THE COMMONWEALTH OF MASSACHUSETTS MASSACHUSETTS GAMING COMMISSION PUBLIC MEETING #127

COMMISSIONERS:

Gayle Cameron

James F. McHugh

Bruce W. Stebbins

Enrique Zuniga

July 2, 2014 10:30 a.m.

Bunker Hill Community College
250 Rutherford Avenue, Room A300

Charlestown, Massachusetts

1	PROCEEDINGS:
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4	COMMISSIONER MCHUGH: I am going to
5	call to order Good morning, ladies and
6	gentlemen. I'm going to call to order the 127th
7	public meeting of Massachusetts Gaming
8	Commission. Good morning to you all.
9	Before we start, I want to just say
10	a few remarks to set the stage for the meeting
11	and the agenda and why we are here. We called
12	this meeting to discuss the city of Boston's
13	motion to stop all proceedings regarding
14	issuance of a Category 1 gaming licensing in
15	Region A until after the outcome of the November
16	4 ballot initiative.
17	By way of what is now largely
18	familiar background, the Legislature granted the
19	Commission all powers necessary or convenient to
20	carry out the purposes of General Laws 23K the
21	Expanded Gaming legislation. Chapter 23K
22	provides that that power and authority to be

broadly construed in order to allow the

Commission to implement, administer, enforce the

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- 1 gaming laws.
- 2 Pursuant to Chapter 23K, the
- 3 Commission is the sole entity with the authority
- 4 to issue licenses and is required to issue --
- 5 consider issuance of one slots parlor license
- 6 and one expanded gaming licensing in Regions A,
- 7 B and C. We're now focused on Region A, which
- 8 is the eastern part of Massachusetts, the
- 9 northeastern part of Massachusetts, and more
- 10 specifically because of the identity of the two
- 11 applicants, the Greater Boston area.
- 12 On June 24, the Massachusetts
- 13 Supreme Judicial Court announced its decision in
- 14 the case of Abdow against the Attorney General,
- 15 a result of which the question of whether to
- 16 make expanded gaming as defined in Chapter 23K
- 17 illegal. It will be placed before the voters of
- 18 the Commonwealth as part of the ballot for a
- 19 statewide initiative vote on November 4.
- 20 On June 27, three days after the
- 21 SJC's decision, the city of Boston filed a
- 22 motion to stay all proceedings, not simply a
- 23 motion to stay issuance of the license but a
- 24 motion to stay all proceedings regarding

- 1 issuance of a Region A license until after the
- 2 November 4 vote.
- 3 The city alleges that a stay is
- 4 necessary to prevent Boston from incurring
- 5 considerable expenditures of time, money and
- 6 effort in connection with the license
- 7 proceedings, in particular for the negotiation
- 8 or arbitration of a surrounding community
- 9 agreement with both of the Region A applicants.
- 10 All other surrounding communities in Region A
- 11 have completed those surrounding community
- 12 agreements.
- The focus of this meeting then will
- 14 be whether the Commission should grant the
- 15 city's request and motion for a stay of the
- 16 proceedings. As it frequently has done, the
- 17 Commission has solicited public input before
- 18 making its decision. And as part of the June 27
- 19 notice for this meeting as well as postings on
- 20 the Commission's website, the Commission
- 21 outlined the process by which it would receive
- 22 public comment.
- The process was designed to ensure
- 24 that comment would be received in a fair but a

- 1 uniform manner. And in addition to the public
- 2 comment, the Commission invited a representative
- 3 from the city of Boston, the city of Everett,
- 4 the city of Revere, Mohegan Sun Massachusetts,
- 5 LLC and Wynn MA, LLC, the entities that would be
- 6 most directly impacted by the grant or denial of
- 7 the requested stay to appear before the
- 8 Commission and offer comments on the motion.
- 9 Each representative has been allotted 15 minutes
- 10 in which to make comments.
- In reviewing the motion before it,
- 12 the Commission may ask any questions, review and
- 13 consider any documents or any other sources of
- 14 information including comments received as part
- 15 of the request for public input.
- 16 After the oral presentations, the
- 17 Commission will discuss what it's heard, what
- 18 it's received in writing and may make a decision
- 19 immediately or defer a decision until a later
- 20 date.
- 21 We've set the auditorium up so that
- 22 everybody can be seen by each other and be seen
- 23 by the audience at the same time. So, I would
- 24 ask representatives of the city of Boston, the

- 1 city of Everett, the city of Revere, Mohegan Sun
- 2 and Wynn MA, LLC to take a seat here and we will
- 3 proceed in that fashion. We've received a
- 4 requested for two representatives of the city
- 5 and I think we have some chance sufficient
- 6 chairs for both.
- 7 Do any of the Commissioners have
- 8 any introductory remarks or comments before we
- 9 begin? If not, then if I might, let me turn to
- 10 the city of Boston for its presentation, Mr.
- 11 O'Flaherty.
- MR. O'FLAHERTY: Good morning, Mr.
- 13 Chairman and through you to the Commissioners.
- 14 As the Commission is aware from its opening
- 15 introductory comments, the city has moved for a
- 16 stay of all regulatory proceedings in Region A
- in light of the SJC's opinion in Abdow versus
- 18 Attorney General. In that decision, as you are
- 19 all aware, the matter of the initiative petition
- 20 to prohibit casino gambling is headed to the
- 21 ballot in November. As a result of that voters
- in the Commonwealth will decide whether to
- 23 appeal or endorse the enhanced Gaming Act this
- 24 fall. The vote will occur on November 4, which

- 1 is four months away.
- 2 The current status of Boston's
- 3 discussions with the applicants is as follows:
- 4 Boston has engaged in negotiations with both
- 5 applicants. Boston has not reached an agreement
- 6 with either applicant. One of the parties,
- 7 Wynn, the proponent has sent notice to initiate
- 8 arbitration to commence today. The arbitration
- 9 period with Mohegan has been scheduled as well.
- 10 The city has sent a letter to both
- 11 applicants stating that given its pending motion
- 12 to stay, it is refraining from the arbitration
- 13 process until the Commission decides the motion.
- 14 In determining whether to grant such a stay, as
- 15 Your Honor knows and as the Commission members
- 16 know as well, the standard used by the courts in
- 17 analogous situations is instructive.
- 18 The courts apply a four-part
- 19 analysis. What is the likelihood of success?
- 20 What is the irreparable harm if no stay is
- 21 granted? The balance of harms to the parties
- 22 involved and the public interest. One of the
- 23 most compelling reasons to grant the city's
- 24 motion is that the city will suffer irreparable

- 1 harm without a stay of these proceedings.
- 2 If there is no stay of the
- 3 proceedings and if expanded gaming is repealed
- 4 in November, the entire licensing proceedings
- 5 will be rendered moot. This means that the city
- 6 will have needlessly expended significant
- 7 amounts of money, time and effort engaging in
- 8 negotiations and arbitrations with the
- 9 applicants. Arbitration especially is time-
- 10 consuming and very costly.
- If no stay is granted and if the
- 12 repeal measure passes in November, the city will
- 13 have no remedy to recoup any of the funds it
- 14 will have expended. It is our position that
- 15 this constitutes irreparable harm and should
- 16 weigh heavily in favor of a stay. A stay is in
- 17 the public interest as well because any action
- 18 the city takes with respect to negotiation may
- 19 unfairly impact the voters in November.
- 20 In contrast to the irreparable harm
- 21 the city will suffer if there is no stay, the
- 22 applicants and the Commission will suffer no
- 23 prejudice if a stay is granted. The stay would
- 24 create only a short delay of four months until

- 1 the November 4 elections.
- 2 If the repeal measure fails in
- 3 November, the parties can resume the proceedings
- 4 immediately resulting in no prejudice. The
- 5 applicants are well-heeled entities and will
- 6 continue to generate revenue in their respective
- 7 businesses over the next four months. In fact,
- 8 they may wish to spend funds on campaigning
- 9 against the repeal measure during this time.
- 10 Moreover, a stay would only delay
- 11 the regulatory proceedings before the
- 12 Commission. The applicants are free to continue
- 13 other work on their casino proposals such as
- 14 environmental assessment and permitting. The
- 15 host community agreements with Revere and
- 16 Everett would also stay in effect. And finally,
- 17 the Commission would suffer no prejudice due to
- 18 a stay because it has flexibility over its
- 19 timeline, which it has itself publicly
- 20 acknowledged. Therefore, the balance of the
- 21 harms in this instance weigh in the favor of
- 22 granting a stay.
- 23 What would be the likelihood of
- 24 success in this case, in the repeal of expanded

- 1 gaming? If expanded gaming is likely to be
- 2 repealed then this factor would favor granting a
- 3 stay. The public support has been up-and-down
- 4 on the Gaming Act and lately some would argue
- 5 with certain polls, it's on a downward
- 6 trajectory. Polling has shown support for the
- 7 repeal measure in some instances steadily
- 8 climbing over time, but most polls showing a
- 9 dead heat.
- 10 One poll conducted by Suffolk
- 11 University and the Boston Herald last month
- 12 showed that 40 percent of likely voters
- disapproved of casinos as opposed to 37 percent
- 14 who approved. Given this trend, it is likely
- 15 that opposition will continue to grow making it
- 16 likely, not certain, but likely that the repeal
- 17 measure will pass.
- 18 Public interest. Boston's funds are
- 19 public funds. So, it is in the public interest
- 20 to spend them judiciously. If these funds were
- 21 spent on proceedings that rendered moot by a
- vote for repeal in November, they will be lost
- 23 forever to the detriment of the public. If
- 24 there is no stay of the proceedings and if

- 1 Boston enters into any agreements with the
- 2 applicants, the terms of the agreements may
- 3 impact the voters' decision one way or the
- 4 other.
- It would be more prudent for a stay
- 6 to preserve the status quo until the voters have
- 7 had a chance to voice their opinions at the
- 8 polls. In the memorandum that we provided you,
- 9 we were unable to find any Massachusetts cases
- 10 on point. But we did find cases from California
- 11 involving citizens' referenda that have held in
- 12 favor of staying proceedings and preserving the
- 13 status quo until voters have had their say.
- 14 Today, you will hear from the
- 15 proponents, both proponents and in front of the
- 16 pleadings that have been presented in front of
- 17 the Commission that a stay of the Category 1
- 18 license proceedings in Region A is contrary to
- 19 Article 48 of the Massachusetts Constitution. I
- 20 believe that that is incorrect and counsel in
- 21 our review of this matter believes that the city
- 22 is not seeking a suspension of General Law
- 23 Chapter 23K. The city is only seeking a
- 24 suspension of the licensing proceedings with

- 1 respect to Category 1 proceedings in Region A.
- 2 You will hear proponents argue that
- 3 the four factor test under 205 CMR 102.03(4)(a)
- 4 controls. This is incorrect because the city is
- 5 not seeking a variance of regulations.
- 6 The city is seeking a stay pending
- 7 the outcome of the initiative petition in
- 8 November which could render the entire licensing
- 9 proceedings moot.
- 10 This is analogous to seeking a stay
- 11 of legal proceedings pending a future event
- 12 which is why the test used by the courts to
- 13 consider stays is instructive.
- 14 You will hear the proponents argue
- 15 quite possibly that the Commission has the power
- 16 to delay deadlines and concede that they have
- 17 the power to delay deadlines in the licensing
- 18 proceeding. A four-month delay will not render
- 19 the proponents' applications unreliable. If it
- 20 did then the soundness of the application was
- 21 questionable to begin with.
- The public interest is served by the
- 23 voters having their say. The citizens of East
- 24 Boston and Charlestown will finally be able to

- 1 vote on whether they want a casino in their
- 2 community. In fact, it is the applicants in
- 3 continually objecting to Boston's assertion of
- 4 host community status who have consistently
- 5 worked against the ability of the people to
- 6 vote.
- 7 Moreover, Mohegan Sun and Wynn's
- 8 public interest argument is premised on the
- 9 assumption that the Commission will grant a
- 10 Category 1 license in Region A. This is
- 11 speculative. The Commission is not required to
- 12 grant a license. The proponents will argue that
- the initiative petition will not pass relying on
- 14 polls from earlier this year. However, it'll be
- interesting to hear if we hear of the downward
- 16 trend in the same matter when they speak.
- 17 One poll conducted by Western New
- 18 England University Polling Institute showed
- 19 statewide support for casinos by a 60 to 33
- 20 margin. The cases that will be cited by the
- 21 proponents regarding irreparable harm are
- 22 inapplicable to our facts, because the courts
- 23 were addressing the expenses and costs to
- 24 private for-cost companies.

- 1 The city of Boston is a
- 2 municipality. We are funded by the taxpayers.
- 3 And the expense and burdens the city incurs are
- 4 at the expense of the public. Once again, the
- 5 proponents' arguments with respect to harm that
- 6 other parties may suffer are premised on the
- 7 assumption that the Commission will grant a
- 8 license at all, and specifically to one of them
- 9 or the other.
- 10 The city of Revere's budget cannot
- 11 depend on the award of the license to Mohegan
- 12 Sun whether or not a stay is granted as well as
- 13 the city of Everett. On the other hand, the
- 14 costs and the potential impact to the city of
- 15 Boston are real and immediate if the stay is not
- 16 granted.
- 17 COMMISSIONER MCHUGH: Could I
- 18 interrupt for just a second, Mr. O'Flaherty. We
- 19 are broadcasting this so that people who aren't
- 20 here can see what is going on with the
- 21 proceedings. And the screen down here just went
- 22 blank. So, I want to see if the broadcast feed
- 23 is still up. It is? Okay. Sorry for the
- 24 interruption. Go ahead.

- 1 MR. O'FLAHERTY: In conclusion, the
- 2 city of Boston will be irreparably harmed as
- 3 will the electorate as any actions could be
- 4 construed as potentially influencing the vote in
- 5 November.
- If a license issues or licenses
- 7 issue and agreements are signed before the vote,
- 8 then the question has to be asked whether that
- 9 ballot question will be compromised. Each of
- 10 the four factors that the courts weigh when
- 11 considering a stay are in favor of granting a
- 12 stay of all Category 1 license proceedings in
- 13 Region A. The city respectfully requests the
- 14 Commission to grant its motion to stay. Thank
- 15 you, Mr. Chairman.
- 16 COMMISSIONER MCHUGH: Sir, thank
- 17 you. Questions for Mr. O'Flaherty? I have some
- 18 questions but I'm going to wait until the end
- 19 and come back with questions at the end.
- 20 COMMISSIONER CAMERON: I will do the
- 21 same.
- 22 COMMISSIONER MCHUGH: Okay. All
- 23 right. The next in the order that we've chosen
- 24 alphabetical and hierarchical, Everett is next.

- 1 THE HON. CARLO DIMARIA: Thank you,
- 2 Commissioner and members of the Commission. I'm
- 3 going to share my presentation or my time with
- 4 my counsel from Kopelman and Paige, Jonathan
- 5 Silverstein. I'm going to be very brief.
- 6 I'm probably the only one on this
- 7 panel who is not an attorney. So, they'll take
- 8 up most of the time. So, I'm going to be very
- 9 brief. Mr. O'Flaherty made one good point that
- 10 the people of Charlestown, the people of East
- 11 Boston will have the opportunity to vote.
- 12 If I'm a voter in one of those
- 13 communities, I think I would want to know where
- 14 the casinos going to be sited. That will impact
- 15 my vote, where it's going to be sited. I think
- 16 we have a great opportunity here to go into the
- 17 November election people knowing where the
- 18 casinos are going to be sited and they may have
- 19 certain reasons.
- 20 People who are environmentalists may
- 21 want see that the Monsanto site gets cleaned up.
- 22 People who are in favor of other things that the
- 23 Revere application has may want to see that go
- 24 there and have a reason to vote for it there.

- 1 People who are in different
- 2 surrounding communities have different reasons
- 3 to vote for an application or not to vote for
- 4 it. I think we have a great opportunity here.
- 5 People in Everett voted over a year
- 6 ago, been dotting their I's and crossing their
- 7 T's and waiting for the day in September that
- 8 they are going to get to know if they're getting
- 9 a license or not.
- To keep belaboring this and putting
- it off, it sends a bad message to people in the
- 12 Commonwealth that we can't get our act together.
- 13 I think this is great that you're allowing us to
- 14 speak today. I don't see the harm that is
- 15 caused by awarding the license. We've time and
- 16 time again, I know we've tried to deal with
- 17 Boston and negotiate a surrounding community
- 18 agreement. There's a great opportunity to be
- 19 able to negotiate two surrounding community
- 20 agreements.
- I think let's just get this process
- 22 going. Let's vote for this license in
- 23 September. Why keep waiting? If it doesn't
- 24 pass -- So, we talk about the polls. We all

- 1 know polls. As soon as people start spending
- 2 money, it changes people's minds. There's a
- 3 reason why we passed gaming in the Commonwealth,
- 4 because 60 to 70 percent of the people from
- 5 Massachusetts were going to Connecticut to game.
- 6 That's revenue that could be in our state that
- 7 was going elsewhere.
- 8 Once that is put back out there,
- 9 once people know that \$200 million of the gaming
- 10 revenues are used to offset this year's budget
- 11 that's going to be cuts in services to residents
- 12 in the Commonwealth. I think once that all of
- 13 that information is put out there, these polls
- 14 are all going to change.
- So, I feel as the only elected
- 16 official currently in office, other than Mr.
- 17 O'Flaherty who served in office, I think people
- 18 are disheartened to know that this process is
- 19 keep going on and on. That's maybe why there is
- 20 voter fatigue out there.
- 21 I say we get this going. We've done
- 22 all of our work in Everett. We've done what
- 23 you've asked us to do. We've gone above and
- 24 beyond. We'd like to know if we're going to get

- 1 the license in September, not wait until
- 2 November because it affects how we are going to
- 3 operate in the next couple of months after that.
- 4 If I could invite Jonathan
- 5 Silverstein from Kopelman and Paige whose been
- 6 representing the city of Everett for the last
- 7 few years now, but the last year on our host
- 8 community agreement and all of our dealings with
- 9 the casino, thank you, Mr. Chairman. Thank you
- 10 for your time this morning.
- 11 COMMISSIONER MCHUGH: Mr. Mayor,
- 12 thank you. Mr. Silverstein, you have 10 minutes
- 13 of unexpired time.
- MR. SILVERSTEIN: Thank you,
- 15 Commissioner. Again, thanks for the opportunity
- 16 to speak to this matter today.
- I want to begin by suggesting to the
- 18 Commission that the standard articulated in the
- 19 city of Boston's motion is not the appropriate
- 20 standard. I think under that standard, the
- 21 motion should still be denied. But Mr.
- 22 O'Flaherty suggested that the appropriate
- 23 standard is the standard applied for stays in
- 24 litigation. Litigation as the Commission knows

- 1 is an adjudicatory process.
- 2 The Commission could not have been
- 3 more clear in its regulations that the Phase 2
- 4 licensing process is not an adjudicatory
- 5 process. It said it explicitly in its
- 6 regulations. It said it's a legislative process
- 7 and then administrative process.
- The Commission has set a schedule.
- 9 And I would suggest that its schedule is much
- 10 more analogous to its rulemaking and regulatory
- 11 process than it is to litigation. If the city
- 12 wants the Commission to vary from that schedule,
- 13 I would suggest that the appropriate standard to
- 14 apply would be the Commission's variance
- 15 standard.
- 16 And that standard requires a finding
- 17 -- a demonstration by the movant and then a
- 18 finding by the Commission that granting the
- 19 variance or the waiver would not interfere with
- 20 the Commission's fulfillment of its functions.
- 21 And I would suggest that the effect of granting
- 22 the city of Boston's motion here would be just
- the opposite.
- 24 It would substantially interfere

- 1 further with the Commission's fulfillment of one
- 2 of its core functions, the issuance of a license
- 3 in Region A, which I think is probably the most
- 4 watched region, the most watched license that
- 5 this Commission has been addressing statewide.
- So, I would suggest that the
- 7 appropriate standard is your waiver standard in
- 8 your regulations. And under that standard there
- 9 is absolutely no doubt that the motion should be
- 10 denied.
- Now let's assume for argument's sake
- 12 that the appropriate standard is the four-part
- 13 test that's articulated in litigation. First of
- 14 all, there is absolutely no irreparable harm to
- 15 the city of Boston. Irreparable harm has been
- 16 repeatedly, and there's case law longer than my
- 17 arm that says it cannot be financial in nature.
- 18 That is all that the city of Boston has
- 19 articulated, financial harm. That they're going
- 20 to have to spend money on this process.
- 21 Well, respectfully I understand that
- 22 the city of Boston is a very important city in
- 23 Massachusetts, but every other community, every
- 24 other surrounding community in this Commonwealth

- 1 has gone through the process of either
- 2 negotiating a surrounding community agreement or
- 3 if unable to do so, arbitrating a surrounding
- 4 community agreement. And I don't think that
- 5 Boston is so special that it should be exempt
- 6 from that process. And it is not irreparable
- 7 harm to be forced or required to undergo the
- 8 process that every other surrounding community
- 9 has undergone.
- 10 And the financial harm that Boston
- 11 cites is not irreparable. Even if it were
- 12 cognizable harm under the standard, it's not
- 13 irreparable. Why, because the statute and your
- 14 regulations clearly state that a surrounding
- 15 community is entitled to recover exactly those
- 16 reasonable consulting fees that it expends in
- 17 the process of negotiating or arbitrating a
- 18 surrounding community agreement from the
- 19 applicant. And that's been done repeatedly.
- 20 And it can be done through the involuntary
- 21 disbursement process or it can be done through
- 22 the arbitration process.
- 23 And I can speak to that from
- 24 experience having included exactly that

- 1 provision. Commissioner McHugh tweaked it a
- 2 little bit in West Springfield with respect to
- 3 the MGM proposal. So, it's not a cognizable
- 4 harm and it's not an irreparable harm.
- 5 On the flip side, I think the harm
- 6 to the Commonwealth, to the applicants and to
- 7 the potential host communities are extensive,
- 8 are irreparable and are substantial. Boston
- 9 refers to this as just a mere four-month delay.
- 10 It's a mere additional four-month delay. The
- 11 city of Boston has advocated strongly and
- 12 repeatedly on its behalf before this Commission.
- 13 And that prior advocacy repeatedly
- 14 asserting host community status, repeatedly
- 15 being rebuffed by the Commission has resulted in
- 16 its own delays. So, it's not just four months.
- 17 It's just an additional four months. But the
- 18 four months I suggest is of a very substantial
- 19 nature in its impact on the applicants and the
- 20 communities and the Commonwealth.
- Just by way of example, that four
- 22 months delaying commencement of operations if
- 23 the license goes to Wynn Everett, that four
- 24 months translates into over \$8 million of lost

- 1 host community payments to the city of Everett,
- 2 unrecoverable. There is no process for the city
- 3 to recover that.
- 4 There's no process for Wynn or
- 5 Mohegan if they get the license to recover the
- 6 lost profits, lost revenues that that delay
- 7 would engender. There's no process for the
- 8 Commonwealth to recover the tens, possibly
- 9 hundred million dollars of lost revenue that
- 10 these delays will result in in terms of reduced
- 11 gaming tax revenue.
- 12 There's no ability for the
- 13 individuals who would be employed at these
- 14 facilities to get back their jobs and the
- 15 employment that they would have for that four
- 16 months and the other months of delay caused by
- 17 the city of Boston's prior efforts.
- So, I would suggest that if we're
- 19 going to be balancing harms, financial or
- 20 otherwise, there's absolutely no harm to Boston
- 21 by denial of their request and is substantial
- 22 harm to every other stakeholder in this process.
- I want to also note that there's
- 24 nothing new here. It's not a surprise that

- 1 there may be repeal question on the ballot in
- 2 November. Everyone has known about this for a
- 3 long time. And every stakeholder, every
- 4 surrounding community, every applicant, the
- 5 Commission itself haven't buried their heads in
- 6 the sand in hope that it would go away.
- 7 As the Supreme Judicial Court noted
- 8 in its Abdow decision, everyone understood
- 9 coming into this process that there is a risk of
- 10 repeal. There's a risk that if it fails now, in
- 11 five years it could come back. For the
- 12 Commission to be paralyzed in its core function
- 13 of licensing the Region A Category 1 facility I
- 14 think makes absolutely no sense.
- With that I'll rest and refer the
- 16 Commission to my written comments and happy to
- 17 answer any questions. Thank you.
- 18 COMMISSIONER MCHUGH: All right.
- 19 Thank you, Mr. Silverstein. Questions from
- 20 members? You're going to save some for the end.
- 21 COMMISSIONER ZUNIGA: Yes.
- 22 COMMISSIONER MCHUGH: All right.
- 23 Fine. Thank you. We'll hear next from the city
- 24 of Revere, Mr. Falk.

- 1 MR. FALK: Thank you, Commissioners.
- 2 Brian Falk from the law firm Mirick, O'Connell,
- 3 special counsel to the city of Revere.
- 4 The city of Revere appreciates this
- 5 opportunity but is disappointed to appear before
- 6 you yet again to discuss a topic initiated by
- 7 the city of Boston completely unrelated to the
- 8 merits of the Region A licensing process. Two
- 9 months ago Boston asked the Commission to
- 10 determine if it was a host community to two
- 11 projects located completely outside of its
- 12 borders in neighboring cities.
- Now as just one of many surrounding
- 14 communities to these projects, Boston asked the
- 15 Commission to ignore its statutory duties and
- 16 suspend the licensing process for several more
- 17 months. Revere opposes this latest attempt by
- 18 Boston to further delay the licensing process at
- 19 the expense of everyone else.
- 20 Revere submitted its written
- 21 comments yesterday and also agrees with the
- 22 written comments submitted by Mohegan Sun.
- 23 Perhaps for the first and only time, Revere
- 24 finds itself in complete agreement with the city

- 1 of Everett and with Wynn in their written
- 2 comments.
- 3 COMMISSIONER MCHUGH: Well, that's
- 4 progress.
- 5 MR. FALK: In summary, Revere finds
- of Boston's motion is procedurally out of order
- 7 given the clear variance criteria set forth in
- 8 the Gaming Commission's regulations.
- 9 Revere finds that Boston's motion is
- 10 contrary to the initiative petition process set
- 11 forth under Article 48 of the state
- 12 Constitution, which does not compel an
- 13 administrative agency such as the gaming
- 14 Commission to ignore statutory duties pending a
- 15 referendum vote.
- 16 Assuming for the sake of argument
- 17 that Boston has put forth the correct legal
- 18 standard, Boston's motion should still be
- 19 denied. First, Boston asked the Gaming
- 20 Commission to act as a political pundit and
- 21 predict the outcome of the November referendum
- 22 four months in advance.
- The Gaming Commission has no legal
- 24 basis to gauge the likelihood of success in

- 1 November and should not base this important
- 2 decision on current opinion polls. Most recent
- 3 opinion polls currently favor a no-vote in
- 4 November, fact omitted from Boston's motion.
- 5 Boston next asserts irreparable
- 6 harms if the Gaming Commission does not suspend
- 7 the Region A licensing process. Those harms are
- 8 concerning fees and expenses associated with
- 9 Boston's surrounding committee negotiations.
- 10 However, most of these costs, if not all as
- 11 mentioned by Attorney Silverstein, are subject
- 12 to reimbursement from the two applicants and
- 13 from the Gaming Commission's grants. It doesn't
- 14 render them irreparable harms.
- Boston's motion also glosses over a
- 16 major element of its stated legal standard,
- 17 which is the balance of harms among the parties.
- 18 Boston's stated harms are largely subject to
- 19 reimbursement. Revere's harms are not.
- 20 Aside from the delay of tens of
- 21 millions of dollars in tax revenue, thousands of
- jobs, a delay would also cost short-term
- 23 irreparable harms to Revere. Under Revere's
- 24 host community agreement, Revere will receive an

- 1 initial payment from Mohegan Sun of \$6 million
- 2 within 30 days of the license award. That's
- 3 equivalent to 3.75 percent of Revere's current
- 4 operating budget.
- 5 If the license award date comes
- 6 after the November election sometime next year,
- 7 Revere cannot build this payment into its tax
- 8 rate. Meaning homeowners and businesses in
- 9 Revere will pay a higher share of taxes than
- 10 would otherwise be the case. Revere cannot
- 11 refund these taxes once the \$6 million payment
- 12 arrives late.
- 13 Late payment may also affect the
- 14 city's bond ratings, increasing the cost to
- 15 borrow for needed municipal projects. All of
- 16 these harms would be irreparable and not subject
- 17 to reimbursement. For sense of scale, Revere's
- 18 \$6 million payment is equivalent to 3.7 percent
- 19 of our operating budget. For Boston to face the
- 20 same comparable harm to its \$2.7 billion budget,
- 21 its unreimbursed negotiation expenses would need
- 22 to total about \$101 million.
- In addition, Revere will receive \$2
- 24 million from Mohegan Sun within 30 days of their

- 1 financing date. This money will reimburse
- 2. Revere for renovations to its football stadium.
- 3 If the license award date comes after the
- 4 November election, Revere will not be able to
- 5 retire its existing debt to the stadium project
- 6 costing additional interest, tying up the city's
- 7 borrowing capacity. Again, these harms are not
- 8 subject to reimbursement.
- 9 With respect to the time and
- 10 resources of city officials, Revere officials
- 11 have spent countless hours meeting with Mohegan
- 12 Sun representatives on permitting matters to
- 13 prepare for the award of a license. Every time
- 14 the license award day is pushed back, schedules,
- 15 bid documents and weeks of work must be amended.
- 16 Revere has a strong team but not a deep bench.
- 17 Time spent by our officials dealing with
- 18 licensing delays takes time away from other
- 19 important matters.
- 20 The other harm to Revere concerns
- 21 lost economic development opportunities. Revere
- 22 anticipates significant economic development
- 23 investment in the form of ancillary projects
- 24 near Mohegan Sun and Revere Beach if the license

- 1 is awarded. But selling Revere to developers
- 2 gets harder and harder each time the award date
- 3 changes.
- 4 Our economic development director,
- 5 John Festa who is with us here today, has seen
- 6 developers walk away due to uncertainties in the
- 7 licensing process. Delaying the license award
- 8 yet again will force potential developers to
- 9 decide between waiting indefinitely for a
- 10 license award or pursuing opportunities outside
- 11 of Revere. Given Revere's financial
- 12 constraints, a single lost economic development
- 13 opportunity is one too many and irreparable
- 14 harm.
- 15 Delaying casino development and
- 16 ancillary projects also delays Revere's revenue
- 17 from these projects. Given Revere's financial
- 18 situation, this is an irreparable harm. It
- 19 hurts Revere's existing residential and
- 20 commercial taxpayers.
- 21 In contract, our economic
- 22 development director's counterpart in Boston,
- 23 the multi-million dollar Boston Redevelopment
- 24 Authority may preside over billions of new

- 1 development, regardless where the Region A
- 2 casino is located.
- Finally, Boston suggests that the
- 4 public interest requires the suspension of the
- 5 licensing process. To the contrary, if voters
- 6 are to make an informed decision in November,
- 7 they should know the location of the Region A
- 8 casino, likely the most lucrative of the license
- 9 awards.
- 10 Voters should see the Expanded
- 11 Gaming Act implemented in real-time not
- 12 suspended unnecessarily after two of the four
- 13 licenses have been awarded. It's unfair of
- 14 Boston to ask the Gaming Commission to ignore
- 15 its statutory duties in order to influence the
- 16 vote in November. Such action would clearly go
- 17 against the public interest.
- 18 Revere urges the Gaming Commission
- 19 to keep the licensing process on track and deny
- 20 Boston's motion. Thank you.
- 21 COMMISSIONER MCHUGH: All right, Mr.
- 22 Falk. Thank you. Colleagues, any questions for
- 23 Mr. Falk? All right. Let's proceed now to
- 24 Mohegan Sun, Mr. Barnett.

- 1 MR. BARNETT: Thank you,
- 2 Commissioner McHugh, Commissioners. I'm happy
- 3 to be here today. I appreciate the opportunity
- 4 to speak on behalf of Mohegan Sun. I'm Bruce
- 5 Barnett from the law firm of DLA Piper.
- 6 The Expanded Gaming Act is the law
- 7 of Massachusetts. It was enacted by the
- 8 Legislature. It was signed by the Governor.
- 9 It's been in effect for over two and a half
- 10 years. It was not done on a whim, to say the
- 11 least. It is the product of a very careful
- 12 legislative weighing of all of the factors
- 13 involved in producing a decision.
- 14 The Legislature established the
- 15 policy of the state to be in favor of the jobs,
- 16 the revenues, the ancillary economic development
- 17 and activities that expanded gaming will spur
- 18 while providing for unprecedented mitigation at
- 19 the community and social impacts.
- 20 This Commission is the creature of
- 21 that legislation. It's charged with
- 22 implementing the statute. It's been moving as
- 23 quickly as it can to bring those benefits to the
- 24 people of Massachusetts. I'm sure you don't

- 1 need me to remind you of the many, many times
- 2 the Commission has been criticized for acting
- 3 too slow by people in the press or public
- 4 discourse.
- 5 But you moved as quickly as prudence
- 6 allows in light of the many and complex tasks
- 7 that the Legislature gave to you. But the city
- 8 of Boston now asks that you suspend the
- 9 licensing process for Region A for more than
- 10 four months for a reason that has nothing to do
- 11 with careful implementation of the statute.
- 12 Rather, at least with respect to Region A, the
- 13 city asks for the Commission behave as if the
- 14 statute were different, as if the referendum had
- 15 already passed as if Chapter 23K and the other
- 16 relevant statutes had already been amended.
- 17 The law that would be approved if
- 18 the petition were succeeded on the ballot in
- 19 November is brief. It amends existing law.
- 20 Technically, it doesn't repeal Chapter 23K yet
- in the second of its two substantive sections,
- 22 it provides that the Commission is prohibited
- 23 from accepting or evaluating or approving any
- 24 application for an expanded gaming license.

- 1 As I said, Boston asks the
- 2 Commission to assume that the amendments
- 3 proposed by the initiative petition have already
- 4 been in effect and that it cease its review,
- 5 evaluation and action on the Region A petitions.
- 6 Doing so is contrary to the Commission's
- 7 legislative mandate to implement the Gaming Act
- 8 and bring its benefits to Massachusetts. And
- 9 Mohegan Sun asks that you deny the request.
- 10 Giving anticipatory effect to the
- initiative petition and suspending the operation
- 12 of Chapter 23K at least with respect to Region A
- is also contrary to the carefully balanced
- 14 approach of Article 48 of the amendments of the
- 15 Massachusetts Constitution.
- 16 In making this comment, which is put
- 17 forth in more detail in our written submission
- 18 submitted yesterday, we're not saying that there
- 19 would be a technical violation of Article 48 if
- 20 a stay were granted. Article 48 doesn't govern
- 21 the Commission. But Article 48 does, we submit,
- 22 represent a careful consideration of the effect
- 23 of the exercise of popular legislative action on
- 24 existing duly enacted laws in Massachusetts.

- 1 You may have noted that in my
- 2 comments so far today, I've tried to be careful
- 3 to say initiative petition not referendum. The
- 4 ballot question for November is popularly
- 5 referred to as a referendum in the press, by
- 6 those of us involved in the process, by me in my
- 7 own casual conversations, but it's not. As a
- 8 constitutional matter, it's an initiative
- 9 petition. The distinction is set forth in
- 10 Article 48, which governs both of them.
- 11 The initiative is the power of a
- 12 group of voters to submit either a
- 13 constitutional amendment or a new proposed law
- 14 to the rest of the electorate at an election. A
- 15 referendum is the power of a group of voters to
- 16 submit a law that has already been enacted by
- 17 the Legislature to the voters for approval or
- 18 rejection.
- 19 The constitutional distinction is
- 20 relevant to the question before the Commission
- 21 today because Article 48 provides for the
- 22 suspension of the operation of a law that is
- 23 subject to a referendum but not for suspending
- 24 the operation of a law that would be changed if

- 1 an initiative were passed.
- Newly enacted statutes can be
- 3 suspended pending a referendum because they've
- 4 never been in effect. In fact, the reason why
- 5 Massachusetts statutes take effect 90 days after
- 6 they've been enacted by the Legislature and
- 7 signed by the Governor is to allow time for
- 8 someone to bring such a referendum petition.
- 9 But the balancing goes further than
- 10 that, because not all laws that are subject to
- 11 the referendum provisions are capable of being
- 12 suspended. First of all, the petition has to
- 13 ask for a suspension. Here the people who
- 14 signed the petition to put the initiative
- 15 petition on this November's ballot were not
- 16 asked to support a suspension of the law pending
- 17 the vote.
- 18 Also, the suspension provisions
- 19 don't apply in the event that the law under
- 20 review or subject to change was enacted as an
- 21 emergency law as this one does.
- So, the Article 48 point is this.
- 23 The framers of that provision of the
- 24 Massachusetts Constitution struck a careful

- 1 balance, carefully contemplated as to when a
- 2 vowed reenacted law should be suspended pending
- 3 a vote through popular legislative mechanisms.
- 4 It's possible for a referendum. It's not
- 5 possible for an initiative petition. And
- 6 granting Boston's request would be contrary to
- 7 that balance.
- 8 But the request not only asks for
- 9 the Commission to suspend the statute it's
- 10 charged with implementing, it also seeks a
- 11 variance from the Commission's duly enacted
- 12 regulations. The city of Boston says no, it's
- 13 not a variance. It's a stay. Well, on its
- 14 face, they don't call it a variance. But there
- is no way to implement the stay without altering
- 16 the deadline set forth in the Commission's
- 17 regulations for the surrounding community
- 18 process.
- 19 The content of the motion, the
- 20 content of the letter that was submitted on
- 21 Monday by the city of Boston to both the
- 22 applicants and copied to the Commission, and the
- 23 content of their comments here today made clear
- 24 that the concern, the object their stay is to

- 1 forestall the required actions on their part to
- 2 go through the surrounding community process.
- 3 And you've heard already this
- 4 morning some of the requirements of a variance
- from this Commission, and you're obviously well
- 6 aware of them from having dealt with many, but
- 7 to frame them in the light of the request before
- 8 you, in order to find a variance warranted from
- 9 those regulations, you have to find that each of
- 10 the following is true.
- 11 Granting a stay must be consistent
- 12 with the purposes of Chapter 23K. Granting a
- 13 stay must not interfere with the ability of the
- 14 Commission to fulfill its duties. Granting a
- 15 stay must not adversely affect the public
- 16 interest. And failure to grant a stay must
- 17 guard substantial hardships.
- 18 Each of those, not just one or a
- 19 combination or majority on balance, your
- 20 regulations require each of those requirements
- 21 be met. I think what I and others have already
- 22 said today demonstrate that the city does meet
- 23 either the first two criteria for a variance.
- 24 As to the purposes of 23K,

- 1 unnecessarily delaying the benefits of expanded
- 2 gaming jobs, tax revenue, ancillary economic
- 3 activity and development is antithetical to the
- 4 purposes of the statute. It's not just not
- 5 consistent with them, it's directly opposed to
- 6 them.
- 7 And it follows that the stay would
- 8 interfere with the Commission's duties, which is
- 9 to implement the statute and bring those
- 10 benefits to the people of Massachusetts.
- 11 The city made a reference to the
- 12 reliability of applications, which I believe is
- 13 a reference to a comment -- part of our comments
- 14 with respect to potential staleness of the
- 15 applications if the stay were granted. And the
- 16 point we're making there is this.
- 17 The applications were filed on
- 18 December 31, 2013. You know better than anybody
- 19 how complicated there are and how in-depth. You
- 20 know they were in the works for some time before
- 21 that. When they were filed, it was anticipated
- 22 by the Commission through its public statements
- 23 that the award decisions for both Region A and
- 24 Region B on the Category 1 licenses would be

- 1 made by the end of May.
- 2 Then it was delayed a month to the
- 3 end of June because of the need to replace a
- 4 contractor in the surrounding community petition
- 5 process. Then it was delayed to mid-August and
- 6 then to the end of August, early September
- 7 timeframe we're currently working on as a result
- 8 of proceedings related to Boston's status and
- 9 extensions requested by the city.
- 10 If we have the stay now and nothing
- is done by either the Commission or the
- 12 applicants with respect to the licensing process
- 13 until after the November election, we're going
- 14 to be into 2015 at the earliest before you could
- 15 possibly be granting a license. Why do I say
- 16 that?
- 17 We sit here at the beginning of July
- 18 and there's two to two and a half months of
- 19 activity left, intense activity on the part of
- 20 both the Commission and the others in the
- 21 process to get to the current September, mid-
- 22 September timeframe. So, you tack that onto the
- 23 end after the November election. We're talking
- 24 into January.

- 1 And frankly, we don't know that the
- 2 process between where we are now and getting to
- 3 the designation or the award of the Region A
- 4 license will be as smooth as perhaps it's been
- 5 in other regions or as we might hope it would
- 6 be. The Region A process has been different all
- 7 along the way. And granting the stay would
- 8 forestall getting to the unfolding of that
- 9 process to see what lies in store for us.
- 10 And when you talk about evaluating
- 11 and ruling on applications that have been
- 12 sitting for over a year, I think it's fair to
- 13 question in a way then that it wouldn't be
- 14 appropriate to do yet is all of the information,
- 15 all of the projections, the economic analyses
- 16 that are built into those still appropriate?
- 17 Would the Commission feel the need to solicit
- 18 updates, refreshments, redo work that its
- 19 consultants have already done at that point to
- 20 bring them into currency. I think that is a
- 21 reasonable thing to consider.
- 22 On the public interest point, others
- 23 have spoken about it. I want to make a couple
- 24 of additional points. One, the Commission is

- 1 well aware of the impact of the licensing fees
- 2 on the state budget process. Originally, the
- 3 plan and the hope was that the licensing fees
- 4 would be collected and for use in the state in
- 5 the fiscal year that ended two days ago.
- 6 Unfortunately, that didn't happen.
- 7 The Legislature has just reached a
- 8 budget deal, according to the press, which
- 9 assumes tens of millions of dollars of casino
- 10 licensing fees will be available. And I think
- 11 for the reasons I just spoke about, if the stay
- 12 is granted it begins to introduce a risk that
- 13 the licensing fees may not be collected even in
- 14 fiscal year 2015, by the end of next year, as
- 15 again, we don't know what lies ahead of us on
- 16 the Region A licensing path.
- 17 A point not made in our paper is on
- 18 the public interest argument that I wanted to
- 19 mention this morning was that there is a direct
- 20 effect on the Commission's finances, I think, of
- 21 a stay. That is if you assume that an agreement
- 22 would be reached with either of the Region A
- 23 applicants if the Commission determines at least
- 24 one of them is worthy of getting a license, if

- 1 you assume an agreement is reached that is akin
- 2 to the agreement that was entered into last
- 3 week, the week before with MGM, as I understand
- 4 it, that agreement called for more or less
- 5 immediate payment for Commission operating
- 6 expenses that was made before the election given
- 7 if the award would be now after the granted the
- 8 election. If the licensing process is stopped
- 9 now, there is no possibility of that sort of
- 10 agreement being reached anytime soon.
- 11 I'm looking down to skip things that
- 12 other speakers have already said. But on the
- 13 interest of the voters, I think there is
- 14 something else that deserves to be said. In
- 15 general, there have been many commenters both at
- 16 this table and through the Commission's comment
- 17 functions that talk about getting more
- 18 information to people. And I think that cannot
- 19 be understated, the importance of that.
- 20 Many questions have arisen during
- 21 the course of this process. The law has been in
- 22 ways being implemented for two and half years
- 23 now. With respect to the Region A license,
- 24 questions have arisen -- We list some of them in

- 1 our papers. -- on all sorts of topics. Are the
- 2 revenue projections going to come to bear? Are
- 3 the impacts going to be what they say they are?
- 4 Are the applicants suitable? Who are the people
- 5 who own land? Who is going to be involved in
- 6 the process?
- 7 All of these things are out there.
- 8 They're pending. People have them in their
- 9 minds but they don't know what the Commission's
- 10 answers are to those questions. Right or wrong,
- 11 that is whether the answers are right or wrong,
- 12 or whether people will agree with them or not, I
- 13 think they're making an assessment of the
- 14 statute itself, they deserve to have those
- 15 answers before them.
- 16 And I'll close with just a brief
- 17 word on the likelihood of success argument.
- 18 I've gotten this far without saying anything
- 19 about the prospects for the petition at the
- 20 polls that Boston contends the polls are
- 21 relevant because likelihood of success is part
- 22 of the appropriate legal analysis. I've stated
- 23 before, and along with the other commenters
- 24 here, we disagree that that is the right legal

- 1 analysis.
- 2 Even if they got the legal standard
- 3 correct and the likelihood of success is proper,
- 4 there's just no basis for concluding that the
- 5 initiative petition will succeed on the ballot
- 6 in November. You were asked whether we hear
- 7 anything about more recent polls than perhaps
- 8 the two-week old ones that we cited in our
- 9 papers. And this morning WBUR obliged and it
- 10 speaks also to the trend.
- 11 They are reporting that their poll
- 12 today shows 56 percent of the people in
- 13 Massachusetts support retaining casinos and 38
- 14 percent disapprove. And the trend that they
- 15 found in their polls conducted by one news
- 16 organization or by one polling entity on behalf
- 17 of one news organization are all in the
- 18 direction of continued support. March 2014 a
- 19 three point difference, 46 percent support, 43
- 20 percent opposed the casino gaming. Two months
- 21 later May 2014, 49 percent support 39 percent
- 22 opposed, a 10 point spread.
- 23 COMMISSIONER MCHUGH: That's 15
- 24 minutes. So, if you'd wind up now I'd be

- 1 grateful. Thank you.
- 2 MR. BARNETT: And today's poll that
- 3 they're reporting almost 20 points in favor of
- 4 retaining casinos 56 to 38.
- 5 COMMISSIONER MCHUGH: Thank you
- 6 very much.
- 7 MR. BARNETT: Thank you.
- 8 COMMISSIONER MCHUGH: Mr. Starr.
- 9 MR. STARR: Thank you, Judge McHugh.
- 10 Good morning, members of this Commission. As
- 11 the Commission knows, my name is Tony Starr. I'm
- 12 from the law firm of Mintz, Levin, and I
- 13 represent Wynn MA, LLC. On behalf of Wynn MA,
- 14 thank you very much for the opportunity to
- 15 appear today to address these important issues
- 16 raised by the city's motion.
- 17 For my purposes, I think that
- 18 Counsel before me has explained to why the
- 19 standard that the city has asked you to consider
- 20 is inappropriate. I share that from a legal
- 21 point of view. But for purposes of our
- 22 presentation today, I will accept their
- 23 arguments as being the right standard for
- 24 purposes of the discussion. And then I'll take

- 1 you through each of the four of the arguments
- 2 that the city advances and explain to you why
- 3 each of those four as suggested by the city
- 4 fails.
- 5 Let's take the first argument of the
- 6 city. I'm reading directly from their motion
- 7 now. The city will have to devote considerable
- 8 costs including legal fees as well as time and
- 9 other resources from City Hall to negotiate
- 10 and/or arbitrate agreements with the applicants.
- 11 Not true.
- 12 The statutory negotiation period
- 13 with Wynn ended on June 25. It had been
- 14 extended from June 16 to the 25th, by nine days,
- 15 to help support the ongoing negotiations by use
- 16 of the Flex. If that negotiation period has
- 17 ended, while Wynn would welcome the chance to
- 18 reach a surrounding community agreement
- 19 consensually with the city. That negotiation
- 20 period has ended. There is no more costs there.
- 21 We are now into the phase of
- 22 arbitration. As has been said before, on behalf
- 23 of my client I sent notice of arbitration last
- 24 Thursday. It starts the five-day window in

- 1 which the parties are to select arbitrators and
- 2 exchange their BAFOs.
- 3 The arbitration process which you
- 4 have set out in your regulatory proceedings in
- 5 which you know I have now participated in twice
- 6 in the last six weeks, so I know quite well that
- 7 process with Chelsea in Somerville. It is
- 8 expeditious. It is efficient. And it is
- 9 relatively inexpensive. It will start within
- 10 just a few days. If you restart the clock, we
- 11 will be in arbitration in a matter of days.
- 12 It must be complete by your rules in
- 13 20 days. If Boston agrees with Wynn on a single
- 14 arbitrator, Wynn pays for the entire cost of
- 15 that arbitrator. If the parties are unable to
- 16 agree on a single arbitrator and there is a
- 17 three-arbitrator panel, Wynn pays two-thirds of
- 18 the expense of the arbitrator.
- The 20-day period that you've set up
- 20 realistically would only allow for three or four
- 21 days of hearings. In both cases with Chelsea
- 22 and Somerville that's exactly what we had, three
- 23 days of hearings, full days of hearings and an
- 24 opportunity for closing arguments. It is not a

- 1 costly proceeding.
- 2 And Boston, as you know, has an
- 3 office of gaming accountability. I would
- 4 suggest to the Commission after at least 10
- 5 months since early September 2013 when the issue
- 6 of Boston as a surrounding community first came
- 7 before this Commission, they are well prepared
- 8 to present whatever evidence they have to an
- 9 arbitrator or a panel in support of their
- 10 position on impacts. By design, it is not a
- 11 costly process.
- 12 And by the way, as has been said
- 13 before, contrary to Boston's claim a four-month
- 14 delay does harm to the other stakeholders. In
- 15 the case of Wynn, there are commitments to
- 16 employees, to consultants, land acquisition
- 17 option payments, possible renegotiation of
- 18 options and so forth. And as been said before,
- 19 no opportunity for Wynn to get those expenses
- 20 back.
- 21 And by the way, the harm to Boston
- 22 in participating in the regulatory mandated
- 23 arbitration process is not only relatively
- 24 minimal, it's not irreparable harm. It's

- 1 economic harm, which as the courts have held
- 2 repeatedly is not irreparable harm. And it's
- 3 their standard. That's what they've asked to be
- 4 judged by.
- 5 Their second argument a stay is in
- 6 the public interest because any action the city
- 7 takes with respect to the ongoing negotiation,
- 8 an arbitration process may unfairly impact
- 9 voters. Not true.
- 10 And by the way, the city provides
- 11 absolutely no explanation or support for this
- 12 conclusionary statement. Wynn would suggest
- that the city's position in that regard makes no
- 14 sense. Providing more certainty to the voters
- 15 as to which applicant if either will receive the
- 16 license, where the casino will be located, what
- 17 the economic benefits and mitigation payments
- 18 will be will help but not hurt voters.
- 19 I turn the clock back 225 years to
- 20 Thomas Jefferson. Here's what he said:
- 21 Whenever the people are well-informed, they can
- 22 be trusted with their own government.
- 23 It's not just to 225 years ago. On
- 24 July 1, Dr. Clyde Barrow, a name I believe

- 1 you're familiar with, Director of the Center for
- 2 Policy Analysis released a statement. And I'd
- 3 like to read a couple of comments from that. He
- 4 said that even though the Massachusetts
- 5 licensing process has been slow, the Commission
- 6 succeeded in encouraging and spurring
- 7 competition regionally and statewide during the
- 8 past three years.
- 9 And I quote now, "Casino developers
- 10 came to Massachusetts because the Commission was
- 11 aggressive, vocal and determined to create a
- 12 truly competitive process. The main goal of the
- 13 Massachusetts Expanded Gaming Act was to spur
- 14 economic growth statewide and in each of the
- 15 state's major regions. And the Commission
- 16 recognized that only a truly competitive process
- 17 would achieve those results."
- 18 But Barrow cautioned that "with a
- 19 November referendum now scheduled the entire
- 20 process and its success rests on how the
- 21 Commission decides the Greater Boston Region A
- 22 license, as well as its willingness to more
- 23 aggressively promote the Southeastern
- 24 Massachusetts Region C commercial license or

- 1 continue to hold the Mashpee Wampanoag Tribe's
- 2 casino interests as privilege."
- Barrows said that. And here's
- 4 what's the important part of this quote, "The
- 5 time has come for the Commission to make final
- 6 decision in Greater Boston Region A and in
- 7 Southeastern Massachusetts Region C that fulfill
- 8 the intent of the gaming law by creating
- 9 thousands of new jobs and up to 150 occupations
- 10 at all levels of the skill matrix and that
- 11 require employees at all levels of educational
- 12 attainment."
- Barrow observed, "For the last three
- 14 years, the public discussion has been a lopsided
- 15 monologue about mitigation payments, land deals,
- 16 mitigation and background investigations while
- 17 continual delays in the process have shifted the
- 18 economic benefits from casino gaming into the
- 19 background of an indeterminate future. The
- 20 Commission should make its two remaining
- 21 licensing decisions before the November
- 22 referendum because voters should be armed with
- 23 the knowledge to cast a fully informed vote no
- 24 matter how they now intend to vote."

- 1 Wynn agrees with Dr. Barrow. Voters
- 2 would benefit from more knowledge about where
- 3 the Region A casino will be located and what the
- 4 economic benefits would be. And a better
- 5 informed electorate surely serves the public
- 6 interest.
- 7 To the contrary, the public interest
- 8 is certainly not served by treating Boston
- 9 differently from the many other surrounding
- 10 communities. I believe nearly 30 in number who
- 11 have participated in the surrounding community
- 12 process. It is not in the public interest to
- 13 treat Boston differently from those communities.
- 14 The third argument the city
- 15 advances, recent reports have shown that support
- 16 for the expanded gambling has waned since the
- 17 enactment of the Enhanced Gaming Act making it
- 18 likely that expanded gaming will be repealed. I
- 19 see no merit to that argument. The Commission
- 20 has a statutory duty to proceed forward and
- 21 fulfill its statutory mandate.
- Boston's suggestion that interim
- 23 polling results should inform the Commission on
- 24 how and when it should perform its duly

- 1 authorized duties and obligations is totally
- 2 inappropriate. The idea that the Commission
- 3 should suspend its work that is authorized by
- 4 statute and regulation to do because of
- 5 unspecified recent reports is frivolous. And I
- 6 might add, as I think Mr. Barnett mentioned,
- 7 just today WBUR poll results -- And I brought
- 8 the article. -- were released.
- 9 And exactly as Mr. Barnett said, a
- 10 week after the state's highest court paved the
- 11 way for a repeal of the casino law to go on the
- 12 November ballot, a new WBUR poll suggest that
- 13 gambling proponents will begin such a highly
- 14 anticipated voter initiative with clear popular
- 15 support. Fifty-six percent of respondents said
- 16 they approve of locating casinos in
- 17 Massachusetts while 38 percent said they
- 18 disapprove.
- 19 Let's go to their fourth argument.
- 20 They write other courts that have considered the
- 21 merits of granting stays in the face of upcoming
- 22 citizens' referendum have found in favor of
- 23 protecting the voters' rights and suspending
- 24 intervening action that potentially could be

- 1 rendered moot or reversed by the outcome at the
- 2 ballot box. Again, not true.
- 3 Unable to find any support for their
- 4 position in Massachusetts, they go 3000 miles
- 5 away to California. And they provide you with
- 6 two decisions from California. Mr. Barnett in
- 7 his letter and Wynn in the opposition memo that
- 8 I submitted pointed out to you why both of those
- 9 California cases are simply not on point.
- 10 In the first case, the Assembly
- 11 versus Deukmejian case, the court granted the
- 12 plaintiff's motion to stay because the
- 13 California Constitution expressly required it,
- 14 not the case here. The second case they cited,
- 15 Lindelli versus Town of San Anselmo, the court
- 16 granted the stay because the stay provision
- 17 appeared in the elections code which is the
- 18 underlying legislation. The stay provision
- 19 there stated, and I quote: "When an ordinance
- 20 is the subject of a referendum petition, it
- 21 shall not take effect until the majority of
- voters voted on the referendum approved the
- 23 ordinance." Again, not the case here.
- As more fully explained in our memo,

- 1 as eloquently explained by Attorney Barnett
- 2 today, there is a difference in the
- 3 Massachusetts Constitution between a referendum
- 4 petition and an initiative petition. This is an
- 5 initiative petition. There is no request in the
- 6 initiative petition for a stay. The city is
- 7 essentially asking you to do something which the
- 8 petition itself didn't ask for. We believe the
- 9 request in that regard is inconsistent with the
- 10 Massachusetts Constitution.
- 11 For the reasons that I just shared
- 12 with you, for the reasons advanced today by
- 13 counsel for the Mohegan Sun, Revere and Everett,
- 14 for reasons set forth in our opposition memo and
- 15 the thoughtful analysis in particular provided
- 16 by the city of Everett in its July 1 comment
- 17 letter to you and at today's hearings, Wynn
- 18 believes that Boston's motion should be denied.
- 19 It should be denied today.
- 20 The surrounding community
- 21 arbitration between Wynn and Boston should
- 22 proceed. And the Commission should continue its
- 23 good and hard work on the Region A Category 1
- 24 gaming license. Thank you for your time today.

- 1 COMMISSIONER MCHUGH: All right, Mr.
- 2 Starr, thank you. Now I know that I certainly
- 3 have some questions and I know my colleagues
- 4 have some questions. But Mr. O'Flaherty, you
- 5 had some unused time. So, I am going to give
- 6 you five minutes more. This isn't stoppage time
- 7 or extended time. It's unused time. And if
- 8 you'd like to take advantage of that five
- 9 minutes I'll give that to you before we begin
- 10 with some questions.
- MR. O'FLAHERTY: Thank you very much
- 12 Mr. Chairman. We certainly will. And Attorney
- 13 Tom Frongillo would like to make a few points if
- 14 that is acceptable to you, Mr. Chairman.
- 15 COMMISSIONER MCHUGH: Mr. Frongillo.
- 16 MR. FRONGILLO: Thank you. What we
- 17 just heard from the city of Everett, the city of
- 18 Revere and the two applicants is that they are
- 19 afraid of democracy. The Supreme Judicial Court
- 20 has made it clear that the voters will decide
- 21 this issue in 120 days, four months.
- 22 If it were 30 days, would they be
- 23 sitting at the table? If it were 60 would they
- 24 be saying that they are irreparably harmed? If

- 1 it were 90, would they actually be here making
- 2 these arguments? And the answer is no.
- 3 What they're trying to do, they want
- 4 you to the issue a license to influence the
- 5 result of the vote. And the Supreme Judicial
- 6 Court has said this is a decision of the voters.
- 7 The status of the proceedings should be halted.
- 8 The voters have plenty of information right now.
- 9 Do we reasonably or credibly that the voters in
- 10 the Commonwealth of Massachusetts don't know
- 11 what comprises the Everett that Wynn is
- 12 proposing or the Mohegan Sun on at Suffolk
- 13 Downs?
- 14 There's been public hearing.
- 15 There's been transcripts. They've been
- 16 televised. There's plenty of information for
- 17 the voters to engage in educated voting on the
- 18 issue.
- 19 These applicants and these cities
- 20 don't want democracy to take place with the
- 21 status quo. It's a red herring for Everett and
- 22 Revere to come up here before you and to talk
- 23 about the monetary loss that they're going to
- 24 suffer with a four-month delay. That assumes

- 1 they're getting a license.
- 2 They're not going to lose a penny
- 3 unless a license is issued. If the voters come
- 4 out and say we repeal the law, then where is
- 5 their \$8 million of lost taxation money, or
- 6 workers not getting jobs or all of the other
- 7 maladies that they claim are going to happen
- 8 over the next 120 days, nothing.
- 9 And reimbursement to the city of
- 10 Boston, where does that come from? As I
- 11 understand it, there is a gaming revenue fund
- 12 under section 59 of the statute. And under
- 13 section 61 there is a community mitigation fund
- 14 all of which are premised on a license being
- issued and the Commonwealth getting taxes based
- 16 revenues generated, which all may be moot in 120
- 17 days.
- The lawyers have misstated the test
- 19 for irreparable injury. They all know that it
- 20 isn't just a question if money were there to
- 21 compensate the moving party that the moving
- 22 party therefore has no irreparable harm.
- The issue is there an adequate
- 24 remedy at law? And there is no money here to

- 1 reimburse Boston. If there is a repeal, who's
- 2 going to pay Boston? Are they going to? Is
- 3 Wynn going to write a check to Boston and say by
- 4 the way that expensive arbitration, which has
- 5 been grossly understated as to what it's going
- 6 to cost the city of Boston if it participates in
- 7 it, it will gladly foot the bill for your
- 8 experts that are going to talk about the impact
- 9 of this casino on \$100 million dollar
- 10 transportation renovation of Sullivan Square.
- 11 Are they going to pay for our consultants and
- 12 our experts and the lawyers to prepare those
- 13 arguments? And the answer is they have no
- 14 intention to do that.
- There is no credible reimbursement
- 16 to the city. And there's absolutely no harm to
- 17 them to wait 120 days. It's no different than
- 18 if they waited 90, 60 or 30. They have no
- 19 credible argument to let democracy take place
- 20 and to let the voters have their say.
- So, the concept that the city of
- 22 Boston's costs are minimal is just factually or
- 23 it represents a fundamental misunderstanding of
- 24 what these applicants think would happen at an

- 1 arbitration on behalf of the city. There is no
- 2 compensation for Boston.
- 3 Boston is the largest municipality
- 4 by far in the Commonwealth of Massachusetts. It
- 5 is the capital. It is the city that will be the
- 6 most impacted, even more so than Everett and
- 7 Revere by the development of a casino. It has
- 8 the most voters. And those voters deserve a
- 9 right to have an unimpeded path that is
- 10 uninfluenced by the spending of millions of
- 11 dollars or the issuance of a license to decide
- 12 what they think is proper. And it puts no harm
- 13 on anyone to wait.
- 14 COMMISSIONER MCHUGH: Thank you very
- 15 much, Sir. All right. We've heard now from
- 16 each of those who would be most directly
- 17 impacted by this. Questions from the
- 18 Commissioners.
- 19 COMMISSIONER ZUNIGA: Yes, I do.
- 20 Mr. Frongillo or Attorney O'Flaherty, are you
- 21 familiar with some of the arbitration results
- 22 from other surrounding communities and the best
- 23 and final offers that have been rendered to
- 24 date?

- 1 MR. O'FLAHERTY: Yes, however we
- 2 don't feel that they have any impact on our
- 3 position.
- 4 COMMISSIONER ZUNIGA: Well, I'm
- 5 getting to the point about reimbursement of
- 6 reasonable attorney's fees. Because as Attorney
- 7 Silverstein alluded to, the best and final
- 8 offers generally contained the reimbursement
- 9 after the arbitration process of reasonable
- 10 attorney fees spent by the city.
- MR. O'FLAHERTY: Well, we have
- 12 certainly -- While we understand the issue of
- 13 attorney fees, I think that is certainly an
- 14 argument that has been put forth in the
- 15 documents that we've submitted to you in the
- 16 form of our motion. However, part two of that,
- 17 which was not referenced by any of my colleagues
- 18 up here is that the city feels the irreparable
- 19 harm also applies to the voters.
- 20 And that the voters should have
- 21 unimpeded path, as Attorney Frongillo suggested,
- 22 to having a vote in November that is undecided
- 23 by anybody prior. So, the irreparable harm also
- 24 not only involves the monetary issues but also

- 1 the irreparable harm to the voters because in
- 2 essence they could be influenced by any change
- 3 that takes place in terms of the licensing
- 4 process whether you grant it or do not grant it.
- 5 That could influence voters.
- 6 In particular, it could influence
- 7 voters in East Boston or Charlestown. And part
- 8 of our argument is that that will irreparably
- 9 harm the right of the people to vote as was
- 10 explicitly expressed in the Abdow decision by
- 11 the Supreme Judicial Court.
- 12 COMMISSIONER ZUNIGA: How does more
- 13 information does irreparable harm? More
- 14 information, specifically I'm talking about the
- 15 results of a surrounding community agreement if
- 16 this process is to go forward?
- 17 MR. O'FLAHERTY: I don't understand
- 18 the question.
- 19 COMMISSIONER ZUNIGA: I don't know
- 20 what you mean by irreparable harm to the voters
- 21 in the scenario where either a surrounding
- 22 community agreement is reached or an arbitration
- 23 result is also reached that then is put forth to
- 24 the voters.

- 1 MR. O'FLAHERTY: I think
- 2 Commissioner, to answer your question, it's a
- 3 very commonsense answer. The average person who
- 4 is aware that the Supreme Judicial Court has
- 5 just asked the people to vote on whether casino
- 6 gaming should proceed in Massachusetts or not is
- 7 confused by whether or not a licensing process
- 8 granting that right should take place when in
- 9 120 days the people will be making a decision.
- 10 I have had it referred to me by one constituent
- 11 as putting the cart in front of the horse.
- 12 COMMISSIONER ZUNIGA: We've heard
- 13 that before.
- MR. O'FLAHERTY: So, to answer your
- 15 question, I think the average person would like
- 16 to know why the Commonwealth of Massachusetts
- 17 through its administrative agency appointed by
- 18 the Legislature is still engaged in a process
- 19 given the gravity of the Abdow decision, the
- 20 unprecedented situation that the Commonwealth is
- 21 in given the Abdow decision and your process
- 22 that you've engaged in for quite some time. And
- 23 the average person, I believe, commonsense would
- 24 dictate would want to see a vote in November

- 1 before any of these proceedings go on,
- 2 regardless of the statutory mandate or not.
- 3 COMMISSIONER ZUNIGA: Even though
- 4 it's the law currently.
- 5 MR. O'FLAHERTY: The law on casino
- 6 gaming will be decided in November. The law
- 7 currently.
- 8 COMMISSIONER ZUNIGA: Currently.
- 9 MR. O'FLAHERTY: Currently, and I
- 10 understand that. And that is the trepidation
- 11 that the city of Boston has had even in
- 12 participating this morning, because we
- 13 understand your mandate. We understand
- 14 statutorily what you're trying to achieve.
- And in fairness to us, it puts us in
- 16 a very difficult position if we're assuming that
- 17 our motion will be accepted and viewed
- 18 impartially and decided impartially. And
- 19 hopefully you'll understand that trepidation
- 20 that we are facing given the knowledge that you
- 21 are pursuing the statutory objectives, however
- 22 it's our feeling given the Abdow decision that
- 23 that supersedes what you have in front of you.
- 24 That the will of the people to

- 1 decide this issue in November at this particular
- 2 point in uncharted waters, first impression for
- 3 the Commonwealth requires a halt, requires the
- 4 people to vote. And if they so choose to go
- 5 forward then we proceed. Nobody is harmed if we
- 6 do that.
- 7 The people of Everett have had their
- 8 vote. The people of Revere have had their vote.
- 9 There are host community agreements in place.
- 10 The people will not be harmed in those
- 11 respective areas. The Commonwealth will not be
- 12 harmed if a mere 120 days, a timeout is taken
- 13 and we see what the people have to say in
- 14 November.
- 15 COMMISSIONER MCHUGH: Let me follow
- 16 up on that. Let me come back to Commissioner
- 17 Zuniga's question. How are the people adversely
- 18 impacted by knowing what the terms of a
- 19 surrounding community agreement are? He asked
- 20 the question of how does more information harm
- 21 the voter and voting process.
- The impact of allowing the
- 23 surrounding community process to go forward now
- 24 would be to have a surrounding community

- 1 agreement, either by agreement or by arbitration
- 2 but shortly and well before the election took
- 3 place. So, people would no longer insofar as
- 4 surrounding community agreements are concerned
- 5 be dealing with an abstraction, they'd be
- 6 dealing with something that's concrete. How
- 7 does that hurt the process?
- 8 MR. O'FLAHERTY: Let me speculative,
- 9 if I may, Mr. Chairman. Let's assume that the
- 10 city of Boston were to arrive at a surrounding
- 11 community agreement with one of the proponents.
- 12 Perhaps there could be some constituents in the
- 13 city that would view that as being favorable to
- 14 the city and therefore by influence their vote
- 15 in November.
- 16 COMMISSIONER MCHUGH: And where is
- 17 the harm from that?
- 18 MR. O'FLAHERTY: The harm should be
- 19 as far as we're concerned that the voter should
- 20 make their own decisions. That the Abdow
- 21 decision has asked this to be put in front of
- 22 the people in November. And the proponents
- 23 certainly, as well as the opposition that are
- 24 out there will engage in a process this November

- 1 that's going to be plenty of information for the
- 2 voters.
- 3 COMMISSIONER MCHUGH: I understand,
- 4 Mr. O'Flaherty. And I'm not trying to cross-
- 5 examine you. I'm just trying to understand.
- 6 I'm not sure I understand how giving voters an
- 7 additional piece of information -- Surely, as
- 8 you've said those who have carefully followed
- 9 this process know what the proposals are.
- 10 But how does helping them understand
- 11 by executing a surrounding community agreement
- 12 which has the terms of the relationship, the
- 13 terms of the traffic mitigation, the terms of
- 14 the monies that flow to the city, how does that
- 15 harm them when they go at the polls? Some maybe
- 16 say this is great. This changes my mind. I
- 17 think this is a good idea. Some might say this
- 18 is a lousy surrounding community agreement. I
- 19 was in favor of this thing generally, but I
- 20 don't like this so I'm going to vote against it.
- 21 Either way it's additional information for
- 22 people to make a judgment about.
- MR. O'FLAHERTY: It could be also
- 24 negative information.

- 1 COMMISSIONER MCHUGH: Absolutely.
- 2 MR. O'FLAHERTY: So, I think it's
- 3 speculative to decide how the voter is going to
- 4 view that particular question that you're asking
- 5 me. With all due respect, Mr. Chairman, it's up
- 6 to the individual voter to answer that very
- 7 question themselves in November.
- 8 COMMISSIONER MCHUGH: Yes,
- 9 absolutely. I guess I've made my point. Let's
- 10 go to the licensing decision. The arrangement
- 11 that was made with MGM was not a license
- 12 issuance. It was a license designation. There
- 13 were contingencies.
- 14 But I ask you the same question.
- 15 How does letting the voters of the city and of
- 16 the region, and of the region, the surrounding
- 17 communities because others are impacted by
- 18 whatever goes on in Revere and in Everett, how
- 19 does letting the regional voters and the city
- 20 voters know what the shape and location of the
- 21 gaming establishment is going to be, how does
- 22 that harm them?
- 23 And let me give it one other. I'm
- 24 going to make this too windy a question, but

- 1 everybody knows what the proposals are with
- 2 respect to the two applicants. Nobody knows at
- 3 the moment, because frankly the Commission
- 4 doesn't know what the conditions are. So,
- 5 people can look at the proposals and say this is
- 6 going to be a mess in one way or another.
- 7 But by the time the Commission gets
- 8 finished it may not be a mess, one would hope it
- 9 wouldn't be a mess and people would have that
- 10 information. Mess or not they would know. Now
- 11 I do put a question mark there.
- 12 MR. FRONGILLO: If a license is
- issued, the voters know who got the license.
- 14 And there can be tremendous pressure applied by
- 15 those who are in favor of the license. Unions,
- 16 workers whoever it is that says you're going to
- 17 take my job from me if you don't vote in favor
- 18 of this. And it's improper.
- 19 The court right now has said it's up
- 20 to the voters to vote. And for us to move
- 21 forward and to basically take the ball over the
- 22 goal line and say Everett wins or Revere wins
- 23 creates maybe a huge disincentive for people who
- lost to stay home that would otherwise vote.

- 1 And also creates a huge incentive
- 2 for the winning party to go out and bang on
- 3 doors and make a lot of noise about what the
- 4 impact is going to be because the license has
- 5 already been granted. That you're going to be
- 6 taking food off my table. I've got a job there.
- 7 I've been promised this. And right now, our
- 8 court has said people have the right to vote.
- 9 There is no reason, there is no reason at all to
- 10 issue a license before this vote.
- 11 COMMISSIONER MCHUGH: I know. I
- 12 hear that.
- MR. FRONGILLO: There's no
- 14 compelling reason to do it.
- 15 COMMISSIONER MCHUGH: I know that's
- 16 your position, Mr. Frongillo. I'm just trying
- 17 to ask questions so I can understand it better.
- If a license is designated, and as I
- 19 say it is unlikely that a license will actually
- 20 issue before the referendum, but a license is
- 21 designated then those who are not in favor of
- 22 that license, in fact view it as a bad thing
- 23 would be energized to go out and vote against
- 24 the whole deal.

- 1 There would be a vote energized to
- 2 go out and vote in favor of the initiative.
- 3 Likewise, those who think this is really good
- 4 and this is a good thing would be energized to
- 5 go out and vote against the initiative for that
- 6 very reason. Doesn't it balance out? I don't
- 7 see how it skews it. It may energize voters.
- 8 But I don't see how it skews voters.
- 9 MR. FRONGILLO: If no license is
- 10 issued, people are going to vote based on the
- information available to them right now.
- 12 COMMISSIONER MCHUGH: Yes, Sir. And
- 13 that's a possibility that may come of the
- 14 Commission's process but that's a possibility.
- MR. FRONGILLO: And there are
- 16 different variables at play if no license is
- 17 issued. I think we all would acknowledge that.
- 18 COMMISSIONER MCHUGH: Right. Let me
- 19 ask another question, if I might. And I've
- 20 taken this over, but I'll relinquish it in a
- 21 minute.
- This is for Mr. O'Flaherty, your
- 23 June 26 letter says, and I'm quoting in part now
- 24 from the second paragraph if you have it in

- 1 front of you. If not, I'll quote it accurately.
- 2 "If casino gambling is prohibited the issue of
- 3 Category 1 gaming licenses in Region A will be
- 4 moot. If it is allowed, I remain hopeful that
- 5 the citizens of Boston will be able to vote on
- 6 whether or not they approve of the pending
- 7 casino proposals in Region A.
- 8 What does that second sentence mean?
- 9 MR. O'FLAHERTY: I believe what it
- 10 states, Mr. Chairman.
- 11 COMMISSIONER MCHUGH: Okay, let me
- 12 sharpen my question. If the initiative is
- 13 rejected by the voters, is it the city's
- 14 intention to find a way to have a vote in Boston
- 15 before any license issues?
- 16 MR. O'FLAHERTY: Mr. Chairman, we're
- 17 not stipulating whether we're a surrounding
- 18 community or a host community. As you well
- 19 know, it is Boston's position that in both
- 20 proponents, in dealing with both proponents that
- 21 Boston is a host community.
- 22 As the law requires, the existing
- 23 law, if we are designated a host community
- 24 whether by this Commission or by another court

- 1 in another jurisdiction then if it is a host
- 2 community a vote is required in that particular
- 3 section of the city.
- 4 COMMISSIONER MCHUGH: So, I think I
- 5 understand the position now. So, the bottom
- 6 line here is that if the -- And really, I'm
- 7 trying to find out what the endgame is, because
- 8 I think everybody would benefit by knowing what
- 9 the endgame is. The Commission would, the
- 10 applicants would, the citizens of Boston I can't
- 11 speak for them though I am one. If the
- 12 initiative is rejected then the city will still
- 13 claim host community status and seek to have a
- 14 vote.
- MR. O'FLAHERTY: That remains to be
- 16 determined, Mr. Chairman.
- 17 COMMISSIONER MCHUGH: My concern
- 18 here then with the request for a stay is
- 19 amplified because it seems to me that the
- 20 position of the city is that if the initiative
- 21 fails, we are going to be back where we were
- 22 last December when we started with the city's
- 23 contention that it was a host community.
- 24 And insofar as the Commission is

- 1 concerned, that train has left the station. The
- 2 Commission has made its decision. I recognize
- 3 that the city disagrees with it. I understand
- 4 that. But insofar as the Commission is
- 5 concerned that decision has been made. It's not
- 6 going to change.
- 7 So, to say today that you wait four
- 8 months and then we go back to where we were last
- 9 December and try to figure out how, where, in
- 10 what form, under what circumstances we can find
- 11 a vote for the city means that we are facing a
- 12 delay of untold months of time.
- MR. O'FLAHERTY: That is assuming
- 14 that that would be our position at that time,
- 15 Mr. Chairman. And to answer, if I may, some of
- 16 the representations that you've made.
- 17 COMMISSIONER MCHUGH: Surely -- I'm
- 18 sorry?
- MR. O'FLAHERTY: If I may answer
- 20 some of the representations that you've made.
- 21 COMMISSIONER MCHUGH: Yes, Sir.
- 22 Surely.
- MR. O'FLAHERTY: This Commission
- 24 itself has indicated that we are in an

- 1 atmosphere of uncertainty. So, when you talk
- 2 about going back in time to a previous time, I
- 3 think what you're leaving out of the equation
- 4 respectfully is the Abdow decision. That has
- 5 put this Commission, it has put this
- 6 Commonwealth in uncharted waters, uncharted
- 7 territory.
- 8 And it's part of your statutory
- 9 ability to recognize that and to decide whether
- 10 or not this Commission and your process and what
- 11 you are engaged in, given the vote in November,
- 12 requires you to continue or requires a pause of
- 13 a mere 120 days so that the voters can decide
- 14 whether or not what your original statutory
- 15 obligations are then going to continue or not.
- A stay means the status quo, Mr.
- 17 Chairman, nothing changes. There will be no
- 18 harm to Everett or Revere. As I've indicated,
- 19 their vote will still be good. The host
- 20 agreements and the status still applies.
- 21 In terms of the representations that
- there will be harm to the Commonwealth, the
- 23 Mass. Gaming Commission itself or the proponents
- 24 if there is a delay until November, if one were

- 1 to argue that the state is being deprived of
- 2 money here and the licensing fees, it's only a
- 3 delay of a couple of months. The monies are
- 4 available in the Rainy Day fund. If the
- 5 Commonwealth needs that money, they can dip into
- 6 it. If licensing goes forward and casino gaming
- 7 proceeds, they will be paid their money back.
- 8 So, I respectfully suggest that the
- 9 SJC's rationale to have a vote should be viewed
- 10 as a condition precedent to what you're doing
- 11 here in these proceedings, respectfully.
- 12 COMMISSIONER MCHUGH: All right. I
- 13 understand your position, Mr. O'Flaherty. Thank
- 14 you. Let me ask about one other letter on a
- 15 related but not directly connected topic, and
- 16 that's your letter of June 30, 2014. And the
- 17 last paragraph of that letter that has to do
- 18 with the arbitration proceedings.
- 19 The last paragraph of that letter
- 20 you -- This is a letter, to set the stage that
- 21 came in response to Mr. Starr's letter to you
- 22 saying that arbitration was commencing and he
- 23 was moving forward. The specific details are
- 24 not relevant. And he sent that pursuant to the

- 1 Commission's regulations and timelines embodied
- 2 in those regulations.
- 3 The last paragraph of your letter
- 4 says in light of its pending motion to stay,
- 5 that's this motion that we're talking about here
- 6 today, the city considers all negotiations and
- 7 arbitration deadlines with respect to potential
- 8 agreements with Wynn MA, LLC and Mohegan Sun
- 9 Massachusetts, LLC to be suspended until the
- 10 Commission renders its decision. Pending the
- 11 outcome of the city's motion, the city presently
- 12 does not intend to participate in negotiation
- 13 and arbitration regarding the surrounding
- 14 community issues.
- How did things get suspended?
- 16 MR. O'FLAHERTY: Respectfully, Mr.
- 17 Chairman, there was a unilateral decision on our
- 18 behalf given the nature of the proceedings that
- 19 we've participated in thus far. How
- 20 respectfully we feel the city of Boston has been
- 21 treated thus far and respectfully maintaining
- 22 and asserting potential rights and privileges
- 23 that we will exert at a later time.
- 24 COMMISSIONER MCHUGH: So, the city

- 1 simply decided that the regulations didn't apply
- 2 anymore.
- MR. O'FLAHERTY: Given the enormous
- 4 change in circumstances, given the Abdow
- 5 decision, we respectfully hope that you agree
- 6 with our rationale that there should be a
- 7 suspension of discussions, a suspension of
- 8 arbitration so that the fundamental right to
- 9 vote can be exercised under Article 48 of the
- 10 people of the Commonwealth of Massachusetts.
- 11 COMMISSIONER MCHUGH: I hear you,
- 12 Mr. O'Flaherty. And I understand your desire
- 13 understandably is that we agree with you. But
- 14 I'm concerned about the position that the city
- 15 is taking that it has the ability to make
- 16 unilateral decisions that suspend the
- 17 regulations that apply to every other
- 18 municipality and every other applicant in the
- 19 Commonwealth.
- 20 This is reminiscent with all due
- 21 respect, and I do say this respectfully because
- 22 I want this to be a conversation not a
- 23 confrontation. It's reminiscent of the city's
- 24 declaration that it was a host community,

- 1 another unilateral declaration.
- 2 And I am troubled by the thought
- 3 that regardless of what the voters do in
- 4 November, the Commission and the citizens of
- 5 surrounding communities and the citizens of
- 6 Boston are going to be faced with a situation in
- 7 which the city will then make up its mind as to
- 8 what it's going to do -- Maybe it doesn't want
- 9 these things under any circumstances. -- and
- 10 unilaterally proceed in an effort to make
- 11 whatever desire it has at the moment to come
- 12 true.
- MR. O'FLAHERTY: Mr. Chairman,
- 14 respectfully, I suggest that that's speculative.
- 15 That is not our position at the current moment.
- 16 Our position at the current moment, and we hope
- 17 that you'll agree with us because we truly feel
- 18 that the people, the average person in
- 19 Massachusetts agrees with us and our position
- 20 that this issue should be stayed until the
- 21 people have voted on this matter.
- 22 At that particular point, if the
- 23 people decide that this is going forward then
- 24 the city of Boston will have a position. If the

- 1 people reject this and decide that it should not
- 2 go forward then the city of Boston will have a
- 3 position. To engage, and I say this
- 4 respectfully Mr. Chairman, with back-and-forth
- 5 speculation on what that means for us, as I said
- 6 earlier, is putting the cart in front of the
- 7 horse.
- 8 COMMISSIONER MCHUGH: I'm going to
- 9 close this. I don't want to prolong it, but I
- 10 remain concerned and I say this respectfully too
- 11 that in assessing the desirability, the utility
- 12 of a stay, the Commission look down the road and
- 13 see what's ahead of it. And the only way it can
- 14 make predictions in terms of its regulatory
- 15 responsibilities looking down the road is to
- 16 look in the rearview mirror and see what's gone
- 17 on thus far. So, it's for that reason that I
- 18 raise that question.
- 19 MR. O'FLAHERTY: I understand. And
- 20 Mr. Chairman, to aid you in that thought process
- 21 and your colleagues I think it's fair from our
- 22 position that, as I indicated earlier, that once
- 23 the people decide this issue in November it can
- 24 change thoughts that currently exist. It can

- 1 change current methods and processes. There's a
- 2 whole lot that's riding on that vote in
- 3 November.
- 4 And respectfully, it's our position
- 5 that the matter should be stayed until that
- 6 decision has been made.
- 7 COMMISSIONER MCHUGH: That point I
- 8 clearly understand. All right. Commissioner
- 9 Cameron.
- 10 COMMISSIONER CAMERON: I had one
- 11 question for Mr. O'Flaherty. You're asking us
- 12 to -- You're telling us that your constituents
- 13 agree with you that they would like to see this
- 14 matter stayed. I'm just asking you to clarify
- 15 that because one matter -- I too am struggling
- 16 with your argument about the voters, and how
- 17 more information is not helpful to them.
- I don't want to repeat what my
- 19 colleagues have said but one issue, we read all
- 20 of the comments. And in this particular matter
- 21 the city of Boston, the residents are never shy
- 22 to come out to hearings, and speak to us, which
- 23 we appreciate or to make comments, to write to
- 24 us.

- 1 And in this particular request for
- 2 comment, we received over 300 comments all of
- 3 them, all of them in support of moving forward
- 4 with the process, one undecided that I read.
- 5 One was not sure how we should proceed.
- 6 Everyone else was in favor of us moving forward.
- 7 Last week alone we had hearings in
- 8 both Revere and in Everett in which many
- 9 citizens of Boston came to testify. Charlestown
- 10 in particular wanted more information. They
- 11 wanted to know more about traffic mitigation.
- 12 They wanted more information in order to be
- 13 either accepting or not accepting of the
- 14 project. That's the kind of information we
- 15 could provide by proceeding with the licensing
- 16 process.
- Just you made the assertion that
- 18 your constituents agreed with you and I'm just
- 19 not seeing evidence of it.
- 20 MR. O'FLAHERTY: Madam Commissioner,
- 21 when I was referring to constituents, I wasn't
- 22 referring to my constituents. I was merely
- 23 referring to my trip to a local coffee shop
- 24 where in my previous life I was an elected

- 1 official. Five gentlemen in particular had
- 2 every problem in this world solved that sat in
- 3 that corner of the coffee shop.
- 4 And the other morning when I went in
- 5 for my coffee I was called over by those five
- 6 gentlemen. All five of them, by the way, casino
- 7 advocates and supporters who gave me a very hard
- 8 time in my previous career on my particular
- 9 issues on these matters.
- 10 And all five of them agreed, all
- 11 five of them agreed that it made sense that
- 12 there should be a say in the proceedings until
- 13 the people vote. These are average working men.
- 14 No fancy degrees or titles, just average guys,
- 15 most of them retired. That is what I base my
- 16 representations on.
- 17 To comment further on specifically
- 18 how my constituents feel that's outside of my
- 19 bailiwick now that I am no longer an elected
- 20 official. The one thing I can say is the Mayor
- 21 of the city of Boston has been consistent
- 22 throughout this entire process given his
- 23 legislative career, his votes on these
- 24 particular matters.

- 1 But assuming the role of Mayor he
- 2 has been consistent that the people in East
- 3 Boston and Charlestown should have a right to
- 4 vote on this matter. The fact that the Supreme
- 5 Judicial Court of Massachusetts has given that
- 6 right in the Abdow decision to the people of the
- 7 entire Commonwealth of Massachusetts has been a
- 8 sigh of relief that the people will finally have
- 9 a vote on this matter, not only in East Boston
- 10 and Charlestown but in all of the 350 other
- 11 municipalities in our Commonwealth.
- 12 COMMISSIONER ZUNIGA: But doesn't
- 13 reaching a surrounding community agreement give
- 14 those constituents that luxury? If you reach
- 15 the surrounding community agreement in one of
- 16 the areas and were forced into arbitration or
- 17 went into arbitration that whatever the result
- 18 of that would inform those very voters for whom
- 19 you are advocating a vote.
- 20 MR. O'FLAHERTY: Perhaps some,
- 21 Commissioner, but perhaps maybe not with others.
- 22 It is pure speculation. That speculation will
- 23 be resolved with that vote in November.
- 24 COMMISSIONER MCHUGH: Anything

- 1 further?
- 2 COMMISSIONER STEBBINS: I have a
- 3 couple of questions for the city, just a few and
- 4 they're somewhat not connected but some
- 5 information I'm curious about. The city points
- 6 to extenuating cost of time, money and effort by
- 7 the city. Have you been able to even come up
- 8 with a rough estimate to help give us an idea of
- 9 what the costs are that the city would have to
- 10 bear?
- MR. O'FLAHERTY: I can't give you an
- 12 exact estimate today, but I can say the word
- 13 substantial would apply.
- 14 COMMISSIONER STEBBINS: Okay. Was
- 15 there any thought or discussion within City Hall
- 16 is to suggesting that this Commission stay its
- 17 activities during the proceedings of the Abdow
- 18 case? I believe the arguments were heard back
- 19 in May and obviously the decision rendered in
- 20 June. I'm probably one of the minority in the
- 21 room who is not a lawyer, but is there a legal
- 22 explanation from the city as to why not ask for
- 23 the stay until that case was decided?
- MR. O'FLAHERTY: Any representations

- 1 that would've been paid by the city at that
- 2 particular time would again, and I hate to keep
- 3 using this word and I do apologize, pure
- 4 speculation.
- 5 COMMISSIONER STEBBINS: Two other
- 6 quick questions. And please, I'm not familiar
- 7 with the operations of the city of Boston, but
- 8 from time to time I do hear about proposals
- 9 being issued by the BRA, for instance, to
- 10 redevelop a certain parcel of property. And I'm
- 11 assuming because of the attractiveness of an
- 12 investment in the city of Boston, the potential
- 13 return on that investment you get multiple
- 14 applicants.
- 15 Is there somewhat of a business-
- 16 friendly approach that it might be helpful to,
- 17 as we've learned, as we've tried to move as fast
- 18 as we can, try to select a winner, a bidder so
- 19 that one the project can proceed but you also in
- 20 essence give the other bidders the opportunity
- 21 to move on? Is that not a position that the
- 22 Commission should also subscribe to that if we
- 23 make a decision, we give one other venture who
- 24 wasn't the lucky bidder the chance to move on

- 1 and continue their other business pursuits
- 2 instead of holding them up over this additional
- 3 four-month period?
- 4 MR. O'FLAHERTY: I think that would
- 5 be a factor for you and your colleagues to
- 6 consider Commissioner. For the city, we
- 7 recognize that the proponents here as I referred
- 8 to them earlier, and I did not mean to do that
- 9 disrespectfully, but they are well-heeled
- 10 entities. They make a lot of money. They
- 11 understand the process that they are engaged in.
- 12 In fact, some of them have gone into other
- 13 communities, have left other communities, have
- 14 stayed in other communities.
- They're aware of the process.
- 16 They're aware of the costs. They're aware of
- 17 the investment. And they're aware of the loss
- 18 of that investment if such a scenario as you
- 19 described occurs.
- 20 COMMISSIONER STEBBINS: Is there any
- 21 suggestion today that if you're asking us to
- 22 stay our process that our applicants should
- 23 suspend a number of the activities that they are
- 24 proceeding with such as filing with the

- 1 Environmental Affairs secretary of the final
- 2 environment impact report?
- 3 MR. O'FLAHERTY: Nothing that we're
- 4 suggesting would prohibit the proponents from
- 5 continuing the process. All we're asking is
- 6 that you and your colleagues stay your judgment
- 7 in this matter until the Abdow decision and the
- 8 vote that's required because of that decision
- 9 takes place.
- 10 Nothing that we're asking for would
- 11 prohibit the proponents from continuing to
- 12 engage in from a business perspective whatever
- 13 they need to do in anticipation of that
- 14 including campaigning, I imagine, very strongly
- 15 on that vote in November.
- 16 COMMISSIONER STEBBINS: Okay. Thank
- 17 you.
- 18 COMMISSIONER MCHUGH: All right.
- 19 Any further questions? Thank you all very much
- 20 for those helpful presentations. All right.
- 21 Let's turn to a discussion. Who wants to start?
- 22 COMMISSIONER ZUNIGA: Let me mention
- 23 something that was a little bit on my mind.
- 24 There is a principle in the Gaming Act contained

- 1 in the Gaming Act relative to host communities
- 2 that puts the matter to the voters in which, as
- 3 the legislation actually is very specific, it's
- 4 not the question as to whether to have casinos
- 5 or not. It is the question as to whether the
- 6 voter approves for a casino in a particular
- 7 location. And the Gaming Act also requires that
- 8 the host community agreement be posted on the
- 9 website prior to the call for the election,
- 10 which has to happen within 60 to 90 days.
- 11 So, the principle as I read it is
- 12 that the voter in the host community who is
- 13 going to go vote as to whether they want a
- 14 casino or not will be informed by the host
- 15 community agreement, the financial benefits, the
- 16 location, the mitigation monies, the monies that
- 17 go to the different funds, how those funds are
- 18 to be used etc., etc.
- 19 The situation that we find ourselves
- 20 with in Boston at this juncture, given all of
- 21 the complications about implementing the law
- that were referenced earlier, in my opinion
- 23 almost mirror that host community principle. In
- 24 which if a surrounding community agreement is

- 1 reached, either negotiated or arbitrated, those
- 2 host community -- those surrounding community
- 3 agreements, the terms of those agreements will
- 4 be available to everybody in this case for
- 5 actually a period almost like 60 to 90 days.
- Just if we assume that arbitration
- 7 commenced today, and we can talk about that
- 8 later, if the clock is reset, etc., the latest
- 9 of a binding arbitration result will be a month
- 10 from now which would be towards early August.
- 11 And with a November petition or election that
- 12 would be almost 90 days, which is exactly the
- 13 same as was provided for to host communities.
- So, when Boston has asked about this
- 15 both the notion that they are a host community
- 16 -- And I know we've talked about that. I
- 17 thought we had solved that issue a while ago. --
- 18 this would be unique in my view for the citizens
- 19 of Boston and the region and of course the
- 20 Commonwealth to benefit from the 90 days that is
- 21 afforded to the voters in terms of understanding
- 22 the surrounding community agreement that is
- 23 either reached or arrived to because of
- 24 arbitration.

- 1 So, I'm looking forward to hearing
- 2 more points about it, but I don't see how the
- 3 public interest is not served by this
- 4 continuing. That's a double negative, I
- 5 realize. I think the public interest is served
- 6 by continuing with the proceedings because we
- 7 will likely arrive to a surrounding community or
- 8 two surrounding agreements with enough time for
- 9 the voters to make a judgment as to how -- as to
- 10 what they think.
- 11 COMMISSIONER MCHUGH: That goes into
- 12 the more information is better overall. That's
- 13 just a particular example. Of course, it's not
- 14 a binding vote and that of course is the
- 15 difference. But that's basically another aspect
- 16 of more information is better.
- 17 And it's hard to understand how more
- 18 information would adversely impact. I
- 19 understand.
- 20 COMMISSIONER ZUNIGA: There's
- 21 another element in comparison that was talked
- 22 little bit about here in terms of probability of
- 23 something happening or not, and regulations
- 24 applying to a lot of other communities. There's

- 1 a number of surrounding communities, and I
- 2 remember Category 2 surrounding communities that
- 3 went through the process of negotiating a
- 4 surrounding community agreement where the
- 5 chances of getting effectively an operation
- 6 nearby were less than 50 percent. I would argue
- 7 they were 33 percent. We had three applicants
- 8 in the case of Category 2.
- 9 I would argue that they were even
- 10 less than 33 percent because we were not
- 11 compelled -- we were not required to issue a
- 12 license, for example. But because of the
- 13 significance of such a development going through
- 14 the process regardless of the chances of that
- 15 coming to fruition is also a very important
- 16 principal in the Gaming Act. Because prior to
- 17 the award of the license, those surrounding
- 18 community agreements need to be reached in place
- 19 because the award of the license really changes
- 20 the dynamics of how those negotiations could
- 21 eventually come to fruition.
- 22 COMMISSIONER MCHUGH: All right.
- Other thoughts, Commissioner Cameron?
- 24 COMMISSIONER CAMERON: Yes. Of all

- of the arguments Boston has made, the one that
- 2 was most compelling to me was harm to a voter.
- 3 I just don't see how more information is harmful
- 4 to any voter in the Commonwealth.
- In fact, I really see a benefit to
- 6 more information that's traffic mitigation
- 7 that's surrounding community agreements. That's
- 8 listening to presentations about each aspect of
- 9 this proposal. I've seen how beneficial it was
- 10 in our other award decisions.
- So, that's the issue that gave me
- 12 pause and it's the issue that I just, after
- 13 listening to everyone and all of the folks
- 14 around the Commonwealth, I believe that more
- 15 information is helpful to every voter. And I
- 16 see that issue as the most important one that
- 17 we're looking at here today.
- 18 COMMISSIONER MCHUGH: Commissioner
- 19 Stebbins?
- 20 COMMISSIONER STEBBINS: I also join
- 21 with you in talking about more information is
- 22 better. If you can draw comparisons with the
- 23 state of Ohio when expanded gaming was
- 24 introduced in Ohio, for several years to try to

- 1 pass referendums that weren't site-specific, but
- 2 just ask voters do you support expanded gaming
- 3 in the state of Ohio. And all of those went
- 4 down to defeat. And I'm not suggesting this any
- 5 type of forecast for what may or may not happen
- 6 in November.
- 7 Proponents will argue, and I think
- 8 rightly so, that when they actually began to
- 9 define where the locations were almost by
- 10 geographical latitude and longitude, where
- 11 building was going to go, expanded gaming
- 12 passed. Some would argue that because voters
- 13 knew that it potentially wasn't going to be in
- 14 their backyard but was actually going to be
- 15 community A, it was more information for them to
- 16 have when they approached the voting booth. I
- 17 think for that reason moving ahead with our
- 18 evaluation process I think is critical to the
- 19 voters.
- 20 Secondly, I think moving ahead with
- 21 our process again because we have two very
- 22 competitive applicants, we have two applicants
- 23 that have business ventures elsewhere, I think
- 24 we do them a favor by allowing them to complete

- 1 this process with us if they aren't selected and
- 2 allowing them to continue on.
- I understand that the applicants are
- 4 probably well-heeled financially but they have
- 5 shareholders who would probably encourage them
- 6 to spend -- find every way to spend a dollar
- 7 less if they had that opportunity. So, I don't
- 8 see any reason that both the voters and our
- 9 applicants don't benefit from moving this
- 10 process ahead.
- 11 COMMISSIONER MCHUGH: I have a
- 12 number of thoughts that emerged out of listening
- 13 to the presentations this morning and reading
- 14 the submissions last night.
- 15 The first is sort of a
- 16 constitutional overlay and I don't want to spend
- 17 much time on it because it's not dispositive.
- 18 But there is under the Article 48, the
- 19 constitutional provision, there is a provision
- 20 for stopping the existence and efficacy of
- 21 existing legislation. And that is the
- 22 referendum process.
- 23 And that process is designed to stop
- 24 legislation at the outset before it gets

- 1 underway if certain criteria are met and let the
- 2 people take a look at it and decide whether they
- 3 want that legislation to go forward or not.
- 4 That's not the process we're using now.
- We're in an initiative process,
- 6 which has a very different track and doesn't
- 7 have a stay provision. What does that mean?
- 8 Does that determine the outcome, it doesn't.
- 9 But it gives a sort of constitutional overlay
- 10 the way that founders, or those who amended the
- 11 founders were, thought government ought to work.
- 12 That is if you can stop legislation's efficacy
- in operation before it gets underway all well
- 14 and good. Have a vote on it before it moves
- 15 forward.
- 16 But otherwise, the legislation
- 17 presumptively moves forward. The operation is
- 18 in effect and you carry it out until the people
- 19 say no. So, that's sort of a backdrop against
- 20 which I look at the city's request. It doesn't
- 21 mean that we're prohibited from giving it but it
- does inform the kind of overall social order,
- 23 for me at least, that we ought to think about as
- 24 we make that decision.

- 1 The second thing is that we have a
- 2 series of regulations and a series of timelines
- 3 and a series of steps that we've laid out in an
- 4 effort to make this thing work. We've pushed
- 5 those back to be sure once before at the request
- of the city, actually at the intervention of the
- 7 city. But we also have a procedure for
- 8 requesting waivers.
- 9 The city hasn't asked for a waiver.
- 10 It's just declared that it's not going to
- 11 proceed with the outlines of our regulations
- 12 pending our decision on this motion.
- In my view, the conditions for a
- 14 waiver, the unasked for waiver aren't met. And
- 15 it's important to consider for the second, for
- 16 me at least, the second of those conditions
- 17 which is the grant of the request for a waiver
- 18 won't interfere with the Commission's ability to
- 19 fill its duties.
- Those duties include not only the
- 21 city of Boston, they include Region A and they
- 22 include Region C. We've already taken care of
- 23 Region B and we've taken care of the slots
- 24 parlor. And we've set up these current

- 1 deadlines for Region A in part so that the
- 2 unsuccessful applicant in Region A will have an
- 3 opportunity to participate in the Region C
- 4 process if it wishes to do so as soon as it
- 5 learns that it's not the successful bidder here.
- 6 Whether or not they do is up to them.
- 7 But we have to keep our eye on
- 8 Region C, a region that we're having difficulty
- 9 quite frankly in getting the market to respond
- 10 to. Because it's in Region C that the highest
- 11 unemployment rate in the state exists. And the
- 12 jobs and the promise of jobs in that region is
- 13 an important part of our overall duties.
- So, the suspension of this process
- 15 here has an impact on our ability to deal
- 16 effectively with Region C. Region C has other
- 17 problems and other issues. And presents a
- 18 complicated picture, but that's at least one
- 19 aspect of that picture.
- 20 We've talked about proceeding now
- 21 will have a positive impact on the initiative
- 22 process. And I agree with all of you about
- 23 that. And in addition to that, I am still at a
- loss as to what the endgame is. I don't know

- 1 what's going to happen if the initiative fails.
- 2 I don't know.
- 3 And I don't know because the city
- 4 tells us today that it doesn't know. So, it is
- 5 hard to make judgments about the benefits of
- 6 waiting when you don't know what is going to
- 7 happen, at least with respect to one important
- 8 participant, if one result of the initiative
- 9 process occurs.
- 10 In addition to that, it that seems
- 11 to me far-fetched perhaps but possible one
- 12 always hopes that proceeding now may produce a
- 13 result that's acceptable to the city. The
- 14 Commission could decide to award neither
- 15 license. That wouldn't please those sitting in
- 16 the front row, but it might be acceptable to the
- 17 city. The Commission might pick a candidate, an
- 18 applicant that it prefers and then work out even
- 19 after the process were finished, there's nothing
- 20 that prohibits working things out, smoothing off
- 21 some rough edges.
- The Commission may make a
- 23 provisional award. And a provisional award is
- 24 all that's likely, and attach conditions that

- 1 the city and in particular the residents for a
- 2 particular area find acceptable, it meets the
- 3 problems that they have. So, that is a
- 4 particular possibility.
- 5 As I said, proceeding now makes good
- 6 sense, it seems to me, because we just don't
- 7 know. It's good public policy because we just
- 8 don't know what is going to happen from the
- 9 city's standpoint when this all comes to an end.
- 10 We've designated the city as a
- 11 surrounding community. I understand the city's
- 12 disagreement with that. They've made that
- 13 perfectly clear. But that designation isn't
- 14 going to change. And if the city disagrees with
- 15 that then a legislative remedy is the logical
- 16 way to deal with it. This is the procedure.
- 17 This is the process. This is the laws. We
- 18 understand it. Maybe the law wasn't designed
- 19 for this kind of environment, these kinds of
- 20 things. There's some other remedy, but that's
- 21 not going to change.
- So, as I look at it overall, the
- 23 November 4 vote contains one of two possible
- 24 paths for the Commission to go down. One is the

- 1 path that exists if the initiative is
- 2 successful. And that path is quite simple and
- 3 quite short. We figure out how to gracefully
- 4 fold up our tent and move away.
- 5 The second path is to move forward
- 6 swiftly with the licensing process to realize
- 7 the potential that the Legislature thought it --
- 8 with which the Legislature believed it was
- 9 filled. And it seems to me we need to plan for
- 10 both tracks and adjust ourselves and our
- 11 approach to this immediate question with both of
- 12 those tracks in mind.
- 13 That's why I think that it is not
- 14 appropriate at this stage to grant a stay, but
- instead it is appropriate to move forward and
- 16 proceed with our licensing process. Any other
- 17 thoughts, Commissioner Zuniga?
- 18 COMMISSIONER ZUNIGA: I would agree
- 19 with that. The one thing that I want to just
- 20 emphasize for our audience is that in the case
- 21 of proceeding, as we seem to be coalescing, more
- 22 information will be better for the public
- 23 interest not to the outcome of the petition.
- I make no judgment as to whether --

- 1 we make no judgment I suggest as to whether more
- 2 information will favor one applicant, either
- 3 applicant or the repeal, the eventual repeal. I
- 4 am all for additional information will inform
- 5 the voter. The voter will make the judgment
- 6 with better information and then the voter will
- 7 decide what the outcome will be.
- 8 COMMISSIONER CAMERON: We don't
- 9 always agree, frankly, but I do agree with both
- 10 my colleagues, all three actually in their
- 11 comments as well as the path to move forward
- 12 that Commissioner McHugh just outlined. I agree
- 13 with all of his points. And in fact that moving
- 14 forward with our licensing process is the
- 15 prudent way to proceed for all of those reasons
- 16 already stated.
- 17 COMMISSIONER MCHUGH: All right. I
- 18 think we're ready with that discussion for a
- 19 motion. Would somebody care to make a motion?
- 20 COMMISSIONER ZUNIGA: Sure, I will
- 21 be happy to. I would move, Mr. Chair, that this
- 22 Commission deny the motion requested by the city
- 23 of Boston for a stay in the licensing process
- 24 and continue with our process as stipulated in

- 1 our regulations.
- 2 COMMISSIONER MCHUGH: Is there a
- 3 second to that?
- 4 COMMISSIONER CAMERON: Second.
- 5 COMMISSIONER MCHUGH: Discussion,
- 6 further discussion?
- 7 COMMISSIONER ZUNIGA: We should also
- 8 think about timing of our arbitration
- 9 proceedings because they were --
- 10 COMMISSIONER MCHUGH: I'd like to
- 11 deal with that separately.
- 12 COMMISSIONER ZUNIGA: Separately,
- 13 okay.
- 14 COMMISSIONER MCHUGH: Further
- 15 discussion? All in favor, aye.
- 16 COMMISSIONER CAMERON: Aye.
- 17 COMMISSIONER ZUNIGA: Aye.
- 18 COMMISSIONER STEBBINS: Aye.
- 19 COMMISSIONER MCHUGH: The ayes have
- 20 it unanimously. The motion is denied. That
- 21 does bring the question that Commissioner Zuniga
- 22 addressed and that is the question of how to
- 23 proceed with the arbitrations.
- 24 The arbitration deadline under our

- 1 rules has arrived. And in fact the process was
- 2 started. Commissioner Zuniga, do you have some
- 3 thoughts?
- 4 COMMISSIONER ZUNIGA: Yes. The
- 5 deadline if I'm -- Maybe I could have Counsel
- 6 Blue to remind us of the dates, but there were a
- 7 couple of Flex-14 days that were different. But
- 8 we are effectively today for both applicants we
- 9 are no longer in the negotiation period; is that
- 10 a fair statement?
- 11 MS. BLUE: That is correct.
- 12 COMMISSIONER ZUNIGA: And the
- arbitration proceedings for at least one of them
- 14 would have started last Friday?
- MS. BLUE: They are in the process
- 16 of picking an arbitrator now.
- 17 COMMISSIONER ZUNIGA: They would be
- 18 in the process of picking an arbitrator for
- 19 which they have five days to do so. But those
- 20 five days would be ending today?
- MR. ZIEMBA: For the Wynn/Boston
- 22 negotiations the fifth day is today. And for
- 23 the Mohegan Sun and the city of Boston
- 24 arbitration/negotiations that fifth day would be

- 1 Monday.
- MR. ZIEMBA: Correct, next Monday.
- 4 COMMISSIONER ZUNIGA: Which includes
- 5 a holiday in there. I would be in favor of
- 6 "resetting the clock" relative to that as of
- 7 today on the picking the arbitrator for both
- 8 applicants with the understanding of course that
- 9 even picking an arbitrator or commencing
- 10 arbitration doesn't preclude the parties from
- 11 reaching an agreement, a negotiated agreement if
- 12 they were already on their way to reaching one
- 13 or not.
- 14 COMMISSIONER MCHUGH: If we reset
- 15 the clock to start the process today, really the
- 16 whole process under whatever the regulation is,
- 17 we'll find it, what do we do with the remaining
- 18 Flex-14 time? What do we do with remaining
- 19 Flex- 14 time?
- 20 COMMISSIONER ZUNIGA: And they have
- 21 different days remaining, right?
- 22 COMMISSIONER MCHUGH: Right.
- 23 COMMISSIONER ZUNIGA: That's a
- 24 wrinkle.

- 1 COMMISSIONER MCHUGH: It's not
- 2 necessarily a reason not to reset the time, but
- 3 it's something we have to take into account.
- 4 COMMISSIONER ZUNIGA: Well, the
- 5 complicating factor is that our process --
- 6 arriving to a decision is always determined by
- 7 the latest party to arrive at a decision whether
- 8 it's negotiated or arbitrated on.
- 9 MR. ZIEMBA: So, as of today for
- 10 Flex-14 days, the Wynn applicant has utilized
- 11 nine days and the Mohegan Sun applicant has
- 12 utilized 11 days. I'm not counting obviously
- 13 the days between the Boston motion and today as
- 14 those days were not voluntarily agreed to by
- 15 both parties.
- 16 COMMISSIONER MCHUGH: One option is
- 17 to say we would reset the time to start today.
- 18 And the regulation is 205 CMR 125.01(c). Reset
- 19 the time to start that process today and then
- 20 since we have to approve and further use of
- 21 Flex-14 time announce that it's going to be only
- 22 in the rarest of circumstances that we do that.
- 23 And just plan not to allow anymore Flex-14 time,
- 24 unless there are extraordinary circumstances.

- 1 COMMISSIONER ZUNIGA: I am fine with
- 2 that.
- 3 COMMISSIONER CAMERON: I know there
- 4 are issues in other arbitration. And it is the
- 5 summer with an arbitrator having an issue around
- 6 some other event or vacation. I'm just
- 7 wondering if -- I have no issue with someone
- 8 using that time that's allotted to them in the
- 9 appropriate circumstance. I don't know that
- 10 they have to be extraordinary.
- 11 COMMISSIONER MCHUGH: Well, I've got
- 12 my eye again on the goal line. And we've got a
- 13 schedule now that is pretty tight but pretty
- 14 well thought out that we spent a lot of time
- 15 thinking out. And that was what I was trying to
- 16 assure that we could keep on track of. We just
- 17 had a long and productive and thoughtful morning
- 18 about moving forward. And I would like to make
- 19 a certain that we create an environment where we
- 20 move forward with certainty from this point
- 21 forward.
- 22 COMMISSIONER CAMERON: I would agree
- 23 with that other than when I think of
- 24 extraordinary, if there really is an issue

- 1 beyond both parties' control, if it's reasonable
- 2 -- There's only a few days left for each
- 3 applicant.
- 4 COMMISSIONER MCHUGH: We have Flex-
- 5 14 will approve if it's really important.
- 6 COMMISSIONER CAMERON: Thank you,
- 7 Commissioner.
- 8 COMMISSIONER MCHUGH: Then under
- 9 those circumstances that's what I would be in
- 10 favor of. I recognize that the city didn't ask
- 11 for a waiver. I realize that it simply declared
- 12 that the regulations were inoperative, but in
- order to avoid any possible confusion that arose
- 14 out of that it seems to me we just reset the
- 15 clock by five days. We move forward and we
- 16 don't deviate from that from this point forward.
- 17 MR. ZIEMBA: Commissioner, would it
- 18 make sense for me to give the specific date by
- 19 which the parties would have to submit their
- 20 best and finals?
- 21 COMMISSIONER MCHUGH: Surely under
- 22 that scenario.
- MR. ZIEMBA: If the Commission wants
- 24 to reset the date under our regulations, the

- 1 parties have five working days to submit their
- 2 best and finals and choose arbitrators. Given
- 3 the Fourth of July holiday on Friday that would
- 4 bring us to next Thursday, July 10.
- 5 COMMISSIONER ZUNIGA: So, it's five
- 6 working days.
- 7 MR. ZIEMBA: Five working days.
- 8 COMMISSIONER ZUNIGA: Anything under
- 9 seven days is working days in our regulations,
- 10 yes.
- 11 COMMISSIONER MCHUGH: If we do this,
- 12 we could post on the website a revised schedule
- 13 that would take into account those dates and
- 14 have everybody be aware of what the dates are.
- 15 Okay.
- 16 There are reasons not to do that but
- 17 there are reasons to do it that I find more
- 18 persuasive. I think that eliminating any
- 19 possible confusion that arose from the
- 20 declaration would be a helpful thing. So, I
- 21 support that. Any other thoughts?
- 22 COMMISSIONER ZUNIGA: Do we need to
- 23 move on that?
- 24 COMMISSIONER MCHUGH: Yes, we do

- 1 need take a vote on that because it's an
- 2 alteration of our regulations.
- 3 COMMISSIONER ZUNIGA: I could gladly
- 4 make a move if I get the actual regulation or
- 5 deadline.
- 6 MS. BLUE: It's 205 CMR
- 7 125.01(6)(c).
- 8 COMMISSIONER ZUNIGA: Which provided
- 9 for the beginning of arbitration proceedings as
- 10 of June 27?
- 11 MR. ZIEMBA: There were different
- 12 dates in the Flex-14.
- 13 COMMISSIONER MCHUGH: We could have
- 14 a motion that have the starting point for that
- 15 set of regulations be today.
- 16 COMMISSIONER ZUNIGA: So, on that
- 17 note, I will move, Mr. Chairman, that this
- 18 Commission amends its regulation contained in
- 19 125.01(6)(c) to reflect the beginning of
- 20 arbitration proceedings as of today.
- 21 MR. ZIEMBA: Technically, today
- 22 would be the last day of negotiations. The
- 23 first day of arbitration would begin July 3, the
- 24 first of the five days putting us to next

- 1 Thursday, the 10th.
- 2 COMMISSIONER ZUNIGA: To amend the
- 3 date contained to the conclusion of the
- 4 negotiation proceedings as of today.
- 5 COMMISSIONER MCHUGH: Okay.
- 6 COMMISSIONER CAMERON: Second.
- 7 COMMISSIONER MCHUGH: Any further
- 8 discussion? We're not amending the regulation,
- 9 we are amending the implementation of the
- 10 regulation. We're amending the implementation
- 11 of the regulation to start, to make today the
- 12 last day of the negotiation period with the
- 13 arbitration procedures starting tomorrow is what
- 14 I take from your motion. Okay. All right. All
- 15 in favor, aye.
- 16 COMMISSIONER CAMERON: Aye.
- 17 COMMISSIONER ZUNIGA: Aye.
- 18 COMMISSIONER STEBBINS: Aye.
- 19 COMMISSIONER MCHUGH: The ayes have
- 20 it unanimously. And that motion is carried. I
- 21 think that's all of the business that was
- 22 mentioned on the agenda.
- 23 COMMISSIONER CAMERON: Motion to
- 24 adjourn.

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COMMISSIONER ZUNIGA: Second.
 1
               COMMISSIONER MCHUGH: All in favor.
 2
    There will be no discussion of that. Aye.
 3
 4
               COMMISSIONER CAMERON: Aye.
               COMMISSIONER ZUNIGA: Aye.
 5
               COMMISSIONER STEBBINS: Aye.
 6
 7
              COMMISSIONER MCHUGH: The motion is
     carried. Thank you all.
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               (Meeting concluded at 12:43 p.m.)
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- 1 ATTACHMENTS:
- 2 1. Massachusetts Gaming Commission July 2,
- 3 2014 Notice of Meeting and Agenda

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- 5 GUEST SPEAKERS:
- 6 CITY OF BOSTON:
- 7 Eugene L. O'Flaherty, Esq., Corporation Counsel
- 8 Thomas c. Frongillo, Esq., Fish and Richardson

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- 10 CITY OF EVERETT:
- 11 Mayor Carlo DiMaria
- 12 Jonathan Silverstein, Esq., Kopelman Paige

13

- 14 CITY OF REVERE:
- 15 Brian Falk, Esq., Mirick O'Connell

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- 17 MOHEGAN SUN MASSACHUSETTS:
- 18 Bruce S. Barnett, Esq., DLA Piper

19

- 20 WYNN MA, LLC:
- 21 Samuel M. Tony Starr, Esq., Mintz Levin
- 22 MASSACHUSETS GAMING COMMISSION STAFF:
- 23 Catherine Blue, General Counsel
- John Ziemba, Ombudsman

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- 3 I, Laurie J. Jordan, an Approved Court
- 4 Reporter, do hereby certify that the foregoing
- 5 is a true and accurate transcript from the
- 6 record of the proceedings.

7

- 8 I, Laurie J. Jordan, further certify that the
- 9 foregoing is in compliance with the
- 10 Administrative Office of the Trial Court
- 11 Directive on Transcript Format.
- 12 I, Laurie J. Jordan, further certify I neither
- am counsel for, related to, nor employed by any
- of the parties to the action in which this
- 15 hearing was taken and further that I am not
- 16 financially nor otherwise interested in the
- 17 outcome of this action.
- 18 Proceedings recorded by Verbatim means, and
- 19 transcript produced from computer.
- 20 WITNESS MY HAND this 3rd day of July,
- 21 2014.

22

- 23 LAURIE J. JORDAN My Commission expires:
- 24 Notary Public May 11, 2018