



**MASSACHUSETTS GAMING COMMISSION
PUBLIC MEETING #258**

January 10, 2019
10:00 a.m.

Massachusetts Gaming Commission
101 Federal Street
Boston, MA



Massachusetts Gaming Commission



**NOTICE OF MEETING and AGENDA
January 10, 2019**

Pursuant to the Massachusetts Open Meeting Law, G.L. c. 30A, §§ 18-25, notice is hereby given of a meeting of the Massachusetts Gaming Commission. The meeting will take place:

Thursday, January 10, 2019

10:00 a.m.

**Massachusetts Gaming Commission
101 Federal Street, 12th Floor
Boston, MA**

PUBLIC MEETING - #258

1. Call to order
2. Approval of Minutes
 - a. December 20, 2018 – **VOTE**
3. Administrative Update – Ed Bedrosian, Executive Director
 - a. General Update
 - b. Encore Opening Preparations
 - c. Service Employee Exemptions – Bill Curtis, Licensing Manager **VOTE**
4. Legal Division, Catherine Blue, General Counsel
 - a. Litigation Update
5. Ombudsman – John Ziembra
 - a. Encore Boston Harbor Quarterly Report (3rd Quarter 2018)
6. Racing Division – Dr. Alex Lightbown, Director
 - a. Quarterly Local Aid Payments – **VOTE**
 - b. 2017 Suffolk Downs Out Book Payments to Individual Patrons – **VOTE**
7. Finance Division, Derek Lennon, Chief Finance and Accounting Officer
 - a. FY2019 Massachusetts Gaming Commission Mid-Year Budget Review
8. Commissioner's Updates
9. Other business – reserved for matters the Chair did not reasonably anticipate at the time of posting.
10. Executive Session pursuant to M.G.L. Chapter 30A Section 21(a)(3) for the purpose of discussing litigation strategy in the case of Stephen A. Wynn v. Karen Wells, the Massachusetts Gaming Commission, Wynn Resorts Ltd., et al.



Massachusetts Gaming Commission

I certify that on this date, this Notice was posted as "Massachusetts Gaming Commission Meeting" at www.massgaming.com and emailed to: regs@sec.state.ma.us, melissa.andrade@state.ma.us.

1-8-19
Date


Gayle Cameron, Interim Chair

Date Posted to Website: January 8, 2019 at 10:00 a.m.



Massachusetts Gaming Commission

101 Federal Street, 12th Floor, Boston, Massachusetts 02110 | TEL 617.979.8400 | FAX 617.725.0258 | www.massgaming.com

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Massachusetts Gaming Commission Meeting Minutes

Date/Time: December 20, 2018 – 10:00 a.m.

Place: MassMutual Center
1277 Main Street
Springfield, MA 01103

Present: Interim Chairwoman Gayle Cameron
Commissioner Enrique Zuniga
Commissioner Bruce Stebbins
Commissioner Eileen O'Brien

Time entries are linked to
corresponding section in
Commission meeting video.



Call to Order

See transcript page 1

[10:00 a.m.](#) Interim Chairwoman Cameron called to order public meeting #257 of the Massachusetts Gaming Commission.

Approval of Minutes

See transcript page 1

[10:01 a.m.](#) *Commissioner Stebbins moved to approve the minutes from the December 6, 2018 Commission Meeting, subject to correction for typographical errors and other nonmaterial matters. Commissioner Zuniga seconded the motion. The motion was approved 4 – 0.*

Administrative Update

See transcript pages 1 - 19

[10:01 a.m.](#) **General Update**

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Executive Director Ed Bedrosian updated the Commission on the Wynn litigation. The parties are back in court today, and Director Bedrosian will brief the Commission upon notification of status.

Region C Update

The Commission posted questions for public comment for a 45 day period that has expired. Director Bedrosian directed the Commissioners to the comments in their packet, and asked them to review the comments over the holidays so they could discuss Region C at the next Commission meeting.

Budget Update/Review

There will be a mid-year budget review at the first meeting in January and that will give Director Bedrosian and the Chief Financial Officer, Derek Lennon a chance to talk to staff and licensees before that meeting. No vote on this will be needed today.

After-Action Report, Post-MGM Opening

Joe Delaney, Construction Oversight Manager reviewed slides illustrating the progress of the construction project, as well as the tracking sheets following progress of infrastructure commitments.

Burke Cain, Field Manager of Gaming Operations/Deputy Gaming Agent Division Chief, summarized the duties of the gaming agents and the roles that key people played in collaborating with the Investigations and Enforcement Bureau (IEB) on security efforts in all areas of the casino opening. He also reported on the gaming school, and other programs implemented during the pre-opening time.

Paul Connelly, Licensing Director, reviewed the process that the Licensing division implemented to open MGM Springfield. He reported the use of new software, and the launch of a public website portal to enable candidates to apply online for a gaming license or registration. He reported on the coordination around MGM hiring events and working with MGM Human Resources, collaboration with the Massachusetts State Police on the fingerprinting process, and the procurement of an on-site MGC Licensing staff member at MGM Springfield.

Executive Director Bedrosian and the Commissioners thanked Director Connelly for his hard work and dedication throughout his career at the Gaming Commission, as he will be departing the Commission. The Commissioners wished him the best of luck in his new endeavors, and Director Connelly stated that it has been a pleasure to work for the Commission.

[10:52 a.m.](#) Commissioner Zuniga commented that now that many new systems are in place from all the planning of opening the first casino, the Commission needs

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to shift its focus to the current license review and what the Commission needs to plan for as it moves forward for the Region A license.

Director Bedrosian proposed coming back to the Commission at the first meeting in January to discuss the budget review as well as the parallel path preparations (to mirror the successful Region B license preparations) for the Region A license.

10:57 a.m. **MGM Opening 90-Day Review Items**

The Commission reviewed audits of the outdoor plaza and the interior crosswalk (“X” pathway) at MGM Springfield.

MGM Springfield’s Outdoor Plaza has been activated very well in terms of the Commission’s concerns about alcohol, with no major incidents reported. Mr. Cain commented on the Commission’s successful collaboration with MGM Springfield regarding security, camera coverage, staffing for special events, and plaza inspections. MGM Springfield staff commented on their positive experience as they made their efforts to comply with the Commission.

The crosswalks on the gaming floor (non-gaming space) were removed due to concern of minors being on the gaming floor. The IEB is working closely with security regarding minors on the gaming floor, and there are some investigations underway. There are challenges to this location that a traditional casino does not have, in terms of it being in an urban area with a very porous gaming floor and many attractions that create a challenging environment for enforcement. Mr. Mathis stated that he supports Director Bedrosian’s decision to remove the crosswalks, and expressed that his effort is effective.

Director Bedrosian will bookmark this issue for another 90 days and bring it back to the Commission for another review after monitoring.

Ombudsman

See transcript pages 19 - 34

11:26 a.m. **MGM Quarterly Report**

The Commission reviewed the Massachusetts Gaming Commission Quarterly Report Presentation for the Third Quarter of 2018. Ombudsman John Ziemba introduced Mike Mathis, President and COO of MGM Springfield to present.

Mr. Mathis reviewed the first six weeks of operation after the grand opening, and reported statistics. A few statistics mentioned were that MGM Springfield received 1,000,000 visitors and served 11,500 meals. The Gross Gaming Revenue (GGR) was \$36.5 million, and \$9.125 million were paid in taxes.

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As of October 2018, MGM Springfield has 2,865 employees. Statistics showing how many Springfield residents, women, minorities, and veterans were reported.

Alex Dixon, General Manager of MGM Springfield introduced their new Transportation Coordinator, Nicolaos Panteleakis, who will implement the established public transportation initiatives for employees and patrons. Mr. Dixon reviewed current initiatives with the Commission, to include management of the demand for transportation and parking.

Talia Spera, MGM Springfield's Executive Director of Entertainment, reported on the activity in the Plaza from August through October of 2018, highlighting events and concerts that were held. She then reviewed MGM Springfield's current and upcoming entertainment offerings.

Brian Packer, Vice President of Construction and Development for MGM Springfield, presented his construction update to the Commission.

Workforce Diversity Statistics totals as of September 30, 2018 regarding women, minorities, and veterans were reported. Approximately 35% are from Springfield and the surrounding communities, 55% are from western Massachusetts, and 71% are from Massachusetts.

Todd Megrath, Executive Director of Sustainable Development for MGM Resorts International, presented his LEED & Solar Update to the Commission. The resort and hotel are currently anticipated to receive at minimum, the Gold-level LEED award. The Armory and Chapel are anticipated to earn a possible Gold-level award by February of 2019, while the MGM Daycare project is anticipated to earn a Platinum-level New Construction award in February of 2019.

Greenhouse gas emissions were reported, as well as an update on MGM's partnership with GE Solar and Eversource, and its participation/registration with the SMART incentive program by the Massachusetts Department of Energy Resources (DOER).

Mr. Mathis reported on upcoming projects for residential and economic development in the area, as well as a timeline for a new Wahlburgers restaurant.

Research and Responsible Gaming

See transcript pages 34 - 44

12:31 p.m. **GameSense – MGM Report**

The Commission reviewed the GameSense MGM Year-End Update, presented by Teresa Fiore, Program Manager of Research and Responsible Gaming. Ms.

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Fiore reported that the Commission executed a comprehensive communications and marketing campaign to coincide with the opening of MGM Springfield.

The GameSense program is described as being designed to promote positive play and reduce gambling-related harm. The Commission reviewed a PowerPoint presentation with statistics, demonstrating the different elements of the program that have been implemented, making it effective.

Marlene Warner, Executive Director of the Massachusetts Council on Compulsive Gambling, stated that GameSense Advisors assisted with 87% of Self-Exclusion enrollments at MGM Springfield, and described the process and efforts that were made to establish the GameSense program as we see it is today.

Workforce, Supplier and Diversity Development

See transcript pages 44 - 47

1:10 p.m. **Workforce Pilot Mitigation Fund Grant Amendment Request**

Springfield Technical Community College (STCC) is requesting a budget amendment that it believes will provide the Hampden Prep (HP) program with the leverage to increase enrollment numbers, provide a more active and consistent advising model for day and evening students, purposefully introduce students to career pathways, and engage students prior to, during and after completing the HP Program at STCC. STCC has indicated that approval of this amendment request would provide consistent advising of day and evening students and enhance service delivery to its participants.

Ombudsman Ziemba added clarification regarding the purpose of this grant, and that its disbursement needs to be for causes directly connected to casino or to ones affected by a casino. He is recommending that the Commission move forward with the approval of STCC's request to open the HP program to the level of 2 (see transcript page 44), but to closely monitor it. He is recommending that funds for the Career Development Day do not come out of the grant, as the Commission is not primarily a workforce training organization.

Commissioner Stebbins asked where the money for the amendments to the grant is being re-allocated from. The response was that the funds are coming from salaries, as there were significant savings accumulated due to late hiring, as the program had a later than anticipated start.

1:22 p.m. *Commissioner Stebbins moved that the Commission approve the budget changes as recommended for the Hamden program as included in the packet with the one exception of the career development day \$1800.00 expense. Commissioner Zuniga seconded the motion.*

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The Motion passed 4 – 0.

Legal Division

See transcript pages 47 - 48

1:56 p.m. **Encore Boston Harbor Non-Disclosure Agreement (NDA) Request**

The Commission reviewed Encore Boston Harbor's request for a NDA. General Counsel Catherine Blue indicated that all of the Commission's licensees under the current statute are entitled to ask for a NDA, and the other licensees already have theirs in place. This NDA template has been approved by the Commission, so General Counsel Blue is asking for approval of this NDA for Encore Boston Harbor as a routine matter for a category 1 gaming establishment.

2:00 p.m. *Commissioner Zuniga moved that the Commission approve the Non-Disclosure Agreement with Wynn Mass LLC as presented in the packet, to include the caveat set forth that the legal division consult with Commissioner O'Brien in the event of disclosure. Commissioner Stebbins seconded the motion.*
The Motion passed 4 – 0.

Workforce, Supplier and Diversity Development (con't)

See transcript pages 48 - 53

1:59 p.m. **2017 Casino Industry Diversity Impact Report**

The Commission reviewed a report, presented by Jill Griffin, Director of Workforce, Supplier and Diversity Development on the impact that the casino industry has had on Massachusetts for 2017. Specifically, both the operations and construction phases of three casinos have contributed significantly to workforce opportunities for Massachusetts residents and business owners, as well as minorities, veterans, women, and business owners. There have also been significant economic impacts.

Crystal Howard, Program Manager, presented statistics for diversity employment and diverse-owned businesses in Massachusetts.

Interim Chairwoman Cameron requested that a copy of their report be provided to the Commission's appointing authorities as well.

2:11 p.m. **Hospitality Sector Pipeline Workforce Grant Program**

Jill Griffin updated the Commission on the Hospitality Sector Pipeline Grant. The Commission released a Request for Proposal (RFP) in October, and proposals were due on November 28th. There were 11 responses, totaling \$419,000. Applicants were required to include partnerships with a minimum of two businesses in Massachusetts. The program places unemployed MA residents into quality jobs. Applicants also had to demonstrate that these were in fact quality jobs with career ladders.

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Ms. Howard announced the two grantees: Holyoke Community College and Jewish Vocational Services (JVS), and described the services they would receive.

Commissioner's Updates

See transcript pages 53 - 54

2:19 p.m. **2018 Massachusetts Gaming Commission Annual Report**

As the report has not gone to final production as of yet, Commissioner Zuniga asked the staff for any suggestions, amendments, and/or corrections before he submits it. He thanked everyone on staff who contributed to this report.

2:22 p.m. *Having no further business, a motion to adjourn was made by Commissioner Zuniga. Commissioner Stebbins seconded the motion. The motion passed unanimously.*

List of Documents and Other Items Used

1. Notice of Meeting and Agenda, dated December 20, 2018
2. Draft Commission Meeting Minutes, dated December 6, 2018
3. Region C Comments (Combined PDF)
4. Report – IEB Plaza Audits: First 90 Days
5. Report – IEB Crosswalk Review: First 90 Days
6. MGM Springfield Quarterly Status Report #15
7. GameSense MGM Year-End Update
8. Encore Draft NDA for MGC Review and Execution
9. Report – Casino Industry Impact
10. Memo – Community Mitigation Fund, Workforce Development Pilot Program Amendment Request
11. Hampden Prep Program / Springfield Technical Community College / Budget Amendment Narrative
12. Memo – Hospitality Sector Pipeline Workforce Grant Program – Update
13. MGC 2018 Annual Report

/s/ Catherine Blue
Assistant Secretary



TO: Interim Chair Cameron, Commissioner O'Brien, Commissioner Stebbins,
Commissioner Zuniga

FROM: Bill Curtis, Licensing Manager

DATE: January 8, 2019

RE: Gaming Service Employee (SER) Exemptions: Encore Boston Harbor

SUMMARY

The Commission is being asked to consider the following 259 positions for exemption as a Gaming Service Employee at Encore Boston Harbor. Commission staff worked with Encore Boston Harbor in developing this set of recommendations and is in agreement with all positions contained in this packet.

Overview

| Exempted Service Employee Positions (Recommended) | |
|--|---------------------|
| Total # SER Positions | Total SER Headcount |
| 259 | 2,189 |

| Remaining Service Employee Positions | |
|---|---------------------|
| Total # SER Positions | Total SER Headcount |
| 109 | 1,158 |

Exempt Position List (Recommended)

| Job Profile Number | Department | Property Access Level | MGC Licensing Category | Position |
|---------------------------|-------------------------------|------------------------------|-------------------------------|---|
| 00009501 | Digital Marketing | N ¹ | Exempt | Graphic Designer |
| 00009502 | Digital Marketing | N | Exempt | Coordinator – Social Media & Public Relations |
| 00009497 | Advertising / Brand Marketing | N | Exempt | Coordinator – Advertising / Brand Marketing |
| 00009600 | Limousine Services | N | Exempt | Dispatcher |
| 00009601 | Limousine Services | N | Exempt | Maintenance Attendant |
| 00009602 | Limousine Services | N | Exempt | Runner |

¹ Access Level “N” is described as: “No access to secure casino back-of-house without security escort.”



| Job Profile Number | Department | Property Access Level | MGC Licensing Category | Position |
|---------------------------|----------------------------------|------------------------------|-------------------------------|--|
| 00009603 | Limousine Services | N | Exempt | Limo Driver |
| 00009939 | Limousine Services | N | Exempt | Limo Greeter |
| 00009318 | F&B Administration | N | Exempt | Manager – Training |
| 00009243 | F&B Admin – Kitchen | N | Exempt | Executive Sous Chef |
| 00009322 | F&B Admin – Kitchen | N | Exempt | Chef Tournant |
| 00009324 | F&B Admin – Kitchen | N | Exempt | Manager – Quality Assurance |
| 00009439 | F&B Cashiers | N | Exempt | Supervisor |
| 00009440 | F&B Cashiers | N | Exempt | Cashier |
| 00009360 | Office Services | N | Exempt | Clerk I |
| 00009361 | Records Control | N | Exempt | Clerk – Records Management |
| 00009377 | Warehouse | N | Exempt | Supervisor |
| 00009379 | Warehouse | N | Exempt | Shift Supervisor |
| 00009380 | Warehouse | N | Exempt | Warehouse Attendant |
| 00010092 | Transportation – Shuttles, Boats | N | Exempt | Supervisor |
| 00010150 | Transportation – Shuttles, Boats | N | Exempt | Dispatcher |
| 00009548 | Transportation – Shuttles, Boats | N | Exempt | Traffic Attendant |
| 00009477 | Transportation – Shuttles, Boats | N | Exempt | Dock Assistant |
| 00009382 | Uniform Control | N | Exempt | Assistant Manager |
| 00009384 | Uniform Control | N | Exempt | Seamer |
| 00009385 | Uniform Control | N | Exempt | Attendant |
| 00009404 | Public Areas (Porters) | N | Exempt | Public Area Engineer |
| 00009408 | Public Areas (Porters) | N | Exempt | Coordinator I |
| 00009411 | Public Areas (Porters) | N | Exempt | Public Area Status Board Operator |
| 00009482 | Floral | N | Exempt | Floral Supervisor |
| 00009483 | Floral | N | Exempt | Florist |
| 00010128 | Hotel Administration | N | Exempt | Ambassador |
| 00009352 | Front Desk – Resort Tower | N | Exempt | Coordinator – Front Desk & Head Cashier |
| 00009357 | Front Desk – Resort Tower | N | Exempt | Front Desk Representative |
| 00009362 | Front Desk – Resort Tower | N | Exempt | Greeter – Lobby |
| 00009386 | Front Desk – Tower Suites | N | Exempt | Specialist Guest Relations |
| 00009387 | Front Desk – Tower Suites | N | Exempt | Front Desk Representative |
| 00009396 | Front Desk – Tower Suites | N | Exempt | Greeter – Lobby |
| 00009397 | Front Desk – Tower Suites | N | Exempt | Ambassador – VIP Lounge |
| 00009402 | Concierge | N | Exempt | Concierge |
| 00009442 | Call Center Operations | N | Exempt | Coordinator – Quality Assurance / Special Services |
| 00009456 | Call Center Operations | N | Exempt | Guest Service Attendant |
| 00009874 | Call Center Operations | N | Exempt | Reservations Agent |



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| Job Profile Number | Department | Property Access Level | MGC Licensing Category | Position |
|---------------------------|-----------------------------------|------------------------------|-------------------------------|--------------------------------------|
| 00009747 | Front Services | N | Exempt | Dispatcher |
| 00009748 | Front Services | N | Exempt | Bell Desk and Coat Check Attendant |
| 00009749 | Front Services | N | Exempt | Doorperson |
| 00009750 | Front Services | N | Exempt | Bell Attendant |
| 00010129 | Front Services | N | Exempt | Shoe Shine Attendant |
| 00009839 | Hotel Sales | N | Exempt | Coordinator II – Services / Catering |
| 00009840 | Hotel Sales | N | Exempt | Coordinator II – Sales |
| 00009842 | Hotel Sales | N | Exempt | Meetings Concierge |
| 00009843 | Hotel Sales | N | Exempt | Receptionist / Coordinator |
| 00009828 | Travel Industry Sales | N | Exempt | Coordinator II |
| 00009765 | Housekeeping | N | Exempt | Assistant Manager |
| 00009766 | Housekeeping | N | Exempt | Assistant Manager – Rooms Control |
| 00009767 | Housekeeping | N | Exempt | Supervisor – Quality Assurance |
| 00009768 | Housekeeping | N | Exempt | Status Board Operator |
| 00009769 | Housekeeping | N | Exempt | Coordinator – Scheduling |
| 00009772 | Housekeeping | N | Exempt | House Person |
| 00009774 | Housekeeping | N | Exempt | Utility House Person |
| 00009775 | Housekeeping | N | Exempt | Guest Room Attendant |
| 00009873 | Linen & laundry Services | N | Exempt | Inventory Logistics & Control |
| 00009582 | Spa | N | Exempt | Receptionist |
| 00009583 | Spa | N | Exempt | Fitness Professional |
| 00009584 | Spa | N | Exempt | Linen Runner |
| 00009585 | Spa | N | Exempt | Guest Attendant |
| 00009586 | Spa | N | Exempt | Lead Guest Attendant |
| 00009588 | Spa | N | Exempt | Lead Therapist |
| 00009589 | Spa | N | Exempt | Lead Aestitician |
| 00009590 | Spa | N | Exempt | Therapist |
| 00009591 | Spa | N | Exempt | Aestitician |
| 00009576 | Salon | N | Exempt | Receptionist |
| 00009577 | Salon | N | Exempt | Manicurist |
| 00009578 | Salon | N | Exempt | Hair Stylist |
| 00009579 | Salon | N | Exempt | Make-Up Artist |
| 00009580 | Salon | N | Exempt | Barber |
| 00009546 | Transportation | N | Exempt | Valet Parking Booth Attendant |
| 00009549 | Transportation | N | Exempt | Valet Attendant |
| 00009571 | Entertainment Production Services | N | Exempt | Jr. Production Manager |
| 00009572 | Entertainment Production Services | N | Exempt | Lead Technician |
| 00009573 | Entertainment Production Services | N | Exempt | Technician |



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| Job Profile Number | Department | Property Access Level | MGC Licensing Category | Position |
|---------------------------|--------------------------|------------------------------|-------------------------------|----------------------------------|
| 00009564 | Sound & Video | N | Exempt | Manager |
| 00009566 | Sound & Video | N | Exempt | Supervisor |
| 00009567 | Sound & Video | N | Exempt | Technician |
| 00009557 | Business Services Center | N | Exempt | Representative |
| 00009559 | Business Services Center | N | Exempt | Specialist – Package and Freight |
| 00010151 | Retail Administration | N | Exempt | Warehouse – Retail Tagger |
| 00009472 | Steakhouse | N | Exempt | Lead Sommelier |
| 00009473 | Steakhouse | N | Exempt | Host Person |
| 00009474 | Steakhouse | N | Exempt | Sommelier |
| 00009475 | Steakhouse | N | Exempt | Gourmet Food Runner |
| 00009509 | Steakhouse | N | Exempt | Bus Person |
| 00009510 | Steakhouse | N | Exempt | Gourmet Food Server |
| 00009516 | Steakhouse | N | Exempt | Executive Chef |
| 00009519 | Steakhouse | N | Exempt | Chef de Cuisine |
| 00009522 | Steakhouse | N | Exempt | Assistant Chef |
| 00009523 | Steakhouse | N | Exempt | Chef de Partie |
| 00009527 | Steakhouse | N | Exempt | Cook I |
| 00009528 | Steakhouse | N | Exempt | Cook II |
| 00009529 | Steakhouse | N | Exempt | Lead Kitchen Worker |
| 00009530 | Steakhouse | N | Exempt | Kitchen Worker |
| 00009533 | Steakhouse | N | Exempt | Kitchen Stewards Porter |
| 00009607 | Italian | N | Exempt | Lead Sommelier |
| 00009608 | Italian | N | Exempt | Host Person |
| 00009613 | Italian | N | Exempt | Gourmet Food Runner |
| 00009615 | Italian | N | Exempt | Bus Person |
| 00009616 | Italian | N | Exempt | Sommelier |
| 00009619 | Italian | N | Exempt | Gourmet Food Server |
| 00009621 | Italian | N | Exempt | Executive Chef |
| 00009622 | Italian | N | Exempt | Chef de Cuisine |
| 00009623 | Italian | N | Exempt | Assistant Chef |
| 00009624 | Italian | N | Exempt | Chef de Partie |
| 00009626 | Italian | N | Exempt | Cook I |
| 00009628 | Italian | N | Exempt | Cook II |
| 00009629 | Italian | N | Exempt | Lead Kitchen Worker |
| 00009631 | Italian | N | Exempt | Kitchen Stewards Porter |
| 00009632 | Italian | N | Exempt | Kitchen Worker |
| 00009666 | Asian | N | Exempt | Host Person |
| 00009668 | Asian | N | Exempt | Bus Person |
| 00009670 | Asian | N | Exempt | Food Server |
| 00009672 | Asian | N | Exempt | Executive Chef |
| 00009673 | Asian | N | Exempt | Chef de Cuisine |
| 00009674 | Asian | N | Exempt | Assistant Chef |



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| Job Profile Number | Department | Property Access Level | MGC Licensing Category | Position |
|---------------------------|-----------------------------|------------------------------|-------------------------------|-------------------------|
| 00009675 | Asian | N | Exempt | Chef de Partie |
| 00009676 | Asian | N | Exempt | Cook I |
| 00009677 | Asian | N | Exempt | Lead Kitchen Worker |
| 00009678 | Asian | N | Exempt | Kitchen Stewards Porter |
| 00009679 | Asian | N | Exempt | Kitchen Worker |
| 00009684 | Fast Casual | N | Exempt | Host Person |
| 00009685 | Fast Casual | N | Exempt | Bus Person |
| 00009686 | Fast Casual | N | Exempt | Bus / Runner |
| 00009687 | Fast Casual | N | Exempt | Food Server |
| 00009688 | Fast Casual | N | Exempt | Executive Chef |
| 00009689 | Fast Casual | N | Exempt | Chef de Cuisine |
| 00009690 | Fast Casual | N | Exempt | Assistant Chef – Relief |
| 00009692 | Fast Casual | N | Exempt | Assistant Chef |
| 00009693 | Fast Casual | N | Exempt | Chef de Partie |
| 00009694 | Fast Casual | N | Exempt | Cook I |
| 00009695 | Fast Casual | N | Exempt | Cook II |
| 00009698 | Fast Casual | N | Exempt | Kitchen Stewards Porter |
| 00009701 | Fast Casual | N | Exempt | Lead Kitchen Worker |
| 00009702 | Fast Casual | N | Exempt | Kitchen Worker |
| 00009712 | Buffet | N | Exempt | Host Person |
| 00009714 | Buffet | N | Exempt | Bus / Runner |
| 00009715 | Buffet | N | Exempt | Food Server |
| 00009716 | Buffet | N | Exempt | Executive Chef |
| 00009717 | Buffet | N | Exempt | Chef de Cuisine |
| 00009721 | Buffet | N | Exempt | Assistant Chef |
| 00009723 | Buffet | N | Exempt | Chef de Partie |
| 00009724 | Buffet | N | Exempt | Cook I |
| 00009725 | Buffet | N | Exempt | Cook II |
| 00009726 | Buffet | N | Exempt | Kitchen Admin |
| 00009727 | Buffet | N | Exempt | Lead Kitchen Worker |
| 00009728 | Buffet | N | Exempt | Kitchen Worker |
| 00009729 | Buffet | N | Exempt | Kitchen Stewards Porter |
| 00009733 | Coffee Shop | N | Exempt | Fountain Worker |
| 00009734 | Coffee Shop | N | Exempt | Bus / Runner |
| 00009735 | Coffee Shop | N | Exempt | Chef de Partie |
| 00009736 | Coffee Shop | N | Exempt | Kitchen Stewards Porter |
| 00009740 | In-Room Dining | N | Exempt | Bus Person |
| 00009741 | In-Room Dining | N | Exempt | Bus / Runner |
| 00009742 | In-Room Dining | N | Exempt | Sales Agent |
| 00009743 | In-Room Dining | N | Exempt | Food Server |
| 00009760 | Catering & Banquets Service | N | Exempt | Food Server |



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| Job Profile Number | Department | Property Access Level | MGC Licensing Category | Position |
|---------------------------|------------------------------|------------------------------|-------------------------------|------------------------------|
| 00009794 | Catering & Banquets Service | N | Exempt | Food Server – Temp |
| 00009795 | Catering & Banquets Kitchen | N | Exempt | Executive Chef |
| 00009796 | Catering & Banquets Kitchen | N | Exempt | Chef de Cuisine |
| 00009797 | Catering & Banquets Kitchen | N | Exempt | Assistant Chef |
| 00009798 | Catering & Banquets Kitchen | N | Exempt | Chef de Partie |
| 00009799 | Catering & Banquets Kitchen | N | Exempt | Cook I |
| 00009800 | Catering & Banquets Kitchen | N | Exempt | Cook II |
| 00009801 | Catering & Banquets Kitchen | N | Exempt | Lead Kitchen Worker |
| 00009802 | Catering & Banquets Kitchen | N | Exempt | Kitchen Worker |
| 00009803 | Catering & Banquets Kitchen | N | Exempt | Kitchen Stewards Porter |
| 00009810 | Catering & Banquets Stewards | N | Exempt | Kitchen Worker |
| 00009811 | Catering & Banquets Stewards | N | Exempt | Utility Worker |
| 00009812 | Catering & Banquets Stewards | N | Exempt | Bus / Runner |
| 00009815 | Banquet Set-Up | N | Exempt | Porter Utility |
| 00009816 | Banquet Set-Up | N | Exempt | Porter Set-Up |
| 00009771 | Main Kitchen | N | Exempt | Executive Chef |
| 00009773 | Main Kitchen | N | Exempt | Chef de Cuisine |
| 00009776 | Main Kitchen | N | Exempt | Assistant Chef |
| 00009778 | Main Kitchen | N | Exempt | Chef de Partie |
| 00009779 | Main Kitchen | N | Exempt | Cook I |
| 00009780 | Main Kitchen | N | Exempt | Cook II |
| 00009781 | Main Kitchen | N | Exempt | Lead Kitchen Worker |
| 00009782 | Main Kitchen | N | Exempt | Kitchen Worker |
| 00009783 | Main Kitchen | N | Exempt | Kitchen Stewards Porter |
| 00009785 | Asian Production Kitchen | N | Exempt | Executive Chef |
| 00009786 | Asian Production Kitchen | N | Exempt | Cook I |
| 00009787 | Pastry Shop | N | Exempt | Executive Chef |
| 00009788 | Pastry Shop | N | Exempt | Executive Chef - Restaurants |
| 00009789 | Pastry Shop | N | Exempt | Assistant Chef – pastry |
| 00009790 | Pastry Shop | N | Exempt | Chef de Partie |
| 00009791 | Pastry Shop | N | Exempt | Cook I |
| 00009792 | Pastry Shop | N | Exempt | Porter - Utility |
| 00009793 | Pastry Shop | N | Exempt | Kitchen Worker |



Massachusetts Gaming Commission

| Job Profile Number | Department | Property Access Level | MGC Licensing Category | Position |
|---------------------------|----------------------|------------------------------|-------------------------------|-----------------------------|
| 00009970 | Relief / Extra Cooks | N | Exempt | Cook I |
| 00009540 | Kitchen Stewards | N | Exempt | Executive Steward |
| 00009543 | Kitchen Stewards | N | Exempt | Assistant Executive Steward |
| 00009545 | Kitchen Stewards | N | Exempt | Assistant Manager |
| 00009550 | Kitchen Stewards | N | Exempt | Coordinator |
| 00009553 | Kitchen Stewards | N | Exempt | Lead Kitchen Worker |
| 00009556 | Kitchen Stewards | N | Exempt | Utility Worker |
| 00009558 | Kitchen Stewards | N | Exempt | Kitchen Worker |
| 00009853 | Burger Bar | N | Exempt | Host Person |
| 00009859 | Burger Bar | N | Exempt | Bus / Runner |
| 00009860 | Burger Bar | N | Exempt | Food Server |
| 00009861 | Burger Bar | N | Exempt | Executive Chef |
| 00009863 | Burger Bar | N | Exempt | Assistant Chef |
| 00009865 | Burger Bar | N | Exempt | Chef de Partie |
| 00009866 | Burger Bar | N | Exempt | Cook I |
| 00009867 | Burger Bar | N | Exempt | Cook II |
| 00009868 | Burger Bar | N | Exempt | Kitchen Stewards Porter |
| 00009869 | Burger Bar | N | Exempt | Kitchen Worker |
| 00009880 | Craft Beer | N | Exempt | Host Person |
| 00009881 | Craft Beer | N | Exempt | Bus / Runner |
| 00009882 | Craft Beer | N | Exempt | Food Server |
| 00009883 | Craft Beer | N | Exempt | Executive Chef |
| 00009884 | Craft Beer | N | Exempt | Assistant Chef |
| 00009885 | Craft Beer | N | Exempt | Cook I |
| 00009886 | Craft Beer | N | Exempt | Kitchen Stewards Porter |
| 00009887 | Craft Beer | N | Exempt | Kitchen Worker |
| 00009897 | Oyster Bar | N | Exempt | Bus / Runner |
| 00009896 | Oyster Bar | N | Exempt | Food Server |
| 00009890 | Oyster Bar | N | Exempt | Assistant Chef |
| 00009891 | Oyster Bar | N | Exempt | Cook I |
| 00009892 | Oyster Bar | N | Exempt | Kitchen Stewards Porter |
| 00009893 | Oyster Bar | N | Exempt | Kitchen Worker |
| 00010158 | Concessions | N | Exempt | Fountain Worker |
| 00010159 | Concessions | N | Exempt | Food Server |
| 00009536 | Staff Dining | N | Exempt | Bus / Runner |
| 00009506 | Staff Dining | N | Exempt | Executive Chef |
| 00009507 | Staff Dining | N | Exempt | Chef de Cuisine |
| 00009511 | Staff Dining | N | Exempt | Assistant Chef |
| 00009513 | Staff Dining | N | Exempt | Chef de Partie |
| 00009517 | Staff Dining | N | Exempt | Cook I |



Massachusetts Gaming Commission

| Job Profile Number | Department | Property Access Level | MGC Licensing Category | Position |
|--------------------|-----------------|-----------------------|------------------------|-------------------------|
| 00009520 | Staff Dining | N | Exempt | Cook II |
| 00009524 | Staff Dining | N | Exempt | Lead Kitchen Worker |
| 00009525 | Staff Dining | N | Exempt | Kitchen Worker |
| 00009526 | Staff Dining | N | Exempt | Kitchen Stewards Porter |
| 00010142 | Butler Services | N | Exempt | Sales Agent |
| 00010143 | Butler Services | N | Exempt | Lead Butler |
| 00010144 | Butler Services | N | Exempt | Butler |
| 00010137 | Butler Services | N | Exempt | Bus / Runner |
| 00009480 | Horticulture | N | Exempt | Supervisor |
| 00009481 | Horticulture | N | Exempt | Gardener |
| 00010154 | Men's | N | Exempt | Sales Associate |
| 00010151 | Men's | N | Exempt | Retail Tailor |
| 00009824 | Men's | N | Exempt | Clerk III – Stock |
| 00010136 | Drugstore | N | Exempt | Lead Cashier – Retail |
| 00009753 | Drugstore | N | Exempt | Cashier – Retail |
| 00009754 | Drugstore | N | Exempt | Clerk III – Stock |
| 00010162 | Collection | N | Exempt | Retail Tailor |
| 00010153 | Collection | N | Exempt | Supervisor |
| 00010154 | Collection | N | Exempt | Sales Associate |
| 00009756 | Collection | N | Exempt | Clerk III – Stock |
| 00010157 | Beauty | N | Exempt | Sales Associate |
| 00009759 | Staff Store | N | Exempt | Cashier - Retail |

BACKGROUND

On November 2, 2017 Governor Baker signed a statutory amendment which granted the Massachusetts Gaming Commission the authority to exempt certain “Gaming Service Employee” level job positions from the mandatory registration process. At its January 18, 2018 meeting, the Massachusetts Gaming Commission discussed its policy perspective on this exemption authority and provided staff with a framework and process for considering any potential exemptions. Additionally, the Commission endorsed factors for consideration when making exemption determinations. These included whether or not the position involves:

- Work performed on the gaming floor
- Managerial responsibilities in any department
- Supervisory responsibilities in Human Resources, Sales and Marketing
- Responsibilities for alcohol sales, distribution, service, and/or storage
- Access to secure casino back-of-the house areas (including executive offices) without security escort



Massachusetts Gaming Commission

- Responsibilities for accounting and/or finance relating to the gaming establishment
- “Write” access to gaming-related casino databases
- Responsibilities that potentially impact the integrity of gaming operations, including access to confidential or sensitive information

It is important to note that any exemption decision may be revisited by the Commission at any time, and additional positions may be exempted in the future.



Massachusetts Gaming Commission

QUARTERLY REPORT

JANUARY 10, 2019

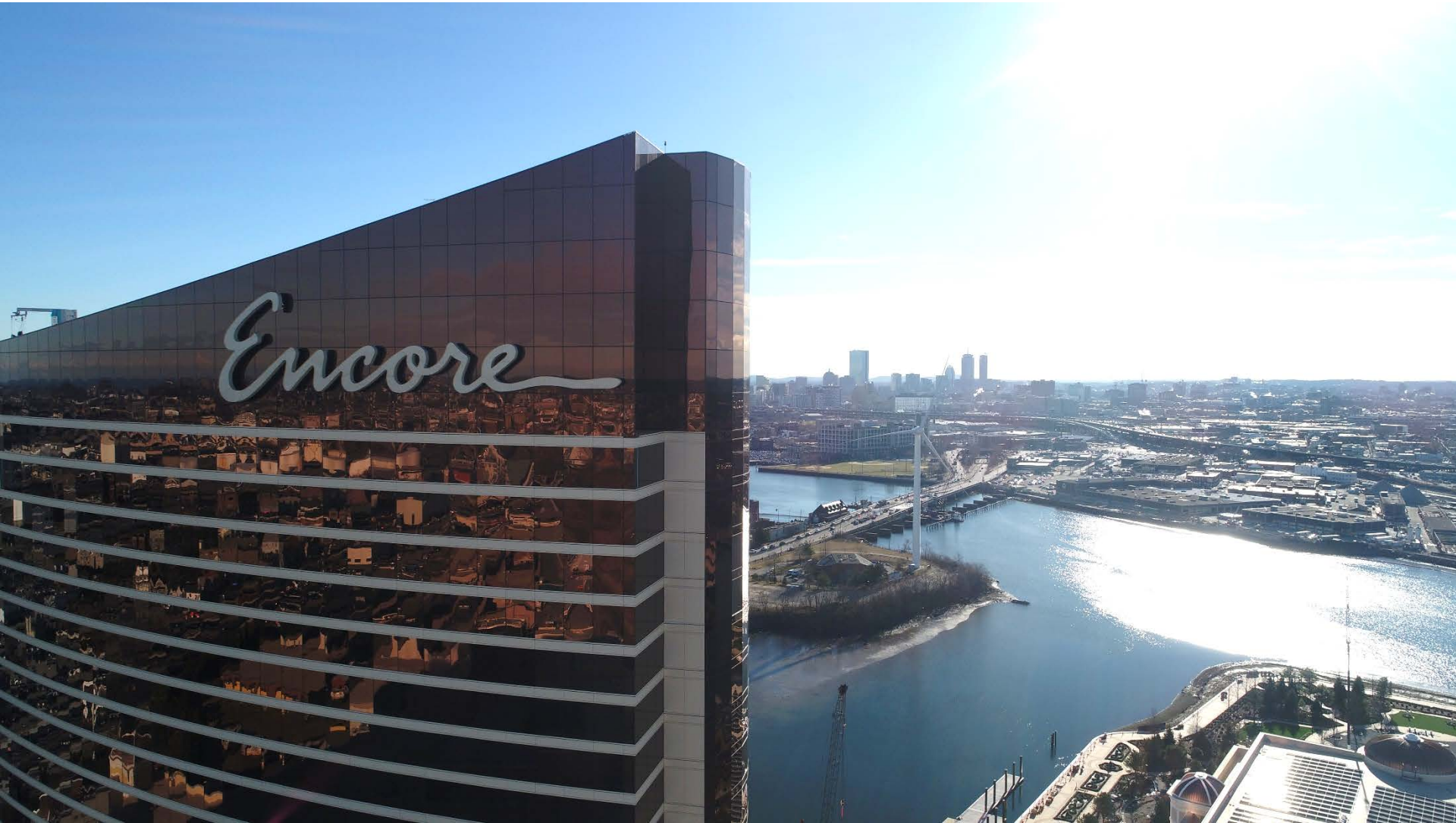
ENCORE BOSTON HARBOR



A YEAR IN REVIEW...

Encore
BOSTON HARBOR





CONSTRUCTION – MAJOR MILESTONES

SITE WORK

- ☑ Floating dock system installation – 95% complete
- ☑ Site Utilities – 99% complete
- ☑ EPS Block – 99% complete
- ☑ Plant selection and purchasing – 100% complete
- ☑ Site paving – 70% complete







CONSTRUCTION – MAJOR MILESTONES

GARAGE

- ☑ B4– 95% complete
- ☑ B3 – 95% complete
- ☑ B2 – 70% complete
- ☑ B1 – 60% complete



CONSTRUCTION – MAJOR MILESTONES

PODIUM - NORTH/CENTRAL UTILITY PLANT

- ☑ TCO received to occupy space



CONSTRUCTION – MAJOR MILESTONES

PODIUM - GAMING

- ☑ Ceiling framing – 95% complete
- ☑ Wall framing – 100% complete
- ☑ Drywall – 98% complete
- ☑ Millwork – 75% complete
- ☑ Carpet – 10% complete



CONSTRUCTION – MAJOR MILESTONES

PODIUM - CONVENTION

- ☑ Wall framing – 100% complete
- ☑ AV/Telecom – 70% complete
- ☑ Wall trims and millwork – 80% complete







CONSTRUCTION – MAJOR MILESTONES

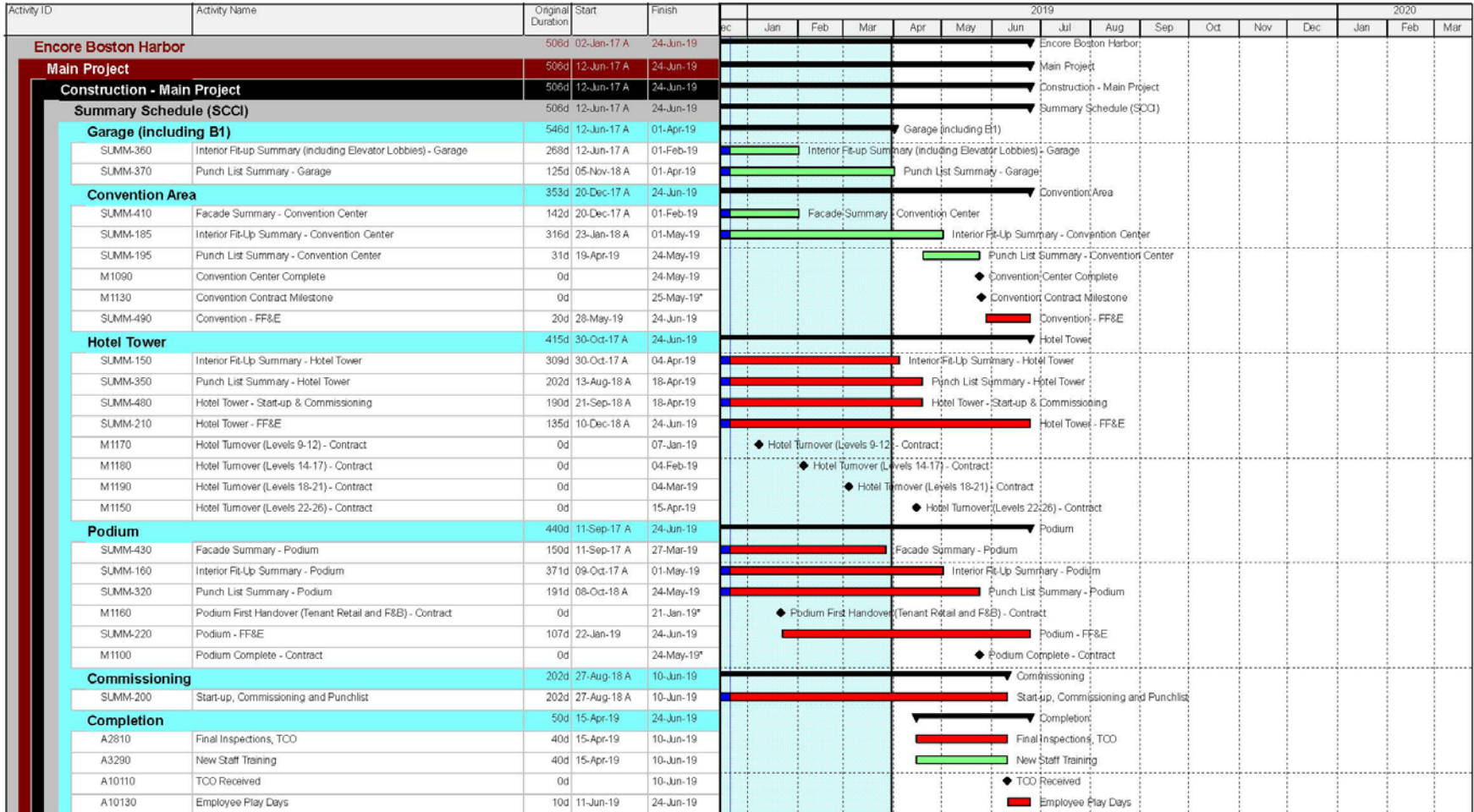
HOTEL TOWER

- ☑ Curtain Wall – 99% complete
- ☑ Wall coverings – up to L22
- ☑ Paint– up to L24
- ☑ Stone- up to L26/27
- ☑ Carpet (rooms) – 60% complete, up to L20
- ☑ Overall completed floors – up to L8
- ☑ Furniture– up to L10





PROJECT SCHEDULE



PROJECT SCHEDULE

| Activity ID | Activity Name | Original Duration | Start | Finish | 2019 | | | | | | | | | | | | 2020 | | | | | | |
|--|--|-------------------|------------|-----------|------|-----|-----|-----|-----|-----|-----|-----|-----|-----|-----|-----|------|-----|-----|-----|--|--|--|
| | | | | | Dec | Jan | Feb | Mar | Apr | May | Jun | Jul | Aug | Sep | Oct | Nov | Dec | Jan | Feb | Mar | | | |
| Service Road and Utilities Projects | | 25d | 01-Apr-19 | 03-May-19 | | | | | | | | | | | | | | | | | | | |
| Service Road Construction | | 25d | 01-Apr-19 | 03-May-19 | | | | | | | | | | | | | | | | | | | |
| 12120 | Final Roadway Top, Striping, Landscaping | 25d | 01-Apr-19* | 03-May-19 | | | | | | | | | | | | | | | | | | | |



PROJECT SCHEDULE

| Activity ID | Activity Name | Original Duration | Start | Finish | 2019 | | | | | | | | | | | | 2020 | | |
|--|---|-------------------|-------------|-----------|---|-----|-----|-----|-----|-----|-----|-----|-----|-----|-----|-----|------|-----|-----|
| | | | | | Dec | Jan | Feb | Mar | Apr | May | Jun | Jul | Aug | Sep | Oct | Nov | Dec | Jan | Feb |
| Off-Site Transportation Improvements | | | | | Off-Site Transportation Improvements | | | | | | | | | | | | | | |
| Milestone | | | | | Milestone | | | | | | | | | | | | | | |
| Package #1 (Lower Broadway and Truck Route) | | | | | Package #1 (Lower Broadway and Truck Route) | | | | | | | | | | | | | | |
| AMS 800.1140 | CP#1 Construction (Lower Broadway and Truck Route) | 260d | 13-Oct-17 A | 31-May-19 | CP#1 Construction (Lower Broadway and Truck Route) | | | | | | | | | | | | | | |
| Package #2 (Santilli, Sweetser, Wellington, Bell and C/M Signals) | | | | | Package #2 (Santilli, Sweetser, Wellington, Bell and C/M Signals) | | | | | | | | | | | | | | |
| AMS 800.1160 | CP#2 Construction (Santilli Circle) | 251d | 09-Nov-17 A | 23-Jan-19 | CP#2 Construction (Santilli Circle) | | | | | | | | | | | | | | |
| AMS 800.1220 | CP#2 Construction (Sweetser Circle) | 251d | 09-Nov-17 A | 23-Jan-19 | CP#2 Construction (Sweetser Circle) | | | | | | | | | | | | | | |
| AMS 800.1230 | CP#2 Construction (Wellington Circle) | 251d | 09-Nov-17 A | 23-Jan-19 | CP#2 Construction (Wellington Circle) | | | | | | | | | | | | | | |
| AMS 800.1240 | CP#2 Construction (Bell Circle) | 251d | 09-Nov-17 A | 23-Jan-19 | CP#2 Construction (Bell Circle) | | | | | | | | | | | | | | |
| AMS 800.1250 | CP#2 Construction (Chelsea/Medford Signals) | 251d | 09-Nov-17 A | 23-Jan-19 | CP#2 Construction (Chelsea/Medford Signals) | | | | | | | | | | | | | | |
| Package #3 (Wellington and Malden Stations) | | | | | Package #3 (Wellington and Malden Stations) | | | | | | | | | | | | | | |
| AMS 800.1180 | CP#3 Construction (Wellington and Malden Stations) | 37d | 30-Jul-18 A | 15-Jan-19 | CP#3 Construction (Wellington and Malden Stations) | | | | | | | | | | | | | | |
| Package #4 (Sullivan Square) | | | | | Package #4 (Sullivan Square) | | | | | | | | | | | | | | |
| AMS 800.1300 | CP#4 Construction (Sullivan Square) | 255d | 01-Nov-17 A | 31-May-19 | CP#4 Construction (Sullivan Square) | | | | | | | | | | | | | | |
| Land Transfers, Easements | | | | | Land Transfers, Easements | | | | | | | | | | | | | | |
| Proposed Dexter Realignment (CP #1) | | | | | Proposed Dexter Realignment (CP #1) | | | | | | | | | | | | | | |
| 14950 | Previous Owner/Tenant Legal Agreement Reached (TBD) | 110d | 02-Jan-17 A | 28-Mar-19 | Previous Owner/Tenant Legal Agreement Reached (TBD) | | | | | | | | | | | | | | |
| 14960 | Tenant Vacates (TBD) | 20d | 29-Mar-19 | 25-Apr-19 | Tenant Vacates (TBD) | | | | | | | | | | | | | | |
| Final Planning Board Approval | | | | | Final Planning Board Approval | | | | | | | | | | | | | | |
| 14970 | Final Planning Board Approval | 40d | 15-Apr-19 | 10-Jun-19 | Final Planning Board Approval | | | | | | | | | | | | | | |
| Construction Package #1 - Lower Broadway & Truck Route | | | | | Construction Package #1 - Lower Broadway & Truck Route | | | | | | | | | | | | | | |
| Lower Broadway & Truck Route | | | | | Lower Broadway & Truck Route | | | | | | | | | | | | | | |
| CP#1 Construction | | | | | CP#1 Construction | | | | | | | | | | | | | | |
| ALB 900.1050 | CP#1 - Construction (Lower Broadway and Truck Route) 440 days | 440d | 13-Oct-17 A | 27-Dec-18 | CP#1 - Construction (Lower Broadway and Truck Route) 440 days | | | | | | | | | | | | | | |
| ALB 900.1250 | Dexter and Robin Streets | 140d | 16-Feb-18 A | 31-May-19 | Dexter and Robin Streets | | | | | | | | | | | | | | |
| ALB 900.1110 | Intersections, Landscaping, Pavements | 93d | 10-Sep-18 A | 31-May-19 | Intersections, Landscaping, Pavements | | | | | | | | | | | | | | |
| ALB 900.1070 | CP #1 Completed | 0d | | 31-May-19 | CP #1 Completed | | | | | | | | | | | | | | |
| Construction Package #2 - Route 16 | | | | | Construction Package #2 - Route 16 | | | | | | | | | | | | | | |
| CP#2 Construction | | | | | CP#2 Construction | | | | | | | | | | | | | | |
| ALB 900.1040 | CP#2 - Construction (Santilli, Wellington, Sweetser, Bell Circles, Chelsea) | 440d | 09-Nov-17 A | 23-Jan-19 | CP#2 - Construction (Santilli, Wellington, Sweetser, Bell Circles, Chelsea/Medford Signals) | | | | | | | | | | | | | | |
| ALB 900.1200 | Wellington | 160d | 17-Apr-18 A | 26-Apr-19 | Wellington | | | | | | | | | | | | | | |
| ALB 900.1220 | Sweetser | 125d | 17-Apr-18 A | 12-Apr-19 | Sweetser | | | | | | | | | | | | | | |
| ALB 900.1060 | CP #2 Completed | 0d | | 23-Jan-19 | CP #2 Completed | | | | | | | | | | | | | | |
| Construction Package #3 - MBTA Wellington & Malden Station | | | | | Construction Package #3 - MBTA Wellington & Malden Station | | | | | | | | | | | | | | |
| MBTA Wellington & Malden Station | | | | | MBTA Wellington & Malden Station | | | | | | | | | | | | | | |
| CP#3 Construction | | | | | CP#3 Construction | | | | | | | | | | | | | | |
| AWM 900.1040 | CP#3 - Construction (Wellington and Malden MBTA Stations) | 110d | 30-Jul-18 A | 09-Jan-19 | CP#3 - Construction (Wellington and Malden MBTA Stations) | | | | | | | | | | | | | | |

Data Date: 21-Dec-18
 Print Date: 03-Jan-19
 Page 4 of 5

Encore Boston Harbor
 Project Master Schedule
 Schedule Update #46



PROJECT SCHEDULE

| Activity ID | Activity Name | Original Duration | Start | Finish | 2019 | | | | | | | | | | | | 2020 | | | | | | | |
|--|-------------------------------------|-------------------|-------------|------------|---|-------------------|---------------------------------------|-----|-----|-----|-----|-----|-----|-----|-----|-----|------|-----|-----|-----|--|--|--|--|
| | | | | | Dec | Jan | Feb | Mar | Apr | May | Jun | Jul | Aug | Sep | Oct | Nov | Dec | Jan | Feb | Mar | | | | |
| AWM 900.1050 | CP #3 Completed | 0d | | 15-Jan-19* | | ◆ CP #3 Completed | | | | | | | | | | | | | | | | | | |
| Construction Package #4 - Sullivan Square Charlestown | | | | | Construction Package #4 - Sullivan Square Charlestown | | | | | | | | | | | | | | | | | | | |
| A7420 | Construction - Sullivan Square | 440d | 01-Nov-17 A | 15-Feb-19 | | | ■ Construction Sullivan Square | | | | | | | | | | | | | | | | | |
| ALB 900.1140 | Phase 3 - MBTA Station | 165d | 22-Jan-18 A | 26-Apr-19 | | | ■ Phase 3 - MBTA Station | | | | | | | | | | | | | | | | | |
| ALB 900.1160 | Phase 5 - Beacham Street | 83d | 16-Jul-18 A | 31-May-19 | | | ■ Phase 5 - Beacham Street | | | | | | | | | | | | | | | | | |
| ALB 900.1180 | Phase 8 - D Street and Spice Street | 44d | 16-Jul-18 A | 12-Apr-19 | | | ■ Phase 8 - D Street and Spice Street | | | | | | | | | | | | | | | | | |
| ALB 900.1170 | Phase 6 - Cambridge Street | 54d | 17-Sep-18 A | 10-May-19 | | | ■ Phase 6 - Cambridge Street | | | | | | | | | | | | | | | | | |
| A7550 | Sullivan Square Completed | 0d | | 31-May-19 | | | ◆ Sullivan Square Completed | | | | | | | | | | | | | | | | | |



OFFSITE INFRASTRUCTURE IMPROVEMENTS

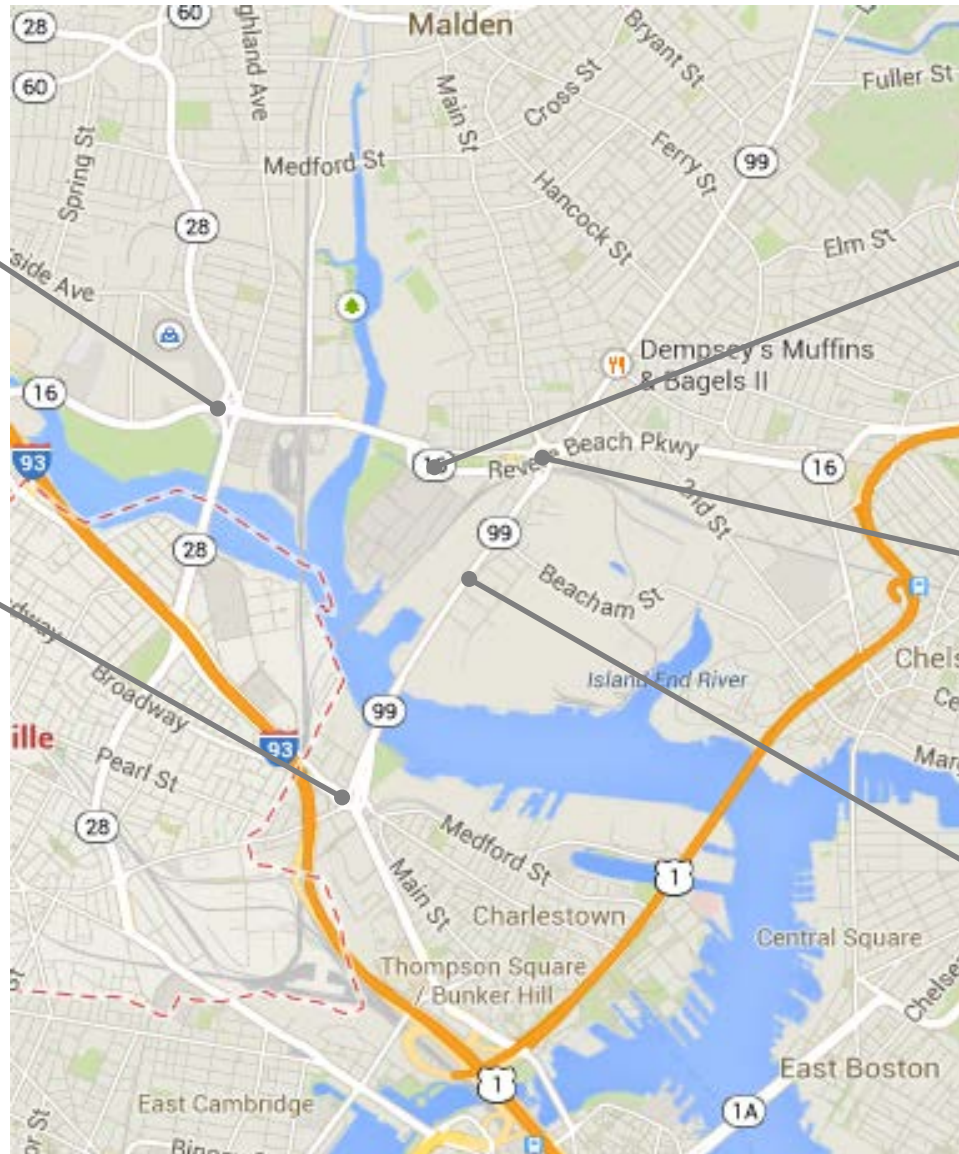
Wellington Circle,
MEDFORD

Sullivan Square,
BOSTON

Santilli Circle,
EVERETT

Sweetser Circle,
EVERETT

Lower Broadway,
EVERETT













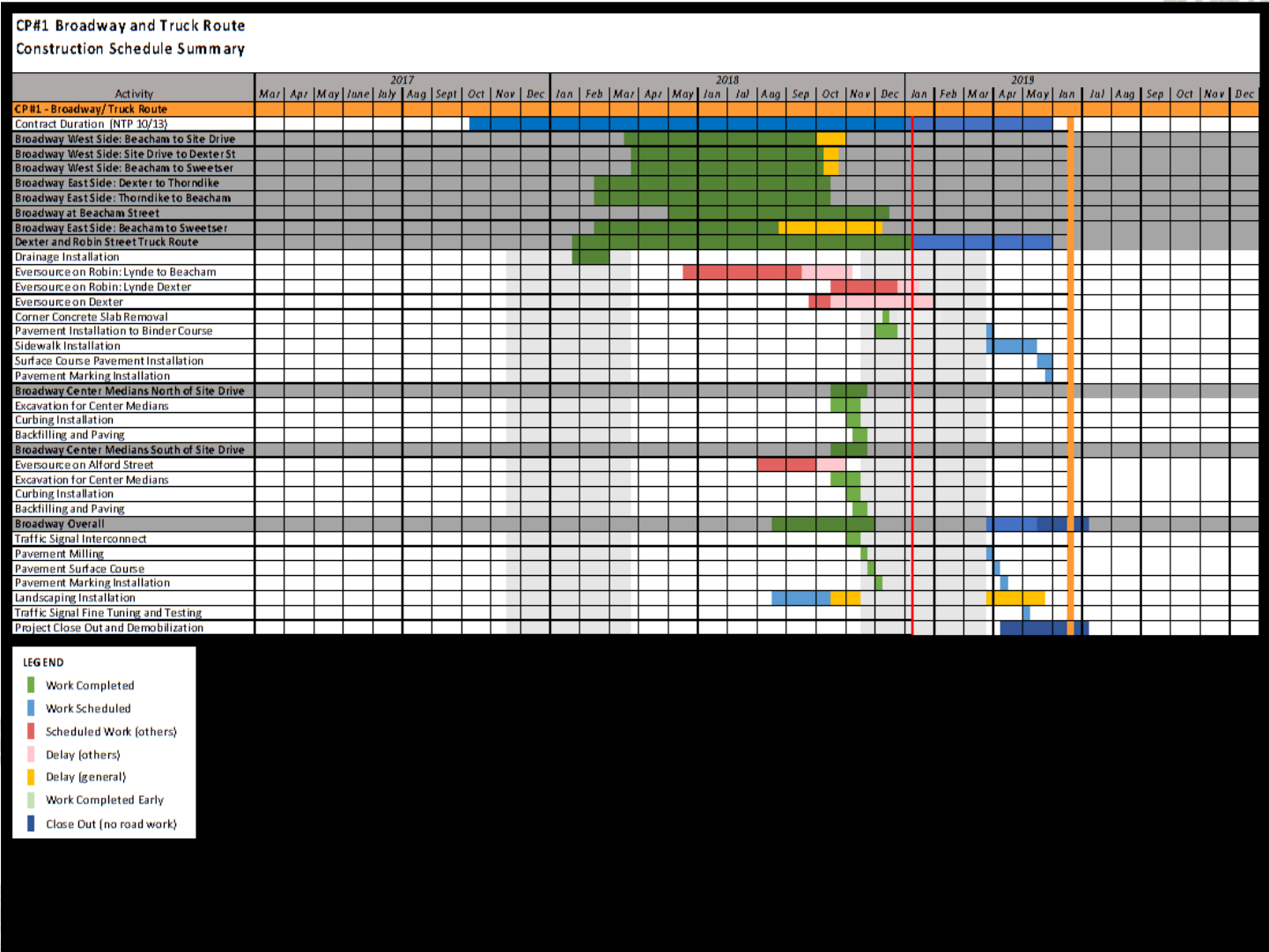






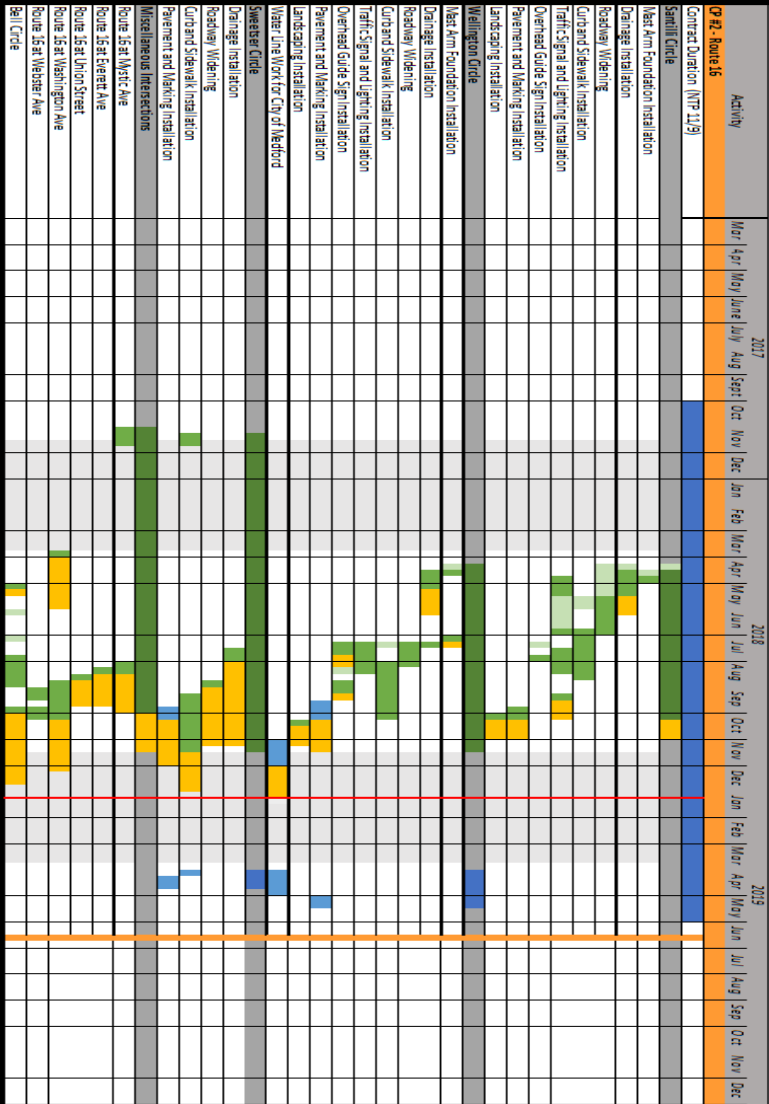


CP#1 BROADWAY AND TRUCK ROUTE



CP#2 ROUTE 16

CP#2 Route 16 Construction Schedule Summary

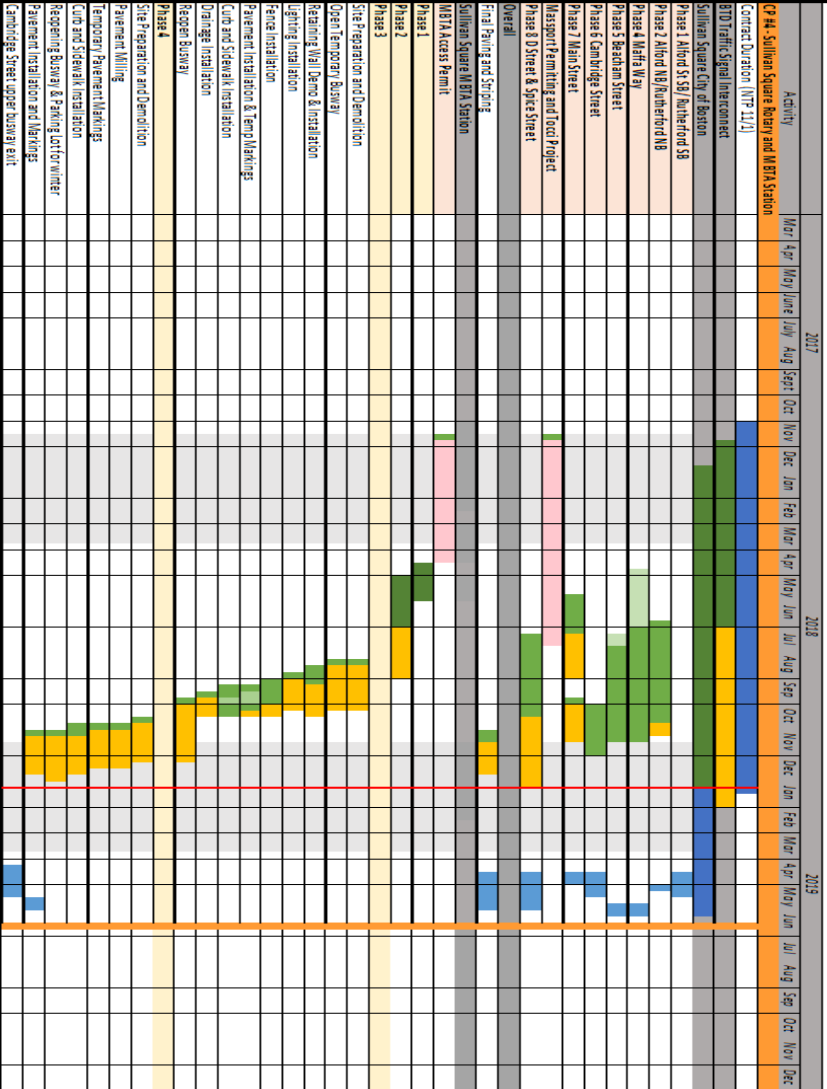


LEGEND

- Work Completed
- Work Scheduled
- Delay (others)
- Delay (general)
- Work Completed Early
- Close Out (no road work)

CP#4 SULLIVAN SQUARE ROTARY AND MBTA STATION

CP#4 Sullivan Square Rotary and MBTA Station Construction Schedule Summary



LEGEND

- Work Completed
- Delay (general)
- Work Scheduled
- Delay (others)
- Work Completed Early
- Close Out (no roadwork)

Contracts Awarded to Minority, Women and Veteran Business Enterprises - Design Phase



MBE

13 contract awards:

\$5,440,916

% of total contracts: **8.5%**

Goal: **7.9%**

WBE

14 contract awards:

\$5,658,670

% of total contracts: **8.8%**

Goal: **10.0%**

VBE

4 contract awards:

\$4,038,300

% of total contracts: **6.3%**

Goal: **1.0%**

SUMMARY*

31 total M/W/VBE contracts:

\$15,097,886

% of total contracts: **23.6%**

Goal: **18.9%**

*M/W/VBE design contract awards report includes awards and payments made to businesses with more than one diverse classification (i.e. M/WBE). Totals reported deduct any double counting due to awards to businesses with more than one diverse classification.

LOWER BROADWAY DISTRICT URBAN RENEWAL PLAN

☑ MEPA Certificate received December 21, 2018

- Update on Pedestrian/Bicycle Crossing

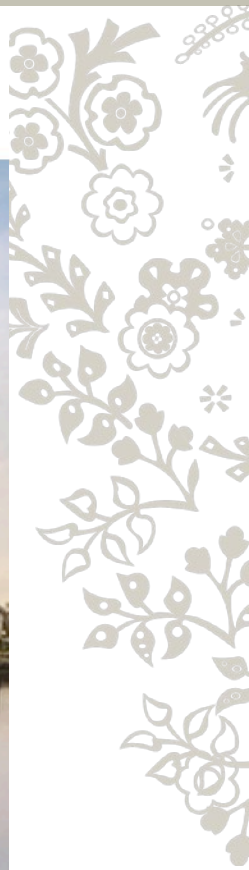
PEDESTRIAN BRIDGE

- Update on Design/Permitting



Pedestrian Bridge Rendering

Encore
BOSTON HARBOR



Contracts Awarded to Minority, Women and Veteran Business Enterprises for Construction Phase



MBE

80 contract awards:

\$79,180,150

% of total contracts: **6.0%**

Goal: **5.0%**

WBE

155 contract awards:

\$151,910,975

% of total contracts: **11.5%**

Goal: **5.4%**

VBE

47 contract awards:

\$33,168,567

% of total contracts: **2.5%**

Goal: **1.0%**

SUMMARY*

242 total M/W/VBE contracts:

\$237,390,915

% of total contracts: **18.0%**

Goal: **11.4%**

*M/W/VBE construction contract awards report includes awards and payments made to businesses with more than one diverse classification (i.e. M/WBE). Totals reported deduct any double counting due to awards to businesses with more than one diverse classification.

Minority, Women and Veteran Workforce Participation for Construction Phase



Minority

1,552 workers:

1,203,874 hours

% of total work hours: **25.1%**

Goal: **15.3%**

Female

423 workers:

340,058 hours

% of total work hours: **7.1%**

Goal: **6.9%**

Veteran

292 workers:

276,301 hours

% of total work hours: **5.8%**

Goal: **3.0%**

WATER CHESTNUT REMOVAL – August 6

Encore
BOSTON HARBOR

- 20 enthusiastic volunteers
- Removed 70 baskets of water chestnut

Mystic River
WATERSHED ASSOCIATION



BITTERSWEET REMOVAL & CLEAN UP – October 13 & 26

Encore
BOSTON HARBOR

- Removed 100 lawn bags of bittersweet
- Picked up 200 pounds of trash

Mystic River
WATERSHED ASSOCIATION



DAV 5K – RUN TO HONOR VETERANS – November 10

Encore
BOSTON HARBOR

- Proud to be a Local Sponsor of 2018 DAV 5K
- 60 employees and friends ran to support veterans



THANKSGIVING PROJECT – November 15 & 17

- 80 employees and friends participated in packing and distribution days
- Packed 170,000 pounds of food for 6,500 families in 15 communities in Massachusetts



HOLIDAYS FOR HEROES – December 5 & 6

Encore
BOSTON HARBOR

- Packed and distributed 500 comfort kits to benefit veterans in Bedford VA Hospital



**American
Red Cross**



CHRISTMAS PANTRY – December 16

- Hosted a Christmas Pantry at Everett Grace Food Pantry
- Gave out 12,000 pounds of fresh food to 700 people in local communities



NECAT GIVING TUESDAY CELEBRATION – November 27

Encore
BOSTON HARBOR

- Organized Giving Tuesday Fundraiser and raised \$372,500 to support NECAT
- Employees invested 500 volunteer hours.

NECAT
CULINARY ARTS TRAINING



NECAT GIVING TUESDAY CELEBRATION – November 27

Encore
BOSTON HARBOR

NECAT
CULINARY ARTS TRAINING

COMMUNITY INVESTMENT HIGHLIGHTS

Encore Boston Harbor is proud to share our commitment in local communities.



Large Employee of the Year:
Disabled American Veterans
Department of Massachusetts



2018 Environmental Merit Award
by Environmental Protection
Agency



\$10M Committed in the Next
4 Years for Local Charitable
Organizations



Donated **\$100,000** to Support
Greater Lawrence Disaster Relief
Efforts



4,000+ Employee Volunteer
Hours



75 Scholarships Awarded to
Cambridge College “BetOnU”
Program



QUESTIONS



Encore Boston Harbor

Monitoring of Project Construction and Licensee Requirements 205 CMR 135

Quarterly Report Massachusetts Gaming Commission as of September 30, 2018



Monitoring of Project Construction and Licensee Requirements

Quarterly Report as of September 30, 2018

1.0 Project at a Glance

The Encore Boston Harbor (the “Project”) is an approximately \$2.4 billion luxury resort that will transform a blighted section of the City of Everett, Massachusetts adjacent to the Mystic River, into a world-class destination. The Project will contribute hundreds of millions of dollars, including tens of millions of dollars in infrastructure contributions to the City of Everett, the region, and the Commonwealth of Massachusetts. The Project is under construction on the contaminated site of a former chemical manufacturing plant totaling approximately 33.9 acres (the “Project Site”).



The Project will be comprised of a luxury hotel with 671 rooms, a gaming area, retail space, food and beverage outlets, event and meeting space, a spa and gym, a parking garage, and other complementary amenities. The Project will also include extensive landscape and open space amenities including a public gathering area with an outdoor park-like open space, a pavilion, waterfront features, a public harborwalk, and water transportation docking facilities reconnecting the City of Everett to the Mystic River and Boston Harbor for the first time in generations.

The Project will also include off-site improvements including extensive transportation improvements and a multiuse path from the Project's harborwalk to the existing paths at the Massachusetts Department of Conservation and Recreation ("DCR") Gateway Park. The Project will be developed in a single phase.

Wynn MA, LLC ("Wynn") received a conditional Category 1 gaming license for Region A (the "Gaming License") in November 2014. Since receiving the conditional Gaming License, Wynn has made significant progress on community outreach, project entitlements, permitting, land acquisition, the design, and construction of the Project.

In August 2015, Wynn selected Charter Contracting Company, LLC, a Massachusetts limited liability company, as its remediation contractor. Remediation of the landside portion of the Project Site commenced in October 2015, and final completion documentation was filed on August 4, 2016.

On July 15, 2015, Wynn filed its Second Supplemental Final Environmental Impact Report ("SSFEIR") to address the remaining three principal areas of study that were outlined in the Certificate of the Secretary of Energy and Environmental Affairs on Wynn's Supplemental Final Environmental Impact Report ("SFEIR") dated April 3, 2015. On August 28, 2015, Wynn received a Certificate of the Secretary of Energy and Environmental Affairs on its SSFEIR (the "Secretary's Certificate") concluding that Wynn's SSFEIR "adequately and properly complies" with the Massachusetts Environmental Policy Act ("MEPA").

In accordance with MEPA, following the receipt of its Secretary's Certificate, Wynn worked with various state agencies to obtain "Section 61 findings," a determination made by an agency of the Commonwealth describing the environmental impact, if any, of the Project and a finding that all feasible measures have been taken to avoid or minimize said impact. Wynn received its Section 61 findings from the following agencies on the dates set forth below:

| | |
|--|------------------|
| Massachusetts Water Resources Authority: | January 12, 2016 |
| Massachusetts Port Authority: | January 21, 2016 |
| Massachusetts Department of Transportation & Department of Conservation and Recreation: | April 5, 2016 |
| Massachusetts Gaming Commission: | April 25, 2016 |

On August 24, 2015, Wynn filed its Chapter 91 License Application for the Project with the Massachusetts Department of Environmental Protection (“MassDEP”) to obtain license authorization for the development of a portion of the Project on private filled and flowed tidelands. MassDEP issued the Chapter 91 License on August 3, 2016.

On February 28, 2017, Wynn filed a Notice of Project Change (“NPC”) identifying changes to programming and design refinements for the Project and including a sediment remediation plan for a portion of the Project Site and an adjacent area of the Mystic River.

2.0 Cost of Construction and Capitalization of Gaming Licensee

Pursuant to 205 CMR 135.02(5)(a) and (b), please see Appendix 1 for a sworn certification regarding (a) the total estimated cost of construction of the Project and related infrastructure improvements and (b) the capitalization of the Wynn for the quarter ending September 30, 2018.

3.0 Design and Construction Contracts

Pursuant to 205 CMR 135.02(5)(c), please see Appendix 2 for a list of all design and construction contracts executed for the quarter ending September 30, 2018 to design and construct the gaming establishment and related infrastructure improvements.

4.0 Progress of Construction

Pursuant to 205 CMR 135.02(5) (d), the following is a status report regarding the progress of the construction of the Project.

4.1 Federal Permits.

On May 18, 2017, Wynn filed a Permit Modification Request with the US Army Corps of Engineers to modify the permit previously issued for the Project to include (i) accessibility improvements for the floating dock system, (ii) installation of three piles to protect an outfall, and (iii) remedial activities including the removal of derelict barges, debris removal, and additional dredging and filling in the Mystic River. The permit modification was issued on August 31, 2017 and reissued on September 11, 2017. Another permit modification was received on June 25, 2018 to address erosion of a limited portion of the cap.

4.2 State Permits.

On July 15, 2015, Wynn filed its SSFEIR to address the remaining three principal areas of study that were outlined in the Certificate of the Secretary of Energy and Environmental Affairs on Wynn's SFEIR dated April 3, 2015. On August 28, 2015, Wynn received a Secretary's Certificate concluding that Wynn's SSFEIR "adequately and properly complies" with MEPA.

The Secretary's Certificate confirmed that Wynn's traffic analysis and mitigation plans are effective to mitigate the Project's impacts on existing transportation infrastructure. With respect to broader regional transportation impacts, the Secretary's Certificate required the establishment of a "Regional Working Group" to be led by MassDOT for the purpose of assessing and developing long-term transportation improvements that will support sustainable redevelopment and economic growth in and around Sullivan Square. Wynn committed to participating in this Regional Working Group and providing a proportionate share of funding to support this effort. Wynn has attended all monthly meetings of the Lower Mystic Regional Working Group ("LMRWG").

The Secretary's Certificate also required enhanced public review during permitting and development of Section 61 findings by MassDOT and the Massachusetts Gaming Commission ("MGC"). Following the receipt of the Secretary's Certificate, Wynn had productive meetings with each of the State Agencies with permitting authority over the Project for the purpose of preparing Section 61 findings to be issued by each such State Agency. Wynn received its Section 61 findings from the following agencies on the dates set forth below:

| | |
|--|------------------|
| Massachusetts Water Resources Authority: | January 12, 2016 |
| Massachusetts Port Authority: | January 21, 2016 |
| Massachusetts Department of Transportation & Department of Conservation and Recreation: | April 5, 2016 |
| Massachusetts Gaming Commission: | April 25, 2016 |

On February 28, 2017, Wynn filed an NPC with MEPA. The primary purpose of the NPC was to describe the sediment remediation plans for a portion of the Project Site and an adjacent parcel located in the Mystic River. The NPC also described refinements to the program and interior layout of the building to reflect current market conditions as they have changed since prior MEPA filings. Program changes include a reduction in retail space, a reduction of hotel suites to provide for additional rooms, an increase in food and beverage space, the addition of a larger luxury ballroom space, and an increase in "back of house" support space. The NPC contained updated square footage for each of the Project components as they were further

refined and finalized as part of the design process. Other minor changes that developed over the course of designing and preparing construction documents for the Project were also included in the NPC (e.g., minor adjustments to the elevation of the salt marsh to improve viability, minor changes to the docking and float systems to accommodate Americans with Disabilities Act (“ADA”) and other passenger needs, and a minor reduction in the navigational dredge footprint).

On August 24, 2015, Wynn filed its Chapter 91 License Application for the Project with the MassDEP to obtain license authorization for the development of a portion of the Project on private filled and flowed tidelands. Wynn received its “Written Determination” from MassDEP on January 22, 2016. On February 11, 2016, Mayor Joseph A. Curtatone, in his capacity as Mayor of the City of Somerville (“Somerville”), filed a “Notice of Claim” with the Executive Office of Energy and Environmental Affairs, Department of Environmental Protection, requesting an adjudicatory hearing with respect to the Written Determination. On February 18, 2016, the Office of Appeals and Dispute Resolution of MassDEP issued a Scheduling Order pursuant to which a hearing on Somerville’s appeal was set for June 2, 2016. As a direct result of this appeal, Wynn was unable to commence construction activities within those portions of the Project Site that are subject to Chapter 91.

On June 2, 2016, Wynn, Somerville and the DEP participated in the adjudicatory hearing. On July 15, 2016, MassDEP’s Office of Appeals and Dispute Resolution issued a “Recommended Final Decision” affirming Wynn’s Written Determination, and MassDEP issued the Chapter 91 License on August 3, 2016.

On February 22, 2017, Wynn filed a request with MassDEP for a Minor Project Modification, pursuant to CMR 9.22(3), to modify the below-grade footprint of underground parking facility. The requested modifications included (i) decreasing the below-grade parking structure from three (3) levels to one (1) level under the peninsular portion of the building footprint, (ii) a setback of the below-grade parking structure footprint under the main entrance, and (iii) increasing the below-grade parking structure from three (3) levels to four (4) levels under the remaining portion of the main building footprint. None of the foregoing modifications extended the below-grade building footprint, increased the total number of parking spaces, or changed any previously authorized uses. On February 28, 2017, MassDEP determined that the proposed modifications comply with the minor project modification provisions set forth in 310 CMR 9.22(3)(a) and that the submission of a Chapter 91 Waterways License Application was not required for such modifications.

On March 16, 2017, Wynn filed a request with MassDEP for a second Minor Project Modification, pursuant to CMR 9.22(3), to (1) reduce the living shoreline elevation, (2) increase the total number of hotel rooms from 629 to 671, (3) modify the docking facility of the Project to accommodate an improved accessible ramping system, (4) install three fender piles to protect an outfall structure, and (5) in response to market conditions, change the size and location of some first floor uses. On March 29, 2017, the DEP determined that the proposed modifications (1) through (4) above comply with the minor project modification provisions set forth in 310 CMR 9.22(3)(a) and that the proposed modification (5) complies with 310 CMR 9.22(3)(b). Therefore, DEP determined that the submission of a Chapter 91 Waterways License Application was not required for such modifications.

On May 12, 2017, Wynn filed a Chapter 91 License and Water Quality Certification Application with MassDEP for the removal of deteriorated barges and sediment remediation in a portion of the Mystic River located in the Cities of Boston and Everett. MassDEP issued a Water Quality Certification on August 25, 2017, which came into effect on September 15, 2017 after the three-week appeal period ended. A draft Chapter 91 License was issued on August 29, 2017. The final license was issued on September 25, 2017 following the expiration of the appeal period. On June 18, 2018 the Department approved an amendment to address erosion of a limited area of the sediment remediation cap. On May 24, 2018 Wynn filed a MPM for the sediment remediation Chapter 91 License to address the limited cap erosion, the request was presumptively approved following a 30 review period.

On May 22, 2017, Wynn submitted a request for an amendment to its combined 401 Water Quality Certification with MassDEP to conduct remediation activities at an area of the proposed living shore line where seepage of discolored water was observed. On June 29, 2017, MassDEP approved the amendment.

On June 21, 2017, Wynn filed a combined Phase III Remedial Action Plan and Phase IV Remedy Implementation Plan with MassDEP for the sediment portion of the Project Site. The purpose of the Phase III Remedial Action Plan was to establish remedial objectives, identify and evaluate remedial action technologies, formulate and evaluate remedial action alternatives, and select a remedial action alternative for the sediment portion of the Project Site that will result in a Permanent Solution. The Phase IV Remedy Action Plan addresses the design, construction, and implementation of the "Comprehensive Remedial Action" to be implemented for the sediment portion of the Disposal Site. A public meeting was held on June 29, 2017 and the public comment period ended July 11, 2017 in accordance with the PIP process.

A MassDOT/DCR Access Permit for transportation and pedestrian improvements work on Route 16 in Everett, Medford, and Revere, was received on October 31, 2017. MWRA 8(m) permits were also granted for the transportation improvements projects in Sullivan Square on November 8, 2017, and on Route 16 and Broadway/Alford Street on November 28, 2017, respectively.

On March 16, 2018, Wynn filed a request with MassDEP for a third Minor Project Modification, pursuant to CMR 9.22(3), to (1) add additional open space between Alford Street and the Resort with landscaping and other improvements and (2) add additional open space west of the Service Road for temporary and emergency access purposes. On April 2, 2018, MassDEP sent a Decision on Request for Third Minor Project Modification asking for additional documentation to allow for the additional parcels to be added to the License. Wynn responded to DEP's Decision on June 15, 2018.

On April 23, 2018, Wynn filed a Chapter 91 License Application for Phase 1 of the DCR Harborwalk Connector project. DEP issued the Chapter 91 License on September 21, 2018.

On April 30, 2018 an application for Site Plan review and approval was submitted to Boston Water & Sewer Commission (BWSC) for pedestrian and landscape improvements on Alford Street. BWSC approved the Site Plan on July 18, 2018.

4.3 Local Permits.

On May 11, 2015, Wynn submitted its Form 19A Site Plan Review Application to the Everett Planning Board. The City of Everett engaged outside consultants, LDD Collaborative, Inc. and TranSystems, to provide Site Plan Review services for the Project. On July 13, 2015, Wynn presented its Site Plan Review Application at the Everett Planning Board public meeting and advised the Everett Planning Board that it would be modifying its application to address comments raised by the City of Everett's outside consultants. On August 24, 2015, Wynn presented its modified application to the Everett Planning Board and the Everett Planning Board heard public comments. On September 16, 2015, the Everett Planning Board concluded the public hearing and unanimously approved the application.

The service road Application Site Plan Review and Special Permit was submitted to the City of Everett Planning Board for review in January 2016. On May 5, 2016, the Everett Planning Board issued the Site Plan Approval for the Service Road.

On August 11, 2015, Wynn submitted its Notice of Intent for the Project to the City of Everett Conservation Commission in order to obtain approval under the Massachusetts Wetland Protection Act for work within wetlands resource areas and buffer zones. The Everett Conservation Commission held an initial public meeting on August 20, 2015. On September 17, 2015, the Everett Conservation Commission held another public meeting and voted unanimously to approve Wynn's Notice of Intent. The Everett Conservation Commission issued its Order of Conditions with respect to the Project on September 24, 2015.

On May 31, 2017, Wynn filed an application for an amendment to the Everett Conservation Commission Order of Conditions. The purpose of the amendment was to include accessibility improvements for the floating dock system and installation of three piles to protect an outfall. The revised Order of Conditions was issued on July 13, 2017. On June 11, 2018 Wynn filed an application for an amendment to the Everett Order of Conditions for minor landscaping and grading revisions in the southeast portion of the site adjacent to the City of Boston and a request to extend the Order of Conditions. Both the amended Order of Conditions and Extension were issued on June 21, 2018.

On October 19, 2017, Wynn received a Roadway Construction Approval from the City of Everett for the roadway improvements on Broadway and Alford Streets.

On April 18, 2018, a Notice of Intent was filed with the City of Boston for pedestrian and landscape improvements. An Order of Conditions was issued on May 16, 2018.

On May 3, 2018, a Notice of Intent was filed with the City of Everett for Phase 1 of the DCR Harborwalk Connector. An Order of Conditions was issued on May 17, 2018.

On July 27, 2018, a Notice of Intent was filed with the City of Everett for Phase 2 of the DCR Harborwalk Connector. An Order of Conditions was issued on August 16, 2018.

Pursuant to 205 CMR 135.02(6), please see [Appendix 3](#) for an updated permits chart and all documents and information listed in 205 CMR 120.01: *Permitting Requirements*.

4.4 Site Remediation.

Prior to the commencement of the remediation, Wynn completed field investigation including nearly 2,000 samples landside and in the river, and significant laboratory analysis of the samples. On April 8, 2015, Wynn received a petition from residents of the City of Everett requesting that the disposal site be designated as a Public Involvement Plan ("PIP") site in

accordance with Massachusetts General Laws (MGL) c. 21E §14(a). This law requires that, upon receiving such a petition, a plan for involving the public in decisions regarding response actions must be prepared and a public meeting held to present the proposed plan. The disposal site was designated as a PIP site on April 28, 2015. The PIP process was used to educate the public on the remediation process and provide a forum for addressing any comments. The PIP process will continue through the completion of the construction related remediation activities.

Wynn and GZA GeoEnvironmental, Inc., the Licensed Site Professional (“LSP”) for the Project Site, presented the draft PIP plan at a public meeting on June 2, 2015 at Everett City Hall. In addition, the draft Release Abatement Measure (“RAM”) plan was also presented at the meeting. The comment period for the PIP plan was scheduled to end on June 22, 2015, but was extended by Wynn at the request of the petitioners for an additional 21 days to July 13, 2015. In addition, the comment period for the draft RAM plan was extended an additional 30 days to July 22, 2015.

On August 19, 2015, the RAM plan for the landside remediation (known as Phase 1) was submitted to the MassDEP and all petitioners were notified accordingly.

Pursuant to the RAM Plan, Wynn held public meetings in Everett and Charlestown on October 15 and 16, 2015, respectively, for the purpose of informing the public regarding the remediation prior to commencement. Remediation of the Project Site began following such meetings. Weekly updates on the remediation were posted on Wynn’s website (www.encorebostonharbor.com). The perimeter air-monitoring system was operational throughout the remediation and no alarm conditions attributable to the RAM work were recorded.

Phase 1 remediation of the Project Site was completed in the second quarter of 2016. A total of approximately 10,680 tons of contaminated soil was transported off-site for proper disposal during Phase 1. The soil was transported in lined trailers that were cleaned prior to leaving the Project Site. The Draft Phase I RAM Completion Report and Immediate Response Action Report was submitted on August 4, 2016. A public meeting on the Phase I RAM Completion Report was held on September 7, 2016. The public comment period ended September 27, 2016, and no comments were received.

A separate RAM Plan was prepared to address construction-related RAM activities. Response actions to be conducted under this RAM Plan included the excavation of contaminated soil, the dredging of contaminated sediment, and the placement of clean fill materials at the

properties identified in the RAM Plan. On February 17, 2016, a public meeting on the construction-related RAM Plan was held at the Everett City Hall. The public comment period for the construction-related RAM Plan ended on March 9, 2016. No comments were received. On May 2, 2016 the construction-related RAM Plan and a Final Revised Public Involvement Plan was filed. On August 30, 2016, constructed-related RAM Status Report No. 1 was filed. On October 28, 2016 and November 16, 2016, RAM Modifications were filed with MassDEP to address the detection of asbestos in soil associated with demolition debris. On February 2, 2017, a RAM Modification was filed with MassDEP to revise perimeter and interior air sampling for airborne fibers. On November 1, 2017, a RAM Modification was filed with DEP to document the engineering controls including clean cover materials, marker layers, and hardscape materials that will be installed as part of the final grading activities and the planned reduction in the number of active perimeter air monitoring stations.

Wynn has undertaken a project to dredge and cap approximately seven acres of the Mystic River within and immediately adjacent to the Project Site. The intent of the dredging is to (1) remove and replace contaminated sediments that reside on the bottom of the river as a result of decades of industrial use of the surrounding land, and (2) to restore the depth of the navigable channel to allow for safe and efficient access to the Project Site by various size passenger craft. Orders of Conditions were issued from the Boston and Everett Conservation Commissions on June 14, 2017 and June 15, 2017, respectively. For the sediment remediation, DEP issued a Water Quality Certification (“WQC”) on August 25, 2017 and Chapter 91 license on September 25, 2017 and U.S. Army Corps of Engineers modified the resort permit to allow for the sediment remediation on September 11, 2017. Dredging began in October 2017. Fish migration in the river restricts dredging activities to an annual window of October to February. Time of Year waivers, issued by the USACE and DEP, allowed for capping operations to continue until March 23, 2018. The Sediment Remediation project is substantially complete as of March 31, 2018.

4.5 Offsite Infrastructure.

As described above, the Secretary’s Certificate confirmed that Wynn’s traffic analysis and mitigation plans are effective to mitigate the Project’s impacts on existing transportation infrastructure. In light of this positive response, an RFP was issued on June 26, 2015 to select a design and permitting team to deliver the offsite roadway and transit station improvements. In November 2015, Wynn entered into an agreement with AECOM USA of America, a Massachusetts corporation (“AECOM”), to provide civil and geotechnical engineering and construction oversight services for off-site infrastructure related to the Project. During first quarter 2016, AECOM completed the applicable Roadway Safety Audits

and continued with site surveys and concept design. During the second quarter 2016, site surveys were completed as well as the development of the 25% design plans and functional design reports. On April 26, 2016, Wynn and AECOM staff met with MassDOT, MBTA and DCR transportation officials to discuss the projects and schedule.

On June 14, 2016, the 25% design plans and functional design reports were submitted to the City of Everett and their peer review consultant, Weston & Sampson, at a design briefing meeting. The 25% design plans and functional design reports were submitted for review to MassDOT at a design briefing meeting held on June 24, 2016. MassDOT and the City of Everett both submitted comments in the third quarter 2016. Coordination with the Massachusetts Central Transportation Planning staff continued regarding the progression of the 25% design. Work continued on further developing the design documents to the 75%/100% stage and submittals were made to MassDOT as well as the Cities of Everett, Medford, Boston, and Chelsea for the Route 16 Roadway improvement projects that included Wellington, Sweetser, and Santilli Circles, as well as Broadway and the proposed truck route.

Howard/Stein-Hudson Associates, Inc. is Wynn's designer for the Sullivan Square improvements. During the first quarter of 2017, the MBTA contracted with Urban Idea Lab to conduct a peer review of the current design alternatives and coordination continued with the MBTA on advancing the Sullivan Square station design. Wynn filed 25% design documents for the roadway and station improvements with the City, MBTA, MassDOT, and Massport in April 2017. On March 22, 2017, Wynn filed a Notice of Intent ("NOI") application with the City of Boston Conservation Commission for its proposed improvements to the Sullivan Square Rotary and its approaches.

The offsite transportation improvements have been fully designed with comments from agency reviews incorporated. There are four separate bid packages, known as Construction Packages 1-4, generally organized by Broadway (CP #1), Revere Beach Parkway (CP #2), Wellington and Malden Center Train Stations (CP #3), and Sullivan Square, including the MBTA station (CP #4). Contracts have been awarded for all Construction Packages and all contracts are scheduled for completion in January 2019, with the majority of work being performed in the spring, summer, and fall of 2018. Close coordination is underway with the Cities of Everett, Boston, and Medford, as well as numerous state agencies to reduce the impact of the work on commuters. The communication plan for alerting drivers of upcoming work or real time problems is in place through social media, variable message signs, and press engagement.

Subject to Wynn receiving all permits required to complete the work, all offsite improvements are envisioned to be completed and operable prior to the opening of the Project.

The Off-site roadway improvement work commenced in November, 2017 and the following is a summary of construction activities through September 30, 2018 depicting the percent complete in duration:

Roadway Construction Packages

- CP #1 – Broadway/ Truck Route 65% complete
- CP#2 – Route 16/ Revere Beach Pkwy 65% complete
- CP#3 – MBTA Stations Scheduled to commence in October, 2018
- CP#4 – Sullivan Square 60% complete

For CP #1, 2 and 4 the installation of underground infrastructure is significantly complete including roadway drainage systems, electrical traffic signal conduit, mast arm foundations and street lighting conduit.. Sidewalk improvements and paving for CP #1, 2, and 4 have commenced and will continue into the Winter of 2018.

A number of third-party delays related to underground utility improvement work being performed by National Grid and Eversource on Broadway, Beacham Street, Robin Street and Dexter Street have impacted the schedule for CP#1 which extends the Dexter and Robin Street truck route work into the Spring of 2019. It is anticipated that the Broadway limits of work will be completed in the 2018 construction season with only landscaping work remaining to be completed in the Spring of 2019. Wynn is working closely with these utilities to monitor their progress and will work with the roadway contractor to accelerate the critical path items on CP#1 to finish as much work as possible in the 2018 construction season.

The City of Medford has requested that Wynn undertake a water main replacement project within Wellington Circle under the CP#2 project. This will impact the milling and paving schedule which was on track for completion by November 30, 2018.

In addition to the foregoing mitigation improvements, in accordance with Wynn's Section 61 findings, Wynn is an active participant in the LMRWG. The LMRWG was convened by MassDOT to assess and develop short and long-range transportation improvements that can support sustainable redevelopment and economic growth for the Lower Mystic River area. MassDOT has engaged the services of staff from the Boston Region Metropolitan Planning

Organization – including from the Metropolitan Area Planning Council (“MAPC”) and from the Central Transportation Planning Staff – to provide technical assistance and study support.

The Working Group is chaired by the Secretary of Transportation, and consists of elected officials and staff of the three communities of Boston, Everett and Somerville as well as MAPC. Representatives from the Executive Office of Housing and Economic Development, the Attorney General’s Office of Massachusetts, the Massachusetts Gaming Commission, Congressman Capuano’s office, the Massachusetts Port Authority, and the Encore Boston Harbor are also participants of the LMRWG.

4.6 Design.

Construction Drawings (dated September 16, 2016) were issued on September 30, 2016. The hotel tower, podium, site, and interiors were reviewed by the City of Everett and a Building Permit was issued on December 15, 2016. Project design is complete, including redesign for the meeting and event space area and food and beverage modifications as outlined in the NPC. Drawings for these areas were issued in July 2017.

4.7 Construction Services.

On January 8, 2016, Wynn entered into an Agreement for Guaranteed Maximum Price Construction Services with Suffolk Construction Company, Inc. (“Suffolk”). Following the receipt of Wynn’s Chapter 91 License, construction activities were commenced on all portions of the Project Site. Wynn finalized Suffolk’s Guaranteed Maximum Price on April 28, 2017. Below is a summary of the construction activities through September 30, 2018:

Hotel Tower – The curtain wall was completed in September and tower signage was hung on both sides of the building. MEP rough work continued on levels 26, 27, and the roof. Finish work began/continued on levels 10-25, and levels 5-8 finishes neared completion.

Central Utility Plant (CUP) - Mechanical systems were up and running over the summer providing cooling in the CUP and Tower. The plant is ready to support other areas as they come online. The commissioning process is underway for all major equipment. The CUP is expected to be turned over to Operations at the end of November.

Podium - The Back of House space is on schedule to be ready for punch list in October and occupancy in November. Interior framing, rough mechanical and drywall are proceeding on schedule in the gaming, convention, and all adjacent areas. Raised flooring in the gaming area is approximately 60% complete. All of the restaurant areas have been framed and many are entirely dry walled and taped. Finishes are currently being installed in the restaurants.

Site Work - The major plantings on both the South Peninsula and the area along Broadway at the main entry have been completed. All the remaining large trees will be planted this fall prior to extremely cold weather. The remaining site work, planting, and paving is being installed in coordination with the exterior façade finishes.

Dust control measures that are in-place include a water truck dedicated full time to the Project Site when work is occurring on the Project Site and covering dirt stockpiles at night with Gorilla Snot (liquid copolymer soil stabilizer and dust control product).

In February 2017, the wheel wash was reconstructed to accommodate changes to the Project Site. Street sweeping is done daily on Horizon Way, Broadway, Dexter Street, and the adjacent MBTA property.

Soil disposal via rail car was completed in February 2017.

4.8 Service Road.

The service road and utilities drawings were prepared and issued on March 31, 2016. Bids were received in early May to allow early construction of this critical work. On May 25, 2016, J. Derenzo Co. was awarded the Service Road and Utility Relocation contract. The road has been open for public use since Fall, 2016.

Minor improvements along the Service Road have been completed over the last two quarters, including completion of access stairs and rails to a modified MBTA loading dock and removal of de-energized electrical tower and poles. The remaining Service Road scope of work is deferred until the Fall, 2018 – Spring, 2019 construction schedule.

4.9 DCR Harborwalk Connector.

The DCR Harborwalk Connector project will connect the existing paths at the Massachusetts Department of Conservation and Recreation (“DCR”) Gateway Park to the Encore Boston Harbor Harborwalk. The design of the DCR Harborwalk Connector is complete. Construction commenced in September. Sitework will be completed before the winter with final paving and landscaping in the Spring.

4.10 *Owner Controlled Insurance Program (“OCIP”).*

Wynn, in conjunction with Willis Towers Watson, initiated an Owner Controlled Insurance Program for the Project. The Worker’s Compensation and General Liability insurance programs were implemented on July 1, 2016 and Builder’s Risk was implemented on August 15, 2016.

4.11 *Project Labor Agreement.*

Following the engagement of Suffolk, Wynn and Suffolk re-engaged in discussions with local labor leaders and finalized the draft Project Labor Agreement for the Project. The Project Labor Agreement was executed on May 5, 2016.

4.12 *Construction Management Plan.*

Howard/Stein-Hudson Associates, Inc. prepared a Construction Management Plan (“CMP”) for the purpose of mitigating any adverse impacts to the host and surrounding communities. The CMP was submitted to the City of Everett on April 21, 2016.

5.0 Project Schedule

5.1 *Six Month Look Ahead*

The 6-month look ahead schedule is attached hereto as Appendix 4.

5.2 *Project Master Schedule*

The development of the Master Schedule has evolved from a high level schedule to a more detailed schedule. This coincides with the contractor’s efforts to increase the detail level of their schedule by working with the subcontractors as they are selected for the Project.

6.0 Project Resources/Diversity

Pursuant to 205 CMR 135.02(5)(f), please see Appendix 5 for a report describing the number of contracts, total dollars amounts contracted with and actually paid to minority business enterprises, women business enterprises and veteran business enterprises for design and construction of the Project and related infrastructure, and the total number and value of all

subcontracts awarded to a minority, women and veteran owned business, and a comparison of these reports with the goals established by Wynn as approved by the MGC.



November 7, 2018

Massachusetts Gaming Commission
 101 Federal St., 12th
 Boston, MA 02110

Dear Commissioners:

In accordance with 205 CMR 135.02(5)(a), please see below for the total estimated cost of construction of the project and related infrastructure improvements and the costs incurred as of September 30, 2018, calculated pursuant to 205 CMR 122.03: *Costs Included in the Calculation of Capital Investment*, and separately identifying detailed costs for design, land acquisition, site preparation and construction and off-site improvements:

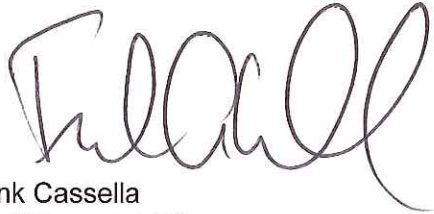
MGC Quarterly Report
Appendix 1
(US\$ thousands)

| Component | Cost Incurred 9/30/2018 | Estimated Remaining Cost | Total Estimated Cost |
|------------------------------------|------------------------------------|-------------------------------------|---------------------------------|
| Construction / on-site Development | \$ 1,311,937 | \$ 410,557 | \$ 1,722,494 |
| Design and engineering | 101,093 | 18,263 | 119,356 |
| Site preparation | 34,688 | 212 | 34,900 |
| Off-site improvements | 21,501 | 28,108 | 49,609 |
| Land acquisition | 64,357 | 1,852 | 66,209 |
| Pre-opening | 60,126 | 64,845 | 124,971 |
| Owner FF&E | 19,739 | 142,855 | 162,594 |
| Total | \$ 1,613,441 | \$ 666,692 | \$ 2,280,133 |

In addition, in accordance with 205 CMR 135.02(5)(b), I direct you to the financial statements of Wynn Resorts, Limited (NASDAQ: WYNN), the parent of Wynn MA, LLC (the "Licensee"), including Wynn Resorts' Quarterly Report on Form 10-Q for the quarter ended September 30, 2018, filed with the Securities and Exchange Commission (the "SEC") on November 7, 2018, which is available at www.sec.gov. As reflected in these financial statements, Licensee has sufficient financial resources in order to meet all expected financial obligations relating to the completion of the Project and related infrastructure improvements associated with the Project.

I, Frank Cassella, hereby certify to my knowledge and in my capacity as Chief Financial Officer of Wynn MA, LLC, as to the material veracity of the foregoing.

Sincerely,

A handwritten signature in black ink, appearing to read 'Frank Cassella', written in a cursive style.

Frank Cassella
Chief Financial Officer

Appendix 2

Design and Construction Contracts

As of September 30, 2018

Reference 205 CMR 135.02(5)(c)

| Vendor/Contractor | Date | Services | MGC Status |
|---|-------------|--|-------------------|
| AECOM | 11/4/15 | Civil and Geotechnical Eng. – Offsite Infrastructure | NGV092 |
| | 1/18/16 | Design and Construction Phase Services – MBTA Everett Maintenance Facility | NGV092 |
| | 05/10/17 | Concept Design – Mystic River Pedestrian Bridge | NGV092 |
| | 12/28/17 | Bridge Design – Mystic River Pedestrian Bridge | NGV092 |
| | 04/26/18 | Parking Design – Lower Broadway | NGV092 |
| AMEC Massachusetts Inc. | 08/25/16 | Peer Review – Supplemental Phase II Site Assessment | NGV952 |
| Alliance Detective & Security | 12/31/15 | Site Security | NGV326 |
| Arup USA, Inc. | 12/10/14 | Fire Protection Consulting | NGV102 |
| Bard, Roa + Athanas Consulting Engineers, Inc. | 08/31/16 | Commissioning Services | NGV884 |
| Bohler Engineering MA, LLC | 06/08/16 | Engineering Services – Property Redevelopment - McDonalds | NGV845 |
| Building Enclosure Associates, LLC | 08/30/16 | Building Enclosure – Commissioning Svcs. | NGV989 |
| Bukhari Design Studio, LLC | 7/15/15 | Concept and Documentation Services – High Limit Gaming | NGV434 |
| Cashman Dredging & Marine Contracting and Company, LLC | 9/2/15 | Site Clean-up/Fencing | NGV450 |
| Charter Contracting Company | 11/10/15 | Site Remediation Services | NGV479 |
| Christopher Gordon | | Project Management | NGV226 |
| Cleo Design, LLC | 7/15/15 | Design Consultant – Staff Dining | NGV500 |
| | 7/15/15 | Design Consultant – Executive Offices | NGV500 |
| Code Red Consultants LLC | 10/04/16 | Life & Safety Systems Commissioning | NGV844 |
| Crabtree McGrath Associates | 03/01/18 | Food Service Consulting – Beverage Dispensing System | NGV428 |
| Cross Spectrum Acoustics | 02/06/17 | Acoustical Consultants | NGV1149 |
| DHA Design Services LTD | 9/24/15 | Exterior Lighting Design | NGV522 |
| D.W. White Construction | 10/25/17 | Off-site Roadway Improvements – Sullivan Square | NGV1353 |
| Design Enterprise | 9/17/15 | Design Consultant – High Limit Gaming | NGV460 |
| Eco Systems Pest Control Inc. | 02/16/18 | Pest Control Services – WBH MBTA Warehouse | NGV268 |
| Environmental Health & Engineer | 11/07/17 | Engineering Consultant – Asbestos Removal - Dredging | NGV1367 |
| Eslick Design Associates | 05/22/15 | Design Consultant – Site Signage | NGV383 |
| | 7/15/15 | Design Consultant – Low-Rise and Garage Signage | NGV383 |
| | 7/15/15 | Design Consultant – High-Rise Signage | NGV383 |

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| First Circle Design, Inc. | 10/14/15 | Design Consultant – Interior Lighting – Meeting & Convention/Gaming | NGV518 |
| Fenagh Engineering & Testing, LLC | 09/08/16 | Quality Control and Inspection Services | NGV185 |
| Fennell Engineering Inc. | 12/27/17 | Structural Design – DCR Harbor Walk | NGV1437 |
| Fort Point Associates, Inc. | 12/30/14 | Planning and Environmental Consulting | NGV075 |
| | 06/28/16 | Environmental Consulting – Harbor Walk | NGV075 |
| | 06/18/18 | Permitting Consulting – Redevelopment of the BNAS Material Handling Facility | NGV075 |
| | 06/22/18 | Water Shuttle Study | NGV075 |
| Forte Specialty Contractors, LLC | 09/13/17 | Contractor – Art Feature Installation | NGV789 |
| Foundry Interior Design | 10/21/15 | Design Consultant – Performance Lounge | NGV535 |
| Gilbane Building Company | 01/24/14 | Preconstruction Consulting Services | NGV035 |
| GZA Geo Environmental, Inc. | 04/21/16 | Geotechnical and Environmental Services – Harbor Walk | NGV013 |
| Haks Engineers, P.C. | 09/08/16 | Quality Control and Testing | NGV894 |
| Hirsch Bedner Associates dba HBA/Hirsch Bedner Associates | 02/25/15 | Design Consultant – High-Rise Interiors | NGV133 |
| | 05/22/15 | Design Consultant – Public Areas | NGV133 |
| | 05/22/15 | Design Consultant – F&B | NGV133 |
| | 05/22/15 | Design Consultant – Public Areas | NGV133 |
| | 05/22/15 | Design Consultant – Buffet | NGV133 |
| | 05/22/15 | Design Consultant – Public Restrooms | NGV133 |
| | 05/22/15 | Design Consultant – Meeting and Convention | NGV133 |
| Howard/Stein-Hudson Associates, Inc. | 12/30/14 | Traffic Engineering | NGV079 |
| | 4/28/15 | Traffic Engineering | NGV079 |
| Harry Feldman, Inc., dba Feldman Land Surveyors | 02/06/15 | Surveying | NGV071 |
| | 05/10/17 | Surveying – DC Harbor Walk | NGV071 |
| | 12/28/17 | Surveying – Mystic River Pedestrian Bridge | NGV071 |
| In Order Business Solutions | 07/20/17 | Consultant – Diversity Reporting – Offsite Infrastructure | NGV397 |
| JBA Consulting Engineers | 09/30/15 | A/V Engineering Services | NGV642 |
| J. Derenzo Company | 10/23/17 | Off-site Roadway Improvements – Route 16 Improvements | NGV870 |
| | 09/24/18 | GC - Lower Broadway Community Parking | NGV870 |
| | 09/25/18 | GC - DCR Harbor Walk Connector | NGV870 |
| Jacobs Consultants Inc. | 12/04/14 | Executive Architect | NGV181 |
| John A. Martin & Associates of Nevada, Inc. | 07/29/16 | Structural Expansion Joint Review | NGV919 |
| John Lyons Systems - Moonlighting | 05/09/16 | A/V Engineering Services | NGV805 |
| Koncerted LLC | 11/11/16 | Low Voltage Project Oversight | NGV1070 |
| Lifescapes International, Inc. | 02/03/15 | Landscape Architect | NGV151 |
| Lighting Design Alliance | 10/29/15 | Design Consultant – Interior Lighting – | NGV439 |

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| | | Food and Beverage/Public Areas | |
| | 05/11/16 | Design Consultant – Interior Lighting – Meeting and Convention Areas | NGV439 |
| Halifax Security Inc. dba M. Malia & Associates | 01/23/15 | Security and Surveillance Consulting | NGV123 |
| M. Arthur Gensler Jr. & Associates | 03/13/18 | Design Consultant – Retail Area | NGV063 |
| Medcor, Incorporated | 08/31/16 | On-site Safety Services Program | NGV851 |
| Michael Hong Architects, Inc. | 12/11/14 | Architectural Design Services | NGV206 |
| Musgrove Engineering P.A. | 07/13/2017 | Engineering Consultant – Snow Melt System Design | Exempt |
| National Grid | 04/11/16 | Relocation of Utilities – Service Road | Exempt |
| | 06/08/16 | Relocation of Gas Main – Main Site | |
| Nobis Engineering Inc. | 01/22/18 | Geotechnical Engineering – DCR Harborwalk Connector | NGV1440 |
| Oguz Cem Yazici | 3/23/16 | Construction Consultant – Scheduling | NGV801 |
| One Call Facility Services, LLC | 12/28/17 | Facility Services – WBH MBTA Warehouse | NGV1416 |
| PMA Consultants, LLC | 03/21/17 | Construction Consultant – Contractor Auditing | NGV1185 |
| | 09/21/18 | Construction Consultant – Offsite Roadway Improvements | NGV1185 |
| Pasek Corporation | 11/29/17 | Security System Design & Install – WBH MBTA Warehouse | NGV257 |
| Quench USA, Inc. | 05/31/17 | Water Service | NGV317 |
| RF Networks | 11/12/15 | Communication Systems Specifications | NGV688 |
| Ryan Biggs Clark Davis Engineers | 10/29/15 | Structural Peer Review of Jacobs Drawings | NGV508 |
| SAAM Architecture LLC | 10/13/17 | Design Consultant – Sundries Store | NGV1347 |
| SJ Lighting Inc. | 11/03/16 | Theatrical Engineering and Special Effects | NGV1111 |
| SPS New England Inc. | 10/06/17 | GC – Dredging and Sediment Remediation | NGV1316 |
| | 10/17/17 | Off-site Roadway Improvements – Lower Broadway | NGV1316 |
| Shadley Associates P.C. | 05/08/17 | Landscape Architect – DCR Harbor Walk | NGV1602 |
| Sound Investment Audio | 11/03/16 | Audio Design | NGV1129 |
| Suffolk Construction Company, Inc. | 01/08/16 | Construction Management | NGV163 |
| The Vertex Companies, Inc. | 06/21/17 | Environmental Consulting – DCR Harbor Walk | NGV609 |
| | 06/30/17 | Environmental Site Assessment – Offsite Infrastructure | NGV609 |
| TRC Environmental Corporation | 09/30/15 | Construction Consultant - Building Demolition | NGV067 |
| Vanasse & Associates, Inc. | 02/06/15 | Supplemental Final Environmental Impact Report - Transportation | NGV066 |
| Vermuelens, Inc. | 02/03/16 | Construction Consultant – Construction Cost Analysis | NGC072 |
| Vicente Wolf Associates | 05/22/15 | Design Consultant – F&B | NGV283 |
| WES Construction Corporation | 11/16/16 | MBTA Maintenance Facility Improvements | NGV948 |
| Yesco | 03/13/18 | Design Consultant – F&B Signage | NGV724 |

Appendix 3

Permits As of September 30, 2017

Reference 205 CMR 135.02(6)

| Agency Governing Legal Authority (Statute/Regulation/Ordinance) | Permit, Review, or Approval | Date Application Submitted or Estimated Anticipated Application Date | Maximum Agency Decision Time Maximum Effective Period (if provided in applicable statute, regulation or ordinance) |
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| Federal | | | |
| Federal Aviation Administration (FAA) 49 U.S.C. Subtitle VII, Aviation Programs, Part A and B; 14 CFR 77, Subpart D; Order JO 7400.2J, Procedures for Handling Airspace Matters, Ch. 7 Determinations | Determination Regarding Air Navigation | <u>Building</u> : Received January 9, 2016, Notice of Actual Construction or Alteration filed June 26, 2018. <u>Cranes</u> : Cranes 1 & 2 received August 18, 2016 Cranes 3-8 received August 11, 2016. January 29, 2018 received extension. Notice of Actual Construction or Alteration filed <u>Podium</u> : Received August 10, 2016. Notice of Actual Construction or Alteration filed February 9, 2018. | Determination is effective for 18 months and may apply for one 18-month renewal. |
| U.S. Army Corps of Engineers (ACOE) Section 10 of Federal Rivers and Harbors Act; 33 USC s. 403; 33 CFR Parts 322, 325 | Work in Navigable Waters (Section 10) Permit | <u>Project</u> : Received December 12, 2016 | No fixed maximum decision time. For individual permits, ACOE will be guided by the target schedule of decision within 60 days of receiving completed application, subject to receipt of any additional information needed for decision and processes required by other state and federal laws (such as CZM Act) to precede decision. |
| U.S. Army Corps of Engineers (ACOE) Section 404 of Federal Clean Water Act; 33 USC s. 1344; 33 CFR Parts 323, 325 | Clean Water Act (Section 404) Individual Permit | <u>Project</u> : Received December 12, 2016 | Individual permits for a permanent structure or activity typically do not expire, but may specify when the work must start - usually within 1 year of issuance. |
| U.S. Army Corps of Engineers (ACOE) Section 404 of Federal Clean | Clean Water Act (Section 404) Individual Permit | <u>Sediment Remediation</u> : Permit Modification Received August 31, 2017, Revised September 11, 2017 | ACOE modified the resort permit to allow for sediment remediation activity. |

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| Water Act; 33 USC s. 1344; 33 CFR Parts 323, 325 | | Modification Received June 25, 2018 | |
| U.S. Environmental Protection Agency (EPA) Federal Clean Water Act Section 402(p); 33 USC s. 1342(p); 40 CFR 122.26; NPDES Construction General Permit, Effective February 16, 2012 | National Pollutant Discharge Elimination System (NPDES) Construction General Permit (CGP) NOI (for stormwater management) | On-site: April 6, 2016 On-site under 2017 CGP: May 23, 2017 | Decision time for CGP and RGP: effective 14 days after NOI submittal to and acknowledged by EPA. The CGP expired on February 16, 2017, a new NOI for those activities covered by the CGP was filed under the new CGP. |
| U.S. Environmental Protection Agency (EPA) Federal Clean Water Act Section 402(a), 33 USC s. 1342(a); 40 CFR 122.28; 314 CMR 4.00; NPDES Remediation General Permit, NPDES Permit No. MAG910000, Effective September 10, 2010 | NPDES Remediation General Permit (RGP) (for construction dewatering) | NOI Submitted May 25, 2016, 10 day waiting period ended June 9, 2016 NOI under 2017 RGP: Submitted July 6, 2017, Authorization received August 3, 2017. Notice of Termination submitted March 7, 2018. | When the RGP expired on September 10, 2015, those activities covered by the RGP filed a NOI under the new RGP. |

| State | | | |
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| Executive Office of Energy and Environmental Affairs Massachusetts Environmental Policy Act; MGL c. 30 ss. 61-62I; 301 CMR 11.00 | Massachusetts Environmental Policy Act (MEPA) Review | <u>Project:</u> Certificate on EENF received 11/26/13 Certificate on DEIR received 2/21/14 Certificate on FEIR received 8/15/14 Certificate on SFEIR Received 4/03/15 Certificate on SSFEIR Received 8/28/15 <u>Sediment Remediation:</u> Notice of Project Change filed 2/28/17, Certificate received 4/7/17 | Secretary determines whether a Draft EIR, or Final EIR, as applicable, is adequate within 37 days of notice of availability of the EIR in the Environmental Monitor. A project that has not commenced either construction, or other project development activities (including final design, property acquisition, or marketing), within five years of notice of availability of Final EIR must file a Notice of Project Change. Secretary determines whether a subsequent filing is required. MEPA review is complete if no further filings are required. |
| Executive Office of Energy and Environmental Affairs MGL c. 21A ss. 2 and 4A; 301 CMR 23.00 | Municipal Harbor Plan | Submitted on 10/16/13 Approved on 2/10/14 | After publication of proposed Plan in <i>Environmental Monitor</i> and 30 day public comment period, Secretary has 60 days to consult with |

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| | | | municipality proposing the Plan and other applicable agencies/entities, and 21 days thereafter to issue a written decision on the MHP. |
| Massachusetts Department of Environmental Protection (MassDEP) MGL c. 91 ss. 12-14; 310 CMR 9.00 | Chapter 91 Waterways Determination of Applicability | Determination of Applicability re Chapter 91 jurisdictional boundaries received on July 29, 2013 | |
| Massachusetts Department of Environmental Protection (MassDEP) MGL c. 91 ss. 12-14; 310 CMR 9.00 | Chapter 91 Waterways License | <u>Project:</u> Submitted August 19, 2015 License received August 3, 2016 Minor Project Modification (MPM) #1 received February 28, 2017 MPM #2 received March 29, 2017 MPM #3 filed March 16, 2018 <u>Sediment Remediation:</u> Submitted May 2017, License Received September 25, 2017 <u>DCR Harborwalk Connector:</u> Filed April 23, 2018. License Received September 21, 2018 | Licenses are issued for a fixed term; the standard term is 30 years but a license may be issued for an extended term (maximum of 99 years) if certain additional requirements are met. |
| MassDEP MGL c. 21 s. 43; 310 CMR 7.12 | Compliance Certification for Stationary Engine | TBD | Required for CHP and generator |
| MassDEP MGL c. 111 ss. 142A-142E; 310 CMR 7.09 | Notification of Construction and Demolition | TBD | Effective 10 working days after filing of notification. |
| MassDEP Section 401 of Federal Clean Water Act, 33 USC s. 1341; Massachusetts Clean Waters Act, MGL c. 21 ss. 26 et seq.; 314 CMR 9.00 (which cites to 310 CMR 4.00) | Water Quality Certification (401) | <u>Project:</u> Submitted September 8, 2015 Approval received January 22, 2016 Amendment #1 received February 2017 Amendment #2 received June 2017 <u>Sediment Remediation:</u> | Standard MassDEP technical review period is 120 days (24 days for determination of administrative completeness and 96 days for technical review). No fixed maximum decision time. |

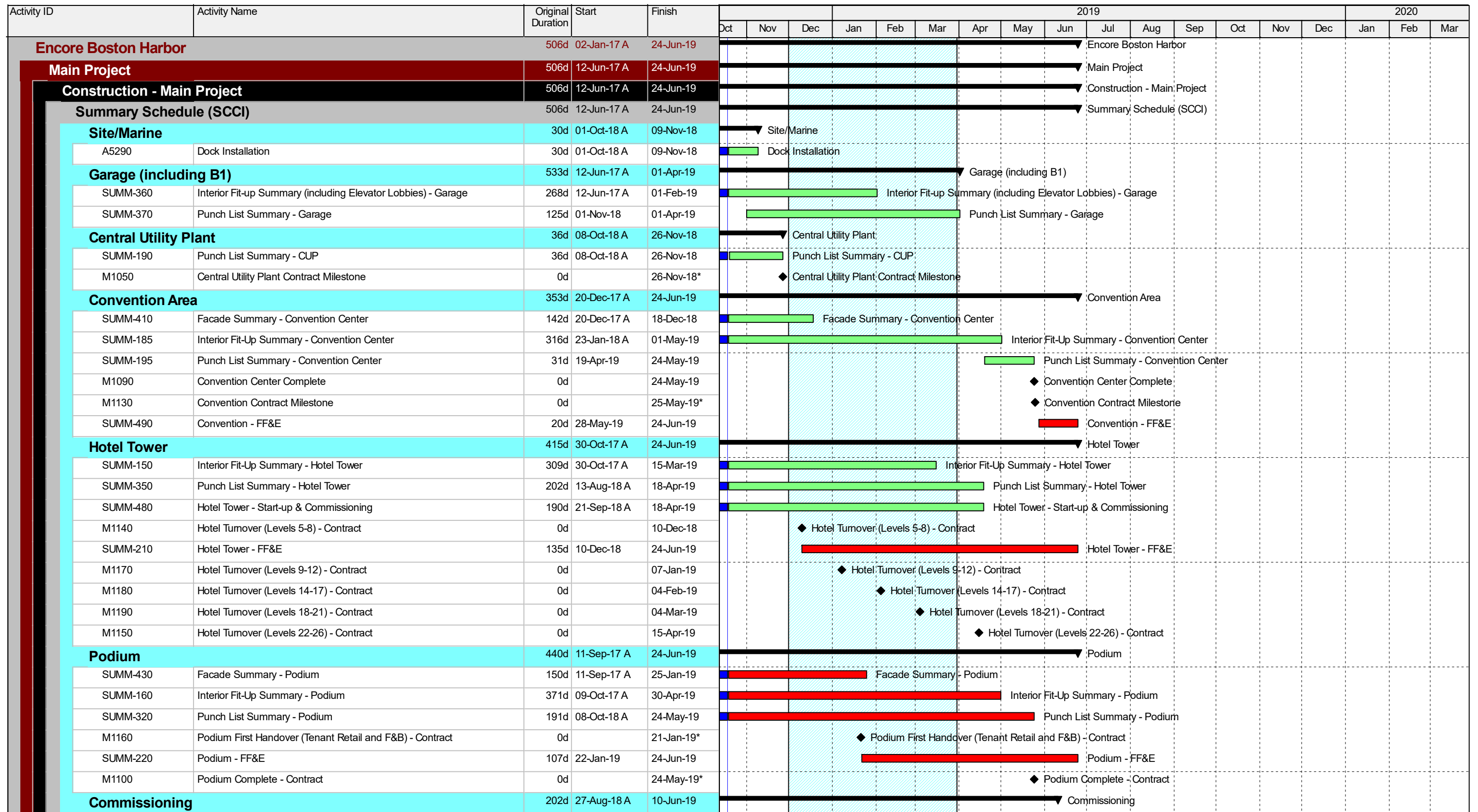
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| | | Approval Received August 25, 2017 Amendment #1 received June 18, 2018 | |
| MassDEP MGL c. 131 s. 40; 310 CMR 10.00 | Wetlands Superseding Order of Conditions | Only in event of appeal of Order of Conditions issued by Everett Conservation Commission | Per 310 CMR 10.05 (7)(f) Issued within 70 days of request for superseding action (unless MassDEP requests additional information). |
| MassDEP Bureau of Waste Site Cleanup/Massachusetts Contingency Plan (MCP) MGL c. 21E; 310 CMR 40.000 | (Submittals by Licensed Site Professional on behalf of Site Owner - do not need DEP approval) | <u>Landside Remediation:</u> RAM Plan submitted May 2015; PIP process underway RAM Modifications: October 2016, November 2016, February 2017, November 2017 <u>Sediment Remediation:</u> Phase II submitted December 2015 Revised Phase II submitted December 30, 2016 Phase III/IV submitted June 2017 | Agency decision time frame N/A under MCP privatized program. |
| Massachusetts Water Resources Authority (MWRA) Chapter 372 of the Acts of 1984, s. 8(m); 360 CMR 10.000 | Section 8(m) Permit (to cross or construct within an MWRA easement) | <u>Project:</u> 8M permits were submitted to MWRA and received. in November, 2017 | |
| Massachusetts Office of Coastal Zone Coastal Zone Management (CZM) 301 CMR 20.00, M.G.L. c. 21A, §§2 and 4A Coastal Zone Management Act of 1972, 16 U.S.C. 1451 et seq., 15 CFR §§ 923 and 930 | Federal Consistency Certification | <u>Project:</u> Received August 12, 2016 | |
| Massachusetts Historical Commission (MHC) MGL c. 9 ss. 26 et seq.; 950 CMR 71.00 | Review of project relative to potential effects on State Register historic/ archaeological resources. | Review Completed | Within 30 days of receipt of a completed Project Notification Form or ENF, the MHC will determine whether further information is needed and/or consultation is needed because the project may affect State Register properties. Beyond initial period, no other maximum decision times apply. |

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| Board of Underwater Archaeological Resources (BUAR) M.G.L. c. 6, ss. 179 and 180; 312 CMR 2.00 | Review of waterside activities | <u>Project:</u> Review Completed <u>Sediment Remediation:</u> Review Completed under NPC | |
| Massachusetts Department of Transportation (MassDOT) MGL c. 81 s. 21, 720 CMR 13.00 | Non-Vehicular Access Permit - Off-site roadway improvements | MassDOT highway access permit applications have been submitted for all applicable MassDOT roadways that will be improved. Access permits have been received for the Route 16 improvements. The access permit for Sullivan Square 93 off ramp improvements was submitted and comments have been received and are being addressed. The permit was received on May 29, 2018. | MassDOT completes technical reviews of the Access Permit application in 75 business days (35 business days following receipt of the 25% design submission, 20 business days following receipt of the 75%/100% design submission, and 20 business days following receipt of the PS&E submission.) Following technical review and approval, Section 61 Finding, and completion of MHC review and Mass. Wetlands Protection Act permitting, the MassDOT permit is issued 5 to 7 business days following final design approval. |
| Massachusetts Department of Transportation (MassDOT) MGL c. 40 s. 54A | Consent to issuance of building permit for construction on land formerly used by railroad company | <u>Project:</u> Approval issued May 2, 2016 | |
| Massachusetts Department of Transportation (MassDOT) MGL c. 161A s. 5(b) | MBTA Land Disposition and Easement Agreements | Issued November 2016 | |

| Local | | | |
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| City of Boston (Off-site Roadway) Public Improvement Commission (PIC) Boston Transportation Department (BTD) Revised Ordinances of City of Boston of 1961, Ch.21, Sect. 36 | Approvals | Filed January 30, 2015. All PIC permits have been received. | |
| Everett Planning Board M.G.L. 40A, as amended, and Everett Zoning Ordinance, Section 28A, Resort Casino Overly District (RCOD) in Lower Broadway Economic Development District (LBEDD) | Site Plan Review | <u>Project:</u> Approval Received October 14, 2015 <u>Access Road:</u> Approval Received May 5, 2016 | Site Plan Review decisions shall be issued within 180 calendar days after filing of a completed application. Everett Zoning Ordinance, Sec. 28A(10)(B)(iii). Everett has accepted expedited permitting |

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| | | | processes for Priority Development Sites pursuant to MGL c. 43D. All lots located in the LBEDD and RCOD are Priority Development Sites, Everett Zoning Ordinance Section 28A(10)(B). |
| Everett Conservation Commission Everett City Charter, c. 2, Article III, Division 7, Section 2-252 M.G.L. c. 131 §40; 310 CMR 10.00 | Wetlands Order of Conditions | <u>Project:</u> Order of Conditions issued September 24, 2015, Amended Order of Conditions Received July 13, 2017 Amended Order of Conditions Received June 21, 2018 Extension to Order of Conditions Received June 21, 2018 <u>Landside Remediation:</u> Order of Conditions Issued 2015 <u>Sediment Remediation:</u> Received June 2017 Amended Order of Conditions Received May 7, 2018 <u>DCR Harborwalk Connector (Phase 1):</u> Received May 17, 2018 <u>DCR Harborwalk Connector (Phase 2):</u> Received August 16, 2018 | Decision time (about 42 days plus duration of public hearing which may consist of more than one ConComm meeting): - A public hearing must be held within 21 days of receiving NOI. - Orders of Conditions issued within 21 days of the close of the public hearing. Orders of Conditions are valid for 3 years unless extended. |
| Everett Fire Department Rev. Ordinance 1976, Pt.2, Ch.7, §33 Everett City Charter, Chapter 8, Article I, §2-252 M.G.L. c. 148 §10A | Review of Plans Fire Suppression System Installation Fuel Storage Permit LP Gas Storage Permit Underground Storage Tank Removal Permit (Commercial) | <u>Review of Plans:</u> Ongoing <u>Fire Suppression System Installation:</u> In process <u>Fuel Storage Permit:</u> Received June 25, 2018 | |
| Everett Health Department M.G.L. c. 140 | Food Establishment Permit Application | TBD | Permits are annual, and expire May 31st of each year. |
| Everett Licensing Commission Victualler License: M.G.L. c. 140 | Alcohol License Common Victualler License | TBD | |
| Everett Public Works | Sewer Connection Permit Water Connection Permit | TBD TBD | |

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| <p>Sewer: M.G.L., c. 83; Everett City Charter, Chapter 15</p> <p>Water: Everett City Charter, Chapter 20</p> | | | |
| <p>Everett Building Department</p> <p>State Building Code, 780 CMR 105.3.1</p> | <p>Building Permit</p> <ul style="list-style-type: none"> • Plumbing • Gas • Electrical • Wire • Trench • Mechanical • Foundation | <p>Foundation Permit May 2, 2016</p> <p>Building Permit December 15, 2016</p> | <p>30 days from submission of completed application. Specific permits (plumbing, gas, etc.) to be requested and issued at various times during construction period within 30 days following application</p> |
| <p>Boston Conservation Commission</p> <p>M.G.L. c. 131 §40; 310 CMR 10.00</p> | <p>Wetlands Order of Conditions</p> | <p><u>Sediment Remediation:</u> Issued June 2017 Certificate of Compliance July 18, 2018</p> <p><u>Alford Street Pedestrian and Landscape Improvements:</u> Received May 16, 2018</p> | |



Data Date: 19-Oct-18
 Print Date: 23-Oct-18
 Page 1 of 5

Encore Boston Harbor
 Project Master Schedule
 Schedule Update #44



| Activity ID | Activity Name | Original Duration | Start | Finish | 2019 | | | | | | | | | | | | 2020 | | |
|-------------------|---------------------------------------|-------------------|-------------|-----------|-----------------------------|-----|-----|-----|-----|-----|-----|-----|-----|-----|-----|-----|------|-----|-----|
| | | | | | Oct | Nov | Dec | Jan | Feb | Mar | Apr | May | Jun | Jul | Aug | Sep | Oct | Nov | Dec |
| SUMM-200 | Start-up, Commissioning and Punchlist | 202d | 27-Aug-18 A | 10-Jun-19 | [Red bar from Oct to Jun] | | | | | | | | | | | | | | |
| Completion | | 50d | 15-Apr-19 | 24-Jun-19 | [Cyan bar from Apr to Jun] | | | | | | | | | | | | | | |
| A2810 | Final Inspections, TCO | 40d | 15-Apr-19 | 10-Jun-19 | [Red bar from Apr to Jun] | | | | | | | | | | | | | | |
| A3290 | New Staff Training | 40d | 15-Apr-19 | 10-Jun-19 | [Green bar from Apr to Jun] | | | | | | | | | | | | | | |
| A10110 | TCO Received | 0d | | 10-Jun-19 | [Black diamond at Jun] | | | | | | | | | | | | | | |
| A10130 | Employee Play Days | 10d | 11-Jun-19 | 24-Jun-19 | [Red bar from Jun to Jun] | | | | | | | | | | | | | | |
| A12360 | Substantial Completion | 0d | | 24-Jun-19 | [Black diamond at Jun] | | | | | | | | | | | | | | |

| Activity ID | Activity Name | Original Duration | Start | Finish | 2019 | | | | | | | | | | | | 2020 | | | | | |
|--|--|-------------------|------------|-----------|------|-----|-----|-----|-----|-----|-----|-----|-----|-----|-----|-----|------|-----|-----|-----|-----|-----|
| | | | | | Oct | Nov | Dec | Jan | Feb | Mar | Apr | May | Jun | Jul | Aug | Sep | Oct | Nov | Dec | Jan | Feb | Mar |
| Service Road and Utilities Projects | | 25d | 01-Apr-19 | 03-May-19 | | | | | | | | | | | | | | | | | | |
| Service Road Construction | | 25d | 01-Apr-19 | 03-May-19 | | | | | | | | | | | | | | | | | | |
| 12120 | Final Roadway Top, Striping, Landscaping | 25d | 01-Apr-19* | 03-May-19 | | | | | | | | | | | | | | | | | | |

| Activity ID | Activity Name | Original Duration | Start | Finish | 2019 | | | | | | | | | | | | 2020 | | |
|--|---|-------------------|-------------|------------|---|-----|-----|-----|-----|-----|-----|-----|-----|-----|-----|-----|------|-----|-----|
| | | | | | Oct | Nov | Dec | Jan | Feb | Mar | Apr | May | Jun | Jul | Aug | Sep | Oct | Nov | Dec |
| Off-Site Transportation Improvements | | 454d | 02-Jan-17 A | 10-Jun-19 | Off-Site Transportation Improvements | | | | | | | | | | | | | | |
| Milestone | | 276d | 13-Oct-17 A | 31-May-19 | Milestone | | | | | | | | | | | | | | |
| Package #1 (Lower Broadway and Truck Route) | | 260d | 13-Oct-17 A | 31-May-19 | Package #1 (Lower Broadway and Truck Route) | | | | | | | | | | | | | | |
| AMS.800.1140 | CP#1 Construction (Lower Broadway and Truck Route) | 260d | 13-Oct-17 A | 31-May-19 | CP#1 Construction (Lower Broadway and Truck Route) | | | | | | | | | | | | | | |
| Package #2 (Santilli, Sweetser, Wellington, Bell and C/M Signals) | | 251d | 09-Nov-17 A | 23-Jan-19 | Package #2 (Santilli, Sweetser, Wellington, Bell and C/M Signals) | | | | | | | | | | | | | | |
| AMS.800.1160 | CP#2 Construction (Santilli Circle) | 251d | 09-Nov-17 A | 23-Jan-19 | CP#2 Construction (Santilli Circle) | | | | | | | | | | | | | | |
| AMS.800.1220 | CP#2 Construction (Sweetser Circle) | 251d | 09-Nov-17 A | 23-Jan-19 | CP#2 Construction (Sweetser Circle) | | | | | | | | | | | | | | |
| AMS.800.1230 | CP#2 Construction (Wellington Circle) | 251d | 09-Nov-17 A | 23-Jan-19 | CP#2 Construction (Wellington Circle) | | | | | | | | | | | | | | |
| AMS.800.1240 | CP#2 Construction (Bell Circle) | 251d | 09-Nov-17 A | 23-Jan-19 | CP#2 Construction (Bell Circle) | | | | | | | | | | | | | | |
| AMS.800.1250 | CP#2 Construction (Chelsea/Medford Signals) | 251d | 09-Nov-17 A | 23-Jan-19 | CP#2 Construction (Chelsea/Medford Signals) | | | | | | | | | | | | | | |
| Package #3 (Wellington and Malden Stations) | | 37d | 30-Jul-18 A | 15-Jan-19 | Package #3 (Wellington and Malden Stations) | | | | | | | | | | | | | | |
| AMS.800.1180 | CP#3 Construction (Wellington and Malden Stations) | 37d | 30-Jul-18 A | 15-Jan-19 | CP#3 Construction (Wellington and Malden Stations) | | | | | | | | | | | | | | |
| Package #4 (Sullivan Square) | | 255d | 01-Nov-17 A | 15-Feb-19 | Package #4 (Sullivan Square) | | | | | | | | | | | | | | |
| AMS.800.1300 | CP#4 Construction (Sullivan Square) | 255d | 01-Nov-17 A | 15-Feb-19 | CP#4 Construction (Sullivan Square) | | | | | | | | | | | | | | |
| Land Transfers, Easements | | 454d | 02-Jan-17 A | 10-Jun-19 | Land Transfers, Easements | | | | | | | | | | | | | | |
| Proposed Dexter Realignment (CP #1) | | 423d | 02-Jan-17 A | 25-Apr-19 | Proposed Dexter Realignment (CP #1) | | | | | | | | | | | | | | |
| 14950 | Previous Owner/Tenant Legal Agreement Reached (TBD) | 110d | 02-Jan-17 A | 28-Mar-19 | Previous Owner/Tenant Legal Agreement Reached (TBD) | | | | | | | | | | | | | | |
| 14960 | Tenant Vacates (TBD) | 20d | 29-Mar-19 | 25-Apr-19 | Tenant Vacates (TBD) | | | | | | | | | | | | | | |
| Final Planning Board Approval | | 40d | 15-Apr-19 | 10-Jun-19 | Final Planning Board Approval | | | | | | | | | | | | | | |
| 14970 | Final Planning Board Approval | 40d | 15-Apr-19 | 10-Jun-19* | Final Planning Board Approval | | | | | | | | | | | | | | |
| Construction Package #1 - Lower Broadway & Truck Route | | 380d | 13-Oct-17 A | 31-May-19 | Construction Package #1 - Lower Broadway & Truck Route | | | | | | | | | | | | | | |
| Lower Broadway & Truck Route | | 380d | 13-Oct-17 A | 31-May-19 | Lower Broadway & Truck Route | | | | | | | | | | | | | | |
| CP#1 Construction | | 380d | 13-Oct-17 A | 31-May-19 | CP#1 Construction | | | | | | | | | | | | | | |
| ALB.900.1050 | CP#1 - Construction (Lower Broadway and Truck Route) 440 days | 440d | 13-Oct-17 A | 27-Dec-18 | CP#1 - Construction (Lower Broadway and Truck Route) 440 days | | | | | | | | | | | | | | |
| ALB.900.1250 | Dexter and Robin Streets | 140d | 16-Feb-18 A | 31-May-19 | Dexter and Robin Streets | | | | | | | | | | | | | | |
| ALB.900.1080 | Broadway East/West | 97d | 16-Mar-18 A | 14-Jan-19 | Broadway East/West | | | | | | | | | | | | | | |
| ALB.900.1110 | Intersections, Landscaping, Pavements | 93d | 10-Sep-18 A | 31-May-19 | Intersections, Landscaping, Pavements | | | | | | | | | | | | | | |
| ALB.900.1090 | Broadway Center Medians North/South | 50d | 05-Nov-18 | 10-May-19 | Broadway Center Medians North/South | | | | | | | | | | | | | | |
| ALB.900.1070 | CP #1 Completed | 0d | | 31-May-19 | ◆ CP #1 Completed | | | | | | | | | | | | | | |
| Construction Package #2 - Route 16 | | 306d | 09-Nov-17 A | 23-Jan-19 | Construction Package #2 - Route 16 | | | | | | | | | | | | | | |
| CP#2 Construction | | 306d | 09-Nov-17 A | 23-Jan-19 | CP#2 Construction | | | | | | | | | | | | | | |
| ALB.900.1040 | CP#2 - Construction (Santilli, Wellington, Sweetser, Bell Circles, Chelsea) | 440d | 09-Nov-17 A | 23-Jan-19 | CP#2 - Construction (Santilli, Wellington, Sweetser, Bell Circles, Chelsea/Medford Signals) | | | | | | | | | | | | | | |
| ALB.900.1190 | Route 16 Side Streets | 180d | 09-Nov-17 A | 26-Oct-18 | Route 16 Side Streets | | | | | | | | | | | | | | |
| ALB.900.1200 | Wellington | 160d | 17-Apr-18 A | 16-Nov-18 | Wellington | | | | | | | | | | | | | | |
| ALB.900.1210 | Santilli | 160d | 17-Apr-18 A | 16-Nov-18 | Santilli | | | | | | | | | | | | | | |
| ALB.900.1220 | Sweetser | 125d | 17-Apr-18 A | 18-Dec-18 | Sweetser | | | | | | | | | | | | | | |
| ALB.900.1230 | Bell | 135d | 21-May-18 A | 16-Nov-18 | Bell | | | | | | | | | | | | | | |

Data Date: 19-Oct-18
Print Date: 23-Oct-18
Page 4 of 5

Encore Boston Harbor
Project Master Schedule
Schedule Update #44



| Activity ID | Activity Name | Original Duration | Start | Finish | 2019 | | | | | | | | | | | | 2020 | | | | | |
|---|---|-------------------|-------------|------------|------|-----|-----|-----|--|-----|-----|-----|-----|-----|-----|-----|------|-----|-----|-----|-----|-----|
| | | | | | Oct | Nov | Dec | Jan | Feb | Mar | Apr | May | Jun | Jul | Aug | Sep | Oct | Nov | Dec | Jan | Feb | Mar |
| ALB.900.1060 | CP #2 Completed | 0d | | 23-Jan-19 | | | | | ◆ CP #2 Completed | | | | | | | | | | | | | |
| Construction Package #3 - MBTA Wellington & Malden Station | | 75d | 30-Jul-18 A | 15-Jan-19 | | | | | ▶ Construction Package #3 - MBTA Wellington & Malden Station | | | | | | | | | | | | | |
| MBTA Wellington & Malden Station | | 75d | 30-Jul-18 A | 15-Jan-19 | | | | | ▶ MBTA Wellington & Malden Station | | | | | | | | | | | | | |
| CP#3 Construction | | 75d | 30-Jul-18 A | 15-Jan-19 | | | | | ▶ CP#3 Construction | | | | | | | | | | | | | |
| AWM.900.1040 | CP#3 - Construction (Wellington and Malden MBTA Stations) | 110d | 30-Jul-18 A | 16-Nov-18 | | | | | ▶ CP#3 - Construction (Wellington and Malden MBTA Stations) | | | | | | | | | | | | | |
| AWM.900.1050 | CP #3 Completed | 0d | | 15-Jan-19* | | | | | ◆ CP #3 Completed | | | | | | | | | | | | | |
| Construction Package #4 - Sullivan Square Charlestown | | 307d | 01-Nov-17 A | 15-Feb-19 | | | | | ▶ Construction Package #4 - Sullivan Square Charlestown | | | | | | | | | | | | | |
| A7420 | Construction - Sullivan Square | 440d | 01-Nov-17 A | 15-Feb-19 | | | | | ▶ Construction - Sullivan Square | | | | | | | | | | | | | |
| ALB.900.1120 | Phase 1 - Alford Street Southbound | 150d | 27-Nov-17 A | 09-Nov-18 | | | | | ▶ Phase 1 - Alford Street Southbound | | | | | | | | | | | | | |
| ALB.900.1140 | Phase 3 - MBTA Station | 165d | 22-Jan-18 A | 14-Jan-19 | | | | | ▶ Phase 3 - MBTA Station | | | | | | | | | | | | | |
| ALB.900.1130 | Phase 2 - Alford Street Northbound | 121d | 17-Apr-18 A | 29-Nov-18 | | | | | ▶ Phase 2 - Alford Street Northbound | | | | | | | | | | | | | |
| ALB.900.1150 | Phase 4 - Maffa Way | 77d | 16-Jul-18 A | 17-Dec-18 | | | | | ▶ Phase 4 - Maffa Way | | | | | | | | | | | | | |
| ALB.900.1160 | Phase 5 - Beacham Street | 83d | 16-Jul-18 A | 17-Dec-18 | | | | | ▶ Phase 5 - Beacham Street | | | | | | | | | | | | | |
| ALB.900.1180 | Phase 8 - D Street and Spice Street | 44d | 16-Jul-18 A | 15-Nov-18 | | | | | ▶ Phase 8 - D Street and Spice Street | | | | | | | | | | | | | |
| ALB.900.1240 | Phase 7 - Main Street | 53d | 16-Jul-18 A | 26-Oct-18 | | | | | ▶ Phase 7 - Main Street | | | | | | | | | | | | | |
| ALB.900.1170 | Phase 6 - Cambridge Street | 54d | 17-Sep-18 A | 18-Dec-18 | | | | | ▶ Phase 6 - Cambridge Street | | | | | | | | | | | | | |
| A7550 | Sullivan Square Completed | 0d | | 15-Feb-19 | | | | | ◆ Sullivan Square Completed | | | | | | | | | | | | | |

Appendix 5

**Project Construction Workforce:
Women, Minority, Veteran Participation
As of September 30, 2018**

Reference 205 CMR 135.02(5)(e)

As of September 30th, 2018, 3,984,216.2 work hours had been completed on the Project Site by 6,020 individuals, with 1,339 minorities, 375 females, and 275 veterans, performing work on site.

| | # of Workers | Participation to Date (% of workforce hours) | Goal (% of workforce hours) |
|-----------------|---------------------|---|--|
| Minority | 1,339 | 25.0% | 15.3% |
| Female | 375 | 6.9% | 6.9% |
| Veteran | 275 | 6.2% | 3.0% |

| LOCAL TRADE UNION | PROJECT TO DATE | | | | | | | | | | |
|--|--------------------|-----------------|------------------------|------------------|--------------|---------------------|------------------|-------------|----------------------|------------------|-------------|
| | Total Hours | Total # Workers | MINORITY - Goal: 15.3% | | | FEMALE - Goal: 6.9% | | | VETERAN - Goal: 3.0% | | |
| | | | # Workers | Hours | % | # Workers | Hours | % | # Workers | Hours | % |
| Asbestos Workers Local 6 | 52,697.5 | 119 | 27 | 9,042.0 | 17.2% | 9 | 2,834.0 | 5.4% | 8 | 4,761.0 | 9.0% |
| Boilermakers Local 29 | 1,744.0 | 2 | 0 | 0.0 | 0.0% | 0 | 0.0 | 0.0% | 0 | 0.0 | 0.0% |
| Bricklayers Local 3 Eastern Mass. | 102,732.5 | 259 | 48 | 21,314.0 | 20.7% | 11 | 4,893.0 | 4.8% | 9 | 4,435.5 | 4.3% |
| Carpenters, New England | 711,396.8 | 911 | 255 | 213,676.5 | 30.0% | 55 | 42,215.0 | 5.9% | 41 | 39,262.8 | 5.5% |
| Electricians Local 103 I.B.E.W. | 819,901.3 | 914 | 147 | 145,595.3 | 17.8% | 58 | 53,920.3 | 6.6% | 48 | 48,912.0 | 6.0% |
| Electricians Local 104 I.B.E.W (Utilities) | 1,427.0 | 27 | 1 | 116.0 | 8.1% | 1 | 155.0 | 10.9% | 0 | 0.0 | 0.0% |
| Elevator Constructors Local 4 | 51,843.0 | 89 | 9 | 6,053.5 | 11.7% | 6 | 2,386.0 | 4.6% | 10 | 5,536.8 | 10.7% |
| Floorcoverers Local 2168 | 9,955.5 | 52 | 29 | 4,457.5 | 44.8% | 2 | 1,063.5 | 10.7% | 0 | 0.0 | 0.0% |
| Iron Workers Local 7 | 408,543.2 | 692 | 176 | 110,786.5 | 27.1% | 47 | 27,074.0 | 6.6% | 31 | 31,993.0 | 7.8% |
| Massachusetts Laborers | 808,587.7 | 1221 | 379 | 265,150.8 | 32.8% | 103 | 78,887.0 | 9.8% | 37 | 29,127.5 | 3.6% |
| Milw rights Local 1121 | 269.0 | 4 | 1 | 86.0 | 32.0% | 0 | 0.0 | 0.0% | 0 | 0.0 | 0.0% |
| Operating Engineers Local 4 | 273,617.5 | 461 | 59 | 42,528.0 | 15.5% | 16 | 14,268.0 | 5.2% | 27 | 27,098.5 | 9.9% |
| Operating Engineers Local 98 | 240.0 | 2 | 0 | 0.0 | 0.0% | 0 | 0.0 | 0.0% | 0 | 0.0 | 0.0% |
| Painters & Allied Trades D.C. #35 | 130,147.0 | 261 | 100 | 53,520.0 | 41.1% | 21 | 11,800.0 | 9.1% | 5 | 3,579.5 | 2.8% |
| Pledrivers Local 56 | 44,014.0 | 106 | 9 | 5,218.5 | 11.9% | 8 | 1,775.0 | 4.0% | 9 | 5,113.0 | 11.6% |
| Pipe Fitters Local 537 | 107,539.0 | 120 | 16 | 19,746.5 | 18.4% | 7 | 9,104.0 | 8.5% | 10 | 7,690.0 | 7.2% |
| Plasterers & Cement Masons Local | 63,697.5 | 212 | 47 | 11,869.0 | 18.6% | 7 | 1,451.0 | 2.3% | 5 | 245.0 | 0.4% |
| Plumbers & Gasfitters Local 12 | 163,851.5 | 218 | 29 | 26,511.5 | 16.2% | 16 | 10,666.5 | 6.5% | 13 | 14,008.0 | 8.5% |
| Roofers & Slaters Local 33 | 45,679.8 | 107 | 33 | 15,070.0 | 33.0% | 3 | 4,174.5 | 9.1% | 4 | 3,582.0 | 7.8% |
| Sheet Metal Workers Local 17 | 106,744.5 | 167 | 24 | 28,719.0 | 26.9% | 3 | 5,535.0 | 5.2% | 10 | 12,153.5 | 11.4% |
| Sheet Metal Workers Local 63 | 20.0 | 2 | 0 | 0.0 | 0.0% | 0 | 0.0 | 0.0% | 0 | 0.0 | 0.0% |
| Sprinkler Fitters Local 550 | 79,345.0 | 63 | 10 | 15,430.0 | 19.4% | 2 | 3,636.5 | 4.6% | 6 | 7,951.5 | 10.0% |
| Teamsters Local 25 | 215.0 | 10 | 0 | 0.0 | 0.0% | 0 | 0.0 | 0.0% | 2 | 11.0 | 5.1% |
| Woodframe Local 723 | 8.0 | 1 | 0 | 0.0 | 0.0% | 0 | 0.0 | 0.0% | 0 | 0.0 | 0.0% |
| Total | 3,984,216.2 | 6,020 | 1,399 | 994,890.5 | 25.0% | 375 | 275,838.3 | 6.9% | 275 | 245,460.5 | 6.2% |

| CONTRACTOR | PROJECT TO DATE | | | | | | | | | | |
|---|-----------------|-----------------|------------------------|-----------|-------|---------------------|----------|-------|----------------------|----------|--------|
| | Total Hours | Total # Workers | MINORITY - Goal: 15.3% | | | FEMALE - Goal: 6.9% | | | VETERAN - Goal: 3.0% | | |
| | | | # Workers | Hours | % | # Workers | Hours | % | # Workers | Hours | % |
| AJ Conveyer and Laundry Systems | 269.0 | 4 | 1 | 86.0 | 32.0% | 0 | 0.0 | 0.0% | 0 | 0.0 | 0.0% |
| Allegheny Contract Flooring, Inc. | 36,433.0 | 76 | 20 | 9,809.5 | 26.9% | 5 | 1,965.0 | 5.4% | 3 | 2,125.5 | 5.8% |
| All-Pro Electric, LLC | 480.0 | 4 | 0 | 0.0 | 0.0% | 0 | 0.0 | 0.0% | 0 | 0.0 | 0.0% |
| Andella Iron Inc. | 565.0 | 4 | 1 | 153.0 | 27.1% | 0 | 0.0 | 0.0% | 0 | 0.0 | 0.0% |
| Angelini Plastering, Inc. (WBE) | 9,718.5 | 20 | 3 | 2,663.0 | 27.4% | 0 | 0.0 | 0.0% | 0 | 0.0 | 0.0% |
| Anvil Steel Engineering, Inc. (M/BE) | 19,136.5 | 40 | 15 | 8,692.0 | 45.4% | 5 | 1,295.5 | 6.8% | 4 | 3,973.0 | 20.8% |
| Archer Corp | 3,436.0 | 10 | 1 | 240.5 | 7.0% | 1 | 240.5 | 7.0% | 0 | 0.0 | 0.0% |
| Atlantic Lining Company Inc | 403.0 | 9 | 6 | 328.0 | 81.4% | 0 | 0.0 | 0.0% | 0 | 0.0 | 0.0% |
| Axion Specialty Contracting | 29,956.0 | 64 | 12 | 3,561.0 | 11.9% | 5 | 880.0 | 2.9% | 5 | 2,223.0 | 7.4% |
| Back Bay Concrete Corp. (WBE) | 3,801.0 | 58 | 15 | 963.0 | 25.3% | 4 | 53.5 | 1.4% | 3 | 96.5 | 2.5% |
| BOSS Steel Inc. (WBE) | 22,036.8 | 71 | 16 | 4,196.0 | 19.0% | 3 | 1,406.0 | 6.4% | 3 | 1,399.5 | 6.4% |
| Brava Electric & Telecom, Inc. (MBE) | 1,883.5 | 4 | 2 | 1,021.8 | 54.2% | 0 | 0.0 | 0.0% | 0 | 0.0 | 0.0% |
| Brightview Landscaping Development Inc. | 15,226.0 | 44 | 17 | 7,450.0 | 48.9% | 4 | 1,640.0 | 10.8% | 0 | 0.0 | 0.0% |
| Bunting Graphics, Inc. | 6,253.7 | 16 | 4 | 2,179.0 | 34.8% | 0 | 0.0 | 0.0% | 0 | 0.0 | 0.0% |
| Capco Steel Erection Company | 11,021.0 | 27 | 3 | 1,202.5 | 10.9% | 1 | 183.0 | 1.7% | 0 | 0.0 | 0.0% |
| Capital Carpet and Flooring Specialists, Inc. - | 9,955.5 | 52 | 29 | 4,457.5 | 44.8% | 2 | 1,063.5 | 10.7% | 0 | 0.0 | 0.0% |
| Cashman Dredging & Marine Contracting | 200.0 | 2 | 0 | 0.0 | 0.0% | 0 | 0.0 | 0.0% | 0 | 0.0 | 0.0% |
| Cavalieri Construction Company, Inc. | 5,247.0 | 28 | 6 | 2,428.5 | 46.3% | 0 | 0.0 | 0.0% | 1 | 531.0 | 10.1% |
| Century Drywall, Inc. | 363,553.8 | 415 | 170 | 140,086.0 | 38.5% | 27 | 22,190.5 | 6.1% | 8 | 12,649.3 | 3.5% |
| Chapman Construction Group, Inc. (WVBE) | 14,028.0 | 21 | 3 | 1,681.5 | 12.0% | 4 | 3,403.5 | 24.3% | 2 | 1,820.0 | 13.0% |
| Coastal Marine Construction | 2,223.5 | 15 | 0 | 0.0 | 0.0% | 1 | 84.0 | 3.8% | 1 | 116.5 | 5.2% |
| Coghlin Electrical Contractors, Inc. (WBE) | 375,892.0 | 244 | 37 | 61,029.5 | 16.2% | 13 | 20,421.5 | 5.4% | 13 | 20,280.0 | 5.4% |
| Collins Overhead Door Inc. | 474.2 | 3 | 0 | 0.0 | 0.0% | 0 | 0.0 | 0.0% | 0 | 0.0 | 0.0% |
| Component Assembly Systems, Inc. | 21,325.0 | 54 | 8 | 3,568.0 | 16.7% | 2 | 960.0 | 4.5% | 3 | 1,751.0 | 8.2% |
| Composite Company, Inc. | 470.0 | 6 | 2 | 278.0 | 59.1% | 0 | 0.0 | 0.0% | 0 | 0.0 | 0.0% |
| Construction Drilling, Inc. | 499.5 | 4 | 0 | 0.0 | 0.0% | 0 | 0.0 | 0.0% | 0 | 0.0 | 0.0% |
| Costa Brothers Masonry, Inc. | 37,735.5 | 77 | 16 | 9,152.5 | 24.3% | 2 | 1,986.0 | 5.3% | 1 | 24.0 | 0.1% |
| Cross Country Food Service Equipment Installers | 1,729.5 | 10 | 0 | 0.0 | 0.0% | 0 | 0.0 | 0.0% | 1 | 456.5 | 26.4% |
| D.W. White Construction | 16,642.5 | 53 | 6 | 2,778.0 | 16.7% | 4 | 1,432.0 | 8.6% | 1 | 924.0 | 5.6% |
| Dagle Electrical Construction Corporation (WBE) | 4,600.0 | 52 | 5 | 510.0 | 11.1% | 1 | 48.0 | 1.0% | 2 | 84.5 | 1.8% |
| Daniel Marr and Son Co. | 148,292.0 | 201 | 28 | 24,886.0 | 16.8% | 14 | 7,342.5 | 5.0% | 9 | 11,192.0 | 7.5% |
| DeLucca Fence Company (WBE) | 1,026.0 | 37 | 8 | 159.0 | 15.5% | 2 | 24.0 | 2.3% | 1 | 24.0 | 2.3% |
| Dependable Masonry Construction Co. | 848.5 | 6 | 2 | 203.0 | 23.9% | 0 | 0.0 | 0.0% | 0 | 0.0 | 0.0% |
| Don Martin Corporation (MBE) | 1,323.5 | 29 | 12 | 459.0 | 34.7% | 0 | 0.0 | 0.0% | 1 | 22.0 | 1.7% |
| Draper Elevator Cab Co, Inc. | 94.5 | 2 | 0 | 0.0 | 0.0% | 0 | 0.0 | 0.0% | 2 | 94.5 | 100.0% |
| D's Welding | 438.0 | 9 | 1 | 69.0 | 15.8% | 0 | 0.0 | 0.0% | 0 | 0.0 | 0.0% |
| Duggan & Marcon, Inc. | 764.0 | 1 | 0 | 0.0 | 0.0% | 0 | 0.0 | 0.0% | 0 | 0.0 | 0.0% |
| E.H. Marchant Co. Inc. | 4,416.0 | 13 | 1 | 801.0 | 18.1% | 1 | 160.0 | 3.6% | 1 | 220.0 | 5.0% |
| E.M. Duggan, Inc. | 137,113.5 | 152 | 23 | 22,708.0 | 16.6% | 13 | 9,330.5 | 6.8% | 12 | 15,327.0 | 11.2% |
| East Coast Fireproofing Co | 6,837.0 | 20 | 4 | 1,094.0 | 16.0% | 2 | 169.0 | 2.5% | 3 | 589.0 | 8.6% |
| East Coast Interiors | 959.0 | 8 | 0 | 0.0 | 0.0% | 1 | 202.0 | 21.1% | 1 | 146.0 | 15.2% |
| Eastern Exterior Wall Systems, Inc. (VBE) | 752.5 | 1 | 0 | 0.0 | 0.0% | 0 | 0.0 | 0.0% | 0 | 0.0 | 0.0% |
| Easton Concrete Cutting & Drilling LLC | 594.0 | 13 | 1 | 27.0 | 4.5% | 0 | 0.0 | 0.0% | 0 | 0.0 | 0.0% |
| Edward G. Sawyer Co., Inc. | 143,644.0 | 145 | 25 | 34,012.0 | 23.7% | 12 | 13,850.0 | 9.6% | 3 | 4,977.5 | 3.5% |
| Evermore Light and Power Inc. (WBE) | 4,952.0 | 5 | 0 | 0.0 | 0.0% | 0 | 0.0 | 0.0% | 1 | 1,515.0 | 30.6% |
| F.C. Construction Corp. | 2,275.5 | 35 | 8 | 414.5 | 18.2% | 0 | 0.0 | 0.0% | 1 | 111.0 | 4.9% |
| Federal Concrete (WBE) | 3,535.5 | 27 | 7 | 886.5 | 25.1% | 3 | 522.5 | 14.8% | 2 | 270.0 | 7.6% |
| Ferguson-Neudorf Glass Inc. | 44.0 | 1 | 0 | 0.0 | 0.0% | 0 | 0.0 | 0.0% | 0 | 0.0 | 0.0% |
| Fischbach & Moore Electric Group, LLC | 996.0 | 7 | 1 | 8.0 | 0.8% | 0 | 0.0 | 0.0% | 0 | 0.0 | 0.0% |
| Fisher Contracting Corporation (M/WBE) | 4,876.0 | 20 | 3 | 604.0 | 12.4% | 3 | 837.0 | 17.2% | 1 | 276.0 | 5.7% |
| Food Equipment Installations, Inc. | 3,611.0 | 12 | 0 | 0.0 | 0.0% | 0 | 0.0 | 0.0% | 0 | 0.0 | 0.0% |
| Geologic Earth Exploration, Inc. | 72.5 | 2 | 0 | 0.0 | 0.0% | 0 | 0.0 | 0.0% | 0 | 0.0 | 0.0% |
| Gleeson Powers, Inc. | 5,306.0 | 14 | 4 | 1,806.5 | 34.0% | 1 | 232.0 | 4.4% | 0 | 0.0 | 0.0% |
| Greenwood Industries, Inc. | 3,302.8 | 16 | 7 | 1,403.0 | 42.5% | 0 | 0.0 | 0.0% | 0 | 0.0 | 0.0% |
| Griffin Door dba Overhead Door Specialities | 112.0 | 2 | 0 | 0.0 | 0.0% | 0 | 0.0 | 0.0% | 0 | 0.0 | 0.0% |

| CONTRACTOR | PROJECT TO DATE | | | | | | | | | | |
|---|-----------------|-----------------|------------------------|-----------|-------|---------------------|----------|-------|----------------------|----------|-------|
| | Total Hours | Total # Workers | MINORITY - Goal: 15.3% | | | FEMALE - Goal: 6.9% | | | VETERAN - Goal: 3.0% | | |
| | | | # Workers | Hours | % | # Workers | Hours | % | # Workers | Hours | % |
| Hayward Baker Inc. | 10,688.0 | 55 | 4 | 1,472.0 | 13.8% | 2 | 250.0 | 2.3% | 1 | 365.5 | 3.4% |
| Homeland Mechanical LLC (VBE) | 340.0 | 3 | 0 | 0.0 | 0.0% | 0 | 0.0 | 0.0% | 1 | 168.0 | 49.4% |
| Hub Foundation Co., Inc. | 18,363.5 | 45 | 6 | 2,839.5 | 15.5% | 2 | 1,164.0 | 6.3% | 6 | 4,377.0 | 23.8% |
| J & M Brown Company, Inc. | 40,744.5 | 44 | 11 | 8,233.0 | 20.2% | 2 | 3,612.5 | 8.9% | 2 | 3,253.0 | 8.0% |
| J Rams Inc | 17.0 | 2 | 0 | 0.0 | 0.0% | 0 | 0.0 | 0.0% | 1 | 8.0 | 47.1% |
| J. Derenzo Co. | 162,063.4 | 134 | 19 | 36,923.5 | 22.8% | 11 | 18,676.0 | 11.5% | 11 | 14,100.5 | 8.7% |
| J. Thibert Architectural Woodwork Installation | 4,229.5 | 12 | 1 | 290.5 | 6.9% | 1 | 290.5 | 6.9% | 1 | 476.5 | 11.3% |
| J.C. Cannistraro | 34,927.0 | 61 | 4 | 5,282.0 | 15.1% | 3 | 3,062.5 | 8.8% | 2 | 504.0 | 1.4% |
| J.C. Higgins Corp | 83,960.0 | 83 | 11 | 13,638.0 | 16.2% | 5 | 7,097.5 | 8.5% | 4 | 4,667.0 | 5.6% |
| J.F. White Contracting Company, Inc | 34,032.0 | 58 | 8 | 4,712.0 | 13.8% | 2 | 3,904.5 | 11.5% | 3 | 1,334.5 | 3.9% |
| Jackson Glass, Inc. (WBE) - Payroll is done on | 59,988.0 | 60 | 15 | 13,905.0 | 23.2% | 6 | 7,625.0 | 12.7% | 7 | 6,695.0 | 11.2% |
| Jerez LLC (MWBE) | 8,933.0 | 9 | 7 | 7,575.0 | 84.8% | 1 | 191.5 | 2.1% | 0 | 0.0 | 0.0% |
| John W. Egan Co., Inc. | 40.0 | 1 | 0 | 0.0 | 0.0% | 0 | 0.0 | 0.0% | 0 | 0.0 | 0.0% |
| JP Obelisk, Inc. | 1,245.0 | 13 | 5 | 576.0 | 46.3% | 0 | 0.0 | 0.0% | 0 | 0.0 | 0.0% |
| JR Vinagro Corp. | 2,657.0 | 25 | 5 | 223.0 | 8.4% | 1 | 120.0 | 4.5% | 1 | 122.0 | 4.6% |
| K&H Electrical Systems, Inc. | 12,275.5 | 30 | 8 | 3,050.5 | 24.9% | 1 | 457.5 | 3.7% | 1 | 120.5 | 1.0% |
| K&K Acoustical Ceilings, Inc. | 5,563.0 | 9 | 2 | 945.0 | 17.0% | 2 | 717.0 | 12.9% | 1 | 1,460.0 | 26.2% |
| K&M Fire Protection Services, Inc. - Payroll done | 79,345.0 | 63 | 10 | 15,430.0 | 19.4% | 2 | 3,636.5 | 4.6% | 6 | 7,951.5 | 10.0% |
| K. DaPonte Construction Corp. | 720.0 | 18 | 1 | 72.0 | 10.0% | 1 | 32.0 | 4.4% | 0 | 0.0 | 0.0% |
| K.O. Stone Inc. (MBE) | 632.0 | 11 | 10 | 616.0 | 97.5% | 5 | 328.0 | 51.9% | 0 | 0.0 | 0.0% |
| Kenneth Castellucci & Associates, Inc. | 5,885.5 | 21 | 1 | 152.0 | 2.6% | 0 | 0.0 | 0.0% | 0 | 0.0 | 0.0% |
| Killea Equipment | 501.0 | 3 | 2 | 305.0 | 60.9% | 0 | 0.0 | 0.0% | 0 | 0.0 | 0.0% |
| KM Kelly, Inc. | 24,799.3 | 26 | 6 | 4,684.0 | 18.9% | 4 | 3,350.3 | 13.5% | 2 | 1,817.0 | 7.3% |
| L.J. Mishel Electrical Contractors, Inc. | 96.0 | 2 | 0 | 0.0 | 0.0% | 0 | 0.0 | 0.0% | 1 | 48.0 | 50.0% |
| Lan-Tel Communications, Inc. | 13,671.0 | 16 | 6 | 5,681.0 | 41.6% | 1 | 1,479.0 | 10.8% | 2 | 1,868.0 | 13.7% |
| Leading Way Construction Co., Inc. | 96.0 | 6 | 0 | 0.0 | 0.0% | 0 | 0.0 | 0.0% | 0 | 0.0 | 0.0% |
| Liberty Construction Services | 409,686.0 | 384 | 118 | 118,350.0 | 28.9% | 33 | 36,634.0 | 8.9% | 8 | 7,732.0 | 1.9% |
| Liberty Equipment and Supply | 13,507.0 | 42 | 8 | 2,531.0 | 18.7% | 3 | 679.0 | 5.0% | 1 | 1,217.0 | 9.0% |
| Lockwood Remediation | 32.0 | 1 | 0 | 0.0 | 0.0% | 0 | 0.0 | 0.0% | 0 | 0.0 | 0.0% |
| Longden Company Inc. | 1,035.0 | 7 | 1 | 191.0 | 18.5% | 0 | 0.0 | 0.0% | 2 | 248.0 | 24.0% |
| Lund Rebar Services, Inc. | 108,783.5 | 128 | 59 | 50,249.0 | 46.2% | 11 | 7,536.0 | 6.9% | 6 | 8,375.0 | 7.7% |
| M.L. McDonald Sales Company, LLC | 82,947.0 | 121 | 25 | 12,819.0 | 15.5% | 7 | 4,525.0 | 5.5% | 5 | 5,655.0 | 6.8% |
| Marguerite Concrete, Inc. | 587.0 | 34 | 9 | 166.0 | 28.3% | 1 | 8.0 | 1.4% | 2 | 32.0 | 5.5% |
| Marr Equipment Corp. | 202.0 | 9 | 0 | 0.0 | 0.0% | 0 | 0.0 | 0.0% | 1 | 3.0 | 1.5% |
| Mass Bay Electrical Corp. | 3,916.5 | 46 | 1 | 201.0 | 5.1% | 1 | 155.0 | 4.0% | 0 | 0.0 | 0.0% |
| Massey's Plate Glass Aluminum, Inc. | 2,376.0 | 15 | 4 | 839.0 | 35.3% | 1 | 192.0 | 8.1% | 1 | 303.0 | 12.8% |
| Maxim Crane Works, L.P. | 47,040.5 | 73 | 14 | 11,231.5 | 23.9% | 3 | 3,756.5 | 8.0% | 5 | 6,816.5 | 14.5% |
| McCusker-Gill, Inc. | 73,798.0 | 101 | 19 | 24,125.0 | 32.7% | 2 | 4,080.0 | 5.5% | 8 | 11,240.0 | 15.2% |
| McDonald Electrical Corp. | 42,661.0 | 74 | 12 | 5,263.0 | 12.3% | 7 | 1,982.0 | 4.6% | 8 | 4,227.0 | 9.9% |
| McGregor Industries, Inc. | 19,017.0 | 33 | 7 | 1,922.5 | 10.1% | 2 | 3,072.0 | 16.2% | 3 | 1,864.5 | 9.8% |
| McPhee Electric Ltd. | 19,838.5 | 35 | 5 | 2,068.5 | 10.4% | 3 | 613.0 | 3.1% | 4 | 2,631.0 | 13.3% |
| Melo's Rodbusters, Inc. (WBE) | 13,566.5 | 22 | 11 | 7,113.0 | 52.4% | 0 | 0.0 | 0.0% | 1 | 1,820.0 | 13.4% |
| Midnight Iron Construction Management Inc. | 32.0 | 1 | 0 | 0.0 | 0.0% | 0 | 0.0 | 0.0% | 0 | 0.0 | 0.0% |
| Mitsubishi Electric US, Inc. | 5,886.0 | 7 | 2 | 2,119.0 | 36.0% | 1 | 943.0 | 16.0% | 4 | 3,355.0 | 57.0% |
| MON Landscaping Inc. | 416.0 | 15 | 1 | 16.0 | 3.8% | 0 | 0.0 | 0.0% | 0 | 0.0 | 0.0% |
| Moretrench | 19,856.0 | 38 | 11 | 5,850.0 | 29.5% | 3 | 302.0 | 1.5% | 2 | 1,335.5 | 6.7% |
| MTK Construction Services, Inc. | 514.0 | 12 | 8 | 396.0 | 77.0% | 0 | 0.0 | 0.0% | 0 | 0.0 | 0.0% |
| NER Construction Mgmt | 7,878.5 | 22 | 1 | 48.0 | 0.6% | 0 | 0.0 | 0.0% | 1 | 48.0 | 0.6% |
| New England Finish Systems | 473.5 | 10 | 1 | 44.0 | 9.3% | 2 | 6.0 | 1.3% | 0 | 0.0 | 0.0% |
| New England Installation, Inc. | 818.5 | 8 | 1 | 141.0 | 17.2% | 0 | 0.0 | 0.0% | 1 | 106.5 | 13.0% |
| New Roads Environmental | 7,929.5 | 42 | 40 | 7,874.5 | 99.3% | 4 | 1,412.0 | 17.8% | 1 | 172.0 | 2.2% |
| Newtech Installation USA inc | 10,866.3 | 35 | 6 | 1,244.5 | 11.5% | 1 | 44.0 | 0.4% | 2 | 284.0 | 2.6% |
| North East Foam Solutions, Inc. | 5,563.0 | 10 | 4 | 1,217.0 | 21.9% | 1 | 1,524.0 | 27.4% | 3 | 2,240.0 | 40.3% |
| Northeast Interior aka Artisan Millwork | 5,269.5 | 10 | 3 | 1,854.0 | 35.2% | 1 | 568.0 | 10.8% | 1 | 1,067.5 | 20.3% |
| NorthStar Contracting Group, Inc | 37.0 | 2 | 1 | 12.0 | 32.4% | 0 | 0.0 | 0.0% | 0 | 0.0 | 0.0% |

| CONTRACTOR | PROJECT TO DATE | | | | | | | | | | |
|--|--------------------|-----------------|------------------------|------------------|--------------|---------------------|------------------|-------------|----------------------|------------------|-------------|
| | Total Hours | Total # Workers | MINORITY - Goal: 15.3% | | | FEMALE - Goal: 6.9% | | | VETERAN - Goal: 3.0% | | |
| | | | # Workers | Hours | % | # Workers | Hours | % | # Workers | Hours | % |
| Oasis Shower Doors | 1,755.0 | 8 | 0 | 0.0 | 0.0% | 1 | 222.0 | 12.6% | 0 | 0.0 | 0.0% |
| Otis Elevator Company | 43,658.8 | 69 | 6 | 3,357.3 | 7.7% | 5 | 1,443.0 | 3.3% | 3 | 1,517.8 | 3.5% |
| P.J. Dionne Company, Inc. | 1,266.5 | 6 | 1 | 184.0 | 14.5% | 1 | 120.0 | 9.5% | 0 | 0.0 | 0.0% |
| P.J. Spillane Company, Inc. (WBE) | 12,645.5 | 46 | 10 | 2,542.0 | 20.1% | 2 | 1,150.0 | 9.1% | 1 | 36.0 | 0.3% |
| Peak Mechanical Services | 9,238.0 | 18 | 5 | 3,645.0 | 39.5% | 0 | 0.0 | 0.0% | 3 | 812.0 | 8.8% |
| Pick Crane Service, Inc. | 110.5 | 3 | 0 | 0.0 | 0.0% | 0 | 0.0 | 0.0% | 0 | 0.0 | 0.0% |
| Port Morris Tile & Marble Boston LP | 22,166.5 | 66 | 9 | 4,301.0 | 19.4% | 4 | 1,617.0 | 7.3% | 3 | 2,202.0 | 9.9% |
| PSN Construction Inc. | 1,028.3 | 2 | 2 | 1,028.3 | 100.0% | 0 | 0.0 | 0.0% | 0 | 0.0 | 0.0% |
| Quality Air Metals, Inc. (WBE) | 15,057.0 | 13 | 3 | 3,671.0 | 24.4% | 1 | 1,455.0 | 9.7% | 1 | 457.0 | 3.0% |
| R.J. Cobb LTD | 48.0 | 2 | 0 | 0.0 | 0.0% | 0 | 0.0 | 0.0% | 0 | 0.0 | 0.0% |
| Rapid Flow Inc. | 1,572.0 | 2 | 0 | 0.0 | 0.0% | 0 | 0.0 | 0.0% | 1 | 8.0 | 0.5% |
| Regis Steel Corporation (MBE) | 6,283.5 | 24 | 6 | 1,415.5 | 22.5% | 3 | 613.0 | 9.8% | 0 | 0.0 | 0.0% |
| Richard W. Reid Electric Company Inc. | 34.0 | 3 | 2 | 16.0 | 47.1% | 0 | 0.0 | 0.0% | 0 | 0.0 | 0.0% |
| Roadsafe Traffic Systems, Inc | 45.0 | 4 | 2 | 17.0 | 37.8% | 0 | 0.0 | 0.0% | 0 | 0.0 | 0.0% |
| Roman Iron Works, Inc. | 182.0 | 3 | 1 | 102.0 | 56.0% | 0 | 0.0 | 0.0% | 0 | 0.0 | 0.0% |
| S&A Cranes LLC | 62.5 | 7 | 1 | 10.5 | 16.8% | 0 | 0.0 | 0.0% | 1 | 8.0 | 12.8% |
| S&F Concrete Contractors, Inc. | 420,899.0 | 406 | 102 | 129,266.0 | 30.7% | 17 | 23,739.0 | 5.6% | 13 | 19,878.0 | 4.7% |
| Silverback Construction Inc. | 416.0 | 18 | 1 | 27.0 | 6.5% | 0 | 0.0 | 0.0% | 0 | 0.0 | 0.0% |
| Skylight Consultants of America, Inc. | 1,513.5 | 13 | 1 | 64.0 | 4.2% | 0 | 0.0 | 0.0% | 0 | 0.0 | 0.0% |
| SOEP Painting Corp. | 16,093.5 | 53 | 20 | 6,320.0 | 39.3% | 9 | 2,214.0 | 13.8% | 1 | 434.0 | 2.7% |
| SOS Corporation (WBE) | 1,838.0 | 15 | 7 | 563.0 | 30.6% | 7 | 566.0 | 30.8% | 0 | 0.0 | 0.0% |
| SPS New England, Inc. | 46,796.5 | 79 | 17 | 8,158.5 | 17.4% | 6 | 3,424.0 | 7.3% | 1 | 424.0 | 0.9% |
| Stafford Smith | 0.0 | 0 | 0 | 0.0 | 0.0% | 0 | 0.0 | 0.0% | 0 | 0.0 | 0.0% |
| Stanley & Sons, Inc. | 5,712.5 | 28 | 9 | 958.5 | 16.8% | 2 | 706.0 | 12.4% | 4 | 1,097.0 | 19.2% |
| Structures Derek International SA | 1,520.5 | 8 | 3 | 704.5 | 46.3% | 0 | 0.0 | 0.0% | 0 | 0.0 | 0.0% |
| Sullivan & McLaughlin Co., Inc. | 3,677.0 | 10 | 1 | 873.0 | 23.7% | 2 | 945.0 | 25.7% | 1 | 681.0 | 18.5% |
| Sunrise Erectors, Inc. | 44,492.0 | 79 | 12 | 5,089.5 | 11.4% | 6 | 2,360.5 | 5.3% | 4 | 3,330.5 | 7.5% |
| Sweeney Drywall Finishes Corp | 2,506.0 | 22 | 8 | 881.0 | 35.2% | 0 | 0.0 | 0.0% | 1 | 32.0 | 1.3% |
| T & T Steel Erectors, Inc. (MBE) | 807.0 | 6 | 1 | 275.0 | 34.1% | 1 | 218.0 | 27.0% | 0 | 0.0 | 0.0% |
| T&T Electrical Contractors, Inc. | 110,954.5 | 151 | 20 | 17,189.5 | 15.5% | 8 | 3,758.0 | 3.4% | 6 | 5,589.5 | 5.0% |
| Tavares LLC (MBE) | 24,726.5 | 50 | 21 | 16,813.5 | 68.0% | 1 | 1,717.0 | 6.9% | 1 | 1,820.0 | 7.4% |
| TCI Installations Inc. (WBE) | 2,576.0 | 8 | 1 | 416.0 | 16.1% | 0 | 0.0 | 0.0% | 1 | 666.0 | 25.9% |
| The Railroad Associates Corporation | 68.5 | 3 | 0 | 0.0 | 0.0% | 0 | 0.0 | 0.0% | 0 | 0.0 | 0.0% |
| The Welch Corporation | 11,582.5 | 21 | 2 | 1,308.0 | 11.3% | 3 | 1,057.0 | 9.1% | 2 | 1,225.0 | 10.6% |
| Thermo-Dynamics International, Inc. (VBE) | 13,088.5 | 35 | 10 | 3,151.0 | 24.1% | 2 | 686.5 | 5.2% | 1 | 1,579.0 | 12.1% |
| Titan Roofing, Inc. (MVBE) | 47,464.0 | 100 | 26 | 13,667.0 | 28.8% | 3 | 4,174.5 | 8.8% | 4 | 3,582.0 | 7.5% |
| Total Mechanical Service Corp. (MBE) | 96.0 | 3 | 0 | 0.0 | 0.0% | 0 | 0.0 | 0.0% | 0 | 0.0 | 0.0% |
| TREVICOS CORPORATION | 60,534.5 | 89 | 24 | 16,023.0 | 26.5% | 7 | 4,090.5 | 6.8% | 3 | 2,630.0 | 4.3% |
| Triboro Crane & Rigging Services | 1,128.0 | 9 | 0 | 0.0 | 0.0% | 0 | 0.0 | 0.0% | 0 | 0.0 | 0.0% |
| Union Temporary Services, Inc. | 3,611.5 | 7 | 1 | 214.0 | 5.9% | 1 | 214.0 | 5.9% | 0 | 0.0 | 0.0% |
| Unistrut International Corp. | 14,980.8 | 22 | 5 | 5,468.5 | 36.5% | 2 | 1,077.5 | 7.2% | 1 | 1,574.0 | 10.5% |
| United Elevator Company (WBE) | 124.0 | 2 | 0 | 0.0 | 0.0% | 0 | 0.0 | 0.0% | 0 | 0.0 | 0.0% |
| Universal Automation & Mechanical Services | 1,041.0 | 8 | 1 | 8.0 | 0.8% | 0 | 0.0 | 0.0% | 0 | 0.0 | 0.0% |
| Urban Insulation Inc. (WBE) | 9,653.0 | 20 | 5 | 2,330.0 | 24.1% | 2 | 1,267.5 | 13.1% | 2 | 959.0 | 9.9% |
| UTEC Constructors LLC | 688.0 | 9 | 1 | 116.0 | 16.9% | 0 | 0.0 | 0.0% | 0 | 0.0 | 0.0% |
| Vanguard Plumbing & Mechanical LLC | 312.0 | 2 | 0 | 0.0 | 0.0% | 0 | 0.0 | 0.0% | 0 | 0.0 | 0.0% |
| Vynorius Piledriving Inc. | 13,626.3 | 32 | 3 | 1,810.3 | 13.3% | 3 | 657.5 | 4.8% | 4 | 1,592.0 | 11.7% |
| Walco Installations, LLC | 662.0 | 6 | 0 | 0.0 | 0.0% | 0 | 0.0 | 0.0% | 0 | 0.0 | 0.0% |
| WES Construction Corp | 4,134.0 | 15 | 1 | 356.5 | 8.6% | 1 | 398.0 | 9.6% | 0 | 0.0 | 0.0% |
| Whitehawk Construction Services, Inc. | 6.0 | 1 | 0 | 0.0 | 0.0% | 0 | 0.0 | 0.0% | 0 | 0.0 | 0.0% |
| Wood & Wire Fence Co. Inc. (MBE) | 8.0 | 2 | 1 | 4.0 | 50.0% | 0 | 0.0 | 0.0% | 0 | 0.0 | 0.0% |
| TOTAL | 3,984,216.2 | 6,020 | 1,399 | 994,890.5 | 25.0% | 375 | 275,838.3 | 6.9% | 275 | 245,460.5 | 6.2% |

**Contracts and Payments to Minority, Women and
Veteran Business Enterprises for Construction Phase
As of September 30, 2018**

Reference 205 CMR 135.02(5)(f)

As of September 30th, 2018, Encore had awarded \$229,302,016 or 18.0% of qualified construction contracts, in contracts to M/W/VBEs. As of September 30, 2018, Encore and Encore’s contractors and sub-contractors awarded 79 contracts to MBEs, 154 contracts to WBEs, and 49 contracts to VBEs for construction.

| | # Contract Awards* | Contract Award Value (\$) | % of Total Construction Contracts Awarded to Date | % Goal | Paid to Date (\$) |
|----------------|--------------------|---------------------------|---|--------------|----------------------|
| MBE | 79 | 77,750,418 | 6.1% | 5.0% | 57,128,020 |
| WBE | 154 | 144,126,409 | 11.3% | 5.4% | 117,725,646 |
| VBE | 49 | 32,709,989 | 2.6% | 1.0% | 29,065,876 |
| TOTAL** | 241 | \$229,302,016 | 18.0% | 11.4% | \$177,472,877 |

*Note that a majority of M/W/VBEs are sub-contracted with Encore’s contractors and sub-contractors.

M/W/VBE contract awards and payments report includes awards and payments made to businesses with more than one diverse classification (i.e. M/WBE). **Totals reported deduct any double counting due to awards to businesses with more than one diverse classification.

**Contracts and Payments to Minority, Women and
Veteran Business Enterprises for Design Phase
As of September 30, 2018**

Reference 205 CMR 135.02(5)(f)

As of September 30, 2018, Encore had awarded \$14,490,238 or 23.3% of qualified design contracts, to M/W/VBEs for design work. As of September 30, 2018, Encore and Encore’s consultants awarded 13 contracts to MBEs, 15 contracts to WBEs, and 4 contracts to VBEs for design work.

| | # Contract Awards* | Contract Award Value (\$) | % Total Design Contract* | % Goal | Paid to Date (\$) |
|--------------|-----------------------|---------------------------|-----------------------------|--------------|----------------------|
| MBE | 13 | 5,439,916 | 8.8% | 7.9% | 5,097,899 |
| WBE | 15 | 5,052,022 | 8.1% | 10.0% | 4,778,131 |
| VBE | 4 | 4,038,300 | 6.5% | 1.0% | 3,671,308 |
| TOTAL | 31 | \$14,490,238 | 23.3% | 18.9% | \$13,529,377 |

*Note that 9 MBE contracts, 9 WBE contracts, and 2 VBE contract, are sub-contracted with Encore’s consultants.

M/W/VBE contract awards and payments report includes awards and payments made to businesses with more than one diverse classification (i.e. M/WBE). **Totals reported deduct any double counting due to awards to businesses with more than one diverse classification.



Division of Racing

MEMORANDUM

| | |
|-----------------|---|
| TO: | Massachusetts Gaming Commission / State Racing Division |
| FROM: | Chad Bourque, Financial Analyst |
| SUBJECT: | Local Aid Distribution |
| DATE: | January 07, 2019 |

In accordance with Section 18D of Chapter 58, local aid is payable to each city and town within which racing activities are conducted. Amounts are computed at .35 percent times amounts wagered during the quarter ended six months prior to the payment.

- Local Aid Quarterly Payment – December 31, 2018 \$252,364.99

With the Commission's authorization payments will be made to the appropriate cities and towns.

Encl. la.q4.18

Cdb



Massachusetts Gaming Commission

Computation of Local Aid Distributions
 Qtr Ending 12/31/2018

| | Total handles | | | |
|------------------------|-------------------|-----|-----|---|
| | Apr | May | Jun | Local Aid @ .0035 |
| | | | | Pay to |
| Suffolk Downs - | | | | |
| On track | 13,735,831 | | | |
| Exports | 1,180,116 | | | |
| TVG | 16,483,287 | | | |
| Xpress Bets | 3,796,985 | | | |
| Twin Spires | 10,258,524 | | | |
| NYRA Bets | 2,105,916 | | | |
| Total | 47,560,658 | | | \$166,462.30 Boston (2/3) & Revere (1/3) |
| Plainridge - | | | | |
| On track | 9,186,180 | | | |
| Exports | 6,627,720 | | | |
| Hollywood Bets | 1,468,290 | | | |
| Total | 17,282,190 | | | \$60,487.67 Plainville |
| Raynham-Taunton | | | | |
| On track | 7,057,986 | | | |
| Exports | | | | |
| Total | 7,057,986 | | | \$24,702.95 Raynham |
| Wonderland | | | | |
| On track | 203,449 | | | |
| Exports | | | | |
| Total | 203,449 | | | \$712.07 Boston (2/3) & Revere (1/3) |
| Grand Total | 72,104,283 | | | \$252,364.99 |

| Distributions - | | | | |
|-------------------------|---------------------|--------------------|--|--|
| City of Boston (line 1) | 110,975.42 | On Suffolk | | |
| City of Revere (line 1) | 55,486.88 | On Suffolk | | |
| City of Boston (line 2) | 474.72 | On Wonderland | | |
| City of Revere (line 2) | 237.35 | On Wonderland | | |
| Town of Plainville | 60,487.67 | On Plainridge | | |
| Town of Raynham | 24,702.95 | On Raynham-Taunton | | |
| Total | \$252,364.99 | | | |

Payments should be made to the above communities for the amounts indicated.

In accordance with Section 18D of Chapter 58, local aid is payable to each city and town within which racing activities are conducted. Amounts are computed at .35 percent times amounts wagered during the quarter ended six months prior to the payment.



Massachusetts Gaming Commission

Suffolk Downs Billing Report

Period Reviewed: 04/01/2018 to 06/30/2018

| | Out of State Running Horse Signal | Out of State Harness Horse Signal | Import of Out of State Greyhound Signal | Intra-State Simulcast of Suffolk Signal | Intra-State Simulcast of Plainridge | Live Racing | Period Totals |
|---------------------|---|---|--|---|---|---------------------|------------------------|
| Breaks | \$63,207.73 | \$1,019.81 | \$2,431.84 | | \$75.77 | \$3,116.02 | \$69,851.17 |
| WPS | \$4,625,550.00 | \$43,759.00 | \$109,225.00 | | \$3,498.00 | \$228,403.00 | \$5,010,435.00 |
| Exotics | \$7,470,060.00 | \$155,973.60 | \$870,498.50 | | \$14,023.40 | \$214,840.00 | \$8,725,395.50 |
| Total Handle | \$12,095,610.00 | \$199,732.60 | \$979,723.50 | | \$17,521.40 | \$443,243.00 | \$13,735,830.50 |

Fees to the Commission

| | | | | | | | |
|---------------------------------|-------------|---------------|------------|----------------------------|---------|---------------------|-------------|
| Commission | \$45,358.54 | \$749.00 | \$3,673.96 | | \$65.71 | \$3,324.32 | \$53,171.53 |
| Daily Open Licensing Days | 64 | Multiplied by | \$300.00 | Total Open Licensing Fee | | \$19,200.00 | |
| Daily Assessment Days | 91 | Multiplied by | \$1,362.95 | Total Daily Assessment Fee | | \$124,028.45 | |
| Total Fees to Commission | | | | | | \$196,399.98 | |

Trust Fund Fees

| | | | | | | |
|-------------------------------------|-------------|------------|------------|--|------------|---------------------|
| Running Horse Cap Improvement Fund | \$63,207.73 | | | | \$3,116.02 | \$66,323.75 |
| Running Horse Promotional Fund | \$15,119.51 | | | | \$1,108.11 | \$16,227.62 |
| Harness Cap Improvement Fund | | \$1,799.68 | | | \$145.89 | \$1,945.57 |
| Harness Promotional Fund | | \$779.87 | | | \$70.12 | \$849.99 |
| Greyhound Cap Improvement Fund | | | \$2,449.31 | | | \$2,449.31 |
| Greyhound Promotional Fund | | | \$2,449.31 | | | \$2,449.31 |
| Racing Stabilization Fund | | | | | | |
| Total Trust Fund Fees | | | | | | \$86,021.41 |
| Total Paid to the Commission | | | | | | \$286,645.51 |

Export SUMMARY REPORT

Originating Location Suffolk Downs

Reporting Dates: 04/01/2018 through 6/30/2018

Race Type: Thoroughbred

| Broadcasting Track/Hub | Net_Sales | Commission | Breakage + | Breakage - | Breakage Total | Settlement | Payout |
|---|-----------------------|-----------------------|--------------------|-------------------|--------------------|--------------------|-----------------------|
| Q9H_SU | \$672.21 | \$121.58 | \$1.46 | \$0.00 | \$1.46 | \$658.86 | \$1,208.03 |
| SGA_SU | \$39,110.30 | \$6,987.83 | \$233.44 | \$1.49 | \$231.95 | (\$4,160.61) | \$27,729.91 |
| SUA | \$0.00 | \$0.00 | \$0.00 | \$0.00 | \$0.00 | \$0.00 | \$0.00 |
| Signal Origination: Suffolk Downs Totals | \$1,180,116.37 | \$210,914.20 | \$9,454.71 | \$1,464.71 | \$7,990.00 | \$81,800.98 | \$1,043,013.15 |
| All Exports Grand Totals | \$7,807,836.05 | \$1,801,200.62 | \$45,747.98 | \$9,068.09 | \$36,679.89 | \$97,861.98 | \$1,043,013.15 |

| TVG | | | | | | | | |
|-----------|-----------------------------------|-----------------------------------|--|---|-------------------------------------|---------------------|------------------------|----------------|
| 4/1/2018 | | | | | | | | |
| 4/30/2018 | | | | | | | | |
| | Out of State Running Horse Signal | Out of State Harness Horse Signal | Import of Out of State Greyhound Signal (NA Suffolk) | Intra-State Simulcast of Suffolk (NA Suffolk) | Intra-State Simulcast of Plainridge | Live Racing Suffolk | Live Racing Plainridge | Weekly Total |
| | \$3,967,779.00 | \$303,614.00 | \$215,714.00 | | \$7,912.00 | \$0.00 | | \$4,495,019.00 |
| | \$20,159.92 | \$1,538.24 | \$1,145.53 | | \$65.39 | | | \$22,909.08 |
| | \$1,388,722.00 | \$121,325.00 | \$60,399.00 | | \$3,285.00 | | | \$1,573,731.00 |
| | \$2,579,057.00 | \$182,289.00 | \$155,315.00 | | \$4,627.00 | | | \$2,921,288.00 |
| \$0.00 | | | | | | | | \$0.00 |
| \$0.00 | | | | | | | | \$0.00 |
| | \$14,879.17 | \$1,138.55 | \$808.93 | | \$29.67 | \$0.00 | | \$16,856.32 |
| | \$20,159.92 | | | | | \$0.00 | | \$20,159.92 |
| | \$4,959.72 | | | | | \$0.00 | | \$4,959.72 |
| | | \$2,449.69 | | | \$88.53 | | | \$2,538.21 |
| | | \$911.45 | | | \$23.14 | | | \$934.58 |
| | | | \$1,078.57 | | | | | \$1,078.57 |
| \$0.00 | \$39,998.82 | \$4,499.68 | \$1,887.50 | \$0.00 | \$141.33 | \$0.00 | \$0.00 | \$46,527.33 |

| TVG | | | | | | | | |
|-----------|-----------------------------------|-----------------------------------|--|---|-------------------------------------|---------------------|------------------------|----------------|
| 5/1/2018 | | | | | | | | |
| 5/31/2018 | | | | | | | | |
| | Out of State Running Horse Signal | Out of State Harness Horse Signal | Import of Out of State Greyhound Signal (NA Suffolk) | Intra-State Simulcast of Suffolk (NA Suffolk) | Intra-State Simulcast of Plainridge | Live Racing Suffolk | Live Racing Plainridge | Weekly Total |
| | \$5,830,691.49 | \$363,059.81 | \$240,474.20 | | \$20,683.10 | \$0.00 | | \$6,454,908.60 |
| | \$30,422.34 | \$2,285.45 | \$633.28 | | \$99.52 | | | \$33,440.59 |
| | \$2,215,662.76 | \$156,115.71 | \$98,594.42 | | \$7,377.00 | | | \$2,477,749.89 |
| | \$3,615,028.73 | \$206,944.10 | \$141,879.78 | | \$13,306.10 | | | \$3,977,158.71 |
| \$0.00 | | | | | | | | \$0.00 |
| \$0.00 | | | | | | | | \$0.00 |
| | \$21,865.09 | \$1,361.47 | \$901.78 | | \$77.56 | \$0.00 | | \$24,205.91 |
| | \$30,422.34 | | | | | \$0.00 | | \$30,422.34 |
| | \$7,288.36 | | | | | \$0.00 | | \$7,288.36 |
| | | \$3,320.17 | | | \$166.05 | | | \$3,486.22 |
| | | \$1,034.72 | | | \$66.53 | | | \$1,101.25 |
| | | | \$1,202.37 | | | | | \$1,202.37 |
| \$0.00 | \$59,575.80 | \$5,716.37 | \$2,104.15 | \$0.00 | \$310.14 | \$0.00 | \$0.00 | \$67,706.45 |

| TVG | | | | | | | | |
|-----------|-----------------------------------|-----------------------------------|--|---|-------------------------------------|---------------------|------------------------|----------------|
| 6/1/2018 | | | | | | | | |
| 6/30/2018 | | | | | | | | |
| | Out of State Running Horse Signal | Out of State Harness Horse Signal | Import of Out of State Greyhound Signal (NA Suffolk) | Intra-State Simulcast of Suffolk (NA Suffolk) | Intra-State Simulcast of Plainridge | Live Racing Suffolk | Live Racing Plainridge | Weekly Total |
| | \$4,747,156.00 | \$469,500.00 | \$272,196.00 | | \$17,367.00 | \$27,140.00 | | \$5,533,359.00 |
| | \$20,962.40 | \$3,453.02 | \$2,301.68 | | \$53.78 | \$168.27 | | \$26,939.15 |
| | \$1,898,862.00 | \$187,800.00 | \$97,990.00 | | \$5,966.00 | \$12,019.00 | | \$2,202,637.00 |
| | \$2,848,294.00 | \$281,700.00 | \$174,206.00 | | \$11,401.00 | \$15,121.00 | | \$3,330,722.00 |
| \$0.00 | | | | | | | | \$0.00 |
| \$0.00 | | | | | | | | \$0.00 |
| | \$17,801.84 | \$1,760.63 | \$1,020.74 | | \$65.13 | \$203.55 | | \$20,851.87 |
| | \$20,962.40 | | | | | \$168.27 | | \$21,130.67 |
| | \$5,933.95 | | | | | \$67.85 | | \$6,001.80 |
| | | \$4,861.52 | | | \$110.79 | | | \$4,972.31 |
| | | \$1,408.50 | | | \$57.01 | | | \$1,465.51 |
| | | | \$1,360.98 | | | | | \$1,360.98 |
| \$0.00 | \$44,698.18 | \$8,030.65 | \$2,381.72 | \$0.00 | \$232.92 | \$439.67 | \$0.00 | \$55,783.13 |

EXPRESS BETS

| 4/1/2018 | | | | | | | | |
|-----------|-----------------------------------|-----------------------------------|--|---|-------------------------------------|---------------------|------------------------|----------------|
| 4/30/2018 | | | | | | | | |
| | Out of State Running Horse Signal | Out of State Harness Horse Signal | Import of Out of State Greyhound Signal (NA Suffolk) | Intra-State Simulcast of Suffolk (NA Suffolk) | Intra-State Simulcast of Plainridge | Live Racing Suffolk | Live Racing Plainridge | Weekly Total |
| | \$958,091.88 | \$100,928.22 | \$0.00 | | \$6,015.80 | \$0.00 | | \$1,065,035.90 |
| | \$4,666.59 | \$537.99 | | | \$6.76 | \$0.00 | | \$5,211.34 |
| | \$344,913.07 | \$23,306.35 | | | \$572.00 | \$0.00 | | \$368,791.42 |
| | \$613,178.81 | \$77,621.87 | | | \$5,443.80 | \$0.00 | | \$696,244.48 |
| \$0.00 | | | | | | | | \$0.00 |
| \$0.00 | | | | | | | | \$0.00 |
| | \$3,592.84 | \$378.48 | \$0.00 | | \$22.56 | \$0.00 | | \$3,993.88 |
| | \$4,666.59 | | | | | \$0.00 | | \$4,666.59 |
| | \$1,197.61 | | | | | \$0.00 | | \$1,197.61 |
| | | \$926.10 | | | \$33.98 | | | \$960.08 |
| | | \$388.11 | | | \$27.22 | | | \$415.33 |
| | | | \$0.00 | | | | | \$0.00 |
| \$0.00 | \$9,457.05 | \$1,692.69 | \$0.00 | \$0.00 | \$83.76 | \$0.00 | \$0.00 | \$11,233.50 |

EXPRESS BETS

| 5/1/2018 | | | | | | | | |
|-----------|-----------------------------------|-----------------------------------|--|---|-------------------------------------|---------------------|------------------------|----------------|
| 5/31/2018 | | | | | | | | |
| | Out of State Running Horse Signal | Out of State Harness Horse Signal | Import of Out of State Greyhound Signal (NA Suffolk) | Intra-State Simulcast of Suffolk (NA Suffolk) | Intra-State Simulcast of Plainridge | Live Racing Suffolk | Live Racing Plainridge | Weekly Total |
| | \$1,388,306.70 | \$81,232.00 | \$0.00 | | \$13,271.00 | \$0.00 | | \$1,482,809.70 |
| | \$7,153.28 | \$352.31 | | | \$25.55 | \$0.00 | | \$7,531.14 |
| | \$502,814.00 | \$34,117.00 | | | \$1,754.00 | \$0.00 | | \$538,685.00 |
| | \$885,492.70 | \$47,115.00 | | | \$11,517.00 | \$0.00 | | \$944,124.70 |
| \$0.00 | | | | | | | | \$0.00 |
| \$0.00 | | | | | | | | \$0.00 |
| | \$5,206.15 | \$304.62 | \$0.00 | | \$49.77 | \$0.00 | | \$5,560.54 |
| | \$7,153.28 | | | | | \$0.00 | | \$7,153.28 |
| | \$1,735.38 | | | | | \$0.00 | | \$1,735.38 |
| | | \$587.89 | | | \$83.14 | | | \$671.02 |
| | | \$235.58 | | | \$57.59 | | | \$293.16 |
| | | | \$0.00 | | | | | \$0.00 |
| \$0.00 | \$14,094.81 | \$1,128.08 | \$0.00 | \$0.00 | \$190.49 | \$0.00 | \$0.00 | \$15,413.38 |

EXPRESS BETS

| 6/1/2018 | | | | | | | | |
|-----------|-----------------------------------|-----------------------------------|--|---|-------------------------------------|---------------------|------------------------|----------------|
| 6/30/2018 | | | | | | | | |
| | Out of State Running Horse Signal | Out of State Harness Horse Signal | Import of Out of State Greyhound Signal (NA Suffolk) | Intra-State Simulcast of Suffolk (NA Suffolk) | Intra-State Simulcast of Plainridge | Live Racing Suffolk | Live Racing Plainridge | Weekly Total |
| | \$1,115,306.00 | \$113,992.00 | \$0.00 | | \$10,923.00 | \$8,918.00 | | \$1,249,139.00 |
| | \$5,140.49 | \$578.78 | | | \$18.03 | \$49.99 | | \$5,787.29 |
| | \$446,122.00 | \$46,736.00 | | | \$1,244.00 | \$3,750.00 | | \$497,852.00 |
| | \$669,184.00 | \$67,256.00 | | | \$9,679.00 | \$5,168.00 | | \$751,287.00 |
| \$0.00 | | | | | | | | \$0.00 |
| \$0.00 | | | | | | | | \$0.00 |
| | \$4,182.40 | \$427.47 | \$0.00 | | \$40.96 | \$66.89 | | \$4,717.71 |
| | \$5,140.49 | | | | | \$49.99 | | \$5,190.48 |
| | \$1,394.13 | | | | | \$22.30 | | \$1,416.43 |
| | | \$915.06 | | | \$66.43 | | | \$981.49 |
| | | \$336.28 | | | \$48.40 | | | \$384.68 |
| | | | \$0.00 | | | | | \$0.00 |
| \$0.00 | \$10,717.02 | \$1,678.81 | \$0.00 | \$0.00 | \$155.78 | \$139.17 | \$0.00 | \$12,690.78 |

TWIN SPIRES

4/1/2018
4/30/2018

| | Out of State Running Horse Signal | Out of State Harness Horse Signal | Import of Out of State Greyhound Signal (NA Suffolk) | Intra-State Simulcast of Suffolk (NA Suffolk) | Intra-State Simulcast of Plainridge | Live Racing Suffolk | Live Racing Plainridge | Weekly Total |
|--------|-----------------------------------|-----------------------------------|--|---|-------------------------------------|---------------------|------------------------|----------------|
| | \$2,487,418.00 | \$289,159.00 | \$24,561.00 | | \$15,071.00 | \$0.00 | | \$2,816,209.00 |
| | \$18,173.87 | \$2,096.32 | \$1,085.44 | | \$807.63 | \$0.00 | | \$22,163.26 |
| | \$920,344.66 | \$115,663.60 | \$7,859.52 | | \$6,028.40 | \$0.00 | | \$1,049,896.18 |
| | \$1,567,073.34 | \$173,495.40 | \$16,701.48 | | \$9,042.60 | \$0.00 | | \$1,766,312.82 |
| \$0.00 | | | | | | | | \$0.00 |
| \$0.00 | | | | | | | | \$0.00 |
| | \$9,327.82 | \$1,084.35 | \$92.10 | | \$56.52 | \$0.00 | | \$10,560.78 |
| | \$18,173.87 | | | | | \$0.00 | | \$18,173.87 |
| | \$3,109.27 | | | | | \$0.00 | | \$3,109.27 |
| | | \$2,963.80 | | | \$852.84 | | | \$3,816.64 |
| | | \$867.48 | | | \$45.21 | | | \$912.69 |
| | | | \$122.81 | | | | | \$122.81 |
| \$0.00 | \$30,610.96 | \$4,915.62 | \$214.91 | \$0.00 | \$954.57 | \$0.00 | \$0.00 | \$36,696.06 |

TWIN SPIRES

5/1/2018
5/31/2018

| | Out of State Running Horse Signal | Out of State Harness Horse Signal | Import of Out of State Greyhound Signal (NA Suffolk) | Intra-State Simulcast of Suffolk (NA Suffolk) | Intra-State Simulcast of Plainridge | Live Racing Suffolk | Live Racing Plainridge | Weekly Total |
|--------|-----------------------------------|-----------------------------------|--|---|-------------------------------------|---------------------|------------------------|----------------|
| | \$4,072,435.00 | \$191,597.00 | \$67,249.00 | | \$28,807.00 | \$0.00 | | \$4,360,088.00 |
| | \$23,468.95 | \$1,139.64 | \$407.68 | | \$187.27 | \$0.00 | | \$25,203.54 |
| | \$1,547,525.00 | \$91,675.00 | \$26,043.00 | | \$13,265.00 | \$0.00 | | \$1,678,508.00 |
| | \$2,524,910.00 | \$99,922.00 | \$41,206.00 | | \$15,542.00 | \$0.00 | | \$2,681,580.00 |
| \$0.00 | | | | | | | | \$0.00 |
| \$0.00 | | | | | | | | \$0.00 |
| | \$15,271.63 | \$718.49 | \$252.18 | | \$108.03 | \$0.00 | | \$16,350.33 |
| | \$23,468.95 | | | | | \$0.00 | | \$23,468.95 |
| | \$5,090.54 | | | | | \$0.00 | | \$5,090.54 |
| | | \$1,639.25 | | | \$264.98 | | | \$1,904.23 |
| | | \$499.61 | | | \$77.71 | | | \$577.32 |
| | | | \$336.25 | | | | | \$336.25 |
| \$0.00 | \$43,831.13 | \$2,857.35 | \$588.43 | \$0.00 | \$450.72 | \$0.00 | \$0.00 | \$47,727.62 |

TWIN SPIRES

6/1/2018
6/30/2018

| | Out of State Running Horse Signal | Out of State Harness Horse Signal | Import of Out of State Greyhound Signal (NA Suffolk) | Intra-State Simulcast of Suffolk (NA Suffolk) | Intra-State Simulcast of Plainridge | Live Racing Suffolk | Live Racing Plainridge | Weekly Total |
|--------|-----------------------------------|-----------------------------------|--|---|-------------------------------------|---------------------|------------------------|----------------|
| | \$2,517,471.00 | \$444,260.00 | \$75,757.00 | | \$27,763.00 | \$16,976.00 | | \$3,082,227.00 |
| | \$15,867.16 | \$706.32 | \$198.33 | | \$169.55 | \$127.08 | | \$17,068.44 |
| | \$1,006,988.00 | \$182,146.00 | \$34,848.00 | | \$10,531.00 | \$7,322.00 | | \$1,241,835.00 |
| | \$1,510,483.00 | \$262,114.00 | \$40,909.00 | | \$17,232.00 | \$9,654.00 | | \$1,840,392.00 |
| \$0.00 | | | | | | | | \$0.00 |
| \$0.00 | | | | | | | | \$0.00 |
| | \$9,440.52 | \$1,665.98 | \$284.09 | | \$104.11 | \$127.32 | | \$11,622.01 |
| | \$15,867.16 | | | | | \$127.08 | | \$15,994.24 |
| | \$3,146.84 | | | | | \$42.44 | | \$3,189.28 |
| | | \$2,016.89 | | | \$255.71 | | | \$2,272.60 |
| | | \$1,310.57 | | | \$86.16 | | | \$1,396.73 |
| | | | \$378.79 | | | | | \$378.79 |
| \$0.00 | \$28,454.52 | \$4,993.44 | \$662.87 | \$0.00 | \$445.98 | \$296.84 | \$0.00 | \$34,853.65 |

NYRA Bets

4/1/2018
4/30/2018

| | Out of State Running Horse Signal | Out of State Harness Horse Signal | Import of Out of State Greyhound Signal (NA Suffolk) | Intra-State Simulcast of Suffolk (NA Suffolk) | Intra-State Simulcast of Plainridge | Live Racing Suffolk | Live Racing Plainridge | Weekly Total |
|--------|-----------------------------------|-----------------------------------|--|---|-------------------------------------|---------------------|------------------------|--------------|
| | \$481,934.00 | \$27,322.00 | \$0.00 | | \$0.00 | \$0.00 | | \$509,256.00 |
| | \$2,841.67 | \$174.30 | | | \$0.00 | \$0.00 | | \$3,015.97 |
| | \$183,134.00 | \$10,928.00 | | | \$0.00 | \$0.00 | | \$194,062.00 |
| | \$298,800.00 | \$16,394.00 | | | \$0.00 | \$0.00 | | \$315,194.00 |
| \$0.00 | | | | | | | | \$0.00 |
| \$0.00 | | | | | | | | \$0.00 |
| | \$1,807.25 | \$102.46 | \$0.00 | | \$0.00 | \$0.00 | | \$1,909.71 |
| | \$2,841.67 | | | | | \$0.00 | | \$2,841.67 |
| | \$602.42 | | | | | \$0.00 | | \$602.42 |
| | | \$256.27 | | | \$0.00 | | | \$256.27 |
| | | \$81.97 | | | \$0.00 | | | \$81.97 |
| | | | \$0.00 | | | | | \$0.00 |
| \$0.00 | \$5,251.34 | \$440.70 | \$0.00 | \$0.00 | \$0.00 | \$0.00 | \$0.00 | \$5,692.04 |

NYRA Bets

5/1/2018
5/31/2018

| | Out of State Running Horse Signal | Out of State Harness Horse Signal | Import of Out of State Greyhound Signal (NA Suffolk) | Intra-State Simulcast of Suffolk (NA Suffolk) | Intra-State Simulcast of Plainridge | Live Racing Suffolk | Live Racing Plainridge | Weekly Total |
|--------|-----------------------------------|-----------------------------------|--|---|-------------------------------------|---------------------|------------------------|--------------|
| | \$815,442.73 | \$33,087.00 | \$0.00 | | \$1,068.00 | \$0.00 | | \$849,597.73 |
| | \$4,240.29 | \$10.42 | | | \$10.42 | \$0.00 | | \$4,261.13 |
| | \$250,802.43 | \$21,116.00 | | | \$783.00 | \$0.00 | | \$272,701.43 |
| | \$564,640.30 | \$11,971.00 | | | \$285.00 | \$0.00 | | \$576,896.30 |
| \$0.00 | | | | | | | | \$0.00 |
| \$0.00 | | | | | | | | \$0.00 |
| | \$3,057.91 | \$124.08 | \$0.00 | | \$4.01 | \$0.00 | | \$3,185.99 |
| | \$4,240.29 | | | | | \$0.00 | | \$4,240.29 |
| | \$1,019.30 | | | | | \$0.00 | | \$1,019.30 |
| | | \$70.28 | | | \$11.85 | | | \$82.12 |
| | | \$59.86 | | | \$1.43 | | | \$61.28 |
| | | | \$0.00 | | | | | \$0.00 |
| \$0.00 | \$8,317.50 | \$254.21 | \$0.00 | \$0.00 | \$17.28 | \$0.00 | \$0.00 | \$8,588.98 |

NYRA Bets

6/1/2018
6/30/2018

| | Out of State Running Horse Signal | Out of State Harness Horse Signal | Import of Out of State Greyhound Signal (NA Suffolk) | Intra-State Simulcast of Suffolk (NA Suffolk) | Intra-State Simulcast of Plainridge | Live Racing Suffolk | Live Racing Plainridge | Weekly Total |
|--------|-----------------------------------|-----------------------------------|--|---|-------------------------------------|---------------------|------------------------|--------------|
| | \$685,091.70 | \$58,061.00 | \$0.00 | | \$1,704.00 | \$2,205.30 | | \$747,062.00 |
| | \$3,433.86 | \$286.02 | | | \$13.45 | \$0.00 | | \$3,733.33 |
| | \$225,793.00 | \$26,127.00 | | | \$1,172.00 | \$1,015.00 | | \$254,107.00 |
| | \$459,298.70 | \$31,934.00 | | | \$532.00 | \$1,190.30 | | \$492,955.00 |
| \$0.00 | | | | | | | | \$0.00 |
| \$0.00 | | | | | | | | \$0.00 |
| | \$2,569.09 | \$217.73 | \$0.00 | | \$6.39 | \$16.54 | | \$2,809.75 |
| | \$3,433.86 | | | | | \$0.00 | | \$3,433.86 |
| | \$856.36 | | | | | \$5.51 | | \$861.88 |
| | | \$445.69 | | | \$16.11 | | | \$461.80 |
| | | \$159.67 | | | \$2.66 | | | \$162.33 |
| | | | \$0.00 | | | | | \$0.00 |
| \$0.00 | \$6,859.32 | \$823.09 | \$0.00 | \$0.00 | \$25.16 | \$22.05 | \$0.00 | \$7,729.62 |

Plainridge Billing Report

Period Reviewed: 04/01/2018 to 06/30/2018

| | Out of State Running Horse Signal | Out of State Harness Horse Signal | Import of Out of State Greyhound Signal | Intra-State Simulcast of Suffolk Signal | Intra-State Simulcast of Plainridge | Live Racing | Period Totals |
|---------------------|---|---|---|---|---|---------------------|-----------------------|
| Breaks | \$29,874.38 | \$4,886.13 | \$2,589.25 | \$108.22 | | \$2,928.53 | \$40,386.51 |
| WPS | \$2,211,537.00 | \$309,291.00 | \$120,313.00 | \$5,929.00 | | \$175,098.00 | \$2,822,168.00 |
| Exotics | \$3,748,529.53 | \$872,749.21 | \$1,342,366.71 | \$9,633.10 | | \$390,733.42 | \$6,364,011.97 |
| Total Handle | \$5,960,066.53 | \$1,182,040.21 | \$1,462,679.71 | \$15,562.10 | | \$565,831.42 | \$9,186,179.97 |

Fees to the Commission

| | | | | | | | |
|----------------------------------|-------------|----------------------|------------|---------|-----------------------------------|------------|--------------------|
| Commission | \$22,350.25 | \$4,432.65 | \$5,485.05 | \$58.36 | | \$4,243.74 | \$36,570.04 |
| Daily Open Licensing Days | 90 | Multiplied by | \$300.00 | | Total Open Licensing Fee | | \$27,000.00 |
| Daily Assessment Days | 91 | Multiplied by | \$350.75 | | Total Daily Assessment Fee | | \$31,918.25 |
| Total Fees to Commission | | | | | | | \$95,488.29 |

Trust Fund Fees

| | | | | | | | |
|---|-------------|------------|------------|----------|--|------------|--------------------|
| Running Horse Cap Improvement Fund | \$29,874.38 | | | \$108.22 | | | \$29,982.60 |
| Running Horse Promotional Fund | \$7,450.08 | | | \$19.45 | | | \$7,469.54 |
| Harness Cap Improvement Fund | | \$9,249.88 | | | | \$6,835.86 | \$16,085.74 |
| Harness Promotional Fund | | \$4,363.75 | | | | \$3,907.33 | \$8,271.08 |
| Greyhound Cap Improvement Fund | | | \$3,656.70 | | | | \$3,656.70 |
| Greyhound Promotional Fund | | | \$3,656.70 | | | | \$3,656.70 |
| Racing Stabilization Fund | | | | | | | |
| Total Trust Fund Fees | | | | | | | \$69,122.35 |

Total Paid to the Commission \$164,610.65

Third Party Assessments

| | | | | | | | |
|---|--------------|-------------|--|------------|--|--|--------------|
| Tufts Veterinary Assessment | | | | | | | |
| MA Thoroughbred Breeders | | | | | | | |
| Premiums | \$119,201.33 | | | | | | \$119,201.33 |
| Purses | \$238,402.66 | \$47,281.61 | | \$1,419.11 | | | \$287,103.38 |
| InState Running Horse Signal Fee | | | | \$1,711.83 | | | \$1,711.83 |

Total Third Party Assessments \$408,016.54

Export SUMMARY REPORT

Originating Location Plainridge

Reporting Dates: 04/01/2018 through 6/30/2018

Race Type: Harness

| Broadcasting Track/Hub | Net_Sales | Commission | Breakage + | Breakage - | Breakage Total | Settlement | Payout |
|--|-----------------------|-----------------------|--------------------|-------------------|--------------------|--------------------|---------------|
| Winners OTB | \$31,849.22 | \$7,722.92 | \$142.20 | \$12.19 | \$130.01 | (\$8,605.47) | |
| Wolf Road | \$221.60 | \$56.35 | \$0.48 | \$0.00 | \$0.48 | (\$2.70) | |
| Woodbine | \$35,134.90 | \$8,347.00 | \$154.53 | \$7.26 | \$147.27 | \$2,410.98 | |
| Woodbine Entertainment Group Int'l | \$11,154.44 | \$2,570.01 | \$52.53 | \$4.71 | \$47.82 | \$598.50 | |
| Woodbine IVR | \$106,262.71 | \$24,333.52 | \$700.97 | \$319.01 | \$381.96 | (\$1,514.08) | |
| Wooden Nickel | \$98.50 | \$25.37 | \$0.04 | \$0.00 | \$0.04 | (\$8.61) | |
| X The Spot OTB LGR | \$0.00 | \$0.00 | \$0.00 | \$0.00 | \$0.00 | \$0.00 | |
| XAZ | \$0.00 | \$0.00 | \$0.00 | \$0.00 | \$0.00 | \$0.00 | |
| XIL | \$0.00 | \$0.00 | \$0.00 | \$0.00 | \$0.00 | \$0.00 | |
| XpressBet | \$128,473.06 | \$29,723.68 | \$720.73 | \$663.09 | \$57.64 | \$1,944.86 | |
| Xpressbet Maryland | \$4,638.40 | \$1,071.23 | \$28.85 | \$0.69 | \$28.16 | (\$623.55) | |
| Xpressbet Southern Alberta | \$713.33 | \$170.79 | \$1.66 | \$0.00 | \$1.66 | (\$191.52) | |
| Signal Origination: Plainridge Totals | \$6,627,719.68 | \$1,590,286.42 | \$36,293.27 | \$7,603.38 | \$28,689.89 | \$16,061.00 | |
| SUPAR | \$0.00 | \$0.00 | \$0.00 | \$0.00 | \$0.00 | \$0.00 | \$0.00 |
| Signal Origination: Santa Anita Park Totals | \$0.00 | \$0.00 | \$0.00 | \$0.00 | \$0.00 | \$0.00 | \$0.00 |

PLAINRIDGE WINLINE Billing Report

Period Reviewed: 04/01/2018 to 06/30/2018

| | Out of State Running Horse Signal | Out of State Harness Horse Signal | Import of Out of State Greyhound Signal | Intra-State Simulcast of Suffolk Signal | Intra-State Simulcast of Plainridge | Live Racing | Period Totals |
|---------------------|---|---|---|---|---|--------------------|-----------------------|
| Breaks | \$7,000.39 | \$781.61 | \$261.95 | \$8.70 | | \$102.64 | \$8,155.29 |
| WPS | \$520,869.00 | \$46,849.00 | \$13,061.00 | \$738.00 | | \$5,254.00 | \$586,771.00 |
| Exotics | \$606,995.83 | \$99,419.59 | \$149,226.64 | \$1,163.40 | | \$24,713.98 | \$881,519.44 |
| Total Handle | \$1,127,864.83 | \$146,268.59 | \$162,287.64 | \$1,901.40 | | \$29,967.98 | \$1,468,290.44 |

Fees to the Commission

| | | | | | | | |
|---------------------------------|------------|---------------|----------|--------|--|----------------------------|-------------------|
| Commission | \$4,229.49 | \$548.51 | \$608.58 | \$7.13 | | \$224.76 | \$5,618.47 |
| Daily Open Licensing Days | 0 | Multiplied by | \$300.00 | | | Total Open Licensing Fee | \$0.00 |
| Daily Assessment Days | 0 | Multiplied by | \$350.75 | | | Total Daily Assessment Fee | \$0.00 |
| Total Fees to Commission | | | | | | | \$5,618.47 |

Trust Fund Fees

| | | | | | | | |
|------------------------------------|------------|------------|----------|--------|--|----------|--------------------|
| Running Horse Cap Improvement Fund | \$7,000.39 | | | \$8.70 | | \$349.78 | \$7,358.87 |
| Running Horse Promotional Fund | \$1,409.83 | | | \$2.38 | | \$247.14 | \$1,659.35 |
| Harness Cap Improvement Fund | | \$1,278.71 | | | | | \$1,278.71 |
| Harness Promotional Fund | | \$497.10 | | | | | \$497.10 |
| Greyhound Cap Improvement Fund | | | \$405.72 | | | | \$405.72 |
| Greyhound Promotional Fund | | | \$405.72 | | | | \$405.72 |
| Racing Stabilization Fund | | | | | | | |
| Total Trust Fund Fees | | | | | | | \$11,008.54 |

Total Paid to the Commission \$17,223.93

Third Party Assessments

| | | | | | | | |
|--------------------------------------|-------------|------------|--|----------|--|--|--------------------|
| Tufts Veterinary Assessment | | | | | | | |
| MA Thoroughbred Breeders | | | | | | | |
| Premiums | \$22,557.30 | | | | | | \$22,557.30 |
| Purses | \$45,114.59 | \$5,850.74 | | \$173.25 | | | \$51,138.59 |
| InState Running Horse Signal Fee | | | | \$209.15 | | | \$209.15 |
| Total Third Party Assessments | | | | | | | \$73,905.04 |

Raynham Billing Report

Period Reviewed: 04/01/2018 to 06/30/2018

| | Out of State Running Horse Signal | Out of State Harness Horse Signal | Import of Out of State Greyhound Signal | Intra-State Simulcast of Suffolk Signal | Intra-State Simulcast of Plainridge | Live Racing | Period Totals |
|---------------------|---|---|--|---|---|-------------|-----------------------|
| Breaks | \$14,777.69 | \$603.94 | \$5,541.94 | | \$64.58 | | \$20,988.15 |
| WPS | \$1,063,526.00 | \$27,875.00 | \$234,314.00 | | \$2,587.00 | | \$1,328,302.00 |
| Exotics | \$2,467,426.80 | \$136,542.70 | \$3,107,250.10 | | \$18,464.70 | | \$5,729,684.30 |
| Total Handle | \$3,530,952.80 | \$164,417.70 | \$3,341,564.10 | | \$21,051.70 | | \$7,057,986.30 |

Fees to the Commission

| | | | | | | | |
|---------------------------------|-------------|---------------|-------------|--|----------------------------|--|--------------------|
| Commission | \$13,241.07 | \$616.57 | \$12,530.87 | | \$78.94 | | \$26,467.45 |
| Daily Open Licensing Days | 83 | Multiplied by | \$300.00 | | Total Open Licensing Fee | | \$24,900.00 |
| Daily Assessment Days | 91 | Multiplied by | \$295.68 | | Total Daily Assessment Fee | | \$26,906.88 |
| Total Fees to Commission | | | | | | | \$78,274.33 |

Trust Fund Fees

| | | | | | | | |
|------------------------------------|-------------|------------|------------|--|----------|--|--------------------|
| Running Horse Cap Improvement Fund | \$14,777.69 | | | | | | \$14,777.69 |
| Running Horse Promotional Fund | \$4,413.69 | | | | | | \$4,413.69 |
| Harness Cap Improvement Fund | | \$1,286.65 | | | \$156.90 | | \$1,443.56 |
| Harness Promotional Fund | | \$682.71 | | | \$92.32 | | \$775.04 |
| Greyhound Cap Improvement Fund | | | \$8,353.91 | | | | \$8,353.91 |
| Greyhound Promotional Fund | | | \$8,353.91 | | | | \$8,353.91 |
| Racing Stabilization Fund | | | \$5,541.94 | | | | \$5,541.94 |
| Total Trust Fund Fees | | | | | | | \$43,659.74 |

| | |
|-------------------------------------|---------------------|
| Total Paid to the Commission | \$121,934.06 |
|-------------------------------------|---------------------|

Wonderland Billing Report

Period Reviewed: 04/01/2018 to 06/30/2018

| | Out of State Running Horse Signal | Out of State Harness Horse Signal | Import of Out of State Greyhound Signal | Intra-State Simulcast of Suffolk Signal | Intra-State Simulcast of Plainridge | Live Racing | Period Totals |
|-------------------------------------|---|---|--|---|---|-----------------------------------|---------------------|
| Breaks | | | \$524.31 | | | | \$524.31 |
| WPS | | | \$27,537.00 | | | | \$27,537.00 |
| Exotics | | | \$175,911.70 | | | | \$175,911.70 |
| Total Handle | | | \$203,448.70 | | | | \$203,448.70 |
| Fees to the Commission | | | | | | | |
| Commission | | | \$762.93 | | | | \$762.93 |
| Daily Open Licensing Days | 64 | Multiplied by | \$300.00 | | | Total Open Licensing Fee | \$19,200.00 |
| Daily Assessment Days | 91 | Multiplied by | \$45.41 | | | Total Daily Assessment Fee | \$4,132.31 |
| Total Fees to Commission | | | | | | | \$24,095.24 |
| Trust Fund Fees | | | | | | | |
| Running Horse Cap Improvement Fund | | | | | | | |
| Running Horse Promotional Fund | | | | | | | |
| Harness Cap Improvement Fund | | | | | | | |
| Harness Promotional Fund | | | | | | | |
| Greyhound Cap Improvement Fund | | | \$508.62 | | | | \$508.62 |
| Greyhound Promotional Fund | | | \$508.62 | | | | \$508.62 |
| Racing Stabilization Fund | | | \$524.31 | | | | \$524.31 |
| Total Trust Fund Fees | | | | | | | \$1,541.55 |
| Total Paid to the Commission | | | | | | | \$25,636.80 |



Division of Racing

TO: Gayle Cameron, Interim Chairwoman
Eileen O' Brien, Commissioner
Bruce Stebbins, Commissioner
Enrique Zuniga, Commissioner

FROM: Alexandra Lightbown, Director of Racing

CC: Edward Bedrosian, Executive Director
Catherine Blue, General Counsel

DATE: January 7, 2019

RE: Sterling Suffolk Racecourse Unclaimed Ticket
("Outs") Payments for 2017

Dear Commissioners:

Massachusetts Gaming Commission Senior Financial Analyst Chad Bourque has reviewed the Sterling Suffolk Racecourse request for ticket payments from 2017 with James Alcott, Director of Pari-Mutuel Operations for Sterling Suffolk Racecourse. Mr. Bourque has validated the tickets for a total payment of \$217.63.

Recommendation: That the Commission approve the request of Sterling Suffolk Racecourse for ticket payments from 2017 for a total of \$217.63.



Massachusetts Gaming Commission



Division of Racing

MEMORANDUM

| | |
|-----------------|--|
| TO: | Dr. Alexandra Lightbown, Director of Racing |
| FROM: | Chad Bourque, Financial Analyst |
| SUBJECT: | Review of Suffolk Downs payments from 2017 Outs Book |
| DATE: | January 07, 2019 |

Dr. Lightbown,

I met with James Alcott, Director of Pari-Mutuel Operations for Suffolk Downs on 01/04/2019 to review the attached request for ticket payments from the 2017 Outs Book. After review of the records, I believe the two ticket requests are valid. The total amount of the request is for \$217.63.

Sincerely,


Chad Bourque

Encl. 2017 suffolk downs out request

Cdb



Massachusetts Gaming Commission

101 Federal Street, 12th Floor, Boston, Massachusetts 02110 | TEL 617.979.8400 | FAX 617.725.0258 | www.massgaming.com



To: Dr. Alexandra Lightbown
Director of Racing
Massachusetts Gaming Commission
101 Federal Street, 12th Floor
Boston, MA 02110

From: James R. Alcott
Director of Pari-Mutuel Operations

Date: January 4, 2019

Re: Commission Ruling

I request the Massachusetts Gaming Commission approval of payment from the 2017 Outs Book to pay the following individuals:

| <u>NAME:</u> | <u>AMOUNT:</u> | <u>TICKET #:</u> | <u>DATE:</u> |
|--|----------------|------------------|--------------|
| Jia X Ma 29 Edmund St. Malden, MA 02148-2606 | \$145.43 | 32473625590613 | 3/24/17 |
| James M. Freitas 690 Winthrop Ave. Revere, MA 02151-5564 | \$72.20 | 96390768487372 | 2/15/17 |

Total: \$217.63

Sincerely,

James R. Alcott

C/C: Chip Tuttle, Chief Operating Officer,
John Rizzo, Consultant
Dave Lanzilli, Controller



MASSACHUSETTS GAMING COMMISSION

MEMORANDUM

To: Interim Chairwoman Cameron and Commissioners O'Brien, Stebbins, and Zuniga
From: Edward Bedrosian, Jr., Executive Director and Derek Lennon, CFAO
Date: 1/10/2019
Re: Fiscal Year 2019 (FY19) Mid-Year Budget Review

Summary:

The Massachusetts Gaming Commission approved a FY19 budget for the Gaming Control Fund of \$33.4M composed of \$22.6M in regulatory costs and \$10.79M in statutorily required costs. The Gaming Control Fund required an initial assessment of \$28.32M on licensees. FY18 revenue exceeded FY18 expenses by \$947.3K, which resulted in the initial FY19 assessment being reduced from \$28.32M to \$27.37M.

The FY19 approved budget does not include operational or public safety costs associated with the opening of the Everett casino site. Additionally, the FY19 approved budget does not include the costs associated with migrating our technology backbone outside of the Commonwealth's information technology support group, or the additional costs of on-going litigation. Staff is recommending that \$3.25M in additional costs be added to the FY19 approved budget .

The above mentioned increase in costs would result in a revised budget of \$36.6M for the Gaming Control Fund. The increased costs are partially offset by \$860.9K in revenue that has exceeded the initial FY19 projections. The combined effect of budget increases and additional revenue would result in an increase to licensees' assessments of \$2.39M. The table below summarizes the impact of the additional costs and excess revenues:

| Category | Description | Amount |
|--|-------------------------------|-----------------------|
| Opening of Everett Casino | | |
| | Public Safety Everett | \$807,876.57 |
| | Gaming Agents Everett | \$229,709.50 |
| | IT Everett | \$134,386.00 |
| | GameSense Everett | \$144,418.00 |
| Subtotal Opening of Everett Casino | | \$1,316,390.07 |
| Other Mid-Year Needs | | |
| | Public Safety MGM Springfield | \$396,341.78 |
| | Litigation | \$750,000.00 |
| | IT Migration | \$791,429.03 |
| Subtotal Other Mid-Year Needs | | \$1,937,770.81 |
| Total Mid-Year Request | | \$3,254,160.88 |
| Less Revenue in Excess of Projections | | \$860,945.25 |
| Increase to Licensee Assessment | | \$2,393,215.63 |



Massachusetts Gaming Commission

Everett Casino Operational and Public Safety Cost Details:

When the Commission approved the FY19 initial budget it was with the knowledge that MGC operational and public safety costs associated with the start-up of the Everett casino site were not included. Staff explained in the June 2018 public meetings the reason for not including the start-up costs was due to the uncertain time table for the opening of the casino. At this point, while the time table is still uncertain, if the Commission fails to authorize funding for the operational and public safety costs requested to open a casino, the Commission's staff will not be able to make the end of June time table currently projected.

The additional costs total \$1.31M and are composed of new full-time positions and fringe benefits (10 FTEs, \$229.7K), funding of the Gaming Enforcement Unit (\$807.8K), information technology circuits, equipment, and testing of Gaming Equipment at MGC offices in the Everett facility (\$134.8K), and GameSense program start-up (\$144.4K). The following chart lists the costs by spending category and below the chart is a description of the costs as it relates to each division:

| Object Class | Description | Amount |
|--|-------------------------------|---------------------|
| AA | Full-time Equivalent Salaries | 167,500.00 |
| DD | Fringe and Payroll Taxes | 72,423.00 |
| HH | GameSense | 144,418.00 |
| JJ | Public Safety Costs | 807,876.57 |
| UU | Gaming Technology | 134,386.00 |
| Total Everett Operational and Public Safety Costs | | 1,316,390.07 |

Office of Information Technology \$134.3K:

- Slot Machine Testing \$75K: Testing of progressive metering devices and casino management system by independent test laboratory.
- Hardware and Data Lines \$59.3K: Data lines and equipment for MGC's central monitoring system, and IT equipment for staff at Everett Casino.

Investigations and Enforcement Bureau \$1.03M:

- Gaming Agents Division \$229.7K: One [1] senior supervising gaming agent for the Everett site, four [4] supervisor agents seven [5] gaming agents. All these positions would be budgeted for the last three months of FY19
- Gaming Enforcement Unit \$807.8K: 19 members composed of both Everett and MSP Lieutenant, Sergeants, and Troopers/Officers. All of these positions would be budgeted for the last four months of FY19.

Office of Research and Responsible Gaming \$144.4K:

- Mass Council on Compulsive Gambling—GameSense start-up costs for staffing and printed materials.

Other Mid-Year Needs:

In addition to the operational and public safety costs for the Everett Casino site, staff is requesting consideration for funding for litigation (\$750K, this covers current legal costs), additional public safety funding for MGM Springfield (\$396.3K), and migration of the MGC IT backbone from the Executive



Massachusetts Gaming Commission

Office of Technology and Security (EOTSS) to a cloud based solution (\$791.4K). The following chart lists the costs by spending category and below the chart is a description of the costs as it relates to each division:

| Object Class | Description | Amount |
|------------------------------------|----------------------------|---------------------|
| HH | Outside Counsel Litigation | 750,000.00 |
| JJ | Public Safety Costs | 396,341.78 |
| UU | IT Migration to Cloud | 791,429.03 |
| Total Other Mid-Year Costs: | | 1,937,770.81 |

Office of General Counsel \$750K:

- Litigation for Boston based services \$500K.
- Litigation for Nevada based services \$250K.

Investigations and Enforcement Bureau \$396.3K:

- Five months funding for three additional staff (2 MSP and 1 Springfield) for the Springfield Gaming Enforcement unit (\$146.3K). Post opening of the casino, the Springfield GEU has had to adjust security levels based on operational needs. This funding will help to reduce overtime costs as well as staff burnout.
- Replenish of overtime budget for GEU at MGM, Plainville and Central Office \$250K.

Office of Information and Technology \$791.4K:

- Switches, circuits, servers and equipment for a new network and cloud environment (\$184.2K)
- Migration from EOTSS to independent cloud with active back-up and creation of our own domain (\$527.2K)
- Migration of applications (JIRA, Intranet, LMS, Itrak, etc) to cloud format (\$80K)

The litigation request funds current litigation costs. Costs for the remainder of the year can range anywhere from an additional \$500K to \$1M. Staff will wait until the end of the third quarter to come back to the Commission on an estimate to finish the year. The litigation outlook should be clearer at that time.

The additional \$250K of overtime proposed in this document will take a great deal of management and prioritizing to last the next six months. However, staff is hopeful that with the addition of three staff at MGM Springfield to help manage high volume times this amount will be sufficient to close out the fiscal year.

The Migration from EOTSS supported services to the cloud environment has been one the Commission has been contemplating for a couple of years. With the opening of an Everett location, as well as a refresh cycle coming up for our IT equipment (which is close to 5 years old and either at the end or past the end of its useful life cycle) now is the time to migrate to avoid duplicative costs.

Mid-Year Revenue Update:

The FY19 Budget for the Gaming Control Fund relies on fees from licensing and slots of ~\$5.08M, and an assessment of \$28.32M to fund the spending needs. Revised licensing estimates have licensing fees exceeding initial projections by \$185.1K. The commission has received a reimbursement of \$57K in attorney's fees from our insurance company as well as another \$4K in miscellaneous revenue sources



Massachusetts Gaming Commission

that were not anticipated in FY19. The Commission also billed for and received \$614.8K in direct costs associated with the Wynn suitability investigation that represents costs from the inception of the investigation through September of 2018. This is a total of \$860.9K in additional revenue that was not included in the initial FY19 budget documents. This revenue will offset the requested \$3.25M in additional spending, thus reducing any additional assessment on licensees to \$2.39M

Assessment on Licensees:

205 CMR 121.00 describes how the Commission shall assess its operational costs on casino licensees including any increases or decreases that are the result of over or under spending. CMR 121.04(3) states “If at any time during the fiscal year the commission determines that actual costs will exceed the projected costs and projected revenue in the budget the Commission will revise the Annual Assessment assessed to each gaming establishment and invoice each gaming establishment for its proportional share of such costs.”

205 CMR 121.01 (3) states “The following fees are due and payable to the commission:

(b) An annual assessment, (Annual Assessment) as provided by M.G.L. c.23K § 56(c), to be determined by the commission and calculated in accordance with M.G.L. c.23K § 56(c) to cover costs of the commission necessary to maintain control over gaming establishments, in proportion to the number of gaming positions approved by the commission at the gaming establishment; provided, however, that such assessment may be adjusted by the commission at any time after payment is made where required to reflect the actual number of positions at a gaming establishment...”

The MGM Springfield was initially responsible for paying ~39% (see table below titled “Initial FY19 Gaming Positions Calculation”) of the assessment based on the gaming positions in their approved application (3,600). Currently the casino has 2,435 EGDs, 91 Table Games and 23 Poker Tables. By calculating gaming positions based on the table below, the total number of gaming positions in January for MGM drops to 3,276, and would also result in their proportional share of the assessment dropping to 36.77% (see table below titled “Revised FY19 Gaming Positions Calculations”). While the CMR does allow the commission to adjust the assessment at “any time” staff is suggesting that the commission only adjust one time per year (at the mid-year budget review), and adjust the assessment from January 1st forward and not go retro-active.

Prior to the opening of a category 1 casino, the commission estimated table gaming positions as 6 seats/positions per table. Now that a facility is open, staff is recommending that the following table be used to estimate gaming positions per table game:

| Type of Game | Positions |
|-----------------------|--------------------------------|
| Slot machine | 1 position for each seat/ slot |
| Craps | 14 positions for each table |
| Poker | 10 positions for each table |
| Big 6 | 8 positions for each table |
| Roulette | 7 positions for each table |
| All other table games | 6 positions for each table |



Massachusetts Gaming Commission

| Initial (June 2018) FY19 Gaming Positions Calculation | | | | | |
|--|-------|-------------|-------------------------|-------------------------|--------------------------------|
| Licensee | Slots | Table Games | Table Gaming Positions* | Total Gaming Positions* | Percentage of Gaming Positions |
| MGM | 3,000 | 100 | 600 | 3,600 | 38.99% |
| Encore | 3,242 | 168 | 1,008 | 4,250 | 46.03% |
| Penn | 1,250 | - | - | 1,383 | 14.98% |
| | 7,492 | 268 | 1,608 | 9,233 | 100.00% |
| *Table gaming positions, slots and table gaming positions for casinos not currently open are derived by using the HLT figures from Finance Plan section of the Presentation under 2.3 the table titled Proposed Facility Suitability. For estimating gaming positions from table games at facilities not yet open, a multiplier of 6 for each table game is used. For open facilities, the table in this memorandum is utilized. For PPC, it is the amount approved as of June 2018. | | | | | |

| Revised (January 2019) FY19 Gaming Positions Calculation | | | | | |
|--|-------|-------------|-------------------------|-------------------------|--------------------------------|
| Licensee | Slots | Table Games | Table Gaming Positions* | Total Gaming Positions* | Percentage of Gaming Positions |
| MGM | 2,435 | 114 | 841 | 3,276 | 36.77% |
| Encore | 3,242 | 168 | 1,008 | 4,250 | 47.70% |
| Penn | 1,250 | - | - | 1,383 | 15.52% |
| | 7,492 | 268 | 1,608 | 8,909 | 100.00% |
| *Table gaming positions, slots and table gaming positions for casinos not currently open are derived by using the HLT figures from Finance Plan section of the Presentation under 2.3 the table titled Proposed Facility Suitability. For estimating gaming positions from table games at facilities not yet open, a multiplier of 6 for each table game is used. For open facilities, the table in this memorandum is utilized. | | | | | |

The result of the balance forward of \$947.3K in unrestricted revenue from FY18 decreased the FY19 assessment from \$28.32M to \$27.37M. If the Commission agrees to the \$3.2M increase in costs it would be offset by the \$860.9K in additional revenue and would result in an additional \$2.39M to be assessed on licensees

Conclusion:

Staff is seeking comment, questions and discussion from the Commissioners on the proposed budget increases, as well as the proposal for timing and calculation of gaming positions to allow for adjusting the Annual Assessment and proportional billing across licensees. If the Commissioners deem it appropriate, staff is also seeking public comment on the information in this memorandum and presentation.

Attachment: A FY19 Actuals Spending and Revenue as of 12/1/2018



Massachusetts Gaming Commission

| 2019 | Budget Projections | | | | Through November of 2019 | | | | |
|---|-------------------------|--------------------|----------------------|------------------------|--------------------------------------|--------------------------------------|-----------------------|---------|--------------|
| | Row Labels | Initial Projection | FY18 Balance Forward | Approved Adjustments | Proposed Adjustments | Current Budget (Initial+Apvd Adjmts) | Actuals To Date Total | % Spent | % BFY Passed |
| 10500001--Gaming Control Fund | | | | | | | | | |
| MGC Regulatory Cost | | | | | | | | | |
| AA REGULAR EMPLOYEE COMPENSATION | \$ 7,301,056.69 | | \$ - | \$ 167,500.00 | \$ 7,301,056.69 | \$ 2,733,979.31 | 37% | 42% | |
| BB REGULAR EMPLOYEE RELATED EXPEN | \$ 89,400.00 | | \$ - | \$ - | \$ 89,400.00 | \$ 24,884.97 | 28% | 42% | |
| CC SPECIAL EMPLOYEES | \$ 135,000.00 | | \$ - | \$ - | \$ 135,000.00 | \$ 36,900.00 | 27% | 42% | |
| DD PENSION & INSURANCE RELATED EX | \$ 2,674,809.96 | | \$ - | \$ 62,209.50 | \$ 2,674,809.96 | \$ 977,807.44 | 37% | 42% | |
| EE ADMINISTRATIVE EXPENSES | \$ 601,607.48 | | \$ - | \$ - | \$ 601,607.48 | \$ 169,494.77 | 28% | 42% | |
| FF PROGRAM, FACILITY, OPERATIONAL SUPPLIES | \$ - | | \$ - | \$ - | \$ - | \$ 23,102.00 | #DIV/0! | 42% | |
| GG ENERGY COSTS AND SPACE RENTAL | \$ 1,271,894.58 | | \$ - | \$ - | \$ 1,271,894.58 | \$ 538,727.90 | 42% | 42% | |
| HH CONSULTANT SVCS (TO DEPTS) | \$ 750,644.48 | | \$ - | \$ 750,000.00 | \$ 750,644.48 | \$ 557,102.37 | 74% | 42% | |
| JJ OPERATIONAL SERVICES | \$ 5,643,125.02 | | \$ - | \$ 1,204,218.35 | \$ 5,643,125.02 | \$ 1,376,406.65 | 24% | 42% | |
| KK Equipment Purchase | \$ 96,000.00 | | \$ - | \$ - | \$ 96,000.00 | \$ 17,506.81 | 18% | 42% | |
| LL EQUIPMENT LEASE-MAINTAIN/REPAR | \$ 36,824.00 | | \$ - | \$ - | \$ 36,824.00 | \$ 10,250.06 | 28% | 42% | |
| NN NON-MAJOR FACILITY MAINTENANCE REPAIR | \$ 2,500.00 | | \$ - | \$ - | \$ 2,500.00 | \$ 17,877.22 | 715% | 42% | |
| PP STATE AID/POL SUB/OSD | \$ 150,000.00 | | \$ - | \$ - | \$ 150,000.00 | \$ 60,309.79 | 40% | 42% | |
| TT PAYMENTS & REFUNDS | \$ - | | \$ - | \$ - | \$ - | \$ - | #DIV/0! | 42% | |
| UU IT Non-Payroll Expenses | \$ 3,852,395.46 | | \$ - | \$ 925,815.03 | \$ 3,852,395.46 | \$ 1,237,881.14 | 32% | 42% | |
| MGC Regulatory Cost Subtotal: | \$ 22,605,257.67 | | \$ - | \$ 3,109,742.88 | \$ 22,605,257.67 | \$ 7,782,230.43 | | | |
| EE--Indirect Costs | \$ 2,037,294.23 | \$ - | \$ - | \$ - | \$ 2,037,294.23 | \$ 678,540.84 | | | |
| Office of Attorney General | | | | | | | | | |
| ISA to AGO | \$ 2,760,000.00 | | \$ - | \$ - | \$ 2,760,000.00 | \$ 817,512.58 | | 42% | |
| TT Reimbursement for AGO 0810-1024 | \$ - | | \$ - | \$ - | \$ - | \$ - | | 42% | |
| AGO State Police | \$ 1,096,997.20 | | \$ - | \$ - | \$ 1,096,997.20 | \$ 228,897.34 | | 42% | |
| Office of Attorney General Subtotal: | \$ 3,856,997.20 | \$ - | \$ - | \$ - | \$ 3,856,997.20 | \$ 1,046,409.92 | | | |
| Research and Responsible Gaming/Public Health Trust Fund | | | | | | | | | |
| AA REGULAR EMPLOYEE COMPENSATION | \$ 201,973.00 | | \$ - | \$ - | \$ 201,973.00 | \$ 81,565.98 | | 42% | |
| BB REGULAR EMPLOYEE RELATED EXPEN | \$ 6,000.00 | | \$ - | \$ - | \$ 6,000.00 | \$ 3,515.30 | | 42% | |
| CC SPECIAL EMPLOYEES | \$ - | | \$ - | \$ - | \$ - | \$ - | | 42% | |
| DD PENSION & INSURANCE RELATED EX | \$ 75,012.77 | | \$ - | \$ - | \$ 75,012.77 | \$ 29,869.45 | | 42% | |
| EE ADMINISTRATIVE EXPENSES | \$ 32,995.23 | | \$ - | \$ - | \$ 32,995.23 | \$ 4,778.27 | | 42% | |
| FF PROGRAMMATIC FACILITY OPERATONAL SUPPLIES | \$ 1,000.00 | | \$ - | \$ - | \$ 1,000.00 | \$ 59.11 | | 42% | |
| HH CONSULTANT SVCS (TO DEPTS) | \$ 2,454,000.00 | | \$ - | \$ 144,418.00 | \$ 2,454,000.00 | \$ 1,046,102.62 | | 42% | |
| JJ OPERATIONAL SERVICES | \$ - | | \$ - | \$ - | \$ - | \$ - | | 42% | |
| MM PURCHASED CLIENT/PROGRAM SVCS | \$ 10,000.00 | | \$ - | \$ - | \$ 10,000.00 | \$ 7,020.68 | | 42% | |
| PP STATE AID/POL SUB | \$ 2,045,000.00 | | \$ - | \$ - | \$ 2,045,000.00 | \$ - | | 42% | |
| UU IT Non-Payroll Expenses | \$ - | | \$ - | \$ - | \$ - | \$ 1,135.00 | | 42% | |
| ISA to DPH | \$ - | | \$ - | \$ - | \$ - | \$ 309,479.59 | | 42% | |
| Research and Responsible Gaming/Public Health Trust Fund Subtotal: | \$ 4,825,981.00 | \$ - | \$ - | \$ 144,418.00 | \$ 4,825,981.00 | \$ 1,483,526.00 | | 42% | |
| ISA to ABCC | \$ 75,000.00 | \$ - | \$ - | \$ - | \$ 75,000.00 | \$ - | | 42% | |
| Gaming Control Fund Total Costs | \$ 33,400,530.10 | \$ - | \$ - | \$ 3,254,160.88 | \$ 33,400,530.10 | \$ 10,990,707.19 | | | |
| Revenue Projections | | | | | | | | | |
| Revenues | Initial Projection | | Approved Adjustments | Proposed Adjustments | Current Budget (Initial+Apvd Adjmts) | Actuals To Date Total | | | |
| Gaming Control Fund Beginning Balance 0500 | \$ - | | \$ 947,361.22 | \$ - | \$ 947,361.22 | \$ 947,361.22 | | | |
| Phase 1 Collections (restricted) 0500 | \$ - | | \$ 614,824.22 | \$ - | \$ 614,824.22 | \$ 614,824.22 | | | |
| Phase 1 Refunds 0500 | \$ - | | \$ - | \$ - | \$ - | \$ - | | | |
| Phase 2 Category 1 Collections (restricted) 0500 | \$ - | | \$ - | \$ - | \$ - | \$ - | | | |
| Region C Phase 1 Investigation Collections 0500 | \$ - | | \$ - | \$ - | \$ - | \$ - | | | |
| Region C Phase 2 Category 1 Collections 0500 | \$ - | | \$ - | \$ - | \$ - | \$ - | | | |
| Grant Collections (restricted) 0500 | \$ 50,000.00 | | \$ - | \$ - | \$ 50,000.00 | \$ - | | | |
| Region A slot Machine Fee 0500 | \$ 1,945,200.00 | | \$ - | \$ - | \$ 1,945,200.00 | \$ 1,945,200.00 | | | |
| Region B Slot Machine Fee 0500 | \$ 1,800,000.00 | | \$ - | \$ - | \$ 1,800,000.00 | \$ 1,800,000.00 | | | |
| Slots Parlor Slot Machine Fee 0500 | \$ 750,000.00 | | \$ - | \$ - | \$ 750,000.00 | \$ 750,000.00 | | | |
| Gaming Employee License Fees (GEL) 3000 | \$ 300,000.00 | | \$ 190,402.81 | \$ - | \$ 490,402.81 | \$ 490,402.81 | | | |
| Key Gaming Executive (GKE) 3000 | \$ 15,000.00 | | \$ - | \$ - | \$ 15,000.00 | \$ 6,000.00 | | | |
| Key Gaming Employee (GKS) 3000 | \$ 20,000.00 | | \$ 44,700.00 | \$ - | \$ 64,700.00 | \$ 64,700.00 | | | |
| Non-Gaming Vendor (NGV) 3000 | \$ 25,000.00 | | \$ - | \$ - | \$ 25,000.00 | \$ 30,100.00 | | | |
| Vendor Gaming Primary (VGP) 3000 | \$ 75,000.00 | | \$ (30,000.00) | \$ - | \$ 45,000.00 | \$ 45,000.00 | | | |
| Vendor Gaming Secondary (VGS) 3000 | \$ 25,000.00 | | \$ (20,000.00) | \$ - | \$ 5,000.00 | \$ 5,000.00 | | | |
| Gaming School License (GSB) | \$ - | | \$ - | \$ - | \$ - | \$ - | | | |
| Gaming Service Employee License (SER) 3000 | \$ 75,000.00 | | \$ - | \$ - | \$ 75,000.00 | \$ 55,050.00 | | | |
| Subcontractor ID Initial License (SUB) 3000 | \$ - | | \$ - | \$ - | \$ - | \$ - | | | |
| Temporary License Initial License (TEM) 3000 | \$ - | | \$ - | \$ - | \$ - | \$ - | | | |
| Veterans Initial License (VET) 3000 | \$ - | | \$ - | \$ - | \$ - | \$ - | | | |
| Transfer of Licensing Fees to CMF 0500 | \$ - | | \$ - | \$ - | \$ - | \$ - | | | |
| Assessment 0500 | \$ 28,320,330.10 | | \$ (947,361.22) | \$ 2,393,215.63 | \$ 27,372,968.88 | \$ 14,160,165.06 | | | |
| Misc/Bank Interest 0500 | \$ - | | \$ 61,018.22 | \$ - | \$ 61,018.22 | \$ 61,018.22 | | | |
| Grand Total | \$ 33,400,530.10 | \$ - | \$ 860,945.25 | \$ 2,393,215.63 | \$ 34,261,475.35 | \$ 20,974,821.53 | | | |

| Budget Projections | | | | | | |
|--|--------------------|----------------------|----------------------|----------------------|--|-----------------------|
| Row Labels | Initial Projection | FY18 Balance Forward | Approved Adjustments | Proposed Adjustments | Current Budget (Initial+Bal Fwd+Apvd Adjmts) | Actuals To Date Total |
| 1050002 | | | | | | |
| TT LOANS AND SPECIAL PAYMENTS | \$ - | | \$ - | \$ - | \$ - | \$ - 42% |
| Revenue Projections | | | | | | |
| Revenues | Initial Projection | | Approved Adjustments | Proposed Adjustments | Current Budget (Initial+Apvd Adjmts) | Actuals To Date Total |
| Greyhound Balance Forward Simulcast 7200 | \$ 150,000.00 | | | \$ - | \$ 150,000.00 | \$ - |
| Plainridge Greyhound Import Simulcast 7200 | \$ 27,500.00 | | \$ - | \$ - | \$ 27,500.00 | \$ 9,695.64 |
| Raynham Greyhound Import Simulcast 7200 | \$ 95,000.00 | | \$ - | \$ - | \$ 95,000.00 | \$ 29,163.39 |
| Suffolk Greyhound Import Simulcast 7200 | \$ 25,000.00 | | \$ - | \$ - | \$ 25,000.00 | \$ 6,683.32 |
| TVG Greyhound Import Simulcast 7200 | \$ 2,000.00 | | \$ - | \$ - | \$ 2,000.00 | \$ 4,632.57 |
| TWS Greyhound Import Simulcast 7200 | \$ 1,500.00 | | \$ - | \$ - | \$ 1,500.00 | \$ 1,167.93 |
| Wonderland Greyhound Import Simulcast 7200 | \$ 10,000.00 | | \$ - | \$ - | \$ 10,000.00 | \$ 2,105.01 |
| | \$ 311,000.00 | \$ - | \$ - | \$ - | \$ 311,000.00 | \$ 53,447.86 |

| Budget Projections | | | | | | |
|--|--------------------|----------------------|----------------------|----------------------|--|-----------------------|
| Row Labels | Initial Projection | FY18 Balance Forward | Approved Adjustments | Proposed Adjustments | Current Budget (Initial+Bal Fwd+Apvd Adjmts) | Actuals To Date Total |
| 1050003 | | | | | | |
| AA REGULAR EMPLOYEE COMPENSATION | \$ 779,111.86 | | \$ - | \$ - | \$ 779,111.86 | \$ 256,720.35 42% |
| BB REGULAR EMPLOYEE RELATED EXPEN | \$ 12,000.00 | | \$ - | \$ - | \$ 12,000.00 | \$ 2,591.68 42% |
| CC SPECIAL EMPLOYEES | \$ 425,000.00 | | \$ - | \$ - | \$ 425,000.00 | \$ 276,041.50 42% |
| DD PENSION & INSURANCE RELATED EX | \$ 279,030.65 | | \$ - | \$ - | \$ 279,030.65 | \$ 98,546.44 42% |
| EE ADMINISTRATIVE EXPENSES | \$ 42,485.00 | | \$ - | \$ - | \$ 42,485.00 | \$ 21,533.48 42% |
| FF PROGRAMMATIC FACILITY OPERATONAL SUPPLIES | \$ 2,000.00 | | \$ - | \$ - | \$ 2,000.00 | \$ - 42% |
| HH CONSULTANT SVCS (TO DEPTS) | \$ 25,000.00 | | \$ - | \$ - | \$ 25,000.00 | \$ - 42% |
| JJ OPERATIONAL SERVICES | \$ 727,758.73 | | \$ - | \$ - | \$ 727,758.73 | \$ 251,932.91 42% |
| KK EQUIPMENT PURCHASES | \$ - | | \$ - | \$ - | \$ - | \$ 300.00 42% |
| LL EQUIPMENT LEASE-MAINTAIN/REPAR | \$ 915.00 | | \$ - | \$ - | \$ 915.00 | \$ - 42% |
| MM PURCHASED CLIENT/PROGRAM SVCS | \$ 155,000.00 | | \$ - | \$ - | \$ 155,000.00 | \$ - 42% |
| NN INFRASTRUCTURE: | \$ - | | \$ - | \$ - | \$ - | \$ - 42% |
| TT LOANS AND SPECIAL PAYMENTS | \$ - | | \$ - | \$ - | \$ - | \$ - 42% |
| UU IT Non-Payroll Expenses | \$ - | | \$ - | \$ - | \$ - | \$ 1,626.69 42% |
| EE --Indirect Costs | \$ 202,687.10 | | \$ - | \$ - | \$ 202,687.10 | \$ 59,704.76 42% |
| ISA to DPH | \$ 70,000.00 | | \$ - | \$ - | \$ 70,000.00 | \$ - 42% |
| Grand Total | \$ 2,720,988.34 | | \$ - | \$ - | \$ 2,720,988.34 | \$ 968,997.81 42% |

| Revenue Projections | | | | | | |
|--|--------------------|--|----------------------|----------------------|--------------------------------------|-----------------------|
| Revenues | Initial Projection | | Approved Adjustments | Proposed Adjustments | Current Budget (Initial+Apvd Adjmts) | Actuals To Date Total |
| Plainridge Assessment 4800 | \$ 121,200.00 | | \$ - | \$ - | \$ 121,200.00 | \$ 41,071.10 |
| Plainridge Daily License Fee 3003 | \$ 108,600.00 | | \$ - | \$ - | \$ 108,600.00 | \$ 36,300.00 |
| Plainridge Occupational License 3003/3004 | \$ 55,000.00 | | \$ - | \$ - | \$ 55,000.00 | \$ 10,905.00 |
| Plainridge Racing Development Oversight Live 0131 | \$ 25,000.00 | | \$ - | \$ - | \$ 25,000.00 | \$ 6,701.95 |
| Plainridge Racing Development Oversight Simulcast 0131 | \$ 135,000.00 | | \$ - | \$ - | \$ 135,000.00 | \$ 45,354.59 |
| Racing Oversight and Development Balance Forward 0131 | \$ 400,000.00 | | \$ - | \$ - | \$ 400,000.00 | \$ - |
| Raynham Assessment 4800 | \$ 96,150.00 | | \$ - | \$ - | \$ 96,150.00 | \$ 28,750.82 |
| Raynham Daily License Fee 3003 | \$ 108,600.00 | | \$ - | \$ - | \$ 108,600.00 | \$ 32,700.00 |
| Raynham Racing Development Oversight Simulcast 0131 | \$ 133,000.00 | | \$ - | \$ - | \$ 133,000.00 | \$ 33,574.46 |
| Suffolk Assessment 4800 | \$ 526,650.00 | | \$ - | \$ - | \$ 526,650.00 | \$ 173,633.46 |
| Suffolk Commission Racing Development Oversight Simulcast 0131 | \$ 140,000.00 | | \$ - | \$ - | \$ 140,000.00 | \$ 59,117.12 |
| Suffolk Daily License Fee 3003 | \$ 78,000.00 | | \$ - | \$ - | \$ 78,000.00 | \$ 28,200.00 |
| Suffolk Occupational License 3003/3004 | \$ 33,000.00 | | \$ - | \$ - | \$ 33,000.00 | \$ 31,680.00 |
| Suffolk Racing Development Oversight Live 0131 | \$ 22,000.00 | | \$ - | \$ - | \$ 22,000.00 | \$ 12,737.02 |
| Suffolk TVG Commission Live 0131 | \$ 18,000.00 | | \$ - | \$ - | \$ 18,000.00 | \$ 631.32 |
| Suffolk TVG Commission Simulcast 0131 | \$ 125,000.00 | | \$ - | \$ - | \$ 125,000.00 | \$ 90,977.72 |
| Suffolk Twin Spires Commission Live 0131 | \$ 15,000.00 | | \$ - | \$ - | \$ 15,000.00 | \$ 391.81 |
| Suffolk Twin Spires Commission Simulcast 0131 | \$ 97,000.00 | | \$ - | \$ - | \$ 97,000.00 | \$ 50,705.59 |
| Suffolk Xpress Bet Commission Live 0131 | \$ 13,000.00 | | \$ - | \$ - | \$ 13,000.00 | \$ 202.33 |
| Suffolk Xpress Bet Commission Simulcast 0131 | \$ 45,000.00 | | \$ - | \$ - | \$ 45,000.00 | \$ 21,224.32 |
| Suffolk NYRA Bet Commission Live 0131 | \$ 7,500.00 | | \$ - | \$ - | \$ 7,500.00 | \$ 70.72 |
| Suffolk NYRA Bet Commission Simulcast 0131 | \$ 22,000.00 | | \$ - | \$ - | \$ 22,000.00 | \$ 15,718.58 |
| Transfer to General Fund 10500140 0000 | \$ - | | \$ - | \$ - | \$ - | \$ - |
| Wonderland Assessment 4800 | \$ 6,000.00 | | \$ - | \$ - | \$ 6,000.00 | \$ 2,874.78 |
| Wonderland Daily License Fee 3003 | \$ 78,000.00 | | \$ - | \$ - | \$ 78,000.00 | \$ 28,200.00 |
| Wonderland Racing Development Oversight Simulcast 0131 | \$ 10,000.00 | | \$ - | \$ - | \$ 10,000.00 | \$ 1,050.87 |
| Plainridge fine 2700 | \$ 25,000.00 | | \$ - | \$ - | \$ 25,000.00 | \$ 7,525.00 |
| Suffolk Fine 2700 | \$ 4,500.00 | | \$ - | \$ - | \$ 4,500.00 | \$ 3,500.00 |

| | | | | | | |
|----------------------------------|-----------------------|---------------|---------------|---------------|-----------------------|---------------------|
| Plainridge Unclaimed wagers 5009 | \$ 168,000.00 | \$ - | \$ - | \$ - | \$ 168,000.00 | \$ - |
| Suffolk Unclaimed wagers 5009 | \$ 250,000.00 | \$ - | \$ - | \$ - | \$ 250,000.00 | \$ - |
| Raynham Unclaimed wagers 5009 | \$ 160,000.00 | \$ - | \$ - | \$ - | \$ 160,000.00 | \$ - |
| Wonderland Unclaimed wagers 5009 | \$ 15,000.00 | \$ - | \$ - | \$ - | \$ 15,000.00 | \$ - |
| Misc/Bank Interest 0131 | \$ 500.00 | \$ - | \$ - | \$ - | \$ 500.00 | \$ 13.83 |
| Grand Total | \$3,041,700.00 | \$0.00 | \$0.00 | \$0.00 | \$3,041,700.00 | \$763,812.39 |

| Budget Projections | | | | | | |
|---|--------------------|----------------------|----------------------|----------------------|--|-----------------------|
| Row Labels | Initial Projection | FY18 Balance Forward | Approved Adjustments | Proposed Adjustments | Current Budget (Initial+Bal Fwd+Apvd Adjmts) | Actuals To Date Total |
| 10500004 | | | | | | |
| PP Grants and Subsidies (Community Mitigation Fund) | \$ - | | | | \$ - | \$ 566,958.62 42% |
| Revenue Projections | | | | | | |
| Revenues | Initial Projection | FY18 Balance Forward | Approved Adjustments | Proposed Adjustments | Current Budget (Initial+Apvd Adjmts) | Actuals To Date Total |
| Balance forward prior year | \$ - | \$ - | \$ - | \$ - | \$ - | \$ - |
| Grand Total | \$ - | \$ - | \$ - | \$ - | \$ - | |

| Budget Projections | | | | | | |
|---|-------------------------|-------------------------|----------------------|----------------------|--|------------------------|
| Row Labels | Initial Projection | FY18 Balance Forward | Approved Adjustments | Proposed Adjustments | Current Budget (Initial+Bal Fwd+Apvd Adjmts) | Actuals To Date Total |
| 10500005 | | | | | | |
| TT LOANS AND SPECIAL PAYMENTS (Race Horse Dev Fund) | \$ 14,400,000.00 | \$ - | \$ - | \$ - | \$ 14,400,000.00 | \$ 6,053,293.16 42% |
| Revenue Projections | | | | | | |
| Revenues | Initial Projection | FY18 Balance Forward | Approved Adjustments | Proposed Adjustments | Current Budget (Initial+Apvd Adjmts) | Actuals To Date Total |
| Balance forward prior year 3003 | | \$ 14,500,000.00 | | | \$ 14,500,000.00 | |
| Race Horse Development Fund assessment 3003 | \$ 15,000,000.00 | | | | \$ 15,000,000.00 | \$ 6,910,691.82 |
| Grand Total | \$ 15,000,000.00 | \$ 14,500,000.00 | \$ - | \$ - | \$ 29,500,000.00 | \$ 6,910,691.82 |

| Budget Projections | | | | | | |
|--|--------------------|----------------------|----------------------|----------------------|--|-----------------------|
| Row Labels | Initial Projection | FY18 Balance Forward | Approved Adjustments | Proposed Adjustments | Current Budget (Initial+Bal Fwd+Apvd Adjmts) | Actuals To Date Total |
| 10500008 | | | | | | |
| Casino forfeited money MGC Trust MGL 267A S4 | \$ 7,500.00 | | | | \$ 7,500.00 | \$ 6,000.00 42% |
| Grand Total | \$ 7,500.00 | \$ - | \$ - | \$ - | \$ 7,500.00 | \$ 6,000.00 |

| Budget Projections | | | | | | |
|---|----------------------|----------------------|----------------------|----------------------|--|-----------------------|
| Row Labels | Initial Projection | FY18 Balance Forward | Approved Adjustments | Proposed Adjustments | Current Budget (Initial+Bal Fwd+Apvd Adjmts) | Actuals To Date Total |
| 10500012/ P promo | | | | | | |
| TT LOANS AND SPECIAL PAYMENTS | \$ - | \$ - | \$ - | \$ - | \$ - | 42% |
| Revenue Projections | | | | | | |
| Revenues | Initial Projection | | Approved Adjustments | Proposed Adjustments | Current Budget (Initial+Apvd Adjmts) | Actuals To Date Total |
| Plainridge Import Harness Horse Simulcast 0131 | \$ 3,500.00 | | \$ - | \$ - | \$ 3,500.00 | \$ 6,060.25 |
| Plainridge Racing Harness Horse Live 0131 | \$ 9,000.00 | | \$ - | \$ - | \$ 9,000.00 | \$ 6,425.46 |
| Raynham Import Plainridge Simulcast 0131 | \$ 3,500.00 | | \$ - | \$ - | \$ 3,500.00 | \$ 991.60 |
| Suffolk Import Plainridge Simulcast 0131 | \$ 25,000.00 | | \$ - | \$ - | \$ 25,000.00 | \$ 861.86 |
| Plainridge Racecourse Promo Fund Beginning Balance 7205 | \$ 50,000.00 | | \$ - | \$ - | \$ 50,000.00 | \$ - |
| TVG Live 0131 | | | \$ - | \$ - | \$ - | \$ - |
| TVG Simulcast 0131 | \$ 12,000.00 | | \$ - | \$ - | \$ 12,000.00 | \$ 4,858.46 |
| Twin Spires Live 0131 | | | \$ - | \$ - | \$ - | \$ - |
| Twin Spires Simulcast 0131 | \$ 14,500.00 | | \$ - | \$ - | \$ 14,500.00 | \$ 3,217.05 |
| Xpress Bets Live 0131 | | | \$ - | \$ - | \$ - | \$ - |
| Xpress Bets Simulcast 0131 | \$ 3,500.00 | | \$ - | \$ - | \$ 3,500.00 | \$ 1,133.92 |
| NYRA Live 0131 | | | \$ - | \$ - | \$ - | \$ - |
| NYRA Simulcast 0131 | \$ 1,000.00 | | \$ - | \$ - | \$ 1,000.00 | \$ 362.19 |
| Grand Total | \$ 122,000.00 | | \$ - | \$ - | \$ 122,000.00 | \$ 23,910.79 |

| Budget Projections | | | | | | |
|-------------------------------|--------------------|----------------------|----------------------|----------------------|--|-----------------------|
| Row Labels | Initial Projection | FY18 Balance Forward | Approved Adjustments | Proposed Adjustments | Current Budget (Initial+Bal Fwd+Apvd Adjmts) | Actuals To Date Total |
| 10500013/ P Cap | | | | | | |
| TT LOANS AND SPECIAL PAYMENTS | \$ 125,000.00 | \$ - | \$ - | \$ - | \$ 125,000.00 | \$ - 42% |
| Revenue Projections | | | | | | |

| Revenues | Initial Projection | Budget Projections | | Current Budget (Initial+Apvd Adjmts) | Actuals To Date Total |
|--|---------------------|-------------------------|-------------------------|---|--------------------------|
| | | Approved Adjustments | Proposed Adjustments | | |
| Plainridge Import Harness Horse Simulcast 0131 | \$ 27,500.00 | \$ - | \$ - | \$ 27,500.00 | \$ 13,183.63 |
| Plainridge Racing Harness Horse Live 0131 | \$ 15,000.00 | \$ - | \$ - | \$ 15,000.00 | \$ 10,496.62 |
| Raynham Import Plainridge Simulcast 0131 | \$ 2,500.00 | \$ - | \$ - | \$ 2,500.00 | \$ 1,802.73 |
| Suffolk Import Plainridge Simulcast 0131 | | \$ - | \$ - | \$ - | \$ 2,072.27 |
| Plainridge Capital Improvement Fund Beginning Balance 7205 | \$ 355,000.00 | \$ - | \$ - | \$ 355,000.00 | \$ - |
| TVG Live 0131 | | \$ - | \$ - | \$ - | \$ - |
| TVG Simulcast 0131 | \$ 30,000.00 | \$ - | \$ - | \$ 30,000.00 | \$ 15,349.34 |
| Twin Spires Live 0131 | | \$ - | \$ - | \$ - | \$ - |
| Twin Spires Simulcast 0131 | \$ 30,000.00 | \$ - | \$ - | \$ 30,000.00 | \$ 7,830.59 |
| Xpress Bets Live 0131 | | \$ - | \$ - | \$ - | \$ - |
| Xpress Bets Simulcast 0131 | \$ 6,500.00 | \$ - | \$ - | \$ 6,500.00 | \$ 2,967.05 |
| NYRA Live 0131 | | \$ - | \$ - | \$ - | \$ - |
| NYRA Simulcast 0131 | \$ 1,200.00 | \$ - | \$ - | \$ 1,200.00 | \$ 1,388.08 |
| Grand Total | \$467,700.00 | \$0.00 | \$0.00 | \$467,700.00 | \$55,090.31 |

| Row Labels | Initial Projection | Budget Projections | | Current Budget (Initial+Bal Fwd+Apvd Adjmts) | Actuals To Date Total |
|---|---------------------|-------------------------|-------------------------|--|--------------------------|
| | | FY18 Balance Forward | Approved Adjustments | | |
| 10500021/ S promo | | | | | |
| TT LOANS AND SPECIAL PAYMENTS | \$ 146,000.00 | \$ - | \$ - | \$ 146,000.00 | \$ - 42% |
| Revenue Projections | | | | | |
| Revenues | Initial Projection | Budget Projections | | Current Budget (Initial+Apvd Adjmts) | Actuals To Date Total |
| Plainridge Import Suffolk Simulcast 0131 | \$ 26,000.00 | \$ - | \$ - | \$ 26,000.00 | \$ 10,589.05 |
| Raynham Import Suffolk Simulcast 0131 | \$ 13,000.00 | \$ - | \$ - | \$ 13,000.00 | \$ 5,441.89 |
| Suffolk Import Running Horse Simulcast 0131 | \$ 60,000.00 | \$ - | \$ - | \$ 60,000.00 | \$ 17,746.23 |
| Suffolk Racing Running Horse Live 0131 | \$ 3,500.00 | \$ - | \$ - | \$ 3,500.00 | \$ 4,245.66 |
| Suffolk Promotional Fund Beginning Balance 7205 | \$ 90,000.00 | \$ - | \$ - | \$ 90,000.00 | \$ - |
| TVG Live 0131 | \$ 750.00 | \$ - | \$ - | \$ 750.00 | \$ 210.44 |
| TVG Simulcast 0131 | \$ 52,000.00 | \$ - | \$ - | \$ 52,000.00 | \$ 27,119.49 |
| Twin Spires Live 0131 | \$ 300.00 | \$ - | \$ - | \$ 300.00 | \$ 130.60 |
| Twin Spires Simulcast 0131 | \$ 27,000.00 | \$ - | \$ - | \$ 27,000.00 | \$ 15,206.91 |
| Xpress Bets Live 0131 | \$ 100.00 | \$ - | \$ - | \$ 100.00 | \$ 67.45 |
| Xpress Bets Simulcast 0131 | \$ 12,500.00 | \$ - | \$ - | \$ 12,500.00 | \$ 6,636.03 |
| NYRA Live 0131 | \$ 50.00 | \$ - | \$ - | \$ 50.00 | \$ 23.57 |
| NYRA Simulcast 0131 | \$ 4,000.00 | \$ - | \$ - | \$ 4,000.00 | \$ 5,037.87 |
| Grand Total | \$289,200.00 | \$0.00 | \$0.00 | \$289,200.00 | \$92,455.19 |

| Row Labels | Initial Projection | Budget Projections | | Current Budget (Initial+Bal Fwd+Apvd Adjmts) | Actuals To Date Total |
|---|-----------------------|-------------------------|-------------------------|--|--------------------------|
| | | FY18 Balance Forward | Approved Adjustments | | |
| 10500022/ S Cap | | | | | |
| TT LOANS AND SPECIAL PAYMENTS | \$ 525,500.00 | \$ - | \$ - | \$ 525,500.00 | \$ 1,755.00 |
| Revenue Projections | | | | | |
| Revenues | Initial Projection | Budget Projections | | Current Budget (Initial+Apvd Adjmts) | Actuals To Date Total |
| Plainridge Import Suffolk Simulcast 0131 | \$ 102,000.00 | \$ - | \$ - | \$ 102,000.00 | \$ 41,314.18 |
| Raynham Import Suffolk Simulcast 0131 | \$ 55,000.00 | \$ - | \$ - | \$ 55,000.00 | \$ 18,113.65 |
| Suffolk Import Running Horse Simulcast 0131 | \$ 220,000.00 | \$ - | \$ - | \$ 220,000.00 | \$ 41,142.43 |
| Suffolk Racing Running Horse Live 0131 | \$ 12,000.00 | \$ - | \$ - | \$ 12,000.00 | \$ 41,292.63 |
| Suffolk Capital Improvement Fund Beginning Balance 7205 | \$ 1,200,000.00 | \$ - | \$ - | \$ 1,200,000.00 | \$ - |
| TVG Live 0131 | \$ 750.00 | \$ - | \$ - | \$ 750.00 | \$ 526.51 |
| TVG Simulcast 0131 | \$ 210,000.00 | \$ - | \$ - | \$ 210,000.00 | \$ 100,377.61 |
| Twin Spires Live 0131 | \$ 500.00 | \$ - | \$ - | \$ 500.00 | \$ 485.52 |
| Twin Spires Simulcast 0131 | \$ 125,000.00 | \$ - | \$ - | \$ 125,000.00 | \$ 200,398.17 |
| Xpress Bets Live 0131 | \$ 1,200.00 | \$ - | \$ - | \$ 1,200.00 | \$ 161.74 |
| Xpress Bets Simulcast 0131 | \$ 47,500.00 | \$ - | \$ - | \$ 47,500.00 | \$ 24,492.30 |
| NYRA Live 0131 | \$ 30.00 | \$ - | \$ - | \$ 30.00 | \$ 52.81 |
| NYRA Simulcast 0131 | \$ 3,500.00 | \$ - | \$ - | \$ 3,500.00 | \$ 18,810.94 |
| Grand Total | \$1,977,480.00 | \$0.00 | \$0.00 | \$1,977,480.00 | \$487,168.49 |

| Row Labels | Initial Projection | Budget Projections | | Current Budget (Initial+Bal Fwd+Apvd Adjmts) | Actuals To Date Total |
|-------------------------------|--------------------|-------------------------|-------------------------|--|--------------------------|
| | | FY18 Balance Forward | Approved Adjustments | | |
| 10500140 | | | | | |
| TT LOANS AND SPECIAL PAYMENTS | \$ 721,350.00 | \$ - | \$ - | \$ 721,350.00 | \$ - 42% |