



## **FY 2027 Municipal Community Mitigation Fund Grant Application**

### **Application Instructions:**

- I. All applications must be received by the Massachusetts Gaming Commission by January 31, 2026, at 11:59 p.m. to be considered for funding for the FY 2027 grant round.
- II. Each municipality may only submit **ONE** application as a Word Document.
- III. Each project must have its own form within the appropriate category. Forms can be found below as Parts A-E. If there is more than one project in a category, please copy the form. All attachments should directly follow the relevant project form.
- IV. Be sure to fill in all the information requested on the application. Applications that are left incomplete will not be accepted.
- V. All applications must submit a detailed scope of work and timeline for implementation for all projects identified in the application.
- VI. All applications must contain appropriate backup materials that support the application.
- VII. The Municipal Grant Manager will be the person responsible for compiling the information for the quarterly reports. The application must be signed by the municipal administrator or an individual with signatory authority. Submit this completed form as well as any relevant attachments to [MGCCMF@Massgaming.gov](mailto:MGCCMF@Massgaming.gov) or as a response to the **COMMBUYS Bid BD-26-1068-1068C-1068L-121911**.

For more detailed instructions as well as the full FY 2027 Application Guidelines visit

<https://massgaming.com/about/community-mitigation-fund/>

Municipal Grant Manager Information (Person for filing all Quarterly Reports, etc.):
Applicant: City of Chelsea
Vendor Code: 6000192082
Name: Heather Savino
Title: Grant Manager
Email Address: <a href="mailto:hsavino@chelseama.gov">hsavino@chelseama.gov</a>
Telephone: 617 466 4197
Address: 500 Broadway, Chelsea MA 02150

**Grant Budget Summary**

Your community’s FY 2027 proposed allocation can be found at <https://massgaming.com/about/community-mitigation-fund/>.

Use the space below to total all requests by category. Please clarify how many discreet projects your community plans to undertake per category.

Total FY 2027 Allocation:		
Application Totals by Category	# of Projects	Requested Amount
A. Community Planning		
B. Public Safety	2	\$115,000.00
C. Transportation	1	\$148,500.00
D. Gambling Harm Reduction		
E. Specific Impact		
TOTAL	3	\$263,500.00

**(Applicants should indicate administrative costs by project where necessary and under specific impact when the funds will be directed across multiple projects.)**

Are you requesting a waiver for any program Requirement?

Yes \_\_\_\_\_

No X

If yes, you must fill out a CMF Municipal Waiver Form. The waiver form can be found as Appendix E to the RFR on COMMBUYS or online at <https://massgaming.com/about/community-mitigation-fund/forms/>.

*Applications without a completed waiver form will not be considered for a waiver.*

**Budget Category Summary**

Use the space below to provide an overview of all projects to be covered by this funding. You may add as many items as is pertinent to your application (you can add rows by right clicking on the row and selecting “add row”). Please provide a category, name, brief description, and amount for each item.

Category	Project Name	Description	Amount
A. Community Planning			
B. Public Safety			
	Chelsea Police Department & Equipment	The Chelsea Police Department is seeking to fund traffic enforcement, officer training, training related gun lockers, and speed signs to mitigate the effects of the potential increase in accidents and vehicular/bicycle/pedestrian conflicts caused by the increased Casino traffic.	\$64,706.24
	Chelsea Fire Department Equipment	The Chelsea Fire Department is seeking to purchase a Heavy Rescue Tool Kit, also known as a "Jaws of Life" and a Thermal Image Camera to mitigate the effects of the potential increase in accidents and vehicular/bicycle/pedestrian conflicts caused by the increased Casino traffic.	\$50,293.76
C. Transportation			
	Mark Street Culvert Repair Design	The City of Chelsea seeks to fund engineering design services necessary to advance the repair or replacement of the Market Steet Culvert, which has been significantly degraded by increased casino-related traffic on Beacham Street.	\$ 148,500.00
D. Gambling Harm Reduction			
E. Specific Impact			

Applicant Certification

On behalf of the aforementioned applicant, I hereby certify that the funds that are requested in this application will be used solely for the purposes articulated in this application.

Fidel M.  
Signature:

1/26/2026  
Date:

Fidel Malter City Manager  
Name and Title of Signatory:

**Part A-Community Planning – N/A**

**Part B- Transportation** The application should include sufficient backup information for the review team to fully understand the project(s). This information could include locus maps, requests for proposals, detailed scopes of work, etc.

<b>Project Name:</b> <u>Market Street Culvert Repair Design</u>	
Please provide below the contact information for the individual managing this aspect of the grant. If there are multiple people involved in the grants management, please add more lines to accommodate their information.	
<b>Project Contact:</b>	<b>Additional Project Contact</b> <i>(if applicable)</i>
Name:	Name: Emily Granoff
Title:	Title: Deputy Director of Housing and Community Development
Department:	Department: Housing & Community Development
Email Address:	Email Address: <a href="mailto:egranoff@chelseama.gov">egranoff@chelseama.gov</a>
Telephone:	Telephone: 978 809 1551
Address:	Address: 500 Broadway, Chelsea MA 02150
<p>I. Please use the space below to identify the impact of the gaming establishment on your municipality. You may use the impacts identified in the FY 2027 Guidelines relevant to this category. If you are using an impact not identified in the guidelines, please use the space below to identify the impact. Please provide documentation or evidence that supports the determination that the operation of the gaming facility causes or is causing the impact (i.e., surveys, data, reports, etc.)</p>	
<p>The operation of the Encore Boston Harbor gaming establishment has caused measurable and ongoing traffic-related impacts to the City of Chelsea, including on Beacham Street and its intersection with Market Street, which is the subject of this grant application.</p> <p>Identified impacts by the MGC include:</p> <ul style="list-style-type: none"> <li>• Increased traffic associated with the gaming establishment may cause increased congestion on the major routes leading to/from the gaming establishment.</li> <li>• Increased traffic associated with the gaming establishment may result in increased vehicular accidents on major routes leading to/from the gaming establishment.</li> <li>• Increased traffic associated with the gaming establishment may result in increased vehicular/bicycle/pedestrian conflicts.</li> <li>• Increased traffic associated with the gaming establishment may cause localized increases in air pollution due to congestion.</li> </ul> <p>Additional impacts:</p> <p>Traffic modeling conducted for the casino shows that approximately 2% of all casino trips—both inbound and outbound—use Beacham Street. While this percentage may appear modest, the casino generates extremely high trip volumes, meaning this 2% translates into a substantial number of additional vehicles. Importantly, approximately 31% of casino employee trips also use Beacham</p>	

Street, in addition to the frequent truck and delivery traffic needed to serve casino operations, including food, beverage, and service deliveries. These vehicle types place particularly high stress on roadway and subsurface infrastructure.

This increase in traffic has directly accelerated the deterioration of the Market Street Culvert located beneath the intersection of Market Street and Beacham Street. This culvert is a critical drainage structure that protects Second Street, Market Street, and the Commercial Triangle from flooding. It is an aging corrugated metal pipe system that was not designed to carry the volume, weight, and frequency of traffic now using Beacham Street as a result of casino operations.

The City of Chelsea conducted traffic volume studies before and after the casino opened to document the scale of change. Traffic counts were collected for six weeks in June and July 2019, prior to the casino opening, to establish baseline conditions, and for four additional weeks in October 2019, after the casino opened, to measure sustained impacts. These studies recorded traffic volumes along Williams Street and Beacham Street west of Market Street. The results showed that average daily traffic on Beacham Street increased by 19% between the pre-casino baseline and post-opening conditions. Peak-hour volumes increased by as much as 94%.

This dramatic increase in traffic has imposed significant additional loading on the culvert structure, accelerating corrosion, joint failure, and subsurface instability. The City has already documented the formation of a sinkhole at the intersection of Market Street and Beacham Street, a direct result of structural degradation of the culvert and surrounding soils. Without intervention, continued heavy casino-related traffic will further compromise the culvert, increasing the risk of roadway collapse, flooding, and service disruptions to a critical economic corridor serving the New England Produce Center and surrounding businesses.

These impacts are directly attributable to the operation of the gaming establishment and exceed the traffic-related impacts identified in the FY 2027 Guidelines.

II. Please describe the project in detail and how the proposed project will address the impact indicated above. Please include a breakdown of the proposed scope of work, the scope should be sufficiently detailed to allow the review team to understand the steps required for project completion.

The proposed grant project will fund engineering design services necessary to advance the repair or replacement of the Market Street Culvert, which has been significantly degraded by increased casino-related traffic on Beacham Street. The project will produce a fully defined preliminary design that allows the City to pursue construction funding and implement a long-term, resilient solution capable of withstanding ongoing casino-related traffic volumes.

The culvert currently conveys stormwater and tidal flows beneath Market Street and Beacham Street and protects the Second Street corridor, the Commercial Triangle in Everett, and surrounding industrial and residential areas from flooding. Due to age, corrosion, and increased loading from heavy vehicle traffic, the culvert is at risk of failure, as evidenced by the sinkhole that has formed at the Market Street–Beacham Street intersection. Without a comprehensive rehabilitation or

replacement strategy, continued casino-related traffic will further degrade the structure and increase the risk of roadway collapse, flooding, and emergency closures.

The project will be implemented through the following scope of work through a contracted consultant:

**1. Project Management**

The City’s engineering consultant will manage the project schedule, attend monthly client meetings, and coordinate with City departments.

**2. Stakeholder Coordination**

The City’s engineering consultant will engage key stakeholders, including the New England Produce Center, nearby industrial operators, utilities, police, fire, and regulatory agencies. This coordination is essential to understand project constraints and potential regulatory concerns.

**3. Alternatives Analysis and Screening**

The consultant will review and refine prior engineering work completed by the engineering design firm Dewberry in 2023, which evaluated twelve potential culvert rehabilitation and replacement options. These will be narrowed to a small number of viable alternatives based on constructability, risk, cost, traffic impacts, and long-term performance under heavy traffic loads. Screening criteria will include structural durability, ability to accommodate continued casino-related traffic, environmental impacts, and construction feasibility in a dense industrial corridor.

**4. Supplemental Engineering Evaluation**

Detailed technical studies will be performed to support selection of the preferred alternative, including:

- Evaluation of culvert cleaning and sediment removal needs;
- Analysis of water management during construction, including tidal and storm flows;
- Geotechnical review of soils and structural support requirements;
- Hazardous materials review for contaminated soils and groundwater;
- Work zone and traffic management planning to maintain access for casino employees, deliveries, and emergency vehicles;
- Utility identification, protection, and relocation;
- Regulatory and permitting requirements; and
- Feasibility of trenchless construction methods to minimize traffic disruption.

These evaluations ensure that the selected design will be constructible, resilient, and capable of withstanding the heavy vehicle volumes generated by the gaming establishment.

**5. Phase II Alternatives Analysis and Recommendation**

Using the technical findings, the consultant will score and compare alternatives, develop updated cost estimates and construction schedules, and recommend a preferred solution that best addresses the casino-driven traffic and infrastructure stress on Beacham Street.

**6. Preliminary Design (25% Design)**

The project will advance the preferred alternative to 25% design, including plans showing culvert

alignment and size, structural supports, flow management systems, utility relocations, roadway restoration, and traffic control. A professional cost estimate and program schedule will also be prepared, including contingencies and escalation to the anticipated construction period.

This level of design will position the City to pursue construction funding and implement a long-term solution that restores the structural integrity of the roadway and drainage system, protects surrounding neighborhoods and businesses from flooding, and ensures that Beacham Street can safely and reliably support ongoing casino-related traffic for decades to come.

<b>Proposed MGC Grant Budget</b>			
Please use the following table to outline the project budget. Please include as an attachment any requests for proposals, quotes, or estimates that would quantify the costs associated with the mitigation.			
<b>Description of Purchase/Work</b>	<b>Timeline</b>	<b>QTY</b>	<b>Budget</b>
Market St Culvert Alternatives Analysis and 25% design	September 2026-March 2027	1	\$148,500
	<b>TOTAL:</b>		\$148,500

**Attachment A****SCOPE OF SERVICES**

Contract 2025-106 - Task Order #2  
Market Street Culvert Design Services FY26

**PROJECT UNDERSTANDING**

The City of Chelsea (the City) seeks engineering services associated with maintenance or replacement of the Market Street Culvert in Chelsea. Needs include continuation of alternatives analysis work initiated by others and advancement of preferred concept to a preliminary design state. The City wishes to use the preliminary design product as basis for a Massworks grant application for construction finance in May 2026.

**SCOPE OF SERVICES**

Weston & Sampson (W&S) will provide the following professional services in support of the program:

1) Project Management & Administration:

- a. Attend monthly meetings with the Client. Prepare meeting agendas and minutes as needed. Organize team and respond to questions & comments. Track and communicate schedule and work progress.

*Deliverables: Monthly meetings.*

2) Stakeholder Engagement:

- a. Work with the City to identify key stakeholders for coordination. Plan and execute up to 6 on-site or remote meetings with stakeholders to develop understanding of key project constraints. This may include meetings with New England Produce Center, area distribution operators such as Cutone Mushroom, City of Chelsea Police and Fire, private utility stakeholders (representatives of gas, power, and telecom), and regulators.

*Deliverables: Stakeholder meeting agendas and minutes.*

3) Phase II Alternatives Analysis Initialization:

- a. Review report, "Market Street Culvert Replacement/Rehabilitation Project Draft Preliminary Design Report", prepared by Dewberry, August 2023 ("Dewberry Report"). The report screens existing conditions, identifies twelve (12) approach alternatives, discusses their efficacy, and scores comparative advantageousness. The top six (6) options vary widely in layout, material, and installation method, but have only marginally different comparative evaluation scores [scores of 77-82 in a 115 point scale]. The top options included "Clean and Repair via Cast in Place" (3B), "Clean, Repair, and Augment Flow Capacity to the East Via Open Cut" (4A), "Clean, Repair, and Augment Flow Capacity to the East Via Trenchless" (4C), "Clean, Repair, and Augment Flow Capacity to the West Via Trenchless" (4D), "New Culvert Trenchlessly Installed Under Existing Culvert" (5D), and "New Open Channel to the West" (6).
- b. Interpret results to reduce the twelve alternatives to no more than four (4) alternatives for a second phase of screening. Eliminate alternatives that present outsized cost, outsized risk or feasibility concern, or lack of compatibility with program goals based on City feedback, stakeholder feedback, or engineering review. Initial review suggests alternatives warranting further screening may include (1) Clean, repair and augment flow capacity to the east [Alt. 4A/C], (2) New culvert to the east, considering two-pipe

## Attachment A

## SCOPE OF SERVICES

Contract 2025-106 - Task Order #2  
Market Street Culvert Design Services FY26

approach [Alt 5B augmented], and (3) New open channel to the west [Alt. 6].

- c. Establish Phase II screening criteria to differentiate among viable options. Clearly describe screening criteria and scale for determining basis of evaluation score. Establish score weighting for coordination with other criteria in build of the net score.
- d. Using *Dewberry Report* alternatives as basis, redline over existing alternatives with PDF editor to prepare "conformed" alternative figures for screening review.

*Deliverables: Phase II Alternatives Screening Approach Memorandum (draft and final)*

4) Supplemental Engineering Evaluation (for Alternatives Analysis and Preliminary Design):

Perform supplemental engineering technical review to inform feasibility review, screening/ranking, or development of scope for estimating:

- a. *Culvert Cleaning* - Develop culvert cleaning approach, including consideration of accessways, estimation of volume of material, duration of work performance per resources applied, and approach to decant, test, handle, and dispose of dredged sediments. Work with qualified vendor to truth approach, time, and cost. Identify risks and risk-management approach.
- b. *Water Management* - Review water management requirements of new and rehabilitation approaches. "Water Management" considerations shall include handling of culvert flows from upgradient, contributions from proximate collection systems mid-run, tidal exchange from downgradient, and groundwater infiltration from pinholes and joints in existing CMP culvert. Estimate type and scale of equipment and manpower for required for operation and maintenance of such a system.
- c. *Geotechnical Review* - Gather accessible recent geotechnical data (borings 2010, 2022, 2023, among others), catalogue, and interpret soils subject to generation and bearing. Perform preliminary evaluation of soil capacity and identify what results suggests about necessity of pile support and likely pile type and bearing depth. Similarly review what soil types suggest about likely makeup and scale of open-trench shoring systems. These interpretations will be preliminary and developed further in subsequent design phases and after data-gaps are filled.
- d. *Hazardous Materials Review* - Perform hazardous materials evaluation for project area public and private lands subject of alternatives. This may include review of available release and soil data, review of activity and use limitations, interpretation of probable handling and disposal requirements in each private and public lands, and interpretation of any supplemental obligations or risks from generating soils on private lands. Describe probable types of systems (equipment, labor, materials) required to treat/handle/stabilize soil, groundwater, and sediments likely to be generated from operations.
- e. *Work Zone Layout & Easements* - Estimate construction work zone requirements based on anticipated equipment layout and logistics for preferred scenarios. Estimate scale of easements required to support work. Consider building fire lane egress and maintenance of traffic in Market Street in layout of work zone and easements. Prepare concept for temporary fencing to secure the work area and NEPC property during various scenarios. Estimate number of parking spaces impacted by work areas during workday and after-hours for alternatives.
- f. *Utility Protection and Relocation* - Identify above and below grade infrastructure

## Attachment A

## SCOPE OF SERVICES

Contract 2025-106 - Task Order #2  
Market Street Culvert Design Services FY26

relocation required of approaches and cost and timeline to execute. This should include each infrastructure in the ROW both underground and above grade (overhead wires, utility poles, guard rail) and infrastructure in private lands subject to easements both underground and above grade (fences, parking, transformers, bollards, utility metering, etc).

- g. *Regulatory & Permitting* - Perform supplemental review of regulatory and permitting requirements of alternatives. Identify substantive differences in burden or risk between approaches, and implication of layout & size decisions on permitting pathway. Identify technical standards for culvert design subject to regulatory review.
- h. *Trenchless Review* - Evaluate likely efficacy and feasibility of trenchless installation in this area. Review may consider general soil strata, variability, and likelihood of bulky media; in addition to considering technology fit for this size pipe and extent of work.

*Deliverables: Supplemental Engineering Evaluation Memorandum*

#### 5) Phase II Alternatives Analysis

- a. Perform screening analysis of the shortlist of culvert replacement alternatives. Use screening criteria and weighted scale identified in *Task 2, Initialization* and leverage results of technical reviews performed in *Task 4, Supplemental Engineering Evaluation*. Provide matrix with criteria and aggregate scoring.
- b. Review and adjust cost estimates prepared in *Dewberry Report*, where needed, to conform with adjusted alternatives concepts. Focus will be on accurately aligning cost basis for comparison, rather than precision in estimate total (which will be focus of renewed estimate in Preliminary Design Phase).
- c. Build construction program schedule for each shortlist alternative (no construction schedule currently in *Dewberry Report*). This is important as many impacts (environmental, traffic, etc) and costs (hazardous material management, work zone management, etc) are time-tied and relevant to comparative analysis of cost and impact.
- d. Summarize results of alternatives analysis and recommend advised alternative.
- e. Submit draft and final versions of alternatives analysis screening product and incorporate feedback from the City as needed.

*Deliverables: Phase II Alternatives Analysis Technical Memorandum*

#### 6) Preliminary Design

- a. Prepare 25% preliminary design plans for culvert replacement. Capture the following scope elements in preliminary design plans: 1) limit of work, 2) environmental resource boundaries, 3) culvert rehabilitation or replacement scope, 4) scale of piles for subsurface support if needed, 5) new pipeline accessways and lateral connections, 6) systems for connection to existing culvert at project extents, 7) cleaning and/or abandonment of legacy culvert, 8) utility relocation and protection, 9) surface restoration, 10) handling of existing flows, shoring, plugs, and cofferdam, 11) traffic and work zone management, and 12) easements. Prepare one typical detail sheet and one general notes sheet to provide detail and notation necessary to frame scope and quality of service for estimating. This may include annotation with generalized statements around excavated materials management, sediment and erosion control, dust control, staging,

**Attachment A SCOPE OF SERVICES**

Contract 2025-106 - Task Order #2  
Market Street Culvert Design Services FY26

- and pipeline material requirements.
- b. Employ a construction cost estimator to estimate cost of preliminary design as prepared. Add escalators to project to probable construction period. Estimate cost for police, design phase engineering and construction phase engineering, design contingency, and program contingency.
- c. Identify permits and licenses required of program.
- d. Prepare program schedule estimate. Include phases for funding, permitting, design, bid, and construction. Estimate duration of substantive construction phase tasks.

*Deliverables: Preliminary Design Plans, Preliminary Design Construction Cost Estimate, Program Schedule Estimate, and Permitting Memorandum*

Assumptions:

- Does not include land survey or basemap development. Assumes team will leverage work product prepared by others (*Meridian* survey) and employ simple techniques in expanding mapping limits (if alternatives are outside of previous survey limits) if required of preliminary design plans.
- All work will be of alternatives analysis and preliminary design phase quality of service; does not include profiles, sections, specification, or comprehensive details.
- Does not include field reviews or subsurface explorations beyond a site walk with preparation to perform measurement confirmation or takeoff and photographs by the project team.
- Does not include preparation of Massworks grant application.
- Does not include title research, legal services, or easement plan preparation.
- Does not include permit preparation or pre-filing meetings with agencies of jurisdiction.
- Does not include hydrology and hydraulics review. Assumes that the program will use basis for required gravity pipeline hydraulic capacity and cross-sectional area described in *Dewberry Report*. Does not evaluate other regional hydraulic interventions that might impact advisable culvert size and configuration (ie changing routing of flow in or out of the watershed, adding storage for defrayment of peaks, or addition of pumping/force main to manage peaks concurrent with tidal backwater or supplement in-line capacity).

**FEE & SCHEDULE**

Weston & Sampson will complete work by June 30, 2026. Work shall be completed for a lump sum fee of \$148,500.00. Breakdown of fee by task is provided in table below. Progress will be billed monthly. Work shall be performed in accordance with the terms and conditions of Weston & Sampson’s contract with the City of Chelsea, 2025-106, “Island End River On Call Technical Services”.

Task	Description	Total
1	Project Management & Administration	\$5,100.00
2	Stakeholder Engagement	\$4,700.00
3	Phase II Alternatives Analysis Initialization	\$10,800.00
4	Supplemental Engineering Evaluation	\$51,900.00
5	Phase II Alternatives Analysis	\$18,400.00
6	Preliminary Design	\$57,600.00
<b>Subtotal:</b>		<b>\$148,500.00</b>

**Part C- Public Safety** - The application should include sufficient backup information for the review team to fully understand the project(s). This information could include locus maps, catalog cuts of proposed equipment purchases, quotes, training course syllabus, etc.

<b>Project Name: _ CPD Time &amp; Equipment</b>	
Please provide below the contact information for the individual managing this aspect of the grant.	
<b>Project Contact:</b>	<b>Additional Project Contact</b> <i>(if applicable)</i>
Name: Jennifer Paliliunas	Name: Heather Savino
Title: Business & Grants Manager	Title: Grants Manager
Department: Chelsea Police Department	Department: Housing and Community Development
Email Address: jpaliliunas@chelseama.gov	Email Address: hsavino@chelseama.gov
Telephone: 617-466-4815	Telephone: 617 466 4197
Address: 19 Park Street, Chelsea MA 02150	Address: 500 Broadway, Chelsea MA 02150
<p><b>Section I.</b> Please use the space below to identify the impact of the gaming establishment on your municipality. You may use the impacts identified in the FY 2027 Guidelines relevant to this category. If you are using an impact not identified in the guidelines, please use the space below to identify the impact. Please provide documentation or evidence that gives support for the determination that the operation of the gaming facility caused or is causing the impact (i.e., surveys, data, reports, etc.)</p> <ul style="list-style-type: none"> <li>• Increased visitation and employment due to the casino will likely increase the interaction between public safety personnel and casino patrons and employees.</li> <li>• It is recognized by law enforcement and the casino industry that casinos and other hospitality related businesses may attract certain types of crime including but not limited to human trafficking, money laundering, and drug trafficking. Other crimes that may be attributable to casinos include increased assaults, fraud, and property crimes.</li> <li>• The presence of casinos has been demonstrated to cause an increase in cases of operating under the influence.</li> <li>• Increases in traffic can cause increases in congestion, accidents, and vehicular/bicycle/pedestrian conflicts.</li> <li>• The influx of visitors to a casino can result in an increase in calls for service and put pressure on local emergency services including emergency responders like fire departments and EMS. This could lead to increased needs for mutual aid.</li> </ul>	
<p><b>Section II.</b> Please describe the project in detail and how the proposed project will address the impact indicated above. Please include a breakdown of the proposed scope of work, the scope should be sufficiently detailed to allow the review team to understand the steps required for project completion.</p>	

The proposed scope of work is planned to mitigate public safety impacts associated with increased traffic, impaired driving, and high-risk incidents through traffic enforcement and police training. The proposed scope of work includes two main parts, equipment purchases and staff costs for Chelsea Police Department.

**Personnel Costs:**

1. Overtime: Personnel costs will be used for overtime for traffic enforcement patrols on weekends, holidays, and late evenings, when traffic to and from the Casino is increased. These patrols will operate on main routes to and from the Casino, including Spruce, Second, Beacham, and Williams Streets. This will address the Casino’s impact of potentially increasing the cases of operating under the influence, as well as the increases in traffic caused by congestion and accidents.
2. Training: Personnel costs will be used for 5 officers to attend 2 regional SWAT Trainings within one year at the Casino. These trainings are crucial for preparing officers with tactical skills during high-risk situations at the Casino. Hosting this training at the Casino allows officers to become familiar with the specific environment and practice tactics and realistic scenarios within the location. This use-of-force and tactical training enhances officer readiness and improves police–patron–employee interactions during critical incidents.

**Equipment:**

1. Speed Signs: Equipment costs will be used to purchase 3 pole-mounted speed signs to promote safe speeds when driving to and from the Casino. These signs will be used to direct the increased traffic to and from the Casino. The speed signs set clear, highly public rules and expectations and alert drivers to their own speed in relation to the rules in real time. The flashing will alert drivers when they are speeding prompting them to slow down and therefore reduce vehicle speeds, collision severity, and the likelihood of serious injury or fatalities.
2. Gun Lockers: Equipment costs will be used to purchase RFID Safe AR Gun Lockers to house the SWAT equipment traveling to and from the SWAT training at Encore. These lockers are dependable, heavy-duty, tamper-proof lockers to ensure safe transfer. The lockers are crucial to prevent theft or misuse of assault rifles, a more lethal weapon that poses a greater danger to people. This equipment supports safe training operations and overall public safety.

**Section III. Proposed MGC Grant Budget**

Please use the following table to outline the project budget. Please include as an attachment any requests for proposals, quotes, or estimates that would quantify the costs associated with the mitigation.

<b>Description of Purchase/Work</b>	<b>Timeline</b>	<b>QTY</b>	<b>Budget</b>
Traffic Enforcement	2 years	480 Hours	\$39,936.00
SWAT Training Hours	1 year	2 Trainings	\$2,759.58
3 Pole-Mounted Speed Signs	1 year	3 Signs	\$20,260.66
RFID Safe AR Gun Lockers	1 year	5 Lockers	\$1,750.00
	<b>TOTAL:</b>		\$64,706.24

**Fudd Free LLC**

1721 Main St Ste 4  
Tewksbury, MA 01876 US  
fuddfreellc@gmail.com

**Estimate**

ADDRESS  
Chelsea PD

ESTIMATE 1001  
DATE 12/20/2025

SERVICE	DESCRIPTION	QTY	RATE	AMOUNT
	Homady 98190 Rapid RFID Safe AR Gun Locker	5	350.00	1,750.00
TOTAL				<b>\$1,750.00</b>

Accepted By

Accepted Date



All Traffic Solutions Inc.  
 5100 W Brown Deer Rd  
 Brown Deer, WI 53223  
 Phone: 814-237-9005  
 Fax: 814-237-9006  
 DUNS #: 02-344-3864  
 Tax ID: 39-0983658  
 CAGE Code: 0GWV8

QUOTE Q-104291

DATE: 01/21/2026

PAGE NO: 1

**Mail Purchase Orders to:**

5100 W Brown Deer Rd  
 Brown Deer, WI 53223

**Questions contact: MANUFACTURER: All Traffic Solutions**

Matthew O'Brien  
 (571) 321-5449 x 265  
 mobrien@alltrafficsolutions.com

**Independent Sales Rep:**

Contract: **Sourcewell 090122-ATS**  
 Sourcewell Account #: **76528**

**BILL TO:**

City of Chelsea  
 19 Park Street  
 Chelsea, MA 02150

**SHIP TO:**

City of Chelsea  
 19 Park Street  
 Chelsea, MA 02150  
 Attn: Joseph Santiago

Billing Contact:

**PAYMENT TERMS:**  
 Net 30

**CUSTOMER:** City of Chelsea

**CONTACT:**(617) 466-4855

ITEM NO:	DESCRIPTION:	QTY:	EACH:	EXT. PRICE:
4000741	SpeedAlert 18 Radar Message Sign (RMS); base unit w/ mounting bracket	3	\$3,892.32	\$11,676.96
4001299	3 Year Warranty	3	\$0.00	\$0.00
4000874	All Options Activation: Bluetooth, Traffic Data, Violator Alert, Camera/Pictures, (\$3000 Value, requires Traffic or Message Suite)	3	\$0.00	\$0.00
4000647	App, Traffic Suite (12mo); Equip Mgmt, Reporting, Image Mgmt, Alerts, Mapping and PremierCare	3	\$1,500.00	\$4,500.00
4001626	VZW communications prep	3	\$0.00	\$0.00
4000793	Violator Strobe, Dual; Hardware for SpeedAlert 18, flash helps draw attention to the driver's speed. Requires color assignment PN.	3	\$420.24	\$1,260.72
4001619	Strobe Color: Blue and White (Requires 4000793 Dual Violator Strobe)	3	\$0.00	\$0.00
4001820	Integrated Solar pole mount battery kit (iA/SA18) 33Ah batt, LFP charger & solar controller	3	\$1,029.18	\$3,087.54
4000913	Solar panel, 100W; includes bracket for pole and harness	3	\$900.00	\$2,700.00
4001177	YOUR SPEED wrap, 30" x 36" full size sign MUTCD, for SA18, 5" char, YELLOW HIP	3	\$228.48	\$685.44
4001889	Shipping and Handling	1	\$650.00	\$650.00
4001190	Discount - New Purchase	1	(\$0.00)	(\$4,300.00)

**Special Notes:**

Speed Alert 18 (20 H x 30 W / 29 Lbs.) is a Radar & Variable Message Board combination for traffic calming/statistic and general messaging with graphics and mounts to any post or pole. Perfect for all Speed Limits

- Remotely Manage the signs with our web based TrafficCloud for 12 months using laptop connected to Wi-Fi to change or schedule settings, download 8 traffic data reports
- Receive alerts via text or email (tamper, low battery, high speed)
- Camera inside board snaps a photo during tamper alert  
GPS device in all Signs
- Premiere Care Warranty while having TrafficCloud (covers software upgrades/repairs at 100% as well as 50% off repairs due to vandalism, 50% off batteries and accessories.)
- Training included on TrafficCloud software
- No contract commitment, choose to renew TrafficCloud or not always keep Bluetooth capabilities to operate the sign/download traffic data
- 3 Year Manufacturer's Warranty on all Signs
- All products are made in America
- 2-4-week lead time on delivery

**SALES  
AMOUNT:**

\$24,560.66

**TOTAL  
USD:**

**\$20,260.66**

Duration: This quote is good for 60 days from date of issue.

Shipping Notes: All shipments shall be FOB shipper. Shipping charges shall be additional unless listed on quote.

Taxes: Taxes are not included in quote. Please provide a tax-exempt certificate or sales tax will be applied.

Warranty: Unless otherwise indicated, all products have a one year warranty from date of sale. Warranty extensions are a component of some applications that are available at time of purchase. A Finance Charge of 1.5% per month will be applied to overdue balances. GSA GS-07F-6092R

I am authorized to commit my organization to this order. If your organization will be creating a purchase order for this order, please submit purchase order to either of the following: Email: sales@alltrafficsolutions.com or Physical Address: Listed at top of quote.

Signature: \_\_\_\_\_ Date: \_\_\_\_\_

Print Name: \_\_\_\_\_ Title: \_\_\_\_\_

**Part C- Public Safety** - The application should include sufficient backup information for the review team to fully understand the project(s). This information could include locus maps, catalog cuts of proposed equipment purchases, quotes, training course syllabus, etc.

<b>Project Name: Fire Department Equipment</b>	
Please provide below the contact information for the individual managing this aspect of the grant.	
<b>Project Contact:</b>	<b>Additional Project Contact</b> <i>(if applicable)</i>
Name: John Quatieri	Name: Heather Savino
Title: Chelsea Fire Chief	Title: Grants Manager
Department: Chelsea Fire Department	Department: Housing and Community Development
Email Address: jquatieri@chelseama.gov	Email Address: hsavino@chelseama.gov
Telephone: (617) 466-4600	Telephone: 617 466 4197
Address: 307 Chestnut Street, Chelsea	Address: 500 Broadway, Chelsea MA 02150
Section I. Please use the space below to identify the impact of the gaming establishment on your municipality. You may use the impacts identified in the FY 2027 Guidelines relevant to this category. If you are using an impact not identified in the guidelines, please use the space below to identify the impact. Please provide documentation or evidence that gives support for the determination that the operation of the gaming facility caused or is causing the impact (i.e., surveys, data, reports, etc.)	
<ul style="list-style-type: none"> <li>• Increased visitation and employment due to the casino will likely increase the interaction between public safety personnel and casino patrons and employees.</li> <li>• The presence of casinos has been demonstrated to cause an increase in cases of operating under the influence.</li> <li>• Increases in traffic can cause increases in congestion, accidents, and vehicular/bicycle/pedestrian conflicts.</li> <li>• The influx of visitors to a casino can result in an increase in calls for service and put pressure on local emergency services including emergency responders like fire departments and EMS. This could lead to increased needs for mutual aid.</li> </ul>	
Section II. Please describe the project in detail and how the proposed project will address the impact indicated above. Please include a breakdown of the proposed scope of work, the scope should be sufficiently detailed to allow the review team to understand the steps required for project completion.	
<p>The proposed scope of work is planned to mitigate the effects of the potential increase in accidents and vehicular/bicycle/pedestrian conflicts caused by the increased Casino traffic. The proposed scope of work includes an equipment purchase for the Chelsea Fire Department.</p> <p>Equipment: Equipment costs will be used to purchase a Heavy Rescue Tool Kit, also known as “Jaws of Life,” and a Thermal Imaging Camera.</p> <p>Heavy Rescue Tool Kit: This Kit includes heavy rescue tools including a spreader, tip extenders, cutter, ram,</p>	

battery pack, and charger. These tools are crucial for emergency responders to safely and efficiently rescue victims during accidents and other emergency situations. These tools are faster, safer, and more versatile than older methods currently in use, improving emergency response capabilities and therefore providing better victim outcomes. This Kit will be housed on the Fire Engine servicing the Casino and will be available to respond to emergency situations in the surrounding area.

Thermal Imaging Camera: This camera will improve firefighter capabilities in low- and zero-visibility environments, like vehicle accidents and building fires. By detecting heat through and within darkness and structures, the camera provides increased visibility for more efficient search and rescues of victims, location of fire and its origin, enhanced situational awareness, and improved firefighter safety. For example, this camera could help firefighters locate a victim during a vehicle accident that occurs in the evening, during peak Casino traffic hours. The camera will be installed on one of the 2 units that respond to all working structure fires in the City of Everett, including the Casino.

These equipment items will directly mitigate the public safety impacts associated with a potential increase in accidents and vehicular, bicycle, and pedestrian conflicts resulting from increased Casino traffic.

**Section III. Proposed MGC Grant Budget**

Please use the following table to outline the project budget. Please include as an attachment any requests for proposals, quotes, or estimates that would quantify the costs associated with the mitigation.

Description of Purchase/Work	Timeline	QTY	Budget
Heavy Rescue Tool Kit	2 Years	1	\$47,335.00
Thermal Imaging Camera	2 Years	1	\$2,958.76*
	<b>TOTAL:</b>		\$50,293.76

\* The Chelsea Fire Department commits to funding the remaining balance of the camera.



Fire Tech & Safety  
 100 Business Park Dr #6  
 Tyngsborough, MA, 01879  
 Phone: (978) 649-6800  
<https://firetechusa.com/>

## Quote

Quote Nbr.: Q309862  
 Quote Date: 11/12/2025  
 Expiration Date: 11/27/2025  
 Customer ID: C001138

<b>BILL TO:</b>	<b>SHIP TO:</b>
CHELSEA FIRE DEPT.-MA 307 CHESTNUT STREET CHELSEA MA 02150	CHELSEA FIRE DEPT.-MA 307 CHESTNUT STREET CHELSEA MA 02150

<b>CUSTOMER P.O. NO.</b>	<b>TERMS</b>	<b>CONTACT</b>
TBD	MA State Contract PSE01	JOHN QUATIERI

**SHIP VIA**  
 Best Way

ITEM	QTY.	PRICE	EXT PRICE
AMKUS HEAVY RESCUE SPREADER 32" TOOL ONLY	1.00	16,000.00	16,000.00
AMKUS EXTENDED REACH TIPS (1 PAIR)	1.00	1,360.00	1,360.00
AMKUS HEAVY RESCUE CUTTER, SHORT BLADE, TOOL ONLY	1.00	15,000.00	15,000.00
AMKUS HEAVY RESCUE RAM TOOL ONLY	1.00	13,590.00	13,590.00
DeWalt FLEXVOLT 4 BANK FAST CHARGER	1.00	320.00	320.00
DeWALT FLEXVOLT 9AH BATTERY 2-PK	3.00	355.00	1,065.00
THIS QUOTE REFLECTS A \$3000.00 DISCOUNT FOR TRADE IN OF HURST CUTTER, SPREADER AND RAM.	1.00	0.00	0.00

<b>Total Weight (LB):</b>	0	<b>Sales Total:</b>	47,335.00
<b>Total Volume (CFT):</b>	0	<b>Freight &amp; Misc.:</b>	0.00
		<b>Less Discount:</b>	0.00
		<b>Tax Total:</b>	0.00
		<b>Total (USD):</b>	47,335.00

*NOTICE...One or more of the products listed above may contain PFAS, for the reason the equipment contains PFAS chemicals, and the specific PFAS chemicals in the product you must contact the manufacturer of the items.  
 Fire Tech & Safety Terms and Conditions: <https://firetechusa.com/FTSTAC.pdf>*



Fire Tech & Safety  
100 Business Park Dr #6  
Tyngsborough, MA, 01879  
Phone: (978) 649-6800  
<https://firetechusa.com/>

### Quote

Quote Nbr.: Q309861  
Quote Date: 11/12/2025  
Expiration Date: 11/27/2025  
Customer ID: C001138  
Created By: Kevin Kerrigan

BILL TO:	SHIP TO:
CHELSEA FIRE DEPT.-MA 307 CHESTNUT STREET CHELSEA MA 02150	CHELSEA FIRE DEPT.-MA 307 CHESTNUT STREET CHELSEA MA 02150

CUSTOMER P.O. NO.	TERMS	CONTACT
verbal	Net 30 Days	JOHN QUATIERI

SHIP VIA
Best Way

ITEM	QTY.	PRICE	EXT PRICE
BULLARD TXS 320 WITH XSCHARGER, (2) XSBATT, & (1) XSRETRACT	1.00	4,636.00	4,636.00
SHIPPING AND HANDLING INCLUDED IN PRICE	1.00	0.00	0.00

\* The Chelsea Fire Department commits to funding the remaining balance of the camera.

**Part D- Gambling Harm Reduction- N/A**

**Part E- Specific Impact ("SI") – N/A**