

**Part C- Public Safety** - The application should include sufficient backup information for the review team to fully understand the project(s). This information could include locus maps, catalog cuts of proposed equipment purchases, quotes, training course syllabus, etc.

<b>Project Name: Boston Police Department's 2026 MGC CMF Training Proposal (supplement to the original 2026 application)</b>	
Please provide below the contact information for the individual managing this aspect of the grant.	
<b>Project Contact:</b>	<b>Additional Project Contact (if applicable)</b>
Name: Maria Cheevers	Name: Jason Whyte
Title: Director, Office of Research & Development (ORD)	Title: Grant Administrator, ORD
Department: Boston Police Department (BPD)	Department: BPD
Email Address: maria.cheevers@pd.boston.gov	Email Address: Jason.whyte@pd.boston.gov
Telephone: 617.343.5096	Telephone: 67.343.5858
Address: 1 Schroeder Plaza, Boston, MA 02121	Address: 1 Schroeder Plaza, Boston, MA 02121
<p>I. Please use the space below to identify the impact of the gaming establishment on your municipality. You may use the impacts identified in the FY 2026 Guidelines relevant to this category. If you are using an impact not identified in the guidelines, please use the space below to identify the impact. Please provide documentation or evidence that gives support for the determination that the operation of the gaming facility caused or is causing the impact (i.e., surveys, data, reports, etc.)</p>	
<p><b>Identified Impacts:</b> The BPD will address all of the following impacts within our proposed strategies:</p> <ul style="list-style-type: none"> <li>Increased visitation and employment due to the casino will likely increase the interaction between public safety personnel and casino patrons and employees.</li> <li>It is recognized by law enforcement and the casino industry that certain types of crime may be attracted to casinos and other hospitality-related businesses. These may include <b>human trafficking, money laundering, and drug trafficking. Other crimes that may be attributable to casinos include increased assaults, fraud, and property crimes.</b></li> <li>The presence of casinos has been demonstrated to cause an increase in cases of operating under the influence.</li> <li>Increases in traffic can cause increases in congestion, accidents, and vehicular/bicycle/pedestrian conflicts.</li> <li>The influx of visitors to a casino can result in an increase in calls for service and put pressure on local emergency services including emergency responders like police, fire departments and EMS. This could lead to increased needs for mutual aid.</li> </ul> <p>For this section of our response to this question, we will only note two new sources of information, as within the 2025 application, we had already noted several other research summaries.</p> <p>1) During a recent search on Chat GPT (an artificial intelligence app), by one of the Department's District Captains, when prompted with the question, Chat GPT identified the following "Crime Associated with Casino Activities":</p> <ul style="list-style-type: none"> <li>Money laundering,</li> <li>Fraud and cheating</li> </ul>	

- Gambling addiction
- Drug trafficking
- Prostitution and human trafficking
- Loan sharking and extortion
- Violent crime, and
- Tax evasion

Each of these crime categories has a negative community impact, including; economic consequences, social consequences, physical and emotional harm, and quality of life consequences.

2) *Impacts of casino gambling on public safety* Sheila McKnight, Senior Knowledge Broker Lindsay Kalbfleisch, Director of Stakeholder Engagement Sasha Stark, PhD, Director of Research and Evidence Services Presentation of Evidence for Massachusetts Gaming Commission September 2023

Encore Boston Harbor Casino had few direct links with public safety issues during its first year and four months of operation (July 2019 to October 2020). Overall, the region and most cities had expected levels of crime. In its first six months of operation, there were increases in crime and calls for service that were not unexpected given the number of people who were drawn to the casino (more than 3.5 million visitors during the first eight months). In Everett, not accounting for any surrounding community impact, this resulted in a 9.5% increase in violent crime, a 5.1% increase in property crime, a 6% increase in total crime, and a 4.1% increase in calls for service. In its first six months of operation, Encore Boston Harbor casino itself accounted for 124 arrests, including 22 violent crimes and 20 property crimes. Increases occurred in some public safety issues across the wider region surrounding the casinos in the early months and years they were open. It is unclear if these increases are directly linked to the presence of casinos, unless otherwise indicated. These included drunk driving, vehicle collisions and traffic, property crime, domestic violence, sexual assault, shoplifting, purse snatching, and other crimes in commercial establishments, credit card fraud, money laundering, prostitution, local emergency services and other.

As stated, from the 2025 application, we did a literature review of studies that show the Encore Casino's impact on crime, and other studies that show gaming's influence on crime. This is the literature that we added into the 2025 application. If a summary of these reports is needed within this year's application, please let us know.

- *Assessing the Influence of Gambling on Public Safety in Massachusetts Cities and Towns Analysis of the influence of Encore Boston Harbor on its surrounding community during its first six months of operation* Christopher W. Bruce Crime Analysis Consultant to the Massachusetts Gaming Commission 10 April 2020 v. 1.5
- *CASINOS, CRIME, AND COMMUNITY COSTS* Earl L. Grinols and David B. Mustard 2006
- *Problem gambling and family violence: family member reports of prevalence, family impacts and family coping* Aino Suomi, Alun C Jackson, Nicki A Dowling, Tiffany Lavis, Janet Patford, Shane A Thomas, Peter Harvey, Max Abbott, Maria E Bellringer, Jane Koziol-McLain and Sue Cockman

#### **Boston Crime Incident Data 2024:**

- In **District A1**, in 2024, the only Part One property crime category that saw an increase from 2023 was Other Larceny (1,342 to 1,402); while Part One violent crime was only up in the categories of Rape & Attempted and non-Domestic Aggravated Assaults (214 in 2023 to 249 in 2024).
- In **District A15**, in 2024, there was an increase in Auto Theft (19 in 2023 to 20 in 2024), Other Larceny (86 in 2023 to 125 in 2024) and Commercial Burglary (2 in 2023 to 6 in 2024) for Part One Property Crime categories. With regard to Part One Violent Crime, there were increases in Rape &

Attempted, Robbery (12 in 2023 to 18 in 2024) and non - Domestic Aggravated Assault (18 in 2023 to 28 in 2024).

- **Citywide:** Commercial Burglary and Other Larceny increased in Part One property crime for 2024; while only Aggravated Assaults (domestic and non-domestic) increased in Part one violent crime in 2024.

#### **Boston Calls for Service Data 2024:**

- In **District A1**, in 2024 DV and SA increased by +95, prostitution by +5 incidents, gang incidents decreased by -23 and overdose incidents increased by +30 from the 2023;
- In **District A15**, in 2024, there were decreases in DV/SA (-39), prostitution (no change), gang involved incidents (-7) and overdose (-21).
- **Citywide**, in 2024, DV/SA (+735), prostitution (+9) and gang related crime (+313) increased, while overdose incidents decreased by (-451).

#### **MV Crash Data:**

- **District A1**, total crashes in 2024 increased from 1029 to 987 in 2023, 152 with injuries compared to 140 in 2023, 1 fatal compared to 0 fatal in 2023, 84 pedestrian-involved compared to 80 in 2023 and 37 bicycle-involved versus 47 in 2023.
- **District A15**, total crashes decreased in 2024 with 262 compared to 371 in 2023; 50 with injuries compared to 46 in 2023; 1 fatal in 2024 and 1 fatal in 2023; 14 pedestrian-involved compared to 12 in 2023 and 17 bicycle-involved versus 11 in 2023.

**Caveats:** The 3 categories that we report here, i.e. calls for service, incident report and motor vehicle collision data, only include the 2 Districts that directly abut Encore Casino property. When reporting these abutting District data sets, we cannot assert a direct cause and effect to casino operations. Nor could we if we compared these District data sets to that of other COB Districts, that don't abut the properties. However, by analyzing this data, **we can assume correlation**, based on general increases in patterns of calls for service, incident reports and motor vehicle categories.

With regard to money laundering, sex trafficking, sexual assault, drug facilitated sexual assault, and gang activity related to casino sex trafficking, guns and drug sales; the crime increases in these categories are not significant within crime incident reporting data. Instead, the BPD has worked with other law enforcement agencies assigned to the casino on these crime categories, and over the past four years, there is evidence that these investigative activities are taking place.

Furthermore, as we noted in past applications, there are some crime categories that are difficult to quantify, as they are often not reported, thus do not show up via calls for service data, crime incident data or arrest data. Crimes most notable for underreporting include domestic violence, crimes against children, sexual assault, prostitution, gang-related crime activity (not a crime incident category, but instead a call for service data point) and overdose (also a call for service data point).

- II. Please describe the project in detail and how the proposed project will address the impact indicated above. Please include a breakdown of the proposed scope of work, the scope should be sufficiently detailed to allow the review team to understand the steps required for project completion.

**Scope of Work:**

The BPD's Public Safety Training Proposal includes strategies from 4 separate BPD internal Bureaus/Units/Offices. These internal sworn and civilian entities include:

- 1) The Bureau of Investigative Services' (BIS) - Family Justice Center's (FJC) Human Trafficking Unit (HTU)
- 2) The Bureau of Investigative Services' (BIS) - Family Justice Center's (FJC) Crimes Against Children's Unit (CAC)
- 3) The Boston Regional Intelligence Center (BRIC); and
- 4) The Bureau of Field Services'

**The Bureau of Investigative Services' (BIS) - Family Justice Center's (FJC) Human Trafficking Unit (HTU)**

HTU Detectives need training in a wide range of areas to keep up with the evolving nature of the sex trade, and to understand the tools that they could use for harm reduction. Through this grant, the BPD's HTU will go to The Juvenile Sex Trafficking (JuST) Conference on October 22nd, 23rd and 24th 2025 in Phoenix, Arizona. The Juvenile Sex Trafficking (JuST) Conference was born in 2013 out of a vision to bring high-quality training to a national audience while simultaneously fostering collaboration at all levels of the community. This nationally-renowned conference features today's most pressing issues facing professionals and advocates in the anti-trafficking field. Workshops focus on skill-building, survivor experiences, cross-discipline collaboration, case studies, and lessons learned in the areas of investigation, prosecution, and therapeutic services. Each year offers new speakers and an array of powerful new workshops, with the goal of inspiring action and educating attendees on how to tackle child and youth sex trafficking from all sides. The BPD's HTU would like to send 5 HTU Detectives this year at a cost of \$10,000, which will include conference registration, round trip airfare and 2-night stay at a hotel in close proximity to the conference, ground transportation and per diem food expenses.

**HTU Subtotal: \$10,000**

**The Boston Regional Intelligence Unit (BRIC)**

The BRIC works at the forefront of intelligence collection and analysis for each BPD Bureau and Unit listed within this grant application, and for the majority of others within the BPD. The use of intelligence is fundamental to the BPD's goal to prevent and reduce violence in the City of Boston. Intelligence enables the Department to make more informed decisions to combat crime and terrorism committed by individuals and organizations. Information gathered by the BRIC pinpoints areas of crime, shootings and gang violence, as well as helping to identify major players and ex-offenders returning to our neighborhoods. Funded by the U.S. Department of Homeland Security, the BRIC also supplies intelligence vital to the Department's counterterrorism plans. The BRIC serves as the primary support system for all patrol and intelligence gathering Bureaus and Units within the Boston PD, while serving as a Regional Fusion Center for the US Department of Homeland Security. Through this role the BRIC serves the nine communities within the [Metro Boston Homeland Security Region \(MBHSR\)](#). These communities include Boston, Brookline, Cambridge, Chelsea, Everett, Quincy, Revere, Somerville, and Winthrop. The BRIC is a fusion center, meaning it's a collaborative effort to gather, analyze, and share threat-related information between different agencies.

For this year's MGC's Public Safety Application, the BPD would like to support the BRIC's training needs as they evolve to support more and more interagency and multijurisdictional activities related to the Encore Casino. Furthermore, intelligence and crime data presentations from the BRIC will be utilized by the Encore Casino's Law Enforcement Program Coordinator, at future multi-jurisdictional task force meetings. The

trainings that the BRIC have proposed to access for BRIC sworn and civilian staff, to better service this task force are as follows:

### **BRIC Training Proposal for the 2026 MGC Grant Funding:**

#### **International Association of Crime Analysis Training Conference**

- Hosted by: International Association of Crime Analysts
- 9/8/25 – 9/12/25 (and annually)
- Championsgate, FL
- This training conference provides numerous hands on sessions allowing analysts to improve skills in several aspects of analysis. The training also provides an opportunity for analysts view best practices from Crime and Intelligence Analysis professionals. Additionally, the training provides a unique venue for networking with peers from across the US and around the world, leading to enhanced collaboration on analysis projects. The week-long conference consists of multiple concurrent training tracks offering a vast array of information for all skills and ability levels. Tracks offer courses in the following areas of instruction: Crime and intelligence analysis, Real-world case studies, Investigative and analytical techniques, Statistical analysis, Hands-on computer training, ESRI's ArcPro
- Budget
  - Registration: \$675
  - Flights: \$300
  - Hotel: \$179 x 6 nights = \$1,074
  - Transportation: \$100
  - 5 personnel attending
  - Total estimate: \$10,745

#### **Crime Analysis & Intelligence Training Conference**

- Hosted by: Massachusetts Association of Crime Analysts
- 10/6/25 – 10/10/25 (and annually)
- Plymouth, MA
- The Crime Analysis & Intelligence Training Conference (formerly MACA Training Event) brings together criminal intelligence analysts from all over Massachusetts, the United States, and beyond. With 28 group and breakout sessions to choose from, Analysts can customize your conference experience to your areas of specialty and interest. The conference showcases trainings in a wide variety of areas including Fundamentals, Case Studies, analyzing crash data, using social media, identifying at-risk individuals, tactical analysis, analyzing call records. Computer labs feature specialized analysis trainings using GIS, MS Access, and Excel. Training Topics Include: Intro to Crime Analysis | Social Media in Investigations | Open Source Intelligence | Microsoft Office Suite | Crime Mapping | Narcotics Investigations | Emergency Preparedness | Mental Health
- Budget
  - Registration: \$600
  - Hotel: \$159 x 5 nights = \$795
  - Transportation: \$0.45 per mile \* 80 miles = \$36
  - 5 personnel attending
  - Total estimate: \$7,155

#### **MS Access for Crime Analysis Course**

- Hosted by International Association of Crime Analysts
- 8/4/25 – 8/8/25
- Lynn, MA
- Microsoft Access is a powerful data management and analysis tool that most analysts already have on their computers, but few fully exploit. This course provides analysts with the skills and knowledge necessary to get the most out of Microsoft Access, including managing data, connecting to other data sets (such as records management systems), writing queries to ask questions of data, designing reports to provide data outputs to other members of the agency, and creating full database applications with forms and macros. Students will also learn a bit of Visual Basic for Applications (VBA) coding to extend database functionality. Students will leave the class with a copy of a database specific to crime analysis data management that they can implement at their own agencies.
- Budget:
  - Registration \$445
  - 5 personnel
  - Total budget: \$2,225

**SANS SEC497: [Practical Open-Source Intelligence \(OSINT\) Course](#)**

- Hosted by SANS Institute
- Offered regularly throughout the year in multiple locations
- SEC497 is based on two decades of experience with open-source intelligence (OSINT) research and investigations supporting law enforcement, intelligence operations, and a variety of private sector businesses ranging from small start-ups to Fortune 100 companies. The goal is to provide practical, real-world tools and techniques to help individuals perform OSINT research safely and effectively. One of the most dynamic aspects of working with professionals from different industries worldwide is getting to see their problems and working with them to help solve those problems. SEC497 draws on lessons learned over the years in OSINT to help others. The course not only covers critical OSINT tools and techniques, it also provides real-world examples of how they have been used to solve a problem or further an investigation. Hands-on labs based on actual scenarios provide students with the opportunity to practice the skills they learn and understand how those skills can help in their research.
- Budget:
  - Registration \$8,780
  - Flights: \$300
  - Hotel: \$179 x 6 nights = \$1,074
  - Transportation: \$100
  - 2 Personnel Attending
  - Total Estimate: \$20,508

**SANS SEC587: [Advanced Open-Source Intelligence Gathering and Analysis Course](#)**

- Hosted by SANS Institute
- Offered regularly throughout the year in multiple locations
- With Open-Source Intelligence (OSINT) being the engine of most major investigations in this digital age the need for a more advanced course was imminent. The data in almost every OSINT investigation becomes more complex to collect, exploit and analyze. For this OSINT practitioners all around the world have a need for performing OSINT at scale and means and methods to check and report on the reliability of their analysis for sound and unbiased reports. In SEC587 you will learn how to perform advanced OSINT Gathering & Analysis as well as understand and use common programming languages such as JSON and Python. SEC587 also will go into Dark Web and Financial (Cryptocurrency) topics as well as disinformation, advanced image and video OSINT analysis. This is an advanced fast-paced course that will give seasoned OSINT investigators new techniques and

methodologies and entry-level OSINT analysts that extra depth in finding, collecting and analyzing data sources from all around the world.

- Budget:
  - Registration \$7,500
  - Flights: \$300
  - Hotel: \$179 x 6 nights = \$1,074
  - Transportation: \$100
  - 1 Personnel Attending
  - Total Estimate: \$8,974

#### **Foundations of Intelligence Analysis Training (FIAT) Course**

- Hosted by International Association of Law Enforcement Intelligence Analysts (IALEIA), the Association of Law Enforcement Intelligence Units (LEIU)
- Hosted regularly around the year at various sites.
- The FIAT Program provides quality analytic training, using experienced analysts, to members of the International Association of Law Enforcement Intelligence Analysts (IALEIA), the Association of Law Enforcement Intelligence Units (LEIU), and other interested parties at a reasonable cost on a regional basis. The FIAT curriculum is guided by the National Criminal Intelligence Sharing Plan (NCISP) and the IALEIA/Global Justice Information Sharing Initiative's Law Enforcement Analytic Standards. It is intended for civilian and sworn law enforcement, as well as regulatory personnel who have not received formal, basic, intelligence analysis training.
- Budget:
  - Registration: \$600
  - Flights: \$300
  - Hotel: \$179 x 5 nights = \$1,074
  - Transportation: \$100
  - 4 Personnel Attending
  - Total Estimate: \$7,580

#### **2026 LEIU/IALEIA Annual Training Event**

- Hosted by The Association of Law Enforcement Intelligence Units (LEIU) and the International Association of Law Enforcement Intelligence Analysts (IALEIA)
- April 27 - May 1, 2026
- Orlando, FL
- The LEIU / IALEIA training event grants access to Internationally recognized speakers and those who are leaders in the intelligence community will be on hand to provide up-to-date information on trends and patterns criminal activity and homeland security. Speakers and workshops will involve training related to: Criminal intelligence, Transnational organized crime and gangs, international terrorism, Legal issues in criminal intelligence, Organized crime and gangs, information sharing among law enforcement.
- Budget:
  - Registration: \$850
  - Flights: \$300
  - Hotel: \$140 x 5 nights = \$700
  - Transportation: \$100
  - 3 Personnel Attending
  - Total Estimate: \$5,850

#### **40 Hour Criminal Investigations Using Cellular Technologies Courses:**



- Hosted by LexisNexis® Device Geolocation Analysis Training
- Held multiple times annually
- The 40-Hour Cellular Investigations Course is open to any sworn investigator, crime analyst or fugitive operator possessing fundamental knowledge of call detail records, and who wants to advance their proficiency utilizing call detail record metadata for successful investigations and trial presentations. This course provides motivated investigators comprehensive training in the evidentiary value of call detail records and geolocation data. The course syllabus incorporates several case studies for attendees to investigate using metadata from each major provider and other sources of geolocation information. The case study workshops allow students to experience the process of investigating call detail records from beginning to end, instilling knowledge and confidence to build a final case they can effectively testify to in court. This course is constantly evolving to keep up with the ever-changing world of cellular technology. This 40-Hour course focuses on best investigative practices and is a prerequisite to the Subject Matter Expert Certification Course. Students will be required to work with call detail records and geolocation information throughout the course. Students are encouraged to review these applications and have a basic understanding of them prior to class. This course is designed to use lecture, case studies and practical workshops to demonstrate and teach investigative techniques.
- Budget:
  - Registration: \$1,000
  - Flights: \$300
  - Hotel: \$140 x 5 nights = \$700
  - Transportation: \$100
  - 5 Personnel Attending
  - Total Estimate: \$10,500

#### **40 Hour Criminal Investigations Using Cellular Technologies Subject Matter Expert (SME) Courses:**

- Hosted by LexisNexis® Device Geolocation Analysis Training
- Held multiple times annually
- Attendees of this advanced Subject Matter Expert (SME) Certification Course will investigate case studies incorporating complex cellular technology, cellular theory, training, experience and peer consensus. This course emphasizes complex record review and understanding, as well as trial and testimony preparation. Throughout the week an emphasis will be placed on presenting a final analysis for a formal brief or court room presentation. The SME Certification Course is a forty (40) hour, weeklong class followed by three required case study assignments, over a twelve-month period of time, which are pass/fail. Students will achieve and maintain Subject Matter Expert Certification upon successful completion of each assignment and completing a qualified LexisNexis class annually thereafter.
- Budget:
  - Registration: \$1,000
  - Flights: \$300
  - Hotel: \$140 x 5 nights = \$700
  - Transportation: \$100
  - 5 Personnel Attending
  - Total Estimate: \$10,500

**BRIC Subtotal: \$84,037.00**

#### ***Bureau of Investigative Services (BIS) Annual Crimes Against Children Conference***

Internationally recognized, the Crimes against Children Conference is the largest conference of its kind,



providing practical and interactive instruction to those fighting crimes against children and helping children heal. Yearly attended by more than 5,000 professionals from around the world.

The conference is presented annually by the Dallas Children's Advocacy Center. The conference is conducted to provide training to those employed by government or nonprofit agencies in the fields of law enforcement, child protective services, social work, children's advocacy, therapy, and medicine who work directly with child victims of crime.

Crimes against children occasionally happen within casino properties, including but not limited to sex and labor trafficking, and/or abuse and neglect incidents as parents and guardians struggle with addiction. These parents and guardians at times leave their children unattended on the gaming properties, get angry at their children if interrupted during gaming, or if financial loss occurs, or leave them for long periods of time without food or care. This year's conference will take place in Dallas, TX.

#### Annual Crimes against Children Conference

- Hosted by: Dallas Children's Advocacy Center and Dallas Police Department
- 8/3/25 – 8/07/25 (and annually)
- Dallas, TX
- Budget
  - Registration: \$895
  - Flights: \$450
  - Hotel: \$240 x 6 nights = \$1440
  - Transportation: \$150
  - 4 personnel attending

**BIS CAC Subtotal: \$11,740.00**

#### ***Bureau of Field Services (BFS): Police Executive Research Forum (PERF) ICAT: Integrating Communications, Assessment, and Tactics***

ICAT is a new way of thinking about use-of-force training for American police officers. ICAT takes the essential building blocks of critical thinking, crisis intervention, communications, and tactics, and puts them together in an integrated approach to training. ICAT is anchored by a Critical Decision-Making Model that helps officers assess situations, make safe and effective decisions, and document and learn from their actions.

The goal of ICAT is to enhance both officer safety and public safety by providing police officers with more tools, skills, and options for handling different types of critical incidents, especially those that involve subjects who are acting erratically because of mental illness or behavioral crisis and who are unarmed or armed with a weapon other than a firearm.

PERG will be providing 2 classes to the Boston Police Department (BPD) consecutively over one week for **\$53,900.00**, with an estimated 30-ish officers per call, giving flexibility if someone can't make it to the first class, to be able to go to the second class.

In addition, PERF will offer a quality control component, where PERF will send one, veteran ICAT instructor to observe classes when BPD 'rolls-out' ICAT to BPD officers. This way, BPD instructors have someone on

hand to give feedback, answer questions, and make immediate corrections if needed. The quality control component would take place over two, consecutive 1.5-day classes, over one week for **\$13,055.00**.

ICAT Training for 60 BPD Officers - \$53,900

Quality Control Component - \$13,055

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**BFS Subtotal Cost: \$66,955**

**TOTAL: \$172,732.00**

#### **Proposed MGC Grant Budget**

Please use the following table to outline the project budget. Please include as an attachment any requests for proposals, quotes, or estimates that would quantify the costs associated with the mitigation.

<b>Description of Purchase/Work</b>	<b>Timeline</b>	<b>QTY</b>	<b>Budget</b>
From July 1, 2025 through June 30, 2027, the Boston Police Department, specifically the BIS, BFS and the BRIC will send both sworn and civilian staff to 12 trainings, that will enable them to better serve the communities that work at, patronize and live in close proximity to the Encore Casino properties in Everett, MA. Details of these training opportunities can be found in this application, and the attached Excel Budget.	July 1, 2025 – June 30, 2027	12	\$172,732.00
	<b>TOTAL:</b>		\$172,732.00

