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## Massachusetts Gaming Commission Meeting Minutes

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**Date/Time:** November 7, 2019 – 10:00 a.m.

**Place:** Plainville Town Hall  
190 South Street  
Plainville, MA 02762

**Present:** Chair Cathy Judd-Stein  
Commissioner Eileen O'Brien  
Commissioner Bruce Stebbins  
Commissioner Enrique Zuniga  
Commissioner Gayle Cameron

**Time entries are linked to the  
corresponding section in the  
Commission meeting video.**

### **Call to Order**

See transcript page 1

[10:00 a.m.](#) Chair Cathy Judd-Stein called to order public meeting #281 of the Massachusetts Gaming Commission. She noted for viewers that the Commission is unable to provide closed-captioning today due to a technical capacity issue. Closed-captioning will resume at the next Commission meeting.

### **Approval of Minutes**

See transcript page 1

[10:01 a.m.](#) *Commissioner Stebbins moved to approve the minutes from the Commission meeting of October 24, 2019, subject to correction for typographical errors and other nonmaterial matters. Commissioner Cameron seconded the motion. The motion passed unanimously.*

## **Administrative Update**

See transcript pages 1 – 2

### 10:01 a.m.     **General Update**

Executive Director Ed Bedrosian noted the introduction of new personnel to the Commission. First, he introduced IT Coordinator Tamaren O’Connor, Service Desk Specialist Benjamin Bishop, Senior Systems Engineer Amandeep Agnihotri. Also, Human Resources Business Partner Natasha Martin will now be based in Springfield and focused on HR issues with remote employees.

Next, Mr. Bedrosian stated that the HR staff is working on an annual review of the Commission’s employee handbook. Also, the Finance Division is currently working on the Commission’s annual statutory audit at Plainridge Park Casino (PPC).

Mr. Bedrosian will be filling in for Ombudsman John Ziemba today, as Mr. Ziemba is working to staff the upcoming Gaming Policy Advisory Committee (GPAC) scheduled for Tuesday, November 12<sup>th</sup> at 2:00 p.m.

## **Ombudsman**

See transcript pages 2 – 11

### 10:04 a.m.     **Plainridge Park Casino (PPC) Quarterly Report**

PPC General Manager Lance George presented PPC’s third quarterly report for 2019 with Vice President of Finance Dana Fortney, and Vice President of Operations Mike Muller.

Mr. George opened the discussion with revenue and taxes paid, and the impact that the opening of Encore Boston Harbor had on PPC’s revenues.

10:07 a.m.     Ms. Fortney continued the slide presentation, reporting on state spending, local spending, vendor diversity, and employment. Commissioner Stebbins noted that he believes a new opportunity may exist for potential job candidates to commute to Foxboro, now that commuter rail service is there. He then noted the potential for working with some of the sister agencies to create awareness of the job opportunities that folks closer to Boston may not have considered prior to this new commuter rail service.

Ms. Fortney continued the slide presentation to discuss compliance and the traffic monitoring program. Mr. George added that PPC continues to meet with GATRA, and they will be revising and providing a new route for the Commission’s review and consideration in approximately one week.

Next, Ms. Fortney described the initiative of the Women Leading at Penn program, and marketing strategies for the program.

[10:16 a.m.](#) Mr. Muller reviewed slides with the Commission describing PPC's marketing events, sponsorships, and financial donations made to support local community initiatives.

Next, Mr. Muller highlighted the partnership with Veteran Business Enterprise (VBE) Camelot Enterprises, located in Stoughton, MA. Representatives from Camelot Enterprises were introduced and described the impact of having PPC as one of its clients.

[10:26 a.m.](#) Commissioner Zuniga asked Elliot Kaplan, Owner of Camelot Enterprises for his perspective on the licensing process, as the Commission has heard that it could be a bit of a barrier for some businesses to go through. Mr. Kaplan responded that they had no problems, and that it was a smooth process through the Massachusetts Supplier Diversity Office (SDO) to obtain VBE certification.

[10:29 a.m.](#) Commissioner Cameron asked if PPC has a strategy to address the increase in competition. Mr. George described that customers will return when the marketing push from the newly opened casinos subsides. He also explained that over time, customers tend to split their visits between each casino, depending on the day of the week. And so while it's not necessarily a loss of customers for PPC, it becomes more a loss of trips to PPC. He opined that PPC's biggest competition is Rhode Island, given the proximity.

[10:34 a.m.](#) Commissioner Stebbins asked Mr. George if they were consulting with the Lottery in terms of new product mix or more machines as a solution to drive some of PPC's lottery sales numbers up. Mr. George stated that he would be happy to reconnect with the Lottery for this. Mr. George also confirmed for the Chair that PPC offers Keno.

## **Racing Division**

See transcript pages 11 – 28

### [10:36 a.m.](#) **Racing Update**

Racing Division Director Dr. Alex Lightbown reported on the \$250,000 Spirit of Massachusetts Trot, held on Sunday, July 28<sup>th</sup> as well as the \$100,000 Clara Barton Distaff Pace that was added this year. She added that the Sire Stakes program has expanded greatly with an overall purse of \$1.8M for this series.

Suffolk Downs completed their final racing season this summer. All of the season's numbers will be in the sixth annual report for 2018 that will be posted on the [Division of Racing](#) page of the MGC website.

[10:40 a.m.](#) As an appropriate send-off for Suffolk Downs, Dr. Lightbown read a quote from Chief Steward Susanne Walsh, who has been employed with Suffolk Downs for many years. Dr. Lightbown also described her memories of the track.

[10:43 a.m.](#) **2020 Racing Applications**

Dr. Lightbown, with Announcer and Racing Services Manager Lenny Calderone, and Manager Jason Savastano reported that there was one application to conduct live horse racing in 2020, and described the application, stating that Plainville Gaming and Redevelopment, LLC (Plainridge Racecourse) submitted an application to conduct 110 days of harness racing from April 6<sup>th</sup> through November 27<sup>th</sup>.

Commissioner Cameron noted that based on the hearing that took place on October 31<sup>st</sup> the application has very strong community support.

[10:47 a.m.](#) Commissioner Zuniga asked for clarification of the Harness Horsemen's Association of New England (HHANE)'s comments regarding the track needing replenishment. Dr. Lightbown reported on her observation of the track on Sire Stakes day. She stated that the track's director Steve O'Toole needs to meet with the HHANE regarding inspection and material needs for replenishment of the surface of the track. This item will not need to come before the Commission.

[10:50 a.m.](#) Commissioner Cameron asked about horse safety. Dr. Lightbown stated that there was one horse breakdown last year that is still under review. There is a protocol to investigate any horse that dies at the track that included an autopsy by an accredited lab and blood tests. The Chair noted that safety was also discussed at the application public hearing.

The Racing Division recommends that the Commission approve the application with two conditions. First, Plainridge will have an independent expert who hasn't previously reviewed the track surface, review the track surface prior to racing. Second, that the Commission reserves the right to ask for further reviews during the racing season.

[10:54 a.m.](#) *Commissioner Cameron moved that the Commission approve the application for a harness horse racing license filed by Plainville Gaming and Redevelopment LLC also known as Plainridge Park Racecourse for the calendar year 2020, subject to the conditions outlined in the memo from Dr. Alex Lightbown included in the Commissioners' packet and any other conditions discussed at today's meeting. Commissioner O'Brien seconded the motion. The motion passed unanimously.*

[10:56 a.m.](#) **2018 Annual Racing Report**

Dr. Lightbown presented the 2018 Annual Racing Report with Financial Analyst Chad Bourque. Dr. Lightbown reviewed the season's highlights, to include the number of racing days, positive drug tests and rulings, as well as hearings and

appeals. Mr. Bourque discussed financial highlights, to include an increase in revenues across all line items except the association licensing fee, and fines & penalties.

[11:00 a.m.](#) Commissioner Cameron asked Dr. Lightbown about medication education, in the context of avoiding medication overages. Dr. Lightbown described her efforts to educate people on that issue, and to facilitate fair racing through uniform guidelines.

[11:02 a.m.](#) Commissioner Zuniga pointed out for the record that similar numbers should be expected for 2019 because racing and simulcasting were most likely on the same levels as 2018. However, there might be a change in 2020, depending on what happens with the legislation with the absence of an application from Suffolk Downs, and the remaining question as to whether and how long they will be able to simulcast in the next calendar year.

[11:04 a.m.](#) The Chair asked how simulcasting revenues are treated for the purpose of state benefits in terms of local aid and taxes. Mr. Bourque answered that simulcasting for local aid purposes is categorized under the total handle.

[11:06 a.m.](#) **Racing Legislation Update**  
General Counsel Catherine Blue provided an update to the Commission on the current status of the Commonwealth's racing legislation.

She summarized a memo in the Commissioners' packet, describing three bills that address racing. Pursuant to the extension that was granted to Suffolk Downs' racing license to continue simulcasting without live racing, the end date for this extension is January 15, 2020. Therefore, the legislature will need to either extend again for an additional period, or it can pass new racing legislation.

[11:08 a.m.](#) There was a discussion regarding how harness racing is doing very well. Commissioner Stebbins made suggestions to the Commission on ways that emphasis could be renewed for the racing bill that is still pending with the legislature. Commissioner Zuniga noted some additional items that could be highlighted to the legislature that would articulate the reasons behind some of the recommendations in the draft.

[11:15 a.m.](#) The Chair stated that while the [HB 13](#) bill was filed properly through the channels, it might be helpful to, in a less formal communication, reiterate the Commission's position on this particular filing, after receiving some further clarification. She suggested that the Commission does properly file some correspondence with the legislature. Mr. Bedrosian and the Legal team will work on this. Mr. Bedrosian stated that he can draft a communication that addresses the history of the bill, where the Commission is now, and the potential for modification regarding the connection between the racing bill and simulcasting.

[11:20 a.m.](#)

**Race Horse Development Fund Split**

The Commission reviewed a memo regarding the Horse Racing Committee (HRC)'s recommendation regarding the split. Commissioner Cameron explained the basis for the HRC's recommendations, stating that after the committee deliberated, they voted to recommend that 65% of the fund be allocated to the Standardbreds, and 35% of the fund be allocated to the Thoroughbreds. There are no retroactive recommendations. The Racing Division requests that the Commission approve the recommended split. Commissioner Cameron stated that she feels the recommendation is sound and should be approved.

[11:27 a.m.](#)

*Commissioner Zuniga moved that the Commission approve the split of the Race Horse Development Fund recommended by the Horse Racing Committee as more fully described in the memorandum from Catherine Blue, General Counsel and Dr. Alex Lightbown, Director of Racing dated November 7, 2019, as included in the Commissioners' packet. Commissioner Stebbins seconded the motion. The motion passed unanimously.*

[11:28 a.m.](#)

**Quarterly Local Aid Payments**

Mr. Bourque presented the Local Aid Quarterly payment for September 30, 2019 for \$168,536.99, and requested the Commission's authorization for the payments to be made to the appropriate cities and towns.

[11:30 a.m.](#)

*Commissioner Cameron moved that the Commission approve the quarterly local aid payments as described in the Memorandum from Chad Bourque, Financial Analyst dated November 7, 2019, as included in the Commissioners' packet. Commissioner Zuniga seconded the motion. The motion passed unanimously.*

[11:30 a.m.](#)

**Harness Horseman's Association of New England (HHANE) Pension Fund Update**

Alice Szpila, Treasurer of HHANE, presented an agreement that was negotiated with Tufts Cummings Veterinarian Hospital. She described the criteria of the agreement, membership statistics, and noted a FAQ page that is in the Commissioners' packet. Ms. Szpila described a new vision program being offered this year, and stated that a bulletin went out to the now 333 members of the HHANE regarding the new program.

Ms. Szpila noted that the pension plan was a draw for people, and that the program serves to retain these people based on its benefit structure. The program began on October 1, 2019 for all new admissions to the hospital.

[11:39 a.m.](#)

**Approval of Racing Official**

The Commission reviewed a request submitted by PPC's Director of Racing Steve O'Toole for approval of an additional Racing Official James Traester, as fill-in Judge. The state police and Judges have completed their background checks and approved his license.

Dr. Lightbown stated that Mr. Traester possesses the knowledge and the appropriate training qualifications to approve the application, and that he is credited with the Racing Officials Accreditation Program as a thoroughbred steward. He also carries a provisional judge's license with the United States Trotting Association (USTA), and will be officially certified with the USTA in the spring of 2020 when the course is offered.

The Racing Division recommends that the Commission approve the request of PPC to approve James Traester as a fill-in Judge, Racing Official.

[11:42 a.m.](#) *Commissioner Cameron moved that the Commission approve the appointment of James Traester as a fill-in judge as requested in the letter from Steve O'Toole, Director of Racing at Plainridge Racecourse dated November 1, 2019, as included in the Commissioners' packet. Commissioner Zuniga seconded the motion.*  
*The motion passed unanimously.*

The Chair noted that the meeting is ahead of schedule. The Commission took a five-minute break.

#### **Legal Division**

See transcript pages 28 – 34

[11:49 a.m.](#) **Final Draft Version of 205 CMR 6.35: Pick (n) Pools; and Amended Small Business Impact Statement**  
The Commission reviewed the final draft version of the Pick (n) Pools wager regulation. The regulation has gone through the promulgation process and is now ready for the Commission's final vote. The proposed amendments to the regulation describe the addition of further methods to the Pick (n) Pools wager.

[11:50 a.m.](#) Dr. Lightbown and PPC Mutuel Manager Jason Savastano presented this regulation to the Commission, detailing the proposed amendments. Dr. Lightbown explained that the Pick (n) Pools wager generates significant interest as the jackpot carries over.

[11:55 a.m.](#) Commissioner Zuniga discussed the Commission's bill ([HB 13](#) that proposes the Commission possess broad authority to address racing in the Commonwealth through regulation promulgation as opposed to specific legislative language) and how if approved, would streamline the process to approve wagers in the future.

[11:57 a.m.](#) *Commissioner O'Brien moved that the Commission approve the Amended Small Business Impact Statement for 205 CMR 6.35: Pick (n) Pools, as included in the Commissioners' packet. Commissioner Stebbins seconded the motion.*  
*The motion passed unanimously.*

*Commissioner O'Brien further moved that the Commission approve the version of 205 CMR 6.35: Pick (n) Pools as included in the Commissioners' packet and authorize the staff to take all steps necessary to finalize the regulation promulgation process. Commissioner Stebbins seconded the motion. The motion passed unanimously.*

[11:58 a.m.](#)

**Initial Draft Version of several amendments to 205 CMR 3.00: Harness Horse Racing (Refs & Annos); and Small Business Impact Statement**

Associate General Counsel Justin Stempeck presented the proposed amendments to this regulation to the Commission. Specifically, *205 CMR 3.01: Foreword* refers readers to the specific regulatory section providing all the procedural and substantive details on appeals of decisions and strikes out such duplicative language; *205 CMR 3.03: Appeal to the Commission* refers readers to the specific regulatory section providing all the procedural and substantive details on appeals of decisions and strikes out duplicative language; *205 CMR 3.12: Judges* provides details on the procedure for objections that arise out of incidents occurring during races and clarifies grounds for appeal; *205 CMR 3.18: Racing Officials* provides provisions concerning a judge's recusal from overseeing a race and potential conflicts of interest that may exist; *205 CMR 3.29: Medications and Prohibited Substances* provides formal parameters for the quarantine option offered to trainers whose horses return a TCO2 overage; and *205 CMR 3.35: Adoption of United States Trotting Association Rules and Regulations* provides for a separate section clearly demonstrating the integration of the rules and regulations of the United States Trotting Association.

[12:04 p.m.](#)

Commissioner Cameron led a discussion regarding conflict of interest for racing officials (*see section 3.18*). At the Chair's request, Mr. Stempeck explained the resolution process for a conflict of interest to the Commission.

[12:08 p.m.](#)

*Commissioner O'Brien moved that the Commission approve the Small Business Impact Statement for the amendments to 205 CMR 3.00. Specifically, sections 3.01, 3.03, 3.12, 3.18, 3.29 and 3.35: Harness Horse Racing (Refs & Annos) as included in the Commissioners' packet. Commissioner Cameron seconded the motion.*

*The motion passed unanimously.*

*Commissioner O'Brien further moved that the Commission approve the version of the amendments to the aforementioned sections of 205 CMR 3.00: Harness Horse Racing (Refs & Annos) as included in the Commissioner's packet and authorized the staff to take all steps necessary to begin the regulation promulgation process. Commissioner Zuniga seconded the motion.*

*The motion passed unanimously.*

[12:10 p.m.](#)

**Initial Draft Version of several amendments to 205 CMR 4.00: Rules of Horse Racing (Refs & Annos); and Small Business Impact Statement**



Next, Mr. Stempeck presented the proposed amendments to this regulation to the Commission. Specifically, *205 CMR 4.01: Foreword* refers readers to the specific regulatory section providing all the procedural and substantive details on appeals of decisions and strikes out duplicative language; *205 CMR 4.03: Appeal to the Commission* refers readers to the specific regulatory section providing procedural and substantive details on appeals of decisions and strikes out duplicative language; and *205 CMR 4.30: Racing Officials* provides provisions concerning a steward's recusal from overseeing a race and potential conflicts of interest that may exist.

[12:11 p.m.](#)

*Commissioner O'Brien moved that the Commission approve the Small Business Impact Statement for the amendments to 205 CMR 4.00, specifically 4.01, 4.03 and 4.30: Rules of Horse Racing (Refs & Annos) as included in the Commissioners' packet. Commissioner Zuniga seconded the motion. The motion passed unanimously.*

*Commissioner O'Brien further moved that the Commission approve the version of the amendments to the aforementioned sections of 205 CMR 4.00: Rules of Horse Racing (Refs & Annos) as included in the Commissioner's packet and authorize the staff to take all steps necessary to begin the regulation promulgation process. Commissioner Zuniga seconded the motion. The motion passed unanimously.*

[12:12 p.m.](#)

**Initial Draft Version of an amendment to 205 CMR 101.02: Review of Orders of Civil Administrative Penalties/Forfeitures Issued by the Bureau, Commission Staff, or the Racing Division; and Small Business Impact Statement**

Mr. Stempeck stated for the Commission that this amendment adds language concerning the timeframes involved in filing racing appeals. It also simplifies the procedures concerning discovery in racing medication appeals by making the process more standardized.

[12:13 p.m.](#)

*Commissioner O'Brien moved that the Commission approve the Small Business Impact Statement for the amendments to 205 CMR 101.02: Review of Orders of Civil Administrative Penalties/Forfeitures Issued by the Bureau, Commission Staff, or the Racing Division as included in the Commissioners' packet. Commissioner Cameron seconded the motion. The motion passed unanimously.*

*Commissioner O'Brien further moved that the Commission approve the version of the amendments to 205 CMR 101.02: Review of Orders of Civil Administrative Penalties/Forfeitures Issued by the Bureau, Commission Staff, or the Racing Division as included in the Commissioner's packet and authorize the staff to take all steps necessary to begin the regulation promulgation process. Commissioner Cameron seconded the motion. The motion passed unanimously.*

## **Research and Responsible Gaming**

See transcript pages 34 – 70

[1:00 p.m.](#)

### **Social and Economic Impacts of Plainridge Park Casino and New Employee Report**

Research and Responsible Gaming Director Mark Vander Linden introduced the research agenda and today's presentations. Dr. Rachel Volberg of UMass Amherst and Dr. Mark Melnik from the Donahue Institute presented on the Social and Economic Impacts of PPC.

Dr. Volberg took the Commission through a series of slides, summarizing the 80+ page SEIGMA report on the Social and Economic Impacts of Plainridge Park Casino for 2018. She began by recapping the establishment of the 2011 Expanded Gaming Act and its legislative mandate. Next, she discussed the host & surrounding communities, statistics on PPC from opening through 2018. She then summarized the final report of The Social and Economic Impacts of Gambling that was prepared for the Canadian Consortium for Gambling Research, and reviewed SEIGMA methodological principles and the study design.

[1:20 p.m.](#)

### **Economic Impacts of Plainridge Park Casino – Four Years of Operation**

Dr. Melnik provided a high-level overview of fiscal impacts over the last four years in Plainville and how they relate to PPC. He highlighted that there has been unique job growth in the city that outstrips job growth statewide or in the county. Dr. Melnik described the jobs offered by PPC as accessible ones that fit the demographic of Plainville. Dr. Volberg then continued the slide presentation to discuss a summary of impacts and related data that has been gathered through 2018.

[1:38 p.m.](#)

Commissioner Zuniga requested more timely reporting from the research team of data as it is gathered, to enable the Commission to respond appropriately the findings. There was a discussion around data collection and the time that it takes to produce deliverables.

[2:06 p.m.](#)

Senior Researcher Thomas Peake of the Donahue Institute presented on the economic impact of PPC, and explained what the research is trying to capture. Mr. Peake commented that this report does not capture ripple effects or indirect impacts. He reviewed slides, discussing the direct impacts of casino operations, direct casino employment, direct casino expenditure, and casino revenues (also in the contexts of employment and visitation).

[2:24 p.m.](#)

### **Analysis of Changes in Police Data Following Four Years of Operation at Plainridge Park Casino**

Mr. Vander Linden introduced Christopher Bruce, Crime Analyst to the Commission. Mr. Bruce explained his general methodology and detailed which and how agencies participated. He summarized that there are no mild increases with crime related to PPC. Mr. Vander Linden explained that this report is

preliminary and even though the public comment period hasn't closed yet, he is comfortable with the data as is and finds it appropriate to share publicly. He also thanked Plainville Police Department Chief James Alfred for his participation and help. Commissioner Cameron echoed Mr. Vander Linden's comment and also thanked Chief Alfred.

[2:50 p.m.](#)

**Analysis of Changes in Police Data Following Eight Months of Operation at MGM Springfield**

Mr. Bruce moved on to the MGM Springfield report, which has eight months of data collected. Findings show that all crimes well below average across the six communities that participated in the study. Crime statistics had been going down in the region prior to MGM. There was a small increase at the casino's address itself.

[2:45 p.m.](#)

**Baseline Analysis of Crime, Call-for-Service, and Collision Data in the Communities near Encore Boston Harbor**

Next, Mr. Bruce presented on Encore Boston Harbor. There is not much to report as of yet, aside from the baseline data collected. He stated that he will have four-month report at the end of the year or the beginning of next year. Mr. Bruce will reach out to Cambridge to discuss their future participation. He added that he will consider adding Saugus to his analyses, even though it is not a surrounding community, due to the Route 1 travel area.

Mr. Bruce described what he collected and the time frame. Each casino posed different challenges given the different type of locations (i.e. city, suburban, industrial area). Mr. Bruce will start with a four-month review, then move on to an eight-month review, and then a one-year review.

Mr. Bruce stated that there are many more ways to travel to Encore Boston Harbor, so he needs to look at transit locations as well. Commissioner Cameron asked if there is anything the Commission should be doing as part of his research. Mr. Bruce replied that he needs more detailed data from the Gaming Enforcement Unit (GEU). Also, data from other casinos nationally is needed to compare Massachusetts casinos with others.

**Commissioners' Updates**

See transcript pages 70 – 71

[3:30 p.m.](#)

Commissioner Stebbins stated that stakeholders from the Northeast Center for Tradeswomen's Equity shared an email with him and others earlier this week that said that women in Massachusetts now represent 9.2% of apprenticeships in union programs. Massachusetts now leads the country in this statistic. He commented that the national average still only remains at approximately 2 to 3%. He thanked colleagues and the Commission's team for their work.

3:45 p.m.      *With no further business, Commissioner Zuniga moved to adjourn the meeting.  
Commissioner Cameron seconded the motion.  
The motion passed unanimously.*

### **List of Documents and Other Items Used**

1. Notice of Meeting and Agenda dated November 7, 2019
2. Draft Commission Meeting Minutes dated October 24, 2019
3. PPC's Q3 2019 Report Presentation
4. Spirit of Massachusetts Race Photo dated July 28, 2019
5. Memo re: Application to Conduct Live Horse Racing in 2020 dated November 7, 2019
6. Letter from HHANE re: Horse Racing Application dated November 4, 2019
7. MGC's Division of Racing 2018 Annual Report
8. Memo re: Racing Legislation Update dated November 7, 2019
9. Memo re: Horse Racing Committee Recommendation Regarding Split – Race Horse Development Fund dated November 7, 2019
10. Memo re: Local Aid Quarterly Distribution for QE3 2019 CY dated November 7, 2019
11. HHANE Membership Statistics
12. HHANE Vision Day Frequently Asked Questions
13. Tufts Benefit for HHANE Members
14. Memo re: Plainridge Park Casino Racing Official Addition dated November 1, 2019
15. Request for Approval of James Traester dated November 1, 2019
16. 205 CMR 6.35 Regulation Cover Sheet
17. 205 CMR 6.35 Amended Small Business Impact Statement
18. 205 CMR 6.35 Draft Regulation
19. 205 CMR 3.01 Regulation Cover Sheet
20. 205 CMR 3.00 Small Business Impact Statement
21. 205 CMR 3.01 Draft Regulation
22. 205 CMR 3.03 Regulation Cover Sheet
23. 205 CMR 3.03 Draft Regulation
24. 205 CMR 3.12 Regulation Cover Sheet
25. 205 CMR 3.12 Draft Regulation
26. 205 CMR 3.18 Regulation Cover Sheet
27. 205 CMR 3.18 Draft Regulation
28. 205 CMR 3.29 Regulation Cover Sheet
29. 205 CMR 3.29 Draft Regulation
30. 205 CMR 3.35 Regulation Cover Sheet
31. 205 CMR 3.35 Draft Regulation
32. 205 CMR 4.01 Cover Sheet
33. 205 CMR 4.00 Small Business Impact Statement
34. 205 CMR 4.01 Draft Regulation
35. 205 CMR 4.03 Regulation Cover Sheet
36. 205 CMR 4.03 Draft Regulation
37. 205 CMR 4.30 Regulation Cover Sheet
38. 205 CMR 4.30 Draft Regulation

39. 205 CMR 101.02 Regulation Cover Sheet
40. 205 CMR 101.02 Small Business Impact Statement
41. 205 CMR 101.02 Draft Regulation
42. SEIGMA Social and Economic Impacts of PPC Presentation dated November 7, 2019
43. SEIGMA Social and Economic Impacts of PPC 2018 Presentation dated June 13, 2019
44. SEIGMA New Employee Survey at PPC dated June 26, 2019
45. SEIGMA Fact Sheet re: Social and Health Impacts of PPC
46. SEIGMA Fact Sheet re: Impact of PPC on Traffic in Plainville
47. SEIGMA Economic Impacts of PPC: Four Years of Operations
48. SEIGMA Executive Summary re: Economic Impacts of PPC: Four Years of Operations
49. Assessing the Impact of Gambling on Public Safety in Massachusetts – Presentation
50. Assessing the Influence of Gambling on Public Safety in Massachusetts’ Cities and Towns – Baseline Analysis
51. Assessing the Influence of Gambling on Public Safety in Massachusetts Cities and Towns – Analyses following eight months of activity at MGM Springfield
52. Assessing the Influence of Gambling on Public Safety in Massachusetts Cities and Towns – Analyses following four years of activity at PPC

/s/ Catherine Blue  
Assistant Secretary