

# Wynn Boston Harbor

## Monitoring of Project Construction and Licensee Requirements 205 CMR 135

### Quarterly Report Massachusetts Gaming Commission as of September 30, 2017



## **Monitoring of Project Construction and Licensee Requirements**

### **Quarterly Report as of September 30, 2017**

#### **1.0 Project at a Glance**

The Wynn Boston Harbor (the “Project”) is an approximately \$2.4 billion luxury resort that will transform a blighted section of the City of Everett, Massachusetts adjacent to the Mystic River, into a world-class destination. The Project will contribute hundreds of millions of dollars, including tens of millions of dollars in infrastructure contributions to the City of Everett, the region, and the Commonwealth of Massachusetts. The Project is under construction on the contaminated site of a former chemical manufacturing plant totaling approximately 33.9 acres (the “Project Site”).



The Project will be comprised of a luxury hotel with 671 rooms, a gaming area, retail space, food and beverage outlets, event and meeting space, a spa and gym, a parking garage, and other complementary amenities. The Project will also include extensive landscape and open space amenities including a public gathering area with an outdoor park-like open space, a pavilion, waterfront features, a public harborwalk, and water transportation docking facilities reconnecting the City of Everett to the Mystic River and Boston Harbor for the first time in generations.

The Project will also include off-site improvements including extensive transportation improvements and a multiuse path from the Project's harborwalk to the existing paths at the Massachusetts Department of Conservation and Recreation ("DCR") Gateway Park. The Project will be developed in a single phase.

Wynn MA, LLC ("Wynn") received a conditional Category 1 gaming license for Region A (the "Gaming License") in November 2014. Since receiving the conditional Gaming License, Wynn has made significant progress on community outreach, project entitlements, permitting, land acquisition, the design, and construction of the Project.

In August 2015, Wynn selected Charter Contracting Company, LLC, a Massachusetts limited liability company, as its remediation contractor. Remediation of the landside portion of the Project Site commenced in October 2015, and final completion documentation was filed on August 4, 2016.

On July 15, 2015, Wynn filed its Second Supplemental Final Environmental Impact Report ("SSFEIR") to address the remaining three principal areas of study that were outlined in the Certificate of the Secretary of Energy and Environmental Affairs on Wynn's Supplemental Final Environmental Impact Report ("SFEIR") dated April 3, 2015. On August 28, 2015, Wynn received a Certificate of the Secretary of Energy and Environmental Affairs on its SSFEIR (the "Secretary's Certificate") concluding that Wynn's SSFEIR "adequately and properly complies" with the Massachusetts Environmental Policy Act ("MEPA").

In accordance with MEPA, following the receipt of its Secretary's Certificate, Wynn worked with various state agencies to obtain "Section 61 findings," a determination made by an agency of the Commonwealth describing the environmental impact, if any, of the Project and a finding that all feasible measures have been taken to avoid or minimize said impact. Wynn received its Section 61 findings from the following agencies on the dates set forth below:

Massachusetts Water Resources Authority:	January 12, 2016
Massachusetts Port Authority:	January 21, 2016
Massachusetts Department of Transportation & Department of Conservation and Recreation:	April 5, 2016
Massachusetts Gaming Commission:	April 25, 2016

On August 24, 2015, Wynn filed its Chapter 91 License Application for the Project with the Massachusetts Department of Environmental Protection (“MassDEP”) to obtain license authorization for the development of portion of the Project on private filled and flowed tidelands. MassDEP issued the Chapter 91 License on August 3, 2016.

On February 28, 2017, Wynn filed a Notice of Project Change (“NPC”) identifying changes to programming and design refinements for the Project and including a sediment remediation plan for a portion of the Project Site and an adjacent area of the Mystic River.

## **2.0 Cost of Construction and Capitalization of Gaming Licensee**

Pursuant to 205 CMR 135.02(5)(a) and (b), please see Appendix 1 for a sworn certification regarding (a) the total estimated cost of construction of the Project and related infrastructure improvements and (b) the capitalization of the Wynn for the quarter ending June 30, 2017.

## **3.0 Design and Construction Contracts**

Pursuant to 205 CMR 135.02(5)(c), please see Appendix 2 for a list of all design and construction contracts executed for the quarter ending June 30, 2017 to design and construct the gaming establishment and related infrastructure improvements.

## **4.0 Progress of Construction**

Pursuant to 205 CMR 135.02(5) (d), the following is a status report regarding the progress of the construction of the Project.

### *4.1 Federal Permits.*

On May 18, 2017, Wynn filed a Permit Modification Request with the US Army Corps of Engineers to modify the permit previously issued for the Project to include (i) accessibility improvements for the floating dock system, (ii) installation of three piles to protect an outfall, and (iii) remedial activities including the removal of derelict barges, debris removal, and additional dredging and filling in the Mystic River. The permit modification was issued on August 31, 2017 and reissued on September 11, 2017.

#### 4.2 State Permits.

On July 15, 2015, Wynn filed its SSFEIR to address the remaining three principal areas of study that were outlined in the Certificate of the Secretary of Energy and Environmental Affairs on Wynn's SFEIR dated April 3, 2015. On August 28, 2015, Wynn received a Secretary's Certificate concluding that Wynn's SSFEIR "adequately and properly complies" with MEPA.

The Secretary's Certificate confirmed that Wynn's traffic analysis and mitigation plans are effective to mitigate the Project's impacts on existing transportation infrastructure. With respect to broader regional transportation impacts, the Secretary's Certificate required the establishment of a "Regional Working Group" to be led by MassDOT for the purpose of assessing and developing long-term transportation improvements that will support sustainable redevelopment and economic growth in and around Sullivan Square. Wynn committed to participating in this Regional Working Group and providing a proportionate share of funding to support this effort. Wynn has attended all monthly meetings of the Lower Mystic Regional Working Group ("LMRWG").

The Secretary's Certificate also required enhanced public review during permitting and development of Section 61 findings by MassDOT and the Massachusetts Gaming Commission ("MGC"). Following the receipt of the Secretary's Certificate, Wynn had productive meetings with each of the State Agencies with permitting authority over the Project for the purpose of preparing Section 61 findings to be issued by each such State Agency. Wynn received its Section 61 findings from the following agencies on the dates set forth below:

Massachusetts Water Resources Authority:	January 12, 2016
Massachusetts Port Authority:	January 21, 2016
Massachusetts Department of Transportation & Department of Conservation and Recreation:	April 5, 2016
Massachusetts Gaming Commission:	April 25, 2016

On February 28, 2017, Wynn filed an NPC with MEPA. The primary purpose of the NPC was to describe the sediment remediation plans for a portion of the Project Site and an adjacent parcel located in the Mystic River. The NPC also described refinements to the program and interior layout of the building to reflect current market conditions as they have changed since prior MEPA filings. Program changes include a reduction in retail space, a reduction of hotel suites to provide for additional rooms, an increase in food and beverage space, the

addition of a larger luxury ballroom space, and an increase in “back of house” support space. The NPC contained updated square footage for each of the Project components as they were further refined and finalized as part of the design process. Other minor changes that developed over the course of designing and preparing construction documents for the Project were also included in the NPC (e.g., minor adjustments to the elevation of the salt marsh to improve viability, minor changes to the docking and float systems to accommodate Americans with Disabilities Act (“ADA”) and other passenger needs, and a minor reduction in the navigational dredge footprint).

On August 24, 2015, Wynn filed its Chapter 91 License Application for the Project with the MassDEP to obtain license authorization for the development of portion of the Project on private filled and flowed tidelands. Wynn received its “Written Determination” from MassDEP on January 22, 2016. On February 11, 2016, Mayor Joseph A. Curtatone, in his capacity as Mayor of the City of Somerville (“Somerville”), filed a “Notice of Claim” with the Executive Office of Energy and Environmental Affairs, Department of Environmental Protection, requesting an adjudicatory hearing with respect to the Written Determination. On February 18, 2016, the Office of Appeals and Dispute Resolution of MassDEP issued a Scheduling Order pursuant to which a hearing on Somerville’s appeal was set for June 2, 2016. As a direct result of this appeal, Wynn was unable to commence construction activities within those portions of the Project Site that are subject to Chapter 91.

On June 2, 2016, Wynn, Somerville and the DEP participated in the adjudicatory hearing. On July 15, 2016, MassDEP’s Office of Appeals and Dispute Resolution issued a “Recommended Final Decision” affirming Wynn’s Written Determination, and MassDEP issued the Chapter 91 License on August 3, 2016.

On February 22, 2017, Wynn filed a request with MassDEP for a Minor Project Modification, pursuant to CMR 9.22(3), to modify the below-grade footprint of underground parking facility. The requested modifications included (i) decreasing the below-grade parking structure from three (3) levels to one (1) level under the peninsular portion of the building footprint, (ii) a setback of the below-grade parking structure footprint under the main entrance, and (iii) increasing the below-grade parking structure from three (3) levels to four (4) levels under the remaining portion of the main building footprint. None of the foregoing modifications extended the below-grade building footprint, increased the total number of parking spaces, or changed any previously authorized uses. On February 28, 2017, MassDEP determined that the proposed modifications comply with the minor project modification provisions set forth in 310 CMR 9.22(3)(a) and that the submission of a Chapter 91 Waterways License Application was not required for such modifications.

On March 16, 2017, Wynn filed a request with MassDEP for a second Minor Project Modification, pursuant to CMR 9.22(3), to (1) reduce the living shoreline elevation, (2) increase the total number of hotel rooms from 629 to 671, (3) modify the docking facility of the Project to accommodate an improved accessible ramping system, (4) install three fender piles to protect an outfall structure, and (5) in response to market conditions, change the size and location of some first floor uses. On March 29, 2017, the DEP determined that the proposed modifications (1) through (4) above comply with the minor project modification provisions set forth in 310 CMR 9.22(3)(a) and that the proposed modification (5) complies with 310 CMR 9.22(3)(b). Therefore, DEP determined that the submission of a Chapter 91 Waterways License Application was not required for such modifications.

On May 12, 2017, Wynn filed a Chapter 91 License and Water Quality Certification Application with MassDEP for the removal of deteriorated barges and sediment remediation in a portion of the Mystic River located in the Cities of Boston and Everett. MassDEP issued a Water Quality Certification on August 25, 2017, which came into effect on September 15, 2017 after the three-week appeal period ended. A draft Chapter 91 License was issued on August 29, 2017. The final license was issued on September 25, 2017 following the expiration of the appeal period.

On May 22, 2017, Wynn submitted a request for an amendment to its combined 401 Water Quality Certification with MassDEP to conduct remediation activities at an area of the proposed living shore line where seepage of discolored water was observed. On June 29, 2017, MassDEP approved the amendment.

On June 21, 2017, Wynn filed a combined Phase III Remedial Action Plan and Phase IV Remedy Implementation Plan with MassDEP for the sediment portion of the Project Site. The purpose of the Phase III Remedial Action Plan was to establish remedial objectives, identify and evaluate remedial action technologies, formulate and evaluate remedial action alternatives, and select a remedial action alternative for the sediment portion of the Project Site that will result in a Permanent Solution. The Phase IV Remedy Action Plan addresses the design, construction, and implementation of the "Comprehensive Remedial Action" to be implemented for the sediment portion of the Disposal Site. A public meeting was held on June 29, 2017 and the public comment period ended July 11, 2017 in accordance with the PIP process.

#### 4.3 Local Permits.

On May 11, 2015, Wynn submitted its Form 19A Site Plan Review Application to the Everett Planning Board. The City of Everett engaged outside consultants, LDD Collaborative, Inc. and TranSystems, to provide Site Plan Review services for the Project. On July 13, 2015, Wynn presented its Site Plan Review Application at the Everett Planning Board public meeting and advised the Everett Planning Board that it would be modifying its application to address comments raised by the City of Everett's outside consultants. On August 24, 2015, Wynn presented its modified application to the Everett Planning Board and the Everett Planning Board heard public comments. On September 16, 2015, the Everett Planning Board concluded the public hearing and unanimously approved the application.

The service road Application Site Plan Review and Special Permit was submitted to the City of Everett Planning Board for review in January 2016. On May 5, 2016, the Everett Planning Board issued the Site Plan Approval for the Service Road.

On August 11, 2015, Wynn submitted its Notice of Intent for the Project to the City of Everett Conservation Commission in order to obtain approval under the Massachusetts Wetland Protection Act for work within wetlands resource areas and buffer zones. The Everett Conservation Commission held an initial public meeting on August 20, 2015. On September 17, 2015, the Everett Conservation Commission held another public meeting and voted unanimously to approve Wynn's Notice of Intent. The Everett Conservation Commission issued its Order of Conditions with respect to the Project on September 24, 2015.

On May 31, 2017, Wynn filed an application for an amendment to the Everett Conservation Commission Order of Conditions. The purpose of the amendment was to include accessibility improvements for the floating dock system and installation of three piles to protect an outfall. The revised Order of Conditions was issued on July 13, 2017.

Pursuant to 205 CMR 135.02(6), please see [Appendix 3](#) for an updated permits chart and all documents and information listed in 205 CMR 120.01: *Permitting Requirements*.

#### *4.4 Site Remediation.*

Prior to the commencement of the remediation, Wynn completed field investigation including nearly 2,000 samples landside and in the river, and significant laboratory analysis of the samples. On April 8, 2015, Wynn received a petition from residents of the City of Everett requesting that the disposal site be designated as a Public Involvement Plan (“PIP”) site in accordance with Massachusetts General Laws (MGL) c. 21E §14(a). This law requires that, upon receiving such a petition, a plan for involving the public in decisions regarding response actions must be prepared and a public meeting held to present the proposed plan. The disposal site was designated as a PIP site on April 28, 2015. The PIP process was used to educate the public on the remediation process and provide a forum for addressing any comments. The PIP process will continue through the completion of the construction related remediation activities.

Wynn and GZA GeoEnvironmental, Inc., the Licensed Site Professional (“LSP”) for the Project Site, presented the draft PIP plan at a public meeting on June 2, 2015 at Everett City Hall. In addition, the draft Release Abatement Measure (“RAM”) plan was also presented at the meeting. The comment period for the PIP plan was scheduled to end on June 22, 2015, but was extended by Wynn at the request of the petitioners for an additional 21 days to July 13, 2015. In addition, the comment period for the draft RAM plan was extended an additional 30 days to July 22, 2015.

On August 19, 2015, the Release Abatement Measure (“RAM”) plan for the landside remediation (known as Phase 1) was submitted to the MassDEP and all petitioners were notified accordingly.

Pursuant to the RAM Plan, Wynn held public meetings in Everett and Charlestown on October 15 and 16, 2015, respectively, for the purpose of informing the public regarding the remediation prior to commencement. Remediation of the Project Site began following such meetings. Weekly updates on the remediation were posted on Wynn’s website ([www.wynnbostonharbor.com](http://www.wynnbostonharbor.com)). The perimeter air-monitoring system was operational throughout the remediation and no alarm conditions attributable to the RAM work were recorded.

Phase 1 remediation of the Project Site was completed in the second quarter of 2016. A total of approximately 10,680 tons of contaminated soil was transported off-site for proper disposal during Phase 1. The soil was transported in lined trailers that were cleaned prior to leaving the Project Site. The Draft Phase I RAM Completion Report and Immediate

Response Action Report was submitted on August 4, 2016. A public meeting on the Phase I RAM Completion Report was held on September 7, 2016. The public comment period ended September 27, 2016, and no comments were received.

A separate RAM Plan has been prepared to address construction-related RAM activities. Response actions to be conducted under this RAM Plan will include the excavation of contaminated soil, the dredging of contaminated sediment, and the placement of clean fill materials at the properties identified in the RAM Plan. On February 17, 2016, a public meeting on the construction-related RAM Plan was held at the Everett City Hall. The public comment period for the construction-related RAM Plan ended on March 9, 2016. No comments were received. On May 2, 2016 the construction-related RAM Plan and a Final Revised Public Involvement Plan was filed. On August 30, 2016, construction-related RAM Status Report No. 1 was filed. On October 28, 2016 and November 16, 2016, RAM Modifications were filed with MassDEP to address the detection of asbestos in soil associated with demolition debris. On February 2, 2017, a RAM Modification was filed with MassDEP to revise perimeter and interior air sampling for airborne fibers.

Wynn has undertaken a project to dredge and cap approximately seven acres of the Mystic River within and immediately adjacent to the Project Site. The intent of the dredging is to (1) remove and replace contaminated sediments that reside on the bottom of the river as a result of decades of industrial use of the surrounding land, and (2) to restore the depth of the navigable channel to allow for safe and efficient access to the Project Site by various size passenger craft. All permits are anticipated to be received in October 2017. Following the receipt of all permits and the completion of design, the project will be bid and awarded to a construction team. Dredging is anticipated to begin in October 2017. Fish migration in the river restricts dredging activities to an annual window of October to February.

#### *4.5 Offsite Infrastructure.*

As described above, the Secretary's Certificate confirmed that Wynn's traffic analysis and mitigation plans are effective to mitigate the Project's impacts on existing transportation infrastructure. In light of this positive response, an RFP was issued on June 26, 2015 to select a design and permitting team to deliver the offsite roadway and transit station improvements. In November 2015, Wynn entered into an agreement with AECOM USA of America, a Massachusetts corporation ("AECOM"), to provide civil and geotechnical engineering and construction oversight services for off-site infrastructure related to the Project. During first quarter 2016, AECOM completed the applicable Roadway Safety Audits and continued with site surveys and concept design. During the second quarter 2016, site

surveys were completed as well as the development of the 25% design plans and functional design reports. On April 26, 2016, Wynn and AECOM staff met with MassDOT, MBTA and DCR transportation officials to discuss the projects and schedule.

On June 14, 2016, the 25% design plans and functional design reports were submitted to the City of Everett and their peer review consultant, Weston & Sampson, at a design briefing meeting. The 25% design plans and functional design reports were submitted for review to MassDOT at a design briefing meeting held on June 24, 2016. MassDOT and the City of Everett both submitted comments in the third quarter 2016. Coordination with the Massachusetts Central Transportation Planning staff continued regarding the progression of the 25% design. Work continued on further developing the design documents to the 75%/100% stage and submittals were made to MassDOT as well as the Cities of Everett, Medford, Boston, and Chelsea for the Route 16 Roadway improvement projects that included Wellington, Sweetser, and Santilli Circles as well as Broadway and the proposed truck route.

On a separate track, Howard/Stein-Hudson Associates, Inc., Wynn's design team for the Sullivan Square improvements, has been working since last year on conceptual designs. During the first quarter of 2017, the MBTA contracted with Urban Idea Lab to conduct a peer review of the current design alternatives and coordination continues with the MBTA on advancing the Sullivan Square station design. Wynn filed 25% design documents for the roadway and station improvements with the City, MBTA, MassDOT, and Massport in April 2017. On March 22, 2017, Wynn filed a Notice of Intent ("NOI") application with the City of Boston Conservation Commission for its proposed improvements to the Sullivan Square Rotary and its approaches.

The offsite transportation improvements have been fully designed with comments from agency reviews incorporated. There are four separate bid packages, known as Construction Packages 1-4, generally organized by Broadway (CP #1), Revere Beach Parkway (CP #2), Train Stations (CP #3), and Sullivan Square (CP #4). Contracts have been awarded for CP #1, CP #2, and CP #4 and work is anticipated to start in all three areas in November 2017. CP #3 is anticipated to bid in October 2017. All contracts are scheduled for completion in January 2019, with the majority of work being performed in the spring, summer, and fall of 2018. Close coordination is underway with the Cities of Everett, Boston, and Medford, as well as numerous state agencies to reduce the impact of the work on commuters. The communication plan for alerting drivers of upcoming work or real time problems is in place through social media, variable message signs, and press engagement.

Subject to Wynn receiving all permits required to complete the work, all offsite improvements are envisioned to be completed and operable prior to the opening of the Project.

In addition to the foregoing mitigation improvements, in accordance with Wynn's Section 61 findings, Wynn is an active participant in the LMRWG. The LMRWG was convened by MassDOT to assess and develop short and long-range transportation improvements that can support sustainable redevelopment and economic growth for the Lower Mystic River area. MassDOT has engaged the services of staff from the Boston Region Metropolitan Planning Organization – including from the Metropolitan Area Planning Council (“MAPC”) and from the Central Transportation Planning Staff – to provide technical assistance and study support.

The Working Group is chaired by the Secretary of Transportation, and consists of elected officials and staff of the three communities of Boston, Everett and Somerville as well as MAPC. Representatives from the Executive Office of Housing and Economic Development, the Attorney General's Office of Massachusetts, the Massachusetts Gaming Commission, Congressman Capuano's office, the Massachusetts Port Authority, and the Wynn Boston Harbor are also participants of the LMRWG.

#### *4.6 Design.*

Construction Drawings (dated September 16, 2016) were issued on September 30, 2016. The hotel tower, podium, site, and interiors were reviewed by the City of Everett and a Building Permit was issued on December 15, 2016. Project design is complete with the exception of redesign for the meeting and event space area and food and beverage modifications as outlined in the NPC. Drawings for these areas were issued in July 2017.

#### *4.7 Construction Services.*

On January 8, 2016, Wynn entered into an Agreement for Guaranteed Maximum Price Construction Services with Suffolk Construction Company, Inc. (“Suffolk”). Following the receipt of Wynn's Chapter 91 License, construction activities were commenced on all portions of the Project Site. Wynn finalized Suffolk's Guaranteed Maximum Price on April 28, 2017. Below is a summary of the construction activities through September 30, 2017:

Sitework

- Marine - Landside 96% complete
- Marine - Dredging Scheduled to start 10/02/2017
- Site Utilities 96% complete
- EPS block 30% complete
- Landscaping Purchasing and selection of all plant material is underway

Garage

- Soil Disposal via rail car Complete
- Structure Complete
- Fire Protection, Electric, Masonry Underway
- MEP Systems Underway
- B4 mat slab 90% complete
- Spray insulation Underway

Podium North/Central Utility Plant

- Facade East, west, northeast exterior elevations complete, except for mechanical equipment leave outs
- Interior Framing Commenced, on schedule
- Spray Fireproofing Complete
- MEP Systems Major equipment installation underway
- Roofing System 98% complete, on schedule

Podium

- Steel Erection 98% complete except for tower infills
- Concrete on metal decks 40% complete, on schedule
- MEP installation Underway in specific areas, on schedule
- Façade Underway, west side 30% complete, east side 10% complete

Podium - Convention Center

- Final Designs Complete
- Rainwater Harvesting System 100% complete
- Structural Steel Underway, 38% complete
- Truss erection Underway

Tower

- L1-L8 Level Concrete Complete
- Curtain wall On schedule to start 10/8/17

Dust control measures that are in-place include a water truck dedicated full time to the Project Site when work is occurring on the Project Site and covering dirt stockpiles at night with Gorilla Snot (liquid copolymer soil stabilizer and dust control product).

In February 2017, the wheel wash was reconstructed to accommodate changes to the Project Site. Street sweeping is done daily on Horizon Way, Broadway, Dexter Street, and the adjacent MBTA property.

Soil disposal via rail car was completed in February 2017.

#### *4.8 Service Road.*

The service road and utilities drawings were prepared and issued on March 31, 2016. Bids were received in early May to allow early construction of this critical work. On May 25, 2016, J. Derenzo Co. was awarded the Service Road and Utility Relocation contract.

The following work was completed in the second quarter of 2017:

- The private section of the service road barriers, fencing, gates and street lighting were completed between the service road and the adjacent MBTA property;
- The binder layer of asphalt for the service road was placed to widen and improve access to the Project Site for construction material deliveries;
- Milling and paving improvements along the MBTA side of the service road barriers and new MBTA entrance were performed;
- Approximately 700 linear feet of 8" MBTA fire hydrant water loop along the south and west sides of the MBTA Maintenance Facility were replaced in order to remove and relocate old and corroded sections of the piping from beneath the Project Site entrance and service road alignment to the MBTA property. All new fire hydrants were installed along the service road.
- Installed all decorative landscaping along the public section for the service road and 3 Charlton Street.

4.9 *Procurement.*

<u>Date</u>	<u>Value</u>	<u>% Complete</u>	<u>% Complete to Date</u>	<u>Scope</u>
April 2017	\$31,336,809	2.83%	93.37%	Food Service Equipment, Shower Doors (Podium & Tower), Fire Alarm System
May 2017	\$18,878,738	1.71%	95.08%	Wall and Corner Guards Protection, Interior Glazing, Garage and Restaurants Drywall, Pneumatic Tube System, Spray Insulation, Misc. Metals (Podium and Hotel), Misc. Metals (Garage)
June 2017	\$2,230,821	0.20%	95.28%	Division 10 Specialties, Roof Anchors, Interior Awnings
July 2017	\$8,525,408	0.72%	96.13%	Uniform Conveying Systems, Suspended Work Platform, Radio Communications, Spa Equipment, Unistrut
August 2017	\$5,677,521	0.04%	96.19%	Mesh Partitions, Custom hardware, Unistrut
September 2017	\$1,247,640	0.11%	96.30%	Folding Partitions

4.10 *Owner Controlled Insurance Program ("OCIP").*

Wynn, in conjunction with Willis Towers Watson initiated an Owner Controlled Insurance Program for the Project. This Worker's Compensation and General Liability insurance programs were implemented on July 1, 2016 and Builder's Risk was implemented on August 15, 2016.

4.11 *Project Labor Agreement.*

Following the engagement of Suffolk, Wynn and Suffolk re-engaged in discussions with local labor leaders and finalized the draft Project Labor Agreement for the Project. The Project Labor Agreement was executed on May 5, 2016.

#### 4.12 *Construction Management Plan.*

Howard/Stein-Hudson Associates, Inc. prepared a Construction Management Plan (“CMP”) for the purpose of mitigating any adverse impacts to the host and surrounding communities. The CMP was submitted to the City of Everett on April 21, 2016.

### **5.0 Project Schedule**

#### 5.1 *Six Month Look Ahead*

The 6-month look ahead schedule is attached hereto as Appendix 4.

#### 5.2 *Project Master Schedule*

The development of the Master Schedule has evolved from a high level schedule to a more detailed schedule. This coincides with the contractor’s efforts to increase the detail level of their schedule by working with the subcontractors as they are selected for the Project.

### **6.0 Project Resources/Diversity**

Pursuant to 205 CMR 135.02(5)(f), please see Appendix 5 for a report describing the number of contracts, total dollars amounts contracted with and actually paid to minority business enterprises, women business enterprises and veteran business enterprises for design and construction of the Project and related infrastructure, and the total number and value of all subcontracts awarded to a minority, women and veteran owned business, and a comparison of these reports with the goals established by Wynn as approved by the MGC.



October 20, 2017

Massachusetts Gaming Commission  
101 Federal St., 12th  
Boston, MA 02110

Dear Commissioners:

In accordance with 205 CMR 135.02(5)(a), please see below for the total estimated cost of construction of the project and related infrastructure improvements and the costs incurred as of September 30, 2017, calculated pursuant to 205 CMR 122.03: *Costs Included in the Calculation of Capital Investment*, and separately identifying detailed costs for design, land acquisition, site preparation and construction and off-site improvements:

**MGC Quarterly Report**

**Appendix 1**

(US\$ thousands)

<b>Component</b>	<b>Cost Incurred 9/30/2017</b>	<b>Estimated Remaining Cost</b>	<b>Total Estimated Cost</b>
Construction / on-site development	\$ 546,422	\$ 1,014,524	\$ 1,560,946
Design and engineering	94,629	37,125	131,754
Site preparation	29,277	43,199	72,476
Off-Site Improvements	4,090	34,342	38,432
Land acquisition	65,196	2,225	67,421
Pre-opening	35,186	69,426	104,612
Owner FF&E	5,050	138,599	143,649
<b>Total</b>	<b>\$ 779,850</b>	<b>\$ 1,339,440</b>	<b>\$ 2,119,290</b>

In addition, in accordance with 205 CMR 135.02(5)(b), I direct you to the financial statements of Wynn Resorts, Limited (NASDAQ: WYNN), the parent of Wynn MA, LLC (the "Licensee"), including Wynn Resorts' Quarterly Report on Form 10-Q for the quarter ended June 30, 2017, filed with the Securities and Exchange Commission (the "SEC") on August 4, 2017, which is available at [www.sec.gov](http://www.sec.gov). As reflected in these financial statements, Licensee has sufficient financial resources in order to meet all expected financial obligations relating to the completion of the Project and related infrastructure improvements associated with the Project.

I, Craig S. Billings, hereby certify to my knowledge and in my capacity as Chief Financial Officer of Wynn Resorts, Limited, as to the material veracity of the foregoing.

Sincerely,

A handwritten signature in blue ink, appearing to read 'Craig S. Billings', is written in a cursive style.

Craig S. Billings  
Chief Financial Officer and Treasurer

3131 Las Vegas Boulevard South Las Vegas NV 89109 tel (702) 770 7000

Appendix 2

**Design and Construction Contracts**

As of September 30, 2017

Reference 205 CMR 135.02(5)(c)

<b>Vendor/Contractor</b>	<b>Date</b>	<b>Services</b>	<b>MGC Status</b>
<b>AECOM</b>	11/4/15	Civil and Geotechnical Eng. – Offsite Infrastructure	NGV092
	1/18/16	Design and Construction Phase Services – MBTA Everett Maintenance Facility	NGV092
	05/10/17	Concept Design – Mystic River Pedestrian Bridge	NGV092
<b>AMEC Massachusetts Inc.</b>	08/25/16	Peer Review – Supplemental Phase II Site Assessment	NGV952
<b>Alliance Detective &amp; Security</b>	12/31/15	Site Security	NGV326
<b>Arup USA, Inc.</b>	12/10/14	Fire Protection Consulting	NGV102
<b>Bard, Roa + Athanas Consulting Engineers, Inc.</b>	08/31/16	Commissioning Services	NGV884
<b>Bohler Engineering MA, LLC</b>	06/08/16	Engineering Services – Property Redevelopment - McDonalds	NGV845
<b>Building Enclosure Associates, LLC</b>	08/30/16	Building Enclosure – Commissioning Svcs.	NGV989
<b>Bukhari Design Studio, LLC</b>	7/15/15	Concept and Documentation Services – High Limit Gaming	NGV434
<b>Cashman Dredging &amp; Marine Contracting and Company, LLC</b>	9/2/15	Site Clean-up/Fencing	NGV450
<b>Charter Contracting Company</b>	11/10/15	Site Remediation Services	NGV479
<b>Christopher Gordon</b>		Project Management	NGV226
<b>Cleo Design, LLC</b>	7/15/15	Design Consultant – Staff Dining	NGV500
	7/15/15	Design Consultant – Executive Offices	NGV500
<b>Code Red Consultants LLC</b>	10/04/16	Life & Safety Systems Commissioning	NGV844
<b>Cross Spectrum Acoustics</b>	02/06/17	Acoustical Consultants	NGV1149
<b>DHA Design Services LTD</b>	9/24/15	Exterior Lighting Design	NGV522
<b>Design Enterprise</b>	9/17/15	Design Consultant – High Limit Gaming	NGV460
<b>Eslick Design Associates</b>	05/22/15	Design Consultant – Site Signage	NGV383
	7/15/15	Design Consultant – Low-Rise and Garage Signage	NGV383
	7/15/15	Design Consultant – High-Rise Signage	NGV383
<b>First Circle Design, Inc.</b>	10/14/15	Design Consultant – Interior Lighting – Meeting & Convention/Gaming	NGV518
<b>Fenagh Engineering &amp; Testing, LLC</b>	09/08/16	Quality Control and Inspection Services	NGV185
<b>Fort Point Associates, Inc.</b>	12/30/14	Planning and Environmental Consulting	NGV075
	06/28/16	Environmental Consulting – Harbor Walk	
<b>Forte Specialty Contractors, LLC</b>	09/13/17	Contractor – Art Feature Installation	NGV789
<b>Foundry Interior Design</b>	10/21/15	Design Consultant – Performance Lounge	NGV535
<b>Gilbane Building Company</b>	01/24/14	Preconstruction Consulting Services	NGV035

	04/21/16	Geotechnical and Environmental Services – Harbor Walk	NGV013
<b>Haks Engineers, P.C.</b>	09/08/16	Quality Control and Testing	NGV894
<b>Hirsch Bedner Associates dba HBA/Hirsch Bedner Associates</b>	02/25/15	Design Consultant – High-Rise Interiors	NGV133
	05/22/15	Design Consultant – Public Areas	NGV133
	05/22/15	Design Consultant – F&B	NGV133
	05/22/15	Design Consultant – Public Areas	NGV133
	05/22/15	Design Consultant – Buffet	NGV133
	05/22/15	Design Consultant – Public Restrooms	NGV133
	05/22/15	Design Consultant – Meeting and Convention	NGV133
<b>Howard/Stein-Hudson Associates, Inc.</b>	12/30/14	Traffic Engineering	NGV079
	4/28/15	Traffic Engineering	NGV079
<b>Harry Feldman, Inc., dba Feldman Land Surveyors</b>	02/06/15	Surveying	NGV071
	05/10/17	Surveying – DC Harbor Walk	NGV071
<b>In Order Business Solutions</b>	07/20/17	Consultant – Diversity Reporting – Offsite Infrastructure	NGV397
<b>JBA Consulting Engineers</b>	09/30/15	A/V Engineering Services	NGV642
<b>Jacobs Consultants Inc.</b>	12/04/14	Executive Architect	NGV181
<b>John A. Martin &amp; Associates of Nevada, Inc.</b>	07/29/16	Structural Expansion Joint Review	NGV919
<b>John Lyons Systems - Moonlighting</b>	05/09/16	A/V Engineering Services	NGV805
<b>Koncerted LLC</b>	11/11/16	Low Voltage Project Oversight	NGV1070
<b>Lifescapes International, Inc.</b>	02/03/15	Landscape Architect	NGV151
<b>Lighting Design Alliance</b>	10/29/15	Design Consultant – Interior Lighting – Food and Beverage/Public Areas	NGV439
	05/11/16	Design Consultant – Interior Lighting – Meeting and Convention Areas	NGV439
<b>Halifax Security Inc. dba M. Malia &amp; Associates</b>	01/23/15	Security and Surveillance Consulting	NGV123
<b>Medcor, Incorporated</b>	08/31/16	On-site Safety Services Program	NGV851
<b>Michael Hong Architects, Inc.</b>	12/11/14	Architectural Design Services	NGV206
<b>Musgrove Engineering P.A.</b>	07/13/2017	Engineering Consultant – Snow Melt System Design	Exempt
<b>National Grid</b>	04/11/16	Relocation of Utilities – Service Road	Exempt
	06/08/16	Relocation of Gas Main – Main Site	
<b>Oguz Cem Yazici</b>	3/23/16	Construction Consultant – Scheduling	NGV801
<b>PMA Consultants, LLC</b>	03/21/17	Construction Consultant – Contractor Auditing	NGV1185
<b>Quench USA, Inc.</b>	05/31/17	Water Service	NGV317
<b>RF Networks</b>	11/12/15	Communication Systems Specifications	NGV688
<b>Ryan Biggs Clark Davis Engineers</b>	10/29/15	Structural Peer Review of Jacobs Drawings	NGV508
<b>SJ Lighting Inc.</b>	11/03/16	Theatrical Engineering and Special Effects	NGV1111
<b>Sound Investment Audio</b>	11/03/16	Audio Design	NGV1129

<b>Suffolk Construction Company, Inc.</b>	01/08/16	Construction Management	NGV163
<b>The Vertex Companies, Inc.</b>	06/21/17	Environmental Consulting – DCR Harbor Walk	NGV609
	06/30/17	Environmental Site Assessment – Offsite Infrastructure	NGV609
<b>TRC Environmental Corporation</b>	09/30/15	Construction Consultant - Building Demolition	NGV067
<b>Vanasse &amp; Associates, Inc.</b>	02/06/15	Supplemental Final Environmental Impact Report - Transportation	NGV066
<b>Vermuelens, Inc.</b>	02/03/16	Construction Consultant – Construction Cost Analysis	NGC072
<b>Vicente Wolf Associates</b>	05/22/15	Design Consultant – F&B	NGV283
<b>WES Construction Corporation</b>	11/16/16	MBTA Maintenance Facility Improvements	NGV948

## Appendix 3

### Permits As of September 30, 2017

Reference 205 CMR 135.02(6)

Agency Governing Legal Authority (Statute/Regulation/Ordinance)	Permit, Review, or Approval	Date Application Submitted or Estimated Anticipated Application Date	Maximum Agency Decision Time Maximum Effective Period (if provided in applicable statute, regulation or ordinance)
<b>Federal</b>			
<b>Federal Aviation Administration (FAA)</b>  49 U.S.C. Subtitle VII, Aviation Programs, Part A and B; 14 CFR 77, Subpart D; Order JO 7400.2J, Procedures for Handling Airspace Matters, Ch. 7 Determinations	Determination Regarding Air Navigation	<u>Building:</u> Received January 9, 2016 <u>Cranes:</u> Cranes 1 & 2 received August 18, 2016 Cranes 3-8 received August 11, 2016 <u>Podium:</u> Received August 10, 2016	Determination is effective for 18 months and may apply for one 18-month renewal.
<b>U.S. Army Corps of Engineers (ACOE)</b>  Section 10 of Federal Rivers and Harbors Act; 33 USC s. 403; 33 CFR Parts 322, 325	Work in Navigable Waters (Section 10) Permit	<u>Project:</u> Received December 12, 2016	No fixed maximum decision time. For individual permits, ACOE will be guided by the target schedule of decision within 60 days of receiving completed application, subject to receipt of any additional information needed for decision and processes required by other state and federal laws (such as CZM Act) to precede decision.
<b>U.S. Army Corps of Engineers (ACOE)</b>  Section 404 of Federal Clean Water Act; 33 USC s. 1344; 33 CFR Parts 323, 325	Clean Water Act (Section 404) Individual Permit	<u>Project:</u> Received December 12, 2016	Individual permits for a permanent structure or activity typically do not expire, but may specify when the work must start - usually within 1 year of issuance.
<b>U.S. Army Corps of Engineers (ACOE)</b>  Section 404 of Federal Clean Water Act; 33 USC s. 1344; 33 CFR Parts 323, 325	Clean Water Act (Section 404) Individual Permit	<u>Sediment Remediation:</u> Permit Modification Received August 31, 2017, Revised September 11, 2017	Massachusetts General Permit ("GP") includes 41 general conditions for all activities and identifies 23 differentiated GPs based on activity. GP 17 applies to activities that affect the containment, stabilization, or removal of hazardous materials, or toxic waste materials, including court-

			ordered remedial action plans or related settlements, which are performed, ordered, or sponsored by a government agency with established legal or regulatory authority. Under GP 17, work in navigable waters with permanent impacts that meet or exceed the PCN limits on page 4 of the GP of less than or equal to ½ acres, is eligible for review under a PCN.
<b>U.S. Environmental Protection Agency (EPA)</b>  Federal Clean Water Act Section 402(p); 33 USC s. 1342(p); 40 CFR 122.26; NPDES Construction General Permit, Effective February 16, 2012	National Pollutant Discharge Elimination System (NPDES) Construction General Permit (CGP) NOI (for stormwater management)	On-site: April 6, 2016 On-site under 2017 CGP: May 23, 2017	Decision time for CGP and RGP: effective 14 days after NOI submittal to and acknowledged by EPA. The CGP expired on February 16, 2017, a new NOI for those activities covered by the CGP was filed under the new CGP.
<b>U.S. Environmental Protection Agency (EPA)</b>  Federal Clean Water Act Section 402(a), 33 USC s. 1342(a); 40 CFR 122.28; 314 CMR 4.00; NPDES Remediation General Permit, NPDES Permit No. MAG910000, Effective September 10, 2010	NPDES Remediation General Permit (RGP) (for construction dewatering)	NOI Submitted May 25, 2016, 10 day waiting period ended June 9, 2016 NOI under 2017 RGP: Submitted July 6, 2017, Authorization received August 3, 2017	When the RGP expired on September 10, 2015, those activities covered by the RGP filed a NOI under the new RGP.

<b>State</b>			
<b>Executive Office of Energy and Environmental Affairs</b>  Massachusetts Environmental Policy Act; MGL c. 30 ss. 61-62I; 301 CMR 11.00	Massachusetts Environmental Policy Act (MEPA) Review	<u>Project:</u>  Certificate on EENF received 11/26/13  Certificate on DEIR received 2/21/14  Certificate on FEIR received 8/15/14  Certificate on SFEIR Received 4/03/15  Certificate on SSFEIR Received 8/28/15  <u>Sediment Remediation:</u> Notice of Project Change filed 2/28/17, Certificate received 4/7/17	Secretary determines whether a Draft EIR, or Final EIR, as applicable, is adequate within 37 days of notice of availability of the EIR in the Environmental Monitor.  A project that has not commenced either construction, or other project development activities (including final design, property acquisition, or marketing), within five years of notice of availability of Final EIR must file a Notice of Project Change.  Secretary determines whether a subsequent filing is required.

			MEPA review is complete if no further filings are required.
<b>Executive Office of Energy and Environmental Affairs</b>  MGL c. 21A ss. 2 and 4A; 301 CMR 23.00	Municipal Harbor Plan	Submitted on 10/16/13 Approved on 2/10/14	After publication of proposed Plan in <i>Environmental Monitor</i> and 30 day public comment period, Secretary has 60 days to consult with municipality proposing the Plan and other applicable agencies/entities, and 21 days thereafter to issue a written decision on the MHP.
<b>Massachusetts Department of Environmental Protection (MassDEP)</b>  MGL c. 91 ss. 12-14; 310 CMR 9.00	Chapter 91 Waterways Determination of Applicability	Determination of Applicability re Chapter 91 jurisdictional boundaries received on July 29, 2013	
<b>Massachusetts Department of Environmental Protection (MassDEP)</b>  MGL c. 91 ss. 12-14; 310 CMR 9.00	Chapter 91 Waterways License	<u>Project</u> : Submitted August 19, 2015 License received August 3, 2016  Minor Project Modification (MPM) #1 received February 28, 2017  MPM #2 received March 29, 2017  <u>Sediment Remediation</u> : Submitted May 2017, License Received September 25, 2017	Licenses are issued for a fixed term; the standard term is 30 years but a license may be issued for an extended term (maximum of 99 years) if certain additional requirements are met.
<b>MassDEP</b>  MGL c. 21 s. 43; 310 CMR 7.12	Compliance Certification for Stationary Engine	TBD	Required for CHP and generator
<b>MassDEP</b>  MGL c. 111 ss. 142A-142E; 310 CMR 7.09	Notification of Construction and Demolition	TBD	Effective 10 working days after filing of notification.
<b>MassDEP</b>  Section 401 of Federal Clean Water Act, 33 USC s. 1341; Massachusetts Clean Waters Act, MGL c. 21 ss. 26 et seq.; 314 CMR 9.00 (which cites to 310 CMR 4.00)	Water Quality Certification (401)	<u>Project</u> : Submitted September 8, 2015 Approval received January 22, 2016  Amendment #1 received February 2017  Amendment #2 received	Standard MassDEP technical review period is 120 days (24 days for determination of administrative completeness and 96 days for technical review). No fixed maximum decision time.

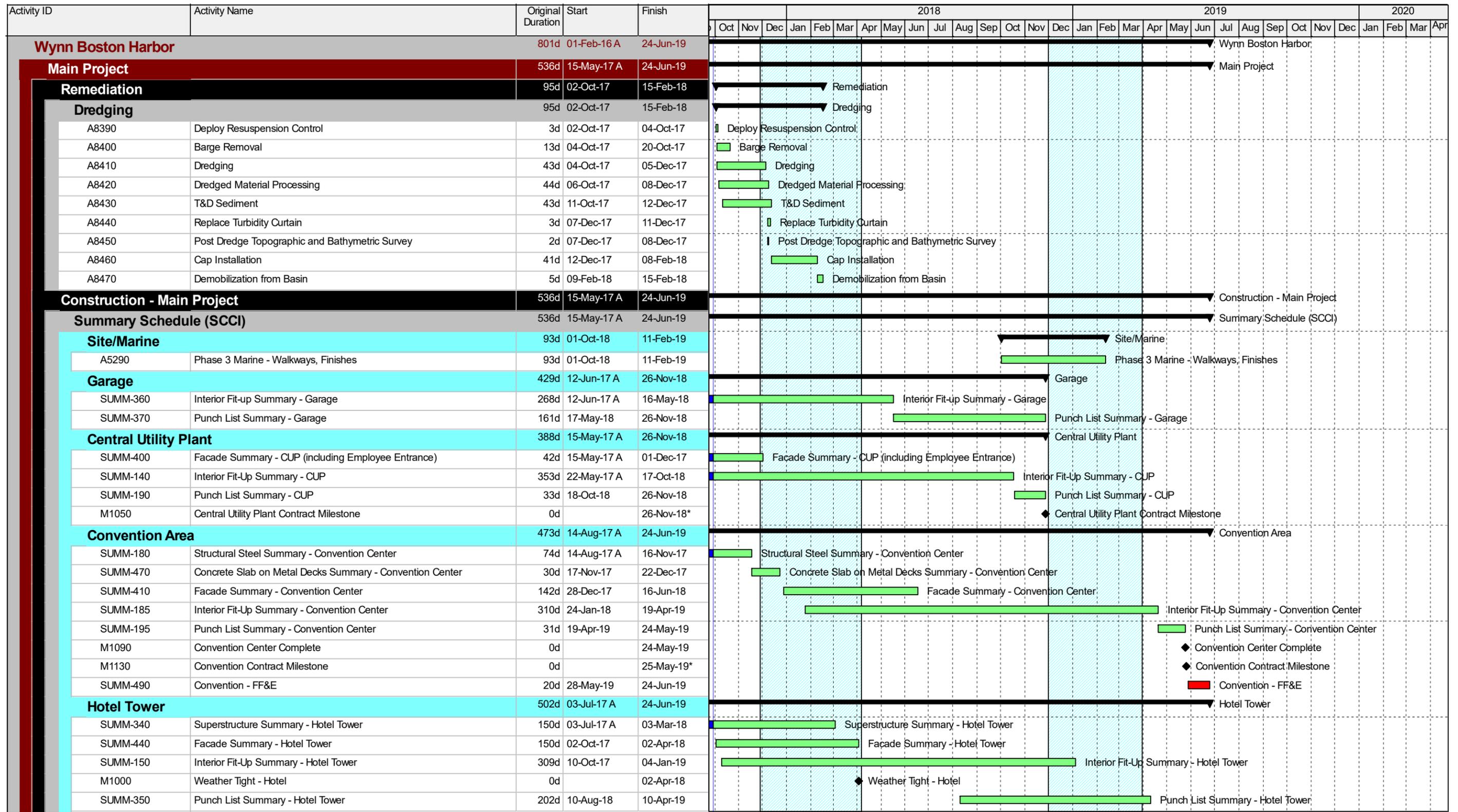
		June 2017  <u>Sediment Remediation:</u> Approval Received August 25, 2017	
<b>MassDEP</b>  MGL c. 131 s. 40; 310 CMR 10.00	Wetlands Superseding Order of Conditions	Only in event of appeal of Order of Conditions issued by Everett Conservation Commission	Per 310 CMR 10.05 (7)(f) Issued within 70 days of request for superseding action (unless MassDEP requests additional information).
<b>MassDEP Bureau of Waste Site Cleanup/Massachusetts Contingency Plan (MCP)</b>  MGL c. 21E; 310 CMR 40.000	(Submittals by Licensed Site Professional on behalf of Site Owner - do not need DEP approval)	<u>Landside Remediation:</u> Draft RAM Plan provided to DEP in May 2015; PIP process underway  <u>Sediment Remediation:</u> Phase II submitted December 2015  Revised Phase II submitted December 30, 2016  Phase III/IV submitted June 2017	Agency decision time frame N/A under MCP privatized program.
<b>Massachusetts Water Resources Authority (MWRA)</b>  Chapter 372 of the Acts of 1984, s. 8(m); 360 CMR 10.000	Section 8(m) Permit (to cross or construct within an MWRA easement)	<u>Project:</u> 8M permits were submitted to MWRA and are expected to be received by November 30, 2017	
<b>Massachusetts Office of Coastal Zone Coastal Zone Management (CZM)</b>  301 CMR 20.00, M.G.L. c. 21A, §§2 and 4A  Coastal Zone Management Act of 1972, 16 U.S.C. 1451 et seq., 15 CFR §§ 923 and 930	Federal Consistency Certification	<u>Project:</u> Received August 12, 2016	
<b>Massachusetts Historical Commission (MHC)</b>  MGL c. 9 ss. 26 et seq.; 950 CMR 71.00	Review of project relative to potential effects on State Register historic/ archaeological resources.	Review Completed	Within 30 days of receipt of a completed Project Notification Form or ENF, the MHC will determine whether further information is needed and/or consultation is needed because the project may affect State Register properties. Beyond initial period, no other maximum decision times apply.
<b>Board of Underwater Archaeological Resources (BUAR)</b>	Review of waterside activities	<u>Project:</u> Review Completed  <u>Sediment Remediation:</u> Review Completed under	

M.G.L. c. 6, ss. 179 and 180; 312 CMR 2.00		NPC	
<b>Massachusetts Department of Transportation (MassDOT)</b>  MGL c. 81 s. 21, 720 CMR 13.00	Non-Vehicular Access Permit - Off-site roadway improvements	TBD	MassDOT completes technical reviews of the Access Permit application in 75 business days (35 business days following receipt of the 25% design submission, 20 business days following receipt of the 75%/100% design submission, and 20 business days following receipt of the PS&E submission.) Following technical review and approval, Section 61 Finding, and completion of MHC review and Mass. Wetlands Protection Act permitting, the MassDOT permit is issued 5 to 7 business days following final design approval.
<b>Massachusetts Department of Transportation (MassDOT)</b>  MGL c. 40 s. 54A	Consent to issuance of building permit for construction on land formerly used by railroad company	<u>Project</u> : Approval issued May 2, 2016	
<b>Massachusetts Department of Transportation (MassDOT)</b>  MGL c. 161A s. 5(b)	MBTA Land Disposition and Easement Agreements	Issued November 2016	

Local			
<b>City of Boston (Off-site Roadway) Public Improvement Commission (PIC) Boston Transportation Department (BTD)</b>  Revised Ordinances of City of Boston of 1961, Ch.21, Sect. 36	Approvals	Filed January 30, 2015	
<b>Everett Planning Board</b>  M.G.L. 40A, as amended, and Everett Zoning Ordinance, Section 28A, Resort Casino Overlay District (RCOD) in Lower Broadway Economic Development District (LBEDD)	Site Plan Review	<u>Project</u> : Approval Received October 14, 2015  <u>Access Road</u> : Approval Received May 5, 2016	Site Plan Review decisions shall be issued within 180 calendar days after filing of a completed application. Everett Zoning Ordinance, Sec. 28A(10)(B)(iii).  Everett has accepted expedited permitting processes for Priority Development Sites pursuant to MGL c. 43D. All lots located in the LBEDD

			and RCOD are Priority Development Sites, Everett Zoning Ordinance Section 28A(10)(B).
<b>Everett Conservation Commission</b>  Everett City Charter, c. 2, Article III, Division 7, Section 2-252 M.G.L. c. 131 §40; 310 CMR 10.00	Wetlands Order of Conditions	<u>Project:</u> Order of Conditions issued September 24, 2015, Amended Order of Conditions Received July 13, 2017  <u>Landside Remediation:</u> Order of Conditions Issued 2015  <u>Sediment Remediation:</u> Received June 2017	Decision time (about 42 days plus duration of public hearing which may consist of more than one ConComm meeting):  - A public hearing must be held within 21 days of receiving NOI. - Orders of Conditions issued within 21 days of the close of the public hearing.  Orders of Conditions are valid for 3 years unless extended.
<b>Everett Fire Department</b>  Rev. Ordinance 1976, Pt.2, Ch.7, §33  Everett City Charter, Chapter 8, Article I, §2-252  M.G.L. c. 148 §10A	Review of Plans Fire Suppression System Installation Fuel Storage Permit LP Gas Storage Permit Underground Storage Tank Removal Permit (Commercial)	TBD	
<b>Everett Health Department</b>  M.G.L. c. 140	Food Establishment Permit Application	TBD	Permits are annual, and expire May 31st of each year.
<b>Everett Licensing Commission</b>  Victualler License: M.G.L. c. 140	Alcohol License Common Victualler License	TBD	
<b>Everett Public Works</b>  Sewer: M.G.L., c. 83; Everett City Charter, Chapter 15  Water: Everett City Charter, Chapter 20	Sewer Connection Permit Water Connection Permit	TBD TBD	
<b>Everett Building Department</b>  State Building Code, 780 CMR 105.3.1	Building Permit <ul style="list-style-type: none"> <li>• Plumbing</li> <li>• Gas</li> <li>• Electrical</li> <li>• Wire</li> <li>• Trench</li> <li>• Mechanical</li> <li>• Foundation</li> </ul>	Foundation Permit May 2, 2016 Building Permit December 15, 2016	30 days from submission of completed application. Specific permits (plumbing, gas, etc.) to be requested and issued at various times during construction period within 30 days following application
<b>Boston Conservation Commission</b> M.G.L. c. 131 §40; 310 CMR 10.00	Wetlands Order of Conditions	<u>Sediment Remediation:</u> Issued June 2017	





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**Wynn Boston Harbor**  
**Project Master Schedule**  
**Schedule Update #32**





Activity ID	Activity Name	Original Duration	Start	Finish	2018												2019												2020											
					Oct	Nov	Dec	Jan	Feb	Mar	Apr	May	Jun	Jul	Aug	Sep	Oct	Nov	Dec	Jan	Feb	Mar	Apr	May	Jun	Jul	Aug	Sep	Oct	Nov	Dec	Jan	Feb	Mar	Apr					
<b>Service Road and Utilities Projects</b>		501d	15-May-17 A	03-May-19	Service Road and Utilities Projects																																			
<b>Service Road Construction</b>		373d	14-Nov-17	03-May-19	Service Road Construction																																			
12110	Service Road - Phase 4c - Pavement Alignment	12d	14-Nov-17	01-Dec-17	Service Road - Phase 4c - Pavement Alignment																																			
12120	Final Roadway Top, Striping, Landscaping	25d	01-Apr-19*	03-May-19	Final Roadway Top, Striping, Landscaping																																			
<b>National Grid Gas Line Extension on Broadway</b>		71d	20-Oct-17	01-Feb-18	National Grid Gas Line Extension on Broadway																																			
A2990	Test Pits	7d	20-Oct-17*	30-Oct-17	Test Pits																																			
A3000	Tie in at Dexter	20d	15-Dec-17	15-Jan-18	Tie in at Dexter																																			
A2970	National Grid Complete Gas Line Upgrades	10d	16-Jan-18	29-Jan-18	National Grid Complete Gas Line Upgrades																																			
A9810	Gas Line Upgrades Completed	0d		01-Feb-18	Gas Line Upgrades Completed																																			
<b>115Kv High Tension Tower Relocation</b>		166d	15-May-17 A	10-Jan-18	115Kv High Tension Tower Relocation																																			
A2340	National Grid Complete Construction/Relocation of High Tension Tower	150d	15-May-17 A	10-Jan-18	National Grid Complete Construction/Relocation of High Tension Tower																																			
14170	Tower Relocation Completed	0d		10-Jan-18	Tower Relocation Completed																																			

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Activity ID	Activity Name	Original Duration	Start	Finish	2018												2019												2020							
					Oct	Nov	Dec	Jan	Feb	Mar	Apr	May	Jun	Jul	Aug	Sep	Oct	Nov	Dec	Jan	Feb	Mar	Apr	May	Jun	Jul	Aug	Sep	Oct	Nov	Dec	Jan	Feb	Mar	Apr	
<b>Off-Site Transportation Improvements</b>		648d	01-Feb-16 A	15-Nov-18	Off-Site Transportation Improvements																															
<b>Milestone</b>		278d	12-Oct-17	15-Nov-18	Milestone																															
<b>Package #1 (Lower Broadway and Truck Route)</b>		260d	12-Oct-17	22-Oct-18	Package #1 (Lower Broadway and Truck Route)																															
AMS.800.1140	CP#1 Construction (Lower Broadway and Truck Route)	260d	12-Oct-17	22-Oct-18	CP#1 Construction (Lower Broadway and Truck Route)																															
<b>Package #2 (Santilli, Sweetser, Wellington, Bell and C/M Signals)</b>		251d	26-Oct-17	23-Oct-18	Package #2 (Santilli, Sweetser, Wellington, Bell and C/M Signals)																															
AMS.800.1160	CP#2 Construction (Santilli Circle)	251d	26-Oct-17	23-Oct-18	CP#2 Construction (Santilli Circle)																															
AMS.800.1220	CP#2 Construction (Sweetser Circle)	251d	26-Oct-17	23-Oct-18	CP#2 Construction (Sweetser Circle)																															
AMS.800.1230	CP#2 Construction (Wellington Circle)	251d	26-Oct-17	23-Oct-18	CP#2 Construction (Wellington Circle)																															
AMS.800.1240	CP#2 Construction (Bell Circle)	251d	26-Oct-17	23-Oct-18	CP#2 Construction (Bell Circle)																															
AMS.800.1250	CP#2 Construction (Chelsea/Medford Signals)	251d	26-Oct-17	23-Oct-18	CP#2 Construction (Chelsea/Medford Signals)																															
<b>Package #3 (Wellington and Malden Stations)</b>		170d	23-Oct-17	25-Jun-18	Package #3 (Wellington and Malden Stations)																															
AMS.800.1210	Bid Process	15d	23-Oct-17	10-Nov-17	Bid Process																															
AMS.800.1180	CP#3 Construction (Wellington and Malden Stations)	60d	02-Apr-18	25-Jun-18	CP#3 Construction (Wellington and Malden Stations)																															
<b>Package #4 (Sullivan Square)</b>		255d	14-Nov-17	15-Nov-18	Package #4 (Sullivan Square)																															
AMS.800.1300	CP#4 Construction (Sullivan Square)	255d	14-Nov-17	15-Nov-18	CP#4 Construction (Sullivan Square)																															
<b>Land Transfers, Easements</b>		110d	02-Jan-17 A	30-Jan-18	Land Transfers, Easements																															
<b>Vigorito (CP #1)</b>		40d	18-Sep-17 A	05-Dec-17	Vigorito (CP #1)																															
1100	City Council Approval	40d	18-Sep-17 A	16-Oct-17	City Council Approval																															
1110	Land Rights from Tenant Received	0d		10-Nov-17	Land Rights from Tenant Received																															
1120	Tenant Moves out (to be coordinated with CP #1 work)	5d	29-Nov-17	05-Dec-17	Tenant Moves out (to be coordinated with CP #1 work)																															
<b>Batchyard Easement (CP #1)</b>		50d	10-Jul-17 A	31-Oct-17	Batchyard Easement (CP #1)																															
1050	Agreement Finalization	50d	10-Jul-17 A	31-Oct-17	Agreement Finalization																															
<b>Varoudakis (Robin and Beacham Corner) (CP #1)</b>		87d	10-Jul-17 A	29-Dec-17	Varoudakis (Robin and Beacham Corner) (CP #1)																															
1070	Land Owner Application for Planning Board	25d	10-Jul-17 A	13-Oct-17	Land Owner Application for Planning Board																															
1140	Planning Board Review/Approval	20d	16-Oct-17	10-Nov-17	Planning Board Review/Approval																															
1180	Agreement Finalization	32d	13-Nov-17	29-Dec-17	Agreement Finalization																															
<b>Sprague (CP #1)</b>		108d	05-Jun-17 A	30-Jan-18	Sprague (CP #1)																															
1080	NGrid Easement Received from Sprague	45d	05-Jun-17 A	31-Oct-17	NGrid Easement Received from Sprague																															
1150	License Agreement	10d	01-Nov-17	14-Nov-17	License Agreement																															
1160	Award Utility Relocations	16d	15-Nov-17	08-Dec-17	Award Utility Relocations																															
1170	Utility Relocations, Remove Pole	30d	18-Dec-17	30-Jan-18	Utility Relocations, Remove Pole																															
<b>Proposed Beacham Realignment (CP #1)</b>		110d	02-Jan-17 A	22-Dec-17	Proposed Beacham Realignment (CP #1)																															
1040	Negotiate with Land Owner	110d	02-Jan-17 A	22-Nov-17	Negotiate with Land Owner																															
1130	Finalize Legal Agreements, Tenant Vacates	20d	27-Nov-17	22-Dec-17	Finalize Legal Agreements, Tenant Vacates																															
<b>Proposed Dexter Realignment (CP #1)</b>		110d	02-Jan-17 A	22-Dec-17	Proposed Dexter Realignment (CP #1)																															
14950	Previous Owner/Tenant Legal Agreement Reached	110d	02-Jan-17 A	22-Nov-17	Previous Owner/Tenant Legal Agreement Reached																															
14960	Tenant Vacates	20d	27-Nov-17	22-Dec-17	Tenant Vacates																															
<b>Gilbane-BNY Mellon Building (CP #2)</b>		50d	05-Jun-17 A	22-Nov-17	Gilbane-BNY Mellon Building (CP #2)																															
1090	Finalize Easement with Owner	50d	05-Jun-17 A	22-Nov-17	Finalize Easement with Owner																															

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					Oct	Nov	Dec	Jan	Feb	Mar	Apr	May	Jun	Jul	Aug	Sep	Oct	Nov	Dec	Jan	Feb	Mar	Apr	May	Jun	Jul	Aug	Sep	Oct	Nov	Dec	Jan	Feb	Mar	Apr	
<b>Construction Package #1 - Lower Broadway &amp; Truck Route</b>		260d	12-Oct-17	22-Oct-18	Construction Package #1 - Lower Broadway & Truck Route																															
<b>Lower Broadway &amp; Truck Route</b>		260d	12-Oct-17	22-Oct-18	Lower Broadway & Truck Route																															
<b>CP#1 Construction</b>		260d	12-Oct-17	22-Oct-18	CP#1 Construction																															
ALB.900.1050	CP#1 - Construction (Lower Broadway and Truck Route)	260d	12-Oct-17	22-Oct-18	CP#1 - Construction (Lower Broadway and Truck Route)																															
ALB.900.1070	CP #1 Completed	0d		22-Oct-18	◆ CP #1 Completed																															
<b>Construction Package #2 - Route 16</b>		251d	26-Oct-17	23-Oct-18	Construction Package #2 - Route 16																															
<b>CP#2 Construction</b>		251d	26-Oct-17	23-Oct-18	CP#2 Construction																															
ALB.900.1040	CP#2 - Construction (Santilli, Wellington, Sweetser, Bell Circles, Chelsea)	251d	26-Oct-17	23-Oct-18	CP#2 - Construction (Santilli, Wellington, Sweetser, Bell Circles, Chelsea/Medford Signals)																															
ALB.900.1060	CP #2 Completed	0d		23-Oct-18	◆ CP #2 Completed																															
<b>Construction Package #3 - MBTA Wellington &amp; Malden Station</b>		180d	18-Sep-17 A	25-Jun-18	Construction Package #3 - MBTA Wellington & Malden Station																															
<b>MBTA Wellington &amp; Malden Station</b>		180d	18-Sep-17 A	25-Jun-18	MBTA Wellington & Malden Station																															
<b>CP#3 Construction</b>		180d	18-Sep-17 A	25-Jun-18	CP#3 Construction																															
AWM.901.1030	CP#3 - Finalize CDs	15d	18-Sep-17 A	06-Oct-17	■ CP#3 - Finalize CDs																															
AWM.901.1010	CP#3 - Bid Documents	10d	09-Oct-17	20-Oct-17	■ CP#3 - Bid Documents																															
AWM.903.1030	CP#3 - Bidding	15d	23-Oct-17	10-Nov-17	■ CP#3 - Bidding																															
AWM.900.1060	CP #3 - Contracting/Award (NTP)	28d	13-Nov-17	22-Dec-17	■ CP #3 - Contracting/Award (NTP)																															
AWM.900.1040	CP#3 - Construction (Wellington and Malden MBTA Stations)	60d	02-Apr-18	25-Jun-18	■ CP#3 - Construction (Wellington and Malden MBTA Stations)																															
AWM.900.1050	CP #3 Completed	0d		25-Jun-18	◆ CP #3 Completed																															
<b>Construction Package #4 - Sullivan Square Charlestown</b>		272d	29-Sep-17 A	15-Nov-18	Construction Package #4 - Sullivan Square Charlestown																															
A7530	Contracting	10d	29-Sep-17 A	12-Oct-17	■ Contracting																															
A7420	Construction - Sullivan Square	255d	14-Nov-17	15-Nov-18	■ Construction - Sullivan Square																															
A7550	Sullivan Square Completed	0d		15-Nov-18	◆ Sullivan Square Completed																															
<b>Woods Memorial Bridge (by DOT)</b>		520d	01-Feb-16 A	06-Apr-18	Woods Memorial Bridge (by DOT)																															
A4040	Project by DOT	520d	01-Feb-16 A	06-Apr-18	■ Project by DOT																															
A4080	Bridge Completed	0d		06-Apr-18	◆ Bridge Completed																															

Data Date: 29-Sep-17  
 Print Date: 06-Nov-17  
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**Wynn Boston Harbor**  
 Project Master Schedule  
 Schedule Update #32



Appendix 5

**Project Construction Workforce:  
Women, Minority, Veteran Participation**  
As of September 30, 2017

Reference 205 CMR 135.02(5)(e)

As of September 30, 2017, 1,089,173 person-hours of work was completed on the Project Site by 2,568 individuals, with 577 minorities, 144 females, and 122 veterans, performing work on site.

	<b># of Workers</b>	<b>Participation to Date (% of workforce hours)</b>	<b>Goal (% of workforce hours)</b>
<b>Minority</b>	577	25.5%	15.3%
<b>Female</b>	144	7.1%	6.9%
<b>Veteran</b>	122	6.8%	3.0%

LOCAL TRADE UNION	PROJECT TO DATE										
	Total Hours	Total # Workers	MINORITY - Goal: 15.3%			FEMALE - Goal: 6.9%			VETERAN - Goal: 3.0%		
			# Workers	Hours	%	# Workers	Hours	%	# Workers	Hours	%
Asbestos Workers Local 6	1,322.0	14	2	316.5	23.9%	1	196.5	14.9%	1	184.0	13.9%
Boilermakers Local 29	306.0	2	0	0.0	0.0%	0	0.0	0.0%	0	0.0	0.0%
Bricklayers Local 3 Eastern Mass.	10,738.0	54	10	1,986.0	18.5%	1	599.5	5.6%	2	44.0	0.4%
Carpenters Local 107	3,250.0	2	0	0.0	0.0%	0	0.0	0.0%	0	0.0	0.0%
Carpenters Local 108	2,537.5	3	3	2,537.5	100.0%	0	0.0	0.0%	0	0.0	0.0%
Carpenters Local 111	4,738.0	11	4	3,004.0	63.4%	1	287.0	6.1%	0	0.0	0.0%
Carpenters Local 1305	5,562.5	17	4	2,336.5	42.0%	0	0.0	0.0%	0	0.0	0.0%
Carpenters Local 218	68,000.5	107	27	20,300.5	29.9%	9	7,652.0	11.3%	8	5,818.0	8.6%
Carpenters Local 26	1,839.0	4	1	724.0	39.4%	0	0.0	0.0%	0	0.0	0.0%
Carpenters Local 275	4,482.5	5	0	0.0	0.0%	0	0.0	0.0%	0	0.0	0.0%
Carpenters Local 33	41,658.5	61	11	8,787.0	21.1%	3	2,084.0	5.0%	3	4,342.5	10.4%
Carpenters Local 40	4,538.5	7	0	0.0	0.0%	0	0.0	0.0%	0	0.0	0.0%
Carpenters Local 424	1,750.0	2	0	0.0	0.0%	0	0.0	0.0%	1	804.0	45.9%
Carpenters Local 475	3,567.5	5	1	160.0	4.5%	0	0.0	0.0%	0	0.0	0.0%
Carpenters Local 535	595.5	4	0	0.0	0.0%	0	0.0	0.0%	0	0.0	0.0%
Carpenters Local 624	14,799.0	33	8	5,301.0	35.8%	2	982.0	6.6%	2	458.0	3.1%
Carpenters Local 67	15,623.0	22	12	6,416.5	41.1%	1	126.0	0.8%	2	696.0	4.5%
Carpenters Local 94	480.0	3	0	0.0	0.0%	0	0.0	0.0%	1	168.0	35.0%
Electricians Local 103 I.B.E.W.	78,721.5	264	48	16,680.5	21.2%	11	5,479.0	7.0%	6	2,853.5	3.6%
Electricians Local 104 I.B.E.W	1,041.5	18	1	116.0	11.1%	1	112.0	10.8%	0	0.0	0.0%
Elevator Constructors Local 4	5,420.0	35	4	682.0	12.6%	1	49.0	0.9%	1	569.5	10.5%
Floorcoverers Local 2168	0.0	0	0	0.0	0.0%	0	0.0	0.0%	0	0.0	0.0%
Iron Workers Local 7	179,231.8	434	113	47,533.5	26.5%	23	10,954.0	6.1%	20	15,374.0	8.6%
Laborers Local 133	2,650.5	9	2	336.5	12.7%	0	0.0	0.0%	0	0.0	0.0%
Laborers Local 138	2,442.0	11	2	1,970.0	80.7%	0	0.0	0.0%	0	0.0	0.0%
Laborers Local 14	0.0	0	0	0.0	0.0%	0	0.0	0.0%	0	0.0	0.0%
Laborers Local 1421 (Wreckers)	7,628.5	33	32	7,581.5	99.4%	4	1,412.0	18.5%	1	164.0	2.1%
Laborers Local 146	0.0	0	0	0.0	0.0%	0	0.0	0.0%	0	0.0	0.0%
Laborers Local 151	21,113.0	32	6	7,814.0	37.0%	2	2,683.0	12.7%	0	0.0	0.0%
Laborers Local 175	14,580.5	26	9	9,816.0	67.3%	0	0.0	0.0%	1	1,472.0	10.1%
Laborers Local 22	184,706.9	344	105	59,140.5	32.0%	43	25,286.5	13.7%	11	4,276.0	2.3%
Laborers Local 223	18,308.5	34	11	5,250.5	28.7%	0	0.0	0.0%	0	0.0	0.0%
Laborers Local 230	0.0	0	0	0.0	0.0%	0	0.0	0.0%	0	0.0	0.0%
Laborers Local 243	3,927.5	6	0	0.0	0.0%	0	0.0	0.0%	0	0.0	0.0%
Laborers Local 271	5,561.5	13	4	2,218.0	39.9%	0	0.0	0.0%	1	285.5	5.1%
Laborers Local 385	5,599.5	19	8	2,020.5	36.1%	0	0.0	0.0%	0	0.0	0.0%
Laborers Local 39	35.0	2	0	0.0	0.0%	0	0.0	0.0%	1	0.5	1.4%
Laborers Local 401	5,803.5	21	5	463.0	8.0%	1	614.0	10.6%	2	1,605.5	27.7%
Laborers Local 401E	420.5	2	0	0.0	0.0%	0	0.0	0.0%	1	316.5	75.3%
Laborers Local 429	2,444.5	2	0	0.0	0.0%	0	0.0	0.0%	0	0.0	0.0%
Laborers Local 455	0.0	0	0	0.0	0.0%	0	0.0	0.0%	0	0.0	0.0%
Laborers Local 473	162.5	1	0	0.0	0.0%	0	0.0	0.0%	0	0.0	0.0%
Laborers Local 547	0.0	0	0	0.0	0.0%	0	0.0	0.0%	0	0.0	0.0%
Laborers Local 560	7,021.0	17	5	2,558.5	36.4%	0	0.0	0.0%	0	0.0	0.0%
Laborers Local 596	24.0	2	1	16.0	66.7%	0	0.0	0.0%	0	0.0	0.0%
Laborers Local 609	12,947.5	28	7	5,162.5	39.9%	0	0.0	0.0%	2	579.0	4.5%
Laborers Local 610	6,213.0	14	3	91.0	1.5%	0	0.0	0.0%	0	0.0	0.0%
Laborers Local 611	0.0	0	0	0.0	0.0%	0	0.0	0.0%	0	0.0	0.0%
Laborers Local 665	0.0	0	0	0.0	0.0%	0	0.0	0.0%	0	0.0	0.0%
Laborers Local 675	0.0	0	0	0.0	0.0%	0	0.0	0.0%	0	0.0	0.0%
Laborers Local 721	4,062.0	8	2	67.5	1.7%	0	0.0	0.0%	0	0.0	0.0%
Laborers Local 876	2,297.5	11	2	2,022.5	88.0%	1	136.0	5.9%	0	0.0	0.0%
Laborers Local 88 (Tunnel)	17,539.0	40	5	1,864.0	10.6%	1	44.0	0.3%	1	641.5	3.7%
Laborers Local 999	8.0	1	1	8.0	100.0%	0	0.0	0.0%	0	0.0	0.0%
Operating Engineers Local 4	187,235.5	312	47	30,245.0	16.2%	12	11,624.0	6.2%	24	20,776.0	11.1%
Painters & Allied Trades D.C. #35	1,889.0	21	3	33.0	1.7%	0	0.0	0.0%	0	0.0	0.0%
Piledrivers Local 56	39,834.0	100	9	4,984.5	12.5%	8	1,775.0	4.5%	9	4,923.5	12.4%
Pipe Fitters Local 537	13,202.0	34	7	2,672.0	20.2%	3	1,059.0	8.0%	2	771.0	5.8%
Plasterers & Cement Masons	18,152.5	116	16	1,865.0	10.3%	3	314.0	1.7%	2	126.5	0.7%
Plumbers & Gasfitters Local 12	27,171.5	90	14	5,539.5	20.4%	8	2,286.0	8.4%	9	3,791.5	14.0%
Roofers & Slaters Local 33	6,616.5	38	11	2,426.0	36.7%	2	863.0	13.0%	2	508.5	7.7%
Sheet Metal Workers Local 17	8,822.3	41	6	2,080.0	23.6%	1	479.0	5.4%	3	821.0	9.3%
Sheet Metal Workers Local 63	20.0	2	0	0.0	0.0%	0	0.0	0.0%	0	0.0	0.0%
Shop and Mill Cabinet Local 51	0.0	0	0	0.0	0.0%	0	0.0	0.0%	0	0.0	0.0%
Sprinkler Fitters Local 550	10,473.0	25	5	2,418.0	23.1%	1	120.0	1.1%	2	1,490.0	14.2%
Teamsters Local 25	50.0	5	0	0.0	0.0%	0	0.0	0.0%	1	8.0	16.0%
Union Number	0.0	0	0	0.0	0.0%	0	0.0	0.0%	0	0.0	0.0%
Woodframe Local 723	8.0	1	0	0.0	0.0%	0	0.0	0.0%	0	0.0	0.0%
<b>Total</b>	<b>1,089,173.5</b>	<b>2,568</b>	<b>577</b>	<b>277,545.0</b>	<b>25.5%</b>	<b>144</b>	<b>77,216.5</b>	<b>7.1%</b>	<b>122</b>	<b>73,868.0</b>	<b>6.8%</b>

CONTRACTOR	PROJECT TO DATE										
	Total Hours	Total # Workers	MINORITY - Goal: 15.3%			FEMALE - Goal: 6.9%			VETERAN - Goal: 3.0%		
			# Workers	Hours	%	# Workers	Hours	%	# Workers	Hours	%
Andella Iron Inc.	565.0	4	3	511.0	90.4%	0	0.0	0.0%	0	0.0	0.0%
Angelini Plastering, Inc.	228.0	4	0	0.0	0.0%	0	0.0	0.0%	0	0.0	0.0%
Anvil Steel Engineering, Inc.	3,694.0	17	7	2,219.0	60.1%	0	0.0	0.0%	1	1,060.5	28.7%
Axion Specialty Contracting	194.0	5	0	0.0	0.0%	0	0.0	0.0%	0	0.0	0.0%
Back Bay Concrete Corp.	2,082.5	35	2	332.5	16.0%	2	33.5	1.6%	2	82.5	4.0%
BOSS Steel Inc.	22,036.8	71	21	5,290.5	24.0%	3	1,406.0	6.4%	3	1,399.5	6.4%
Brightview Landscaping Development Inc.	178.0	6	1	32.0	18.0%	0	0.0	0.0%	0	0.0	0.0%
Capco Steel Erection Company	936.5	9	2	148.0	15.8%	0	0.0	0.0%	0	0.0	0.0%
Cashman Dredging & Marine Contracting	200.0	2	0	0.0	0.0%	0	0.0	0.0%	0	0.0	0.0%
Cavalieri Construction Company, Inc.	2,102.5	21	5	1,326.0	63.1%	0	0.0	0.0%	1	462.5	22.0%
Century Drywall, Inc.	17,788.0	71	18	5,189.0	29.2%	3	922.0	5.2%	4	1,120.0	6.3%
Coastal Marine Construction	2,223.5	15	0	0.0	0.0%	1	84.0	3.8%	1	116.5	5.2%
Coghlin Electrical Contractors, Inc.	20,451.0	64	10	4,076.0	19.9%	4	1,576.0	7.7%	2	1,227.5	6.0%
Construction Drilling, Inc.	499.5	4	1	8.0	1.6%	0	0.0	0.0%	0	0.0	0.0%
Costa Brothers Masonry, Inc.	13,785.5	56	12	2,792.5	20.3%	2	735.5	5.3%	1	16.0	0.1%
Dagle Electrical Construction Corporation	3,401.0	26	3	462.0	13.6%	0	0.0	0.0%	0	0.0	0.0%
Daniel Marr and Son Co.	71,024.0	153	16	9,776.0	13.8%	7	4,280.0	6.0%	9	7,232.5	10.2%
DeLucca Fence Company	857.5	32	6	135.0	15.7%	1	16.0	1.9%	1	24.0	2.8%
Dependable Masonry Construction Co.	848.5	6	2	203.0	23.9%	0	0.0	0.0%	0	0.0	0.0%
Don Martin Corporation	550.5	20	8	218.5	39.7%	0	0.0	0.0%	1	12.0	2.2%
D's Welding	438.0	9	2	181.0	41.3%	0	0.0	0.0%	0	0.0	0.0%
E.H. Marchant Co. Inc.	59.0	2	0	0.0	0.0%	0	0.0	0.0%	0	0.0	0.0%
E.M. Duggan, Inc.	13,892.5	51	5	1,469.5	10.6%	5	613.0	4.4%	7	3,066.5	22.1%
East Coast Fireproofing Co	270.0	4	0	0.0	0.0%	0	0.0	0.0%	0	0.0	0.0%
Easton Concrete Cutting & Drilling LLC	590.0	13	1	27.0	4.6%	0	0.0	0.0%	0	0.0	0.0%
Edward G. Sawyer Co., Inc.	26,869.5	46	9	5,871.5	21.9%	3	2,207.0	8.2%	2	1,228.5	4.6%
Ferguson-Neudorf Glass Inc.	0.0	0	0	0.0	0.0%	0	0.0	0.0%	0	0.0	0.0%
Fischbach & Moore Electric Group, LLC	996.0	7	1	8.0	0.8%	0	0.0	0.0%	0	0.0	0.0%
Fisher Contracting Corporation	4,876.0	20	3	604.0	12.4%	3	837.0	17.2%	1	276.0	5.7%
Geologic Earth Exploration, Inc.	72.5	2	0	0.0	0.0%	0	0.0	0.0%	0	0.0	0.0%
Griffin Door dba Overhead Door	112.0	2	0	0.0	0.0%	0	0.0	0.0%	0	0.0	0.0%
Hayward Baker Inc.	9,495.0	51	4	1,472.0	15.5%	2	250.0	2.6%	1	365.5	3.8%
Hub Foundation Co., Inc.	18,363.5	45	6	2,839.5	15.5%	2	1,164.0	6.3%	6	4,377.0	23.8%
J & M Brown Company, Inc.	3,836.5	14	2	594.0	15.5%	1	144.0	3.8%	0	0.0	0.0%
J Rams Inc	17.0	2	0	0.0	0.0%	0	0.0	0.0%	1	8.0	47.1%
J. Derenzo Co.	118,873.4	97	16	26,649.0	22.4%	10	11,934.0	10.0%	9	11,223.5	9.4%
J.C. Cannistraro	10,769.0	31	7	3,157.0	29.3%	3	1,673.0	15.5%	2	480.0	4.5%
J.C. Higgins Corp	15,605.0	37	6	3,537.0	22.7%	3	1,059.0	6.8%	2	1,016.0	6.5%
J.F. White Contracting Company, Inc	29,010.5	46	8	4,212.0	14.5%	2	3,904.5	13.5%	3	1,145.0	3.9%
John W. Egan Co., Inc.	40.0	1	0	0.0	0.0%	0	0.0	0.0%	0	0.0	0.0%
JP Obelisk, Inc.	309.0	6	3	168.0	54.4%	0	0.0	0.0%	0	0.0	0.0%
JR Vinagro Corp.	884.0	11	4	780.0	88.2%	0	0.0	0.0%	0	0.0	0.0%
K Safe Corp	0.0	0	0	0.0	0.0%	0	0.0	0.0%	0	0.0	0.0%
K&H Electrical Systems, Inc.	11,699.5	30	8	3,050.5	26.1%	1	457.5	3.9%	1	120.5	1.0%
K&M Fire Protection Services, Inc.	10,473.0	25	5	2,418.0	23.1%	1	120.0	1.1%	2	1,490.0	14.2%
LCN, Inc.	2,288.5	19	5	489.0	21.4%	1	852.5	37.3%	0	0.0	0.0%
Leading Way Construction Co., Inc.	96.0	6	0	0.0	0.0%	0	0.0	0.0%	0	0.0	0.0%
Liberty Construction Services	140,525.0	233	65	38,592.0	27.5%	21	12,824.0	9.1%	4	2,996.0	2.1%
Liberty Equipment and Supply	7,898.0	14	2	1,986.0	25.1%	2	655.0	8.3%	1	1,217.0	15.4%
Lockwood Remediation	32.0	1	0	0.0	0.0%	0	0.0	0.0%	0	0.0	0.0%
Lund Rebar Services, Inc.	62,135.5	103	42	24,920.0	40.1%	9	3,786.0	6.1%	6	4,773.0	7.7%
M.L. McDonald Sales Company, LLC	8,792.0	37	7	487.0	5.5%	2	630.0	7.2%	3	1,922.0	21.9%
Marr Equipment Corp.	53.0	5	0	0.0	0.0%	0	0.0	0.0%	0	0.0	0.0%
Mass Bay Electrical Corp.	2,241.0	36	2	34.0	1.5%	1	112.0	5.0%	0	0.0	0.0%
Maxim Crane Works, L.P.	27,335.0	57	12	5,834.0	21.3%	1	1,698.0	6.2%	4	3,514.5	12.9%
McCusker-Gill, Inc.	8,668.8	36	6	2,080.0	24.0%	1	479.0	5.5%	3	821.0	9.5%
McGregor Industries, Inc.	2,981.0	5	0	0.0	0.0%	1	869.0	29.2%	0	0.0	0.0%
McPhee Electric Ltd.	5,397.0	12	2	1,389.0	25.7%	1	242.0	4.5%	1	277.0	5.1%
Melo's Rodbusters, Inc.	5,280.0	17	10	2,790.5	52.9%	0	0.0	0.0%	1	908.5	17.2%
Midnight Iron Construction Management	32.0	1	0	0.0	0.0%	0	0.0	0.0%	0	0.0	0.0%
MON Landscaping Inc.	96.0	7	0	0.0	0.0%	0	0.0	0.0%	0	0.0	0.0%

CONTRACTOR	PROJECT TO DATE										
	Total Hours	Total # Workers	MINORITY - Goal: 15.3%			FEMALE - Goal: 6.9%			VETERAN - Goal: 3.0%		
			# Workers	Hours	%	# Workers	Hours	%	# Workers	Hours	%
Moretrench	19,856.0	38	11	5,850.0	29.5%	3	302.0	1.5%	2	1,335.5	6.7%
MTK Construction Services, Inc.	287.0	10	8	254.0	88.5%	0	0.0	0.0%	0	0.0	0.0%
NER Construction Mgmnt	989.5	9	0	0.0	0.0%	0	0.0	0.0%	0	0.0	0.0%
NewRoads Environmental	7,793.5	36	35	7,746.5	99.4%	4	1,412.0	18.1%	1	164.0	2.1%
North East Foam Solutions, Inc.	652.0	9	3	94.0	14.4%	1	122.0	18.7%	2	126.0	19.3%
NorthStar Contracting Group, Inc	37.0	2	1	12.0	32.4%	0	0.0	0.0%	0	0.0	0.0%
Otis Elevator Company	3,355.3	28	3	104.8	3.1%	1	49.0	1.5%	0	0.0	0.0%
P.J. Spillane Company, Inc.	2,379.0	21	5	598.0	25.1%	0	0.0	0.0%	1	28.0	1.2%
Pick Crane Service, Inc.	51.5	2	0	0.0	0.0%	0	0.0	0.0%	0	0.0	0.0%
R.J. Cobb LTD	48.0	2	0	0.0	0.0%	0	0.0	0.0%	0	0.0	0.0%
Rapid Flow Inc.	1,527.5	1	0	0.0	0.0%	0	0.0	0.0%	0	0.0	0.0%
Regis Steel Corporation	6,283.5	24	6	1,415.5	22.5%	3	613.0	9.8%	0	0.0	0.0%
Richard W. Reid Electric Company Inc.	34.0	3	2	16.0	47.1%	0	0.0	0.0%	0	0.0	0.0%
S&A Cranes LLC	34.0	4	0	0.0	0.0%	0	0.0	0.0%	1	8.0	23.5%
S&F Concrete Contractors, Inc.	221,449.5	325	87	68,594.0	31.0%	14	11,540.0	5.2%	13	10,842.5	4.9%
Silverback Construction Inc.	416.0	18	1	27.0	6.5%	0	0.0	0.0%	0	0.0	0.0%
SOEP Painting Corp.	173.0	2	0	0.0	0.0%	0	0.0	0.0%	0	0.0	0.0%
SOS Corporation	179.0	2	0	0.0	0.0%	0	0.0	0.0%	0	0.0	0.0%
Sunrise Erectors, Inc.	8,736.5	31	3	1,339.5	15.3%	2	352.5	4.0%	3	1,245.0	14.3%
Sweeney Drywall Finishes Corp	48.5	3	0	0.0	0.0%	0	0.0	0.0%	1	0.5	1.0%
T&T Electrical Contractors, Inc.	1,722.5	13	3	689.5	40.0%	0	0.0	0.0%	0	0.0	0.0%
Tavares LLC	72.0	2	1	40.0	55.6%	0	0.0	0.0%	0	0.0	0.0%
The Railroad Associates Corporation	68.5	3	0	0.0	0.0%	0	0.0	0.0%	0	0.0	0.0%
The Welch Corporation	11,582.5	21	2	1,308.0	11.3%	3	1,057.0	9.1%	2	1,225.0	10.6%
Thermo-Dynamics International, Inc.	1,128.0	9	2	316.5	28.1%	1	196.5	17.4%	1	184.0	16.3%
Titan Roofing, Inc.	6,694.0	39	11	2,426.0	36.2%	2	863.0	12.9%	2	508.5	7.6%
Total Mechanical Service Corp.	48.0	3	3	48.0	100.0%	0	0.0	0.0%	0	0.0	0.0%
TREVICOS CORPORATION	60,039.5	88	24	16,020.5	26.7%	7	4,090.5	6.8%	3	2,630.0	4.4%
Urban Insulation Inc	0.0	0	0	0.0	0.0%	0	0.0	0.0%	0	0.0	0.0%
UTEC Constructors LLC	688.0	9	1	116.0	16.9%	0	0.0	0.0%	0	0.0	0.0%
Vynorius Piledriving Inc.	13,610.3	32	3	1,810.3	13.3%	3	657.5	4.8%	4	1,592.0	11.7%
WES Construction Corp	4,134.0	15	1	356.5	8.6%	1	398.0	9.6%	0	0.0	0.0%
Wood & Wire Fence Co. Inc	8.0	2	1	4.0	50.0%	0	0.0	0.0%	0	0.0	0.0%
<b>TOTAL</b>	<b>1,089,173.5</b>	<b>2,568</b>	<b>577</b>	<b>277,545.0</b>	<b>25.5%</b>	<b>144</b>	<b>77,216.5</b>	<b>7.1%</b>	<b>122</b>	<b>73,868.0</b>	<b>6.8%</b>

**Contracts and Payments to Minority, Women and  
Veteran Business Enterprises for Construction Phase**  
As of September 30, 2017

Reference 205 CMR 135.02(5)(f)

As of September 30, 2017, Wynn had awarded \$177,188,732, or 16.3% of qualified construction contracts, in contracts to M/W/VBEs. As of September 30, 2017, Wynn and Wynn contractors and sub-contractors awarded 51 contracts to MBEs, 115 contracts to WBEs, and 30 contracts to VBEs for construction.

	# Contract Awards*	Contract Award Value (\$)	% of Total Construction Contracts Awarded to Date	% Goal	Paid to Date (\$)
<b>MBE</b>	51	60,815,901	5.6%	5.0%	16,892,109
<b>WBE</b>	115	103,901,361	9.6%	5.4%	19,835,255
<b>VBE</b>	30	28,763,234	2.6%	1.0%	11,404,910
<b>TOTAL**</b>	<b>176</b>	<b>\$177,188,732</b>	<b>16.3%</b>	<b>11.4%</b>	<b>\$42,311,924</b>

\*Note that a majority of M/W/VBEs are sub-contracted with Wynn's contractors and sub-contractors.

\*\*M/W/VBE contract awards and payments report includes awards and payments made to businesses with more than one diverse classification (i.e. M/WBE). **Totals** reported deduct any double counting due to awards to businesses with more than one diverse classification.

**Contracts and Payments to Minority, Women and  
Veteran Business Enterprises for Design Phase  
As of September 30, 2017**

Reference 205 CMR 135.02(5)(f)

As of September 30, 2017, Wynn had awarded \$13,861,497, or 22.6% of qualified design contracts, to M/W/VBEs for design work. As of September 30, 2017, Wynn and Wynn consultants awarded twelve contracts to MBEs, 13 contracts to WBEs, and four contracts to VBEs for design work.

	# Contract Awards*	Contract Award Value (\$)	% Total Design Contract*	% Goal	Paid to Date (\$)
<b>MBE</b>	12	5,503,406	9.0%	7.9%	4,752,794
<b>WBE</b>	13	4,313,573	7.0%	10.0%	3,105,215
<b>VBE</b>	4	4,044,518	7.1%	1.0%	3,555,823
<b>TOTAL</b>	<b>29</b>	<b>\$13,861,497</b>	<b>22.6%</b>	<b>18.9%</b>	<b>\$11,413,832</b>

\*Note that 9 MBE contracts, 9 WBE contracts, and 2 VBE contract, are sub-contracted with Wynn's consultants.