



FY 2026 Municipal Community Mitigation Fund Grant Application

Application Instructions:

- I. All applications must be received by the Massachusetts Gaming Commission by January 31st, 2025, at 11:59 p.m. to be considered for funding for the FY 2026 grant round.
- II. Each municipality may only submit **ONE** application as a Word Document.
- III. Each project must have its own form within the appropriate category. Forms can be found below as Parts A-E. If there is more than one project in a category, please copy the form. All attachments should directly follow the relevant project form.
- IV. Be sure to fill in all the information requested on the application. Applications that are left incomplete will not be accepted.
- V. All applications must submit a detailed scope of work and timeline for implementation for all projects identified in the application.
- VI. All applications must contain appropriate backup materials that support the application.
- VII. The Municipal Grant Manager will be the person responsible for compiling the information for the quarterly reports. The application must be signed by the municipal administrator or an individual with signatory authority. Submit this completed form as well as any relevant attachments to MGCCMF@Massgaming.gov or as a response to the COMMBUYS BID BD25-1068- 1068C-1068L-109685

For more detailed instructions as well as the full FY 2026 Application Guidelines visit

<https://massgaming.com/about/community-mitigation-fund/>

Municipal Grant Manager Information:
Applicant: City of Revere
Vendor Code:VC6000192136
Name: Julie DeMauro
Title: Transportation Coordinator
Email Address: jdemauro@revere.org
Telephone:781-286-8100 EXT 20323
Address: Department of Planning and Community Development Revere City Hall 281 Broadway Revere, MA 02151

Grant Budget Summary

Your community's FY 2026 proposed allocation can be found at <https://massgaming.com/about/community-mitigation-fund/>. Use the space below to total all requests by category. Please clarify how many discreet projects your community plans to undertake per category.

Total FY 2026 Allocation:		
Application Totals by Category	# of Projects	Requested Amount
A. Community Planning	3	\$297,460.00
B. Public Safety	1	\$36,190.00
C. Transportation	1	\$329,750.00
D. Gambling Harm Reduction	1	\$93,600.00
E. Specific Impact	1	\$105,000.00
TOTAL		\$862,000.00

- I. Are you requesting a waiver for any program requirement?
 Yes,
 No

- II. If yes, you must fill out a CMF Municipal Waiver Form. The waiver form can be found as Appendix E to the RFR on COMMBUYS or online at <https://massgaming.com/about/community-mitigation-fund/forms/>. Applications without a completed waiver form will not be considered for a waiver.

Budget Category Summary

Use the space below to provide an overview of all projects to be covered by this funding. You may add as many items as is pertinent to your application (you can add rows by right clicking on the row and selecting "add row"). Please provide a category, name, brief description, and amount for each item.

Category	Project Name	Description	Amount
A. Community Planning	Broadway Wayfinding Implementation	To complete the implementation of the Broadway Wayfinding Campaign to better position Broadway as an attractive destination among Casino patrons.	\$59,960.00
A. Community Planning	Broadway Zoning Analysis	To conduct a full zoning analysis of Broadway to establish easier licensing and permitting regulations to attract new business sectors, draw patrons and employees of the Encore Casino.	\$52,500.00
A. Community Planning	Squire Road Master Plan	To conduct a Master Planning Process for Squire Road to make it a more economically competitive	\$185,000.00

		business district, creating a commercial destination, with shops, restaurants and retail offerings, that will draw patrons from the Encore casino.	
B. Transportation	Revere Beach Connector 25 % Design	To advance the planning of the Revere Beach Connector from preliminary design at 15% to 25%	\$329,750.00
C. Public Safety	Automatic External Defibrillators (AED)	To purchase Automatic External Defibrillators for all Revere Fire Engines and first responding vehicles.	\$36,190.00
D. Gambling Harm Reduction	City of Revere's Gambling Harm Reduction Outreach Program	To continue with the City of Revere's Gambling Harm Reduction Outreach program using lessons learned during FY25 to reach more individuals struggling with gambling addiction.	\$93,600.00
E. Specific Impact	The Revere Bypass	To collect travel volume, origin and destination data to determine Encore's impact on local traffic in Revere by its employees, patrons and vendors using Copeland Circle at RT 60 to access the Casino.	\$55,000.00
E. Specific Impact	Administrative support	Program administration support.	\$50,000.00

Applicant Certification

On behalf of the aforementioned applicant, I hereby certify that the funds that are requested in this application will be used solely for the purposes articulated in this application.

Signature:

Julie DeMauro

Date:1/31/25

Name and Title of Signatory:

Julie DeMauro

Transportation Coordinator

Part A-Community Planning - The application should include sufficient backup information for the review team to fully understand the project(s). This information could include locus maps, requests for proposals, detailed scopes of work, drawings etc.

Project Name: Wayfinding for Broadway	
Please provide below the contact information for the individual managing this aspect of the grant.	
Project Contact: Julie DeMauro	Additional Project Contact <i>John Festa</i>
Name: Julie DeMauro	Name: <i>John Festa</i>
Title: Transportation Coordinator	Title: Small Business Liaison
Department: DPCD	Department: DPCD
Email Address: jdemauro@revere.org	Email Address: jfesta@revere.org
Telephone: 781-286-8100 ext 20323	Telephone: 781-286-8178
Address: Revere City Hall 281 Broadway Revere, MA 02151	Address: Revere City Hall 281 Broadway Revere, MA 02151
<p>I. Please use the space below to identify the impact of the gaming establishment on your municipality. You may use the impacts identified in the FY 2026 Guidelines relevant to this category. If you are using an impact not identified in the guidelines, please use the space below to identify the impact. Please provide documentation or evidence that gives support for the determination that the operation of the gaming facility caused or is causing the impact (i.e., surveys, data, reports, etc.)</p>	
<p>Encore Casino proximity to the City of Revere has resulted in mixed impacts to the city’s economy. The city’s Travel and Tourism sector is able to capture some of these new spending dollars, but its Broadway Business District is slower to capture these funds. The Encore Casino and its presence in the Boston area draws large groups of patrons and employees to the gaming facility, and to the surrounding communities that include Revere. Broadway is a 1-mile-long local mixed-use corridor that is comprised of many nodes, including a strong commercial base spanning three city blocks locally known as the Broadway Central Business District (BCBD). It is anchored by Route 16 and Route 60, both roadways that lead to the Encore Casino. Broadway Revere and its historical significance will be celebrated during the Commonwealth’s Revolution Massachusetts 250, as the location of the first United States Navy Battle ‘The Battle of Chelsea Creek’ and was part of the network of turnpike roadways used for commerce during the 1800’s.</p> <p>Referencing the data from the 2022 ‘SEIGMA Patron and License Plate Survey Report: Encore Boston Harbor’ for Region A correlating the EBH Casino’s opening to the generation of new revenues, the ability of local businesses to capture these dollars as well as the reallocation of discretionary income within the local economies by casino patrons, it was revealed that the majority of new revenues generated as a result of Encore’s presence in Region A, were spent at the casino and at establishments outside of the casino. The study also revealed that geographically, 78.3% of the patrons were from Massachusetts, with 41.8% coming from the host community and surrounding communities. While most of the casino patrons spend the majority of their discretionary income within Encore, some offsite spending in the food or beverage sector was reported: 21% and bars, pubs and nightlife 11.3%, lodging 5.2%. The leakage of discretionary dollars of patrons and employees of the Encore Casino are trickling through local communities, with the potential to stabilize business districts and local Travel and Tourism initiatives. But with the Surrounding Communities competing for those limited discretionary dollars, it is vital that business districts such as Broadway are well-positioned to benefit from these impacts.</p>	

II. Please describe the project in detail and how the proposed project will address the impact indicated above. Please include a breakdown of the proposed scope of work, the scope should be sufficiently detailed to allow the review team to understand the steps required for project completion.

Broadway is the institutional nucleus of the city and its economic heart with its density of shops, ample parking inventory, recreational offerings, dining choices and certain historic elements associated with the area. Its Eastern gateway, bordering RT 16, is 3.2 miles from the Encore Casino. Prior to and during the COVID Pandemic, city officials have secured significant public investments to improve the infrastructure to make Broadway more walkable and bikeable, while instituting programs that improved the curb appeal of local storefronts and the public realm. In 2022 a district identity was established for Broadway, focusing on its iconic building facades and diversity of local businesses. The city established a wayfinding campaign for the district designed to link its unique history and venues, while capturing discretionary dollars from residents, and visitors.

The wayfinding and branding campaign of the Broadway District consists of District Branding Signage Pedestrian and Vehicular Directional Signage as well as Parking Identification signs. The city using funding from the American Rescue Plan Act procured ten of the signs that will be placed at various points along Central Broadway. The city seeks funding from the Massachusetts Gaming Commission to procure an additional 18 signs that will complete the campaign. The attached appendix provides an estimated pricing sheet and the design renderings of the signage to be installed. Two of the Vehicular Directional signs will be installed at Broadway’s Eastern gateway, bordering RT 16, to intercept visitors to the area on their way to and from the Encore Casino. The goal of the wayfinding campaign is to promote the area as a destination to visit by attracting visitors within and outside Revere and from the Encore Casino.

Proposed MGC Grant Budget

Please use the following table to outline the project budget. Please include as an attachment any requests for proposals, quotes, or estimates that would quantify the costs associated with the mitigation.

Description of Purchase/Work	Timeline	QTY	Budget
DI- District Branding Signage -District Disc	September 25-May 26	8	\$7,200.00
DR1-District Directional Signage	September 25-May 26	2	\$19,844.00
DR-2 Vehicular Directional Signage	September 25-May 26	2	\$20,368.00
DR-3 Public Parking Lot Identity Signage	September 25-May 26	1	\$10,048.00
DPCD Support for Project Management	September 25- May 26	1	\$2,500.00
	TOTAL:	18	\$59,960.00

Project Name: Broadway Zoning Analysis	
Please provide below the contact information for the individual managing this aspect of the grant.	
Project Contact: Julie DeMauro	Additional Project Contact
Name: Julie DeMauro	Name: John Festa
Title: Transportation Coordinator	Title: Small Business Liaison
Department: DPCD	Department: DPCD
Email Address: jdemauro@revere.org	Email Address: jfesta@revere.org
Telephone: 781-286-8100 ext 20323	Telephone: 781-286-8100 ext. 20318
Address: Revere City Hall 281 Broadway Revere, MA 02151	Address: Revere City Hall 281 Broadway Revere, MA 02151
<p>I. Please use the space below to identify the impact of the gaming establishment on your municipality. You may use the impacts identified in the FY 2026 Guidelines relevant to this category. If you are using an impact not identified in the guidelines, please use the space below to identify the impact. Please provide documentation or evidence that gives support for the determination that the operation of the gaming facility caused or is causing the impact (i.e., surveys, data, reports, etc.)</p>	
<p>With funding from the MGC, the City of Revere has been aggressive in advancing key recommendations of Broadway Master Plan for Broadway related to improvements to the corridor’s economy, infrastructure, public realm and open space. Advancing these recommendations has positioned the corridor into an attractive and convenient side trip to visitors to Greater Boston and to the Encore Boston Harbor Casino. City planners realize that Encore’s presence in the greater Boston area is not only beneficial to the city’s Hospitality sector but can be equally attractive to employees of Encore looking for a convenient community to live in or for tenancy from new businesses that are providing services to the casino or its patrons. Casino, consumer and work force spending accounts for 1.7 billion in new sales within the Massachusetts economy, with many of these dollars flowing through Revere. Revere residents account for 5.5% of the casino’s workforce.</p> <p>During 2023-2024, with MGC support the city conducted and completed a Master Planning Process for Broadway, that identified and outlined recommendations for better infrastructure, land-use and permitting strategies to encourage the establishment of new varying sectors of small businesses and private and public facilities. A key recommendation from the plan focuses on higher density, mixed-use development along Broadway that creates new civic spaces at the center of the corridor. The mixed-use development would be designed with active ground floor space that mixes commercial and residential units. The proposed development would incorporate generous setbacks with reframed height requirements, paving the way for smaller civic greenspace, and shared use pathways making a connected walkable and bikeable network within the corridor, but meets resiliency demands with landscape buffers improving stormwater run-off, decreasing heat islands along the corridor.</p> <p>In order for these visions to become a reality, a full zoning analysis needs to be conducted for the corridor that would encourage higher density land-use, establish easier licensing and permitting regulations to attract new business sectors and housing development.</p>	

II. Please describe the project in detail and how the proposed project will address the impact indicated above. Please include a breakdown of the proposed scope of work, the scope should be sufficiently detailed to allow the review team to understand the steps required for project completion.

To continue the advancement of the Broadway planning initiatives, the city is requesting funds to conduct a full zoning analysis of Broadway to encourage permitting that will promote smart growth through thoughtful and collaborative public-private planning rather than development by right. The analysis will

- Review current zoning policy and make recommendations to amend current zoning codes that will promote better land use patterns and diversification of housing stock and business models.
- Identify zoning and permitting regulations that are an impediment to existing or new business activities, i.e., limited change of use that are restrictive to new businesses or existing businesses models.
- Identify best practices that simplify the zoning and permitting regulations for Broadway that encourage new uses of its commercial and open space.
- Prioritize zoning changes and actionable steps to amend City of Revere Zoning Codes for Broadway.

By building a more vibrant, economically competitive Broadway business district, this project will help to create a commercial destination, with shops, restaurant and retail offerings, that will draw patrons from the Encore casino. Additionally, the creation of additional housing units will create new housing opportunities for Encore employees, as the district is proximate with both bus, vehicle and bicycle to the casino. The attached appendix provides an estimated proposal for this project.

Proposed MGC Grant Budget

Please use the following table to outline the project budget. Please include as an attachment any requests for proposals, quotes, or estimates that would quantify the costs associated with the mitigation.

Description of Purchase/Work	Timeline	QTY	Budget
Hire consulting firm to review existing zoning	FY 26- FY28	1	\$50,000.00
Staff Support, Community Development Planner			\$2,500.00
	Total	1	\$52,500.00

Project Name: Squire Road Master Plan

Please provide below the contact information for the individual managing this aspect of the grant.

Project Contact: Julie DeMauro	Additional Project Contact <i>John Festa</i>
Name: Julie DeMauro	Name: <i>John Festa</i>
Title: Transportation Coordinator	Title: Small Business Liaison
Department: DPCD	Department: DPCD
Email Address: jdemauro@revere.org	Email Address: jfesta@revere.org
Telephone: 781-286-8100 ext. 20323	Telephone: 781-286-8100 ext. 20318
Address: Revere City Hall 281 Broadway Revere, MA 02151	Address: Revere City Hall 281 Broadway Revere, MA 02151

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Encore Casino proximity to the City of Revere has resulted in mixed impacts to the city’s economy. The Encore Casino and its presence in the Boston area draws large groups of patrons and employees to the gaming facility, and both to and from the surrounding communities that include Revere.

Referencing the data from the 2022 ‘SEIGMA Patron and License Plate Survey Report: Encore Boston Harbor’ for Region A correlating the EBH Casino’s opening to the generation of new revenues, the ability of local businesses to capture these dollars as well as the reallocation of discretionary income within the local economies by casino patrons, it was revealed that the majority of new revenues generated as a result of Encore’s presence in Region A, were spent at the casino and at establishments outside of the casino. The study also revealed that geographically, 78.3% of the patrons were from Massachusetts, with 41.8% coming from the host community and surrounding communities. While most of the casino patrons spend the majority of their discretionary income within Encore, some offsite spending in the food or beverage sector was reported: 21% and bars, pubs and nightlife 11.3%, lodging 5.2%. The leakage of discretionary dollars of patrons and employees of the Encore Casino are trickling through local communities, with the potential to stabilize business districts and local Travel and Tourism initiatives. But with the surrounding communities like Revere competing for those limited discretionary dollars, it is vital that key business districts such as Squire Road are well-positioned to benefit from these impacts

Squire Road’s locus in the regional and local transportation network, coupled with its vacant and underutilized lots are the corridor’s highest leverage opportunities and are the key development drivers that Revere can use to advance changes to make the area better suited for housing, business development and alternative modes of transportation. The corridor’s vacant and underutilized tracts of commercial property and greenspace abutting RT 1, RT 60 and the proximity to the Northern Strand Community Path provide ample space to create new economic opportunities and local linkages for small businesses to attract Encore customers, and for suppliers that may become clients of Encore. It also provides space to develop affordable housing with a variety of transit and multimodal connections, easing the barrier of

limited and unreliable transportation offerings for patrons and employees getting to and from a facility like Encore. However existing land use patterns and zoning codes discourage activation of these leverage points further eroding the corridors potential.

II. Please describe the project in detail and how the proposed project will address the impact indicated above. Please include a breakdown of the proposed scope of work, the scope should be sufficiently detailed to allow the review team to understand the steps required for project completion.

A Community Planning Grant award from this commission will allow the city to launch a comprehensive Master Planning process, that will define a new vision for the area based on community & stakeholder feedback, provide the guidance to achieve this new vision and deliver a structured framework for implementing both short- and long-term cohesive changes for the corridor. The Master Plan process will make recommendations for the corridors’ future land uses and determine what zoning changes should be prioritized to encourage new and beneficial uses of the land to position it into an attractive and accessible mixed-use corridor encouraging workforce housing, and local small business and job development.

By building a more vibrant, economically competitive Squire Road business district, this project will help to create a commercial destination, with shops, restaurants and retail offerings, that will draw patrons from the Encore casino. Additionally, the creation of additional housing units will create new housing opportunities for Encore employees, particularly given the district’s proximity to the Northern Strand Trail, which provides direct off-road connections to the Encore Casino. The attached appendix provides an estimated proposal for this project.

Proposed MGC Grant Budget

Please use the following table to outline the project budget. Please include as an attachment any requests for proposals, quotes, or estimates that would quantify the costs associated with the mitigation.

Description of Purchase/Work	Timeline	QTY	Budget
Creation of the Master Plan, including public meetings and project advisory group meetings	Fall FY25 -Summer FY26	1	\$100,000.00
Squire Road Zoning Analysis	Fall FY25 -Summer FY26	1	\$50,000
Staff Support, Transportation Coordinator		1	\$25,000
Staff Support, Small Business Liaison		1	\$10,000
	Total		\$185,000.00

Part B- Transportation The application should include sufficient backup information for the review team to fully understand the project(s). This information could include locus maps, requests for proposals, detailed scopes of work, etc.

Project Name: Revere Beach Connector 25 % Design	
Please provide below the contact information for the individual managing this aspect of the grant. If there are multiple people involved in the grants management, please add more lines to accommodate their information.	
Project Contact:	Additional Project Contact (if applicable)
Name: Julie DeMauro	Name:
Title: : Transportation Coordinator	Title:
Department: Department of Planning & Community Development	Department:
Email Address: jdemauro@revere.org	Email Address:
Telephone:781-286-8100 Oext 20323	Telephone:
Address: Revere City Hall 281 Broadway Revere, MA 02151	Address:
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<p>The City of Revere, with funding through this commission, has advanced the planning of the Revere Beach Connector, a three-mile on and off-road bicycle connection that will link Encore patrons and employees from the Casino to Revere Beach. The Northern Strand is a beautiful 11-mile off-road bike and pedestrian path beginning at Encore’s Riverwalk and ending in Lynn. Yet barriers exist to safely traverse to and from Revere’s Northern Strand Trailhead to the Beach.</p> <p>To access the Northern Strand in Revere by bike or scooter, riders must travel through the intersection of Route 60 at Squire Road and Beach Street to reach the Wesley Street trailhead. Washington Avenue, the local roadway leading to this intersection, lacks safe accommodation for these vulnerable road users. Due to the roadway’s high traffic volumes and narrow widths, conflicts between cyclists and scooter riders are increasing. The heavy use streaming to and from the trail from Washington Avenue is a result of two factors. Washington Avenue along with Malden Street, the minor arterial that leads to Washington Avenue, lacks reliable transit service and last-mile connections. Bicycles and scooters alleviate this gap in transit services and provide reliable and convenient transportations options for residents. The second reason why the continuation of this work is important is due to the large volume of vehicle traffic in West Revere, near the entrance to the trail, much of it stemming from Route 1. Based on the “Trip Distribution Maps” produced for the Wynn Everett Environmental Impact Report of 2013, RT 1 North trips composite percentage is 9% for patrons and employees while local roads account for 4% of total trips. A key recommendation from the Draft EIR of 2013, suggests alternative transportation modes and facilities for these travel modes be developed where feasible. A direct connection to the Northern Strand to Revere Beach, through an on and off-road facility, would be a safer and more family-friendly alternative to traversing this busy roadway under its existing conditions.</p>	

II. Please describe the project in detail and how the proposed project will address the impact indicated above. Please include a breakdown of the proposed scope of work, the scope should be sufficiently detailed to allow the review team to understand the steps required for project completion.

The City of Revere is requesting additional funding from the Massachusetts Gaming Commission to advance the planning of the Revere Beach Connector from its emerging 15% conceptual design rendering into 25% design. The Project is currently under contract with Howard Stein Hudson through the city's On-Call Engineering Contract. Tasks that have begun are the collection of traffic volumes, turning movements and operation analysis at the key intersection along the route. The firm is also examining alternatives to improve access for residents, employees, and visitors and users of the Revere Beach Connector at RT 60, Washington Avenue and at Revere Street.

Three preferred alternative analysis will be drafted for the city to review and select. Each segment of the Connector has constraints related to right of way, utility and drainage that are being identified. The Revere Beach Connector will reduce the conflicts between these road users and motorists and make it more convenient for these road users to access employment opportunities at Encore Casino. In addition, staff time is requested to help oversee the development of designs, and coordinate feedback amongst the various municipal and state agencies involved in this planning process. The attached appendix provides an estimated proposal for this project.

Proposed MGC Grant Budget

Please use the following table to outline the project budget. Please include as an attachment any requests for proposals, quotes, or estimates that would quantify the costs associated with the mitigation.

Description of Purchase/Work	Timeline	QTY	Budget
To advance the design of the Revere Beach Connector from 15% to 25%	October 2025-June 2026	1	\$299,750.00
Staff Support, Transportation Coordinator		1	\$30,000.00
	TOTAL:		\$329,750.00

Part C- Public Safety - The application should include sufficient backup information for the review team to fully understand the project(s). This information could include locus maps, catalog cuts of proposed equipment purchases, quotes, training course syllabus, etc.

Project Name: Automatic External Defibrillators (AED)	
Please provide below the contact information for the individual managing this aspect of the grant.	
Project Contact:	Additional Project Contact (if applicable)
Name: Mark Wolfgang	Name: Julie DeMauro
Title: Captain Revere Fire Department	Title: Transportation Coordinator
Department: Revere Fire Department	Department: Department of Planning & Community Development
Email Address: mwolfgang@revere.org	Email Address: jdemauro@revere.org
Telephone: 781-286-8376	Telephone: 781-286-8100 ext. 20323
Address: 400 Broadway, Revere, MA 02151	Address: 281 Broadway, Revere, MA 02151
<p>I. Please use the space below to identify the impact of the gaming establishment on your municipality. You may use the impacts identified in the FY 2026 Guidelines relevant to this category. If you are using an impact not identified in the guidelines, please use the space below to identify the impact. Please provide documentation or evidence that gives support for the determination that the operation of the gaming facility caused or is causing the impact (i.e., surveys, data, reports, etc.)</p> <p>Revere is located less than 4 miles from Encore Boston Harbor Casino in Everett. With the opening of the Encore, traffic passing through Revere has increased. The three major roadways used by patrons and employees of Encore Boston, RT 1, RT 16 and RT 60 loop around or run through the City of Revere. According to the recent patron and license plate survey conducted in Region A, patrons travel to and from Encore Boston Harbor by car (i.e., own or someone else’s car, ride share) (94.3%), and experienced no problem getting there (90%), though many (63.7%) reported dealing with traffic. (SEIGMA,2023). This study also shows that 5.2% of patrons stayed at a hotel outside of Encore Boston Harbor. The City of Revere’s emerging hospitality sector and proximity to Encore and Boston has made it an attractive alternative lodging choice for casino patrons. While the increase in visitors to Revere is a boost to its local economy, the ability of the Revere Fire Department to provide quick response to medical emergencies has been impacted by the increase in traffic and short-term hotel population.</p>	
<p>II. Please describe the project in detail and how the proposed project will address the impact indicated above. Please include a breakdown of the proposed scope of work, the scope should be sufficiently detailed to allow the review team to understand the steps required for project completion.</p> <p>Grant funds from the Massachusetts Gaming Commission would allow for the purchase of Zola Automatic External Defibrillators (AED) for all Revere Fire Department vehicles. Having AED on all department vehicles, including staff and support vehicles, will allow Fire Department staff to begin life saving measures quickly in the event of Cardiac Arrest. The model of AED purchased through this grant would mirror those of our EMS transport partners and many surrounding jurisdictions, which is beneficial as familiarity also allows our Mutual Aid partners to operate the AEDs in a Mass Casualty Incident, whether on or off Casino property. The AED would be procured using a vendor from the Massachusetts CommBuys Preferred Vendor List. The attached appendix provides an estimated proposal, and a product cut sheet of the AED.</p>	

Proposed MGC Grant Budget

Please use the following table to outline the project budget. Please include as an attachment any requests for proposals, quotes, or estimates that would quantify the costs associated with the mitigation.

Description of Purchase/Work	Timeline	QTY	Budget
Purchase of Zoll AED Plus Machines with carrying case.	September-October 25	20	\$36,190.00
	TOTAL:		\$36,190.00

Part D- Gambling Harm Reduction- The application should include sufficient backup information for the review team to fully understand the project(s). This information could include other relevant research, Requests for Proposals, etc.

Project Name: City of Revere Gambling Harm Reduction Outreach Program	
Please provide below the contact information for the individual managing this aspect of the grant	
Project Contact:	Additional Project Contact <i>(if applicable)</i>
Name: Lauren Buck	Name: Paula Sepulveda
Title: Director of Public Health	Title: Deputy Director of Public Health
Department: Public Health	Department: Public Health
Email Address: lbuck@revere.org	Email Address: psepulveda@revere.org
Telephone: 781-485-8486	Telephone: 781-485-8486
Address: 281 Broadway, Revere, MA 02151	Address: 281 Broadway, Revere, MA 02151
<p>I. Please use the space below to identify the impact of the gaming establishment on your municipality. You may use the impacts identified in the FY 2026 Guidelines relevant to this category. If you are using an impact not identified in the guidelines, please use the space below to identify the impact. Please provide documentation or evidence that gives support for the determination that the operation of the gaming facility caused or is causing the impact (i.e., surveys, data, reports, etc.)</p>	
<p>The City of Revere is not immune to the harmful impacts of a nearby gaming establishment. Various studies have identified that there are certain groups of people who are disproportionately at-risk for gambling-related harms. Revere’s unique population composition puts many of its residents and community members squarely in the at-risk category for problematic gambling behaviors. Co-occurring social determinants of health disparities, like having a low educational attainment, having a mental health issue, or having a substance use issue, contribute to the burden experienced by those demonstrating problematic gambling behaviors. The City of Revere aims to develop a program that targets population groups at specific risk of problematic gambling behavior to establish healthy, holistic coping strategies and support structures to reduce the overall burden of problematic gambling and addiction.</p> <p>In one study, <i>Gambling and Problem Gambling in Massachusetts: Results of a Baseline Population Survey</i>, it was identified that “In order of importance, people who were Problem/ Pathological Gamblers were significantly more likely to: ... have other behavioral addictions, have lower educational attainment, be born outside the United States, and have lower childhood happiness.” This same study also found that “individuals with only a high school diploma are 3 times more likely to have a gambling problem than individuals with a college degree” and “initial survey results show that, compared to recreational gamblers, at-risk and problem gamblers are more likely to report serious problems with depression, anxiety, and other mental health problems, use tobacco, and consume large amounts of alcohol at one time”.</p> <p>According to DataUSA which compiles US Government records, including the last comprehensive Census Report, Revere is particularly susceptible to problematic gambling behaviors. As of 2021, only 76.8% of Revere residents were US Citizens. This is significantly lower than the national average of 93.4%. In similar statistics, Revere has a significantly higher than the national average percentage of foreign-born people, at 41%, compared with the national average of 13.6%.</p> <p>According to the City’s own data compilation, Revere has relatively lower rates of educational attainment</p>	

compared to the region. Nearly one in five residents have not graduated high school.

Finally, Revere is heavily impacted by opioid use disorder and other substance use issues. Data from the Massachusetts Department of Health shows that of people who suffer from substance use in Revere, 67.2% of them use opioids and 21.6% use alcohol.

Together, this data shows that Revere is a city that is particularly susceptible to the harmful effects of a neighboring gambling establishment.

II. Please describe the project in detail and how the proposed project will address the impact indicated above. Please include a breakdown of the proposed scope of work, the scope should be sufficiently detailed to allow the review team to understand the steps required for project completion.

In our first year of utilizing the Mass Gambling Commission funding for Gambling Harm Reduction efforts, we proposed a project that included utilizing Harm Reduction Specialists/Outreach Workers to refer people with problematic gambling behaviors into annual gym memberships with specialized, targeted classes. We discovered quickly the complexities of building a program like this from nothing.

The part of the program that did work well was our Harm Reduction Specialists engaging our community in discussions about problematic gambling. They have been able to build engagement in our vulnerable populations, including those who are at-risk for problematic gambling behaviors. This includes people with mental health issues, substance use issues, those who consume large amounts of alcohol, and tobacco.

This year I am requesting funding to continue the work of our Harm Reduction Specialists/Outreach Workers. We will be able to continue building relationships with our at-risk community members and referring to support services while we internally develop stronger gambling harm reduction programming. This funding would cover one outreach worker fully and another outreach worker for half of her time.

Our harm reduction specialists/outreach workers work in Revere every week and travel among at-risk populations providing referrals to resources, basic needs, and relationship building. They are able to meet people where they are at the time and help them address all different types of addiction, now including gambling addiction.

This funding will allow our outreach workers to keep engaging and helping our community members who are most at-risk for problematic gambling behaviors.

Proposed MGC Grant Budget

Please use the following table to outline the project budget. Please include as an attachment any requests for proposals, quotes, or estimates that would quantify the costs associated with the mitigation.

Description of Purchase/Work	Timeline	QTY	Budget
Harm Reduction Specialists/Outreach Workers	7/1/2025 – 6/30/2026	1.5	\$93,600
	TOTAL:	1.5	\$93,600

Part E- Specific Impact If you are applying for a SI grant you should reach out in advance to MGC Staff to ensure project eligibility. A community may also use this Specific Impact Grant to break out administrative and staffing costs associated with the grant as a whole. -

Project Name: The Revere Bypass Traffic Study	
Please provide below the contact information for the individual managing this aspect of the grant.	
Project Contact:	Additional Project Contact (if applicable)
Name: Julie DeMauro	Name:
Title: Transportation Coordinator	Title:
Department: Department of Planning & Community Development	Department:
Email Address: jdemauro@revere.org	Email Address:
Telephone: 781-286-8100 ext. 20323	Telephone:
Address: Revere City Hall 281 Broadway Revere, MA 02151	Address:
<p>i. Please use the space below to identify the impact of the gaming establishment on your municipality. This category is for projects that do not fit in any other category but may use any impacts identified in the FY 2026 Guidelines that are relevant. If you are using an impact not identified in the guidelines, please use the space below to identify the impact. Please provide documentation or evidence that gives support for the determination that the operation of the gaming facility caused or is causing the impact (i.e., surveys, data, reports, etc.)</p>	
<p>As expressed in other projects proposed in this Community Block Grant Application, Encore Boston Harbor Casino has had a positive effect on the City of Revere’s Travel and Tourism Industry, small business community and workforce. Despite all of the positives that have resulted from the casino’s presence in the greater Boston area, one negative that has and continues to plague Revere is the traffic. Data collected from the 2022 Encore Boston Harbor Patron Survey showed that 78.3% of patrons of the casino live within Massachusetts. Encore patrons as a whole reported traveling by car to the casino and 63.7% reported dealing with traffic.</p> <p>Revere borders Everett, while it is not considered a ‘Surrounding Community’ it endures many of the same increasing road congestion burdens as neighboring Chelsea, Everett and Malden. Regionally Revere is considered a gateway city, due to its proximity to Boston, but also because of the regional and local roadway network that runs through or around the city that includes RT 1, RT 16 and RT 60.</p> <p>As required by the Massachusetts Gaming Commission of applicants of the Region A Gaming License, draft environmental impact reports were developed. In reference to Wynn Everett, Massachusetts: draft environmental impact report. Vol. I and II/ submitted to MEPA in 2013, the traffic data collected analyzed both existing and future conditions of 2023 provided a snapshot of expected new trips to the area that include RT 1, RT 16, RT 60 and 99, peak travel times and trip distribution patterns for patrons and employees of Encore. Based on the “Trip Distribution Maps” produced for Wynn, Everett, patrons and employees traveling to the casino from RT 1 North and exiting at Revere Beach Parkway (Route 16)/U.S. Route 1 Interchange, Chelsea/Revere; location 31 in the study area, accounted for 9% of new</p>	

trips during projected peak travel times and 4% of these roadway users would use other local roadways to access the casino at full build. Total new trips expected at full build conditions in 2023, was broken down further segmenting “Real” build vs. build conditions using data collected for Friday p.m. peak hour at three locations within the study area: Broadway RT 99 Everett, Lower Broadway (Route 99), Santilli Circle, and the intersections in and around Sullivan Square in Boston.

The rationale behind further segmenting the data from build to “Real” build conditions lie in transportation engineering assumptions that as vehicles coming to and going from the Project Site get closer to it, the routes converge, ultimately arriving on Broadway (Route 99), on which the Project Site driveway is located. Due to this convergence of routes as they approach the Project Site, the difference in the Project-generated trips will have the greatest impact on locations that are fairly close to the Project Site. (Wynn Everett-Draft EIR 2013)

Traffic data was collected at 57 locations surrounding the project area. Out of the 57 locations, two locations in Revere were selected, location 31. Revere Beach Parkway (Route 16)/U.S. Route 1 Interchange, Chelsea/Revere; and location 30 Beach Street/Everett Street/Route 1 A/Route 16/Route 60 (aka Bell Circle), Revere. What was not included in the 2013 Draft EIR were the traffic counts for Copeland Circle and RT 60 west bound. Total trips generated by vendors and their fleets that service the casino were not a factor of consideration in the percentage of total new trips generated by Encore’s location.

In MassDOT’s 2019 “Congestion in the Commonwealth” Report to the Governor, Route 1 from Copeland Circle to Route 16 was one of the 15 sections cited that had increased at least 50% in congestion from 2013 to 2018. Since that report, traffic volume on this stretch of the roadway from 2019 to 2023 has increased steadily by 3% per year. This has cascading impacts on local traffic, particularly with an increasing reliance of navigational applications that are constantly rerouting drivers to the quickest route to their destination. Route 1 South is chronically congested throughout the day, delaying all travelers that include employees, patrons and vendors of Encore Casino, forcing many motorists to exit the highway at the Copeland Circle interchange. The Copeland Circle Interchange and RT 60 west bound serves as a bypass or point of convergence to RT 99, putting more vehicles onto the local roadways of Revere. MassDOT Traffic volume data collected from Copeland Circle ID:R21058 Ramp-RT 1SB to RT 60 Revere showed an average increase in volume of 4% from 2019 the year that Encore opened in Region A to 2023.

II. Please describe the project in detail and how the proposed project will address the impact indicated above. Please include a breakdown of the proposed scope of work, the scope should be sufficiently detailed to allow the review team to understand the steps required for project completion.

The city would like to conduct a transportation analysis of the impacts that casino generated traffic currently has on its roadway with an emphasis on daily vehicle load volumes of Copeland Circle and RT 60, Squire Road west bound. The analysis would also identify the number of travelers being re-routed to Encore via RT 60 by navigational applications to exit Route 1 at Copeland Circle, through location base technology. The origin and destination data will be used to measure the percentage of complied daily trips generated by patrons, employees and vendors of the casino that travel through Revere to reach Encore at its full build condition. This

data will be compared with the estimated daily trips data of 2013 to identify the true traffic impacts to Revere related to the Casino.

The information would be used to identify infrastructure improvements needed at Copeland Circle and on Squire Road, RT 60 west bound, which incorporates green infrastructure and creates safe connections to transit and the Northern Strand Trail. The traffic analysis will provide the foundation for a future application to the regional Transportation Improvement Program (TIP) to fund long-term transportation improvements to the corridor.

Proposed MGC Grant Budget

Please use the following table to outline the project budget. Please include as an attachment any requests for proposals, quotes, or estimates that would quantify the costs associated with the mitigation.

Description of Purchase/Work	Timeline	QTY	Budget
Hire a traffic engineering firm to collect and analyze traffic data at Copeland Circle -RT60 Revere west bound.	September 2025-February 2026	1	\$50,000.00
Staff Support, Transportation Coordinator		1	\$5,000
	Total		\$55,000.00

Project Name: Project Administration, Department of Planning & Community Development

Please provide below the contact information for the individual managing this aspect of the grant.

Project Contact	Additional Project Contact (if applicable)
Name: Julie DeMauro	Name:
Title: Transportation Coordinator	Title:
Department: Planning & Community Development	Department:
Email Address: Jdemauro@revere.org	Email Address:
Telephone: (781)286-8100 x20323	Telephone:
Address: 281 Broadway, Revere, MA 02151	Address:

I. Please use the space below to identify the impact of the gaming establishment on your municipality. This category is for projects that do not fit in any other category but may use any impacts identified in the FY 2025 Guidelines that are relevant. If you are using an impact not identified in the guidelines, please use the space below to identify the impact. Please provide documentation or evidence that gives support for the determination that the operation of the gaming facility caused or is causing the impact (i.e., surveys, data, reports, etc.)

Program administration of this block grant is complex and requires dedicated administrative capacity.

II. Please describe the project in detail and how the proposed project will address the impact indicated above. Please include a breakdown of the proposed scope of work, the scope should be sufficiently detailed to allow the review team to understand the steps required for project completion.

Project funds will provide for the necessary administration of MGC programs and sub-recipient contracts in accordance with MGC guidelines, including staffing, technical services, and planning activities. This also includes the cost of various activities such as the collection, coordination and budgeting necessary to submit a citywide budget that encompasses several municipal departments.

Proposed MGC Grant Budget

Please use the following table to outline the project budget. Please include as an attachment any requests for proposals, quotes, or estimates that would quantify the costs associated with the mitigation.

Description of Purchase/Work	Timeline	QTY	Budget
Community Development Program Manager	FY 2025	.33 FTE	\$40,000
Administrative Assistant	FY 2025	.08 FTE	\$5,000
DPCD Chief	FY 2025	.03 FTE	\$5,000
	TOTAL		\$50,000