1<br>-<br>-<br>-   | IALE - Goal:<br>PTD Hours<br>-<br>76.0<br>16.0<br>-<br>-    | 6.9%<br>PTD<br>Percentage<br>0.0%<br>4.7%<br>4.1%<br>0.0%<br>0.0%         | VETE<br># Workers<br>-<br>1<br>1 | PTD Hours<br>-<br>116.5<br>8.0 | 3.0%<br>PTD<br>Percentage<br>0.0%<br>7.1%<br>2.0%<br>50.0%<br>0.0%         |  |
| CONTRACTOR<br>Cashman Dredging & Marine Contracting<br>Coastal Marine Construction<br>DeLucca Fence Company<br>J Rams INC<br>Lockwood Remediation<br>MON Landscaping, INC | Project to<br>Date (PTD)<br>Total Hours<br>440.0<br>1,631.0<br>394.5<br>16.0<br>32.0<br>96.0 | MINC<br>+ Workers<br>-<br>-<br>5<br>-<br>- | PTD Hours                    | 15.3%<br>PTD<br>Percentage<br>0.0%<br>0.0%<br>27.9%<br>0.0%<br>0.0%<br>100.0% | # Workers 1                          | IALE - Goal:<br>PTD Hours<br>-<br>76.0<br>16.0<br>-<br>-    | 6.9%<br>PTD<br>Percentage<br>0.0%<br>4.7%<br>4.1%<br>0.0%<br>0.0%<br>0.0% | VETE<br># Workers<br>-<br>1<br>1 | PTD Hours<br>-<br>116.5<br>8.0 | 3.0%<br>PTD<br>Percentage<br>0.0%<br>7.1%<br>2.0%<br>50.0%<br>0.0%<br>0.0% |  |

#### Contracts and Payments to Minority, Women and Veteran Business Enterprises for Construction Phase As of December 31, 2015

Reference 205 CMR 135.02(5)(f)

As of December 31, 2015, Wynn had awarded \$5,547,313, or 96.8% of qualified construction contracts, in contracts to M/W/VBEs for pre-construction work. As of December 31, 2015, Wynn and Wynn contractors awarded three contracts to MBEs, four contracts to WBEs, and two contracts to VBEs for pre-construction work.

|       | #<br>Contracts* | Contract Value<br>(\$) | % of Total Construction<br>Contracts Awarded to Date | % Goal | Paid to Date (\$) |
|-------|-----------------|------------------------|------------------------------------------------------|--------|-------------------|
| MBE   | 3               | 5,232,475              | 91.3%                                                | 5.0%   | 3,161,139         |
| WBE   | 4               | 293,788                | 5.1%                                                 | 5.4%   | 58,080            |
| VBE   | 2               | 21,050                 | 0.4%                                                 | 1.0%   | 4,580             |
| TOTAL | 9               | \$5,547,313            | 96.8%                                                | 11.4%  | \$3,223,799       |

\*Note that 9 MBE contracts, 4 WBE contracts, and 1 VBE contract, are sub-contracted with Wynn's consultants.

#### Contracts and Payments to Minority, Women and Veteran Business Enterprises for Design Phase As of December 31, 2015

Reference 205 CMR 135.02(5)(f)

As of December 31, 2015, Wynn had awarded \$8,970,811, or 17.5% of qualified design contracts, to M/W/VBEs for design work. As of December 31, 2015, Wynn and Wynn consultants awarded eleven contracts to MBEs, six contracts to WBEs, and two contracts to VBEs for design work.

|       | #          | Contract Value (\$) | % Total Design | % Goal | Paid to Date |
|-------|------------|---------------------|----------------|--------|--------------|
|       | Contracts* |                     | Contracts      |        | (\$)         |
| MBE   | 11         | 3,971,844           | 7.7%           | 7.9%   | 1,807,691    |
| WBE   | 6          | 1,791,500           | 3.5%           | 10.0%  | 284,307      |
| VBE   | 2          | 3,207,467           | 6.3%           | 1.0%   | 1,722,970    |
| TOTAL | 19         | \$8,970,811         | 17.5%          | 18.9%  | \$3,814,967  |

\*Note that 9 MBE contracts, 4 WBE contracts, and 1 VBE contract, are sub-contracted with Wynn's consultants.