Wynn Resort in Everett

Monitoring of Project Construction and Licensee Requirements 205 CMR 135

Quarterly Report Massachusetts Gaming Commission as of December 31, 2015

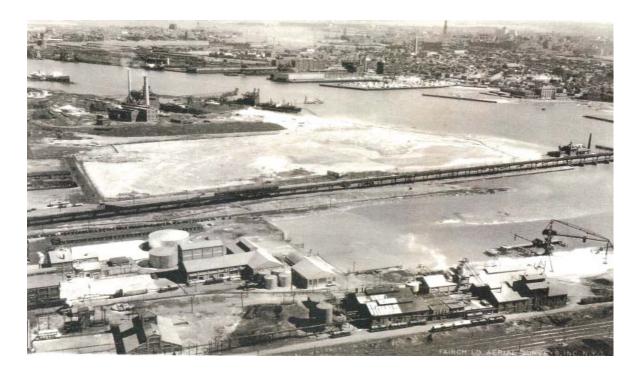


Monitoring of Project Construction and Licensee Requirements

Quarterly Report as of December 31, 2015

1.0 Project at a Glance

The Wynn Resort in Everett (the "Project") is an approximately \$1.7 billion luxury resort that will transform a blighted section of the City of Everett, Massachusetts adjacent to the Mystic River into a world-class destination. The Project will contribute hundreds of millions of dollars, including tens of millions of dollars in infrastructure contributions to the City of Everett, the region, and the Commonwealth of Massachusetts. The Project will be constructed on the contaminated site of a former chemical manufacturing plant totaling approximately 33.9 acres (the "Project Site").



The Project will be comprised of a luxury hotel with 629 rooms, a gaming area, retail space, food and beverage outlets, convention and meeting space, a spa and gym, a parking garage, and other complementary amenities. The Project will also include extensive landscape and open space amenities including a public gathering area with an outdoor park-like open space, a pavilion, waterfront features, a public harborwalk, and water transportation docking facilities reconnecting the City of Everett to the Mystic River and Boston Harbor for the first time in generations.

The Project will also include off-site improvements including extensive transportation improvements and a multiuse path from the Project's harborwalk to the existing paths at the Massachusetts Department of Conservation and Recreation ("DCR") Gateway Park. The Project will be developed in a single phase as soon as necessary approvals are received.

Wynn MA, LLC ("Wynn") received a conditional Category 1 gaming license for Region A (the "Gaming License") in November 2014. Since receiving the conditional Gaming License, Wynn has made significant progress on community outreach, project entitlements, permitting, land acquisition and the design of the Project.

In August 2015, Wynn selected Charter Contracting Company, LLC, a Massachusetts limited liability company, as its remediation contractor. Remediation of the Project Site commenced in October 2015 and is currently underway. Wynn anticipates that this initial stage of remediation will be complete in first quarter 2016.

On July 15, 2015, Wynn filed its Second Supplemental Final Environmental Impact Report ("SSFEIR") to address the remaining three principal areas of study that were outlined in the Certificate of the Secretary of Energy and Environmental Affairs on Wynn's Supplemental Final Environmental Impact Report ("SFEIR") dated April 3, 2015. On August 28, 2015, Wynn received a Certificate of the Secretary of Energy and Environmental Affairs on its SSFEIR (the "Secretary's Certificate") concluding that Wynn's SSFEIR "adequately and properly complies" with the Massachusetts Environmental Policy Act ("MEPA").

In accordance with MEPA, following the receipt of its Secretary's Certificate, Wynn has been working with various state agencies to obtain "Section 61 findings," a determination made by an agency of the Commonwealth describing the environmental impact, if any, of the Project and a finding that all feasible measures have been taken to avoid or minimize said impact.

2.0 Cost of Construction and Capitalization of Gaming Licensee

Pursuant to 205 CMR 135.02(5)(a) and (b), please see <u>Appendix 1</u> for a sworn certification regarding (a) the total estimated cost of construction of the Project and related infrastructure improvements and (b) the capitalization of the Wynn.

3.0 Design and Construction Contracts

Pursuant to 205 CMR 135.02(5)(c), please see <u>Appendix 2</u> for a list of all design and construction contracts executed for the quarter ending December 31, 2015 to design and construct the gaming establishment and related infrastructure improvements.

4.0 Progress of Construction

Environmental permitting activity continues at an aggressive pace. The purpose of these technical filings is to ensure that input from regulators, local officials, and stakeholders is understood, analyzed, and incorporated. Significant field analysis has been done to properly understand the Project Site, including additional traffic analyses, nearly 2,000 soil and water samples in anticipation of the remediation of the Project Site, wetlands delineation, vegetation classifications, and various other data gathering activities on and off Project Site.

Pursuant to 205 CMR 135.02(5)(d), the following is a status report regarding the progress of the construction of the Project.

4.1 Federal Permits.

On September 8, 2015, Wynn submitted an application for a Section 10 and 404 Individual Permit from the United State Army Corps of Engineers ("ACOE") with respect to dredging, structures and fill associated with navigation improvements and shoreline stabilization in support of the Project.

4.2 State Permits.

On July 15, 2015, Wynn filed its SSFEIR to address the remaining three principal areas of study that were outlined in the Certificate of the Secretary of Energy and Environmental Affairs on Wynn's SFEIR dated April 3, 2015. On August 28, 2015, Wynn received a Secretary's Certificate concluding that Wynn's SSFEIR "adequately and properly complies" with MEPA.

The Secretary's Certificate confirmed that Wynn's traffic analysis and mitigation plans are effective to mitigate the Project's impacts on existing transportation infrastructure. With respect to broader regional transportation impacts, the Secretary's Certificate provides for the establishment of a "Regional Working Group" to be lead by MassDOT for the purpose of assessing and developing long-term transportation improvements that can support

sustainable redevelopment and economic growth in and around Sullivan Square. Wynn committed to participating in this Regional Working Group and providing a proportionate share of funding to support this effort.

The Secretary's Certificate also required enhanced public review during permitting and development of Section 61 findings by MassDOT and the MGC. Following the receipt of the Secretary's Certificate, Wynn has had productive meetings with each of the State Agencies with permitting authority over the Project for the purpose of preparing Section 61 findings, to be issued by each such State Agency.

On August 24, 2015, Wynn filed its Chapter 91 License Application for the Project with the Massachusetts Department of Environmental Protection ("MassDEP") to obtain license authorization for the development of portion of the Project on private filled and flowed tidelands. Pursuant to M.G.L. c. 21A, § 18(d)(2), (3) and (6), MassDEP and Wynn have entered into a Memorandum of Agreement regarding Project specific schedule and fees for the Project (the "Fast Track Agreement"). Pursuant to the terms of the Fast Track Agreement, MassDEP and Wynn agreed upon an appropriate permit application fee and alternative schedule for timely action related to Wynn's Chapter 91 License Application. Based on this schedule, the comment period for Wynn's Chapter 91 License Application began on September 9, 2015 and concluded on October 9, 2015. On September 24, 2015, MassDEP held a public meeting at Everett City Hall for purposes of receiving comments on Wynn's Chapter 91 License Application. The meeting was well attended and the comments received were all positive. Following the meeting, written comments were submitted to MassDEP for its consideration. Wynn anticipates receiving a written determination from MassDEP in January 2016.

4.3 Local Permits.

On May 11, 2015, Wynn submitted its Form 19A Site Plan Review Application to the Everett Planning Board. The City of Everett engaged outside consultants, LDD Collaborative, Inc. and TranSystems, to provide Site Plan Review services for the Project. On July 13, 2015, Wynn presented its Site Plan Review Application at the Everett Planning Board public meeting and advised the Everett Planning Board that it would be modifying its application to address comments raised by the City of Everett's outside consultants. On August 24, 2015, Wynn presented its modified application to the Everett Planning Board and the Everett Planning Board heard public comments. On September 16, 2015, the Everett Planning Board concluded the public hearing and unanimously approved the application. On August 11, 2015, Wynn submitted its Notice of Intent for the Project to the City of Everett Conservation Commission in order to obtain approval under the Massachusetts Wetland Protection Act for work within wetlands resource areas and buffer zones. The Everett Conservation Commission held an initial public meeting on August 20, 2015. On September 17, 2015, the Everett Conservation Commission held another public meeting and voted unanimously to approve Wynn's Notice of Intent. The Everett Conservation Commission issued its Order of Conditions with respect to the Project on September 24, 2015.

Pursuant to 205 CMR 135.02(6), please see <u>Appendix 3</u> for an updated permits chart and all documents and information listed in 205 CMR 120.01: *Permitting Requirements*.

4.2 Site Remediation

Wynn has completed the field investigation related to the remediation including nearly 2,000 samples landside and in the river, and significant laboratory analysis of the samples. On April 8, 2015, Wynn received a petition from residents of the City of Everett requesting that the disposal site be designated as a Public Involvement Plan ("PIP") site in accordance with Massachusetts General Laws (MGL) c. 21E §14(a). This law requires that, upon receiving such a petition, a plan for involving the public in decisions regarding response actions must be prepared and a public meeting held to present the proposed plan. The disposal site was designated as a PIP site on April 28, 2015. The PIP process will be used to educate the public on the remediation process and provide a forum for addressing any comments. The PIP process will continue through the completion of the remediation of the site.

Wynn and GZA GeoEnvironmental, Inc., the Licensed Site Professional ("LSP") for the site, presented the draft PIP plan at a public meeting on June 2, 2015 at Everett City Hall. In addition, the draft Release Abatement Measure ("RAM") plan was also presented at the meeting. The comment period for the PIP plan was scheduled to end on June 22, 2015, but was extended by Wynn at the request of the petitioners for an additional 21 days to July 13, 2015. In addition, the comment period for the draft RAM plan was extended an additional 30 days to July 22, 2015.

On August 19, 2015, the Release Abatement Measure ("RAM") plan for the landside remediation (known as Phase 1) was submitted to the MassDEP and all petitioners were notified accordingly.

Pursuant to the RAM Plan, Wynn held public meetings in Everett and Charlestown on October 15 and 16, 2015, respectively, for the purpose of informing the public regarding the remediation prior to commencement. Remediation of the Project Site began following the meetings and continues. Weekly updates on the remediation are posted on Wynn's website (www.wynnineverett.com). The perimeter air-monitoring system has been operational throughout the remediation and no alarm conditions attributable to the RAM work has been recorded.

As of December 28, 2015, seven truckloads of contaminated soil were transported off-site for disposal. The soil was transported in lined trailers which were cleaned before leaving the Project Site.

4.3 Offsite Infrastructure

As described above, the Secretary's Certificate confirmed that Wynn's traffic analysis and mitigation plans are effective to mitigate the Project's impacts on existing transportation infrastructure. In light of this positive response, an RFP was issued on June 26, 2015 to select a design and permitting team to deliver the offsite roadway and transit station improvements. In November 2015, Wynn entered into an agreement with AECOM USA of America, a Massachusetts corporation ("AECOM"), to provide civil and geotechnical engineering and construction oversight services for off-site infrastructure related to the Project. AECOM has commenced with site surveys and concept design. Roadway Safety Audits are underway.

On a separate track, Howard/Stein-Hudson Associates, Inc., Wynn's design team for the Sullivan Square improvements has been working since last year on conceptual designs and will continue to advance the design to 25%.

Subject to Wynn receiving all permits required to complete the work, all offsite improvements are envisioned to be completed and operable prior to the opening of the Project.

4.4 Design

Project design has made significant progress this quarter. The foundation plan is complete and has been peer reviewed, and is now under review by the City of Everett for a building permit. The hotel tower structure is also far along and being reviewed by the City of Everett. Additional design information on the podium, site, and interiors will be completed and submitted for review over the next few months. The service road is under design and will be submitted to the City of Everett Planning Board for review in January.

4.5 Site Preparation

On September 1, 2015, Wynn entered into an agreement with Cashman Dredging and Marine Contractors, LLC for general site clean-up, fencing and signage. This site work was completed in December 2015.

5.0 Project Schedule

5.1 Six Month Look Ahead

The 6-month look ahead schedule is attached hereto as Appendix 4.

5.2 Project Master Schedule

The development of the Master Schedule will track with the environmental permitting and be finalized once the Project has completed the Chapter 91 process.

6.0 Project Resources/Diversity

Pursuant to 205 CMR 135.02(5)(f), please see <u>Appendix 5</u> for a report describing the number of contracts, total dollars amounts contracted with and actually paid to minority business enterprises, women business enterprises and veteran business enterprises for design and construction of the Project and related infrastructure, and the total number and value of all subcontracts awarded to a minority, women and veteran owned business, and a comparison of these reports with the goals established by Wynn as approved by the Massachusetts Gaming Commission.



January 15, 2016

Massachusetts Gaming Commission 101 Federal St., 23rd Floor Boston, MA 02110

Dear Commissioners:

In accordance with 205 CMR 135.02(5)(a), please see below for the total estimated cost of construction of the project and related infrastructure improvements and the costs incurred as of September 30, 2015, calculated pursuant to 205 CMR 122.03: *Costs Included in the Calculation of Capital Investment*, and separately identifying detailed costs for design, land acquisition, site preparation and construction and off-site improvements:

(US\$ thousands)

Ŷ	Cost Incurred	10.	Estimated		Total
Component	12/31/2015	Re	maining Cost	Es	timated Cost
Construction / on-site development	\$ -	\$	1,063,043	\$	1,063,043
Design and engineering	23,814		72,984		96,798
Site preparation	4,301		98,924		103,225
Off-Site Improvements	713		44,541		45,254
Land acquisition	48,474		48,337		96,811
Pre-opening	21,493		66,223		87,716
Owner FF&E	-		126,167		126,167
Total	\$ 98,796	\$	1,520,218	\$	1,619,014

In addition, in accordance with 205 CMR 135.02(5)(b), I direct you to the financial statements of Wynn Resorts, Limited (NASDAQ: WYNN), the parent of Wynn MA, LLC (the "Licensee"), including Wynn Resorts' Annual Report on Form 10-K for the year ended December 31, 2014, filed with the Securities and Exchange Commission (the "SEC") on March 2, 2015, and Wynn Resorts' Quarterly Report on Form 10-Q for the quarter ended September 30, 2015, filed with the SEC on November 6, 2015 each of which are available at <u>www.sec.gov</u>. Licensee has sufficient financial resources in order to meet all expected financial obligations relating to the completion of the Project and related infrastructure improvements associated with the Project.

I, Stephen Cootey, hereby certify, to my knowledge and in my capacity as Chief Financial Officer of Wynn Resorts, Limited, as to the material veracity of the foregoing.

Sincerely, Stephen Cootey Chief Financial Officer

Appendix 2

Design and Construction Contracts

As of December 31, 2015

Reference 205 CMR 135.02(5)(c)

Vendor/Contractor	Date	Services	MGC Status
AECOM	11/4/15	Civil and Geotechnical Eng. – Offsite	NGV092
		Infrastructure	
Alliance Detective & Security	12/31/15	Site Security	NGV326
Arup USA, Inc.	12/10/14	Fire Protection Consulting	NGV102
Bukhari Design Studio, LLC	7/15/15	Concept and Documentation Services –	NGV434
		High Limit Gaming	
Cashman Dredging & Marine Contracting and Company, LLC	9/2/15	Site Clean-up/Fencing	NGV450
Charter Contracting Company	11/10/15	Site Remediation Services	NGV479
Christopher Gordon		Project Management	NGV226
Cleo Design, LLC	7/15/15	Design Consultant – Staff Dining	NGV500
	7/15/15	Design Consultant – Executive Offices	NGV500
DHA Design Services LTD	9/24/15	Exterior Lighting Design	NGV522
Design Enterprise	9/17/15	Design Consultant – High Limit Gaming	NGV460
Eslick Design Associates	05/22/15	Design Consultant – Site Signage	NGV383
	7/15/15	Design Consultant – Low-Rise and Garage Signage	NGV383
	7/15/15	Design Consultant – High-Rise Signage	NGV383
First Circle Design	10/14/15	Design Consultant – Interior Lighting – Meeting & Convention/Gaming	NGV518
Fort Point Associates, Inc.	12/30/14	Planning and Environmental Consulting	NGV075
Foundry Interior Design	10/21/15	Design Consultant – Performance Lounge	NGV535
Gilbane Building Company	01/24/14	Preconstruction Consulting Services	NGV035
GZA GeoEnvironmental, Inc.	11/12/14	Geotechnical and Environmental Services	NGV013

Hirsch Bedner Associates dba HBA/Hirsch	02/25/15	Design Consultant – High-Rise Interiors	NGV133
Bedner Associates	02/23/15	Design Consultant – Aigh-Rise Interiors	NGV155
	05/22/15	Design Consultant – Public Areas	NGV133
	05/22/15	Design Consultant – F&B	NGV133
	05/22/15	Design Consultant – Public Areas	NGV133
	05/22/15	Design Consultant – Buffet	NGV133
	05/22/15	Design Consultant – Public Restrooms	NGV133
	05/22/15	Design Consultant – Meeting and Convention	NGV133
	05/22/15	Design Consultant – Meeting and Convention	NGV133
Howard/Stein-Hudson Associates, Inc.	12/30/14	Traffic Engineering	NGV079
	4/28/15	Traffic Engineering	NGV079
Harry Feldman, Inc., dba Feldman Land Surveyors	02/06/15	Surveying	NGV071
JBA Consulting Engineers	10/08/13	Mechanical Engineers	Subcontract
Jacobs Consultants Inc.	12/04/14	Executive Architect	NGV181
Lifescapes International, Inc.	02/03/15	Landscape Architect	NGV151
Lighting Design Alliance	10/29/15	Design Consultant – Interior Lighting – Food and Beverage/Public Areas	NGV439
Halifax Security Inc. dba M. Malia & Associates	01/23/15	Security and Surveillance Consulting	NGV123
Michael Hong Architects, Inc.	12/11/14	Architectural Design Services	NGV206
RF Networks	11/12/15	Communication Systems Specifications	In progress.
Ryan Biggs Clark Davis Engineers	10/29/15	Structural Peer Review of Jacobs Drawings	NGV508
TRC Environmental Corporation	09/30/15	Construction Consultant - Building Demolition	NGV067
Vanasse & Associates, Inc.	02/06/15	Supplemental Final Environmental Impact Report - Transportation	NGV066
Vicente Wolf Associates	05/22/15	Design Consultant – F&B	NGV283

Appendix 3

Permits

As of December 31, 2015

Reference 205 CMR 135.02(6)

Agency Governing Legal Authority (Statute/Regulation/Ordinance	Permit, Review, or Approval	Date Application Submitted or Estimated Anticipated Application Date	Maximum Agency Decision Time Maximum Effective Period (if provided in applicable statute, regulation or ordinance)
Federal			
Federal Aviation Administration (FAA) 49 U.S.C. Subtitle VII, Aviation Programs, Part A and B; 14 CFR 77, Subpart D; Order JO 7400.2J, Procedures for Handling Airspace Matters, Ch. 7 Determinations	Determination Regarding Air Navigation	Building: Received 11.30.15 Cranes: Anticipated January 2016	Determination is effective for 18 months and may apply for one 18-month renewal.
U.S. Army Corps of Engineers (ACOE) Section 10 of Federal Rivers and Harbors Act; 33 USC s. 403; 33 CFR Parts 322, 325	Work in Navigable Waters (Section 10) Permit	Project: Submitted September 15, 2015 Permit Anticipated April 2016	No fixed maximum decision time. For individual permits, ACOE will be guided by the target schedule of decision within 60 days of receiving completed application, subject to receipt of any additional information needed for decision and processes required by other state and federal laws (such as CZM Act) to precede decision.
U.S. Army Corps of Engineers (ACOE) Section 404 of Federal Clean Water Act; 33 USC s. 1344; 33 CFR Parts 323, 325	Clean Water Act (Section 404) Individual Permit	Project: Submitted September 15, 2015 Permit Anticipated April 2016	Individual permits for a permanent structure or activity typically do not expire, but may specify when the work must start - usually within 1 year of issuance.
U.S. Army Corps of Engineers (ACOE) Massachusetts General Permit issued January 10, 21 2010, modified November 13, 2012; pursuant to 33 CFR Part 330	Massachusetts General Permit (GP) 17	Remediation: Anticipated submittal March/April 2016	Massachusetts General Permit ("GP") includes 41 general conditions for all activities and identifies 23 differentiated GPs based on activity. GP 17 applies to activities that affect the containment, stabilization,

		or removal of hazardous materials, or toxic waste materials, including court- ordered remedial action plans or related settlements, which are performed, ordered, or sponsored by a government agency with
		established legal or regulatory authority. Under GP 17, work in navigable waters with permanent impacts that meet or exceed the PCN limits on page 4 of the GP of less than or equal to ½ acres, is eligible for review under a PCN.
Permit, Review, or Approval	Date Application Submitted or Estimated Anticipated Application Date	Maximum Agency Decision Time Maximum Effective Period (if provided in applicable statute, regulation or ordinance)
National Pollutant Discharge Elimination System (NPDES) Construction General Permit (CGP) NOI (for stormwater management)	On-site: October 2015 Off-site Access Drive May 2016	Decision time for CGP and RGP: effective 14 days after NOI submittal to and acknowledged by EPA. When the CGP expires on February 16, 2017, those activities covered by the CGP will likely have to file a NOI under the new CGP.
NPDES Remediation General Permit (RGP) (for construction dewatering)	TBD	When the RGP expires on September 10, 2015, those activities covered by the RGP will likely have to file a NOI under the new RGP. The new RGP is not yet in place.
Massachusetts Environmental Policy Act (MEPA) Review	Project: Certificate on EENF received 11/26/13 Certificate on DEIR received 2/21/14 Certificate on FEIR received	Secretary determines whether a Draft EIR, or Final EIR, as applicable, is adequate within 37 days of notice of availability of the EIR in the Environmental Monitor. A project that has not
	Review, or Approval National Pollutant Discharge Elimination System (NPDES) Construction General Permit (CGP) NOI (for stormwater management) NPDES Remediation General Permit (RGP) (for construction dewatering)	Review, or ApprovalSubmitted or Estimated Anticipated Application DateNational Pollutant Discharge Elimination System (NPDES) Construction General Permit (CGP) NOI (for stormwater management)On-site: October 2015 Off-site Access Drive May 2016NPDES Remediation General Permit (RGP) (for construction dewatering)TBDMassachusetts Environmental Policy Act (MEPA) ReviewProject: Certificate on DEIR received 2/21/14

		Certificate on SFEIR Received 4/03/15 Certificate on SSFEIR Received 8/28/15	project development activities (including final design, property acquisition, or marketing), within five years of notice of availability
		Sediment Remediation: Filing ENF anticipated April	of Final EIR must file a Notice of Project Change.
		2016	Secretary determines whether a subsequent filing is required. MEPA review is complete if no further filings are required.
Agency Governing Legal Authority (Statute/Regulation/Ordinance	Permit, Review, or Approval	Date Application Submitted or Estimated Anticipated Application Date	Maximum Agency Decision Time Maximum Effective Period (if provided in applicable statute, regulation or ordinance)
Executive Office of Energy and Environmental Affairs MGL c. 21A ss. 2 and 4A; 301 CMR 23.00	Municipal Harbor Plan	Submitted on 10/16/13 Approved on 2/10/14	After publication of proposed Plan in Environmental Monitor and 30 day public comment period, Secretary has 60 days to consult with municipality proposing the Plan and other applicable agencies/entities, and 21 days thereafter to issue a written decision on the MHP.
Massachusetts Department of Environmental Protection (MassDEP) MGL c. 91 ss. 12-14; 310 CMR 9.00	Chapter 91 Waterways Determination of Applicability	Determination of Applicability re Chapter 91 jurisdictional boundaries received on July 29, 2013	
Massachusetts Department of Environmental Protection (MassDEP)	Chapter 91 Waterways License	Project: Submitted August 19, 2015 License Anticipated February 2016	Licenses are issued for a fixed term; the standard term is 30 years but a license may be issued for an
MGL c. 91 ss. 12-14; 310 CMR 9.00		Sediment Remediation: Submittal Anticipated April/May 2016	extended term (maximum of 99 years) if certain additional requirements are met.
MassDEP MGL c. 21 s. 43; 310 CMR 7.12	Compliance Certification for Stationary Engine	TBD	Required for CHP and generator
MassDEP MGL c. 111 ss. 142A-142E; 310 CMR 7.09	Notification of Construction and Demolition	TBD	Effective 10 working days after filing of notification.
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Agency Governing Legal Authority (Statute/Regulation/Ordinance	Permit, Review, or Approval	Date Application Submitted or Estimated Anticipated	Maximum Agency Decision Time Maximum Effective
(,,,,		Application Date	Period (if provided in applicable statute, regulation or ordinance)
MassDEP Section 401 of Federal Clean Water Act, 33 USC s. 1341; Massachusetts Clean Waters Act, MGL c. 21 ss. 26 et seq.; 314 CMR 9.00 (which cites to	Water Quality Certification (401)	Project: Submitted September 8, 2015 Approval Anticipated January 2016 Remediation: Submittal Anticipated April 2016	Standard MassDEP technical review period is 120 days (24 days for determination of administrative completeness and 96 days for technical review). No fixed maximum decision
310 CMR 4.00) MassDEP MGL c. 131 s. 40; 310 CMR 10.00	Wetlands Superseding Order of Conditions	Only in event of appeal of Order of Conditions issued by Everett Conservation Commission	time. Per 310 CMR 10.05 (7)(f) Issued within 70 days of request for superseding action (unless MassDEP requests additional information).
MassDEP Bureau of Waste Site Cleanup/Massachusetts Contingency Plan (MCP) MGL c. 21E; 310 CMR 40.000	(Submittals by Licensed Site Professional on behalf of Site Owner - do not need DEP approval)	Landside Remediation: Draft RAM Plan provided to DEP in May 2015; PIP process underway Waterside Remediation: Phase II Submitted December 2015?	Agency decision time frame N/A under MCP privatized program.
Massachusetts Water Resources Authority (MWRA) Chapter 372 of the Acts of 1984, s. 8(m); 360 CMR 10.000	Section 8(m) Permit (to cross or construct within an MWRA easement)	Anticipated Submittal March 2016	
Massachusetts Office of Coastal Zone Coastal Zone Management (CZM) 301 CMR 20.00, M.G.L. c. 21A, §§2 and 4A Coastal Zone Management Act of 1972, 16 U.S.C. 1451 et seq.,15 CFR §§ 923 and 930	Federal Consistency Certification	Project: Submitted December 2015 Approval Anticipated March 2016 Remediation: Anticipated Submittal April 2016	
Massachusetts Historical Commission (MHC) MGL c. 9 ss. 26 et seq.; 950 CMR 71.00	Review of project relative to potential effects on State Register historic/ archaeological resources.	Review Completed	Within 30 days of receipt of a completed Project Notification Form or ENF, the MHC will determine whether further information is needed and/or consultation is needed because the project may affect State Register properties. Beyond initial period, no other maximum decision times apply.

Agency Governing Legal Authority (Statute/Regulation/Ordinance	Permit, Review, or Approval	Date Application Submitted or Estimated Anticipated Application Date	Maximum Agency Decision Time Maximum Effective Period (if provided in applicable statute, regulation or ordinance)
Board of Underwater Archaeological Resources (BUAR) M.G.L. c. 6, ss. 179 and 180; 312 CMR 2.00	Review of waterside activities	Project: Review Completed Sediment Remediation: Anticipated review concurrent with MEPA ENF	
Massachusetts Department of Transportation (MassDOT) MGL c. 81 s. 21, 720 CMR 13.00	Non-Vehicular Access Permit - Off-site roadway improvements	TBD	MassDOT completes technical reviews of the Access Permit application in 75 business days (35 business days following receipt of the 25% design submission, 20 business days following receipt of the 75%/100% design submission, and 20 business days following receipt of the PS&E submission.) Following technical review and approval, Section 61 Finding, and completion of MHC review and Mass. Wetlands Protection Act permitting, the MassDOT permit is issued 5 to 7 business days following final design approval.
Massachusetts Department of Transportation (MassDOT) MGL c. 40 s. 54A	Consent to issuance of building permit for construction on land formerly used by railroad company	Public Hearing Anticipated February 2016	
Massachusetts Department of Transportation (MassDOT) MGL c. 161A s. 5(b)	MBTA Land Disposition and Easement Agreements	Anticipated Spring 2016	
Local			
City of Boston (Off-site Roadway) Public Improvement Commission (PIC) Boston Transportation Department (BTD) Revised Ordinances of City of Boston of 1961, Ch.21, Sect. 36	Approvals	Filed January 30, 2015	

Agency Governing Legal Authority (Statute/Regulation/Ordinance	Permit, Review, or Approval	Date Application Submitted or Estimated Anticipated Application Date	Maximum Agency Decision Time Maximum Effective Period (if provided in applicable
			statute, regulation or ordinance)
Everett Planning Board M.G.L. 40A, as amended, and Everett Zoning Ordinance, Section 28A, Resort Casino Overly District (RCOD) in Lower Broadway Economic Development District (LBEDD)	Site Plan Review	Submitted May 11, 2015; Approval for Project Received October 2015 Access Road Submittal Anticipated January 2016	Site Plan Review decisions shall be issued within 180 calendar days after filing of a completed application. Everett Zoning Ordinance, Sec. 28A(10)(B)(iii).
			Everett has accepted expedited permitting processes for Priority Development Sites pursuant to MGL c. 43D. All lots located in the LBEDD and RCOD are Priority Development Sites, Everett Zoning Ordinance Section 28A(10)(B).
Everett Conservation Commission Everett City Charter, c. 2, Article III, Division 7, Section 2- 252	Wetlands Order of Conditions	Project: August 2015; Order of Conditions issued September 24, 2015	Decision time (about 42 days plus duration of public hearing which may consist of more than one ConComm meeting):
M.G.L. c. 131 §40; 310 CMR 10.00		Landside Remediation: Order of conditions Issued 2015 Sediment Remediation: Submittal Anticipated April 2016	 A public hearing must be held within 21 days of receiving NOI. Orders of Conditions issued within 21 days of the close of the public hearing. Orders of Conditions are valid for 3 years unless extended.
Everett Fire Department Rev. Ordinance 1976, Pt.2, Ch.7, §33	Review of Plans Fire Suppression System Installation Fuel Storage Permit LP Gas Storage Permit	TBD	
Everett City Charter, Chapter 8, Article I, §2-252 M.G.L. c. 148 §10A	Underground Storage Tank Removal Permit (Commercial)		
Everett Health Department	Food Establishment Permit Application	TBD	Permits are annual, and expire May 31st of each
M.G.L. c. 140			year.
Everett Licensing Commission Victualler License: M.G.L. c. 140	Alcohol License Common Victualler License	TBD	

Everett Public Works	Sewer Connection Permit	TBD	
	Water Connection Permit	TBD	
Sewer: M.G.L., c. 83; Everett			
City Charter, Chapter 15			
Water: Everett City Charter,			
Chapter 20			
Everett Building Department	Building Permit	TBD	30 days from submission of
	 Plumbing 		completed application.
State Building Code, 780 CMR	• Gas		Specific permits (plumbing,
105.3.1	 Electrical 		gas, etc.) to be requested
	• Wire		and issued at various times
	 Trench 		during construction period
	 Mechanical 		within 30 days following
	 Foundation 		application
Boston Conservation	Wetlands Order of	Sediment Remediation:	
Commission	Conditions	Submittal Anticipated April	
M.G.L. c. 131 §40; 310 CMR		2016	
10.00			

tivity ID	Activity Name		Original Start Duration	Finish	Predecessors	2016 2017 2018 2019
Wynn Resorts i	n Everett		725d 25-Sep-15A	02-Aug-18		N D J F M A M J J A S O N D J F M A M J J A S O N D J F M A M J J A S O N D J F M A M J J A S O N D J F M A M J J A S O
Main Project			375d 25-Sep-15 A	16-Mar-17		Main Project
Environment	tal Pormits			26-Oct-16		Environmental Permits
	Corps of Engineers (USACE) - MAS	S Individual Permit (Sec	124d 25-Sep-15A	18-Mar-16		US Army Corps of Engineers (USACE) - MASS Individual Permit (Section 404/10)
-	onal Dredging (Out Fall, Bulk Head		124d 25-Sep-15A	18-Mar-16		Navigational Dredging (Out Fall, Bulk Head, Shoreline Work)
A4330	MP 404/10 Technical Review (5 Months)	, Shorenne work)	80d 25-Sep-15 A	27-Jan-16	A3350	MP 404/10 Technical Review (5 Months)
A7430	MP 404/10 Decision / Permit (Requires CZM w	which requires 91 and W(O)	36d 28-Jan-16	18-Mar-16	A4330, A3990	MP 404/10 Decision (Permit (Requires CZM which requires 91 and WQ)
			215d 30-Oct-15	31-Aug-16	A4000, A0000	Federal Aviation Administration (FAA)
	iation Administration (FAA)	uinment Llee)	100d 12-Apr-16	31-Aug-16		▼ FAA Ar Navigation Determination (Site Equipment Use)
A1050	Navigation Determination (Site Equ Equipment Data Available for FAA Permit Applic	•	0d 12-Apr-16	12-Apr-16	A3160	I Equipment Data Available for FAA Permit Application - Tower Crane/Pile Driver
A1050	Prepare FAA Application		21d 12-Apr-16	10-May-16	A1050	Prepare FAA Application
A1000	Submit FAA Application		19d 11-May-16	07-Jun-16	A1060	Submit FAA Application
A1070	FAA Permit Application Review - Tower Crane	/ Dilo Drivor	60d 08-Jun-16	31-Aug-16	A1000	
					A1070	FAA Permit Application Review, - Tower Crane / Pile Driver
	Navigation Determination (Building		50d 30-Oct-15	11-Jan-16	44000	FAA Air Navigation Determination (Building Height)
A1030	FAA Permit Application Period for building heigh		50d 30-Oct-15	08-Jan-16	A1020	FAA Permit Application Period for building height approval
A1040	FAA Finding of No Adverse Effect - building He	· ·	0d 11-Jan-16	11-Jan-16	A1030	1 FAA Finding of No Adverse Effect - building Height Acceptance Confirmed
	nmental Protection Agency NPDES	Permit (EPA)	2d 31-Dec-15	05-Jan-16		▼ US Environmental Protection Agency NPDES Permit (EPA)
A1190	EPA Permits Period		2d 31-Dec-15	04-Jan-16	A3150	I EPA Permits Period
A1180	Complete Storm Water Design for EPA Applica	tion	1d 04-Jan-16	04-Jan-16	A1170	Complete Storm Water Design for EPA Application
A1200	Receive EPA Permits		0d 05-Jan-16	05-Jan-16	A1190	I Receive EPA Permits
Executive	Office of Energy Environmental Aff	airs (EOEEA)	153d 30-Oct-15	03-Jun-16		Executive Office of Energy Environmental Affairs (EOEEA)
	usetts Environmental Policy Act (M	,	109d 30-Oct-15	01-Apr-16		Massachusetts Environmental Policy Act (MEPA)
A5171	MP Section 61 Findings (1/7 and 3/7) - MassD	OT Hwy and MBTA	92d 30-Oct-15	09-Mar-16	A3470	MP Section 61 Findings (1/7 and 3/7) - MassDOT Hwy and MBTA
A5174	MP Section 61 Findings (4/7) - DCR		58d 30-Oct-15	20-Jan-16	A3470	MP Section 61 Findings (4/7) - DCR
A5175	MP Section 61 Findings (5/7) - MWRA		52d 30-Oct-15	12-Jan-16	A3470	MP Section 61 Findings (57) - MWRA
A5176	MP Section 61 Findings (6/7) - MassPort		59d 30-Oct-15	21-Jan-16	A3470	MP Section 61 Findings (\$/7) - MassPort
A5177	MP Section 61 Findings (7/7) - DEP		60d 30-Oct-15	22-Jan-16	A3470	MP Section 61 Findings (7/7) - DEP
A5172	MP Section 61 Findings (2/7) - MGC		17d 10-Mar-16	01-Apr-16	A5171	MP Section 61 Findings (2/7) - MGC
MEPA - E	ENF for Remedial Dredging		45d 01-Apr-16	03-Jun-16		MEPA'- ENF for Remedial Dredging
A3115	RD Phase II & Phase III		1d 01-Apr-16	01-Apr-16	A3380, A5172	RD Phase II & Phase III
A3480	RD Prepare Draft ENF for filing		1d 01-Apr-16	01-Apr-16	A3115, A8490	RD Prepare Draft ENF for filing
A8490	Essential Fish Survey and Habitat		1d 01-Apr-16	01-Apr-16	A3115	Essential Fish Survey and Habitat
A7460	RD Internal review of Draft		5d 04-Apr-16	08-Apr-16	A3480	RD Internal review of Draft
A7470	RD Prepare Final Draft ENF		5d 11-Apr-16	15-Apr-16	A7460	RD Prepare Final Draft ENF
A7480	RD Internal review of Final Draft		5d 18-Apr-16	22-Apr-16	A7470	RD Internal review of Final Draft
A4310	RD File ENF for Remedial Dredging		5d 26-Apr-16	02-May-16	A7480	RD File ENF for Remedial Dredging
A3490	RD Notice in Environmental monitor		4d 03-May-16	06-May-16	A4310	I RD Notice in Environmental monitor
Remaining Level of	of Effort V Summary		Wynn Re	esorts ir	n Everett	
Actual Work		Siv Month	Lookahead S			• 6/30/2016) WYNN RESORTS IN EVERETT
Remaining Work					•	
Critical Remaining	J VVOIK	15-Ja	N-16		Page	e 1 of 10

Remaining Level of Effort V Summary	Wynn Resorts in Everett		
Remaining Work	Six Month Lookahead Sch	WYNI	
Critical Remaining Work	15-Jan-16	Page 1 of 10	
♦ Milestone		•	

	Activity Name	Original Start Duration	Finish	Predecessors	
A3500	RD Comment period / Public Hearing	11d 06-May-16	20-May-16	A3490	N D J F M A M J J A S O N D J F M A M J J A S O N D J F M A M J J A S O N D J F M A M J J A S O N D J F M A M J J A
A3510	RD Secretary Decision	9d 23-May-16	03-Jun-16	A3500	RD Secretary Decision
			26-Oct-16	A3300	MASS Department of Enviromental Protection
-	partment of Enviromental Protection	210d 31-Dec-15			
	91 Remedial Dredging	146d 01-Apr-16	26-Oct-16	10100 10115	Chapter 91 Remedial Dredging
A3770	RD 91 Draft Application	4d 01-Apr-16	06-Apr-16	A3480, A3115	1 RD 91 Draft Application
A3780	RD 91 Internal Comment	5d 07-Apr-16	13-Apr-16	A3770	I RD 91 Internal Comment
A3790	RD 91 Final Draft for Internal Comment	3d 14-Apr-16	18-Apr-16	A3780	RD 91 Final Draft for Internal Comment
A3800	RD 91 Final Application	3d 19-Apr-16	21-Apr-16	A3790	I RD 91 Final Application
A3810	RD 91 Draft to MASS DEP	5d 20-Apr-16	26-Apr-16	A3800	II: RD:91: Draft to:MASS DEP
A3820	RD 91 Final Application w/DEP comments	5d 22-Apr-16	28-Apr-16	A3810	RD 91 Final Application w/DEP comments
A3830	RD Chapter 91 Filing	5d 26-Apr-16	02-May-16	A3820, A5172	0 RD Chapter 91 Filing
A3840	RD 91 Notice in Environmental Monitor	17d 03-May-16	25-May-16	A3830	RD 91 Notice in Environmental Monitor
A3850	RD 91 Comment Period / Public Hearing	17d 27-May-16	21-Jun-16	A3840	RD 91 Comment Period / Public Hearing
A3860	RD 91 End of Chapter 91 Technical Review (4 Months)	84d 29-Jun-16	26-Oct-16	A3850, A3330	RD 91; End of Chapter 91; Technical Review (4 Months);
Water Qu	uality Certificate 401 - Main Project	14d 31-Dec-15	20-Jan-16		Water Quality Certificate 401 - Main Project
A8020	MP WQ End of Appeal Period	14d 31-Dec-15	20-Jan-16	A8010	D MP WQ End of Appeal Period
Water Qu	uality Certificate 401 - Remedial Dredging	80d 29-Mar-16	20-Jul-16		Water Quality Certificate 401 - Remedial Dredging
A8030	RD WQ Full Draft Package	4d 29-Mar-16	01-Apr-16	A7920, A3115	RD WQ Full Draft Package
A8040	RD WQ Internal Review / Edits Provided	3d 04-Apr-16	06-Apr-16	A8030	RD WQ Internal Review / Edits Provided
A8050	RD WQ Final Draft for Internal Review	3d 07-Apr-16	11-Apr-16	A8040	I RD WQ Final Draft for Internal Review
A8060	RD WQ Final Internal Edits Incorporated	3d 12-Apr-16	14-Apr-16	A8050	I RD WQ Final Internal Edits Incorporated
A8070	RD WQ Draft to DEP	2d 15-Apr-16	18-Apr-16	A8060	I RD WQ Draft to DEP
A8080	RD WQ Incorporate DEP Comments	5d 19-Apr-16	25-Apr-16	A8070	RD WQ Incorporate DEP Comments
A8090	RD WQ Water Quality Certificate 401 Filing	5d 26-Apr-16	02-May-16	A8080	RD WQ Water Quality Certificate 401 Filing
A8100	RD WQ Notice in Environmental Monitor	7d 03-May-16	11-May-16	A8090	RD WQ Notice n Environmental Monitor
A8110	RD WQ Comment Period & Public Hearing	22d 12-May-16	13-Jun-16	A8100	RD WQ Comment Period & Public Hearing
A8120	RD WQ Written Determination	25d 15-Jun-16	20-Jul-16	A8110	RD WQ Written Determination
MASS Offi	ce of Coastal Zone Management (CZM) - Fede	Pral Consisten 197d 02-Nov-15	08-Aug-16		MASS Office of Coastal Zone Management (CZM) - Federal Consistency Certification
	nsistency Review Remedial Dredging	197d 02-Nov-15	08-Aug-16		v CZM Consistency Review Remedial Dredging
A6580	RD CZM Prepare CZM Permit & Application	60d 02-Nov-15*	25-Jan-16	A3590	RD CZM Prepare CZM Permit & Application
A6610	RD CZM Internal Comments	14d 26-Jan-16	12-Feb-16	A6580	RD CZM Internal Comments
A6600	RD CZM Final Draft Application	4d 16-Feb-16	19-Feb-16	A6610	I RD CZM Final Draft Application
A6590	RD CZM Internal Comments	8d 22-Feb-16	02-Mar-16	A6600	RD CZM Internal Comments
A6620	RD CZM File Application	7d 03-Mar-16	11-Mar-16	A6590	1 RD CZM File Application
A6630	Rd CZM Notice in Environmental Monitor	6d 14-Mar-16	21-Mar-16	A6620	Rd CZM Notice in Environmental Monitor
A6640	RD CZM Comment Period / Public Filing	15d 24-Mar-16	13-Apr-16	A6630	RD CZM Commert Period:/ Public Filing
A6650	RD CZM End Technical Review	37d 16-Jun-16	08-Aug-16	A6640, A8120	
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Remaining Level of Effort VIII Summary		Wynn R	esorts i	n Everett	
Actual Work Remaining Work		Six Month Lookahead			6/30/2016) WYNN RESORTS IN EVERETT
	g Work	15-Jan-16		•	e 2 of 10

Remaining Level of Effort V Summary	Wynn Reso	Wynn Resorts in Everett							
Actual Work		Six Month Lookahead Schedule (1/1/2016 - 6/30/2016)							
Critical Remaining Work	15-Jan-16	Page 2 of 10	WYNN						
♦ Milestone									

Activity ID		Activity Name	Original Start Duration	Finish	Predecessors	2016 2017 2018 2019 NDJFMAMJJASONDJFMAMJJASONDJFMAMJJASONDJFMAMJJASON
	CZM Cor	sistency Review Main Project	48d 28-Dec-15	04-Mar-16		CZM Consistency Review Main Project
	A3970	MP CZM Comment Period / Public Filing	14d 28-Dec-15	15-Jan-16	A3960	MP CZM Comment Period / Public Fling
	A3980	MP CZM End Technical Review	22d 19-Jan-16	18-Feb-16	A3970, A8020	MP CZM End Technica Review
	A3990	MP CZM Decision / Permit (Requires Chapter 91 and WQ 401)	10d 22-Feb-16	04-Mar-16	A3980, A3640, A8010	MP CZM Decision / Permit (Requires Chapter 91 and WQ 401)
	Everett Co	n. Comm Wetlands Notice of Intent (Remedial Dredging)	98d 22-Feb-16	08-Jul-16		▼ Everett Con. Comm Wetlands Notice of Intent (Remedial Dredging)
	A8140	E - RD NOI Prepare Notice of Intent - Draft Package	30d 22-Feb-16	01-Apr-16	A1630, A3115	E - RD NOI Prepare Notice of Intent - Draft Package
	A8150	E - RD NOI Internal Review of Draft Package	4d 04-Apr-16	07-Apr-16	A8140	E - RD NOI Internal Review of Draft Package
	A8160	E - RD NOI Final Draft	4d 08-Apr-16	13-Apr-16	A8150	I E - RD NOI Final Draft
	A8170	E - RD NOI Internal Review of Final Draft	3d 14-Apr-16	18-Apr-16	A8160	I E- RD NOI Internal Review of Final Draft
	A8180	E -RD NOI Final Draft to DEP	2d 19-Apr-16	20-Apr-16	A8170	I E-RD NOI Final Draft to DEP
	A8190	E - RD NOI Final Draft with Comments to DEP	3d 21-Apr-16	25-Apr-16	A8180	I, E - RD NOI Final Draft with Comments to DEP
	A8200	E - RD NOI File Notice of intent	5d 26-Apr-16	02-May-16	A8190	E - RD NOI File Notice of intent
	A8210	E - RD NOI Review and Public Hearing	13d 03-May-16	19-May-16	A8200	E - RD NOI Review and Public Hearing
	A8220	E - RD NOI Decision / Permit	19d 20-May-16	16-Jun-16	A8210	E-RDNOI Decision / Permit
	A8230	E - RD NOI End of Appeal Period	15d 17-Jun-16	08-Jul-16	A8220	E - RD NOI End of Appeal Period
	Boston Co	n. Comm Wetlands Notice of Intent (Remedial Dredging)	78d 21-Mar-16	08-Jul-16		Boston Con. Comm. Wetlands Natice of Intent (Remedial Dredging)
	A8250	B - RD NOI Prepare Notice of Intent - Draft Package	10d 21-Mar-16	01-Apr-16	A8140, A3115	B - RD NOI Prepare Notice of Intent - Draft Package
	A8260	B - RD NOI Internal review of Draft Package	4d 04-Apr-16	07-Apr-16	A8250	B - RD NOI Internal review of Draft Package
	A8270	B - RD NOI Final Draft	4d 08-Apr-16	13-Apr-16	A8260	B - RD NOI Final Draft
	A8280	B - RD NOI Internal Review of Final Draft	4d 14-Apr-16	19-Apr-16	A8270	B- RD NOI Internal Review of Final Draft
	A8290	B - RD NOI Final Draft to DEP	4d 19-Apr-16	22-Apr-16	A8280	I B - RD NOI Final Draft to DEP
	A8300	B - RD NOI Final Draft with Comments to DEP	3d 21-Apr-16	25-Apr-16	A8290	I B - RD NOI Final Draft with Comments to DEP
	A8310	B - RD NOI File Notice of Intent	5d 26-Apr-16	02-May-16	A8300	B - RD NO) File Notice of Intent
	A8320	B - RD NOI Review and Public Hearing	13d 03-May-16	19-May-16	A8310	B - RD NOI Review and Public Hearing
	A8330	B - RD NOI Decision / Permit	19d 20-May-16	16-Jun-16	A8320	B - RD NOI Decision / Permit
	A8340	B - RD NOI End of Appeal Period	15d 17-Jun-16	08-Jul-16	A8330	B - RD NOI End of Appeal Period
D	esign		184d 15-Dec-15	01-Sep-16		v Design
	Foundation	Design and Permitting Drawings	28d 15-Dec-15	22-Jan-16		Foundation Design and Permitting Drawings
	A2150	City Review	19d 15-Dec-15	11-Jan-16	11800	City Review
	A2170	Comment Period	4d 12-Jan-16	15-Jan-16	A2150	I Comment Period
	A2180	AE Team Finalize	5d 18-Jan-16	22-Jan-16	A2170	I AE Team Finalize
	A2190	Foundation Documents released	0d	22-Jan-16	A2180	Foundation Documents released
	Hotel/Parki	ng Structure Drawings	47d 15-Dec-15	19-Feb-16		Hotel/Parking Structure Drawings
	A9580	City Review	34d 15-Dec-15	01-Feb-16	A2150	
	A9590	Comment Period	4d 02-Feb-16	05-Feb-16	A9580	1 Comment Period
	A9600	AE Team Finalize	9d 08-Feb-16	19-Feb-16	A9590	□ AE Team Finalize
	A9750	Hotel/Parking Structure Documents released	0d	19-Feb-16	A9600	Hotel/Parking Structure Documents released
A	emaining Level c ctual Work emaining Work ritical Remaining lilestone		Wynn R h Lookahead an-16		e (1/1/2016 - 6/ Page 3	

Remaining Level of Effort V Summary	Wynn Reso		
Actual Work			
Remaining Work	Six Month Lookahead Sch	WYNI	
Critical Remaining Work	15-Jan-16	Page 3 of 10	
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	Activity Name	Original Start Duration	Finish	Predecessors	2016 2017 2018 201 NDJFMAMJJASONDJFMAMJJASONDJFMAMJJASONDJFMAMJ
Marine Dra	wings	92d 15-Dec-15	22-Apr-16		Marine Drawings
A10440	Design	67d 15-Dec-15	18-Mar-16	A9580	Design
A10450	Peer Review	15d 21-Mar-16	08-Apr-16	A10440	Peer Review
A10460	AE Team Finalize Design	10d 11-Apr-16	22-Apr-16	A10450	AE Team Finalize Design
A10480	Marine Docs released	Od	22-Apr-16	A10460	♦ Marine D
Podium St	ructure Drawings	92d 15-Dec-15	22-Apr-16		Podjum Structure Drawings
A9640	Design	67d 15-Dec-15	18-Mar-16	A9580	Design
A9650	Peer Review	15d 21-Mar-16	08-Apr-16	A9640	Peer Review
A9660	AE Team Finalize Design	10d 11-Apr-16	22-Apr-16	A9650	AE Team Finalize Design
A10100	Podium Structure Docs released	0d	22-Apr-16	A9660	♦ Podium Structure Docs released
North Podi	um Interiors Drawings	39d 25-Apr-16	17-Jun-16		North Podium Interiors Drawings
A9610	City Review	27d 25-Apr-16	01-Jun-16	A9660	City Review
A9620	Comment Period	5d 02-Jun-16	08-Jun-16	A9610	Comment Period
A9630	AE Team Finalize	7d 09-Jun-16	17-Jun-16	A9620	D AE Team Finalize
A9770	Interiors Documents released	Od	17-Jun-16	A9630	● Interiors Documents released
Site Desigr	Drawings	39d 25-Apr-16	17-Jun-16		Site Design Drawings
A10490	City Review	27d 25-Apr-16	01-Jun-16	A9610	City Review
A10500	Comment Period	5d 02-Jun-16	08-Jun-16	A10490	Comment Period
A10510	AE Team Finalize	7d 09-Jun-16	17-Jun-16	A10500	I AE Team Finalize
A10520	Site Documents released	Od	17-Jun-16	A10510	◆ Site Documents released
South Pod	ium Interior Drawings	158d 15-Dec-15	27-Jul-16		South Podium Interior Drawings
A9700	Interiors Design	131d 15-Dec-15	17-Jun-16	A9580	Interiors Design
A9670	City Review	27d 20-Jun-16	27-Jul-16	A9700	City Review
Interior Dra	awings - Ultra Lounge/Restaurants/Retail	184d 15-Dec-15	01-Sep-16		Interior Drawings - Ultra Lounge/Restaurants/Retail
A9740	Interiors Design	184d 15-Dec-15	01-Sep-16	A9700	Interiors Design
Wynn Everet	t Construction Permits	92d 10-Dec-15	19-Apr-16		Wynn Everett Construction Permits
	Peer Review	58d 31-Dec-15	23-Mar-16		Structural Péer Review
A9230	Peer Review Acceptance - Parking Structure	4d 31-Dec-15	06-Jan-16	A9220	Peer Review Acceptance - Parking Structure
A8850	Structural Peer Review - Podium / Super Structure / Envelope	15d 23-Feb-16	14-Mar-16	A8840, A9750	Structural:Peer:Review - Podium / Super Structure / Envelope
A9240	Corrections as Per Peer Review - Podium/Superstructure/Envelope	2d 15-Mar-16	16-Mar-16	A8850	1 Corrections as Per Review - Podium/Superstructure/Envelope
A9250	Corrections Submitted to Peer Review - Podium/Superstructure/Envelope	1d 17-Mar-16	17-Mar-16	A9240	I Cprrections Submitted to Peer Review - Podium/Superstructure/Envelope
A9260	Peer Review Acceptance Letter - Podium/Superstructure/Envelope	4d 18-Mar-16	23-Mar-16	A9250	Peer Review Acceptance Letter - Podium/Superstructure/Envelope
	king Structure / Site / Podium Superstructure / Envelope	92d 10-Dec-15	19-Apr-16		Hotel / Parking Structure / Site / Podium Superstructure / Envelope
A5640	Everett Review Foundation / Excavation & Grading Permit	20d 10-Dec-15	06-Jan-16	A5630, A8842	Everett Review Foundation / Excavation & Grading Permit
A5675	Everett Correction Letter - Tower	1d 04-Jan-16	04-Jan-16	A5670	I Everett Correction Letter - Tower
A5700	Everett Review Parking Structure Full Permit	20d 07-Jan-16	03-Feb-16	A5975	Everett Review Parking Structure Full Permit
A5975	Submit Final Permit Documents - Parking Structure	0d 07-Jan-16	07-Jan-16	A9230	I Submit Final Permit Documents - Parking Structure
Remaining Level	of Effort V Summary	Wvnn R	esorts in	n Everett	
Actual Work	Siy Ma	nth Lookahead			- 6/30/2016) WYNN RESORTS IN EVERET

Remaining Level of Effort V Summary	Wynn Reso						
Actual Work	Six Month Lookahoad Sch	WYNN					
Remaining Work	Six Wonth Lookaneau Sch	Six Month Lookahead Schedule (1/1/2016 - 6/30/2016)					
Critical Remaining Work	15-Jan-16	Page 4 of 10					
Milestone							

Activity ID		Activity Name	Origina	al Start	Finish	Predecessors			2016		2017			2018)19	_
	45005					4.5075			MAMJJASOND				= M A	MJJ	ASON	DJF	MAMJ	JASC	Ν
	A5985	Everett Final Permit Review - Parking Structure		d 07-Jan-16	20-Jan-16	A5975			verett Final Permit Review										
	A5025	Submit Final Permit Documents - Foundation		d 25-Jan-16	25-Jan-16	A2190			ubmit Final Permit Docume					· · · · · ·					
	A5035	Everett Final Permit Review - Foundation		d 25-Jan-16	05-Feb-16	A5025		∎ F	Everett Final Permit Review	y - Foundatio	'n								
	A5685	Submit Final Permit Documents -Tower	0	d 23-Feb-16	23-Feb-16	A9750			Submit Final Permit Docu	ments -Towe	ər			1 1 1 1 1 1 1 1 1 1 1 1 1 1 1					
	A5695	Everett Final Permit Review - Tower	50	d 23-Feb-16	29-Feb-16	A5685		ļ	Everett Final Permit Revi	ew - Tower									
	A5750	Submit Site Utilities & Site Improvements	00	d 23-Feb-16	23-Feb-16	A6170, 11820			Submit Site Utilities & Site	Improvemer	nts								
	A5760	Everett Review Site Utilities & Site Improvements	20	d 23-Feb-16	21-Mar-16	A5750		ţ	Everett Review Site Uti	lities & Site Iı	mprovements								
	A6170	Submit Superstructure & Envelope	0	d 23-Feb-16	23-Feb-16	A9230, A9750			Submit Superstructure	Envelope									
	A5660	Submit Hotel Tower Full Building Permit	00	d 01-Mar-16	01-Mar-16	A5695			Submit Hotel Tower Full E	Building Perm	nit								
	A6180	Everett Review Podium / Super Structure / Envelope	180	d 24-Mar-16	18-Apr-16	A9260			🛑 Everett Review Podi	um / Şuper S	Structure / Env	velope							
	A5650	Approve / Issue Foundation / Excavation & Grading Permit	0	d 18-Apr-16	18-Apr-16	A3640, A1040, A120			I Approve / Issue Fou	ndation / Exc	avation & Gr	ading Perm	nit						
	A5680	Approve Hotel Tower Full Building Permit	0	d 18-Apr-16	18-Apr-16	A3640, A5660, A4200			I Approve Hotel Tower	Full Building	g Permit								
	A5710	Approve Parking Structure Full Permit	0	d 18-Apr-16	18-Apr-16	A3640, A5985, A184			I Approve Parking Stru	ucture Full P	ermit							- + + -	
	A5770	Approve Site Utilities & Site Improvements	0	d 18-Apr-16	18-Apr-16	A5760, A3640, A4200			I Approve Site Utilities	& Site Impro	ovements								
	A6190	Approve Superstructure & Envelope	0	d	18-Apr-16	A6180, A6170			◆ Approve Superstruct	ture & Envel	lope								
	A6185	Everett Correction Letter - Podium/ Super Structure / Envelope	0	d 19-Apr-16	19-Apr-16	A6180	-		I Everett Correction L	etter - Podiui	m/ Super Stru	cture / Env	velope						
R	emediation		340	d 07-Oct-15A	16-Mar-17					Rer	mediation			1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1					
		Remediation	le la constante de la constante	d 07-Oct-15A						Lan	idside Remed	iation							÷
	A2570	Landside Remediation	106	d 07-Oct-15A	08-Jan-16	A2560, A2770, A347		l Lar	ndside Remediation										
	A2580	Groundwater Monitoring		d 11-Jan-16	16-Mar-17	A2570				Gro	oundwater Mo	nitorina		1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1					
	A2590	Issuance of landside Permanent Solution		d 11-Jan-16	18-Apr-16	A2570, 11960	-		Issuance of landside										
	Remedial I			d 16-Feb-16	15-Jul-16				Remedial Dre										
	A8365	Time of Year Restriction 2016		d 16-Feb-16*	15-Jul-16				Time of Year		2016								÷
				d 30-Oct-15	03-Jun-16				MBTA Storm Dra										
	14270	Prepare Construction Documents		d 30-Oct-15	12-Feb-16				Prepare Construction Doc										
	14310	Finalize Easement		d 30-Oct-15	12-Feb-16		_		Finalize Easement										
	14280	MBTA Approval/Comments		d 16-Feb-16	14-Mar-16	14270, 14310	-		MBTA Approval/Comme		I I			$\begin{array}{cccccccccccccccccccccccccccccccccccc$					
		Issue Bid Documents		d 01-Mar-16	14-Mar-16	14270, 14310			//	4115 +			<u> </u>	·					
	14290						-		Issue Bid Documents										
	14300	Bid/Award CM		d 15-Mar-16	28-Mar-16	14290	_		Bid/Award CM										
	14250	Subcontractor Procurement/Permitting		d 29-Mar-16	18-Apr-16	14290, 14300			Subcontractor Proc	<i></i>				1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1					
	14260	Relocate Storm Drain around site	300	d 22-Apr-16	03-Jun-16	14250			Relocate Storm I										
	14320	MBTA Storm Drain relocated	0	d	03-Jun-16	14260, 14360			♦ MBTA Storm Dra		_ 1 _ 1 _ 1 _ 1 _ 1			 					
	-	/ (Mobil) Project		d 10-Nov-15	13-Jul-16				▼ 38 Broadway	<i>Y///Y//Y//</i> !!!!									
		vay Mobil Demolition		d 10-Nov-15	13-Jul-16				▼ 38 Broadway										
	A7710	Award A/E Contract, Solicit Proposal with TRC		d 10-Nov-15	09-Feb-16	A1860			Award A/E Contract, Solicit		th TRC								
	A7690	Environmental Investigation	14	d 10-Feb-16	01-Mar-16	A1860, A7710			Environmental Investigat	ion									
	A7720	Document Production	150	d 17-Feb-16	08-Mar-16	A7710, A7690			Document Production										
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	ctual Work		Six Month Loc	-		e (1/1/2016 - 6	/20/	201	(6)		WYN	NRF	SO	RTS	S IN F	EVF	RFI	ΓT	
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C	ritical Remaining		15-Jan-16			Page &	10 C	10											

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	A7860	GZA RAM Plan	10d 02-Mar-16	15-Mar-16	A7690			ZA RAM Plan										
	A1863	Terminate Mobil Lease	60d 08-Mar-16	31-May-16	A1860			🔲 Terminate Mobil	Lease									
	A7730	RFP for Demolition Contractor	5d 23-Mar-16	29-Mar-16	A7720		D F	RFP for Demolition	ontractor									
	A7740	Respond to Demo RFP	15d 30-Mar-16	19-Apr-16	A7730		þ	Respond to Demo	RFP									
	A7750	Award Demolition Contract	5d 20-Apr-16	26-Apr-16	A7740		0] Award Demolition (Contract									
	A1873	Vacate Mobil	1d 01-Jun-16	01-Jun-16	A1863			Vacate Mobil		++-++-								
	A7760	Demolish 38 Broadway - Mobil	30d 01-Jun-16	13-Jul-16	A7750, A1863			Demolish 38	Broadway - I	Nobil								
R	Resort Cons	truction	149d 20-Apr-16	17-Nov-16					Resort Constru	uction								
	A2222	Mobilization	0d 20-Apr-16		A2590, A4200, 1308		•	Mobilization										
	A2700	Slurry and LBEs	149d 20-Apr-16	17-Nov-16	A5650, A2590, A316				Slurry and LBE	S								
	A9820	Central Plant Area Excavation and Foundation	143d 20-Apr-16	09-Nov-16	A2700				entral Plant Ar	ea Excava	ation a	nd Found	lation					
Ser	rvice Road a	and Utilities Projects	676d 30-Oct-15 A	28-Jun-18										🔫 Serv	ice Road	and Utili	ies Proj	ects
		d and Utilities Drawings	95d 30-Nov-15 A	23-Mar-16			, s	Service Road and Utili	ties Drawings									
	11800	75% Design Documents	70d 30-Nov-15 A	08-Feb-16	11790		75%	Design Documents										
	11805	Review/Comments	9d 09-Feb-16	22-Feb-16	11800		Rev	view/Comments										
	12170	Planning Board Meeting	1d 22-Feb-16	22-Feb-16	11800		Plar	nning Board Meeting		$\frac{1}{1} = -\frac{1}{1} =$				$ \frac{1}{1}$ $ \frac{1}{1}$ $ \frac{1}{1}$ $-$	$-\frac{1}{1}$ $-\frac{1}{1}$ $-\frac{1}{1}$ $-\frac{1}{1}$ $-\frac{1}{1}$ $-\frac{1}{1}$			
	11820	Issue Bid Documents	0d	22-Feb-16	11805		Issi	ue Bid Documents										
	12470	Bid/Procure Contractor	15d 23-Feb-16	14-Mar-16	11805, 11820		Ві	id/Procure Contracto										
	12450	Review/Award (Service Road and Utility Relocations)	7d 15-Mar-16	23-Mar-16	12470, 11820		DF	Review/Award (Servic	e Road and U	tility Reloc	ations							
	12490	Notice to Proceed	Od	23-Mar-16	12470, 12450		• •	Notice to Proceed										
	IBTA Interse	ection (Broadway/Horizon)	173d 30-Oct-15	01-Jul-16				MBTA Interse	ection (Broadw	ay/Horizo	n)							
	12675	Finalize Easement	75d 30-Oct-15	12-Feb-16			Final	lize Easement										
	12700	Prepare Construction Documents	75d 30-Oct-15	12-Feb-16			Prep	pare Construction Do	cuments	1 1 1 1 1 1 1 1 1 1 1 1 1 1 1								
	12710	MBTA Approval/Comments	20d 16-Feb-16	14-Mar-16	12700, 12675		м	1BTA Approval/Comm	ents									
	12720	Complete Redesign	10d 15-Mar-16	28-Mar-16	12710			Complete Redesign										
	12730	Prepare Bid Documents	10d 29-Mar-16	11-Apr-16	12720	$\begin{array}{c} 1 \\ 1 \\ - \end{array} = \begin{array}{c} 1 \\ = \begin{array}{c} 1 \\ = \end{array} = \end{array} = \begin{array}{c} 1 \\ = \end{array} = \begin{array}{c} 1 \\ = \end{array} = \begin{array}{c} 1 \\ = \end{array} = \end{array} = \begin{array}{c} 1 \\ = $	þ	Prepare Bid Docume	ents	+ + + -								
	12740	Bid/Award CM	20d 12-Apr-16	09-May-16	12730			Bid/Award CM										
	12680	Subcontractor Procurement/Permitting	30d 10-May-16	21-Jun-16	12730, 12740			Subcontractor	Procurement	/Permitting	9							
	12690	Relocate Existing Gatehouse to New Entrance	5d 27-Jun-16	01-Jul-16	12680			I Relocate Exis	sting Gatehous	e to New	Entrar	ice						
С	Construction	1	659d 24-Nov-15	28-Jun-18										🕂 Çon	struction			
	115Kv High	n Tension Tower Relocation	633d 30-Dec-15	28-Jun-18			<u> </u>			++-+-+-				🔫 115k	v High Te	ension To	wer Re	location
	A2410	National Grid Schematic Design	31d 30-Dec-15	11-Feb-16	A2390		Natio	onal Grid Schematic	Design	i i i i i i i i i i i i i i i i								
	A3020	National Grid execute Gateway Utility Easement	12d 11-Feb-16	01-Mar-16	A2410		Na	itional Grid execute G	ateway Utility	Easement								
	A2350	National Grid Complete Engineered Documents	590d 01-Mar-16	28-Jun-18	A2410, A3020				//////////		<u> </u>			🔳 Natio	onal Grid	Complete	e Engine	ered Do
	Verizon / G	ateway Phone Line Relocation	120d 26-Jan-16	15-Jul-16				Verizon / Ga	teway Phone	Line Reloc	ation							
	A2460	Verizon Complete Engineered Drawings	26d 26-Jan-16	03-Mar-16	A2420, A2310		Ve	rizon Complete Engin	eered Drawing	js	· -¦ ¦							
	A2430	Verizon Trade Procurement	25d 03-Mar-16	07-Apr-16	A2460			Verizon Trade Procu	rement	1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1								
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Remaining Level of Effort V Summary	Wynn Resc						
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Remaining Work Critical Remaining Work	15-Jan-16	Page 6 of 10	WYNN				
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	42020	Contraction Appropriate of Decision			47 Mar 40		NDJFMAMJJASONDJFMAMJJASONDJFMAMJJASONDJFMAMJJASONDJFMAMJJASON	
	A3030	Gateway Approval of Design		10d 03-Mar-16	17-Mar-16	A2460	Gateway Approval of Design	
	A2440	Verizon Complete Relocation		40d 18-May-16	15-Jul-16	A2430, A2300, A3030	Verizon Complete Relocation	
	•	Vater Relocation		142d 12-Dec-15	30-Jun-16		✓ Gateway Water Relocation	
	A6470	Gateway approval of Schematic Design		20d 12-Dec-15	08-Jan-16	A6460	Gateway approval of Schematic Design	
	A6480	National Grid approval of Schematic Design		20d 12-Dec-15	08-Jan-16	A6460	National Grid approval of Schematic Design	
	A6490	Design Development 90%		20d 11-Jan-16	05-Feb-16	A6470, A6480	Design Development 90%	
	A6500	Create Water Model		20d 11-Jan-16	05-Feb-16	A6470	Create Water Model	
	A6510	Submit for City Approval		20d 08-Feb-16	07-Mar-16	A6500, A6490	Bubmit for City Approval	
	A6520	Submit for Gateway Approval		10d 08-Feb-16	22-Feb-16	A6490	Submit for Gateway Approval	
	A6530	Submit for MBTA Approval		10d 08-Feb-16	22-Feb-16	A6490	□ Subimit for MBTA Approval	
	A6540	Submit for National Grid Approval		10d 11-Feb-16	26-Feb-16	A6490, A2410	Submit for National Grid Approval	
	A6550	Complete Construction Documents		25d 08-Mar-16	11-Apr-16	A6510, A6520, A653	Complete Construction Documents	
	A6560	Trade Procurement		10d 13-Apr-16	26-Apr-16	A6550	□ Trade Procurement	
	A6570	Complete Water Line Relocation		45d 28-Apr-16	30-Jun-16	A6560	Complete Water Line Relocation	
W	later to W	/ynn through Horizon		45d 28-Apr-16	30-Jun-16		₩₩₩₩₩₩₩₩₩₩₩₩₩₩₩₩₩₩₩₩₩₩₩₩₩₩₩₩₩₩₩₩₩₩₩₩₩	
	A10040	Complete Water Line Relocation		45d 28-Apr-16	30-Jun-16	A6570	Complete Water Line Relocation	
Ν	ational G	rid Gas Line Extension		190d 24-Nov-15	19-Aug-16		▼ National Grid Gas Lihe Extension	
	A2400	National Grid Schematic Gas Line Design		50d 24-Nov-15	02-Feb-16	A2330	National Grid Schematic Gas Line Design	
	A2360	National Grid Site Investigation		40d 03-Feb-16	30-Mar-16	A2400	National Grid Site Investigation	
	A2380	National Grid Complete Gas Line Design Documents		40d 31-Mar-16	25-May-16	A2360	National Grid Complete Gas Line Design Documents	
	A2910	National Grid Trade Procurement		20d 26-May-16	23-Jun-16	A2380	National Grid Trade Procurement	
	A2970	National Grid Complete Gas Line Relocation		40d 24-Jun-16	19-Aug-16	A2910, A5172	National Grid Complete Gas Line Relocation	
S	ervice Ro	bad		81d 07-Apr-16	01-Aug-16		Service Road	
	12000	Mobilization		5d 07-Apr-16	13-Apr-16	12490	I Mobilization	
	11010	Tunnel Modifications		30d 14-Apr-16	25-May-16	12620, 12000	Tunnel Modifications	
	12010	Drainage Improvements (coordinate with MBTA)		35d 15-Apr-16	03-Jun-16	12000, 12850	Drainage Improvements (coordinate with MBTA)	
	12060	Water		30d 29-Apr-16	10-Jun-16	12010	🔲 Water	
	11100	Relocate T/D Line		30d 26-May-16	08-Jul-16	11010	Reloçate T/D Line	
	12070	Electrical		30d 27-May-16	11-Jul-16	12060	Electrical	
	12080	T/D		30d 20-Jun-16	01-Aug-16	12070	τ/φ	
В	roadwav/	Beacham Permanent Intersection		65d 07-Jun-16	07-Sep-16		Broadway/Beacham Permanent Intersection	
	12640	New Beacham Utilities, Intersection, Traffic Signals		65d 07-Jun-16	07-Sep-16	11090	New Beacham Utilities, Intersection, Traffic Signals	
DCR	Harbor W	<i>l</i> alk		252d 30-Oct-15	24-Oct-16		DCR Harbor Walk	
		OCR Harbor Walk Connector		188d 29-Jan-16	24-Oct-16		Chapter 91 DCR Harbor Walk Connector	
	3650	DRC 91 Draft Application		5d 29-Jan-16	04-Feb-16	A3470	DFRC 91 Draft Application	
A3	3660	DCR 91 Internal Comment		5d 05-Feb-16	11-Feb-16	A3650	DCR 91 Internal Comment	
	3670	DCR 91 Final Draft for Internal Comment		4d 12-Feb-16	18-Feb-16	A3660	DCR 91 Final Draft for Internal Comment	
Rem	naining Level o	of Effort V Summary		Wynn F	Resorts in	n Everett		
	al Work		Civ Manth	-			(30/2016) WYNN RESORTS IN EVERETT	
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Critical Remaining Work	15-Jan-16	Page 7 of 10					
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/ ID	Activity Name	Original Duration	Start	Finish	Predecessors	2016 2017 2 NDJFMAMJJASONDJFMAMJJASONDJFMAM
A2470	Execution of Easement Agreement with MBTA, DDRC, DCR	22d	04-Apr-16	03-May-16	A3470, A5172	Execution of Easement Agreement with MBTA, DDRC, DCR
A3680	DCR 91 Final Application	8d	04-May-16	13-May-16	A3670, A2470	DCR 91 Final Application
A3690	DCR 91 Draft to MASS DEP	4d	16-May-16	19-May-16	A3680	I DCR 91 Draft to MA\$S DEP
A3700	DCR 91 Final Application w/DEP comments	7d	20-May-16	31-May-16	A3690	DCR 91 Final Application w/DEP comments
A3710	DCR 91 Chapter 91 Filing	6d	06-Jun-16	13-Jun-16	A3700, A3510	DCR 91 Chapter 91 Filing
A3720	DCR 91 Notice in Environmental Monitor	93d	14-Jun-16	24-Oct-16	A3710	DCR 91 Notice in Environmental Monitor
Everett Pla	anning Board - Site Plan Review - DCR Harbor Walk C	onnecto 52d	19-Apr-16	30-Jun-16		Everett Planning Board - Site Plan Review - DCR Harbor Wall
A8630	CP - Draft Application for Internal Review	,	19-Apr-16	11-May-16	11820	CP - Draft Application for Internal Review
A8640	CP - Site Plan Review Submittal to City	9d	12-May-16	24-May-16	A8630	CP - Site Plan Review Submittal to City
A8600	CP - Planning Board Meeting / Public Hearing	1d	25-May-16	25-May-16	A8640	I. CP - Planning Board Meeting / Public Hearing
A8670	CP - Everett City Review	7d	26-May-16	06-Jun-16	A8600	CP - Everett City Review
A8650	CP - Public Hearing	6d	07-Jun-16	14-Jun-16	A8670	CP - Public Hearing
A8660	CP - Planning Board Meeting - Submission Approval	5d	15-Jun-16	21-Jun-16	A8650	CP - Planning Board Meeting - Submission Approval
A8610	CP - Planning Board Approval	1d	27-Jun-16	27-Jun-16	A8660	I CP - Planning Board Approval
8615	CP - Building Permit	3d	28-Jun-16	30-Jun-16	A8610, A8610	I CP- Building Permit
Everett Co	on. Comm Wetlands Notice of Intent (DCR Harbor Wa	alk Con 51d	04-May-16	15-Jul-16		Everett Con. Comm - Wetlands Notice of Intent (DCR Harb
A1600	DCR NOI Prepare Notice of Intent		04-May-16	15-Jul-16	A2470	DCR NOI Prepare Notice of Intent
DCR Harb	or Walk Connector	110d	30-Oct-15	04-Apr-16		DCR Harbor Walk Connector
A4050	Provide Temp Construction Personnel Access	110d	30-Oct-15	04-Apr-16		Provide Temp Construction Personnel Access
A9870	Temp Harbor Walk Completed	0d		04-Apr-16	A4050, 14150	Temp Harbor Walk Completed
Off Site Tran	nsportation Infrastructure Projects	700d	30-Oct-15	02-Aug-18		
	oadway / Alford Street / Truck Route	144d	16-Dec-15	08-Jul-16		Lower Broadway / Alford Street / Truck Route
A5260	25% Design	53d	16-Dec-15	01-Mar-16	A5240	25% Þeşign
A5250	Pre-Mtg and Concept Design Report	13d	04-Jan-16	20-Jan-16	A5240	Pre-Mtg and Concept Design Report
A5255	Meeting with Everett to Review Design	13d	04-Jan-16	20-Jan-16	A5250	Meeting with Everett to Review Design
A5280	Meet with MWRA re: 8M Applicability	6d	27-Jan-16	03-Feb-16	A5260	Meet with MWRA re: 8M Applicability
A1920	Right of Way Property	65d	10-Feb-16	11-May-16	A5260	Right of Way Property
A5265	File Roadway Application with Everett	5d	08-Mar-16	14-Mar-16	A5260	File Roadway Application with Everett
A5290	Review 25% Design (Everett)	9d	08-Mar-16	18-Mar-16	A5260	Review 25% Design (Everett)
A5300	Review 25% - MADOT Review (FHA Review by MADOT)	31d	08-Mar-16	19-Apr-16	A5260	Review 25% - MADOT Review (FHA Review by MADOT)
A5310	Review 25% - Boston Review (BTD)	31d	08-Mar-16	19-Apr-16	A5260	Review 25% - Boston Review (BTD)
A5730	Utility Coordination (NGRID, Verizon, Everett Water)	5d	08-Mar-16	14-Mar-16	A5260	I Utility Coordination (NGRID, Verizon, Everett Water)
A5270	Meet with PIC Entities for Boston	20d	21-Mar-16	15-Apr-16	A5250, A5265	Meet with PIC Entities for Boston
A5273	PIC Review	10d	21-Mar-16	01-Apr-16	A5265	
A5276	PIC Approval	5d	04-Apr-16	08-Apr-16	A5273	PIC Approval
A5320	75% Design Package	34d	25-Apr-16	10-Jun-16	A5290, A5300, A531	
A5330	75% Review Everett		13-Jun-16	27-Jun-16	A5320	☐ 75% Review Everett

Remaining Level of Effort V Summary	Wynn Reso	orts in Everett	
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A5740	75% Review MADOT (FHA review by MADOT		08-Jul-16	A5320	75% Review MADOT (FHA review by MADOT)	
A6670	75% Review Boston (BTD)	, 19d 13-Jun-16	08-Jul-16	A5320	75% Review Boston (BTD)	
Sweetser C	Circle Everett	98d 16-Nov-15	01-Apr-16		Sweetser Circle Everett	
A5340	Survey	35d 16-Nov-15		A5230	Survey	
A5350	Preliminary Design Package	65d 02-Dec-15		A5340	Preliminary Design Package	
A5360	MADOT PD Review Preliminary Design Packa		01-Apr-16	A5350	MADOT PD Review Preliminary Design Package	
A5370	Everett Review Preliminary Design Package	10d 07-Mar-16	18-Mar-16	A5350	Everett Review Preliminary Design Package	
A5380	DCR PD Review Preliminary Design Package			A5350	DCR PD Review Preliminary Design Package	
	ington Station Curbside Shuttle	127d 04-Jan-16	30-Jun-16		■ WBTA Wellington Station Curbside Shuttle	
A7110	25% Preliminary Design Package	39d 04-Jan-16		A7090	25% Preliminary Design Package	
A7115	City of Medford - Review 25% Design	24d 01-Mar-16		A7110	City of Medford - Review 25% Design	
A7120	MBTA Review 25% Preliminary Design Packa		01-Apr-16	A7110	MBTA Review 25% Preliminary Design Package	
A7130	Final Design	19d 06-Jun-16	30-Jun-16	A7120, A7115, A7100		
	Circle Medford	88d 02-Dec-15			Wellington Circle/Medford	
A6870	Preliminary Design Package (25%)	65d 02-Dec-15		A6860	Preliminary Design Package (25%)	
A6880	Medford Review Preliminary Design Package	10d 07-Mar-16	18-Mar-16	A6870	Medford Review Preiminary Design Package	
A6890	MADOT / FHA Review Preliminary Design Pace		01-Apr-16	A6870	MADOT / FHA Review Preliminary Design Package	
A6900	DCR Review Preliminary Design Package	20d 07-Mar-16	01-Apr-16	A6870	DCR Review Preliminary Design Package	
		127d 04-Jan-16	30-Jun-16	10070	■ ■ ■ ■ ■ ■ ■ ■ ■ ■ ■ ■ ■ ■ ■ ■ ■ ■ ■	
	len Center Station Curbside Shuttle 25% Preliminary Design Package	39d 04-Jan-16		A7000	25% Preliminary Design Package	
A7020	City of Malden and MBTA Review 25% Prelim		01-Apr-16	A7010	City of Malden and MBTA Review, 25% Preliminary Design Package	
A7240	Design Package (75%)	44d 04-Apr-16	03-Jun-16	A7010 A7020	Design Package (75%)	
A7100	Final Design	19d 06-Jun-16	30-Jun-16	A7020 A7020. A7240	Final Design	
	, , , , , , , , , , , , , , , , , , ,	150d 04-Jan-16		A7020, A7240	■ V Sullivan Square Charlestown	
Sullivan Sq	uare Charlestown 25% Design	20d 04-Jan-16	29-Jan-16	A7210		
A7250	MADOT / FHA 25% Design Review	30d 01-Feb-16		A7210	MADOT / FHA 25% Design Review	
A7260 A7270	Boston BTD 25% Review MBTA 25% Review	30d 01-Feb-16 30d 01-Feb-16	14-Mar-16 14-Mar-16	A7220 A7220	Boston BTD 25% Review	
A7270	75% Design Package	35d 23-Feb-16		A7220 A7250, A7260, A7270		
A7300	MADOT / FHA Review 75% Design Package	201 201 12-Apr-16	09-May-16	A7280	MADOT / FHA Review 75% Design Package	
A7310	Boston BTD Review 75% Design Package	200 12-Apr-16 200 12-Apr-16	09-May-16	A7280	Boston BTD Review 75% Design Package	
A7320	MBTA Review 75% Design Package	200 12-Apr-16 200 12-Apr-16	09-May-16	A7280	MBTA Review 75% Design Package	
A7330	Final Design	30d 03-May-16		A7300, A7310, A7320		
A7350	MADOT / FHA Review Final Design	15d 15-Jun-16		A7300, A7310, A7320 A7330	MADOT / FHA Review Final Design	
A7360	Boston BTD Review Final Design	20d 15-Jun-16	13-Jul-16	A7330 A7330	Boston BTD Review Final Design	
A7360	MBTA Review Final design	200 15-Jun-16	13-Jul-16	A7330	MBTA Review Final design	
A7370	Prepare Plans / Specs / Estimate	200 15-301-16 25d 29-Jun-16		A7350, A7360, A7370		
A1 300		230 29-301-10	03-Aug-10	AI 330, AI 300, AI 370		<u> </u>
Remaining Leve	el of Effort	Wvnn	Resorts i	n Everett		
Actual Work		Six Month Lookahead			6/30/2016) WYNN RESORTS IN EVERETT	
Remaining Wor				•	,	
Critical Remaini Milestone		15-Jan-16		Page 9	9 of 10	

tivity ID	Activity Name	Original Start	Finish	Predecessors	2016 2017 20
		Duration			NDJFMAMJJJASONDJFMAMJJJASONDJFMAMJJ
Chelsea a	nd Medford Signals	127d 04-Jan-16	30-Jun-16		Chelsea and Medford Signals
A10260	25% Preliminary Design Package	39d 04-Jan-16	26-Feb-16	A10250	25% Preliminary Design Package
A10270	MBTA Review 25% Preliminary Design Package	24d 01-Mar-16	01-Apr-16	A10260	MBTA Review 25% Preliminary Design Package
A10350	Chelsea/Medford - Review 25% Design	24d 01-Mar-16	01-Apr-16	A10260	Chelsea/Medford - Review 25% Design
A10280	Final Design	19d 06-Jun-16	30-Jun-16	A10270, A10350, A1	🗖 Final Desigh
Woods Me	emorial Bridge (by DOT)	700d 30-Oct-15	02-Aug-18		
A4040	Project by DOT	700d 30-Oct-15	02-Aug-18		
3 Charlton S	Street Project	142d 30-Oct-15	18-May-16		▼ 3 Charlton Street Project
3 Charlton	Street Demolition	142d 30-Oct-15	18-May-16		
A9570	Vacate Building	85d 30-Oct-15	29-Feb-16		Vacate Building
A9520	Prep Demo/Abatement Specs	37d 01-Dec-15	19-Jan-16	A1880	Prep Demo/Abatement Specs
A9540	Procurement	21d 01-Feb-16	01-Mar-16	A9520	Procurement
A9550	Mobilization and Permitting	11d 02-Mar-16	16-Mar-16	A9540, A9570	Mobilization and Permitting
A9530	Building Abatement and UST Removal	25d 17-Mar-16	20-Apr-16	A9550	Building Abatement and UST Removal
A9560	Building Demolition	30d 07-Apr-16	18-May-16	A9550, A9530, 11900	Building Demolition

Remaining Level of Effort Summary Actual Work Remaining Work	-	orts in Everett hedule (1/1/2016 - 6/30/2016)	WYNN RE
Critical Remaining Work Milestone	15-Jan-16	Page 10 of 10	

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Appendix 5

Project Construction Workforce: Women, Minority, Veteran Participation As of December 31, 2015

Reference 205 CMR 135.02(5)(e)

As of December 31, 2015, 6,314 person-hours of work was completed on the Project Site, with 66 workers, including 15 minorities, three females, and three veterans, on site over the last several months for pre-construction and remediation.

	# of	Participation to Date	Goal
	Workers	(% of workforce hours)	(% of workforce hours)
Minority	15	22.6%	15.3%
Female	3	2.0%	6.9%
Veteran	3	2.1%	3.0%

		PROJECT TO DATE									
		MINO	RITY - Goal:	15.3%	FEN	1ALE - Goal:	6.9%	VETE	RAN - Goal:	: 3.0%	
LOCAL TRADE UNION	Project to Date (PTD) Total Hours	# Workers	PTD Hours	PTD Percentage	# Workers	PTD Hours	PTD Percentage	# Workers	PTD Hours	PTD Percentage	
Laborers Local 151	16.0	1	16.0	100.0%	-	-	0.0%	-	-	0.0%	
Laborers Local 22	2829.5	10	1,345.5	47.6%	2	48.0	1.7%	1	8.0	0.3%	
Laborers Local 223	16.0	2	16.0	100.0%	-	-	0.0%	-	-	0.0%	
Laborers Local 385	16.0	1	16.0	100.0%	-	-	0.0%	-	-	0.0%	
Laborers Local 610	32.0	1	32.0	100.0%	-	-	0.0%	-	-	0.0%	
Laborers Local 88 (Tunnel Workers)	32.0	-	-	0.0%	-	-	0.0%	-	-	0.0%	
Local 103 I.B.E.W.	34.0	-	-	0.0%	-	-	0.0%	-	-	0.0%	
Operating Engineers Local 4	2135.0	-	-	0.0%	-	-	0.0%	-	-	0.0%	
Piledrivers Local 56	1204.0	-	-	0.0%	1	76.0	6.3%	2	124.5	10.3%	
TOTAL	6,314.5	15	1,425.5	22.6%	3	124.0	2.0%	3	132.5	2.1%	
TOTAL	6,314.5		1,425.5 RITY - Goal:		-	124.0 1ALE - Goal:			132.5 RAN - Goal:		
CONTRACTOR	Project to Date (PTD)	MINC	RITY - Goal:	15.3% PTD	FEN	1ALE - Goal:		VETE	RAN - Goal:	3.0%	
	Project to Date (PTD)	MINC	RITY - Goal:	15.3% PTD	FEN # Workers	1ALE - Goal:	6.9% PTD	VETE	RAN - Goal:	3.0%	
CONTRACTOR	Project to Date (PTD) Total Hours	MINC # Workers	PTD Hours	15.3% PTD Percentage	FEN # Workers	IALE - Goal: PTD Hours	6.9% PTD Percentage	VETE	RAN - Goal:	3.0% PTD Percentage	
CONTRACTOR Cashman Dredging & Marine Contracting	Project to Date (PTD) Total Hours 440.0	MINC # Workers	PTD Hours	15.3% PTD Percentage 0.0%	FEN # Workers	IALE - Goal: PTD Hours	6.9% PTD Percentage 0.0%	VETE # Workers	RAN - Goal: PTD Hours	PTD Percentage 0.0%	
CONTRACTOR Cashman Dredging & Marine Contracting Coastal Marine Construction	Project to Date (PTD) Total Hours 440.0 1,631.0	MINC # Workers -	PTD Hours	15.3% PTD Percentage 0.0% 0.0%	FEN # Workers - 1	PTD Hours - 76.0	6.9% PTD Percentage 0.0% 4.7%	Workers	PTD Hours - 116.5	3.0% PTD Percentage 0.0% 7.1%	
CONTRACTOR Cashman Dredging & Marine Contracting Coastal Marine Construction DeLucca Fence Company	Project to Date (PTD) Total Hours 440.0 1,631.0 394.5	MINC # Workers -	PTD Hours - - 110.0	15.3% PTD Percentage 0.0% 0.0% 27.9%	FEN # Workers - 1 1	ALE - Goal: PTD Hours - 76.0 16.0	6.9% PTD Percentage 0.0% 4.7% 4.1%	VETE # Workers - 1 1	PTD Hours - 116.5 8.0	3.0% PTD Percentage 0.0% 7.1% 2.0%	
CONTRACTOR Cashman Dredging & Marine Contracting Coastal Marine Construction DeLucca Fence Company J Rams INC	Project to Date (PTD) Total Hours 440.0 1,631.0 394.5 16.0	MINC + Workers - - 5 -	PTD Hours - - 110.0	15.3% PTD Percentage 0.0% 0.0% 27.9% 0.0%	FEN # Workers - 1 1 -	PTD Hours - 76.0 16.0 -	6.9% PTD Percentage 0.0% 4.7% 4.1% 0.0%	VETE # Workers - 1 1	PTD Hours - 116.5 8.0	3.0% PTD Percentage 0.0% 7.1% 2.0% 50.0%	
CONTRACTOR Cashman Dredging & Marine Contracting Coastal Marine Construction DeLucca Fence Company J Rams INC Lockwood Remediation	Project to Date (PTD) Total Hours 440.0 1,631.0 394.5 16.0 32.0	MINC + Workers - - 5 - -	PTD Hours	15.3% PTD Percentage 0.0% 0.0% 27.9% 0.0% 0.0%	# Workers - 1 - - -	IALE - Goal: PTD Hours - 76.0 16.0 - -	6.9% PTD Percentage 0.0% 4.7% 4.1% 0.0% 0.0%	VETE # Workers - 1 1	PTD Hours - 116.5 8.0	3.0% PTD Percentage 0.0% 7.1% 2.0% 50.0% 0.0%	
CONTRACTOR Cashman Dredging & Marine Contracting Coastal Marine Construction DeLucca Fence Company J Rams INC Lockwood Remediation MON Landscaping, INC	Project to Date (PTD) Total Hours 440.0 1,631.0 394.5 16.0 32.0 96.0	MINC + Workers - - 5 - -	PTD Hours	15.3% PTD Percentage 0.0% 0.0% 27.9% 0.0% 0.0% 100.0%	# Workers 1	IALE - Goal: PTD Hours - 76.0 16.0 - -	6.9% PTD Percentage 0.0% 4.7% 4.1% 0.0% 0.0% 0.0%	VETE # Workers - 1 1	PTD Hours - 116.5 8.0	3.0% PTD Percentage 0.0% 7.1% 2.0% 50.0% 0.0% 0.0%	

Contracts and Payments to Minority, Women and Veteran Business Enterprises for Construction Phase As of December 31, 2015

Reference 205 CMR 135.02(5)(f)

As of December 31, 2015, Wynn had awarded \$5,547,313, or 96.8% of qualified construction contracts, in contracts to M/W/VBEs for pre-construction work. As of December 31, 2015, Wynn and Wynn contractors awarded three contracts to MBEs, four contracts to WBEs, and two contracts to VBEs for pre-construction work.

	# Contracts*	Contract Value (\$)	% of Total Construction Contracts Awarded to Date	% Goal	Paid to Date (\$)
MBE	3	5,232,475	91.3%	5.0%	3,161,139
WBE	4	293,788	5.1%	5.4%	58,080
VBE	2	21,050	0.4%	1.0%	4,580
TOTAL	9	\$5,547,313	96.8%	11.4%	\$3,223,799

*Note that 9 MBE contracts, 4 WBE contracts, and 1 VBE contract, are sub-contracted with Wynn's consultants.

Contracts and Payments to Minority, Women and Veteran Business Enterprises for Design Phase As of December 31, 2015

Reference 205 CMR 135.02(5)(f)

As of December 31, 2015, Wynn had awarded \$8,970,811, or 17.5% of qualified design contracts, to M/W/VBEs for design work. As of December 31, 2015, Wynn and Wynn consultants awarded eleven contracts to MBEs, six contracts to WBEs, and two contracts to VBEs for design work.

	#	Contract Value (\$)	% Total Design	% Goal	Paid to Date
	Contracts*		Contracts		(\$)
MBE	11	3,971,844	7.7%	7.9%	1,807,691
WBE	6	1,791,500	3.5%	10.0%	284,307
VBE	2	3,207,467	6.3%	1.0%	1,722,970
TOTAL	19	\$8,970,811	17.5%	18.9%	\$3,814,967

*Note that 9 MBE contracts, 4 WBE contracts, and 1 VBE contract, are sub-contracted with Wynn's consultants.