



# MGM SPRINGFIELD

## QUARTERLY STATUS REPORT #5

Monitoring of Project Construction and  
Licensee Requirements  
205 CMR 135

For the Period:  
April–June 2016



**QUARTERLY STATUS REPORT: APRIL-JUNE 2016**

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135.02.2 The commission shall, in accordance with M.G.L. c. 23K, §§ 10 and 11 approve for each gaming licensee, a project schedule for the gaming licensee's capital investment in its gaming establishment and related infrastructure which includes:

(a) all major stages of design and construction; including all permitting and approvals, design deliverables, site preparation, foundation, structure, plumbing, electrical, mechanical, exterior finish and fenestration, long lead items, insulation, interior finish and furnishings and landscaping, building commissioning and commissioning of gaming equipment and information technology systems.

(b) For a Category 1 gaming establishment, a timeline for commencement of the final stage of construction pursuant to M.G.L. c. 23K, § 10(a); and

(c) a timeline for the stage of construction at which the gaming licensee shall be approved to open for business or operate a slot machine pursuant to M.G.L. c. 23K, §§10(c) and 11(a).

135.02.4 If unforeseen and/or changed circumstances necessitate a change to a project schedule approved pursuant to 205 CMR 135.02(2) which will impact the completion date or requires a major change in the method or progress of construction, the gaming licensee may submit to the commission for its approval a revised project schedule, with a detailed statement of the unforeseen changed circumstances which justify the revised project schedule. If the commission approves such revised project schedule, it shall substitute and supersede the previously approved project schedule.

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### 1 PROJECT SCHEDULE

#### 1a CURRENT SCHEDULE

On August 6, 2015, the Massachusetts Gaming Commission approved a revised opening date of thirty (30) days following a construction completion date of either August 6, 2018 or the date on which the I-91 Viaduct Project achieves Full and Beneficial Use (as defined in MassDOT project documents), whichever occurs later. MGM submitted a final project schedule for consideration on November 6, 2015. In accordance with our commitment to providing monthly schedule updates, schedule updates were provided to MGC's representative on May 4, May 29, and July 3 of this year. The July 3<sup>rd</sup> update is included in this document as Appendix A.

#### 1b PROJECT SCHEDULE CHANGES

There are no changes to report that would alter MGM's opening date.

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*135.02.3 Within the time frame provided in the award of the gaming license, the licensee shall provide to the commission for commission approval an affirmative action program of equal opportunity whereby the licensee establishes specific goals for the utilization of minorities, women and veterans on construction jobs and for contracting with minority, women or veteran owned businesses during either design or construction; provided, however that such goals shall be equal to or greater than the goals contained in Executive Office of Administration and Finance Administrative Bulletin Number 14.*

*135.02.5c To ensure adherence to the project schedule approved pursuant to 205 CMR 135.02(2) or (4), the gaming licensee shall submit to the commission in a media, format and level of detail acceptable to the commission, quarterly a status report including:*

*(e) a detailed statistical report pursuant to M.G.L. c. 23K, §21(a)(23) on the number, gender and race, and veteran status of individuals by job classifications hired to perform labor as part of the construction of the gaming establishment and related infrastructure, and a comparison of this report with the goals established by the gaming licensee and commission pursuant to M.G.L. c. 23K, §21(a)(22). ). In the event the licensee’s hiring of the aforementioned entities does not comply with the goals established the licensee shall submit within 20 days of a request by the commission a response as to why the goals have not been achieved, identify any good faith efforts that have been undertaken to achieve those goals and provide a plan to bring the dollar amount contracted and spent into compliance with the goals.*

*(f) a report describing the number of contracts, total dollar amounts contracted with and actually paid to minority business enterprises, women business enterprises and veteran business enterprises for design and construction of the gaming establishment and related infrastructure, and the total number and value of all subcontracts awarded to a minority, women and veteran owned business, and a comparison of these reports with the goals established by the gaming licensee and commission pursuant to M.G.L. c. 23K, §21(a)(21). In the event the licensee’s hiring of the aforementioned entities does not comply with the goals established the licensee shall submit within 20 days of a request by the commission a response as to why the goals have not been achieved, identify any good faith efforts that have been undertaken to achieve those goals and provide a plan to bring the dollar amount contracted and spent into compliance with the goals.*

**2 CONSTRUCTION PHASE DIVERSITY PROGRAM FOR EQUAL OPPORTUNITY**

**2a DIVERSITY SUMMARY**

The following is a snapshot of Construction and Design Diversity Commitments through June 30:

<b>GROUP</b>	<b>PROJECT GOALS</b>	<b>COMMITMENTS</b>	<b>VARIANCE</b>	<b>COMPANY COUNT</b>	<b>VALUE</b>
<b>WBE</b>	10.00%	13.2%	3.2%	40	\$25.75M
<b>MBE</b>	5.00%	6.6%	1.6%	24	\$12.91M
<b>VBE</b>	2.00%	6.4%	4.4%	10	\$12.56M

Notes:

1. Total Commitments through June 30, 2016 are \$195.2M
2. Includes companies that are certified with the following agencies:
  - MBE - Massachusetts Supplier Diversity Office or Greater New England Minority Supplier Development Council.
  - WBE - Massachusetts Supplier Diversity Office or Women’s Business Enterprise National Council.
  - VBE - United States Department of Veteran Affairs or Massachusetts Gaming Commission.



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Updates on outreach activities and additional diversity reporting are presented monthly to the Access and Opportunity Committee of the Massachusetts Gaming Commission. The most recent AOC presentation for July 12, 2016 is included as [Appendix B](#).

## 2b COMMITMENTS

### Design and Consulting Commitments

The following is a snapshot of Design and Consulting Diversity Commitments through June 30:

GROUP	PROJECT GOALS	COMMITMENTS	CONSULTANT COUNT	VALUE
Women	10.00%	12.3%	14	\$4.08M
Minority	5.00%	11.2%	13	\$3.72M
Veteran	2.00%	2.9%	2	\$0.96M

Notes:

- Total Commitments through June 30, 2016 are \$33.3M
- Includes companies that are certified with the following agencies:
  - MBE - Massachusetts Supplier Diversity Office or Greater New England Minority Supplier Development Council.
  - WBE - Massachusetts Supplier Diversity Office or Women’s Business Enterprise National Council.
  - VBE - United States Department of Veteran Affairs or Massachusetts Gaming Commission.
- Value for VBE (Stevens & Associates) is included in the Construction Commitments because they are being billed through Tishman.

A listing of design and consulting companies included in the totals above is included in [Appendix B](#).

### Construction Commitments

The following is a snapshot of Construction Diversity Commitments through June 30:

GROUP	PROJECT GOALS	COMMITMENTS	CONSULTANT COUNT	VALUE
Women	10.0%	13.4%	26	\$21.67M
Minority	5.0%	5.7%	11	\$9.19M
Veteran <sup>(3)</sup>	2.0%	7.2%	8	\$11.60M

Notes:

- Total Commitments through June 30, 2016 are \$161.9M
- Includes companies that are certified with the following agencies:
  - MBE - Massachusetts Supplier Diversity Office or Greater New England Minority Supplier Development Council.
  - WBE - Massachusetts Supplier Diversity Office or Women’s Business Enterprise National Council.
  - VBE - United States Department of Veteran Affairs or Massachusetts Gaming Commission.
- Connecticut Temperature Controls VBE Diversity is not currently being counted pending a review by the Massachusetts Gaming Commission.

A listing of construction companies included in the totals above is included in [Appendix B](#).



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## 2c WORKFORCE STATISTICS

Subcontractors have been submitting workforce tracking forms after each pay period. The most recent available results have been tallied and are included as [Appendix C](#).

Summary workforce statistics for the total Project as of June 29 are as follows:

GROUP	PROJECT GOALS	PROJECT TO DATE %
Women	6.9%	9.87%
Minority	15.3%	29.45%
Veteran	8.0%	9.38%

Notes:

1. Statistics include all workforce reports that were received by MGM as of June 29, 2016.
2. The Diversity plan approved by the MGC allows reporting to include hours allocated to multiple diversity categories. 5.51% of total workforce hours are included in two of the diversity categories. There are currently 152 out of 205,246.25 hours that are reported within three diversity categories, or 0.07%.
3. While this is not a reporting requirement of the approved diversity plan, the total hours worked to date break down as follows:
  - Approximately 35% are from Springfield/Surrounding Communities
  - Approximately 56% are from Western Massachusetts
  - Approximately 82% are from Massachusetts

Additional workforce statistics and reporting is included in [Appendix B](#).



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135.02.5a To ensure adherence to the project schedule approved pursuant to 205 CMR 135.02(2) or (4), the gaming licensee shall submit to the commission in a media, format and level of detail acceptable to the commission, quarterly a status report including:

(a) the total estimated cost of construction of the project and related infrastructure improvements, including a sworn certification regarding costs incurred pursuant to 205 CMR 122.03: Costs Included in the Calculation of Capital Investment, and separately identifying detailed costs for design, land acquisition, site preparation and construction and off-site improvements

(b) a sworn certification regarding the capitalization of the gaming licensee, sufficient for the commission to determine, pursuant to M.G.L. c. 23K §10(e) or 11(c), that the gaming licensee has adequate funds to complete the gaming establishment and related infrastructure improvements.

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### 3 COST OF CONSTRUCTION / CAPITALIZATION OF GAMING LICENSEE

Pursuant to 205 CMR 135.02.5(a) and (b), please see [Appendix D](#) for a certification regarding (a) the total estimated cost of construction of the project and related infrastructure improvements, and (b) the capitalization of MGM Springfield.

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135.02.5c To ensure adherence to the project schedule approved pursuant to 205 CMR 135.02(2) or (4), the gaming licensee shall submit to the commission in a media, format and level of detail acceptable to the commission, quarterly a status report including:

(c) a copy of all design and construction contracts executed within the prior quarter by the gaming licensee to design and construct the gaming establishment and related infrastructure improvements

**4 DESIGN & CONSTRUCTION CONTRACTS**

The following contracts were executed in the second quarter of 2016:

<b>COMPANY</b>	<b>CONTRACT</b>	<b>MGC STATUS</b>
1. <b>Friedmutter Group</b>	Architect of Record Agreement	REGISTRANT
2. <b>Tishman Construction Corporation</b>	Design Build Contractor Agreement	REGISTRANT
3. <b>Fenagh Engineering and Testing</b>	3 <sup>rd</sup> Party Testing and Inspection for the Parking Garage	REGISTRANT
4. <b>NAI Plotkin</b>	Design and Construction Coordination and Supervision Services	REGISTRANT
5. <b>Hayward Baker / G. Donaldson</b>	Tishman Letter of Agreement for Podium Deep Foundations	Subcontractor to Tishman
6. <b>Berlin Steel</b>	Tishman Letter of Agreement for Podum and Hotel Structural Steel and Precast Plank	Subcontractor to Tishman
7. <b>S&amp;F Concrete</b>	Tishman Letter of Agreement for Cast in Place Concrete	Subcontractor to Tishman
8. <b>Schindler Elevators</b>	Tishman Letter of Agreement for Podium and Hotel Elevators	Subcontractor to Tishman
9. <b>Oldcastle Precast</b>	Tishman Letter of Agreement for Precast Plank	Subcontractor to Tishman

Copies of executed agreements are available to the Massachusetts Gaming Commission’s Representative for review.



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135.02.5d To ensure adherence to the project schedule approved pursuant to 205 CMR 135.02(2) or (4), the gaming licensee shall submit to the commission in a media, format and level of detail acceptable to the commission, quarterly a status report including:

(d) a status report reflecting the progress of construction and certifying compliance with the approved project schedule for major stages of construction. In the event that the progress of construction does not comply with the project schedule approved pursuant to 205 CMR 135.02, the licensee shall submit a detailed plan to bring the progress of construction into compliance with the approved project schedule or submit a request for a revised project schedule pursuant to 205 CMR 135.02(4)

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### 5 STATUS OF WORK COMPLETED / PROGRESS PHOTOGRAPHS

#### 5a STATUS OF WORK COMPLETED

The following onsite activities have taken place in the past two months.

- Parking Garage: Footings are being installed and Concrete is being poured daily. Backfilling and compaction continues around footings. The plumbing subcontractor has begun plumbing pipe at the Southeast corner of the garage. The stockpile of excavated material is being removed from the north portion of the garage site, so footings in that area can be formed & poured.
- Hotel/Podium: The façade of 73 State Street was braced for demolition and the interiors and rear portion of the building demolished. An abandoned steam line under Bliss Street was remediated and removed. The basement of the Edison building was backfilled. Foundation work is underway, and the first concrete footings were poured on June 24. The Union House/Chandler Hotel façade has been braced and rubble cleared from around the foundation. Test piles were installed and load tests performed on either side of the façade. Mini piles are currently being installed along Main Street.
- 95 and 101 State Street: Interior demolition of 95 State street was completed. An above ground storage tank was removed from the basement of 95 State was removed and alterations were made to the boiler room, with boiler room wall infill underway.
- Armory: The rear portion of the Armory was demolished and debris loaded out.
- French Church: A new foundation for the French Church was constructed underneath the building after it was relocated to Union Street. Foundation infill and waterproofing is underway.
- Dave's Furniture: Abatement work is underway.
- Surrounding Streets/Offsite Utilities: Isolation valves and service tie-ins were installed on Union Street. Work began on a water bypass along Main Street in mid June and is expected to continue throughout the summer. Installation of a fire hydrant on State Street took place in mid June. Temporary water and sewer services were installed along Howard Street.
- Trailers: Trailers were installed at Da Vinci Park and Tishman's field office was relocated to the site. A drug testing trailer was also installed and is in use.

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### Design Progress

The following packages were completed and provided to the City of Springfield on June 22 to fulfill obligations agreed to in the Host Community Agreement:

- Offsite 75/100% Drawing package
- 95 State Street Progress submission
- Core and Shell Progress submission
- Garage exterior signage set

A construction document progress set was prepared by the design/build team for the Parking Garage and submitted to the owner for review and coordination. Early Utilities Packages for Phases I, II and III have been undergoing revision by the Civil Engineer on a regular basis based on field conditions.

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## 5b PROGRESS PHOTOGRAPHS

A set of construction site progress photographs as of June 30, 2016 is included in this document as [Appendix E](#). The overall aerial views below show recent progress, including the demolition of the YWCA and 73 State Street and earthwork/foundation progress for the podium and parking garage.



April 22, 2016



June 26, 2016

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135.02.6 The licensee shall have a continuing obligation, pursuant to 205 CMR 120.01(2) to timely provide to the commission an updated permits chart and all documents and information listed in 205 CMR 120.01: Permitting Requirements, as well as any updates to the MEPA process such that the commission is continuously apprised of all material developments with respect to all permits and approvals required for the gaming establishment. Pursuant to 205 CMR 120.01(1)(h) the licensee shall provide to the commission copies of any appeal within 20 days of filing, whether to a municipal or state entity or for judicial review, filed with respect to any permit of approval listed in 205 CMR 120.01(1) along with a copy of the docket sheet and each decision on any appeal.

### 6 PERMITS

The following is the status of required permits and approvals, including local permits issued in the months of April through June 2016:

AGENCY OR GOVERNING LEGAL AUTHORITY	PERMIT, REVIEW, OR APPLICATION	DATE APPLICATION SUBMITTED OR ESTIMATED ANTICIPATED APPLICATION DATE
<b>FEDERAL</b>		
1. US Environmental Protection Agency (EPA)	USEPA Construction General Permit	Permit received 2/23/15: USEPA MAR120000
	NPDES General Permit	Permit for Main St. and East Columbus Ave. received 3/9/15: MAR12B410
	NPDES Remediation General Permit (RGP)	Based on foundation design, no permit is expected to be required.
2. Federal Aviation Administration	Determination of No Hazard to Air Navigation	Approval letters received April 13, 2016: 2016-ANE-471-OE for Hotel/Casino 2016-ANE-471-OE for Parking Garage
	Form 7460-2: Notice of Actual Construction or Alteration	To be e-filed for Hotel/Casino and Parking Garage within 5 days after the construction reaches its greatest height.
<b>STATE</b>		
1. Massachusetts Gaming Commission	Gaming License	Received 11/7/14
	Findings issued pursuant to M.G.L. ch. 30 sec. 61	Section 61 Findings issued by MGC on December 17, 2015.
	Site Plan Approval	Final Design/Site Plan approved by unanimous vote at meeting on May 12, 2016.
2. Executive Office of Energy and Environmental Affairs	Massachusetts Environmental Policy Act (MEPA) Review	Certificate on Final Environmental Impact Report Received 12/31/14 (EEA 15033); Certificate on Notice of Project Change (NPC) finding no Supplement Environmental Impact Report required issued on November 25, 2015.

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3. Massachusetts Department of Environmental Protection (MA DEP)	MA DEP Underground Injection Control (UIC) BRP WS-06	To be filed at project completion
	Construction Dewatering Permit	Based on foundation design, no permit is required as groundwater can be managed internal to the site boundary. A permit will be pursued if any deeper excavation is required.
4. Massachusetts Historical Commission (MHC)	Review of project relative to potential effects of State Register historic/ archeological resources	Final Memorandum of Agreement Approved by MGC on December 17, 2015 and Signed by MHC on December 18, 2015.
5. Massachusetts Department of Transportation (MassDOT)	Findings pursuant to M.G.L. c. 30, sec. 61	Section 61 Findings issued by MassDOT on March 28, 2016.
	Category III Application for Permit to Access State Highway	MGM submitted a 25% design package and Design Exception Report for MassDOT review on 2/8/16– assumed to be a Category III Application for Permit to Access State Highway. Comments on the 25% level package received 4/11/16. Comments were addressed in a 75/100% design package submitted for MassDOT’s review on 5/23/16. Upon receipt of 75/100% level comments, MGM will prepare a PS&E design package for MassDOT’s final review. MassDOT will issue the Highway Access Permit prior to construction of multimodal roadway and traffic control improvements.
6. Massachusetts Dept. of Housing & Community Development	Chapter 121A Designation as an Urban Redevelopment Project	Approval letter received 12/31/14
7. Massachusetts Department of Public Safety	Elevator Decommission Permit	Permit to decommission elevator at 83 State Street, 2/9/16: No. ELV16-0359
		Permit to decommission elevator at 1170 Main Street, 2/9/16: No. ELV16-0360
	Elevator Construction Permits	Application(s) to be filed pending final drawings
	Storage Permit	Not required per 527 CMR 9.00. No fuel tanks in excess of 10,000 gallons are expected to be included in the project.
8. Massachusetts Dept. of Fire Services-Office of State Fire Marshall	Storage Tank Removal Permit	Remove abandoned tank at 73 State Street, 6/23/16: 20160623143919
9. Massachusetts Division of Fisheries and Wildlife	Natural Heritage and Endangered Species Program	Filing exemption for Memorial Bridge improvements received on 6/21/16.

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LOCAL PERMITS AND APPROVALS UPDATE FOR SECOND QUARTER OF 2016 (APRIL, MAY, JUNE)		
1. City of Springfield Department of Public Works – Engineering Division	Letter of Approval	Stormwater Collection System Site Improvement Plans revised through 5/24/16 and Drainage Report dated 5/22/16 prepared by Allen & Major; approval letter with no comments received 5/26/16
	Letter of Approval	Response to City regarding submitted Construction Management and Temporary Traffic Control Plans— Volume II, 5/19/16.
	Letter of Approval	Construction Management Plans titled West York Street, prepared by Allen & Major, dated 5/6/16; approval letter with no comments received 5/11/16.
	Letter of Conditional Approval, with Comments	Garage Mass Excavation: Earthwork for parking garage site demolition plans prepared by Allen & Major dated 4/13/16; conditional approval letter with comments received on 4/25/16
	Letter of Conditional Approval, with Comments	Amendment to planset titled Construction Management & Temporary Traffic Control Plans, Volume III: Hotel and Podium dated 4/4/16; conditional approval letter with comments received 4/12/16
	Letter of Approval with Comments	Earthwork Casino Podium Site Demolition Plans prepared by Allen & Major, dated March 9, 2016, approval letter with comments received 4/8/16.
	Letter of Approval	Amendment to planset titled Construction Management & Temporary Traffic Control Plans, Volume I for Phase III dated 3/31/16; approval letter with no comments received 4/6/16
	General Roadway Excavation, Trenching	Excavation, backfill, patching for temporary water main bypass; Install permanent water main on Main Street from State St. to Union Street, 6/22/16: 20161482
		Excavation, backfill, patching for 8x6 tapping sleeve and hydrant at intersection of Main St. and State Street, 6/22/16: 20160481
		Excavating, backfill and patching for temporary water, sewer and communication services on Howard Street between Main St. and E. Columbus Ave, 5/24/16: 20161105
Excavation, backfill, patching for temporary water and sewer service tie-ins for construction trailers on Howard Street between Main St. and E. Columbus Ave., 5/10/16: 20160870		
Excavation, backfill, patching for 30" RCP tie into 60x80 existing storm; 24" water main valve cut ins on Union Street between E. Columbus Ave. and Walnut		

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City of Springfield Department of Public Works – Engineering Division, continued	General Roadway Excavation, Trenching, continued	Street, 5/3/16: 20160843
		Excavating, backfill, patching for water pipe tie-ins on Howard St. between Main Street and East Columbus, 5/3/16: 20160845
	Non-Excavation Occupancy	Truck staged in roadway on State Street between W. Columbus Ave and Main Street with police detail to spray liner on inside of existing manhole, 5/24/16: 20161090
2. City of Springfield – Code Enforcement/Building Division	Certificate of Compliance	Certificate for the relocation of the French Church stating that no further inspection nor Certificate of Occupancy is required for the structure. Ties to 16BDOT-00004ER.
	Building Permit Demolition	Demolish 1-story car wash and maintenance garage building at 68-70 Union Street, 6/10/16: 15DEMO-00025
		Demolish rear portion of former Armory at 29 Howard Street, 4/28/16: 16BLDOT-00097AL
		Demolish rear portion of 1132-1142 Main Street, 4/13/16: No. 16BLDOT-00091AL
		Demolish rear of former Union Electric Building at 73 State Street, 4/8/16: 16DEMO-00027
		Demolish YWCA/former detention center at 26 Howard Street, 4/1/16: No. 16DEMO-00026
	Building Permit	Install cast in place foundation only for new casino hotel and podium, 5/6/16: 16BDOT-00033ER
		Install underground utilities under hotel and podium slab of new construction at 12 MGM Way, 5/6/16: 16BDOT-00050ER
		Install cast in place foundation only for new parking garage, 4/26/16: 16BDOT-00028ER
	Temporary Trailer	Temporary trailer for office at 19 Howard Street, 5/17/16: 16BDOT00020TMP
		Temporary trailer for kitchen at 19 Howard Street, 5/17/16: 16BDOT00017TMP
		Temporary trailer for drug testing at 94 Union Street, 5/17/16: 16BDOT00018TMP
		Temporary trailer for restrooms at 19 Howard Street, 5/17/16: 16BDOT00019TMP

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City of Springfield – Code Enforcement/Building Division, continued	Permit To Do Gas Piping	MGM Garage two boilers at 39 MGM Way, 6/6/16: 16BDOT-00578GA Basement: Temporary relocation of boiler at 95 State Street, 5/6/16: 16BDOT-00472GA
	Permit To Do Electrical Wiring	Parking Garage-Install underground empty duct bank system/furnish/install fire alarm system/ provide empty conduits for sound/security at 34 MGM Way, 5/6/16: 16BDOT-00935EL
	Permit To Do Plumbing	Plumbing for Temporary Trailer, 6/21/16: 16BDOT-00376PL
3. City of Springfield Historical Commission	MHC Review Concurring Party; Demolition Delay	SHC approved changes to design for purposes of historic resources and revised MOU on October 23, 2015.
4. Springfield City Council	Overlay District Special Permit	Overlay District Special Permit approved by City Council on December 22, 2015.
	Site Plan Review	MGM Site Plan submission deemed completed on November 23, 2015. The City Council voted to approve the plan on 2/22/16.
	Amendments to HCA	Amendment No. 1 approved by Council vote on 6/22/15. Amendment No. 2 approved by Council vote on 2/22/16.
	Public Way Discontinuance Approval	The City Council voted to approve street discontinuances of both Bliss and Howard Streets on 1/26/16.
5. City of Springfield Department of Health and Human Services	Food Service Establishment Permit	TBD as venues are finalized
6. City of Springfield – Forestry Division	Municipal Tree Work Permit	Remove a 4" Pear and a 4" Hornbeam tree at 1176 Main and 1357 E. Columbus, 6/8/16
7. Springfield Water and Sewer Commission	New Sewer Work	Requesting a cured in place liner for the first 122-feet of sewer in Howard Street East instead of full replacement, Approval letter dated 6/27/16
	Permanent Water Connection /Service	Permanent water utilities connection, 1008-1028 Main Street, Approval memo dated 6/9/16
		Permanent water utilities connection, 84-92 Union Street, Approval memo dated 6/9/16
		Permanent water utilities connection, 34 MGM Way, Approval memo dated 6/9/16

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Springfield Water and Sewer Commission, continued	Permanent Water Connection /Service, continued	Permanent water utilities connection, 1150 Main Street, Approval memo dated 6/7/16
	Permanent Site Drainage Connection	Permanent Site Drainage Connection at 100 Union Street, Approval memo dated 5/26/16
	Temporary Services	Services at temporary trailer, 94 Union Street, Approval memo dated 6/8/16
		Services at temporary trailer, 19 Howard Street, Approval memo dated 5/27/16
		Services at temporary trailer, 70 Howard Street, Approval memo dated 5/26/16
		Services at temporary trailer, 20 Howard Street, Approval memo dated 5/26/16
Industrial Pretreatment Program Wastewater Survey for Nonresidential Establishments	Wastewater Survey required for Sewer Connection Permit at Garage, Application filed 5/12/16	
8. City of Springfield – Fire Prevention Bureau	Installation of Above Ground Storage Tank Permit(s)	To be filed at installation of emergency generators and fire pump.
	Fuel Oil, Gasoline and Diesel Fuel Storage Permit	To be filed prior to occupancy of the Parking Garage.
9. City of Springfield – Conservation Commission	Wetlands Protection Act Filing Exemption	Filing exemption for Memorial Bridge improvements received on 5/6/16.

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*135.02.7 In furtherance of specific goals for the utilization of minorities, women and veterans on construction jobs, the licensee shall send and provide a copy to the commission, to each labor union or representative of workers with which the licensee has a collective bargaining agreement or other contract of understanding, a notice advising the labor union or workers representative of the licensee's commitments pursuant to M.G.L. c. 23K §(15) and §§21(a)(21) and (22).*

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### **7 ORGANIZED LABOR LETTER**

The Project Labor Agreement (PLA) was executed on February 26, 2015. Article XVIII on Page 25 of the Agreement states the construction manager and labor unions' commitment to comply with Owner's Diversity and Affirmative Marketing Program as adopted on January 22, 2015.

A copy of the executed PLA is available to the Massachusetts Gaming Commission's Representative for review.

## QUARTERLY STATUS REPORT: APRIL-JUNE 2016

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*135.02.8 Prior to the gaming establishment opening for business, in furtherance of specific goals for the utilization of minority business enterprises, women business enterprises and veteran business enterprises as vendors in the provision of goods and services to the gaming establishment, the licensee shall provide to the commission an affirmative marketing plan in which the licensee identifies specific goals, expressed as an overall program goal applicable to the total dollar value of contracts entered into, for the utilization of minority business enterprises, women business enterprises and veteran business enterprises to participate as vendors in the provision of goods and services procured by the gaming establishment and any businesses operated as part of the gaming establishment; provided, however, that the specific goals for the utilization of such minority business enterprises, women business enterprises and veteran business enterprises shall be based on the availability of such minority business enterprises, women business enterprises and veteran business enterprises engaged in the type of work to be contracted by the gaming licensee.*

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### **8 OPERATIONAL PHASE DIVERSITY PROGRAM FOR EQUAL OPPORTUNITY**

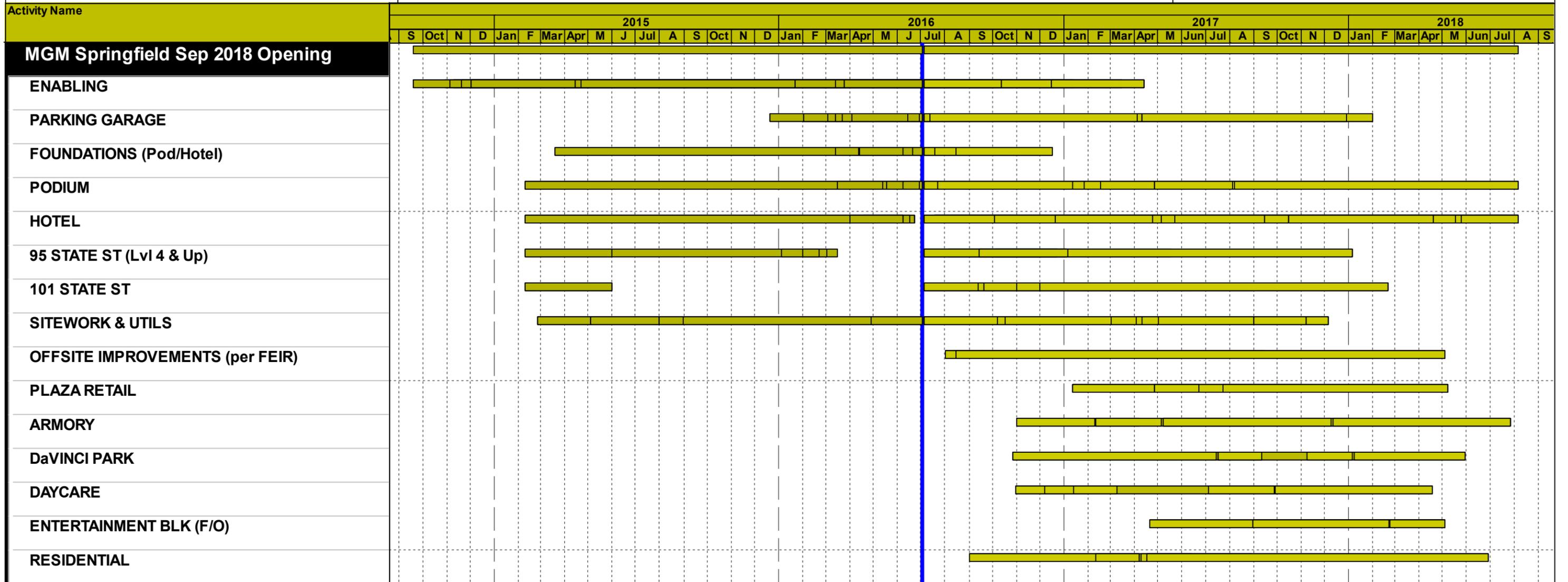
MGM's Diversity and Affirmative Marketing Program was approved on January 22, 2015. MGM will comply with this program to meet goals for Diversity participation in the operational phase of the project.

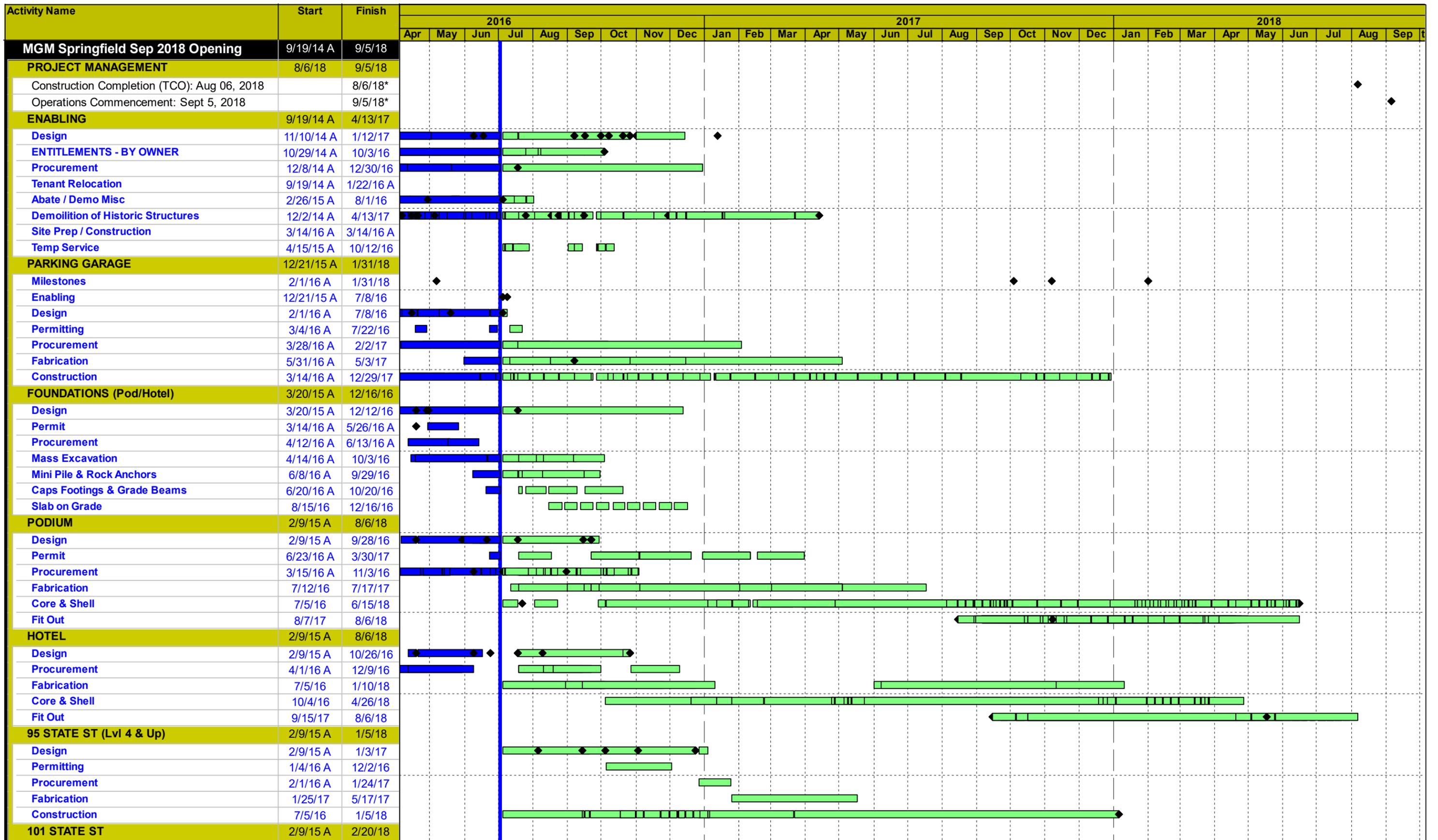
**APPENDIX A**

**LEVEL 1, LEVEL 2 AND DETAILED PROJECT SCHEDULES**

**DATA DATE JULY 3, 2016**

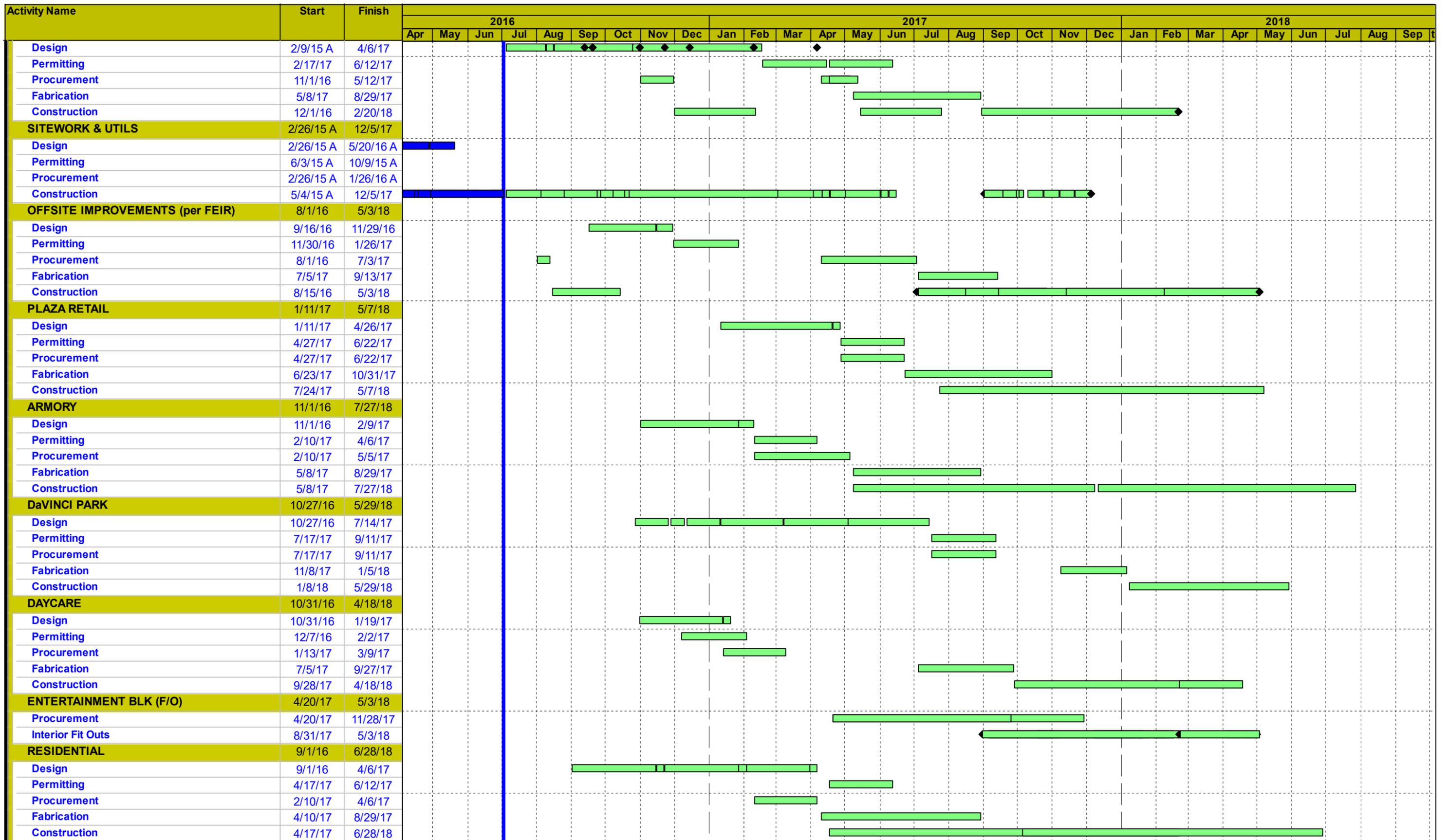
# MGM Springfield Project Schedule





█ Actual Work  
█ Remaining Work  
█ Critical Remaining Work





 Actual Work  
 Remaining Work  
 Critical Remaining Work



Activity ID	Activity Name	Orig Dur	Start	Finish	2015												2016												2017												2018																																																																																																							
					N				D				J				F				M				A				M				J				Jul				A				S				O				N				D				J				F				M				A				M				J				Jul				A				S				O				N				D				J				F				M				A				M				J				Jul				A				S			
					N	D	J	F	M	A	M	J	Jul	A	S	O	N	D	J	F	M	A	M	J	Jul	A	S	O	N	D	J	F	M	A	M	J	Jul	A	S	O	N	D	J	F	M	A	M	J	Jul	A	S	O	N	D	J	F	M	A	M	J	Jul	A	S	O	N	D																																																																														
<b>MGM Springfield Sep 2018 Opening</b>					928	9/19/14 A	9/5/18																																																																																																																																									
<b>PROJECT MANAGEMENT</b>					928	11/4/14 A	9/5/18																																																																																																																																									
PM-100	Referendum Vote / Project Start	0	11/4/14 A																																																																																																																																													
PM-200	Tishman Const Co Released	0	11/5/14 A																																																																																																																																													
PM-999	Construction Completion (TCO): Aug 06, 2018	0		8/6/18*																																																																																																																																												
PM-990	Operations Commencement: Sept 5, 2018	0		9/5/18*																																																																																																																																												
<b>Assist MGM with development of Project Criteria</b>					57	1/2/15 A	8/31/16																																																																																																																																									
PM-910	Budget review	22	1/2/15 A	8/31/16																																																																																																																																												
PM-918	Parking Garage Concept Design	0		1/12/15 A																																																																																																																																												
PM-922	Enabling Design – (March)	30	2/4/15 A	5/29/15 A																																																																																																																																												
PM-926	Begin SD	0	3/18/15 A																																																																																																																																													
PM-920	Kickoff Meeting	0	3/18/15 A																																																																																																																																													
<b>Negotiate and Finalize Project Labor Agreement</b>					39	1/7/15 A	2/26/15 A																																																																																																																																									
PM-916	Negotiate and Finalize Project Labor Agreement	39	1/7/15 A	2/26/15 A																																																																																																																																												
<b>Mass Gaming Commission</b>					866	11/4/14 A	9/5/18																																																																																																																																									
<b>1 Statute-Chap 23K</b>					235	11/4/14 A	2/18/16 A																																																																																																																																									
MGC-653	Own land within 60 days of license issuance	0		11/4/14 A																																																																																																																																												
MGC-070	Prep & Submit: expected vehicle traffic generated by the site, and plans for	10	12/22/14	12/31/14																																																																																																																																												
MGC-063	Prep & Submit: PLA. MGM to show plans for insuring labor harmony during	10	2/16/15 A	2/26/15 A																																																																																																																																												
MGC-651	provide a community impact fee to the host community;	0		8/1/15 A																																																																																																																																												
MGC-652	Prep& Submit: Licensees required to (15) provide commission aggr demo;	10	8/1/15 A	8/1/15 A																																																																																																																																												
MGC-650	Have a certified and binding vote by the host community in favor of the lice	0		8/1/15 A																																																																																																																																												
MGC-067	Prep & Submit: names and addresses of the architects, engineers and des	5	2/15/16 A	2/18/16 A																																																																																																																																												
<b>2 Licensing Agreement</b>					40	3/15/18	5/10/18																																																																																																																																									
MGC-655	Prep& Submit: create plan to identify potential local vendor in ninety (90) d	10	3/15/18	3/28/18																																																																																																																																												
MGC-656	Rev& Approv: create plan to identify potential local vendor in ninety (90) d;	10	4/27/18	5/10/18																																																																																																																																												
<b>3 205 CMR</b>					866	2/17/15 A	9/5/18																																																																																																																																									
MGC-136	Prep & Submit: Affirmative Action Plan	1	2/17/15 A	2/27/15 A																																																																																																																																												
MGC-182b	MGC to Participate in Design	0	3/18/15 A	10/26/16																																																																																																																																												
MGC-149	Submit Schematic Designs (Site Plan)	0		2/22/16 A																																																																																																																																												
MGC-659	Prep& Submit: The commission may request or have access to, at any time	0		9/27/16																																																																																																																																												
MGC-171	MGC Requested Review - Access; eg doors, locking systems, sally port (fr	0		9/28/16																																																																																																																																												
MGC-172	MGC Requested Review - Location of staff entrance	0		9/28/16																																																																																																																																												
MGC-173	MGC Requested Review - Location of security office	0		9/28/16																																																																																																																																												
MGC-174	MGC Requested Review - Number, nature and type of conx pts between g;	0		9/28/16																																																																																																																																												
MGC-175	MGC Requested Review - Surveillance coverage (location and types of ca	0		9/28/16																																																																																																																																												
MGC-176	MGC Requested Review - Surveillance monitoring (eg location of surv rm,	0		9/28/16																																																																																																																																												
MGC-177	MGC Requested Review-Count rm layout & design (eg size, reinf walls, we	0		9/28/16																																																																																																																																												
MGC-178	MGC Requested Review - Cage layout (eg mantrap, reinforced walls, wind	0		9/28/16																																																																																																																																												
MGC-179	MGC Requested Review - Slot floor layout (eg placement of machines, sei	0		9/28/16																																																																																																																																												
MGC-180	MGC Requested Review - Access to gaming floor (eg adequacy of security	0		9/28/16																																																																																																																																												
MGC-181	MGC Requested Review - Regulator office space (eg size, location, IT Rec	0		9/28/16																																																																																																																																												
MGC-182	MGC Requested Review - Policing agency space (eg office size, interview	0		9/28/16																																																																																																																																												
MGC-183	MGC Requested Review - Responsible gaming space (eg size, access an	0		9/28/16																																																																																																																																												
MGC-184	MGC Requested Review - Sensitive areas (eg definition (cage, count room	0		9/28/16																																																																																																																																												
MGC-185	MGC Requested Review - Building system specs	0		9/28/16																																																																																																																																												
MGC-186	MGC Requested Review - i. back-up generator	0		9/28/16																																																																																																																																												
MGC-187	MGC Requested Review - ii. Independent power sources	0		9/28/16																																																																																																																																												
MGC-188	MGC Requested Review - iii. Redundancy	0		9/28/16																																																																																																																																												
MGC-189	MGC Requested Review - iv. Emergency lighting	0		9/28/16																																																																																																																																												

■ Remaining Level of Effort    ■ Remaining ...  
■ Actual Level of Effort    ■ Critical Re...  
■ Actual Work    ◆ Milestone

## MGM Springfield Sep 2018 Opening Detailed Schedule





Activity ID	Activity Name	Orig Dur	Start	Finish	2015												2016												2017												2018											
					N	D	J	F	M	A	M	J	Jul	A	S	O	N	D	J	F	M	A	M	J	Jul	A	S	O	N	D	J	F	M	A	M	J	Jul	A	S	O	N	D	J	F	M	A	M	J	Jul	A	S	
MGC-681	Prep&Submit: By the Closing Date, deliver or cause to be delivered all of tl	10	6/11/18	6/22/18																																																
MGC-204	"Complete" means completion of Work, as evidenced by the issuance of a	0		8/6/18																																																
MGC-205	"Construction Completion Date"	0		8/6/18																																																
MGC-206	"Final Completion" means the completion of the Work, as evidenced byiss	0		8/6/18																																																
MGC-207	"Final Completion Date"	0		8/6/18																																																
MGC-210	"Operations Commencement Date"	0		9/5/18																																																
<b>6 FEIR Tracking</b>		<b>866</b>	<b>11/4/14 A</b>	<b>9/5/18</b>																																																
MGC-610b	Salvage and reuse of architectural elements within the Project	1	11/4/14 A	10/26/16																																																
MGC-609b	Photographic documentation of the buildings prior to demolition	1	3/13/15 A	8/1/15 A																																																
MGC-441	Stage 1 -demolition of existing buildings onsite and removal of materials fr	210	5/18/15 A	3/22/16 A																																																
MGC-633b	Establish truck traffic routes and coordinate detours with the I-91 viaduct pr	0		8/1/15 A																																																
MGC-608	Publish an updated schedule of upcoming work every two weeks and diss	0		8/1/15 A																																																
MGC-696	Registration of the stormwater system's infiltration system in accordance wi	0		8/1/15 A																																																
MGC-697	Prep&Submit: Develop traffic management plans, including temporary dur	0		8/1/15 A																																																
MGC-698	Establish vibration limits and performance criteria in the Construction Man	0		8/1/15 A																																																
MGC-695	Execution of a Memorandum of Understanding (MOU) with the SWSC to r	0		8/29/15 A																																																
MGC-535	Conduct RSA's as part of the 25% design process for intersection improve	0		2/8/16 A																																																
MGC-536	Conduct RSA's as part of the 25% design process for intersection improve	0		2/8/16 A																																																
MGC-537	Conduct RSA's as part of the 25% design process for intersection improve	0		2/8/16 A																																																
MGC-538	Conduct RSA's as part of the 25% design process for intersection improve	0		2/8/16 A																																																
MGC-539	Conduct RSA's as part of the 25% design process for intersection improve	0		2/8/16 A																																																
MGC-540	Conduct RSA's as part of the 25% design process for intersection improve	0		2/8/16 A																																																
MGC-541	Conduct RSA's as part of the 25% design process for intersection improve	0		2/8/16 A																																																
MGC-690	Conduct precondition surveys and vibration monitoring to document initial	0		2/16/16 A																																																
MGC-442	Stage 2 -Excavation and prep site for constr. Offsite Pkg for Constr pers.	135	3/28/16 A	10/6/16																																																
MGC-634b	Implement a Construction parking plan, including the GC's plans and prot	0		9/13/16																																																
MGC-443	Stage 3 -Constr of the parking garage and building superstructure. Durin	331	10/7/16	1/31/18																																																
MGC-694	Replacement of a 12-inch vitrified clay sewer main and upgrade hot water	0		10/17/16																																																
MGC-692	Replacement of a 10-inch sewer main within Union Street with a 12-inch s	0		10/21/16																																																
MGC-693	Replacement of a 24-inch water main in Union Street	0		10/21/16																																																
MGC-691	Replacement of the twin 12-inch water mains in Main Street with one-16-iir	0		10/24/16																																																
MGC-689	During the construction of the I-91 Viaduct Deck Replacement and MGM S	0		11/21/16*																																																
MGC-444	Stage 4 -(Final Stage of Constr) Bldg finishing and fit-out. Garage Open	130	2/1/18	8/6/18																																																
MGC-573b	Install on-site stationary sources of potential air pollutants, including the pr	0		3/28/18																																																
MGC-459	Reconstruction Union Street under I-91 Overpass to 5-Lane cross-section	0		5/10/18																																																
MGC-546	Prep & Submit: LEED Gold Level or higher (Grnhs Gas Emis)	20	6/11/18	7/9/18																																																
MGC-447	Signal Timing Optimization at Dwight Street/I-291 WB Ramps	0		6/22/18																																																
MGC-448	Signal Timing Optimization at East Columbus Avenue/West Columbus Ave	0		6/22/18																																																
MGC-449	Signal Timing Optimization at Mill Street/Locust Street/Belmont Avenue/Fo	0		6/22/18																																																
MGC-450	Signal Timing Optimization at Belmont Avenue/Sumner Avenue/Dickinson	0		6/22/18																																																
MGC-451	Widen sidewalks along site frontage	0		6/22/18																																																
MGC-452	Complete pavement mill and overlay on Union Street between Main Street	0		6/22/18																																																
MGC-453	Construct trolley stop adjacent to Armory Square	0		6/22/18																																																
MGC-454	Widen and restripe roadway along site frontage	0		6/22/18																																																
MGC-455	Upgrade accessible wheelchair ramps	0		6/22/18																																																
MGC-456	Install vehicular/pedestrian/bicycle wayfinding signs	0		6/22/18																																																
MGC-457	Install mid-block crosswalk, pedestrian flasher assembly, and raised medic	0		6/22/18																																																
MGC-458	Install bicycle "sharrows" and share-the-road signage	0		6/22/18																																																
MGC-460	Modify vehicular and pedestrian signal phasing scheme at Union Street / E	0		6/22/18																																																
MGC-461	Upgrade vehicular and pedestrian traffic signal equipment and infrastru	0		6/22/18																																																

■ Remaining Level of Effort    ■ Remaining ...  
■ Actual Level of Effort    ■ Critical Re...  
■ Actual Work    ◆ Milestone

### MGM Springfield Sep 2018 Opening Detailed Schedule





























Activity ID	Activity Name	Orig Dur	Start	Finish	2015												2016												2017												2018																																																																																																							
					N				D				J				F				M				A				M				J				Jul				A				S				O				N				D				J				F				M				A				M				J				Jul				A				S				O				N				D				J				F				M				A				M				J				Jul				A				S			
					N	D	J	F	M	A	M	J	Jul	A	S	O	N	D	J	F	M	A	M	J	Jul	A	S	O	N	D	J	F	M	A	M	J	Jul	A	S	O	N	D	J	F	M	A	M	J	Jul	A	S	O	N	D	J	F	M	A	M	J	Jul	A	S	O	N	D																																																																														
<b>Site Prep / Construction</b>					0	3/14/16 A	3/14/16 A																																																																																																																																									
AB-304	Ready to Start Mass Ex: Parking Garage	0	3/14/16 A																																																																																																																																													
<b>Temp Service</b>					365	4/15/15 A	10/12/16																																																																																																																																									
<b>Temp Service Area 1 (Howard / Columbus)</b>					297	4/15/15 A	7/22/16																																																																																																																																									
TS1-10	Pull Feeders / Schedule w Eversource	20	4/15/15 A	6/1/15 A																																																																																																																																												
TS1-12	Establish Service Area Perimeter	10	9/5/15 A	9/16/15 A																																																																																																																																												
TS1-14	Energize Temp Power Step 1 (1000A, 208v 3ph)	5	9/14/15 A	9/18/15 A																																																																																																																																												
TS1-16	Set Restrooms / Est Sewer Connection	2	7/6/16	7/7/16																																																																																																																																												
TS1-18	Create Temp Water Station	5	7/8/16	7/14/16																																																																																																																																												
TS1-20	Energize Temp Power Step 2 (1600A, 480v 3ph)	5	7/18/16	7/22/16																																																																																																																																												
<b>Temp Service Area 2 &amp; 2A(Union St)</b>					326	4/22/15 A	9/13/16																																																																																																																																									
TS2-10	Pull Feeders / Schedule w Eversource	15	4/22/15 A	6/1/15 A																																																																																																																																												
TS2-12	Establish Service Area Perimeter	10	6/22/15 A	7/16/15 A																																																																																																																																												
TS2-14	Energize Temp Power Step 1 (208v 3ph)	5	1/18/16 A	1/22/16 A																																																																																																																																												
TS2-16	Set Restrooms / Est Sewer Connection	2	9/1/16	9/6/16																																																																																																																																												
TS2-18	Create Temp Water Station	5	9/7/16	9/13/16																																																																																																																																												
<b>Temp Service Area 3 (Howard St Plaza)</b>					70	7/5/16	10/12/16																																																																																																																																									
TS3-10	Establish Service Area Perimeter	2	7/5/16*	7/6/16																																																																																																																																												
TS3-14	Install Conduits to Service Area & Office Trailers	5	7/7/16	7/13/16																																																																																																																																												
TS3-18	Pull Feeders / Schedule w Eversource	10	7/14/16	7/28/16																																																																																																																																												
TS3-12	Set Restrooms / Est Sewer Connection	2	9/26/16	9/27/16																																																																																																																																												
TS3-16	Create Temp Water Station	5	9/28/16	10/4/16																																																																																																																																												
TS3-20	Energize Temp Power (2000A, 480v 3ph)	4	10/5/16	10/12/16																																																																																																																																												
<b>PARKING GARAGE</b>					505	12/21/15	1/31/18																																																																																																																																									
<b>Milestones</b>					505	2/1/16 A	1/31/18																																																																																																																																									
PG-M-10	Award / MGM Issue NTP	0		2/1/16 A																																																																																																																																												
PG-M-12	Fully Execute Notice of Award	15	2/1/16 A	3/2/16 A																																																																																																																																												
PG-M-14	Executed Contract	0		5/6/16 A																																																																																																																																												
PG-M-18	Parking Garage Substantially Complete - Except Pass Elev	0		10/3/17*																																																																																																																																												
PG-M-16	Garage Available for Parking 1200 Construction Vehicles	0		11/6/17*																																																																																																																																												
PG-M-20	Contractual Required Project Completion	0		1/31/18*																																																																																																																																												
<b>Enabling</b>					102	12/21/15	7/8/16																																																																																																																																									
PG-M-22	MGM Complete MEPA Process	0		12/21/15																																																																																																																																												
PG-M-24	MGM Receive Zoning Overlay Approval	0		12/21/15																																																																																																																																												
PG-M-26	Howard Street School Demolished and all Foundations Removed	0		2/11/16 A																																																																																																																																												
PG-M-28	MGC Secondary Gaming License in Place	0		2/16/16 A																																																																																																																																												
PG-M-30	MGM Receive - Roadway Discontinuance	0		2/29/16 A																																																																																																																																												
PG-M-32	MGM Receive Site Plan Approval	0		2/29/16 A																																																																																																																																												
PG-M-34	MGM Complete Entitlement Process	0		2/29/16 A																																																																																																																																												
PG-M-36	Tishman to Submit Ins Certificate	0		3/2/16 A																																																																																																																																												
PG-M-38	CMP City of Springfield Approved	0		3/11/16 A																																																																																																																																												
PG-M-40	MGM Issue Decision on Alternates	0		7/5/16																																																																																																																																												
PG-M-42	Owner provide infor re:Exterior Sign Loads & Conx Points	0		7/8/16																																																																																																																																												
<b>Design</b>					123	2/1/16 A	7/8/16																																																																																																																																									
PG-02	Resolve Award Notice Issues with Ramp / Shear Wall	18	2/1/16 A	2/22/16 A																																																																																																																																												
PG-04	Resolve Award Notice Issues with Exterior Skin	30	2/1/16 A	5/16/16 A																																																																																																																																												
PG-10	Schematic Design (SD)	15	2/9/16 A	2/29/16 A																																																																																																																																												
PG-14	Owner Review & Approval - SD	10	3/1/16 A	3/25/16 A																																																																																																																																												
PG-16	Design Development (DD)	20	3/17/16 A	4/19/16 A																																																																																																																																												
PG-22	Owner Review & Approval DD	10	4/20/16 A	5/19/16 A																																																																																																																																												

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### MGM Springfield Sep 2018 Opening Detailed Schedule





























Activity ID	Activity Name	Orig Dur	Start	Finish	2015												2016												2017												2018																																																																																																															
					N				D				J				F				M				A				M				J				Jul				A				S				O				N				D				J				F				M				A				M				J				Jul				A				S				O				N				D				J				F				M				A				M				J				Jul				A				S				O				N			
					N	D	J	F	M	A	M	J	Jul	A	S	O	N	D	J	F	M	A	M	J	Jul	A	S	O	N	D	J	F	M	A	M	J	Jul	A	S	O	N	D	J	F	M	A	M	J	Jul	A	S	O	N	D	J	F	M	A	M	J	Jul	A	S	O	N	D																																																																																						
<b>1st Flr Restaurant A</b>					157	9/6/17	4/19/18																																																																																																																																																	
PO-1RA-100	1st Flr Rest A Start	0	9/6/17																																																																																																																																																					
PO-1RA-102	1st Flr Rest A	155	9/6/17	4/17/18																																																																																																																																																				
PO-1RA-900	1st Flr Rest A Complete	0		4/17/18																																																																																																																																																				
<b>Kitchen</b>					157	9/6/17	4/19/18																																																																																																																																																	
PO-1RA-924	FRAME WALLS/DOOR FRAMES	25	9/6/17	10/11/17																																																																																																																																																				
PO-1RA-908	MEPS ROUGH-IN WALLS/BACKING	15	10/12/17	11/1/17																																																																																																																																																				
PO-1RA-922	INSTALL HOODS & WALK-IN COOLERS	10	10/12/17	10/25/17																																																																																																																																																				
PO-1RA-926	HANG & INSTALL GREASE DUCT	10	10/12/17	10/25/17																																																																																																																																																				
PO-1RA-930	TERMINATE HOOD TO GREASE DUCT/WRAP	5	10/26/17	11/1/17																																																																																																																																																				
PO-1RA-920	DRYWALL & TAPE WALLS	20	11/2/17	11/30/17																																																																																																																																																				
PO-1RA-916	FRP/STAINLESS WALL COVERING	10	12/1/17	12/14/17																																																																																																																																																				
PO-1RA-918	INSTALL QUARRY TILE FLOOR	10	12/1/17	12/14/17																																																																																																																																																				
PO-1RA-928	INSTALL CEILING GRID	5	12/1/17	12/7/17																																																																																																																																																				
PO-1RA-914	MEPS DROPS TO GRID	10	12/8/17	12/21/17																																																																																																																																																				
PO-1RA-906	INSTALL FOOD SERVICE EQUIPMENT	20	12/15/17	1/15/18																																																																																																																																																				
PO-1RA-948	Install Specialty Equipment	20	12/15/17	1/15/18																																																																																																																																																				
PO-1RA-912	INSTALL CEILING TILE	10	12/22/17	1/8/18																																																																																																																																																				
PO-1RA-910	MEPS WALL/CEILING TRIM	10	1/9/18	1/22/18																																																																																																																																																				
PO-1RA-934	FLS PRE-TESTING (CONTRACTORS)	15	1/23/18	2/12/18																																																																																																																																																				
PO-1RA-940	3RD PARTY SCENARIO / DEVICE VERIFICATION	10	1/23/18	2/5/18																																																																																																																																																				
PO-1RA-932	3RD PARTY REPORT	27	2/13/18	3/21/18																																																																																																																																																				
PO-1RA-938	City of Spfld / 3RD PARTY FINAL	10	3/22/18	4/4/18																																																																																																																																																				
PO-1RA-942	SFD DEVICE CERTIFICATION	10	3/22/18	4/4/18																																																																																																																																																				
PO-1RA-936	TEMPORARY CERTIFICATE OF OCCUPANCY	10	4/5/18	4/19/18																																																																																																																																																				
PO-1RA-944	SITE SIGN OFF / CLEARANCES	10	4/5/18	4/19/18																																																																																																																																																				
PO-1RA-946	Ready for Burn In	0		4/19/18																																																																																																																																																				
<b>1st Flr Restaurant B</b>					155	9/6/17	4/17/18																																																																																																																																																	
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PO-1RB-938	City of Spfld / 3RD PARTY FINAL	10	3/20/18	4/2/18																																																																																																																																																				

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					N	D	J	F	M	A	M	J	Jul	A	S	O	N	D	J	F	M	A	M	J	Jul	A	S	O	N	D	J	F	M	A	M	J	Jul	A	S	O	N	D	J	F	M	A	M	J	Jul	A	S	
HT-AT-06	ACT 6th Flr	5	7/17/18	7/23/18																																																
<b>Fixtures / Devices</b>		25	6/25/18	7/30/18																																																
HT-FD-02	Fixtures / Devices / Sconces 2nd Flr	5	6/25/18	6/29/18																																																
HT-FD-03	Fixtures / Devices / Sconces 3rd Flr	5	7/2/18	7/9/18																																																
HT-FD-04	Fixtures / Devices / Sconces 4th Flr	5	7/10/18	7/16/18																																																
HT-FD-05	Fixtures / Devices / Sconces 5th Flr	5	7/17/18	7/23/18																																																
HT-FD-06	Fixtures / Devices / Sconces 6th Flr	5	7/24/18	7/30/18																																																
<b>Carpet</b>		25	7/2/18	8/6/18																																																
HT-CC-02	Corridor Carpet - 2nd Flr	5	7/2/18	7/9/18																																																
HT-CC-03	Corridor Carpet - 3rd Flr	5	7/10/18	7/16/18																																																
HT-CC-04	Corridor Carpet - 4th Flr	5	7/17/18	7/23/18																																																
HT-CC-05	Corridor Carpet - 5th Flr	5	7/24/18	7/30/18																																																
HT-CC-06	Corridor Carpet - 6th Flr	5	7/31/18	8/6/18																																																
<b>Hoistway Finishes</b>		50	1/5/18	3/15/18																																																
HT-HF	Hoistway Bay Finishes	50	1/5/18	3/15/18																																																
<b>Hotel FF&amp;E</b>		50	5/25/18	8/6/18																																																
HT-FFE	FF&E	50	5/25/18	8/6/18																																																
<b>Spa Placeholder</b>		130	9/15/17	3/21/18																																																
HT-SPA-552	STONE - PROCUREMENT/FABRICATION	90	9/15/17	1/24/18																																																
HT-SPA-556	FRAME CEILINGS & SOFFITS	15	9/15/17	10/5/17																																																
HT-SPA-553	MEPS Wall Rough In	15	10/6/17	10/27/17																																																
HT-SPA-554	INSTALL WATE - ROUGH-IN	15	10/6/17	10/27/17																																																
HT-SPA-555	DRYWALL RIPPER	5	10/6/17	10/13/17																																																
HT-SPA-568	ROUGH-IN FOR EQUIPMENT DATA STATIONS	10	10/6/17	10/20/17																																																
HT-SPA-557	MEPS DROPS TO CEILING & SOFFITS	20	10/30/17	11/27/17																																																
HT-SPA-550	MILLWORK - SHOP DRWNGS/COORD/APPROVAL	30	11/28/17	1/10/18																																																
HT-SPA-558	DRYWALL/TAPE/PAINT-WALLS/CEILING	20	11/28/17	12/26/17																																																
HT-SPA-560	INSTALL TILE FLOOR/WALL/COUNTERTOPS IN RESTROOMS	15	12/27/17	1/17/18																																																
HT-SPA-562	INSTALL STOREFRONT GLASS	15	12/27/17	1/17/18																																																
HT-SPA-566	INSTALL SPECIALITY LIGHTING	10	12/27/17	1/10/18																																																
HT-SPA-570	INSTALL CARPET	5	12/27/17	1/3/18																																																
HT-SPA-551	OWNER APPROVAL	10	1/11/18	1/24/18																																																
HT-SPA-567	MEPS TRIM WALLS/CEILING	15	1/11/18	1/31/18																																																
HT-SPA-561	INSTALL PLUMBING FIXTURES	10	1/18/18	1/31/18																																																
HT-SPA-564	INSTALL EXERCISE FLOORING/MATS	5	1/18/18	1/24/18																																																
HT-SPA-569	HANG DOORS & HARDWARE	5	1/18/18	1/24/18																																																
HT-SPA-559	INSTALL MILLWORK/SPECIAL FINISHES (Montble	10	1/25/18	2/7/18																																																
HT-SPA-565	INSTALL MIRROR WALLS IN FITNESS ROOM	10	1/25/18	2/7/18																																																
HT-SPA-563	INSTALL TOILET PARTITIONS & ACCESSORIES	10	2/1/18	2/14/18																																																
HT-SPA-571	OWNER SIGNAGE	5	2/8/18	2/14/18																																																
HT-SPA-572	CLEAN & PUNCHLIST	15	2/15/18	3/7/18																																																
HT-SPA-573	OWNER PUNCH AND FINAL	10	3/8/18	3/21/18																																																
<b>Gym</b>		130	10/16/17	4/19/18																																																
HT-GYM-10	Summary Fit Out	130	10/16/17	4/19/18																																																
<b>Business Center</b>		130	10/16/17	4/19/18																																																
HT-BC-10	Summary Fit Out	130	10/16/17	4/19/18																																																
<b>Room Service Kitchen</b>		150	10/16/17	5/17/18																																																
HT-RSK-10	FRAME WALLS/DOOR FRAMES	20	10/16/17	11/10/17																																																
HT-RSK-16	MEPS ROUGH-IN WALLS/BACKING	15	11/13/17	12/4/17																																																
HT-RSK-12	INSTALL HOODS & WALK-IN COOLERS	10	11/13/17	11/27/17																																																

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### MGM Springfield Sep 2018 Opening Detailed Schedule





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					2015							2016							2017							2018																																													
					N	D	J	F	M	A	M	J	Jul	A	S	O	N	D	J	F	M	A	M	J	Jul	A	S	O	N	D	J	F	M	A	M	J	Jul	A	S	O	N	D	J	F	M	A	M	J	Jul	A	S																				
<b>Fabrication</b>					80	1/25/17	5/17/17																																																																
95SS-400	Fab for Fit Out	80	1/25/17	5/17/17																																																																			
<b>Construction</b>					380	7/5/16	1/5/18																																																																
95SS-500	Demo	50	7/5/16	9/13/16																																																																			
95SS-502	Core & Shell	60	12/27/16	3/21/17																																																																			
95SS-504	Fit Out	200	3/22/17	1/5/18																																																																			
95SS-999	COMPLETE Move In Ready (16 Wks Prior to Final TCO)	0		1/5/18																																																																			
<b>Elevator Modernization</b>					77	9/14/16	1/5/17																																																																
95SS-244	Delivery & Unload Elev	2	9/14/16*	9/15/16																																																																			
95SS-246	Stage Hoistway	3	9/16/16	9/20/16																																																																			
95SS-248	Install Brackets/Rails	18	9/21/16	10/17/16																																																																			
95SS-250	Set Machine Beams/Machines/OH Eqpt	10	10/18/16	10/31/16																																																																			
95SS-252	Set Control Room Eqpt	10	10/18/16	10/31/16																																																																			
95SS-254	Build Car Sling	5	11/1/16	11/7/16																																																																			
95SS-256	Install Elevator Fronts	10	11/8/16	11/22/16																																																																			
95SS-258	Install Elevator Fixtures	5	11/23/16	11/30/16																																																																			
95SS-260	Install Elevator Doors	5	11/23/16	11/30/16																																																																			
95SS-262	Pipe & Wire Hoistway	5	12/1/16	12/7/16																																																																			
95SS-264	Work by Others - Pit Ladder, Lights, Disconnects	5	12/1/16	12/7/16																																																																			
95SS-266	Build Elevator Cab	5	12/8/16	12/14/16																																																																			
95SS-268	Pipe & Wire Cab	4	12/9/16	12/14/16																																																																			
95SS-270	Hang Car Doors	5	12/15/16	12/21/16																																																																			
95SS-272	Elevator Flooring by Others	3	12/22/16	12/27/16																																																																			
95SS-274	Adjust/Test/Commission Elev # 2	4	12/28/16	1/3/17																																																																			
95SS-276	Elevator Inspection	2	1/4/17	1/5/17																																																																			
<b>101 STATE ST</b>					753	2/9/15 A	2/20/18																																																																
<b>Design</b>					533	2/9/15 A	4/6/17																																																																
<b>Phases</b>					498	2/9/15 A	2/16/17																																																																
101SS-102	Enabling Phase Deliverables	20	2/9/15 A	5/8/15 A																																																																			
101SS-104	Concept Design	20	2/9/15 A	6/1/15 A																																																																			
101SS-108	Schematic Design (SD)	25	7/5/16	8/8/16																																																																			
101SS-110	Owner Approval - SD	5	8/9/16	8/15/16																																																																			
101SS-112	Design Development (DD)	48	8/16/16	10/24/16																																																																			
101SS-116	Owner Approval DD	5	10/25/16	10/31/16																																																																			
101SS-118	Construction Documents (CD)	69	11/1/16	2/9/17																																																																			
101SS-122	Owner Approval CD	5	2/10/17	2/16/17																																																																			
<b>Procurement Pkgs</b>					143	9/12/16	4/6/17																																																																
101SS-124	100%SD - Issue Seismic Pkg	0		9/12/16																																																																			
101SS-126	100%DD - Issue Demolition Pkg	0		10/31/16																																																																			
101SS-128	100%CD - Issue Core & Shell Pkg	0		2/9/17																																																																			
101SS-130	100%CD - Issue Fitout Pkg	0		4/6/17																																																																			
<b>Permit Pkgs</b>					44	9/19/16	11/22/16																																																																
101SS-140	50%DD Issue for Core & Shell Permit	0		9/19/16																																																																			
101SS-142	20%CD - Issue for Fitout Permit	0		11/22/16																																																																			
<b>Host Community Pkgs</b>					98	9/19/16	2/9/17																																																																
101SS-180	50%DD - Submission to City of Springfield	0		9/19/16																																																																			
101SS-182	50%CD - Submission to City of Springfield	0		12/14/16																																																																			
101SS-184	100%CD - Submission to City of Springfield	0		2/9/17																																																																			
<b>Permitting</b>					80	2/17/17	6/12/17																																																																
101SS-202	Core & Shell Permit R/A	40	2/17/17	4/14/17																																																																			

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### MGM Springfield Sep 2018 Opening Detailed Schedule

















**APPENDIX B**

**PRESENTATION TO THE ACCESS AND OPPORTUNITY COMMITTEE OF JULY 12, 2016**

# Access and Opportunity Committee

July 12, 2016



# Agenda

1. Outreach Update
2. Construction Workforce
3. Design Commitments
4. Construction Commitments



# Outreach Update



# OUTREACH UPDATE

1. Outreach to MBE, WBE & VBE Companies
2. Outreach to local Community Groups
3. Community Partners Network
4. Diversity Task Force
5. Union Partnership & Outreach
  - Union Referral System Update, Progress, Successes
6. Outreach Events
  - Tishman Construction Outreach Session for the MGM Springfield Parking Garage
  - Springfield Regional Chamber of Commerce Annual Meeting
  - National Association of Minority Contractors (NAMC) 2016 Annual Conference
  - Other Diversity Outreach Work
  - Upcoming Events

# OUTREACH TO MBE, WBE & VBE COMPANIES

## Design & Consulting:

Ref	Company	Location	Diversity Status
1	Davenport Advisors, LLC.	Boston, MA	MBE/WBE

## Construction:

Ref	Company	Location	Diversity Status
1	C.R. Levesque Trucking Corp.	Monson, MA	WBE
2	East Coast Air Barrier & Restoration, Inc.	Pittsfield, MA	WBE
3	Regis Steel Corporation <sup>(1)</sup>	Fall River, MA	MBE
4	Welch Associates Land Surveyors, Inc.	West Bridgewater, MA	WBE

### Notes:

(1) Regis Steel Corporation is both a Construction Contractor and Supplier of Steel and Iron.

## Suppliers/Vendors:

Ref	Company	Location	Diversity Status
1	ACES Enterprises, LLC.	Dunlap, IL	VBE
2	C & D Electronics, Inc.	Holyoke, MA	MBE/WBE
3	Industrial Flame Cutting, Inc.	Beacon Falls, CT	VBE

# OUTREACH TO LOCAL COMMUNITY GROUPS/ ORGANIZATIONS/ DEPARTMENTS

Ref	Organizations	Location
1	A.W.A.K.E. Inc.	Springfield, MA
2	Community Partners Network	Springfield, MA
3	Community Works	Springfield, MA
4	Neighbor to Neighbor	Springfield, MA
5	New North Citizens Council	Springfield, MA
6	Springfield Technical Community College Office of Workforce Development	Springfield, MA
7	Springfield Veterans Services Dept.	Springfield, MA
8	Training Resources of America	Springfield & Western MA
9	Uptown Construction Collaborative	Springfield, MA
10	W. Mass COSH	Western Massachusetts

# COMMUNITY PARTNERS NETWORK

Ref	Organization	Location
1	A.W.A.K.E. Inc.	Springfield, MA
2	Betterman Construction, Inc.	Springfield, MA
3	Career Point	Holyoke, MA
4	Carpenters Union #108	Springfield, MA
5	Community Works	Springfield, MA
6	East African Cultural Center	Springfield, MA
7	Gandara Springfield Family Resource Center	Springfield, MA
8	Greater Springfield NAACP	Springfield, MA
9	HAP Housing	Springfield, MA
10	Ironworkers Union #7	Springfield, MA
11	Lighthouse	Springfield, MA
12	Ludlow Veterans Services Organization	Ludlow, MA
13	Neighbor to Neighbor	Springfield/Holyoke, MA
14	New North Citizens Council	Springfield, MA
15	Partners for Community	Springfield/Holyoke, MA

**Notes:**

(1) Organizations highlighted in yellow represent new organizations to the network since last AOC meeting.

# COMMUNITY PARTNERS NETWORK

Ref	Organization	Location
16	ROCA	Springfield, MA
17	School Based Services	Springfield, MA
18	Springfield Partners for Community Action	Springfield, MA
19	Springfield Veterans Services Dept.	Springfield, MA
20	Springfield Vets Center	West Springfield, MA
21	STCC Workforce Development Department	Springfield, MA
22	Training Resources of America	Western Massachusetts
23	Urban League of Greater Springfield	Springfield, MA
24	Veteran's Inc.	Springfield, MA
25	We The Villagers	Springfield, MA
26	Western Mass. COSH	Western Massachusetts
27	Western Mass. Employment Collaborative	Springfield, MA
28	Westover Job Corps.	Westover, MA
29	YWCA/Youth Build	Springfield, MA

**Notes:**

(1) Organizations highlighted in yellow represent new organizations to the network since last AOC meeting.

# COMMUNITY PARTNERS NETWORK

**June 20, 2016:** Meeting with MGM Springfield Construction Team

## Meeting Highlights:

- 14 Community Partners attended; some who are new to the Network
- MGM Springfield shared current Diversity workforce numbers to date with the Network
- Discussion around the meaning of “Success”
- Update on the work of the Steering/Executive Committee
  - Applying for grants/funding for construction related workforce readiness and development



# COMMUNITY PARTNERS NETWORK

- MGM Springfield Referral & Tracking System Update: Report on status of referrals from Community Partners and Discussion around better tracking of referrals and follow up
- Creation of the Referral Intake & Work Readiness Sub-Committees:
  - Assessment of Basic Union Eligibility and Tracking
  - Assessment of Work Readiness Status
- Advocacy: Specific issues/policies; and types of advocacy



# COMMUNITY PARTNERS NETWORK

- Getting People Ready for Success: Training Calendar
  - OSHA 10 Training/Certification
  - Work Readiness Certification
  - “A Day In The Life of a Union Member”
  - Financial Literacy
  - Basic Math Refresher
  - Conflict Resolution



# DIVERSITY TASK FORCE

**June 29, 2016:** Meeting held

## Meeting Highlights:

- Meeting attended by union representatives, community partners' network representatives, MGM Springfield Construction & Diversity team, and Tishman Construction.
- Review of the goals of the Diversity Task Force and the differences between the Diversity Task Force and the Community Partners Network.



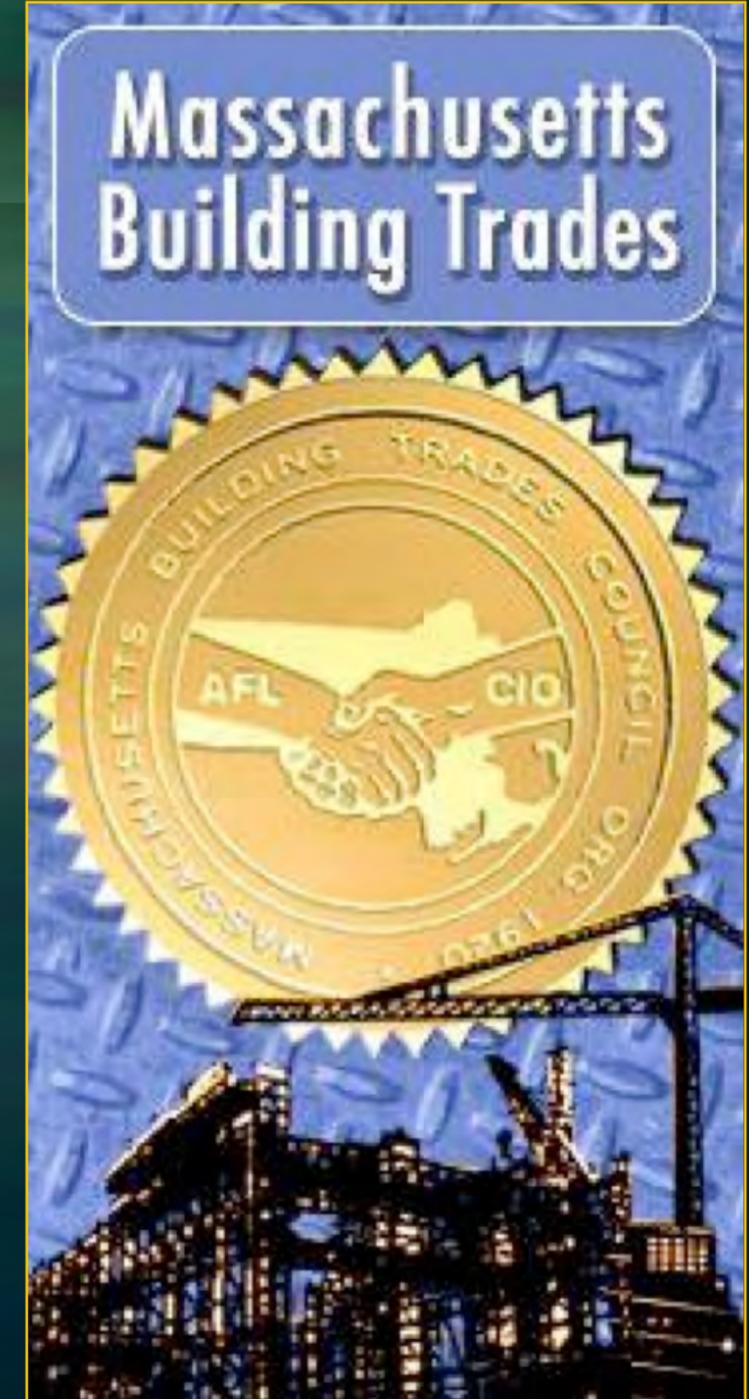
# DIVERSITY TASK FORCE

- Task Force mission/goals include:
  - Opening and maintaining effective communication lines and relationships between community partners and trade unions.
  - Address issues/barriers identified by the Community Partners Network of diverse populations in joining a union and being successful as a union member.
  - Working together on outreach, partnerships, and initiatives to increase diversity.
- MGM Springfield Construction shared information on current and upcoming scopes of work, and project workforce diversity statistics to date.
- MGM and Union Representatives shared diversity success stories of new diverse individuals being accepted into the unions, and stories of current diverse union members who were out of work but are now working on the MGM Springfield site.

# UNION PARTNERSHIP & OUTREACH

## Continued meetings and discussions with local trade unions to include:

- Assistance with targeted diversity recruitment based on the needs of the individual trade union through the MGM Springfield and Community Partners Network referral work.
- Revisiting the unions' current bench and diversity as many unions have decreased their bench and taken in new diverse members.
- Sharing success stories and best practices for putting diverse members to work.
- Partnerships on upcoming outreach events.

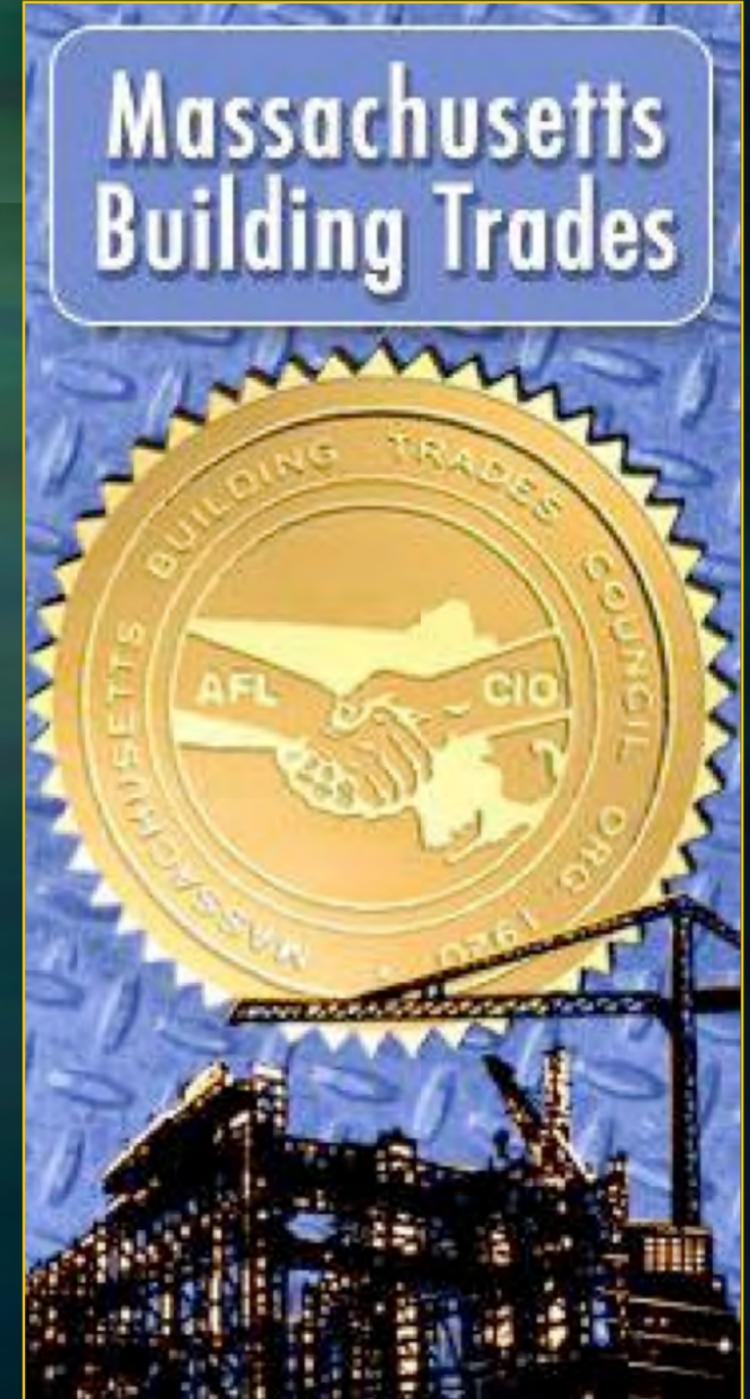


# UNION REFERRAL SYSTEM UPDATE

**Continued referrals and tracking of new diverse union applicants in their union application process.**

Capturing and tracking success stories and highlights:

- **6 new diverse individuals** were successfully accepted into local trade unions through the MGM Springfield Union Referral System and are ready for work.



# OTHER DIVERSITY WORK & OUTREACH/ EVENTS

- **June 1, 2016:** Tishman Construction Outreach Session for Regional and Minority, Women, and Veteran Owned Companies

Tishman  
Construction  
Corporation  
of Massachusetts  
An AECOM Company

MGM  
Springfield -  
Parking Garage



MGM GARAGE FROM I-91 (Rendering courtesy of MGM Springfield)

## Invitation for Regional and Minority, Women and Veteran Owned Construction Companies

Tishman Construction invites union-based construction companies to attend an outreach event to learn more about potential opportunities. Diverse businesses must be certified with one of the following entities:

- Massachusetts Supplier Diversity Office
- Greater New England Minority Supplier Development Council
- Women's Business Enterprise National Council • Department of Veteran Affairs

This is an opportunity for subcontractors to meet with the project team. MGM and Tishman are committed to exceeding the diverse contracting goals for this project and also contracting with regionally-based businesses.

### Some of the upcoming scopes of work for construction are:

- **Thermal & Moisture Protection**
  - Fluid Applied Waterproofing ■ EPDM Roofing
- **Openings**
  - Hollow Metal Doors and Frames ■ Finish Hardware
  - Entrances, Storefronts and Curtain Walls
  - Glass and Glazing
- **Finishes**
  - Gypsum Wallboard System ■ Tile Work n Painting
- **Specialties Signage**
  - Fire Protection Specialties
  - Vinyl Coated Chain-link Security Screen
  - Miscellaneous Specialties

Come see us on:  
**Wednesday, June 1st, 2016**

**At 3:00 pm**

MassMutual Center  
1277 Main Street • Springfield, MA

Register by emailing: [mgmspringfield@aecom.com](mailto:mgmspringfield@aecom.com)



# OTHER DIVERSITY WORK & OUTREACH/ EVENTS

- **June 1, 2016:** Springfield Regional Chamber of Commerce Annual Business Meeting



- **June 14 - 17, 2016:** National Association of Minority Contractors (NAMC) 47th National Conference



# OTHER DIVERSITY WORK & OUTREACH/ EVENTS

- **June 22, 2016:** Massachusetts Supplier Diversity Office Workshop Series at the Reggie Lewis Athletic Center, Roxbury
- **June 23, 2016:** New North Citizens Council Urban Workforce Planning Coalition
- **June 27 - 28, 2016:** MGM Springfield Diversity Calls/Check-In's with MGM Springfield Subcontractors

# UPCOMING OUTREACH/ EVENTS

- **July 2016:** Sub-Contractor Kick Off Meetings - Diversity Workforce & Commitments Review
- **July 11, 2016:** Community Partners Network
- **July 13, 2016:** Construction Open House - Call for MBE, WBE, and VBE, Suppliers/Vendors for MEP
- **July 16, 2016:** Diversity Task Force
- **July 16, 2016:** OSHA 10 Training/Certification with Community Partners Network
- **July 28, 2016:** Construction Open House - Call for Contractors for 95 & 101 State St.



## BUILDING A

### STRONG FOUNDATION

ARE YOU A MINORITY, WOMAN, OR VETERAN-OWNED MECHANICAL, ELECTRICAL OR PLUMBING SUPPLIER/VENDOR?

Qualified MBE, WBE and VBE MEP suppliers & vendors are invited to one-on-one information sessions to learn about opportunities related to the MGM Springfield casino podium and hotel.

When: Wednesday, July 13  
30-minute slots available from 9 a.m. to 3 p.m.  
BY APPOINTMENT ONLY  
To schedule an appointment, email [construction@mgmspringfield.com](mailto:construction@mgmspringfield.com)

Where: MGM Springfield  
Community Office  
One Monarch Place, Suite 910  
Springfield, MA 01144

MGM Springfield and Tishman Construction representatives will meet with MBE, WBE and VBE MEP suppliers & vendors to explain the scope of upcoming work; the prequalification process; and MGM Springfield's policy on vendors and purchasing. There will also be an overview of the project's diversity requirements for both workforce and construction.



[f](#) [t](#)

*Building Excitement.*

# Construction Workforce



# WORKFORCE DIVERSITY STATISTICS - UNION

## AS OF JUNE 29, 2016

Group	Project Goals	Project To Date %
Women	6.90%	8.09%
Minority	15.30%	39.54%
Veteran	8.00%	7.83%

Notes:

(1) Statistics include all workforce reports that were received by MGM as of June 29, 2016.

# WORKFORCE DIVERSITY STATISTICS - TOTAL

## AS OF JUNE 29, 2016

Group	Project Goals	Project To Date %
Women	6.90%	9.87%
Minority	15.30%	29.45%
Veteran	8.00%	9.38%

**Notes:**

- (1) Statistics include all workforce reports that were received by MGM as of June 29, 2016.
- (2) The Diversity plan approved by the MGC allows reporting to include hours allocated to multiple diversity categories. 5.51% of total workforce hours are included in two of the diversity categories. There are currently 152 out of 205,246.25 hours that are reported within three diversity categories, or 0.0007%.
- (3) While this is not a reporting requirement of the approved diversity plan, the total hours worked through 2nd Quarter 2016 is as follows:
  - Approximately 35% are from Springfield/ Surrounding Communities
  - Approximately 56% are from Western Massachusetts
  - Approximately 82% are from Massachusetts

# WORKFORCE 3 MONTH LOOK AHEAD

1. **Work in Progress** - Water/Sewer Infrastructure
2. **Work in Progress** - Site Prep for Garage
3. **Work in Progress** - 73 State Street Support & Enclosure
4. **Work in Progress** - Temp Power Connections Support for Tower Crane
5. **Work in Progress** - French Church Utilities and Foundations
6. **Work in Progress** - Garage Foundations
7. **Work in Progress** - Underground MEP for Garage
8. **Work in Progress** - Union Chandler Facade Preservation/Demo
9. **Work in Progress** - Systems Separation 95/101 State
10. **Work in Progress** - Hotel-Podium Foundations - includes mini piles & rock anchors
11. July 2016 - Generator Switch Gear Area
12. July 2016 - Dave's Furniture Abatement & Demo
13. August 2016 - Water Retention Basin
14. September 2016 - Tower Crane Erection
15. September 2016 - Pre-cast Garage Elements

# Design & Construction Commitments



# DESIGN & CONSTRUCTION COMMITMENTS

## THROUGH JUNE 30, 2016

Group	Project Goals	Commitments	Variance	Company Count	Value
WBE	10.0%	13.2%	3.2%	40	\$25.75M
MBE	5.0%	6.6%	1.6%	24	\$12.91M
VBE	2.0%	6.4%	4.4%	10	\$12.56M

**Notes:**

(1) Total Commitments through June 30, 2016 are \$195.2M.

(2) Includes companies that are certified with the following agencies:

- MBE - Massachusetts Supplier Diversity Office or Greater New England Minority Supplier Development Council.
- WBE - Massachusetts Supplier Diversity Office or Women's Business Enterprise National Council.
- VBE - United States Department of Veteran Affairs or Massachusetts Gaming Commission.

WBE = Woman-owned Business Enterprise; MBE = Minority-owned Business Enterprise; VBE = Veteran-owned Business Enterprise.

# Design & Consulting Commitments



# DESIGN & CONSULTING COMMITMENTS

## THROUGH JUNE 30, 2016

Group	Project Goals	Commitments	Company Count	Value
WBE	10.0%	12.3%	14	\$4.08M
MBE	5.0%	11.2%	13	\$3.72M
VBE <sup>(3)</sup>	2.0%	2.9%	2	\$0.96M

**Notes:**

(1) Total Commitments through June 30, 2016 are \$33.3M.

(2) Includes companies that are certified with the following agencies:

- MBE - Massachusetts Supplier Diversity Office or Greater New England Minority Supplier Development Council.
- WBE - Massachusetts Supplier Diversity Office or Women's Business Enterprise National Council.
- VBE - United States Department of Veteran Affairs or Massachusetts Gaming Commission.

(3) Value for VBE (Stevens & Associates) is included in the Construction Commitments because they are being billed through Tishman.

WBE = Woman-owned Business Enterprise; MBE = Minority-owned Business Enterprise; VBE = Veteran-owned Business Enterprise.

# DESIGN & CONSULTING COMMITMENTS

## THROUGH JUNE 30, 2016

Ref	Company	Scope	Location	Diversity Status
1	A I Engineers, Inc.	Construction Engineering and Inspection	Middletown, CT	MBE
2	AAC Investments, LLC	Interior Design	Los Angeles, CA	WBE
3	AFO Project Consulting, LLC	Construction Consulting	Las Vegas, NV	VBE
4	Akal Engineering, Inc.	MEP Consulting Engineering Services	Berlin, MA	MBE
5	Andelman & Lelek Engineering, Inc.	Energy Modeling	Norwood, MA	WBE
6	Black Hawk Group	Consulting Engineer Services	Philadelphia, PA	MBE
7	C&C Consulting Engineers, LLC	Structural Peer Review	Allston, MA	MBE
8	Calvin Consulting Services, LLC	Construction Consulting	Las Vegas, NV	WBE
9	Communications for Design LLC	Design and Project Management Support Services	Northfield, MN	WBE
10	Convergent Technologies	Acoustics/ Audio Visual/ IT/ Low Voltage	Lockport, NY	WBE
11	Copley Wolff Design Group, Inc.	Full Landscape Architectural Services	Boston, MA	WBE
12	Desert Construction Consulting, Ltd	Estimating and Contractor Bidding Services	Henderson, NV	MBE
13	Desman, Inc.	Parking Garage Bridging Documents (LOA)	Boston, MA	MBE
14	Dietz & Company Architects, Inc.	Full Service Architecture and Interior Design	Springfield, MA	WBE
15	Engineers Design Group, Inc.	Structural Engineering Consulting Services	Malden, MA	MBE

### Notes:

(1) Includes companies that are certified with the following agencies:

- MBE - Massachusetts Supplier Diversity Office or Greater New England Minority Supplier Development Council.
- WBE - Massachusetts Supplier Diversity Office or Women's Business Enterprise National Council.
- VBE - United States Department of Veteran Affairs or Massachusetts Gaming Commission.

(2) Green highlighted companies have been paid as of May 31, 2016.

WBE = Woman-owned Business Enterprise; MBE = Minority-owned Business Enterprise; VBE = Veteran-owned Business Enterprise.

# DESIGN & CONSULTING COMMITMENTS

## THROUGH JUNE 30, 2016

Ref	Company	Scope	Location	Diversity Status
16	Erin Chrusciel Photography, LLC	Photography	East Longmeadow, MA	WBE
17	Fernandez & Associates	Fire Protection Design and Code Consulting Services	Byfield, MA	MBE
18	Keville Enterprises, Inc.	Construction Management and Inspection	Marshfield, MA	WBE
19	Marshall Moya Design, LLC	Architectural Services	Washington, DC	MBE
20	MCLA, Inc.	Lighting	Washington, DC	WBE
21	Nitsch Engineering, Inc.	Engineering Services	Boston, MA	WBE
22	Pari Riahi Architects, Inc.	Executive Architect	Amherst, MA	WBE
23	Renderready, LLC	Rendering and Graphic Design	Henderson, NV	MBE
24	Soden Sustainability Consulting, LLC	LEED	Winchester, MA	WBE
25	Spec's Design Group, LLC	Interior Design	Springfield, MA	WBE
26	Stevens & Associates	Façade Stabilization Design	Brattleboro, VT	VBE
27	Timothy Haahs & Associates, Inc.	Architect and Engineer of Record/ Parking Consultant	Blue Bell, PA	MBE
28	VAV International, Inc.	Mechanical Consulting	Woburn, MA	MBE
29	WA Architects, Inc.	Architectural Services	Cleveland, OH	MBE

**Notes:**

(1) Includes companies that are certified with the following agencies:

- MBE - Massachusetts Supplier Diversity Office or Greater New England Minority Supplier Development Council.
- WBE - Massachusetts Supplier Diversity Office or Women's Business Enterprise National Council.
- VBE - United States Department of Veteran Affairs or Massachusetts Gaming Commission.

(2) Green highlighted companies have been paid as of May 31, 2016.

WBE = Woman-owned Business Enterprise; MBE = Minority-owned Business Enterprise; VBE = Veteran-owned Business Enterprise.

# Construction Commitments



# CONSTRUCTION COMMITMENTS

## THROUGH JUNE 30, 2016

Group	Project Goals	Commitments	Company Count	Value
WBE	10.0%	13.4%	26	\$21.67M
MBE	5.0%	5.7%	11	\$9.19M
VBE <sup>(3)</sup>	2.0%	7.2%	8	\$11.60M

**Notes:**

(1) Total Commitments through June 30, 2016 are \$161.9M.

(2) Includes companies that are certified with the following agencies:

- MBE - Massachusetts Supplier Diversity Office or Greater New England Minority Supplier Development Council.
- WBE - Massachusetts Supplier Diversity Office or Women's Business Enterprise National Council.
- VBE - United States Department of Veteran Affairs or Massachusetts Gaming Commission.

(3) Connecticut Temperature controls VBE diversity is not currently being counted pending a review by the Massachusetts Gaming Commission.

WBE = Woman-owned Business Enterprise; MBE = Minority-owned Business Enterprise; VBE = Veteran-owned Business Enterprise.

# DIVERSE CONSTRUCTION COMPANIES

## THROUGH JUNE 30, 2016

Ref	Company	Scope	Location	Diversity Status
1	All American Signs	Signage	Plymouth, MA	VBE
2	American Environmental, Inc.	Abatement	Holyoke, MA	MBE
3	Arrow Security Corporation	Security Guard Services	Springfield, MA	VBE
4	Ayala Excavating and Trucking, LLC	Trucking	Springfield, MA	MBE
5	BECO Electrical Contractors, Inc.	Electrical	Monson, MA	VBE
6	Berkshire Concrete Cutting, LLC	Saw Cutting	Torrington, CT	WBE
7	C&C Contractors, LLC	Trucking Services	Springfield, MA	MBE
8	C&D Electronics, Inc.	Cabling, Wiring, Electronics Supplier	Holyoke, MA	WBE
9	CK Flooring Solutions, Inc.	Carpet Installer	Chicopee, MA	WBE
10	CMJ, LLC	Property Management/Maintenance	Springfield, MA	MBE
11	Connecticut Drywall Finishing, Inc.	Drywall	West Springfield, MA	WBE
12	Connecticut Temperature Controls, LLC	Controls	Newington, CT	VBE
13	Coghlin Electrical Contractors, Inc.	Electrical Services	Worcester, MA	WBE
14	EDM Construction, Inc.	Carpentry & Structural Steel Erection	Merrimac, MA	WBE
15	E L Waterman, Inc.	Pipe Supplier	Foxboro, MA	WBE

**Notes:**

(1) Green highlighted companies have worked on site and been paid as of May 31, 2016.

WBE = Woman-owned Business Enterprise; MBE = Minority-owned Business Enterprise; VBE = Veteran-owned Business Enterprise.

# DIVERSE CONSTRUCTION COMPANIES

## THROUGH JUNE 30, 2016

Ref	Company	Scope	Location	Diversity Status
16	Evermore Light & Power, Inc.	Electrical	Somerville, MA	WBE
17	Fabiano Oil Corp.	Fuel & Oil Supplier	Wrentham, MA	WBE
18	Federal Concrete, Inc.	Concrete Services	Hopedale, MA	WBE
19	Fletcher Sewer & Drain, Inc.	Inspection - FEIR	Ludlow, MA	WBE
20	Folan Waterproofing and Construction Company, Inc.	Masonry Contractors & Waterproofing	South Easton, MA	WBE
21	Frisoli Electric, Inc.	Electrical	Holbrook, MA	VBE
22	Gomes Construction Co. Inc.	Utility Connections	Ludlow, MA	WBE
23	Granite City Electric Supply Company, Inc.	Electrical Supplier	Quincy, MA	WBE
24	H B Welding, Inc.	Steel, Welding, Iron Work	Johnston, RI	WBE
25	JRL Construction, Inc.	General Contractor - Demolition	Springfield, MA	VBE
26	Kittredge Equipment Company, Inc.	Kitchen Equipment	Agawam, MA	WBE
27	L.K. Sheet Metal, Inc.	Sheet Metal	East Hartford, CT	WBE
28	Larry's Trucking Co.	Trucking	Springfield, MA	MBE
29	Lindon Group	Piping Materials	East Providence, RI	WBE
30	Medeiros Hydroseeding & Landscaping Construction, Inc.	Trucking and Soil Materials	Monson, MA	MBE

**Notes:**

(1) Green highlighted companies have worked on site and been paid as of May 31, 2016.

WBE = Woman-owned Business Enterprise; MBE = Minority-owned Business Enterprise; VBE = Veteran-owned Business Enterprise.

# DIVERSE CONSTRUCTION COMPANIES

## THROUGH JUNE 30, 2016

Ref	Company	Scope	Location	Diversity Status
31	New England Foundation Company, Inc.	Helical Piles	Andover, MA	WBE
32	Northeastern Steel Corporation	Steel Distributor	Revere, MA	MBE
33	Optimum Building & Inspection, Inc.	Carpentry	Springfield, MA	MBE
34	Performance Testing & Balancing LLC	Testing & Balancing	South Hampton, MA	VBE
35	Rebars & Mesh, Inc.	Concrete	Haverhill, MA	WBE
36	Regis Steel Corporation	Steel Erection/ Reinforcing	Fall River, MA	MBE
37	S&F Concrete Contractors, Inc.	Concrete	Hudson, MA	MBE
38	Security Construction Services, Inc.	Fencing	Hudson, MA	WBE
39	Steere Engineering, Inc.	Engineering Services	Warwick, RI	WBE
40	Strategic Environmental Services, Inc.	Environmental Consultants	Sutton, MA	WBE
41	T & M Equipment Corporation	Excavating Contractor	Springfield, MA	VBE
42	Titan Roofing Company	Roofing	Springfield, MA	MBE
43	Triton Leasing and Rental, Inc.	Demolition & Abatement	Feeding Hills, MA	WBE
44	Ultimate Abatement Company, Inc.	Abatement	Plainfield, MA	WBE
45	Willow Tree Outdoor, LLC	Landscape	Springfield, MA	WBE

**Notes:**

(1) Green highlighted companies have worked on site and been paid as of May 31, 2016.

WBE = Woman-owned Business Enterprise; MBE = Minority-owned Business Enterprise; VBE = Veteran-owned Business Enterprise.

**APPENDIX C**

**CONSTRUCTION WORKFORCE STATISTICS AS OF JUNE 29, 2016**

**MGM Springfield**  
**Company Workforce Diversity Report**  
As of: June 29, 2016

Reference	Company	This Month's Workforce Diversity Statistics								Project To Date Workforce Diversity Statistics							
		Employee Count	This Month's Total Hours	Women		Minority		Veteran		Employee Count	Project To Date Total Hours	Women		Minority		Veteran	
				Hours	%	Hours	%	Hours	%			Hours	%	Hours	%	Hours	%
1	Acranom Masonry Enterprises, Inc.	3	128.00	0.00	0.00%	72.00	56.25%	0.00	0.00%	12	1,026.50	0.00	0.00%	554.50	54.02%	0.00	0.00%
2	AeroClean	5	206.00	0.00	0.00%	142.00	68.93%	0.00	0.00%	11	1,286.00	0.00	0.00%	758.00	58.94%	0.00	0.00%
3	Allied Fire Protection, Inc.	-	0.00	0.00	0.00%	0.00	0.00%	0.00	0.00%	9	1,354.00	0.00	0.00%	256.00	18.91%	0.00	0.00%
4	American Environmental, Inc.	8	312.00	0.00	0.00%	240.00	76.92%	0.00	0.00%	157	24,890.75	1,514.00	6.08%	22,211.25	89.23%	288.50	1.16%
5	Ayotte & King For Tile, Inc	-	0.00	0.00	0.00%	0.00	0.00%	0.00	0.00%	24	450.50	0.00	0.00%	4.00	0.89%	0.00	0.00%
6	Bay Crane Northeast	-	0.00	0.00	0.00%	0.00	0.00%	0.00	0.00%	1	10.00	0.00	0.00%	0.00	0.00%	0.00	0.00%
7	Bay State Elevator Co.	-	0.00	0.00	0.00%	0.00	0.00%	0.00	0.00%	8	315.00	0.00	0.00%	0.00	0.00%	0.00	0.00%
8	BECO Electrical Contractors, Inc.	7	423.00	0.00	0.00%	168.00	39.72%	255.00	60.28%	11	3,169.50	0.00	0.00%	1,028.50	32.45%	1,915.00	60.42%
9	Berkshire Concrete Cutting	-	0.00	0.00	0.00%	0.00	0.00%	0.00	0.00%	1	9.50	0.00	0.00%	0.00	0.00%	0.00	0.00%
10	Champlain Masonry, Inc.	-	0.00	0.00	0.00%	0.00	0.00%	0.00	0.00%	36	5,090.75	100.00	1.96%	1,965.00	38.60%	679.50	13.35%
11	Chandler Architectural Products	-	0.00	0.00	0.00%	0.00	0.00%	0.00	0.00%	13	455.50	0.00	0.00%	53.00	11.64%	64.00	14.05%
12	CK Flooring Solutions, Inc.	-	0.00	0.00	0.00%	0.00	0.00%	0.00	0.00%	8	231.00	0.00	0.00%	0.00	0.00%	0.00	0.00%
13	Collins Electrical	8	417.50	107.00	25.63%	199.00	47.66%	95.50	22.87%	17	2,820.00	749.50	26.58%	540.00	19.15%	877.00	31.10%
14	Commonwealth Guardrail, Inc.	-	0.00	0.00	0.00%	0.00	0.00%	0.00	0.00%	17	690.00	4.00	0.58%	69.00	10.00%	0.00	0.00%
15	Connecticut Drywall Finishing, Inc.	-	0.00	0.00	0.00%	0.00	0.00%	0.00	0.00%	20	1,335.50	0.00	0.00%	158.50	11.87%	0.00	0.00%
16	Conte Company, LLC	-	0.00	0.00	0.00%	0.00	0.00%	0.00	0.00%	3	24.00	0.00	0.00%	0.00	0.00%	8.00	33.33%
17	EDM Construction, Inc.	-	0.00	0.00	0.00%	0.00	0.00%	0.00	0.00%	2	103.00	0.00	0.00%	0.00	0.00%	0.00	0.00%
18	EF Corcoran Plumbing & Heating, Inc.	-	0.00	0.00	0.00%	0.00	0.00%	0.00	0.00%	1	16.00	16.00	100.00%	0.00	0.00%	0.00	0.00%
19	Evermore Light and Power, Inc.	-	0.00	0.00	0.00%	0.00	0.00%	0.00	0.00%	4	613.50	0.00	0.00%	0.00	0.00%	0.00	0.00%
20	Federal Concrete, Inc.	29	1,790.50	144.00	8.04%	377.00	21.06%	132.00	7.37%	31	3,052.50	328.00	10.75%	696.00	22.80%	275.00	9.01%
21	Fontaine Bros, Inc.	-	0.00	0.00	0.00%	0.00	0.00%	0.00	0.00%	40	5,476.00	568.00	10.37%	2,016.00	36.82%	0.00	0.00%
22	Food Equipment Installation, Inc.	-	0.00	0.00	0.00%	0.00	0.00%	0.00	0.00%	4	116.00	0.00	0.00%	0.00	0.00%	0.00	0.00%
23	Frisoli Electric Inc.	-	0.00	0.00	0.00%	0.00	0.00%	0.00	0.00%	1	299.00	0.00	0.00%	0.00	0.00%	0.00	0.00%
24	Gagliarducci Construction, Inc.	-	0.00	0.00	0.00%	0.00	0.00%	0.00	0.00%	42	4,157.00	635.00	15.28%	709.50	17.07%	796.50	19.16%
25	Harry Grodsky & Co.	-	0.00	0.00	0.00%	0.00	0.00%	0.00	0.00%	29	5,446.00	322.50	5.92%	26.00	0.48%	0.00	0.00%
26	Hayward Baker Inc.	11	561.00	48.00	8.56%	203.00	36.19%	0.00	0.00%	11	561.00	48.00	8.56%	203.00	36.19%	0.00	0.00%
27	Cyn Environmental Services	-	0.00	0.00	0.00%	0.00	0.00%	0.00	0.00%	1	24.00	0.00	0.00%	24.00	100.00%	0.00	0.00%
28	JDC Demolition	-	0.00	0.00	0.00%	0.00	0.00%	0.00	0.00%	15	2,802.00	202.00	7.21%	416.00	14.85%	40.00	1.43%
29	JRL Construction, Inc.	16	1,550.25	110.00	7.10%	439.00	28.32%	334.75	21.59%	34	7,223.75	1,136.00	15.73%	4,012.50	55.55%	795.25	11.01%
30	L.K. Sheet Metal, Inc.	-	0.00	0.00	0.00%	0.00	0.00%	0.00	0.00%	9	2,925.50	294.00	10.05%	0.00	0.00%	0.00	0.00%
31	Langan Insulation LLC	-	0.00	0.00	0.00%	0.00	0.00%	0.00	0.00%	2	568.00	0.00	0.00%	0.00	0.00%	0.00	0.00%
32	Marr Scaffold	2	17.00	0.00	0.00%	17.00	100.00%	0.00	0.00%	13	487.00	0.00	0.00%	131.00	26.90%	0.00	0.00%
33	Marguerite Concrete	2	20.00	0.00	0.00%	0.00	0.00%	0.00	0.00%	2	27.00	0.00	0.00%	0.00	0.00%	0.00	0.00%
34	Medeiros Hydroseeding & Landscape Construction, Inc.	-	0.00	0.00	0.00%	0.00	0.00%	0.00	0.00%	2	17.00	0.00	0.00%	11.00	64.71%	0.00	0.00%
35	Moran Sheet Metal, Inc.	-	0.00	0.00	0.00%	0.00	0.00%	0.00	0.00%	4	115.50	0.00	0.00%	24.00	20.78%	0.00	0.00%
36	New England Foundation Co., Inc.	13	794.00	0.00	0.00%	197.50	24.87%	0.00	0.00%	16	1,394.50	0.00	0.00%	338.00	24.24%	0.00	0.00%
37	Northeast Steel Erectors	-	0.00	0.00	0.00%	0.00	0.00%	0.00	0.00%	7	1,335.00	34.00	2.55%	183.00	13.71%	393.00	29.44%
38	Northeastern Steel Corporation	-	0.00	0.00	0.00%	0.00	0.00%	0.00	0.00%	6	64.00	9.00	14.06%	50.00	78.13%	0.00	0.00%
39	Northern General	11	847.00	65.00	7.67%	168.00	19.83%	0.00	0.00%	38	9,856.50	471.50	4.78%	1,446.00	14.67%	62.00	0.63%
40	P. Gioioso & Sons Inc.	-	0.00	0.00	0.00%	0.00	0.00%	0.00	0.00%	9	834.50	114.50	13.72%	0.00	0.00%	0.00	0.00%
41	Palmer Paving Corporation	-	0.00	0.00	0.00%	0.00	0.00%	0.00	0.00%	25	352.00	3.00	0.85%	0.00	0.00%	0.00	0.00%
42	Performance Testing & Balancing, LLC	-	0.00	0.00	0.00%	0.00	0.00%	0.00	0.00%	3	64.00	0.00	0.00%	0.00	0.00%	38.00	59.38%
43	Professional Drywall Construction Inc.	-	0.00	0.00	0.00%	0.00	0.00%	0.00	0.00%	64	3,793.50	196.50	5.18%	776.50	20.47%	347.00	9.15%
44	RoadSafe Traffic Systems	-	0.00	0.00	0.00%	0.00	0.00%	0.00	0.00%	3	25.00	0.00	0.00%	0.00	0.00%	0.00	0.00%
45	S & F Concrete Contractors, Inc.	-	0.00	0.00	0.00%	0.00	0.00%	0.00	0.00%	12	221.00	0.00	0.00%	83.50	37.78%	0.00	0.00%
46	Safespan	-	0.00	0.00	0.00%	0.00	0.00%	0.00	0.00%	6	356.00	0.00	0.00%	56.00	15.73%	0.00	0.00%
47	Save-On-Wall Co., Inc.	6	97.00	16.00	16.49%	16.00	16.49%	0.00	0.00%	9	290.50	45.00	15.49%	45.00	15.49%	8.00	2.75%
48	Security Construction Services, Inc. d/b/a: Security Fence Co.	-	0.00	0.00	0.00%	0.00	0.00%	0.00	0.00%	13	3,826.00	300.00	7.84%	1,193.25	31.19%	0.00	0.00%
49	Soep Painting Corp	-	0.00	0.00	0.00%	0.00	0.00%	0.00	0.00%	10	1,475.50	0.00	0.00%	6.00	0.41%	0.00	0.00%
50	Stamford Wrecking	3	127.00	0.00	0.00%	34.00	26.77%	0.00	0.00%	6	639.00	0.00	0.00%	58.00	9.08%	0.00	0.00%
51	Superior Caulking & Waterproofing Co., Inc.	-	0.00	0.00	0.00%	0.00	0.00%	0.00	0.00%	7	193.00	0.00	0.00%	155.50	80.57%	0.00	0.00%
52	T & M Equipment Corporation	15	1,022.50	80.50	7.87%	259.50	25.38%	72.00	7.04%	47	7,100.55	605.00	8.52%	1,802.05	25.38%	72.00	1.01%
53	Tech Valley Contracting, LLC	-	0.00	0.00	0.00%	0.00	0.00%	0.00	0.00%	8	2,018.00	206.00	10.21%	0.00	0.00%	0.00	0.00%
54	Tishman	5	600.00	0.00	0.00%	240.00	40.00%	240.00	40.00%	10	9,400.00	1,840.00	19.57%	1,840.00	19.57%	3,760.00	40.00%
55	Titan Roofing Company	-	0.00	0.00	0.00%	0.00	0.00%	0.00	0.00%	38	1,720.50	0.00	0.00%	201.00	11.68%	138.00	8.02%
56	T.J. Conway Company	4	272.00	0.00	0.00%	72.00	26.47%	0.00	0.00%	20	1,065.50	0.00	0.00%	295.00	27.69%	0.00	0.00%
57	Triton Leasing and Rental, Inc.	-	0.00	0.00	0.00%	0.00	0.00%	0.00	0.00%	34	3,187.50	0.00	0.00%	1,547.50	48.55%	0.00	0.00%
58	Ultimate Abatement Company, Inc.	-	0.00	0.00	0.00%	0.00	0.00%	0.00	0.00%	43	8,510.00	1,230.00	14.45%	8,510.00	100.00%	0.00	0.00%
59	Universal Electric Co.	-	0.00	0.00	0.00%	0.00	0.00%	0.00	0.00%	18	5,635.00	556.50	9.88%	1,284.50	22.80%	394.00	6.99%
60	William Roberts Electric Co., Inc.	-	0.00	0.00	0.00%	0.00	0.00%	0.00	0.00%	3	292.50	0.00	0.00%	93.00	31.79%	0.00	0.00%
61	Willow Tree Outdoor, LLC	-	0.00	0.00	0.00%	0.00	0.00%	0.00	0.00%	5	261.50	0.00	0.00%	105.50	40.34%	0.00	0.00%

**MGM Springfield**  
**Company Workforce Diversity Report**  
As of: June 29, 2016

Reference	Company	This Month's Workforce Diversity Statistics							Project To Date Workforce Diversity Statistics								
		Employee Count	This Month's Total Hours	Women		Minority		Veteran		Employee Count	Project To Date Total Hours	Women		Minority		Veteran	
				Hours	%	Hours	%	Hours	%			Hours	%	Hours	%	Hours	%
62	Wolfe House Movers, LLC	-	0.00	0.00	0.00%	0.00	0.00%	0.00	0.00%	9	1,112.00	0.00	0.00%	306.00	27.52%	204.00	18.35%
63	Wolverine Fire Protection Co	-	0.00	0.00	0.00%	0.00	0.00%	0.00	0.00%	6	272.00	0.00	0.00%	96.00	35.29%	0.00	0.00%
64	Worcester Elevator Co., Inc.	-	0.00	0.00	0.00%	0.00	0.00%	0.00	0.00%	2	12.00	0.00	0.00%	0.00	0.00%	6.00	50.00%
<b>Total - Unions</b>		<b>148</b>	<b>9,184.75</b>	<b>570.50</b>	<b>6.21%</b>	<b>2,844.00</b>	<b>30.96%</b>	<b>1,129.25</b>	<b>12.29%</b>	<b>1,072</b>	<b>142,495.30</b>	<b>11,528.00</b>	<b>8.09%</b>	<b>56,338.05</b>	<b>39.54%</b>	<b>11,160.75</b>	<b>7.83%</b>
65	On-Site Design / Management	49	4,304.25	623.00	14.47%	542.00	12.59%	360.00	8.36%	122	62,750.95	8,720.00	13.90%	4,109.00	6.55%	8,092.00	12.90%
<b>Total</b>		<b>197</b>	<b>13,489.00</b>	<b>1,193.50</b>	<b>8.85%</b>	<b>3,386.00</b>	<b>25.10%</b>	<b>1,489.25</b>	<b>11.04%</b>	<b>1,194</b>	<b>205,246.25</b>	<b>20,248.00</b>	<b>9.87%</b>	<b>60,447.05</b>	<b>29.45%</b>	<b>19,252.75</b>	<b>9.38%</b>

Totals - Overall			
Group	Project Goals	Project To Date	Delta
Women	6.90%	9.87%	2.97%
Minority	15.30%	29.45%	14.15%
Veteran	8.00%	9.38%	1.38%

**Notes:**

- (1) Statistics Include all workforce reports that were received by MGM as of June 29, 2016.
- (2) Approximate number of unique union workers on site is 1,023, and the approximate total workers on site is 1,145. The difference in total is attributed to workers working for multiple companies.

**MGM Springfield**  
**Union Workforce Diversity Report**  
**As of: June 29, 2016**

Reference	Union	This Month's Workforce Diversity Statistics						Project To Date Workforce Diversity Statistics									
		Employee Count	This Month's Total Hours	Women		Minority		Veteran		Employee Count	Project To Date Total Hours	Women		Minority		Veteran	
				Hours	%	Hours	%	Hours	%			Hours	%	Hours	%	Hours	%
1	AFSCME Local #230	0	0.00	0.00	0.00%	0.00	0.00%	0.00	0.00%	1	48.00	0.00	0.00%	48.00	100.00%	0.00	0.00%
2	Asbestos Workers #6	0	0.00	0.00	0.00%	0.00	0.00%	0.00	0.00%	25	2,864.50	0.00	0.00%	1,483.50	51.79%	0.00	0.00%
3	Boston Plasters' & Cement Masons' - Asphalt Layers' Union #534	0	0.00	0.00	0.00%	0.00	0.00%	0.00	0.00%	3	25.50	0.00	0.00%	0.00	0.00%	0.00	0.00%
4	Bricklayers Local #1	0	0.00	0.00	0.00%	0.00	0.00%	0.00	0.00%	3	299.00	0.00	0.00%	11.00	3.68%	0.00	0.00%
5	Bricklayers Local #3	1	56.00	0.00	0.00%	56.00	100.00%	0.00	0.00%	59	5,949.50	206.00	3.46%	1,326.00	22.29%	679.50	11.42%
6	Carpenters - Local #108	30	2,164.50	144.00	6.65%	696.50	32.18%	304.00	14.04%	129	13,152.00	608.00	4.62%	3,729.00	28.35%	3,554.00	27.02%
7	Carpenters Local #107	1	120.00	0.00	0.00%	0.00	0.00%	0.00	0.00%	3	760.00	0.00	0.00%	0.00	0.00%	0.00	0.00%
8	Carpenters Local #210	0	0.00	0.00	0.00%	0.00	0.00%	0.00	0.00%	2	16.00	0.00	0.00%	0.00	0.00%	8.00	50.00%
9	Carpenters Local #33	3	49.00	16.00	32.65%	0.00	0.00%	0.00	0.00%	5	160.00	45.00	28.13%	0.00	0.00%	0.00	0.00%
10	Carpenters Local #475	0	0.00	0.00	0.00%	0.00	0.00%	0.00	0.00%	1	39.00	0.00	0.00%	0.00	0.00%	0.00	0.00%
11	CT Bricklayers #1	0	0.00	0.00	0.00%	0.00	0.00%	0.00	0.00%	1	24.00	0.00	0.00%	24.00	100.00%	0.00	0.00%
12	Floorcoverers Local #2168	0	0.00	0.00	0.00%	0.00	0.00%	0.00	0.00%	15	304.50	0.00	0.00%	4.00	1.31%	0.00	0.00%
13	International Association of Iron Workers Local #7	0	0.00	0.00	0.00%	0.00	0.00%	0.00	0.00%	19	1,751.00	43.00	2.46%	315.00	17.99%	597.00	34.09%
14	International Brotherhood of Electrical Workers - IBEW Local #455	0	0.00	0.00	0.00%	0.00	0.00%	0.00	0.00%	3	112.25	50.75	45.21%	112.25	100.00%	0.00	0.00%
15	International Brotherhood of Electrical Workers - IBEW Local #7	15	840.50	107.00	12.73%	367.00	43.66%	350.50	41.70%	56	12,893.50	1,306.00	10.13%	2,978.00	23.10%	3,186.00	24.71%
16	International Union of Elevator Constructors Local #41	0	0.00	0.00	0.00%	0.00	0.00%	0.00	0.00%	10	327.00	0.00	0.00%	0.00	0.00%	6.00	1.83%
17	International Union of Operating Engineers - IUOE Local #4	8	302.00	0.00	0.00%	0.00	0.00%	0.00	0.00%	27	2,660.00	0.00	0.00%	0.00	0.00%	40.00	1.50%
18	International Union of Operating Engineers - IUOE Local #98	18	1,136.00	48.00	4.23%	268.00	23.59%	0.00	0.00%	84	10,287.05	67.00	0.65%	877.05	8.53%	970.50	9.43%
19	International Union of Painters and Allied Trades - IUPAT District #11	0	0.00	0.00	0.00%	0.00	0.00%	0.00	0.00%	6	125.50	0.00	0.00%	0.00	0.00%	0.00	0.00%
20	International Union of Painters and Allied Trades - IUPAT Local #1333	0	0.00	0.00	0.00%	0.00	0.00%	0.00	0.00%	9	306.50	0.00	0.00%	29.00	9.46%	64.00	20.88%
21	Iron Workers District Council of New England	6	244.00	0.00	0.00%	128.00	52.46%	0.00	0.00%	9	633.00	72.00	11.37%	282.00	44.55%	0.00	0.00%
22	Laborers' District Council	4	197.00	0.00	0.00%	101.00	51.27%	0.00	0.00%	4	197.00	0.00	0.00%	101.00	51.27%	0.00	0.00%
23	Laborer's International Union of North America - LIUNA Building Wreckers Local #1421	2	66.00	0.00	0.00%	66.00	100.00%	0.00	0.00%	155	24,515.75	1,474.75	6.02%	23,365.25	95.31%	0.00	0.00%
24	Laborers Local #22	8	469.50	0.00	0.00%	32.00	6.82%	60.00	12.78%	9	1,394.00	0.00	0.00%	32.00	2.30%	102.00	7.32%
25	Laborers Local #223	2	108.00	0.00	0.00%	54.00	50.00%	0.00	0.00%	2	108.00	0.00	0.00%	54.00	50.00%	0.00	0.00%
26	Laborers Local #230	1	24.00	0.00	0.00%	24.00	100.00%	0.00	0.00%	4	276.25	0.00	0.00%	266.75	96.56%	0.00	0.00%
27	Laborers Local #243	1	142.00	0.00	0.00%	0.00	0.00%	0.00	0.00%	2	1,812.00	0.00	0.00%	0.00	0.00%	0.00	0.00%
28	Laborers Local #39	0	0.00	0.00	0.00%	0.00	0.00%	0.00	0.00%	1	124.00	0.00	0.00%	0.00	0.00%	0.00	0.00%
29	Laborers Local #455	3	96.00	0.00	0.00%	96.00	100.00%	0.00	0.00%	14	3,818.00	1,035.50	27.12%	3,818.00	100.00%	0.00	0.00%
30	Laborers Local #473	0	0.00	0.00	0.00%	0.00	0.00%	0.00	0.00%	8	1,092.00	0.00	0.00%	0.00	0.00%	0.00	0.00%
31	Laborers Local #547	1	64.00	0.00	0.00%	0.00	0.00%	0.00	0.00%	3	320.00	0.00	0.00%	0.00	0.00%	0.00	0.00%
32	Laborers Local #596	7	458.50	65.00	14.18%	168.00	36.64%	0.00	0.00%	69	10,029.75	790.00	7.88%	3,363.00	33.53%	45.00	0.45%
33	Laborers Local #609	0	0.00	0.00	0.00%	0.00	0.00%	0.00	0.00%	3	67.50	0.00	0.00%	8.00	11.85%	0.00	0.00%
34	Laborers Local #611	0	0.00	0.00	0.00%	0.00	0.00%	0.00	0.00%	1	270.50	0.00	0.00%	270.50	100.00%	0.00	0.00%
35	Laborers Local #665	2	48.00	0.00	0.00%	48.00	100.00%	0.00	0.00%	7	1,349.50	32.00	2.37%	1,349.50	100.00%	0.00	0.00%
36	Laborers Local #675	0	0.00	0.00	0.00%	0.00	0.00%	0.00	0.00%	1	133.50	0.00	0.00%	133.50	100.00%	0.00	0.00%
37	Laborers Local #88 [Tunnel Workers]	2	115.50	0.00	0.00%	8.00	6.93%	0.00	0.00%	4	196.50	0.00	0.00%	8.00	4.07%	0.00	0.00%
38	Laborers Local #999	25	1,797.75	190.50	10.60%	497.50	27.67%	414.75	23.07%	153	26,386.25	5,051.00	19.14%	10,947.75	41.49%	1,844.75	6.99%
39	NY Bricklayers #2	0	0.00	0.00	0.00%	0.00	0.00%	0.00	0.00%	1	4.00	0.00	0.00%	0.00	0.00%	0.00	0.00%
40	Operating Engineers Local #4	0	0.00	0.00	0.00%	0.00	0.00%	0.00	0.00%	6	276.00	0.00	0.00%	0.00	0.00%	0.00	0.00%
41	Operating Engineers Local #478	1	54.00	0.00	0.00%	54.00	100.00%	0.00	0.00%	2	62.00	0.00	0.00%	54.00	87.10%	0.00	0.00%
42	Painters and Allied Trades District Council #35	0	0.00	0.00	0.00%	0.00	0.00%	0.00	0.00%	24	2,717.50	0.00	0.00%	164.50	6.05%	0.00	0.00%
43	Pile Drivers Local #56	5	360.50	0.00	0.00%	108.00	29.96%	0.00	0.00%	10	710.00	0.00	0.00%	264.50	37.25%	0.00	0.00%
44	Plumbers & Pipefitters #104	4	272.00	0.00	0.00%	72.00	26.47%	0.00	0.00%	50	6,527.50	338.50	5.19%	321.00	4.92%	0.00	0.00%
45	Roofers #248	0	0.00	0.00	0.00%	0.00	0.00%	0.00	0.00%	30	1,516.00	0.00	0.00%	206.00	13.59%	26.00	1.72%
46	Sheet Metal Workers #17	0	0.00	0.00	0.00%	0.00	0.00%	0.00	0.00%	4	116.00	0.00	0.00%	0.00	0.00%	0.00	0.00%
47	Sheet Metal Workers #40	0	0.00	0.00	0.00%	0.00	0.00%	0.00	0.00%	2	436.00	0.00	0.00%	0.00	0.00%	0.00	0.00%
48	Sheet Metal Workers #63	0	0.00	0.00	0.00%	0.00	0.00%	0.00	0.00%	22	2,766.50	294.00	10.63%	24.00	0.87%	38.00	1.37%
49	Sprinkler Fitters #669	0	0.00	0.00	0.00%	0.00	0.00%	0.00	0.00%	15	1,626.00	0.00	0.00%	352.00	21.65%	0.00	0.00%
50	Teamsters' #404	0	0.00	0.00	0.00%	0.00	0.00%	0.00	0.00%	6	909.50	114.50	12.59%	16.00	1.76%	0.00	0.00%
<b>Subtotal - Other Unions</b>		<b>150</b>	<b>9,184.75</b>	<b>570.50</b>	<b>6.21%</b>	<b>2,844.00</b>	<b>30.96%</b>	<b>1,129.25</b>	<b>12.29%</b>	<b>1,082</b>	<b>142,495.30</b>	<b>11,528.00</b>	<b>8.09%</b>	<b>56,338.05</b>	<b>39.54%</b>	<b>11,160.75</b>	<b>7.83%</b>
51	On-Site Design / Management	49	4,304.25	623.00	14.47%	542.00	12.59%	360.00	8.36%	122	62,750.95	8,720.00	13.90%	4,109.00	6.55%	8,092.00	12.90%
<b>Total</b>		<b>199</b>	<b>13,489.00</b>	<b>1,193.50</b>	<b>8.85%</b>	<b>3,386.00</b>	<b>25.10%</b>	<b>1,489.25</b>	<b>11.04%</b>	<b>1,204</b>	<b>205,246.25</b>	<b>20,248.00</b>	<b>9.87%</b>	<b>60,447.05</b>	<b>29.45%</b>	<b>19,252.75</b>	<b>9.38%</b>

Totals - Overall			
Group	Project Goals	Project To Date	Delta
Women	6.90%	9.87%	2.97%
Minority	15.30%	29.45%	14.15%
Veteran	8.00%	9.38%	1.38%

**Notes:**

- (1) Statistics include all workforce reports that were received by MGM as of June 29, 2016.
- (2) Approximate number of unique union workers on site is 1,023, and the approximate total workers on site is 1,145. The difference in total is attributed to workers working for multiple companies and/or multiple unions.
- (3) Approximate number of unique union workers on site for the month of June is 148, and the approximate total workers on site is 197. The difference in total is attributed to workers working for multiple companies and/or multiple unions.

**APPENDIX D**

**LETTER REGARDING COST OF CONSTRUCTION AND CAPITALIZATION OF GAMING LICENSE**



August 26, 2016

Massachusetts Gaming Commission  
101 Federal Street, 12<sup>th</sup> Floor  
Boston, MA 02110

**Re: Quarterly Report – Second Quarter 2016**

Dear Commissioners:

In accordance with 205 CMR 135.02(5)(a) of the Massachusetts Gaming Commission Monitoring of Project Construction and Licensee Requirements (the “Monitoring Regulations”), please see on the attached Exhibit A the costs of construction, infrastructure improvements and related costs incurred by Blue Tarp reDevelopment, LLC (“MGM”) through June 30, 2016 in connection with the development of MGM Springfield project in Springfield, Massachusetts (the “Project”) compared to MGM’s cost estimates as of that date, which costs have been calculated in accordance with 205 CMR 122.03: Costs Included in the Calculation of Capital Investment.

In addition, in accordance with 205 CMR 135.02(b) of the Monitoring Regulations, I direct you to the publicly-filed financial statements of MGM Resorts International, the parent company of Blue Tarp reDevelopment, LLC (the “Licensee”), including MGM’s Quarterly Report on Form 10-Q for the quarterly period ended June 30, 2016, filed with Securities and Exchange Commission (the “SEC”) on August 8, 2016, which is available at [www.sec.gov](http://www.sec.gov). As reflected in these financial statements, the Licensee has sufficient resources in order to meet all expected financial obligations relating to the completion of the gaming establishment and related infrastructure improvements associated with the Project.

I hereby certify that the foregoing and attached information is truthful and accurate to the best of my knowledge and belief.

Sincerely,

Seth N. Stratton  
Vice President & General Counsel

cc: Michael Mathis, President & COO  
Edward Pikula, Esq., Springfield City Solicitor

# **EXHIBIT A**

# Q2 2016 COST ESTIMATE (\$mm)

Ref	Description	Incurred To Date	Remaining	Total Estimate
1	Construction / Design	\$60.4	\$436.3	\$496.7
2	FF&E	\$0	\$75.0	\$75.0
3	OSE	\$0	\$43.7	\$43.7
	<b>Subtotal of Eligible Cap. Costs</b>	<b>\$60.4</b>	<b>\$555.0</b>	<b>\$615.4</b>
4	Land	\$49.5	\$1.8	\$51.3
5	Off-site Parcel Improvements	\$11.2	\$0.2	\$11.4
6	License/ Application Fees	\$85.0	\$0	\$85.0
7	Pre-opening Exp. / Host Comm. Costs	\$34.0	\$88.5	\$122.5
8	Fin. Costs / Capitalized Int.	\$8.2	\$60.3	\$68.5
9	Project Contingency	\$0	\$35.0 - \$41.8	\$35.0 - \$41.8
	<b>Subtotal of Ineligible Costs</b>	<b>\$187.9</b>	<b>\$185.8- \$192.6</b>	<b>\$373.7 - \$380.5</b>
	<b>Total</b>	<b>\$248.3</b>	<b>\$740.8 - \$747.6</b>	<b>\$989.1 - \$995.9</b>

Notes:

(1) Majority of Contingency will be spent on Eligible Capital Costs.

(2) The figures above are approximations to the nearest hundred thousand, which in some instances results in minor discrepancies (\$100k or less) in sums.

**APPENDIX E**

**CONSTRUCTION SITE PROGRESS IMAGES AS OF JUNE 30, 2016**

# OVERALL SITE PROGRESS



Overall Site Activity - June 28, 2016

# OVERALL SITE PROGRESS



Aerial View - April 22, 2016



Aerial View - June 26, 2016

# PARKING GARAGE



Garage Site Preparation - April 11, 2016



Garage Footings - May 5, 2016



Garage Construction - May 18, 2016

# PARKING GARAGE



Garage Construction - June 6, 2016



Garage Construction - June 8, 2016

# PARKING GARAGE



Garage Construction - June 24, 2016



Garage Construction - June 24, 2016



Garage Construction - June 25, 2016

# PODIUM EARTHWORK & FOUNDATIONS



Backfill Along Main Street - June 1, 2016



Mass Excavation - June 9, 2016

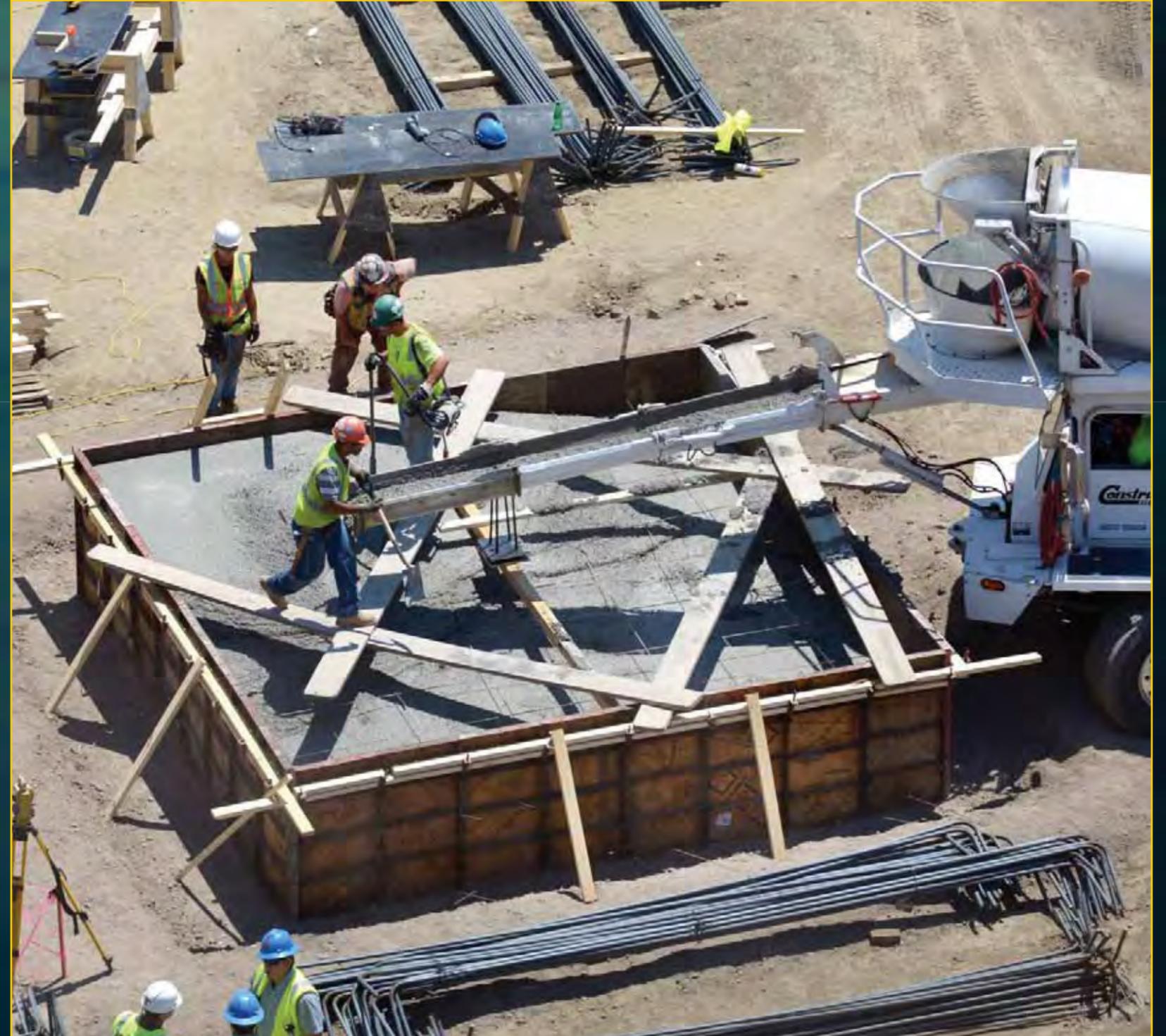
# PODIUM EARTHWORK & FOUNDATIONS



Podium Footings Prepared - June 21, 2016



Podium Footings Prepared - June 21, 2016



Podium Footings Prepared - June 25, 2016

# FRENCH CHURCH RELOCATION



Preparing for relocation - April 4, 2016



Church move - April 19, 2016



Church move remarks - April 19, 2016

# FRENCH CHURCH RELOCATION



Church move - April 19, 2016



Church arrives at new location - April 19, 2016



Church in new location - April 27, 2016

# FRENCH CHURCH NEW FOUNDATION



New Church Foundation - May 6, 2016



New Church Foundation - May 17, 2016



New Church Foundation - May 17, 2016

# FRENCH CHURCH NEW FOUNDATION



New Church Foundation - June 20, 2016



New Church Foundation - June 28, 2016

# DEMOLITION - ARMORY REAR PORTION



Armory Demolition - May 5, 2016



Armory Demolition - May 5, 2016

# DEMOLITION - ARMORY REAR PORTION



Armory Back Demolition - May 6, 2016



Armory Back Demolition - May 6, 2016



Armory Back Completion - May 26, 2016

# DEMOLITION - 73 STATE STREET REAR PORTION



73 State Demolition - May 7, 2016



73 State Demolition - June 1, 2016



73 State Demolition - June 20, 2016

# DEMOLITION - 73 STATE STREET REAR PORTION



73 State Demolition - June 20, 2016



73 State Demolition - June 21, 2016



73 State Demolition - June 24, 2016

# DEMOLITION - 73 STATE STREET REAR PORTION



73 State Demolition - June 24, 2016



73 State Demolition - June 24, 2016



73 State Demolition - June 28, 2016

# DEMOLITION - YWCA



YWCA Demolition - April 5, 2016



YWCA Demolition - April 8, 2016



YWCA Demolition - April 21, 2016



YWCA Site Cleared - April 27, 2016

# UNION CHANDLER FACADE STABILIZATION



Union Chandler - May 6, 2016



Union Chandler - May 17, 2016



Union Chandler - May 17, 2016

# UNION CHANDLER FACADE STABILIZATION



Union Chandler Test Pile- June 9, 2016



Union Chandler - June 21, 2016

# 95 STATE STREET INTERIORS



95 State Boiler Work - May 9, 2016

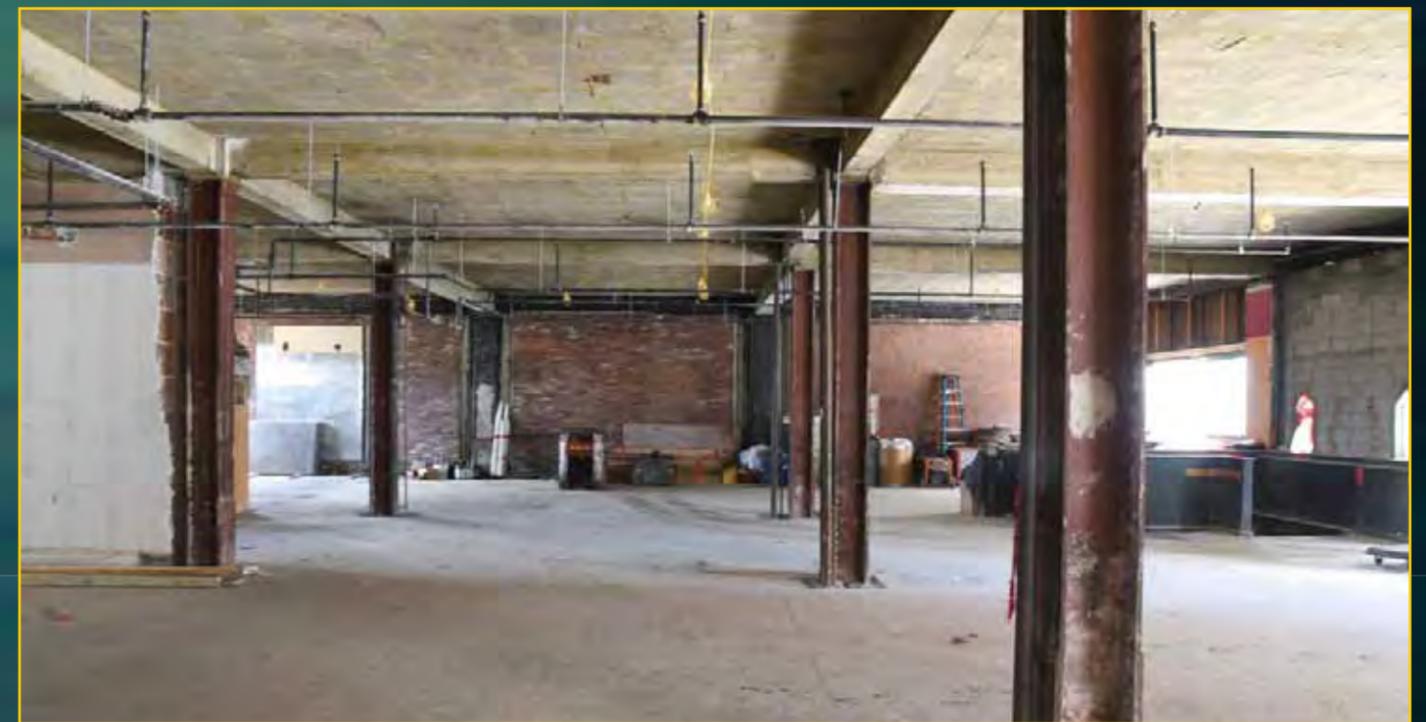


95 State St. 10th Floor - June 13, 2016

# 95 STATE STREET INTERIORS



95 State St.- June 13, 2016



95 State St.- June 13, 2016



95 State St.- June 20, 2016

# SITE UTILITY/UNDERGROUND WORK



Union St. Pipes - May 18, 2016



Offsite Utilities - May 20, 2016

# SITE UTILITY/UNDERGROUND WORK



Vault Progress - May 24, 2016



Offsite Utility Work - June 13, 2016