

THE COMMONWEALTH OF MASSACHUSETTS
MASSACHUSETTS GAMING COMMISSION
PUBLIC MEETING #161

CHAIRMAN

Stephen P. Crosby

COMMISSIONERS

Gayle Cameron

James F. McHugh

Bruce W. Stebbins

Enrique Zuniga

August 20, 2015 10:30 a.m. - 11:53 a.m.

HYNES CONVENTION CENTER

900 Boylston Street, Room 310

Boston, Massachusetts

1 P R O C E E D I N G S :

2
3 CHAIRMAN CROSBY: We are calling to
4 order the 161st meeting of the Mass., Gaming
5 Commission. This will be the last meeting that
6 we have at the Hynes or at least until we have
7 extraordinary big meetings. Beginning two
8 weeks from today, we will meet in our new
9 office space at 101 Federal Street. And we
10 will have most of our meetings there
11 thereafter.

12 First item on the agenda as usual
13 is the minutes, Commissioner McHugh.

14 COMMISSIONER MCHUGH: The minutes in
15 question are those for August 6, 2015. They
16 are in the packet. And I'd move their approval
17 in the form they appear there with the usual
18 reservation for typographical and mechanical
19 errors.

20 COMMISSIONER STEBBINS: Second.

21 CHAIRMAN CROSBY: Any discussion?
22 All in favor, aye.

23 COMMISSIONER MCHUGH: Aye.

24 COMMISSIONER CAMERON: Aye.

1 COMMISSIONER ZUNIGA: Aye.

2 COMMISSIONER STEBBINS: Aye.

3 CHAIRMAN CROSBY: Opposed? The ayes
4 have it unanimously.

5 Next up is Interim Executive
6 Director Wells for the administrative report.

7 MS. WELLS: Good morning, Mr.
8 Chairman and members of the Commission. As a
9 general update, the first thing I'd like to
10 bring to your attention is we now have --
11 publicly we have a new staff member Joan
12 Matsuomoto. So, I wanted to introduce her
13 publicly both to the Commission and to the
14 general public.

15 She is coming in as the Chief
16 Project Manager for the Massachusetts Gaming
17 Commission. She comes to us -- She had been
18 the Acting Chief Data Officer at Mass. IT
19 working for the government at the Commonwealth
20 of Massachusetts. She had also been the Deputy
21 Government Innovation Officer. She had spent
22 time at OSD, the Operational Services Division.

23 And she had also been the director
24 for E-Procurement Systems. And I find very

1 interesting, prior to that her former life in
2 her profession, she was a teacher in Hawaii,
3 which I thought was a wonderful addition to her
4 resume.

5 MS. MATSUOMOTO: Someone had to do
6 it.

7 MS. WELLS: In her new role as the
8 Chief Project Manager here at the Commission,
9 she will be supporting the implementation of
10 the various projects across the agency.

11 Right now currently some of the
12 tasks she is working on are the LMS project,
13 the CMS project, the high-performance team and
14 then also an agency after action review since
15 we just completed the opening of the first
16 casino in Massachusetts. So, I wanted to give
17 her an opportunity to say hello and just
18 introduce her publicly to the Commission.

19 COMMISSIONER MCHUGH: Thank you and
20 welcome.

21 MS. MATSUOMOTO: Thank you. I just
22 wanted to say I look forward to the opportunity
23 to work with the Commission.

24 CHAIRMAN CROSBY: Great. We could

1 have used you a year or so ago.

2 COMMISSIONER CAMERON: Lots of
3 important projects, so we're certainly happy to
4 have you on board. Welcome.

5 MS. MATSUOMOTO: Thank you.

6 MS. WELLS: The next item on the
7 agenda actually pertains to my appointment at
8 the Interim Executive Director. As the
9 Commission is well aware, by statute the
10 Director of the IEB reports the Chair.

11 When I started and Rick Day started,
12 the Chair delegated that authority to the
13 Executive Director. But now that I'm acting as
14 the Interim Executive Director, in my role as
15 IEB I'd be reporting to myself.

16 So, I think there's a recommendation
17 by the legal department that the Chair delegate
18 that authority publicly to another member of
19 the Commission, preferably Commissioner Cameron
20 since she has the law enforcement experience in
21 her background. So, I think that's up to the
22 Chair decide.

23 CHAIRMAN CROSBY: Yes. It was
24 actually either I should retain it, which is

1 what the statute says or delegate it back out
2 to some other party. And I think it makes
3 sense to delegate it to Commissioner Cameron.
4 Do we need a formal vote for that?

5 MS. BLUE: I don't think you do, no.
6 But I think if you want to to make it very
7 official that would be fine to.

8 CHAIRMAN CROSBY: Let's do that.
9 Just to be clear about this, the statute
10 directs that the Director of our Investigations
11 and Enforcement Bureau reports to the Chairman.
12 We looked at that structure a long time ago and
13 thought that really bifurcated responsibility
14 for running the agency.

15 It took too much away from Executive
16 Director, although trying to be mindful of the
17 fact that the Legislature created this special
18 relationship between the director of the IEB
19 and the Chair.

20 But based on our overall sense of
21 things, we decided that I would delegate that
22 statutory authority to the Executive Director
23 once we had the Executive Director. And since
24 we no longer have that Executive Director and

1 we have the Executive Director who runs the
2 IEB, we wanted to find someplace else to put
3 that special relationship.

4 And I'm suggesting that that be to
5 Commissioner Cameron, because as the Interim
6 Director said, her law enforcement experience
7 has been profoundly important to us all along
8 the way. And this is a very natural kind of a
9 fit.

10 If there's discussion about that
11 let's do it, but otherwise maybe somebody could
12 have a motion.

13 COMMISSIONER MCHUGH: This I take it
14 would be a temporary delegation until the new
15 permanent Executive Director is aboard.

16 CHAIRMAN CROSBY: Correct.

17 MS. WELLS: Yes.

18 CHAIRMAN CROSBY: Does somebody want
19 to move, not Commissioner Cameron or me.

20 COMMISSIONER MCHUGH: I move that
21 reporting -- I move that the Commission
22 delegate to Commissioner Cameron the
23 responsibility for oversight of the IEB and
24 that the Director of the IEB report to

1 Commissioner Cameron until a permanent
2 Executive Director is engaged by the
3 Commission.

4 CHAIRMAN CROSBY: Second?

5 COMMISSIONER ZUNIGA: I second that.

6 CHAIRMAN CROSBY: Discussion? All
7 in favor, aye.

8 COMMISSIONER MCHUGH: Aye.

9 COMMISSIONER ZUNIGA: Aye.

10 COMMISSIONER STEBBINS: Aye.

11 CHAIRMAN CROSBY: Opposed? Did you
12 vote?

13 COMMISSIONER CAMERON: I did not.

14 CHAIRMAN CROSBY: It was four,
15 Commissioner Cameron abstained and the vote was
16 four to nothing. Was that it for you?

17 MS. WELLS: In the capacity as the
18 Interim Executive Director, yes. But then we
19 move into agenda item 4, Investigations and
20 Enforcement Bureau. The first matter I have
21 for your consideration is a matter regarding
22 the MGM license.

23 During the course of the suitability
24 investigation for the MGM Blue Tarp license for

1 the Springfield casino, Infinity World and some
2 related entities and individual qualifiers --
3 or individuals were determined to be qualifiers
4 by the IEB and they went through the
5 suitability process and are qualifiers.

6 During the licensing stage for MGM,
7 there were certain license conditions which
8 pertained to those entities. And the
9 Commission ordered that.

10 So, I have been informed and have
11 corroborated that the Dubai World Infinity
12 World Group, although at the time that they
13 were determined to be qualifiers they had a 5.3
14 percent interest of the common stock of MGM
15 Resorts, that percentage ownership has now gone
16 below the five percent.

17 So, the IEB has made a determination
18 they no longer need to be qualifiers based on
19 that threshold of percentage interest. I will
20 note as a consequence, Infinity World Group no
21 longer has a contractual right with MGM to
22 nominate a person to the Board of Directors.
23 However, Mr. Grounds who is a qualifier and we
24 are keeping as a qualifier who has been

1 nominated by the Infinity World Group to MGM's
2 board in 2013 and elected that year remains one
3 of the board members. That's why he is
4 remaining as a qualifier.

5 Because the IEB has made that
6 determination that impacts reporting condition
7 20(O) and 20(P), which relate to things that
8 Infinity World needed to report to the
9 Commission. Since they're no longer qualifiers
10 under the IEB determination, my recommendation
11 to the Commission is that they no longer have
12 to meet those licensing conditions because they
13 are no longer qualifiers. So, they no longer
14 have to report that out to the Commission.

15 CHAIRMAN CROSBY: Discussion?

16 COMMISSIONER CAMERON: No. I think
17 it is entirely appropriate. Director Wells, I
18 don't believe we've had the opposite occur,
19 correct? When there was a minority stockholder
20 that went and became more than five percent
21 where we'd have to look at that?

22 MS. WELLS: I don't think we've seen
23 that yet. If a licensee does have that
24 situation, they are required to report it to

1 us. And then we would reevaluate that
2 determination.

3 I will note that other jurisdictions
4 including as recently as, I think, it's
5 Maryland was the most recent took similar
6 action. The Maryland Lottery Gaming Control
7 Agency along with other agencies have done the
8 same thing and determined because they are no
9 longer qualifiers, they would no longer have to
10 have certain reporting requirements. So,
11 there's precedent in other jurisdictions.

12 COMMISSIONER ZUNIGA: Yes. I think
13 these sort of things could happen on a
14 recurring basis. As the letter says, this came
15 about because of some convertible debt by
16 someone else. And therefore the shares of
17 Dubai World were effectively diluted to below
18 that threshold. That could change actually to
19 this very qualifier. And then maybe the IEB
20 could look at that at that time.

21 MS. WELLS: Correct.

22 COMMISSIONER ZUNIGA: But I think
23 this will be happening from time to time.

24 MS. WELLS: Yes.

1 CHAIRMAN CROSBY: Do we need a
2 motion?

3 MS. BLUE: Yes.

4 CHAIRMAN CROSBY: Somebody,
5 Commissioner Cameron.

6 COMMISSIONER CAMERON: I move that
7 we adopt Director Wells' recommendation that
8 Dubai World no longer serve as a qualifier --
9 it's Dubai Infinity World Holding no longer be
10 designated a qualifier.

11 MS. WELLS: To clarify for the
12 record, there are six entity qualifiers and
13 five individuals. I'll put on the record Dubai
14 World, Infinity World Holding Limited, Infinity
15 World Cayman Holding, Infinity World Cayman LP,
16 Infinity World Investments Corp., Infinity
17 World Investments, LLC. And the individuals
18 are Andrew J. Watson, Junaid Rahimullah, Hamad
19 Buamim, Christopher O'Donnell and Steven
20 DuCharme. Those are the ones the IEB had
21 determined qualifiers.

22 So, the motion would be that license
23 conditions (O) and (P) would not necessarily
24 have to be fulfilled by those entities anymore

1 because they are not qualifiers.

2 CHAIRMAN CROSBY: Right.

3 COMMISSIONER CAMERON: So, we'll
4 include that in the motion that (O) and (P) are
5 no longer conditions of the license.

6 MS. WELLS: Perfect.

7 CHAIRMAN CROSBY: Second?

8 COMMISSIONER ZUNIGA: Second.

9 CHAIRMAN CROSBY: Discussion? All
10 in favor, aye.

11 COMMISSIONER MCHUGH: Aye.

12 COMMISSIONER CAMERON: Aye.

13 COMMISSIONER ZUNIGA: Aye.

14 COMMISSIONER STEBBINS: Aye.

15 CHAIRMAN CROSBY: Opposed? The ayes
16 have it unanimously.

17 MS. WELLS: The next item on the
18 agenda, I will bring forward Assistant Director
19 Band and Director Connelly regarding the
20 Plainridge Park Casino license statistics.

21 COMMISSIONER MCHUGH: Good morning.

22 MR. CONNELLY: Good morning.
23 Assistant Director Band and I put together some
24 statistics that we thought will be

1 representative of the activity going on
2 currently in Plainridge.

3 We thought these statistics would be
4 of value not only to the Commission but also to
5 the general public. So, our recommendation is
6 that in some shape or form we make these
7 available publicly on the Gaming Commission
8 website.

9 COMMISSIONER MCHUGH: And on a
10 recurring basis, I take it that these are forms
11 you've designed to have monthly reporting.

12 MR. CONNELLY: That's correct.

13 CHAIRMAN CROSBY: Bruce, when we
14 talked about this, I had asked you to check
15 other jurisdictions to see what are sort of
16 standard metrics that get --

17 MR. BAND: It's really across-the-
18 board as to what each one does. Ohio does a
19 detailed arrest and eviction report really out
20 of their Attorney General's office.

21 CHAIRMAN CROSBY: They're when you
22 say detailed, more detailed than this?

23 MR. BAND: When actual charges are
24 brought against the person through the District

1 Attorney's Office and so on. So, it's a
2 hodgepodge out there as to what different
3 jurisdictions report. Most do report revenue.
4 We've added some other sections in here that I
5 think is of interest, statistical interest to
6 the public.

7 CHAIRMAN CROSBY: What about New
8 Jersey and Pennsylvania?

9 MR. BAND: New Jersey does financial
10 reporting pretty much. They will say how many
11 machines and tables casinos have. And that's
12 kind of the end of it.

13 CHAIRMAN CROSBY: No crimes?

14 MR. BAND: No.

15 CHAIRMAN CROSBY: No crimes. And
16 Pennsylvania?

17 MR. BAND: No crimes.

18 CHAIRMAN CROSBY: Really? Okay.
19 Were you going to walk through this?

20 MR. CONNELLY: Absolutely.

21 MR. BAND: The first one we already
22 currently report with the exception of breaking
23 down and how we tax. We just put the nine
24 percent that goes to the horse development.

1 That would be the only difference in the
2 financial end.

3 MR. CONNELLY: The second page --

4 CHAIRMAN CROSBY: Wait one second,
5 two things. You took the numbers off.

6 MR. BAND: Yes, because it was
7 actually broken down differently. They are on
8 our website currently.

9 CHAIRMAN CROSBY: Two things, and
10 I've talked about this with Derek. I think we
11 actually should report the distinction between
12 the 40 percent, which is the tax to local aid,
13 and the nine percent which I understand now is
14 not a tax. It's called an assessment in the
15 law. So, we shouldn't refer to it as a tax.
16 We should refer to it as an assessment.

17 But both of our reports, either they
18 should be consolidated or -- Karen, you figure
19 that out. They certainly should both break out
20 the 49 from the 40, but each time making the
21 distinction that one is a tax. One is an
22 assessment. One is Race Horse Development.
23 One is local aid.

24 COMMISSIONER MCHUGH: This chart

1 does that, right?

2 CHAIRMAN CROSBY: Except it calls it
3 a tax.

4 COMMISSIONER MCHUGH: Apart from
5 that.

6 CHAIRMAN CROSBY: Right.

7 COMMISSIONER ZUNIGA: This is minor
8 but eventually Category 1's will contribute to
9 the -- will also be assessed on the Race Horse
10 Development fund. It's not only the nine
11 percent on the Category 2's.

12 CHAIRMAN CROSBY: It's a lower
13 percent. It's the same as you have there for
14 the tax.

15 COMMISSIONER MCHUGH: That comes out
16 of the fund, right? It doesn't come out
17 directly. In other words all of the money
18 goes --

19 CHAIRMAN CROSBY: It comes out of
20 the 25.

21 MR. LENNON: Yes. The 25 percent
22 goes to a lot of different funds. (INAUDIBLE)

23 CHAIRMAN CROSBY: To keep it
24 parallel that would not be recorded. Right.

1 That's a good point.

2 COMMISSIONER ZUNIGA: Just for
3 clarification, the slot promotional is all
4 things free play in this case?

5 MR. BAND: Yes.

6 COMMISSIONER ZUNIGA: That's the
7 intention?

8 MR. BAND: Yes.

9 COMMISSIONER ZUNIGA: I think the
10 format is great. It's very helpful.

11 COMMISSIONER MCHUGH: Yes.

12 MR. CONNELLY: So, on the second
13 page, we attempted put together some statistics
14 to demonstrate the level of economic impact in
15 terms of jobs created and the number of vendors
16 that have benefited from the establishment of
17 Plainridge Park Casino.

18 So, you will see 522 active
19 employees as of August 13, breakdown full-time
20 and part-time. What I would like to note just
21 very briefly is you will see further in today's
22 meeting, there is a discussion regarding local
23 aid hiring and purchase update. When you look
24 at the employee figures, as you review them you

1 may have noticed they don't exactly match and
2 that's for two reasons.

3 One is reporting date. They came
4 from two different reporting cycles. And the
5 other is full-time and part-time breakdown,
6 versus FTE, full-time equivalent. So, full-
7 time equivalents adds up if you have two people
8 who work a half schedule, together they equal
9 one FTE. So, just to head off any potential
10 confusion or address any confusion you may have
11 as you review it, because it certainly took me
12 a moment as I looked at the numbers myself.

13 Certainly, a lot of jobs being
14 created. We will continue to put these number
15 out a monthly basis. What I expect is that
16 they will be relatively stable. They will
17 fluctuate perhaps seasonally as business is
18 stronger where they may need more part-time
19 folks. But I think in general the number
20 should be pretty steady on this front.

21 And in terms of the vendors, 199
22 vendors registered and licensed representing
23 nearly \$150 million in economic activity. So,
24 really good number again. Again, this is

1 something that we will go into more depth in in
2 the presentation later on in today's meeting.

3 COMMISSIONER ZUNIGA: So, do you
4 have a mechanism to identify an employee part-
5 time or full-time that becomes inactive let's
6 say --

7 MR. CONNELLY: Yes.

8 COMMISSIONER ZUNIGA: -- who can
9 later become active again perhaps for reasons
10 as simple as the ones you outlined, seasonal
11 hiring.

12 MR. CONNELLY: We do with the
13 reporting that we receive from Plainridge Park,
14 we also receive the number of what they call
15 termed employees, meaning employees that have
16 either been let go or have left voluntarily.
17 They quit, maybe their schedule didn't quite
18 work out for whatever number of reasons.

19 Those people because their license
20 is transferable in the sense that if we had
21 another facility open in Massachusetts they
22 could seek employment there if their reasons
23 for leaving were under good circumstances,
24 meaning it didn't impugn their character,

1 integrity or reputation.

2 So, those folks even if they have
3 left still have access to their license for the
4 term of the license. They paid for it. And as
5 long as the investigation, if it's not complete
6 if they're on temporary for example, as long as
7 it doesn't turn up anything to lead to will be
8 to a detrimental determination, they can hold
9 it.

10 So, we could see, and we'll try and
11 work a way to see if that employee comes back
12 into the fold. So for example, like you said,
13 if it's a seasonal employee who maybe is
14 available -- has greater availability in the
15 summertime and is coming into work, I will
16 definitely put that in because I think it's
17 something we could do. We just don't right now
18 have a mechanism to do it. So, we'll work on
19 that.

20 COMMISSIONER STEBBINS: Does the
21 list of active vendors also include any folks
22 used during the construction period or are
23 these all operations?

24 MR. CONNELLY: This is construction

1 and operations.

2 CHAIRMAN CROSBY: I had some
3 questions about just the format. First of all,
4 this the first time but for the ones where it's
5 relevant, are you going to have a cumm.?

6 MR. CONNELLY: Yes, I will have a
7 cumm. This is open to discussion. If there
8 are figures in here, for example, what we just
9 discussed that would be relevant, I can work on
10 putting them in. And also if the format itself
11 doesn't lend itself to easy understanding, that
12 can certainly be changed.

13 CHAIRMAN CROSBY: If you are going
14 to add cumm. columns that will complicate it a
15 little bit, but I think that's important for
16 the places where it's relevant.

17 Also, is it going to be fiscal year
18 or calendar year?

19 MR. CONNELLY: I haven't made that
20 determination yet. Right now, since it's
21 opened June 24, we're really just kind of going
22 running since opening. I think that's an
23 excellent discussion and one that touches on
24 the kind of the broader reporting discussions

1 we've had internally and how to actually draw
2 those lines.

3 I think I would probably want to
4 talk a lot to Derek about that and whether it
5 makes sense to line up with fiscal years for
6 financial reporting. Or frankly if our year
7 starts -- If we want to start in June for
8 example, so that we're actually tracking a year
9 of operation, I don't have a strong opinion
10 right now on that. But it's a question that I
11 want to dive deeper into.

12 CHAIRMAN CROSBY: I think fiscal
13 year is by far the more logical. I think we've
14 treated June 24-31 or whatever it was a sort of
15 a rump section on the financial side, and then
16 switched into fiscal '16, which I think makes
17 sense. That's the way the Legislature and the
18 Governor and the media typically, frequently
19 will be thinking about it. The State House
20 media will be thinking about it too.

21 COMMISSIONER ZUNIGA: I agree with
22 that. And we owe an annual report to the
23 Legislature. And it's by October but it's on a
24 fiscal year basis. And if we got in that

1 rhythm that would be great. But we can also
2 examine alternatives if we need to.

3 CHAIRMAN CROSBY: As you work on the
4 format, every page should have date information
5 on it. Some of your charts have dates and some
6 don't. Just make sure it's standardized,
7 because a standalone chart without a date is
8 problematic.

9 MR. CONNELLY: As in the as-of date?

10 CHAIRMAN CROSBY: Right. And then
11 my last thing is I appreciate the fact that
12 this is a first draft in effect as to format,
13 and it's worth thinking about this. And I
14 think it's important to coordinate with Derek
15 and make sure that we're talking about the same
16 things, and apples and apples and so forth.

17 But I think it would be good to put
18 this out for public comment. I would like to
19 have people say whatever they want to say about
20 it. So, maybe Elaine if you can put it out
21 there and get the information back to Paul and
22 Bruce and see if anybody else has suggestions
23 as to content or format.

24 COMMISSIONER STEBBINS: I would add

1 just on the vendor piece kind of moving away
2 from counting construction vendors and make the
3 count consistent month-to-month with the
4 operational side.

5 MR. CONNELLY: Yes. I think that
6 makes sense.

7 MR. BAND: Then the next chart on
8 the next page tracks the number of complaints
9 that we get from the public. That's the over
10 telephone, via email and in-person at
11 Plainridge Park currently.

12 CHAIRMAN CROSBY: These are
13 complaints to the Gaming Commission.

14 MR. BAND: Yes, they're about some
15 operational manner. Out of the five that we
16 had here, they all ended up satisfied by
17 Plainridge Park. They spoke with the customer
18 and to their satisfaction settled it.

19 CHAIRMAN CROSBY: Like what's an
20 example?

21 MR. BAND: Somebody had said that
22 they lost \$25 in a machine because they had put
23 money in there and it never gave them change.
24 Plainridge Park came back and they actually

1 returned the funds after they did some research
2 and everything to the patron. And usually gave
3 them some free play as well for their trouble.

4 CHAIRMAN CROSBY: Good.

5 COMMISSIONER CAMERON: Director
6 Band, that is a fairly low number considering
7 the amount of play, correct?

8 MR. BAND: Yes, extremely low.

9 COMMISSIONER CAMERON: Yes, which is
10 a good sign.

11 MR. BAND: Yes. Any other questions
12 on that? The next chart is tracking the number
13 of arrests and evictions at the gaming
14 establishment. As you can see for July we had
15 one arrest and 15 evictions.

16 COMMISSIONER CAMERON: Again, very
17 low, one arrest. And I know that arrest ended
18 up being worked collaboratively with other
19 agencies. The individual actually had warrants
20 and a good example of law-enforcement working
21 well together.

22 MR. BAND: Yes.

23 COMMISSIONER ZUNIGA: I had a
24 comment on page five but it also applies to

1 this page four, could there be a way to track
2 the number of visitations, let's say?

3 MR. BAND: The number of what?

4 COMMISSIONER ZUNIGA: To track the
5 number -- Is there a way to capture the number
6 of visitors of the casino? I am just trying to
7 get my mind around how to put these numbers
8 into a little bit more context. I know there's
9 a lot of people that come and go.

10 MR. BAND: At best, it would be a
11 guesstimate I would say on their part.
12 Historically, having done this in other
13 jurisdictions, the numbers usually aren't even
14 close to reality. So, I don't know if that's
15 realistic to do that.

16 COMMISSIONER ZUNIGA: Okay.

17 MR. BAND: We could keep track of
18 how busy things are and crowded, but I don't
19 think actual numbers.

20 COMMISSIONER ZUNIGA: Okay.

21 COMMISSIONER CAMERON: And the
22 evictions were mostly made up of individuals
23 who were behaving in a way that was
24 inappropriate would you say?

1 MR. BAND: Yes. That's usually
2 every eviction.

3 And on the last page, we have
4 statistics on minors, underage youth. It's
5 always a topic in the press and everything.

6 This gives them statistics to look
7 at as to what kind of effort the property is
8 making to turn these people away and how many
9 people we're actually catching in various
10 situations on the floor.

11 COMMISSIONER MCHUGH: This one, this
12 is a startup period. And I take it that --
13 Well, it's a startup period. I recall in
14 looking at some of the qualifications and some
15 of the history in other jurisdictions, a lot of
16 emphasis was placed on this in terms of action
17 taken by a commission when underage people were
18 found actually on the premises.

19 Could you comment on that?

20 MR. BAND: Yes. I think every
21 jurisdiction takes a real proactive stand on
22 that to send a message to the industry that
23 it's not tolerated. It almost always results
24 in fines to the properties when you find people

1 on the floor gambling and to that extent.

2 I don't really think the industry
3 ever wants -- and everybody that works on that
4 property has to make the effort even once they
5 get past the front gate to make sure if
6 somebody looks young, they check.

7 COMMISSIONER MCHUGH: And self-
8 reporting is a piece of this as well, right?

9 MR. BAND: Yes.

10 COMMISSIONER MCHUGH: So, do we have
11 plans -- As I say this is the first month.
12 We're on a bit of a shakedown. But do we have
13 plans to deal with this aggressively as we move
14 forward?

15 MR. BAND: I'm addressing that right
16 now.

17 COMMISSIONER MCHUGH: Great.

18 CHAIRMAN CROSBY: That's something
19 we're going to talk about in terms of fines and
20 penalties and strategies.

21 MR. BAND: Yes.

22 CHAIRMAN CROSBY: Because that's
23 something that we would obviously like to be a
24 part of. Is there a difference between minors

1 and underage youth?

2 MR. BAND: In New Jersey we always
3 said that minors were under 16 -- excuse me,
4 minors were under 21, underage youths were 16,
5 18 below.

6 CHAIRMAN CROSBY: But there's no
7 distinction.

8 MR. BAND: No. We can just leave it
9 underage youth if we wanted to.

10 COMMISSIONER ZUNIGA: Just looking
11 at these numbers, is it fair to assume that the
12 number in the column taken into custody, the
13 two individuals, were the same ones that were
14 found gambling at the slot machines?

15 MR. BAND: Yes.

16 COMMISSIONER ZUNIGA: And they are a
17 subset of those four who were escorted?

18 MR. BAND: Yes.

19 COMMISSIONER ZUNIGA: In other
20 words, these are not differences. There's a
21 cumulative.

22 MR. BAND: It's usually if you are
23 on the floor, you're usually walked off and
24 evicted. If you're actually caught gambling,

1 drinking, something like that further actions
2 are taken.

3 CHAIRMAN CROSBY: What is the found
4 consuming alcohol beverages? What is that
5 violation?

6 MR. BAND: If an underage person is
7 drinking on the floor.

8 CHAIRMAN CROSBY: Oh, underage
9 person, right.

10 COMMISSIONER CAMERON: Director, the
11 259 prevented, I'm assuming some individuals
12 just tried to walk past security, others may
13 have had false identification?

14 MR. BAND: Yes.

15 COMMISSIONER CAMERON: Do we have
16 any information on, is it primarily coming up
17 from the racing area or is it pretty much
18 throughout?

19 MR. BAND: It seems to be mostly the
20 garage area. They have devices that actually
21 scan the licenses at every entrance. They
22 check everybody that appears to them to be
23 under the age of 30.

24 So, they're trying to give

1 themselves a wide margin of error with that.
2 For the first round, they've done pretty well
3 with keeping the kids off.

4 CHAIRMAN CROSBY: Okay.

5 MR. BAND: Any other questions?

6 COMMISSIONER MCHUGH: The colleges
7 are about to come back. And I suspect some
8 will take a break from their studies to try to
9 get in. So, we'll see how that proceeds.

10 MR. BAND: Yes. That's always been
11 a problem. Everybody obtains a fake ID in one
12 way or another and makes an attempt. This
13 system does identify most fake IDs.

14 CHAIRMAN CROSBY: So, whenever they
15 ask for an ID, it's recorded?

16 MR. BAND: Yes. They actually put
17 it in the machine. It records it. It checks
18 for all of the identifying marks on the license
19 or whatever type of ID they get. It also take
20 a picture of the individual presenting it for
21 if down the road they know who gave it to them
22 to look at. So, it's not a bad system.

23 CHAIRMAN CROSBY: Great.

24 COMMISSIONER MCHUGH: That sounds

1 very good.

2 COMMISSIONER CAMERON: And they are
3 confiscating those IDs.

4 MR. BAND: Yes. They actually get
5 to meet a state trooper if they have one.

6 COMMISSIONER ZUNIGA: It should
7 serve as a future deterrent.

8 CHAIRMAN CROSBY: Anything else?
9 Thank you very much gentlemen.

10 CHAIRMAN CROSBY: General Counsel
11 Blue.

12 MS. BLUE: Good morning,
13 Commissioners. Before we start with our agenda
14 items today, I want to introduce publicly to
15 the Commission the two new attorneys that have
16 joined legal department. They are seated
17 behind me. We have Justin Stempeck and Carrie
18 Torrisi.

19 Justin joins us from a law firm.
20 His background is as a litigator. So, he's
21 been very helpful to us on various litigation
22 matters and license denials and those sorts of
23 matters. But he will also be doing everything
24 else, because we all share in the legal

1 department.

2 And Carrie joins us from another
3 state agency. She is very familiar with the
4 regulatory process both in drafting regulations
5 and enforcing them. So, Carrie is now taking a
6 real deep dive into our regulations and seeing
7 any changes we need to make or any mechanical
8 type errors that we need to fix.

9 So, we are very happy to have them
10 on board. They'll be very busy. This is
11 Carrie's first Commission meeting. Justin sat
12 through our longer one last time. We are very
13 pleased to have them.

14 CHAIRMAN CROSBY: Welcome. Where
15 are you from Carrie? EOPSS?

16 MS. TORRISI: DPS underneath.

17 COMMISSIONER MCHUGH: Welcome
18 aboard.

19 COMMISISONER CAMERON: Welcome.

20 CHAIRMAN CROSBY: Joan, the review
21 of our regs. is something that ought to be
22 factored somehow or another into the after
23 action report if it isn't already. That is
24 something we've talked about already to take a

1 deep breath, take a long look at all of our
2 regs. and do we need any whatever all we might
3 need, but should fit in to part of that
4 process. Okay.

5 MS. BLUE: The first item under
6 legal today is the Section 61 Findings for MGM.
7 As we discussed at some of our prior meetings,
8 the process for this will be for our
9 consultants to help us review all of the
10 changes such as they are in the project between
11 the RFA-2 and this point in time. And bring
12 those changes to the Commission so that they
13 can be reviewed along with the Section 61
14 Findings, which have been drafted.

15 And the Commission can determine
16 whether they need to make additional changes to
17 the Section 61s, add additional conditions to
18 the license. And then issue what we call the
19 final license and go from there.

20 We had hoped to have those
21 consultant reports to you this week. We do not
22 have them because the applicant or licensee is
23 still working on finishing its design for the
24 project. We talked a little bit at the last

1 meeting with them about their schedule and
2 where they were. They are still working on
3 design changes.

4 However, they do have a draft set of
5 Section 61s. So, they are looking at those to
6 confirm some of the numbers, square footage,
7 things like that that are in the Section 61s.

8 So, we are hopeful that by the next
9 meeting on September 3 we'll have the
10 consultants review. They'll be able to give
11 that to you publicly. We will have revised
12 Section 61s. The Commission can take a first
13 look at that so we can start that process.

14 COMMISSIONER MCHUGH: We're hopeful
15 of that. Is that hope realistic?

16 MS. BLUE: We are working with MGM
17 every day to determine where we are with that.
18 They are still putting together their plans to
19 go to the city of Springfield. So, we are
20 continually reminding them that they need to
21 get that to us. And that they need to get this
22 done by the end of September. That's our goal
23 to get these wrapped up and finalized.

24 COMMISSIONER MCHUGH: I thought I

1 had heard someplace that they were to give
2 something to the city yesterday or today,
3 right?

4 MS. BLUE: That was what we
5 understood racially. I conferred with counsel
6 this morning. They did not give anything to
7 the city yesterday. So, they have not
8 completed those plans.

9 CHAIRMAN CROSBY: I didn't
10 understand until recently what Section 61
11 Findings really meant. It's just one of those
12 phrases that gets thrown around.

13 For people who are watching, I think
14 it's right to say that simply, once MEPA, the
15 Mass. Environmental Protection Agency, has made
16 its determination about what is required to get
17 the MEPA certificate that every agency involved
18 with that development needs to write up whether
19 or not they think the developer is complying
20 with those MEPA regs., is in compliance with
21 those MEPA regs. And I guess can take a
22 further step and add other environmental
23 considerations if the agency so chooses.

24 That becomes really the final step

1 in the environmental permitting process. Is
2 that approximately right?

3 MS. BLUE: It is. What it shows is
4 that the applicant or the licensee has taken
5 all reasonable and feasible steps to mitigate
6 the impacts of their project on the
7 environment.

8 In our case, we turn them into
9 license conditions. So, we will be monitoring
10 them and enforcing them over the course of the
11 license.

12 CHAIRMAN CROSBY: Right.

13 COMMISSIONER MCHUGH: But there's
14 also because we've issued a conditional license
15 and one of the conditions is compliance with
16 the MEPA process, completion of the MEPA
17 process, we're required by our regulations and
18 by MEPA regulations to take another look at the
19 entire project once we get to an assertion that
20 the MEPA process has been successfully
21 completed. And look at it again and look at it
22 comprehensively.

23 And then decide whether any
24 additional conditions are necessary or whether

1 any existing conditions need to be altered to
2 take account of changes in the project that
3 reflect on conditions already in place, right?

4 MS. BLUE: That's correct, yes.

5 COMMISSIONER MCHUGH: So, this is
6 not simply a pro forma kind of thing. We need
7 to take it seriously. And we need to get it
8 done, because the consequence of not having it
9 done is that no digging, no destruction of
10 existing buildings, nothing that involves
11 physical alteration of the site can take place
12 until that process is finished.

13 CHAIRMAN CROSBY: Except the
14 environmental cleanup part.

15 MS. BLUE: I think that depends.
16 It's not as big of a factor in this situation.

17 CHAIRMAN CROSBY: I just didn't want
18 to get locked into the no digging literally.

19 COMMISSIONER MCHUGH: Some steps.

20 MS. BLUE: And MGM understands that
21 they have a schedule. You did approve a
22 schedule for them at the last meeting. So, the
23 clock is ticking.

24 CHAIRMAN CROSBY: Right. Okay.

1 Great. Anything else on this one?

2 COMMISSIONER MCHUGH: I don't know
3 what more we can do to get this moving forward.
4 I recognize that the negotiations with
5 Historical Commission have occupied a lot of
6 time and it can't move forward until those are
7 finished, but those are about to be finished
8 now as far as we can tell.

9 And I also understand the issues
10 with the highway and the need to coordinate
11 with the highway and have some realistic idea.
12 But we crossed that bridge in a major sense at
13 the last meeting.

14 And it seems to me that at some
15 point we need to think about imposing a
16 construction schedule. And perhaps that's the
17 appropriate remedy for not moving this thing
18 forward in a smart fashion -- in a rapid
19 fashion.

20 Because the imposition of the
21 construction schedule then triggers a number of
22 other things. So, I must say I'm expressing a
23 little bit of frustration that we're not
24 farther along than we are today.

1 COMMISSIONER ZUNIGA: I may be under
2 the wrong impression, but I thought we were
3 also considering at some point doing this on a
4 rolling basis because there were different
5 aspects? Is that no longer the case?

6 MS. BLUE: We probably won't have
7 to. We think the MOA with Mass. Historic is
8 pretty much complete. There's one or two open
9 issues. And we think that'll be done. And we
10 did receive draft Section 61 Findings from DOT.
11 So, we have incorporated those into our most
12 recent draft. So, it looks like we will be
13 able to tie them pretty much up all together.

14 COMMISSIONER ZUNIGA: Okay.

15 CHAIRMAN CROSBY: Are you sort of
16 letting that sit? Or are you proposing that we
17 do something?

18 COMMISSIONER MCHUGH: No. We'll
19 take a look at this again at the next meeting.
20 Maybe the next meeting, if we're not in a
21 position to do this, maybe at the next meeting
22 if we're not in a position to conduct that
23 review and actually move forward and finalize
24 it that we ought to have a representative of

1 MGM here to tell us where we are and why we
2 aren't further down the path.

3 CHAIRMAN CROSBY: That would be in
4 two weeks if we're not ready to go forward.

5 MS. BLUE: I think that's fair.
6 That's what we've discussed in the legal group.

7 CHAIRMAN CROSBY: I am totally with
8 you sympathetically or empathetically. But as
9 a practical matter, given the incredible delay
10 because of the Viaduct, does a slowdown on
11 Section 61 have any practical consequence on
12 the schedule?

13 COMMISSIONER ZUNIGA: I would like
14 to think so.

15 MS. BLUE: I believe it does. There
16 can't be any construction or demolition until
17 the Section 61s are done. And some demolition
18 has to occur before they can start even their
19 sort of civil preparation work.

20 So, I think it does. I think it's
21 important that they get resolved preferably by
22 the end of September so that they can keep to
23 the schedule that you've already approved for
24 them.

1 CHAIRMAN CROSBY: Yes. I thought
2 basically the construction cycle was a 30-month
3 cycle. They've now got 36 months because they
4 pushed it out for the reasons that we've all
5 discussed. Does that relieve some of the
6 practical implications? I don't know. I have
7 no idea. Maybe we can have them speak to that.

8 I'm totally in favor of pushing this
9 as hard as we can. Don't get me wrong. But I
10 don't want to ignore the implications of a six-
11 month window if they're there.

12 COMMISSIONER MCHUGH: But it seems
13 to me that it's more than just, and I hear what
14 you're saying. It may not make a difference, a
15 dramatic difference in the end date, and
16 there's no magic to September 30. But this now
17 is in a stage where it needs to move forward.
18 And we need to have a schedule in place. And
19 we need to have the implications of a schedule.

20 We need to have a project that's
21 moving forward under an agreed schedule as soon
22 as possible so that everybody knows where we're
23 going even if the construction doesn't start
24 for three months or four months, it seems to

1 me. So that everybody understands that this is
2 moving forward and here's how it's going to
3 move forward.

4 CHAIRMAN CROSBY: And there
5 certainly are jobs in the line. That matters
6 to some folks.

7 COMMISSIONER MCHUGH: Right.

8 CHAIRMAN CROSBY: So, I think we've
9 got a plan for next meeting on this one.

10 COMMISSIONER ZUNIGA: Can I mention
11 just one brief thing. I agree with all of
12 that. We should just keep in mind that there's
13 a lot of work happening off-site. There's a
14 lot of relocations that have to take place in
15 order for the demolition, for example, that I
16 know has to been taking place. That was part
17 of earlier submissions of schedules. But that
18 doesn't take away from anything being said
19 here.

20 MS. BLUE: Yes.

21 CHAIRMAN CROSBY: Okay.

22 MS. BLUE: Next in your packet, we
23 have an item regarding public records policy.
24 And I think as we've see because it's been

1 covered pretty well in the press, there's a lot
2 of discussion about the Commonwealth's public
3 records policy and how public record requests
4 should be handled.

5 A few weeks ago, Governor Baker
6 issued a memo to the executive branch agency
7 setting out some guidelines that he would like
8 to see followed by those agencies and how they
9 respond to public records.

10 And what is in your package is a
11 spreadsheet that compares what the Governor's
12 memo contained with what the Commission's
13 policy is. And I think if you take a look at
14 it, you will see that we are very much in sync
15 with that memo in quite a few places. We have
16 a more stringent policy than what the Governor
17 has suggested.

18 But there are some places where we
19 could if we desired, make some changes and get
20 a little bit more in compliance.

21 So, for example, the Governor's memo
22 requires a designated records officer to be
23 appointed. We have always had that. That's
24 been our Communications Director Elaine

1 Driscoll. But we have made -- looked at making
2 a couple of changes to the website to have the
3 legal department be the designated records
4 officer and creating a dedicated public records
5 email address.

6 Right now they come into Elaine's
7 email, which I think probably clogs up her
8 mailbox a little bit, but we can have a
9 separate email that will come in and the legal
10 department will check it. So, we are going to
11 work on that.

12 We do have a process whereby we
13 track public records. We've looking internally
14 in the legal department on how better to
15 maintain them in a spreadsheet format. But we
16 do maintain them and we do keep files and we
17 keep copies of what we provide.

18 One of the places we're a little bit
19 different is the Governor's memo request the
20 agencies to reach out to the person requesting
21 the records within five days, preferably to ask
22 for clarifications or to have a conversation
23 about what they are looking for.

24 We currently do that now. We reach

1 out usually in-person to pretty much everyone
2 who makes a request so we can determine that we
3 understand it and we get a firm handle on what
4 they are looking for. We do it within 10 days.
5 That's the 10 days required by statute, but we
6 can also make the effort to reach out sooner if
7 that's helpful to make contact earlier.

8 On search fees, the Commission
9 charge less for search fees. The only
10 difference here was that the Governor's memo
11 requested that agencies not charge for the
12 first four hours of a search. By and large the
13 Commission doesn't charge at all only in rare
14 occasions if it's very large. But we can also
15 follow that in cases where we might determine
16 that it makes sense to charge we could not
17 charge for the first four hours.

18 We charge at the same rate if we do.
19 Although the Governor's memo provides for a
20 higher rate if you are going to go into
21 databases or make extensive redactions. But
22 we've always had a single rate.

23 Response times, the Governor
24 requests that people respond to straightforward

1 requests within 10 days. We do that where we
2 can. Because we have so much of our stuff
3 online and so much of our stuff is electronic,
4 if it's a very distinct document we do respond
5 within 10 days.

6 The only time it takes a little bit
7 longer is if we have to do searches. So, the
8 Governor has suggested an outside limit of
9 eight weeks. We've had very, very few requests
10 that took longer than eight weeks. That would
11 be have to be a very, very large, very, very
12 open kind of request.

13 The Governor's memo outlines
14 production costs. Ours have always been
15 cheaper than that. We, on electronically
16 searchable documents, everyone wants to get to
17 that point. We do that where we can. What we
18 are working on is being able to redact things
19 electronically because that speeds up the
20 process. So, we are working on getting the
21 equipment and the software to do that.

22 And then the Governor requested that
23 as many documents as possible be posted online.
24 And we are extraordinary at that. So, we have

1 lots and lots there.

2 So, all in all we are in-line with
3 the Governor's suggested policies. We will
4 tighten it up a little bit in the areas where
5 they're a little bit more stringent than we
6 are. But otherwise, I think we have a pretty
7 good process going forward.

8 CHAIRMAN CROSBY: I totally agree
9 with that. We do. But I also think what
10 you're saying is right. We'll never get credit
11 for being more stringent than the Governor, but
12 we might get criticized if we are less than
13 stringent or the other way around, and are not
14 in compliance with some other things. So, I
15 think we should get those couple of little
16 fixes in.

17 COMMISSIONER CAMERON: The only one
18 would be the t10-day to the five-day. That's
19 where we are significantly different.

20 MS. BLUE: That's right.

21 COMMISSIONER CAMERON: And you think
22 that's possible, correct?

23 MS. BLUE: I think it is, because
24 what the Governor's memo requires that you

1 reach out. It's the initial response and reach
2 out to the requestor. So, we can definitely do
3 that.

4 COMMISSIONER STEBBINS: I like the
5 idea of designating the legal department as
6 opposed to the communications department for
7 handling the inquiries.

8 CHAIRMAN CROSBY: The only issue
9 with that is people won't know about the
10 website place to ask. Elaine will continue to
11 get them I'm sure from the press.

12 MS. BLUE: And we work very closely
13 with Elaine. So, that we make sure that we
14 help her to get the documents she needs, but we
15 also make sure we let her know when we have
16 public records requests. So, she knows what
17 we're sending out too. So, we'll still work
18 closely with them.

19 CHAIRMAN CROSBY: Great.

20 COMMISSIONER CAMERON: Thank you.

21 COMMISSIONER MCHUGH: It should be
22 clear that the reason we're looking at the
23 Governor's memo is that that is promulgated
24 through A&F. And we are not subject to that as

1 the force of law. But it's a thoughtful
2 approach to a very important issue. And that's
3 why we're looking at that and comparing what
4 we're doing to that even though we're not
5 required to do it.

6 CHAIRMAN CROSBY: Yes.

7 MS. BLUE: That's right.

8 COMMISSIONER ZUNIGA: Do we need to
9 vote on a designation or no?

10 MS. BLUE: No. We will implement
11 those changes and monitor it. That's all we
12 have for legal. Thank you.

13 CHAIRMAN CROSBY: Anything else for
14 Catherine?

15 COMMISSIONER CAMERON: Thank you.

16 CHAIRMAN CROSBY: Thank you. Chief
17 Financial and Accounting Officer Lennon.

18 MR. LENNON: Good afternoon Mr.
19 Chairman, Commissioners. I am joined by Jill
20 Griffin.

21 COMMISSIONER CAMERON: It's good
22 morning.

23 COMMISSIONER MCHUGH: That's a
24 habit.

1 MR. LENNON: We are well ahead of
2 schedule. It's a little bit like Ron Burgundy,
3 read off the teleprompter. I'm joined by Jill
4 Griffin, MGC's Director of Workforce, Supplier
5 and Diversity and Paul Connelly, the Licensing
6 Division Director.

7 We are here to provide an economic
8 impact update to you based on hiring, local aid
9 and vendor payments generated by the Plainridge
10 Park Casino later referenced to by me as PPC
11 just for short.

12 This update is not intended to
13 replace or provide details that are part of
14 normal vendor and diversity quarterly reports,
15 nor is it intended to provide information
16 relative to PPC's commitments in host and
17 surrounding community agreements.

18 This memo and briefing are for the
19 purpose of providing a large-scale view of the
20 contributions PPC is making to the
21 Massachusetts economy.

22 Before we get into the memorandum,
23 I'd just like to say what a pleasure it was
24 working on this project, working with Jill,

1 Paul, Bill Curtis, Corinne, Mike Sangalang and
2 Elaine made this memo as well as this
3 methodology in collaboration remind me what a
4 wonderful place it is we work in with some
5 truly insightful and talented people.

6 That is not to say that I don't get
7 every day working with my team. I don't want
8 anyone listening at home to think that that's a
9 little different. But it did let me see more
10 of what each part of this agency is doing on a
11 day-to-day basis, the talents individual
12 contributors possess, the information each
13 division is reviewing, gathering. And the
14 struggles they face to provide clear, concise
15 information in a format that is digestible that
16 contains enough specificity to splice it in any
17 manner of ways to report an effective process.

18 I also want to point out how easy
19 it's been to work with PPC staff. The details
20 behind this information sits on PPC databases
21 and servers. They have been helpful and
22 responsive to our requests for information.

23 We are still working with them on
24 some of the formatting reports, timing of

1 reports, which we pointed out earlier with
2 Paul's presentation with Bruce. However, I
3 find that to be normal process for a regulatory
4 body at this stage.

5 So, now that we've done all the --
6 And at any point, if you have questions for
7 Jill or Paul, once again I'm kind of just
8 reading. But the meat of this came from their
9 efforts.

10 Under hiring and purchasing, the PPC
11 has purchased \$147.6 million since becoming a
12 licensee. \$110.4 million of that has been
13 spent in Massachusetts with the majority \$108.9
14 million going to construction and land surveyor
15 services.

16 Of the remaining \$1.5 million in
17 Massachusetts spend, \$505,000 or 33 percent has
18 been spent in Norfolk County, which is the
19 county Plainridge resides in, Plainville town
20 is in. An additional 42 percent has been spent
21 in neighboring Bristol and Plymouth counties.

22 As of July 23, PPC had a payroll of
23 \$545,000 for salaried and hourly workers.
24 That's one pay period. That's not aggregate.

1 That's just one pay period how much they paid
2 out to their employees. That's representing a
3 headcount of 533 people and 467 full-time
4 equivalents.

5 This would annualize to
6 approximately \$14.2 million in salaries added
7 to the town of Plainville. PPC generates a
8 local aid for the Commonwealth both through its
9 lottery sales at the racecourse and the casino
10 as well as through taxes on gross gaming
11 revenues. As the memo indicates, the casino
12 contributes 49 percent of its gross gaming
13 revenue to the Commonwealth, but only 40
14 percent of those go to local aid while the
15 other nine percent go to the Race Horse
16 Development Fund.

17 PPC has always had lottery revenues
18 as the racecourse offered lottery to its
19 patrons. Since the casino has opened, lottery
20 revenues have increased 197 percent from the
21 same period of last year.

22 So, in the memo we're looking at the
23 period from June 22 through August 2. That's
24 how PPC had to pull it out of the lottery's

1 online database. We couldn't change that time
2 period to reflect what the gross gaming
3 revenues. We tried to, but that's how the
4 reporting system works.

5 After deducting payouts and
6 commissions, the park generated \$102,000 for
7 local aid from the period of June 22 through
8 August 1.

9 From the opening of PPC on June 24
10 through the time period of July 31, which is
11 how we report on our website -- We started June
12 24 through the end of June and then July 1
13 through July 31. -- the casino has generated
14 \$24.3 million in gross gaming revenues.

15 40 percent of that is taxed and goes
16 directly to local aid, which has resulted in
17 \$9.72 million to date, which PPC has
18 contributed to the state's local aid coffers.
19 And combined with the lottery represents \$9.82
20 million that PPC has generated for the benefit
21 of local aid.

22 That's as about information as we
23 have in the memo. If you would like to ask any
24 questions, if you would like any detail.

1 Once again, I want to thank Jill,
2 Paul, their team. I want to thank Mike and
3 Elaine. It's a very nice graph that they put
4 in that puts the increase as well as how it's
5 gone to Massachusetts.

6 COMMISSIONER STEBBINS: Derek, you
7 had some information. Plainridge previously
8 had lottery point-of-sale machines, Keno. What
9 have they added to that to bring them up to
10 this number?

11 MR. LENNON: In the lottery
12 agreement, Plainridge had two player activated
13 -- The racecourse previously had -- I just want
14 to get this correct. So, let me refer to my
15 notes please.

16 The racecourse had two player
17 activated terminals which is where you can go
18 throw money in and grab a ticket out of it.
19 They had two Keno servers. So people could put
20 bets on Keno and watch it. Then they had two
21 of the old blue machines, which they call ISYS
22 machines. They're the old GTECH defunct
23 machines where you could actually process the
24 payments, go up and order tickets online, get

1 the instant pics.

2 Since the casino has opened, they've
3 added another blue machine in the gift shop.
4 They've added at least four player activated
5 terminals and they've added an additional two
6 to three Keno offerings in the food court areas
7 and in the bar areas, not the formal
8 restaurant.

9 So, they've almost tripled sales
10 while less than tripling the number of
11 offerings they have. Could that be driven by
12 sheer volume of people going through, possibly.
13 But when you take a look at what their lottery
14 commitment was to promote sales, to increase
15 sales from where they were, I think they've
16 stuck to their commitment.

17 CHAIRMAN CROSBY: Questions or
18 comments?

19 COMMISSIONER ZUNIGA: I think this
20 summary is great. It's a great summary. I
21 think there's quite a bit of work that I know
22 that goes behind to be able to summarize it at
23 this level.

24 I did want to mention something just

1 going forward, I mentioned this to you briefly
2 Derek but I wanted to mention it here for the
3 record. I think we should be, like we are
4 here, objectively reporting results. That's
5 something that we have all the mandate to do.

6 And resist any temptation, if you
7 will, to make projections, certainly, in the
8 area of revenue. I'm not suggesting we are
9 making them now, but if inquiries come relative
10 to where we will end up, if you will, all of
11 that is clearly on the purview of the licensee
12 not the Commission.

13 As a matter of fact, they are
14 heavily regulated when it comes to financial
15 projections because they are a public company
16 and they have to abide by all kinds of
17 disclosure requirements, etc. That will be
18 true for the other two licensees who are also
19 public companies.

20 But we don't want to own any kind of
21 those projections, if you will, either by
22 reference or because of the nature of how we
23 answer questions. What we've done here is
24 great, objective and we report the results.

1 The licensees will have a lot of leeway into
2 how they affect those results going forward
3 with a number of things that they do
4 promotions, and marketing, etc. That's their
5 business obviously.

6 COMMISSIONER MCHUGH: I couldn't
7 agree with that more. We are in a startup mode
8 for a brand-new industry. We have no track
9 record. We have no real ability to gauge the
10 seasonal impact and the impact of other things
11 on this facility or on this industry.

12 And until we get a little bit more
13 seasoned and a little bit better feel for
14 environmental circumstances, it seems to me we
15 ought to stick exactly to objective data that
16 we can report, even if it means that we are
17 looking backwards a month at a time for a while
18 rather than create expectations that we really
19 don't have any basis for creating.

20 CHAIRMAN CROSBY: There's a lot of
21 expectations already out there because of all
22 of the projections --

23 COMMISSIONER MCHUGH: I understand
24 that.

1 CHAIRMAN CROSBY: I get your point.

2 COMMISSIONER MCHUGH: It seems to me
3 we need not feed into those projections because
4 we don't know anything about their accuracy.

5 COMMISSIONER ZUNIGA: And there's a
6 parallel to perhaps the lottery where there's a
7 lot of expectations and lottery officials do
8 report and come testify before the Legislature
9 relative to projections. But they actually own
10 and manage that business whereas we operate
11 through a licensee. Anyway, I think the point
12 is made.

13 COMMISSIONER MCHUGH: And they've
14 got 40 years of experience.

15 COMMISSIONER ZUNIGA: Right.

16 COMMISSIONER CAMERON: But I think
17 the point is well taken that to date, they have
18 met their obligation to promote the lottery.
19 Also, they have met their representations on
20 hiring.

21 MR. LENNON: Correct.

22 COMMISSIONER ZUNIGA: The results
23 are really very strong, very good. \$18 million
24 in gross gaming revenue is a great start by any

1 measure.

2 CHAIRMAN CROSBY: We had heard from
3 the Treasurer's office that there was some
4 slight drop, some drop, I don't know how slight
5 in the lottery sales in a few certain kinds of
6 establishments I think actually right in
7 Plainville. But that other than that revenues
8 in general were up for the lottery.

9 We talked about asking the Treasurer
10 if she wanted to come here and present us
11 whatever they've got on the impact of this,
12 particularly in that little host and
13 surrounding community area, and see if there's
14 anything else that she thinks we can be doing.
15 Did you talk to the office and tell her we were
16 talking about this today?

17 COMMISSIONER ZUNIGA: Preliminarily,
18 yes.

19 CHAIRMAN CROSBY: Should we do that
20 do you think?

21 COMMISSIONER STEBBINS: Yes.

22 CHAIRMAN CROSBY: Okay. Anything
23 else? Thank you.

24 COMMISSIONER CAMERON: Thank you,

1 good work.

2 CHAIRMAN CROSBY: Last but not least
3 the Racing Division, Dr. Lightbaum.

4 DR. LIGHTBAUM: Good morning,
5 Commissioners. I wanted to give a brief update
6 on the preparations for the Suffolk Downs meet.
7 They've signed an agreement with the Twin
8 Spires. So, that issue looks like it has been
9 resolved. Doug O'Donnell will be following up
10 with the contracts and the paperwork and all
11 and the billing.

12 They have contacted McPeterson with
13 University of Maine as the track specialist to
14 go over the track. It's just a matter of
15 scheduling the appointment. It may be as early
16 as tomorrow or sometime next week and I will
17 attend that as well.

18 We've got a list of the racing
19 officials. And it looks like it's basically
20 the same ones that have been there before. So,
21 our background checks should go relatively
22 quickly on those. We are asking that they get
23 those applications in as soon as possible so
24 that we can do those. And then for our next

1 meeting, we will have that list for your
2 approval of the racing officials, which is a
3 routine process we go through.

4 As far as the occupational licenses
5 go, the Commission granted the license to
6 Suffolk on a Thursday. And we opened our
7 licensing office at Suffolk Downs the following
8 Monday. So, we are open for licensing. We
9 have all of the applications on our website,
10 the HBPA has put them on their website as well.

11 So, they are definitely available
12 out there for people to go ahead and download,
13 fill out. They can mail them in. They can fax
14 them in. We are really encouraging people to
15 do this process ahead of time because there is
16 a shortened timespan here. With a normal meet,
17 we probably open the office about six weeks
18 ahead of time and people are coming in to train
19 horses. So, it's a gradual procedure of
20 getting people licensed.

21 This is going to be a very shortened
22 time span. I'm also going to meet with Chip
23 and Lou later on to try to figure out how we
24 can best handle these, this amount of licensing

1 in a short period of time.

2 CHAIRMAN CROSBY: The IEB is
3 prepared for this? You're in conversations
4 with them?

5 DR. LIGHTBAUM: Yes. I've spoken
6 with IEB and with the troopers as far as
7 fingerprinting goes. We scheduled a couple of
8 fingerprinting sessions, and I talked to them
9 about the background check process also.

10 We'll also do an overall inspection
11 of the facility probably the week before they
12 open. Our stewards are going to be Susan
13 Walsh. She's been a longtime chief steward for
14 us. And then Bob Cobbrley who has been our
15 chief judge down at Plainridge. He is also
16 certified as a steward for thoroughbred racing.
17 So, he is going to be our other steward.

18 He's been involved in doing
19 inspections at different tracks in other states
20 for several years. It really worked out
21 nicely. We've done it at Plainridge. Just
22 make sure that everything is ready ahead of
23 time, and if there's anything that needs
24 improvements or that was overlooked, we can get

1 it done before actual opening day.

2 There's a couple of things that
3 might be on the agenda for the next meeting.
4 One of them is obviously the racing officials
5 that I mentioned. Suffolk is also
6 contemplating changing their takeout from the
7 19 percent on the straight wagers and the 26 on
8 exotics to 15 across. So, that may be on the
9 agenda for the next meeting. And there will be
10 the proper notification and all for you all.

11 As a note, Plainridge did this back
12 in 2011 they tried it as an experiment. So, it
13 has been done in the Commonwealth before. If
14 you have any questions?

15 COMMISSIONER CAMERON: First of all,
16 comment. I've met a number of times with Dr.
17 Lightbaum on what it's going to take to get us
18 ready. And she is extremely well prepared and
19 has really thought through everything it's
20 going to take to get this open, which there is
21 an awful lot of work for a short meet.

22 So, I just want to commend you,
23 Doctor, for your preparation and your
24 thoughtfulness and what it's going to take.

1 With the track inspection that's the
2 group that you recommended that they will be
3 using; is that correct?

4 DR. LIGHTBAUM: Yes, it is.

5 COMMISSIONER CAMERON: Excellent. I
6 know that the licenses, the applications are
7 not coming in as quickly as we'd like them to.
8 So, there'll be a big push. So, I know you're
9 going to talk to the folks at the track. And I
10 wonder if we can talk to the Horsemen's
11 Association as well and just reiterate how
12 important it is to get those in.

13 DR. LIGHTBAUM: Yes, that's a good
14 idea.

15 CHAIRMAN CROSBY: We go through this
16 every time. We know it's got to be that our
17 backend has got to be prepared. It's going to
18 get log jammed. It always does. We've got to
19 push as hard as you can. Mr. Tuttle is here.
20 He hears us. And everybody understands the
21 problems. But Karen has to know what's coming.

22 DR. LIGHTBAUM: Yes.

23 COMMISSIONER CAMERON: And the
24 facility inspection is the other piece you

1 mentioned. And the experience there will be
2 helpful; is that correct?

3 DR. LIGHTBAUM: Yes. Bob Cobbrley
4 has done these extensively in the past. And it
5 worked out very well when we did it at
6 Plainridge earlier this year.

7 COMMISSIONER CAMERON: Excellent.
8 Great. Excellent work, thank you.

9 CHAIRMAN CROSBY: Did you enumerate
10 all of our people? Are we having any trouble
11 getting our people?

12 DR. LIGHTBAUM: No. I'm waiting on
13 one person just to finish the final background
14 piece. I am anticipating that she'll be able
15 to start next week, which falls right in line
16 with what we're doing.

17 We really only brought back three
18 new people. And we're going to use our
19 existing staff to fill in, which is what we did
20 last year too. Some of the staff where the
21 racing dates are different between the two
22 tracks, we can use the staff at Plainridge for
23 the Suffolk Downs races. And they worked there
24 last year as well.

1 CHAIRMAN CROSBY: Okay.

2 DR. LIGHTBAUM: The hiring process
3 has been minimal and it's gone very smoothly.

4 CHAIRMAN CROSBY: Great, good.

5 COMMISSIONER ZUNIGA: Remind me the
6 day of the first race.

7 DR. LIGHTBAUM: September 5.

8 COMMISSIONER ZUNIGA: September 5?

9 DR. LIGHTBAUM: Yes.

10 COMMISSIONER ZUNIGA: Is there a
11 point between now and then that you might look
12 at and say well, there's not enough people
13 licensed and say we need to redouble efforts
14 let's say on that outreach?

15 DR. LIGHTBAUM: We will basically do
16 what we need to do to get everybody licensed.
17 I've already talked Commissioner Cameron about
18 the possibility of having a few more people
19 come in to help with the licensing than what we
20 normally would do.

21 Normally, we build up the staff
22 right before the opening anyway. But with this
23 situation, I think we're going to build it up
24 even more than what we normally would.

1 So, we are going to be prepared to
2 get everybody done that we can. But certainly
3 as far as the racing officials, we really want
4 to get their applications in. It's really
5 important that we get there background checks
6 done so that when we come in front of you, we
7 can tell you their backgrounds are done, and
8 that we recommend them, them in particular.

9 And then certainly we're encouraging
10 everybody else too, so that there isn't a big
11 line opening day. But we anticipate just human
12 nature that there will be a lot of licensing
13 that opening day.

14 COMMISSIONER ZUNIGA: Okay.

15 CHAIRMAN CROSBY: Okay.

16 DR. LIGHTBAUM: Next, we've got Doug
17 O'Donnell with a request from Plainridge.

18 MR. O'DONNELL: Good afternoon, Mr.
19 Chairman and Commissioners.

20 COMMISSIONER CAMERON: It's still
21 morning.

22 MR. O'DONNELL: We're used to
23 afternoon when we're here. I stand corrected.
24 What you have in front of you is a request for

1 consideration from Plainridge Racecourse
2 Capital Improvement Trust Fund. They have met
3 all of the necessary requirements that go along
4 with this request. It will be for \$114,409.36.

5 Included in the package is a
6 recommendation from the architectural firm of
7 Dixon Salo, which has reviewed and approved the
8 information that Mr. O'Toole had submitted.
9 Dixon Salo is requesting that this should be
10 approved by the Commission to move forward.

11 There's also information in there
12 from Mr. O'Toole about the three different
13 proposals that are needed for this capital
14 improvement request. We do need a vote from
15 the Commission on this.

16 CHAIRMAN CROSBY: This is that
17 peculiar fund where they give us their money
18 and then they ask us to give it back to them
19 and we do.

20 MR. O'DONNELL: Exactly. We've
21 discussed it before. And I've discussed it
22 with Alex. And we're looking to make different
23 changes and we'll present that to you in the
24 future on how to move forward with this.

1 CHAIRMAN CROSBY: On this process?

2 MR. O'DONNELL: Yes.

3 CHAIRMAN CROSBY: Because it is sort
4 of silly. Anybody else?

5 COMMISSIONER STEBBINS: Yes. I was
6 just going to say I'm glad I don't have to get
7 up on the soapbox about Capital Improvement
8 Trust Fund but short of the really interesting
9 name of the vendor you selected --

10 MR. O'DONNELL: Big Boys.

11 COMMISSIONER STEBBINS: Big Boys
12 Toys.

13 COMMISSIONER MCHUGH: That's what
14 they are.

15 COMMISSIONER STEBBINS: That is what
16 they are. Just out of curiosity, what was the
17 big difference with the other bidders that they
18 were both Massachusetts firms but you went with
19 the higher bidder from outside of the state.
20 Just trying to figure out what the variations
21 were in the bid offerings.

22 MR. O'TOOLE: Industrywide there is
23 a buying cooperative that gets pretty
24 substantial discounts. I think the discount on

1 each of the tractors, they were around \$40,000.
2 I think it was over \$10,000 discount with the
3 buying power that all of the Penn tracks as
4 well as other tracks across the country join.
5 The John Deere and the Mahindra, they just
6 couldn't match those discounts.

7 So, just to get the best bang for
8 the buck, we went with that one. And then of
9 course the attachments that go with that are
10 specific to Massey Ferguson.

11 COMMISSIONER STEBBINS: Thanks.

12 COMMISSIONER MCHUGH: Maybe I didn't
13 understand the question or the answer. Big
14 Boys Toys was the highest bidder, right?

15 MR. O'TOOLE: No.

16 COMMISSIONER MCHUGH: I thought that
17 the bid for the tractors from Padula Brothers
18 was 41, from Westville was 43 and from Big Boys
19 was 45.

20 MR. O'TOOLE: The basic tractor was
21 30. It was the attachments that put it up to
22 40. So, basically we got one tractor with
23 attachments for the same price of the John
24 Deere. I didn't bring my paperwork with me but

1 if I could steel Doug's copy.

2 COMMISSIONER MCHUGH: I was just
3 looking at the letter of August 10 from Dixon
4 Salo, which has -- that's where I got those
5 numbers.

6 MR. O'TOOLE: Okay. The Massey
7 Ferguson base tractor, the list price was
8 \$47,000. After the discounts, it was \$36,000.
9 The other base tractors were higher.

10 COMMISSIONER CAMERON: So, this
11 chart is a little misleading because one number
12 is the number with all of the extras, the
13 attachments. And the other two bids are just
14 the basic tractor. So, the apples to apples
15 would be the \$36,000 compared to the \$41,000
16 and the \$43,000.

17 MR. O'TOOLE: Correct. I don't know
18 if you have these documents, but the quote for
19 one was \$36,000 and the John Deere came in at
20 \$39,000.

21 COMMISSIONER CAMERON: I see the
22 attachments two pages down. So, that shows all
23 the extras, yes.

24 MR. O'TOOLE: It was quite the amass

1 of quotes and everything, because we really
2 weren't comparing apples to apples in a lot of
3 circumstances.

4 COMMISSIONER MCHUGH: Okay. I got
5 it. I see that. Okay.

6 CHAIRMAN CROSBY: So, we need a
7 vote, Commissioner Cameron.

8 COMMISSIONER CAMERON: Yes. I move
9 that we approve the transfer for the tractor of
10 \$114,409.36 as requested in the memo dated
11 August 20.

12 CHAIRMAN CROSBY: Second?

13 COMMISSIONER MCHUGH: Second.

14 CHAIRMAN CROSBY: Any discussion?
15 All in favor, aye.

16 COMMISSIONER MCHUGH: Aye.

17 COMMISSIONER CAMERON: Aye.

18 COMMISSIONER ZUNIGA: Aye.

19 COMMISSIONER STEBBINS: Aye.

20 CHAIRMAN CROSBY: Opposed? The ayes
21 have it unanimously.

22 MR. O'TOOLE: Thank you,
23 Commissioners.

24 COMMISSIONER CAMERON: Good luck

1 with the new tractor.

2 DR. LIGHTBAUM: Our third item on
3 the agenda comes from the Mass. Thoroughbred
4 Breeders Association. They have a request in.

5 They went to the Legislature and had
6 128 changed so that the races wouldn't have to
7 be held in Massachusetts. This was with the
8 idea that if there was no racing in this
9 Commonwealth that they could race the races at
10 another track and still get the money out to
11 their horsemen.

12 This isn't the first time it's been
13 done in racing. Virginia did that last year.
14 They raced their races at Laurel in Maryland.
15 And they're intending to do it again this year.
16 The idea obviously it's not ideal, rather do it
17 in Massachusetts.

18 The idea is at least this way the
19 money would get out to the Mass. breeders and
20 it could keep their farms going and keep them
21 in business until a year that there was racing.

22 This is only obviously if there is
23 no -- if Suffolk does not do their three days
24 this year. The way we are scheduled now, the

1 Mass. breeders can run their races at Suffolk
2 Downs this year. So, they just wanted to put
3 this in that in case for some reason after the
4 first day Suffolk didn't run the other days
5 that this would be in place and they could race
6 at Finger Lakes. Catherine may have something
7 to add.

8 MS. BLUE: This is new for the
9 Commission. The Legislature did amend 128 to
10 allow the stake races to occur outside the
11 Commonwealth. As you recall, we did pay the
12 breeders portion of the Race Horse Development
13 Fund to the breeders. So, they have the funds
14 to do that.

15 In looking at the legislation, it's
16 not entirely clear that the Commission has to
17 approve it, but I think it's appropriate for
18 the Commission to review it and approve it.
19 And that way the breeders can go forward.

20 They're looking at doing it at
21 Finger Lakes I think in New York if they can't
22 do it here in Massachusetts. So, I think it
23 would be good to have them prepared to be able
24 to have those races of they choose.

1 COMMISSIONER ZUNIGA: But it's a
2 contingent approval of sorts, because their
3 first choice is to race one of the three days
4 at Suffolk Downs.

5 DR. LIGHTBAUM: Right. They would
6 have Mass. bred races all three days. So, some
7 of the horses are eligible for more than one of
8 the races. That's one of the reasons why
9 Suffolk spread their days out like that was so
10 they could accommodate the Mass. breeders.

11 Again, we'd only be looking for it
12 for this year. They may want it going forward
13 in the next year or whatever, but we would
14 rather wait obviously, not make this a blanket
15 recommendation going forward, but do it just
16 for this year.

17 COMMISSIONER ZUNIGA: Well, the
18 Legislature allowed them to do that only for up
19 until June 2016, correct?

20 MS. BLUE: This is in 128 not in
21 128A. This is a change that is not contingent
22 legislatively. And they would be allowed to do
23 it, in my read of it, in coming years. It's in
24 the agricultural statute. It's not in the

1 racing statute. And that is where that
2 traditionally has always been.

3 So, this gives them the right to do
4 it. I think from their perspective they wanted
5 to be sure they could do something this year
6 but the legislation itself is not contingent.

7 COMMISSIONER ZUNIGA: Okay.

8 COMMISSIONER STEBBINS: I know we
9 haven't done this in a while, but are there any
10 liabilities, responsibilities that we have as
11 the Racing Commission even though they might be
12 racing in another state?

13 MS. BLUE: I don't believe so. To
14 race in another state, they would be subject to
15 the jurisdiction and licensing requirements of
16 that state.

17 COMMISSIONER STEBBINS: Okay.

18 CHAIRMAN CROSBY: I gather you are
19 making an ambivalent recommendation that we
20 support this, right?

21 DR. LIGHTBAUM: Yes. I think it is
22 something that we should support.

23 COMMISSIONER CAMERON: I see no
24 reason not to have a backup plan in case

1 something were to occur that we don't
2 anticipate with the three-day meet.

3 CHAIRMAN CROSBY: Do you want to
4 make a motion?

5 COMMISSIONER CAMERON: Sure. I move
6 that we approve the request by the Breeders
7 Association, the Massachusetts Thoroughbred
8 Breeders Association to hold their breeders
9 races at Finger Lakes if in fact for some
10 reason they were unable to do so at Suffolk
11 with the three-day meet.

12 CHAIRMAN CROSBY: Is it an
13 either/or, or might they want to do both?

14 MS. BLUE: Under the legislation
15 they could do both if they wanted to, yes.

16 CHAIRMAN CROSBY: The motion I think
17 inadvertently said --

18 COMMISSIONER CAMERON: Their
19 preference is to them in-state here if the
20 three-day meet occurs as we anticipate it will.
21 But this is a backup if, for whatever, reason
22 they had a one day and did not run the other
23 two. This assures the opportunity to get all
24 of those monies out this year.

1 CHAIRMAN CROSBY: Yes. I just don't
2 know whether we mean to say you may not do it
3 in Finger Lakes if you do it in Massachusetts.
4 The way you said it made it if they do it in
5 Massachusetts they could not go out of state.

6 COMMISSIONER CAMERON: The request
7 is as a contingency.

8 CHAIRMAN CROSBY: Is that what you
9 are looking for, either one? It's an either/or
10 proposition.

11 MR. BROWN: We'd rather race in
12 Massachusetts but if it doesn't go the three
13 days -- We are planning running nine races,
14 three each day at Suffolk Downs, but if for
15 some reason they don't run the other days we'd
16 like to be able to run them at Finger Lakes.

17 CHAIRMAN CROSBY: Okay. So, it's
18 the way you put it. Second?

19 COMMISSIONER ZUNIGA: Second.

20 CHAIRMAN CROSBY: Any further
21 discussion? All in favor, aye.

22 COMMISSIONER MCHUGH: Aye.

23 COMMISSIONER CAMERON: Aye.

24 COMMISSIONER ZUNIGA: Aye.

1 COMMISSIONER STEBBINS: Aye.

2 CHAIRMAN CROSBY: Opposed? The ayes
3 have it unanimously.

4 DR. LIGHTBAUM: Thank you.

5 CHAIRMAN CROSBY: Seven minutes of
6 12, anything else anybody else, unanticipated
7 just to stall us until 12? Motion to adjourn?

8 COMMISSIONER CAMERON: So moved.

9 CHAIRMAN CROSBY: All in favor, aye.

10 COMMISSIONER MCHUGH: Aye.

11 COMMISSIONER CAMERON: Aye.

12 COMMISSIONER ZUNIGA: Aye.

13 COMMISSIONER STEBBINS: Aye.

14

15 (Meeting adjourned at 11:53 a.m.)

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ATTACHMENTS:

1. Massachusetts Gaming Commission August 20, 2015 Notice of Meeting and Agenda
2. Massachusetts Gaming Commission August 6, 2015 Meeting Minutes
3. July 2, 2015 Letter from Fox Rothschild Regarding Infinity World Investments, LLC and Related Entities with attachment
4. Massachusetts Gaming Commission August 17, 2015 Memorandum Regarding Casino Monthly Statistical Report
5. Executive Branch Public Records Policy and Commission Public Records Policy spreadsheet
6. Massachusetts Gaming Commission August 20, 2015 Memorandum Regarding PPC Local Aid, Hiring and Purchasing
7. Massachusetts Gaming Commission Division of Racing August 20, 2015 Memorandum Regarding Request for Consideration, Plainridge Racecourse Capital Improvement Trust Fund with attachments

1 8. August 5, 2015 Letter of Considine &
2 Furey, LLP Regarding Massachusetts
3 Thoroughbred Breeders Association, Inc.
4

5 GUEST SPEAKERS:

6 Steve O'Toole, Plainridge Racecourse
7

8 MASSACHUSETTS GAMING COMMISSION STAFF:

9 Bruce Band, Deputy Director IEB

10 Catherine Blue, General Counsel

11 Paul Connelly, Director of Licensing

12 Derek Lennon, CFAO

13 Dr. Alex Lightbaum, Interim Director Racing

14 Doug O'Donnell, Senior Financial Analyst

15 Karen Wells, Interim Executive Director/
16 Director IEB
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24

C E R T I F I C A T E

I, Laurie J. Jordan, an Approved Court Reporter, do hereby certify that the foregoing is a true and accurate transcript from the record of the proceedings.

I, Laurie J. Jordan, further certify that the foregoing is in compliance with the Administrative Office of the Trial Court Directive on Transcript Format.

I, Laurie J. Jordan, further certify I neither am counsel for, related to, nor employed by any of the parties to the action in which this hearing was taken and further that I am not financially nor otherwise interested in the outcome of this action.

Proceedings recorded by Verbatim means, and transcript produced from computer.

WITNESS MY HAND this 21st day of August, 2015.



LAURIE J. JORDAN

My Commission expires:

Notary Public

May 11, 2018