Wynn Resort in Everett

Monitoring of Project Construction and Licensee Requirements 205 CMR 135

Quarterly Report Massachusetts Gaming Commission as of June 30, 2015



Monitoring of Project Construction and Licensee Requirements

Quarterly Report as of June 30, 2015

1.0 Project at a Glance

The Wynn Resort in Everett (the "Project") is an approximately \$1.7 billion luxury resort that will transform a blighted section of the City of Everett, Massachusetts adjacent to the Mystic River into a world-class destination. The Project will contribute hundreds of millions of dollars, including tens of millions of dollars in infrastructure contributions to the City of Everett, the region, and the Commonwealth of Massachusetts. The Project will be constructed on the contaminated site of a former chemical manufacturing plant totaling approximately 33.9 acres (the "Project Site").



The Project will be comprised of a luxury hotel with 629 rooms, a gaming area, retail space, food and beverage outlets, convention and meeting space, a spa and gym, a parking garage, and other complementary amenities. The Project will also include extensive landscape and open space amenities including a public gathering area with an outdoor park-like open space, a pavilion, waterfront features, a public harborwalk, and water transportation docking facilities reconnecting the City of Everett to the Mystic River and Boston Harbor for the first time in generations.

The Project will also include off-site improvements including extensive transportation improvements and a multiuse path from the Project's harborwalk to the existing paths at the Massachusetts Department of Conservation and Recreation ("DCR") Gateway Park. The Project will be developed in a single phase as soon as necessary approvals a re received.

Wynn MA, LLC ("Wynn") received a conditional Category 1 gaming license for Region A (the "Gaming License") in November 2014. Since receiving the conditional Gaming License, Wynn has made significant progress on community outreach, project entitlements, permitting, land acquisition and the design of the Project.

Wynn is currently preparing for the remediation of the contaminated soils on the Project Site and has completed all pre-characterization work. Wynn will be ready to solicit contractor proposals to execute this work in August 2015, with selection anticipated in September 2015 and, pending any required approvals, anticipates that this work will start this fall and take about 4 months to complete.

Wynn is diligently working to review the remaining three principal areas of study that were outlined in the Certificate of the Secretary of Energy and Environmental Affairs on the Supplemental Final Environmental Impact Report ("SFEIR") dated April 3, 2015 (the "Secretary's Certificate") in order to obtain final approval for the Project in accordance with the Massachusetts Environmental Policy Act ("MEPA"). Following the receipt of the Secretary's Certificate, Wynn has had productive meetings with Massachusetts Department of Transportation ("MassDOT") and MEPA and is fully engaged in drafting its Second Supplemental Final Environmental Impact Report ("SSFEIR").

On June 1, 2015, MassDOT convened an initial meeting for the purpose of developing a planning process for the long-term improvements for the Rutherford Avenue corridor. This meeting was attended by representatives from MassDOT, MEPA, Energy and Environmental Affairs, MGC, City of Everett, City of Somerville, and Wynn. A number of productive suggestions were made during the meeting, including the use of a third-party facilitator to further the planning process and reconcile the different data sets relative to the intersection.

Wynn anticipates filing its SSFEIR on July 15, 2015. Based on a July 15, 2015 filing date, the notice of the SSFEIR will appear in the Environmental Monitor on July 22, 2015, the comment period will run through August 21, 2015, and a decision will be rendered on August 28, 2015.

2.0 Cost of Construction and Capitalization of Gaming Licensee

Pursuant to 205 CMR 135.02(5)(a) and (b), please see <u>Appendix 1</u> for a sworn certification regarding (a) the total estimated cost of construction of the Project and related infrastructure improvements and (b) the capitalization of the Wynn.

3.0 Design and Construction Contracts

Pursuant to 205 CMR 135.02(5)(c), please see <u>Appendix 2</u> for a list of all design and construction contracts executed for the quarter ending June 30, 2015 to design and construct the gaming establishment and related infrastructure improvements.

4.0 Progress of Construction

Pursuant to 205 CMR 135.02(5)(d), the following is a status report regarding the progress of the construction of the Project.

4.1 Permitting

Environmental permitting activity continues at an aggressive pace, with significant effort focused on responding to the scope for a SSFEIR from MEPA, filing for Site Plan Approval from the City of Everett Planning Board, filing a Notice of Intent for the main portion of the Project with the City of Everett Conservation Commission, and filing a Chapter 91 application with the Massachusetts Department of Environmental Protection ("MassDEP"). The purpose of these technical filings is to ensure that input from regulators, local officials, and stakeholders is understood, analyzed, and incorporated. Significant field analysis has been done to properly understand the Project Site, including additional traffic analyses, nearly 2,000 borings in anticipation of the remediation of the Project Site, wetlands delineation, vegetation classifications, and various other data gathering activities on and off Project Site.

Pursuant to the terms of the Secretary's Certificate on Wynn's SFEIR, the Secretary of Energy and Environmental Affairs has required Wynn to file a SSFEIR with respect to the following limited scope items:

- 1. MBTA land transfer;
- 2. Impacts to MBTA operations and transit;
- Traffic and Transportation (limited to establishing a process for integrating the City
 of Boston's long-term plans for Sullivan Square and Rutherford Avenue and the
 impacts of casino-related traffic and additional information and clarification of
 modeling development to address concerns identified by municipalities);
- 4. Mitigation and Section 61 findings; and
- 5. Direct responses to comments to the extent that they are within MEPA jurisdiction.

Wynn is diligently working to respond to foregoing scope items in order to obtain final approval for the Project in accordance with MEPA. Wynn has had productive meetings with MassDOT, MEPA, DCR, the City of Everett, and others to advance those issues. Wynn will file its SSFEIR on July 15, 2015. Notice of the SSFEIR will appear in the Environmental Monitor on July 22, 2015, the comment period will run through August 21, 2015, and a decision will be rendered on August 28, 2015.

The Site Plan Review application for the City of Everett Planning Board was filed on May 11, 2015. A hearing date has been set for July 13, 2015. The next Notice of Intent for the main part of the Project is in draft form and will be filed in August. The Chapter 91 application is in final draft form and will be filed, as required, at the conclusion of the SSFEIR process.

Pursuant to 205 CMR 135.02(6), please see <u>Appendix 3</u> for an updated permits chart and all documents and information listed in 205 CMR 120.01: *Permitting Requirements*.

4.2 Site Remediation

Wynn has completed the field investigation related to the remediation including nearly 2,000 landside borings, sampling and borings in the river, and significant laboratory analysis of the samples. The Release Abatement Measures ("RAM") plan for the landside remediation (known as Phase 1) has been drafted and submitted to the DEP.

On April 8, 2015, Wynn, received a petition from residents of the City of Everett requesting that the disposal site be designated as a Public Involvement Plan ("PIP") site in accordance with Massachusetts General Laws (MGL) c. 21E §14(a). This law requires that, upon receiving such a petition, a plan for involving the public in decisions regarding response actions must be prepared and a public meeting held to present the proposed plan. The disposal site was designated as a PIP site on April 28, 2015. The PIP process will be used to educate the public on the remediation process and provide a forum for addressing any

comments. The PIP process will continue through the completion of the remediation of the site.

Wynn and GZA GeoEnvironmental, Inc., the Licensed Site Professional ("LSP") for the site, presented the draft PIP plan at a public meeting on June 2, 2015 at Everett City Hall. In addition, the draft RAM plan was also presented at the meeting. The comment period for the PIP plan was scheduled to end on June 22, 2015, but was extended by Wynn at the request of the petitioners for an additional 21 days to July 13, 2015. In addition, the comment period for the draft RAM plan was extended an additional 30 days to July 22, 2015.

4.3 Offsite Infrastructure

The Secretary's Certificate on Wynn's SFEIR did not require Wynn to conduct significant additional analysis of its proposed offsite traffic mitigation measures thereby indicating that Wynn's robust program of offsite work is deemed as adequately mitigating any impacts of the Project. In light of this positive response, a process is underway to select a design and permitting team to deliver the offsite roadway and transit station improvements. An RFP was issued on June 26, 2015 and the selection of a design team is anticipated by the end of the summer. Once selected, that team will immediately start with site surveys and concept design.

On a separate track, Wynn's design team for the Sullivan Square improvements has been working since last year on conceptual designs and will continue to advance the design to 25%.

All offsite improvements are envisioned to be completed and operable prior to the opening of the Project.

4.4 Design

The design and engineering of the Project continues to progress. Wynn anticipates having the plans for the foundation of the parking structure ready for permit review this fall. Wynn is considering a reduction in the number of parking levels for the parking structure. Any reduction will be set forth in the SSFEIR. The full project documents for the parking structure are scheduled to be complete by the end of 2015.

The conceptual design is progressing in many areas of the podium and Wynn started the engineering for the podium core and shell in May 2015. Wynn anticipates issuing the schematic design package in July 2015. The majority of the podium is situated on the parking structure below and therefore the foundations for the podium are part of the parking structure package.

The hotel tower consists of 629 guestrooms on 21 floors making up approximately 724,500 square feet. The design team has completed schematic design documents and has started on design development and the engineering of the tower foundation system.

4.5 Site Preparation

Plans are being prepared for general site clean-up, fencing and signage. This site preparation work is anticipated to start this fall.

5.0 Project Schedule

5.1 Six Month Look Ahead

The 6-month look ahead schedule is attached hereto as Appendix 4.

5.2 Project Master Schedule

The development of the Master Schedule will track with the environmental permitting and be established once the Project has completed the MEPA process.

6.0 Project Resources/Diversity

Pursuant to 205 CMR 135.02(5)(f), please see <u>Appendix 5</u> for a report describing the number of contracts, total dollars amounts contracted with and actually paid to minority business enterprises, women business enterprises and veteran business enterprises for design and construction of the Project and related infrastructure, and the total number and value of all subcontracts awarded to a minority, women and veteran owned business, and a comparison of these reports with the goals established by Wynn as approved by the Massachusetts Gaming Commission.

Cost of Construction and Capitalization

As of June 30, 2015

Reference 205 CMR 135.02(5)(a) and (b)

Please see attached letter.



And September 1, 2015

Massachusetts Gaming Commission 101 Federal St., 23rd Floor Boston, MA 02110

Dear Commissioners:

In accordance with 205 CMR 135.02(5)(a), please see below for the total estimated cost of construction of the Project and related infrastructure improvements and the costs incurred as of June 30, 2015, calculated pursuant to 205 CMR 122.03: Costs Included in the Calculation of Capital Investment, and separately identifying detailed costs for design, land acquisition, site preparation and construction and off-site improvements:

(US\$ thousands)

		Cost Incurred as		Estimated		Total
Component		of June 30, 2015	Re	emaining Cost	Es	timated Cost
Construction / on-site development	\$	-	\$	1,063,043	\$	1,063,043
Design and engineering		8,543		88,255	\$	96,798
Site preparation		3,350		99,876	\$	103,225
Off-Site Improvements		503		44,751		45,254
Land acquisition		39,465		57,346		96,811
Pre-opening		12,665		75,051	(*)	87,716
Owner FF&E		-		126,167		126,167
Total	\$	64,526	\$	1,554,489	\$	1,619,015

In addition, in accordance with 205 CMR 135.02(5)(b), I direct you to the financial statements of Wynn Resorts, Limited (NASDAQ: WYNN), the parent of Wynn MA, LLC (the "Licensee"), including Wynn Resorts' Annual Report on Form 10-K for the year ended December 31, 2014, filed with the Securities and Exchange Commission (the "SEC") on March 2, 2015, and Wynn Resorts' Quarterly Report on Form 10-Q for the quarter ended June 30, 2015, filed with the SEC on August 7, 2015, which are available at www.sec.gov. As reflected in these financial statements, Licensee has sufficient financial resources in order to meet all expected financial obligations relating to the completion of the Project and related infrastructure improvements.

I, Stephen Cootey, hereby certify, to my knowledge and in my capacity as Chief Financial Officer of Wynn Resorts, Limited, as to the material veracity of the foregoing.

Stephen Cootey

Chief Financial Officer

Design and Construction Contracts

As of June 30, 2015

Reference 205 CMR 135.02(5)(c)

Vendor/Contractor	Date	Services	MGC Status
Arup USA, Inc.	12/10/14	Fire Protection Consulting	NGV102
Christopher Gordon		Project Management	NGV226
Eslick Design Associates	05/22/15	Design Consultant - Signage	NGV383
Fort Point Associates, Inc.	12/30/14	Planning and Environmental Consulting	NGV075
Gilbane Building Company	01/24/14	Preconstruction Consulting Services	NGV035
GZA GeoEnvironmental, Inc.	11/12/14	Geotechnical and Environmental Services	NGV013
Hirsch Bedner Associates dba HBA/Hirsch Bedner Associates	02/25/15	Design Consultant – Hi-Rise Interiors	NGV133
	05/22/15	Design Consultant – Public Areas	NGV133
	05/22/15	Design Consultant – F&B	NGV133
	05/22/15	Design Consultant – Public Areas	NGV133
	05/22/15	Design Consultant – Buffet	NGV133
	05/22/15	Design Consultant – Public Restrooms	NGV133
Howard/Stein-Hudson Associates, Inc.	12/30/14	Traffic Engineering	NGV079
Harry Feldman, Inc., dba Feldman Land Surveyors	02/06/15	Surveying	NGV071
JBA Consulting Engineers	10/08/13	Mechanical Engineers	Subcontract
Jacobs Consultants Inc.	12/04/14	Executive Architect	NGV181
Lifescapes International, Inc.	02/03/15	Landscape Architect	NGV151
Halifax Security Inc. dba M. Malia & Associates	01/23/15	Security and Surveillance Consulting	NGV123
Michael Hong Architects, Inc.	12/11/14	Architectural Design Services	NGV206
Vanasse & Associates, Inc.	02/06/15	Supplemental Final Environmental Impact Report - Transportation	NGV066
Vicente Wolf Associates	05/22/15	Design Consultant – F&B	NGV283

Permits

As of June 30, 2015

Reference 205 CMR 135.02(6)

Agency Governing Legal Authority (Statute/Regulation/Ordinance	Permit, Review, or Approval	Date Application Submitted or Estimated Anticipated Application Date	Maximum Agency Decision Time Maximum Effective Period (if provided in applicable statute, regulation or ordinance)
Federal			
Federal Aviation Administration (FAA) 49 U.S.C. Subtitle VII, Aviation Programs, Part A and B; 14 CFR 77, Subpart D; Order JO 7400.2J, Procedures for Handling Airspace Matters, Ch. 7 Determinations	Determination Regarding Air Navigation	Building: August 2015 Cranes: January 2016	Determination is effective for 18 months and may apply for one 18-month renewal.
U.S. Army Corps of Engineers (ACOE) Section 10 of Federal Rivers and Harbors Act; 33 USC s. 403; 33 CFR Parts 322, 325	Work in Navigable Waters (Section 10) Permit	Project: July 2015	No fixed maximum decision time. For individual permits, ACOE will be guided by the target schedule of decision within 60 days of receiving completed application, subject to receipt of any additional information needed for decision and processes required by other state and federal laws (such as CZM Act) to precede decision.
U.S. Army Corps of Engineers (ACOE) Section 404 of Federal Clean Water Act; 33 USC s. 1344; 33 CFR Parts 323, 325	Clean Water Act (Section 404) Individual Permit	Project: July 2015 Remediation: July 2015	Individual permits for a permanent structure or activity typically do not expire, but may specify when the work must start - usually within 1 year of issuance.
U.S. Army Corps of Engineers (ACOE) Massachusetts General Permit issued January 10, 21 2010, modified November 13, 2012; pursuant to 33 CFR Part 330	Massachusetts General Permit (GP) Category 2	N/A	Projects authorized under the current GP, which expires on January 20, 2015, that are under construction or under contract have until January 20, 2016 to complete the activity under the terms and conditions of this GP.

Agency Governing Legal Authority (Statute/Regulation/Ordinance	Permit, Review, or Approval	Date Application Submitted or Estimated Anticipated Application Date	Maximum Agency Decision Time Maximum Effective Period (if provided in applicable statute, regulation or ordinance)
U.S. Environmental Protection Agency (EPA) Federal Clean Water Act Section 402(p); 33 USC s. 1342(p); 40 CFR 122.26; NPDES Construction General Permit, Effective February 16, 2012	National Pollutant Discharge Elimination System (NPDES) Construction General Permit (CGP) NOI (for stormwater management)	On-site: July 2015 Off-site: June 2016	Decision time for CGP and RGP: effective 14 days after NOI submittal to and acknowledged by EPA. When the CGP expires on February 16, 2017, those activities covered by the CGP will likely have to file a NOI under the new CGP.
U.S. Environmental Protection Agency (EPA) Federal Clean Water Act Section 402(a), 33 USC s. 1342(a); 40 CFR 122.28; 314 CMR 4.00; NPDES Remediation General Permit, NPDES Permit No. MAG910000, Effective September 10, 2010	NPDES Remediation General Permit (RGP) (for construction dewatering)	TBD	When the RGP expires on September 10, 2015, those activities covered by the RGP will likely have to file a NOI under the new RGP.
State			
Executive Office of Energy and Environmental Affairs Massachusetts Environmental Policy Act; MGL c. 30 ss. 61-62I; 301 CMR 11.00	Massachusetts Environmental Policy Act (MEPA) Review	Project: Certificate on EENF received 11/26/13 Certificate on DEIR received 2/21/14 Certificate on FEIR received 8/15/14 Certificate on SFEIR Received 4/03/15 SSFEIR submittal anticipated July 2015 Sediment: Filing EENF anticipated July 2015 Remediation: Filing EENF anticipated September 2015	Secretary determines whether a Draft EIR, or Final EIR, as applicable, is adequate within 37 days of notice of availability of the EIR in the Environmental Monitor. A project that has not commenced either construction, or other project development activities (including final design, property acquisition, or marketing), within five years of notice of availability of Final EIR must file a Notice of Project Change. Secretary determines whether a subsequent filing is required. MEPA review is complete if no further filings are required.

Agency Governing Legal Authority (Statute/Regulation/Ordinance	Permit, Review, or Approval	Date Application Submitted or Estimated Anticipated Application Date	Maximum Agency Decision Time Maximum Effective Period (if provided in applicable statute, regulation or ordinance)
Executive Office of Energy and Environmental Affairs MGL c. 21A ss. 2 and 4A; 301 CMR 23.00	Municipal Harbor Plan	Submitted on 10/16/13 Approved on 2/10/14	After publication of proposed Plan in Environmental Monitor and 30 day public comment period, Secretary has 60 days to consult with municipality proposing the Plan and other applicable agencies/entities, and 21 days thereafter to issue a written decision on the MHP.
			The Secretary's MHP decision provides an expiration date, after which Plan approval can be renewed for a comparable period pursuant to review procedures in 301 CMR 23.00. Alternatively, a Plan can be extended by the Secretary on request for up to one year.
Massachusetts Department of Environmental Protection (MassDEP) MGL c. 91 ss. 12-14; 310 CMR 9.00	Chapter 91 Waterways Determination of Applicability	Determination of Applicability re Chapter 91 jurisdictional boundaries received on July 29, 2013	Per 310 CMR 9.11(2)(b)4., standard target MassDEP timeline for license issuance (for projects also undergoing EIR review) is 180 days following FEIR Certificate. (Note: a pending regulatory amendment, if finalized, may shorten this time by approximately 30 days.)
Massachusetts Department of Environmental Protection (MassDEP) MGL c. 91 ss. 12-14; 310 CMR 9.00	Chapter 91 Waterways License	Project: August 2015 Remediation: July 2015	Licenses are issued for a fixed term; the standard term is 30 years but a license may be issued for an extended term (maximum of 99 years) if certain additional requirements are met. Dredging permits are in effect for 5 years except that maintenance dredging may be performed up to ten years after the permit has been issued.

Sewer Connection/	N/Δ	The permit is effective for a
Extension Permit	17/4	stated fixed term that shall
		not exceed 5 years.
Notification of Construction	September 2015	Effective 10 working days
and Demolition		after filing of notification
Water Quality Certification	Project: July 2015	Standard MassDEP technical
(401)	Remediation: July 2015	review period is 120 days (24 days for determination
		of administrative
		completeness and 96 days
		for technical review).
		No fixed maximum decision
		time.
-		Per 310 CMR 10.05 (7)(f) issued within 70 days of
of Conditions		request for superseding
	Commission	action (unless MassDEP
		requests additional
		information).
	Landside Remediation:	Agency decision time frame
	•	N/A under MCP privatized program.
		program.
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	Waterside Remediation: Fall	
	2015	
1	January 2016	
······································		
Certification		
	2016	
Review of project relative to	Review Completed	Within 30 days of receipt of
potential effects on State		a completed Project
Register historic/		Notification Form or ENF,
archaeological resources.		the MHC will determine
		whether further information
		is needed and/or consultation is needed
		because the project may
		affect State Register
		properties. Beyond initial
		period, no other maximum
		decision times apply.
	Notification of Construction and Demolition Water Quality Certification (401) Wetlands Superseding Order of Conditions (Submittals by Licensed Site Professional on behalf of Site Owner - do not need DEP approval) Section 8(m) Permit (to cross or construct within an MWRA easement) Federal Consistency Certification Review of project relative to potential effects on State Register historic/	Extension Permit Notification of Construction and Demolition Water Quality Certification (401) Wetlands Superseding Order of Conditions Wetlands Superseding Order of Conditions Only in event of appeal of Order of Conditions issued by Everett Conservation Commission (Submittals by Licensed Site Professional on behalf of Site Owner - do not need DEP approval) Section 8(m) Permit (to cross or construct within an MWRA easement) Federal Consistency Certification Review of project relative to potential effects on State Register historic/ Review Completed

Agency Governing Legal Authority (Statute/Regulation/Ordinance Board of Underwater Archaeological Resources (BUAR)	Permit, Review, or Approval Review of waterside activites	Date Application Submitted or Estimated Anticipated Application Date Review Completed	Maximum Agency Decision Time Maximum Effective Period (if provided in applicable statute, regulation or ordinance)
M.G.L. c. 6, ss. 179 and 180; 312 CMR 2.00			
Massachusetts Department of Transportation (MassDOT) MGL c. 81 s. 21, 720 CMR 13.00	Non-Vehicular Access Permit - Off-site roadway improvements	TBD	MassDOT completes technical reviews of the Access Permit application in 75 business days (35 business days following receipt of the 25% design submission, 20 business days following receipt of the 75%/100% design submission, and 20 business days following receipt of the PS&E submission.) Following technical review and approval, Section 61 Finding, and completion of MHC review and Mass. Wetlands Protection Act permitting, the MassDOT permit is issued 5 to 7 business days following final design approval.
Massachusetts Department of Transportation (MassDOT) MGL c. 40 s. 54A	Consent to issuance of building permit for construction on land formerly used by railroad company	Public Hearing December 2015	
Massachusetts Department of Transportation (MassDOT) MGL c. 161A s. 5(b)	MBTA Land Disposition and Easement Agreements	Fall 2015	
City of Boston (Off-site Roadway) Public Improvement Commission (PIC) Boston Transportation Department (BTD) Revised Ordinances of City of Boston of 1961, Ch.21, Sect. 36	Approvals	Filed January 30, 2015	

Agency Governing Legal Authority (Statute/Regulation/Ordinance	Permit, Review, or Approval	Date Application Submitted or Estimated Anticipated Application Date	Maximum Agency Decision Time Maximum Effective Period (if provided in applicable statute, regulation or ordinance)
Everett Planning Board M.G.L. 40A, as amended, and Everett Zoning Ordinance, Section 28A, Resort Casino Overly District (RCOD) in Lower Broadway Economic Development District (LBEDD)	Site Plan Review	Submitted May 11, 2015	Site Plan Review decisions shall be issued within 180 calendar days after filing of a completed application. Everett Zoning Ordinance, Sec. 28A(10)(B)(iii). Everett has accepted expedited permitting processes for Priority Development Sites pursuant to MGL c. 43D. All lots located in the LBEDD and RCOD are Priority
			Development Sites, Everett Zoning Ordinance Section 28A(10)(B).
Everett Conservation Commission Everett City Charter, c. 2, Article III, Division 7, Section 2- 252 M.G.L. c. 131 §40; 310 CMR 10.00	Wetlands Order of Conditions	On-Site: August 2015 Remediation: Complete	Decision time (about 42 days plus duration of public hearing which may consist of more than one ConComm meeting): - A public hearing must be held within 21 days of receiving NOI Orders of Conditions issued within 21 days of the close of the public hearing. Orders of Conditions are valid for 3 years unless extended.
Rev. Ordinance 1976, Pt.2, Ch.7, §33 Everett City Charter, Chapter 8, Article I, §2-252 M.G.L. c. 148 §10A	Review of Plans Fire Suppression System Installation Fuel Storage Permit LP Gas Storage Permit Underground Storage Tank Removal Permit (Commercial)	TBD	
Everett Health Department M.G.L. c. 140	Food Establishment Permit Application	TBD	Permits are annual, and expire May 31st of each year.
Everett Licensing Commission Victualler License: M.G.L. c. 140	Alcohol License Common Victualler License	TBD	

Everett Public Works Sewer: M.G.L., c. 83; Everett City Charter, Chapter 15 Water: Everett City Charter, Chapter 20	Sewer Connection Permit Water Connection Permit	TBD TBD	
Everett Building Department State Building Code, 780 CMR 105.3.1	Building Permit Plumbing Gas Electrical Wire Trench Mechanical Foundation	TBD	30 days from submission of completed application. Specific permits (plumbing, gas, etc.) to be requested and issued at various times during construction period within 30 days following application
Boston Conservation Commission M.G.L. c. 131 §40; 310 CMR 10.00	Wetlands Order of Conditions	Remediation: September 2015	

1	N / 1	T 1	4 1 1
6	Month	LOOK	Ahead
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Remaining Work •

Milestone

Wynn Everett Master Schedule

ID	Activity Name	Original Duration	Remaining Early Star Duration	rt Early Finish	Actual Start	Actual Pn Finish	2015 2016 J J A A A A A S S S S S O O O O N N N N N D D D D J J J J
Rote Trans	然。这一种是一种是一种,但是一种是一种的。 第二章						
Project Entitlement		255	206 20-Jul-15				
Land Aquisition		196	147 20-Jul-15				
A1940	Close on 128 Broadway, Everett, MA 02149	120	145 20-Jul-15				
A2480	Execution of Easement Agreement with Gateway (DDRC)	60	35 20-Jul-15				Execution of Easement Agreement with Gateway (DDRC)
A2470	Execution of Easement Agreement with MBTA	30	30 31-Aug-15			1	Execution of Easement Agreement with MBTA
A1920	Close on 100 Broadway RT 99 Everett, MA 02149	60	60 19-Nov-1			<i>F</i>	
Demolition		128	128 20-Jul-15				▼ 19-}a
4 Charlton Pla		128	128 20-Jul-15				19-J a
A3090	A/E Response to RFP	8	8 20-Jul-15			1	A/E Response to RFP
A3170	Award A/E Contract	5	5 30-Jul-15			<i>F</i>	Award A/E Contract
A3070	Environmental Investigation	20	20 06-Aug-15			1	Environmental Investigation
A3100	Document Production	25	25 13-Aug-15			1	Document Production
A3200	RFP for Demolition Contractor	5	5 18-Sep-15			1	RFP for Demolition Contractor
A3220	Respond to Demo RFP	15	15 25-Sep-15			ļ <i> </i>	Respond to Demo RFP
A3230	Award Demolition Contract	5	5 16-Oct-15			1	Award Demolition Contract
A3240	Demolish 4 Charlton Place	60	60 23-Oct-15	19-Jan-16		<i> </i>	Demo
Demolish 38 -		0	0				
Demolish 128		0	0				
Regulatory Appre		255	206 20-Jul-15	06-May-16	13-Apr-15		
Environmenta	l Permits	255	206 20-Jul-15	06-May-16	13-Apr-15		
Federal Peri	mits	255	206 20-Jul-15	06-May-16	13-Apr-15		
Federal A	Aviation Administration (FAA)	114	114 11-Aug-15	21-Jan-16			21-J
FAAA	ir Navigation Determination (Building Height)	114	114 11-Aug-15			THE RESIDENCE	21+3
	ir Navigation Determination (Site Equipment Use)	0	0				
	Corps of Engineers (USACE) - MASS Individual Permit (Section 404/10)	255	206 20-Jul-15	06-May-16	13-Apr-15		
Control of the latest and the latest	ational Dredging, Out Fall: Bulk Head:Shortline Work	185	136 20-Jul-15			No. of Concession, Name of Street, or other Persons, Name of Street, or other Persons, Name of Street, Name of	2
	dial Dredging (sediment removal)	201	201 27-Jul-15		A STATE OF THE PARTY OF THE PAR		
	onmental Protection Agency NPDES Permit (EPA)	11	11 13-Jan-16	THE RESERVE WAS A			
State Permit		191	191 20-Jul-15	CONTRACTOR OF THE PARTY OF THE	19 May 15		2
	e Office of Energy Environmental Affairs (EO EEA)	79	79 20-Jul-15				▼ 06-Nov-15, Executive Office of Energy E
	chusetts Environmental Policy Act (MEPA)	28	28 22-Jul-15				06-Nov-15, Executive Office of Energy E
	- ENF for Remedial Dredging	79					▼ 28-Aug-15, Massachusetts Environmental PolicyAct (MEPA)
A Principle of the Paris of the			79 20-Jul-15				06-Nov-15, MEPA - ENF for Remedial Di
	fice of Coastal Zone Management (CZM) - Federal Consistency Certification	124	124 05-Aug-15				
	stency Review Main Project	124	124 05-Aug-15				
	stency Review Sediment Dredging	56	56 02-Nov-15				,
	partment of Enviromental Protection	191	191 20-Jul-15				
The second secon	er 91 Main Project	138	138 20-Jul-15				
The second secon	er 91 DDRC Harbor Walk	111	111 31-Aug-15				
The state of the s	er 91 Remedial Dredging	181	181 27-Jul-15		CONTRACTOR OF THE CONTRACTOR		
Water (Quality Certificate 401 - Main Project	131	131 20-Jul-15	22-Jan-16	18-May-15		▼ 22 ^L J
Water (Quality Certificate 401 - Remedia I Dredging	186	186 27-Jul-15	15-Apr-16		The state of the	
Local Permi	its	150	150 20-Jul-15	18-Feb-16	27-Jun-15		
Everett Pl	lanning Board - Site Plan Review - Main Project	37	37 20-Jul-15				09-Sep-15, Everett Planning Board - Site Plan Review - Main Project
Everett C	onservation Commission - Wetlands Notice of Intent (Landside Remediation Work)	0	0				
	onservation Commission - Wetlands Notice of Intent (Full Project)	40	40 05-Aug-15	30-Sep-15			▼ 30-Sep-15, Everett Conservation Commission - Wetlands
	onservation Commission - Wetlands Notice of Intent Side (Sediment & Barge Removal)	100	100 12-Aug-15				05 1 40 5
	Conservation Commission - Wetlands Notice of Intent (Sediment & Barge Removal)	97	97 03-Sep-15				
		J	01 00-06h-10	20 0411-10		The second secon	▼ 20-Ja

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Remaining Work •

Milestone

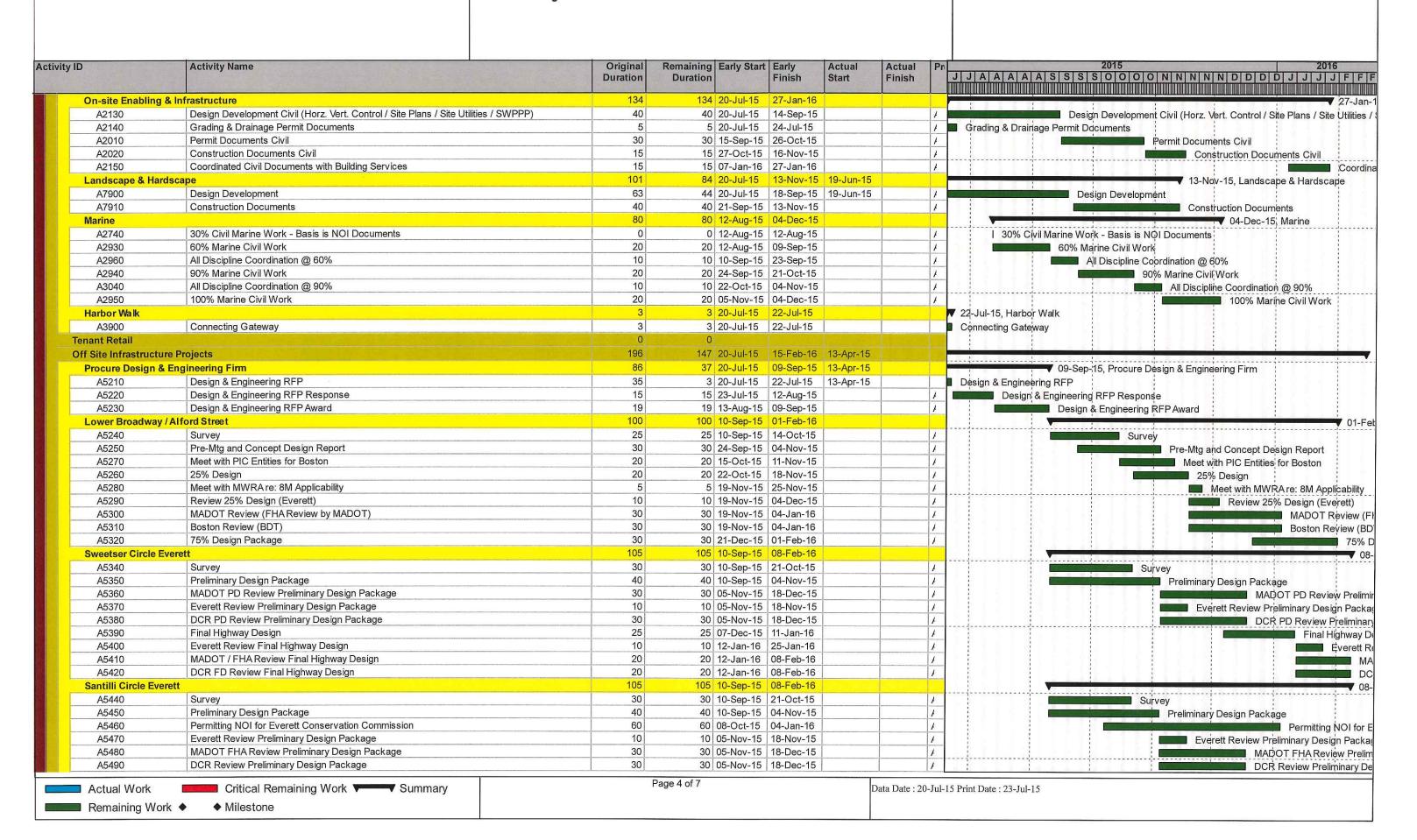
Wynn Everett Master Schedule

ID	Activity Name	Original Duration	Remaining Early Start Duration	Early Finish	Actual Start	Actual Finish	Pn
Everett C	Conservation Commission - Wetlands Notice of Intent (Harbor Walk / DCR Connector)	150	150 20-Jul-15	18-Feb-16			
Owner's Insuran		0	0				
Design		241	192 20-Jul-15	18-Apr-16	20-Apr-15		
Property Survey		108	108 08-Sep-15	A CONTRACTOR OF THE PARTY OF TH	20 / 101		
Hotel Tower		160	111 20-Jul-15		20 Apr 15		0/ 5 45 11/
A2110	Draft Architectural MEP Design & Development 60%	59	6 20-Jul-15				✓ 24-Dec-15, Hotel
A2120	Jacobs Internal QC	09	8 28-Jul-15				/ Draft Architectural MEP Design & Development 60% / Jacobs Internal QC
A2090	Architectural MEP Design & Development 60%	1	1 07-Aug-15		-	-	
A2840	Draft Architectural Issue Core & Shell Pricing Set	35	35 10-Aug-15		-	-	Architectural MEP Design & Development 60%
A2100	All Discipline Coordination Work Shop	1	1 21-Aug-15		-		Draft Architectural Issue Core & Shell Pricing Set
A2250	Interiors 60% Issue Pricing Set	24	24 24-Aug-15		-		/ All Discipline Coordination Work Shop
A2780	Jacobs Internal QC	24	8 29-Sep-15		-	-	Interiors 60% Issue Pricing Set
A2320	Architectural Issue Pricing Set		1 09-Oct-15				Jacobs Internal QC
A2870	Draft 90% Issue / Full Permit	15	15 13-Oct-15		-		/ Architectural Issue Pricing Set
A2510	All Discipline Coordination Work Shop	15		The state of the s	-		Draft 90% Issue / Full Permit
A2850	Jacobs Internal QC	1	1 23-Oct-15 8 03-Nov-15				I All Discipline Coprdination Work Shop
A2520	90% Issue / Full Permit Issue	8			-		Jacobs Internal QC
A2520 A2880		1	1 13-Nov-15				/ I 90% Issue / Full Permit Issue
	Draft 100% Construction Documents including Permit Review Comments	18	18 16-Nov-15	THE STATE OF STREET STREET, ST	-		Draft 100% Construction
A2860	Jacobs Internal QC	8	8 14-Dec-15				Jacobs Internal C
A3060	100% Construction Documents Including Permit Review Comments	1	1 24-Dec-15				/ 100% Constructi
Gaming		157	157 20-Jul-15		The second secon		
A4070	Jacobs Internal QC	8	5 20-Jul-15		15-Jul-15		Jacobs Internal QC
A4080	Architectural Schematic Design Issue	1	1 24-Jul-15				Architectural Schematic Design Issue
A4090	Interiors 30% Issue MEP Device Location	59	59 27-Jul-15				Interiors 30% Issue MEP Device Location
A4220	Draft Architectural MEP Design Development 60%	78	78 28-Jul-15				Draft Architectural MEP Design Deve
A4100	All Discipline Coordination Work Shop	1	1 30-Oct-15				/ I All Discipline Coordination Work Shop
A4230	Jacobs Internal QC	8	8 16-Nov-15				Jacobs Internal QC
A4110	Architectural MEP Design & Development 60%	1	1 30-Nov-15				/ Architectural MEP Design &
A4140	Draft Architectural Issue Pricing Set	64	64 01-Dec-15				
A4120	All Discipline Coordination Work Shop	1	1 18-Dec-15			8.	I All Discipline Coordi
A4130	Interiors 60% Issue Pricing Set	24	24 21-Dec-15	22-Jan-16			/ Inte
Executive Spa		157	157 20-Jul-15	29-Feb-16	15-Jul-15		
A4360	Jacobs Internal QC	8	5 20-Jul-15	24-Jul-15	15-Jul-15		Jacobs Internal QC
A4370	Architectural Schematic Design Issue	1	1 24-Jul-15	24-Jul-15			Architectural Schematic Design Issue
A4380	Interiors 30% Issue MEP Device Location	59	59 27-Jul-15	16-Oct-15			Interiors 30% Issue MEP Device Location
A4490	Draft Architectural MEP Design & Development 60%	75	75 27-Jul-15		1		Draft Architectural MEP Design & Deve
A4390	All Discipline Coordination Work Shop	1	1 30-Oct-15				I All Discipline Coordination Work Shop
A4630	Jacobs Internal QC	8	8 10-Nov-15				Jacobs Internal QC
A4400	Architectural MEP Design & Development 60%	1	1 20-Nov-15				I Architectural MEP Design & Deve
A4950	Draft Architectural Issue Pricing Set	68	68 23-Nov-15				A Chilectular MET Design & Deve
A4410	All Discipline Coordination Work Shop	1	1 18-Dec-15				I All Discipline Coordin
A4420	Interiors 60% Issue Pricing Set	24	24 21-Dec-15				Inte
Convention		158	141 20-Jul-15		15-Jun-15	- '	interior in the second of the
A4520	Interiors 30% Issue MEP Device Location	58	34 20-Jul-15				Interiors 30% Issue MEP Device Location
A5540	Draft Architectural MEP Design & Development 60%	70	50 27-Jul-15				
A4530	All Discipline Coordination Work Shop	1	1 18-Sep-15		20-0uii-10		Draft Architectural MEP Design & Development 60%
A5050	Jacobs Internal QC	η η	8 06-Oct-15				I All Discipline Coordination Work Shop
A4540	Architectural MEP Design & Development 60%	1	1 16-Oct-15				Jacobs Internal QC
A5550	Draft Architectural Pricing Set	48	48 19-Oct-15			/	I Architectural MEP Design & Development 60%
A4550	All Discipline Coordination Work Shop	40				<u> /</u>	Draft Architectu
A4560	Interiors 60% Issue Pricing Set	23	1 06-Nov-15	A PROPERTY AND ADDRESS OF THE PARTY AND ADDRES			I All Discipline Coordination Work Shop
74500	Interiors 00% issue Friding Set	23	23 09-Nov-15	11-Dec-15		F	Interiors 60% Issue Prior

Wynn Everett Master Schedule

ity ID	Activity Name	Original Duration	Remaining Early Start Duration	Early Finish	Actual Start	Actual Finish	Pr
AFF00							
A5560	Jacobs Internal QC	8	8 29-Dec-15	44	-		Jacobs Intern
A4570	Architectural Issue Pricing Set	1	1 08-Jan-16		-		/ I Architectural I
A5570	Draft 90% Issue / Full Permit Issue	20	20 11-Jan-16		1-11-		<u>/ </u>
Back of House	1	157		29-Feb-16			
A4640	Jacobs Internal QC	8	5 20-Jul-15		15-Jul-15		Jacobs Internal QC
A5790	Draft Architectural MEP Design & Development 60%	82			-		Draft Architectural MEP Design & Devel
A4650	Architectural Schematic Design Issue	1	1 24-Jul-15	Control of the Control of Control	-		Architectural Schematic Design Issue
A4660	Interiors 30% Issue MEP Device Location	59	59 27-Jul-15				Interiors 30% Issue MEP Device Location
A4670	All Discipline Coordination Work Shop	1	1 30-Oct-15				All Discipline Coordination Work Shop
A5800	Jacobs Internal QC	8	8 16-Nov-15		ļ	_	Jacobs Internal QC
A4680	Architectural MEP Design & Development 60%	1	1 30-Nov-15		-		Architectural MEP Design & De
A5810	Draft Architectural Pricing Set	64	64 01-Dec-15				
A4690	All Discipline Coordination Work Shop	1	1 22-Dec-15				I All Discipline Coordin
A4700	Interiors 60% Issue Pricing Set	22	22 23-Dec-15				/ Interio
Central Plant		141	141 20-Jul-15				
A4780	Jacobs Internal QC	7	5 20-Jul-15		16-Jul-15		Jacobs Internal QC
A4790	Architectural Schematic Design Issue	5	5 20-Jul-15				Architectural Schematic Design Issue
A4800	Interiors 30% Issue MEP Device Location	29	29 27-Jul-15				Interiors 30% Issue MEP Device Location
A5870	Draft Architectural MEP Design & Development 60%	59	59 27-Jul-15		ļ		Draft Architectural MEP Design & Development 60%
A4810	All Discipline Coordination Work Shop	1	1 18-Sep-15		ļ		I All ⊅iscipline Coordination Work Shop
A5880	Jacobs Internal QC	8	8 19-Oct-15				Jacobs Internal QC
A4820	Architectural MEP Design & Development 60%	1	1 29-Oct-15				Architectural MEP Design & Development 60%
A5890	Draft Architectural Issue Pricing Set	39	39 30-Oct-15				Draft Architectural
A4830	All Discipline Coordination Work Shop	1	1 06-Nov-15				I All Discipline Coordination Work Shop
A4840	Interiors 60% Issue Pricing Set	23	23 09-Nov-15				Interiors 60% Issue Pricing
A5900	Jacobs Internal QC	8	8 29-Dec-15				Jacobs Intern
A4850	Architectural Issue Pricing Set	1	1 08-Jan-16				I Architectural
A5910	Draft 90% Issue / Full Permit	20	20 11-Jan-16				
Parking Structure		111	111 20-Jul-15		Access to the second		24-Dec-15, Parking
A7540	Jacobs Internal QC (3 Parking Levels)	8	4 20-Jul-15		13-Jul-15		Jacobs Internal QC (3 Parking Levels)
A7550	Update Geotechnical Report	10	10 20-Jul-15				Update Geotechnical Report
A7560	Architectural Schematic Design Issue (3 Parking Levels)	11	1 24-Jul-15				I Architectural Schematic Design Issue (3 Parking Levels)
A4940	Interiors 30% Issue MEP Device Location	30	25 27-Jul-15		20-Jul-15		Interiors 30% Issue MEP Device Location
A7880	Foundation Permit Set (3 Parking Levels)	25	25 27-Jul-15				Foundation Permit Set (3 Parking Levels)
A5950	Draft Architectural MEP Design Development 60%	30	30 10-Aug-15				Draft Architectural MEP Design Development 60%
A4980	Interiors 60% Issue Pricing Set	44	44 31-Aug-15				Interiors 60% Issue Pricing Set
A5960	Jacobs Internal QC - Architectural MEP DD 60%	1	1 22-Sep-15			/	Jacobs Internal QC - Architectural MEP DD 60%
A4960	Architectural MEP Design Developments 60%	8	8 23-Sep-15				Architectural MEP Design Developments 60%
A7490	90% Architectural - Jacobs - Pricing Set	30	30 05-Oct-15				90% Architectural - Jacobs - Pricing Set
A5970	Draft 100% Construction Documents Including Permit Review Comments	18	18 16-Nov-15				Draft 100% Construction D
A5980	Jacobs Internal QC		1 14-Dec-15				Jacobs Internal QC
A5020	100% Construction Documents Including Permit Review Comments	8	8 15-Dec-15				100% Construction I
Food & Beverage	e / Retail	192	192 20-Jul-15	18-Apr-16	15-Jul-15		
A5060	Jacobs Internal QC	8	5 20-Jul-15	24-Jul-15	15-Jul-15		Jacobs Internal QC
A5070	Architectural Schematic Design Issue		1 24-Jul-15			F	Architectural Schematic Design Issue
A5080	Interiors 30% Issue MEP Device Location	88	88 27-Jul-15	******		1	Interiors 30% Issue MEP Device
A5090	All Discipline Coordination Work Shop	1	1 14-Dec-15			1	I All Discipline Coordination
A5990	Draft Architectural MEP Design & Development 60%	5	5 17-Dec-15			1	Draft Architectural M
A6000	Jacobs Internal QC	8	8 24-Dec-15	05-Jan-16		1	Jacobs Intern
A5100	Architectural MEP Design & Development 60%	1	1 06-Jan-16				I Architectural I
A6010	Draft Architectural Issue Pricing Set	73	73 07-Jan-16	18-Apr-16		1	

Wynn Everett Master Schedule



Wynn Everett Master Schedule

/ ID	Activity Name	Original Duration	Remaining Early Star Duration	rt Early Finish	Actual Start	Actual F Finish	Pr
A5500	Final Highway Design	25	25 07-Dec-15	5 11-Jan-16		1	Final High
A5510	Everett Review Final Highway Design	10	10 12-Jan-16	25-Jan-16		1	Ev.
A5520	MADOT / FHA Review Final Highway Design	20	20 12-Jan-16	08-Feb-16		1	
A5530	DCR Review Final Highway Design	20	20 12-Jan-16	08-Feb-16		1	
Wellington Circle	Everett	110	110 10-Sep-15				
A6860	Survey	40	40 10-Sep-15	6 04-Nov-15		1	Survey
A6870	Preliminary Design Package	50	50 10-Sep-15			1	Preliminary Design Package
A6880	Everett Review Preliminary Design Package	10	10 19-Nov-15			1	Everett Review Preliminary
A6890	MADOT / FHA Review Preliminary Design Package	30	30 19-Nov-15	5 04-Jan-16		1	MADOT / ÉL
A6900	DCR Review Preliminary Design Package	30	30 19-Nov-15	5 04-Jan-16		1	DCR Review
A6910	Final Haighway Design	30	30 05-Jan-16	15-Feb-16		1	
MBTA Malden Ce	nter Station Curbside Shuttle	0	0				
MBTA Wellington	Station Curbside Shuttle	0	0				
Sullivan Square		135	135 20-Jul-15	28-Jan-16			
A7200	Survey	25	25 20-Jul-15	21-Aug-15			Survey
A7210	Pre-meeting and Conscept Design Report	20	20 24-Aug-15			1	Pre-meeting and Conscept Design Report
A7220	25% Design	20	20 22-Sep-15			1	25% Design
A7240	Everett 25% Design Review	10	10 20-Oct-15			1	Everett 25% Design Review
A7250	MADOT / FHA 25% Design Review	30	30 20-Oct-15			1	MADOT / FHA 25% Design
A7260	Boston BDT 25% Review	30	30 20-Oct-15			1	Boston BDT, 25% Review
A7270	MBTA 25% Review	30	30 20-Oct-15			1	MBTA 25% Review
A7280	75% Design Package	35	35 10-Nov-15			1	75% Design P
A7290	Everett Review 75% Design Package	10	10 01-Jan-16	14-Jan-16		1	Everett
A7300	MADOT / FHA Review 75% Design Package	20	20 01-Jan-16			1	N N
A7310	Boston BDT Review 75% Design Package	20	20 01-Jan-16			1	B B
A7320	MBTA Review 75% Design Package	20	20 01-Jan-16			1	M
Remediation		407	407 20-Jul-15	13-Feb-17	02-Jun-15	I THE STATE OF	
Landside Pre Cha	aracterization & Permitting	20	10 20-Jul-15	31-Jul-15	02-Jun-15		31-Jul-15, Landside Pre Characterization & Permitting
A2770	DEP Review RAM Plan	20	10 20-Jul-15	31-Jul-15	02-Jun-15	1	DEP Review RAM Plan
A3280	Ram Comment Period	5	3 20-Jul-15	22-Jul-15	02-Jun-15	1	Râm Comment Period
Land Remediatio	n Trade Procurement	35	35 20-Jul-15	07-Sep-15			07-Sep-15, Land Remediation Trade Procurement
A2530	Land Remediation - Issue Bid Documents requires Approved Ram Plan	5	5 20-Jul-15	24-Jul-15		1	Land Remediation - Issue Bid Documents requires Approved Ram Plan
A2540	Land Remediation - Bid / Scope / RTA	15	15 27-Jul-15	14-Aug-15		1	Land Remediation - Bid / Scope / RTA
A2550	Land Remediation - Approval / Award Trade Package	10	10 17-Aug-15	28-Aug-15			Land Remediation - Approval / Award Trade Package
A2560	Land Remediation - Remediation Contractor Awarded	5	5 31-Aug-15	07-Sep-15		1	Land Remediation - Remediation Contractor Awarded
Landside Remed	iation	370	370 10-Sep-15	13-Feb-17			
A2570	Landside Remediation	70	70 10-Sep-15	18-Dec-15		1	Landside Remediatio
A2580	Groundwater Monitoring	300	300 21-Dec-15	13-Feb-17		1	
A2590	Issuance of landside Permanent Solution	60	60 21-Dec-15	14-Mar-16		1	
Waterside Remed	liation	0	0				
Everett Site Utility R	Relocation	679	662 20-Jul-15	05-Feb-18	08-May-15		
Gateway 23KV El	ectrical Line	143	126 20-Jul-15	15-Jan-16	08-May-15		▼ 15-Jan-
A2290	National Grid Agreement / Payment of Fees	43	10 20-Jul-15	31-Jul-15	08-May-15		National Grid Agreement / Payment of Fees
A2310	National Grid Schematic Design	20	20 03-Aug-15	28-Aug-15		1	National Grid Schematic Design
A2260	National Grid Complete Engineered Documents	36	36 31-Aug-15			1	National Grid Complete Engineered Documents
A2270	National Grid execute MBTA Utility Easement	56	56 31-Aug-15			1	National Grid execute MBTA Utility E
A2280	National Grid Trade Procurement	20	20 21-Oct-15				National Grid Trade Procurement
A3010	Gateway Approval of Design	10	10 21-Oct-15				Gateway Approval of Design
A2300	National Grid Complete Relocation of 23KV Gateway Line	40	40 18-Nov-15			1	National National
High Tension Tov	wer(s) Relocation	679	662 20-Jul-15		The second secon		
A2390	National Grid Agreement / Payment of Fees	43	10 20-Jul-15	31-Jul-15	19-May-15		National Grid Agreement / Payment of Fees
Actual Work	Critical Remaining Work Summary		Page 5 of 7	Annual III		2 12 12 12 12 12 12 12 12 12 12 12 12 12	ul-15 Print Date : 23-Jul-15

Remaining Work •

Milestone

Wynn Everett Master Schedule

ty ID	Activity Name	Original Duration	Remaining Early Sta Duration	ert Early Finish	Actual Start	Actual Finish	Pn	5 2016 O O O N N N N D D D D J J J J F
A2410	National Grid Schematic Design	32	32 03-Aug-1	5 16-Sep-15			National C	Grid Schematic Design
A3020	National Grid execute Gateway Utility Easement	20		5 14-Oct-15			National	National Grid execute Gateway Utility Easement
A2350	National Grid Complete Engineered Documents	600	600 15-Oct-1					National Grid execute Gateway Othics Easement
7	y Phone Line Relocation	183	166 20-Jul-18				<u> </u>	
A2420	Verizon Agreement / Payment of Fees	45		21-Sep-15				Agreement / Payment of Fees
A2450	Verizon Schematic Design	40		5 16-Nov-15			Verizon	
A2460	Verizon Complete Engineered Drawings	40		5 16-Nov-15				Verizon Schematic Design
A2430	Verizon Trade Procurement	20		5 16-Nov-15				Verizon Complete Engineered Drawi
A3030	Gateway Approval of Design	10		5 02-Dec-15		<u>-</u> -'		Verizon Trade Procur
A2440	Verizon Complete Relocation	40		6 11-Mar-16				Gateway Approval of Design
	s Line Relocation	133	133 20-Jul-18			/		
The second secon	National Grid Agreement / Payment of Fees				TO A CONTROL OF THE PARTY OF TH			▼ 26
A2330 A2400	National Grid Agreement / Payment of Fees National Grid Schematic Gas Line Design	43		17-Sep-15			National C	Grid Agreement / Payment of Fees
A2400 A2360	National Grid Schematic Gas Line Design National Grid Site Investigation	40		5 12-Nov-15				National Grid Schematic Gas Line Des
Gateway Water R		50		5 26-Jan-16		/		Na Na
				5 21-Jan-16				✓ 21 ; J
A6460	Schematic Design	10		5 28-Sep-15		/		ematic Design
A6470	DCR - Gateway approval of Schematic Design			5 05-Oct-15		/		OCR - Gateway approval of Schematic Design
A6480	National Grid approval of Schematic Design	5		5 05-Oct-15		/		lational Grid approval of Schematic Design
A6490	Design Development 90%	5		5 12-Oct-15		/		Design Development 90%
A6500	Create Water Model	20		5 02-Nov-15				Create Water Model
A6520	Submit for Gateway Approval	10		5 26-Oct-15		P		Submit for Gateway Approval
A6530	Submit for MBTA Aproval	10		5 26-Oct-15		_ <i>F</i>		\$ubmit for MBTA Aproval
A6540	Submit for National Grid Approval	10		5 26-Oct-15		<i>F</i>		\$ubmit for National Grid Approval
A6510	Submit for City Approval	20	20 03-Nov-1					Submit for City Approval
A6550	Complete Construction Documents	30	30 03-Dec-1		****			Complet
A6560	Trade Procurement	5	5 15-Jan-1	6 21-Jan-16				Trạc
Service Road Const		0	0					
Wynn Everett Const		218	143 20-Jul-15					
Wynn Everett Co	nstruction Permits	111	111 31-Aug-1	5 05-Feb-16			V-10-10-10-10-10-10-10-10-10-10-10-10-10-	
Hotel / Parking	Structure / Site / Podium Core & Shell	111	111 31-Aug-1	5 05-Feb-16				
A5630	Submit Foundation / Excavation & Grading Permit	0	0 31-Aug-1	5 31-Aug-15		1	Submit Foundation	/ Excavation & Grading Permit
A5640	Everett Review Foundation / Excavation & Grading Permit	20	20 31-Aug-1	5 28-Sep-15				ett Review Foundation / Excavation & Grading Permit
A5750	Submit Site Utilities & Site Improvements	0		5 27-Oct-15		1		I Submit Site Utilities & Site Improvements
A5760	Everett Review Site Utilities & Site Improvements	20	20 27-Oct-1	5 23-Nov-15		1		Everett Review Site Utilities & Site
A5660	Submit Hotel Tower Full Building Permit	0		5 16-Nov-15		1		I Submit Hotel Tower Full Building Perr
A5670	Everett Review Hotel Tower Full Building Permit	20	20 16-Nov-1			1		Everett Review Hotel T
A5690	Submit Parking Structure Full Permit	0		5 28-Dec-15		1		I Submit Parking S
A5700	Everett Review Parking Structure Full Permit	20	20 28-Dec-1	5 22-Jan-16		1		EVer
A6170	Submit Convention Core & Shell Permit	0		3 11-Jan-16		1		I Submit Co
A6180	Submit Central Plant Core & Shell Permit	0		3 11-Jan-16		1		I Submit Ce
A6220	Everett Review Convention Core & Shell Permit	20	20 11-Jan-16			1		1 Subtilit Ce
A6230	Everett Review Central Plant Core & Shell Permit	20	20 11-Jan-16	Company of the Compan		1		
	ng Interior Systems	0	0	0010010		· ·		
	nagement Procurement	218	143 20-Jul-15	09-Feb-16	20-Mar-15			
A3110	Earth Retention RFI	5		21-Jul-15			■ Earth Retention RFI	
A3110	Create Request for Proposal	11		5 30-Nov-15			Latti Retention RFI	
A3120 A3190	Issue CM Request for Proposal	0	0	30-Nov-15			- 1 	Create Request for Proposal
A3130	Response to RFP	20	20 01-Dec-1					♦ Issue CM Request for Propos
A3140	Interviews	20				 		Response to RF
A3140 A3150	Award / Letter of Intent	8		5 31-Dec-15				I Interviews
				12-Jan-16		/-	- 1	Award / L
A3160	Contract	20	20 13-Jan-16	09-reb-16	1	1 1		

6 Month Look Ahead Prepared by Wynn Design & Development Wynn Everett Master Schedule Original Duration Remaining Early Start Early
Duration Finish Actual Start Actual Finish 2015 | 2016 | J | J | A | A | A | A | S | S | S | O | O | O | N | N | N | N | D | D | D | J | J | J | F | F | F Activity ID **Activity Name** Project Cost Generation Construction

Contracts and Payments to Minority, Women and Veteran Business Enterprises for Design Phase

As of June 30, 2015

Reference 205 CMR 135.02(5)(f)

As of June 30, 2015, Wynn had awarded contracts to five MBEs and two WBEs for design work, with \$740,000.68 paid to date to MBEs and \$47,100.00 paid to WBEs.

	# Contracts*	Contract Value (\$)	% Total Design Contracts	% Goal	Paid to Date (\$)
MBE	5	2,605,749.00	5.3%	7.9%	\$740,000.68
WBE	2	619,500.00	1.3%	10.0%	\$47,100.00
VBE	0		0.0%	1.0%	

^{*}Note that 4 MBE and 1 WBE are sub-consultants to one of Wynn's consultants.