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1	THE COMMONWEALTH OF MASSACHUSETTS		
2	MASSACHUSETTS GAMING COMMISSION		
3	PUBLIC MEETING #154 (Volume II)		
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6	CHAIRMAN		
7	Stephen P. Crosby		
8			
9	COMMISSIONERS		
10	Gayle Cameron		
11	James F. McHugh		
12	Bruce W. Stebbins		
13	Enrique Zuniga		
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20	June 11, 2015 1:30 p.m 3:10p.m.		
21	BOSTON CONVENTION AND EXHIBITION CENTER		
22	415 Summer Street, Room 102		
23	Boston, Massachusetts		
24			

PROCEEDINGS:

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CHAIRMAN CROSBY: We are reconvening

154th meeting of the Massachusetts Gaming 5 Commission. And we will go directly to item

6 number four, the Investigations and Enforcement

Bureau, Karen Wells Director.

8 MS. WELLS: Good afternoon, Mr.

9 Chairman and members of the Commission. As to

10 item 4(a) the Region C update, I can report to

11 the Commission that I did receive by the

12 deadline on Tuesday a term sheet between KG

13 Urban in GLPI that is currently under review

14 right now.

15 And we have a conference call

16 scheduled for tomorrow to discuss the issue of

17 qualifications for the folks and the company at

18 GLPI. So, we'll proceed accordingly, and I

19 will update the Commission as we proceed

through the investigation. 20

2.1 CHAIRMAN CROSBY: I just want to

make sure. We therefore do deem their 22

23 application substantially complete.

24 MS. WELLS: That would be my

1 recommendation.

CHAIRMAN CROSBY: Okay. Does that

3 require a vote on our part?

MS. BLUE: No.

5 CHAIRMAN CROSBY: No. We just

6 accept the recommendation, okay. And then what

remains is for you to determine who else are

8 qualifiers.

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MS. WELLS: Correct.

10 CHAIRMAN CROSBY: And then to work

11 | with probably other staff to figure out what is

12 going to be the RFA-2 timeline that coordinates

13 | with whatever your needs to do the background

14 checks properly.

15 MS. WELLS: Correct. I have sent

16 | notice to the applicant requiring the

17 | information that had already been provided the

18 updated because so much time has gone by. So,

19 we'll get that and certain other documents by

20 the 24th.

21 And then we'll work with the

22 applicant on the GLLPI issue. So, we're

23 proceeding along with the investigation.

24 CHAIRMAN CROSBY: Okay. Great.

1 MS. WELLS: I think the second item, 2 I will turn the microphone over to Ombudsman 3 Ziemba on the KG Urban citizen notification. 4 MR. ZIEMBA: Thank you, Karen. 5 Commissioners first on my agenda is a notice to 6 New Bedford's residents regarding the Commission's suitability process. At several 8 recent Commission meetings, we discussed the Commission's requirements related to 9 10 suitability and the holding of referendum. 11 To briefly summarize, the 12 Commission's regulations prohibit the holding 13 of a host community referendum prior to the 14 Commission determining that an applicant is 15 suitable. However, a community can move forward in advance of a suitability 16 17 determination if a community's governing body 18 votes to do so. 19 In addition to that vote, a 20 community must engage in a public education 21 campaign to inform its citizens that despite a 22 local vote, an applicant can only apply for a 23 casino license if it has been deemed suitable 24 by the Commission.

1 As part of the education campaign 2 that is required, a community must send a 3 notice describing the Commission's suitability and application process to registered voters. 5 Counsel Blue and Deputy Counsel Grossman and I 6 have reviewed the proposed citizens notice that's in your packet. And we've determined 8 that it is consistent with our regulations. 9 That it is substantially similar to other 10 notices that have been approved in the past. 11 As you know, there have been a 12 number of different notices that have already 13 sent in other parts of the Commonwealth. 14 I note one change to the notice that 15 is included your packet. Yesterday evening we 16 received notice that the city of New Bedford --17 the notice that is going to be sent, will be 18 sent likely by its city election commission 19 rather than the Mayor but that doesn't impact 20 our review of whether or not it complies with 2.1 the regulations. CHAIRMAN CROSBY: Our reg. doesn't 22 23 say anything about who it comes from? 24 MR. ZIEMBA: It does not. So, in

that regard I would recommend the citizens notice that is included in your packet.

CHAIRMAN CROSBY: Any questions, discussion? We need a vote for this, right? Commissioner Stebbins?

COMMISSIONER STEBBINS: Mr. Chair, I move that the Commission approve the community citizen notice as included in the packet for the New Bedford special election to be held on Tuesday, June 23.

CHAIRMAN CROSBY: Second?

COMMISSIONER CAMERON: Second.

CHAIRMAN CROSBY: You know, I just want to say that there's been some note of this phenomenon of moving the dates. And I recall the conversation that we had back when this first came up when some of the early cities were looking for this.

And we kind of wrestled with it because we originally thought that it was a good idea to have the background checks completed so that the people of a community get the right -- have the opportunity to vote on the people knowing everything about them who

are going to be doing this work in their town. 2 But we ultimately decided that our 3 legislation is so strongly supportive of local control that so long as a community met these 5 certain conditions including this letter that 6 we really should let them determine when they want to have their election. 8 And for my money that same logic 9 holds here as it did for Springfield and Everett and others. Further discussion? 10 11 COMMISSIONER MCHUGH: I agree with 12 that. 13 CHAIRMAN CROSBY: All in favor, aye. 14 COMMISSIONER MCHUGH: Aye. 15 COMMISSIONER CAMERON: Aye. 16 COMMISSIONER ZUNIGA: Aye. 17 COMMISSIONER STEBBINS: Aye. 18 CHAIRMAN CROSBY: All opposed? 19 ayes have it unanimously. MR. ZIEMBA: Commissioners, I have 20 21 one other item. As you know, the Commission's 22 Region C RFA-2 deadline has been no sooner than 23 July 10. I recommend that the Commission 24 consistent with the comments from the Chairman

a couple of minutes ago that the Commission staff review that deadline and present at a Commission meeting in the very near term.

Although we'll need some time to further review how soon the deadline can be set, I believe that we can safely say that July 10 will not be the deadline for several reasons. First, both applicants are currently in the midst of a phase of the Massachusetts Environmental Policy Act, MEPA review scheduled to conclude on July 10. Applicants will need some time to review any findings and make any adjustments to their proposals based on what is determined through that process.

And second, as we noted further time will be necessary due to the review of the KG Urban application by the IEB.

And third, it is likely that both applicants will need some time to be able to fully engage in discussions with surrounding communities and with impacted live entertainment venues prior to the RFA-2.

CHAIRMAN CROSBY: Okay.

COMMISSIONER MCHUGH: So, the

recommendation basically is to notify both applicants that July 10 is not the deadline.

And that the deadline will be decided upon soon as we can but it's not July 10.

MR. ZIEMBA: That's right.

COMMISSIONER ZUNIGA: Can we target perhaps the next meeting of the Commission, the end of June meeting or shortly thereafter for a look at that timeframe, taking into account all of those moving pieces? At a minimum, an order of magnitude of a date, if you will, an approximation?

MR. ZIEMBA: Yes. I think that should give us sufficient time to figure out what would be a good recommendation.

COMMISSIONER ZUNIGA: Okay.

CHAIRMAN CROSBY: There has been one applicant who has been ready and willing and waiting here for a while. So, we do want to move as quickly as we can.

And we did do some very approximate talking at a recent meeting that sort of gave ballpark ideas. There's probably no point in talking about it anymore because we'll get this

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right in the next day or two -- the next week or two.

But when do we plan to release the final revised RFA-2 form itself?

MR. ZIEMBA: In conversations with Director Day, I believe that we are planning to release that by mid to late next week.

MR. DAY: That would be correct.

The revisions are all but complete. So, it's just a matter of getting it assembled in the right format and releasing it.

COMMISSIONER MCHUGH: We posted what the revisions are. We just haven't reformatted them, right? Or have we posted what they are?

MR. DAY: I don't think we have posted what they are. They are basically in the final reformat.

18 CHAIRMAN CROSBY: Weren't they in 19 our packets?

MR. ZIEMBA: They're included in the packets.

22 CHAIRMAN CROSBY: They were in our 23 packages in one of the recent meetings. So, 24 they are on the website. So, if anybody,

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1 either of the two applicants that wants to get 2 working on it, they're up there. And as we've 3 said many times, even though there are some formatting changes, there are no substantive 5 changes. 6 So, whatever work is being done to 7 prepare for the RFA-2 form that's time well 8 spent. Anything else? 9 MR. ZIEMBA: That's it. Thank you. MS. WELLS: And the last item on the 10 11 agenda for the Bureau is the update to the 12 Commissioners on the key gaming employee 13 licenses and the vendor licenses that have been 14 issued. 15 We have three temporary key gaming 16 employee licenses issued Tyler Evan Andrews, a

employee licenses issued Tyler Evan Andrews, a surveillance supervisor at Penn National,
Bogdan Magonski, player services supervisor at Penn National or PPC, Plainridge Park Casino and Ian Scott Thomas Burrell player services shift manager at Penn National, PPC.

CHAIRMAN CROSBY: What is NMI?

MS. WELLS: No middle initial.

CHAIRMAN CROSBY: Oh, interesting.

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Page 12 1 MS. WELLS: That's a law enforcement 2 term. 3 So, they've complied. And the 4 memo's in your packet about the compliance with 5 the regulations to issue the license. 6 CHAIRMAN CROSBY: Okay. 7 MS. WELLS: And that's all I have 8 for you this afternoon. 9 CHAIRMAN CROSBY: Great, thank you. 10 COMMISSIONER MCHUGH: Thank you very 11 It makes you think of Harry S. Truman, much. 12 right? 13 CHAIRMAN CROSBY: Actually, no. Ιt 14 didn't make me think of Harry S. Truman. 15 COMMISSIONER MCHUGH: He didn't have 16 a middle initial. He just made one up. 17 CHAIRMAN CROSBY: Oh, he just made 18 I didn't know that. Well, you live one up? 19 and learn. See what you'll get by coming to 20 our meetings? It's interesting.

MR. DAY: Good afternoon. Thank
you, Chairman Crosby. If I could, I would like

update, Executive Director Day.

Item number five, administrative

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you to refer behind tab 5(a) please. The next 2 topic is for us just to have a brief discussion 3 about the June 18 and Plainridge Park, the possibility of getting --CHAIRMAN CROSBY: Did you forget the 5 6 bios? MR. DAY: Oh, yes. I forgot one of 8 my chief tasks here. I must have reminded 9 myself about five times and still forgot it. 10 It is my understanding that we have some 11 excellent appointments to a couple of our 12 advisory committees. And I believe, Mr. 13 Chairman, you were going to give us the details. 14 15 CHAIRMAN CROSBY: Right. I think 16 this is important. We, as you all know, after 17 the referendum was defeated, in other words, 18 the casinos were maintained, we talked at the 19 next Commission meeting about remembering that 20 it's important that 40 percent of people voted 21 against the casinos. And we wanted to be 22 mindful of their concerns and interests as 23 well. 24 And Commissioner McHugh and I

thought that it would be a good idea to see
whether we could recruit some people from the
anti-casino group, the repeal the deal group,
who would be constructive advisors albeit
advisors with a strong negative feeling about
casinos.

We talked Scott Harshbarger, who was one of the leaders of the repeal the deal effort. And he thought it was a good idea. He gave us some suggestions.

And I'm happy to report that we now will be adding two representatives from the casino opposition leadership group to our advisory boards. This does not mean that they're not still opposed to casinos. It means they understand that there are going to be casinos. And they want to be represented in the thought process about overseeing.

The first will be an addition to our Gaming Policy Advisory Committee, GPAC. And that individual is a person many of you are familiar with, Bill Walczak. I'm going to read you his resume, his brief bio.

Bill is most associated with the

redevelopment of the Codman Square area of

Boston. A multicultural community which was

founded in the 70s and became known as an area

for racial unrest and economic disintegration.

Bill was CEO and founder of the Codman Square

Health Center, a major factor in the

regeneration of the community.

Bill is also founding president of Codman Academy Charter School. The Health Center's innovating efforts have made it nationally and internationally known. Bill has worked on community regeneration efforts in a number of countries around the world.

He's a founding president of the Massachusetts nonprofit network and is on the executive advisory council for WBUR Radio. He has other distinguishing features. And as you no doubt are aware, he was a candidate for mayor in the last election. And we are really pleased to welcome Bill to the Gaming Policy Advisory Committee.

The second is Tom Conroy who was also one of the leaders of Repeal the Deal.

Tom has agreed to join our Gaming Research

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Advisory Committee. And he has quite a remarkable background, served in the Mass.

3 House of Representatives from January 2007

4 until 2015. He was chair of the joint

5 committee on labor and workforce development.

He was a candidate for Massachusetts state treasurer in 2014. And earlier than that in his youth, he was legislative assistant to Senator Mikulski. Tom also has 16 years of experience working in the private sector as a management consultant.

This is really interesting. Tom currently serves as Vice President of Government Performance for the Pew Charitable Trust. In this capacity, he oversees fiscal and economic policy research analysis and advocacy initiatives.

In this role he leads Pew's work to help all levels of government achieve short- and long-term financial health and related matters. Obviously, very relevant to the financial side and financial objectives and net analysis of what casinos do.

He has a bachelor's from Yale and a

master's from Johns Hopkins. So, Tom Conroy 2 will join the Gaming Research Advisory 3 Committee, Council and we really welcome him and feel very, very fortunate to have good-5 faith constructive critics of our industry be 6 willing to say okay, the industry is here. Let's work with you to make it as good as we 8 possibly can. Thank you. Go ahead. 9 MR. DAY: Thank you, Mr. Chairman. 10 I'll try to start this over again. Behind tab 11 five is a memorandum that we put in the packet 12 for the Commission. My comments here will be 13 based on that memorandum. 14 The plan is at this point at the 15 Commission's special meeting on June 18, staff 16 plans to present information about Plainridge 17 Park Casino's readiness to open as described in 18 Commission regulations. I want to just touch 19 on a few of those items that will be discussed 20 as part of that presentation. 2.1 Of course compliance with 135, which 22 is the monitoring regulations that the 23 Commission put in place and of course permits 24 and occupancy. License agreement and

1 conditions, related infrastructure, host and 2 surrounding communities, impacted live 3 entertainment venue agreements, certificates of occupancy, other ancillary services that have 5 been built to superior quality and comply with 6 conditions. Elevators, certificate of operation, provision of office space for MGC, 8 tax intercept memo, MOU, slot machine certification and verification of the software 9 10 and permitting, the casino gaming management 11 system's approval, network security plan, CMS 12 platform standards, responsible gaming plan, 13 self-exclusion, credit restriction, GameSense, 14 the progress on reaching diversity goals, 15 hiring goals, floor plan and status of 16 inspections for final approval, hours of 17 operation, internal controls including 18 consultants' reports and approval, surveillance 19 plan, emergency response plan, critical 20 incident preparedness plan, anti-money 2.1 laundering plan, slot management plan, 22 licensing compliance and status, an update to a 23 list of the gaming establishment employees and 24 temporary tax reporting process and payment.

This is not meant to be an exclusive list of that information I'll be presenting to the Commission, but I did want the Commissioners and those listening to have a perspective on how much information will go into that decision on whether or not to allow Plainridge Park to open.

As the staff make their presentation, any remaining requirements, as you might imagine, as both Plainridge Park and our staff are working through the process to get to these reports, the reports or the memorandums that will be in the file will sort of be a living document. They'll cut off at a certain date but there will be other more progress made that they will supplement as they discuss it with you verbally.

In addition, there may very well be items that still remain to be inspected and approved. And we will ask the Commission to add that to any decision that you might make.

So, based on the information that will be presented at that time, we'll ask the Commission to make a determination that

Plainridge Park Casino be open for business for test play on June 22, evaluation on June 23, and opening on June 24 pending any final onsite inspection.

One thing that we hopefully will consider to go with that if the Commission makes that determination that PPC can open, we will need the Commission to delegate a Commissioner the authority to approve a temporary operations certificate based on the evaluation of the test and play and final favorable inspection on site.

A final inspection checklist will be completed. And on June 23 based on the previous day's play, corrections will be made to allow for the delegated Commissioner to approve a temporary operations certificate for June 24.

From there, we are confident that will be a successful opening. And on June 25 at the Commission's regular meeting, the Commission will need to consider a final operations certificate and if needed a compliance memorandum that might go with it to

provide that authority for PPC, Plainridge Park Casino, to open full-time after that date.

CHAIRMAN CROSBY: I was away when we originally had had the idea of a tentative meeting scheduled for the 23rd, I think, just in case something came up during the soft opening on the 22nd. That's been changed, but I gather you thought through that whatever could possibly come up, we can either delegate to someone to deal with or for some other reason it will not require a meeting. So, there's really no need to have another one sitting there.

MR. DAY: Correct, Chairman. In the end, we're hoping this meeting on the 18th, which is only four days before that will allow us to present a sufficient amount of information so that that list of remaining to do's, so to speak, is very low.

And then also because essentially final drops and those things will be at four o'clock in the morning -- might be at an early time in the morning, -- I almost got too carried away there. -- will be at an early time

the morning, it will be really inconvenient and difficult for staff to get information ready in order to make an afternoon meeting.

So, it made more sense to have the on-site Commissioner with delegated authority make those determinations for a temporary operations certificate. And then bring that back at the Commission time actually when even the Plainridge officials can be there for consideration of that final operations certificate.

CHAIRMAN CROSBY: Okay.

COMMISSIONER ZUNIGA: That delegation we can address on the 18th? Or is this the delegation we already gave to Commissioner Cameron?

MR. DAY: Thank you, Enrique. The Commission has delegated to Gayle the authority to approve final floor plan issues. One thing that we haven't done is surveillance cameras, those kind of locations.

Commissioner Cameron together with Bruce Band and his team will go through that process. And those will each be approved by

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1 Commissioner Cameron hopefully incorporated 2 into the floor plan. This will be the 3 subsequent list after the July (SIC) 18 4 meeting. COMMISSIONER ZUNIGA: It's fair to 5 say we'll have a full plate at our June 18 6 7 meeting, the special meeting all things 8 Plainridge? 9 MR. DAY: That's correct. We 10 believe so. The meeting is scheduled to start 11 at 1:30. And we believe we'll have sufficient 12 material for the Commission on that date. CHAIRMAN CROSBY: Okay, great. 13 14 Anything else? 15 MR. DAY: Okay. Thank you very much 16 Commissioner. With that you'll find on tab 17 5(b) you'll find a memorandum from Paul 18 Connelly, Director of Licensing and copies of 19 PPC's gaming beverage license application. 20 And I'll let Paul here continue the 21 discussion about the gaming beverage license 22 application. 23 MR. CONNELLY: Thank you very much, 24 Director Day. Good afternoon, Commissioners.

The Division of Licensing has forwarded to you Plainridge Park's application for a gaming beverage license. It has done so with the recommendation that it be approved.

There are some issues that I highlighted in the memo that accompanied the application itself. Before I touch on those, I just wanted very briefly to discuss some of the process that was behind this conclusion.

There was a very good collaborative process, in my opinion, between the Division of Licensing, Deputy General Counsel Grossman and Plainridge Park to work through the issues, to identify any potential issues that might appear and work through them in a very collaborative manner.

That included some of the issues that I'm going to touch in the third bullet, which will be addressed in the follow-up site visit. But one point I did want to note as well that I know there's a lot of information in those applications. And I'm ready to answer any questions you might have for me about them.

But one of the items you may notice,

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there is a one o'clock closing time across the
majority, actually all but one of the parts of
the facility. And that's significant for the
following reason. That really brings
Plainridge Park in harmony with the surrounding
communities, which I know was a concern of some
people.

They did affirmatively set, even though the law allows for 2:00 AM, they've applied for 1:00 AM basically to bring themselves in harmony with the surrounding communities, which I think is a significant point to mention.

COMMISSIONER CAMERON: If I could touch on that piece. Early on when we started having meetings with the police chiefs from not only Plainville, but the surrounding communities, this was a significant issue that all of the chiefs identified early on. The fact that they were very concerned that folks would be leaving the establishments in their communities, which closed at one to head over to the new casino for the 2:00 AM closing.

I give Penn and Penn officials great

credit for listening and being a partner in those communities, and really on their own making a decision that 1:00 AM would work for them and really pay attention to those public safety concerns raised by the chiefs.

So, another example of working together and coming up with this on their own. Nobody really said you have to do this, but I was very pleased to see this. And I know the chiefs and the state police will look at this as a very positive step toward being a good neighbor and being concerned for public safety.

MR. CONNELLY: Exactly. I'd just like to echo that comment that this was something that they had come up with that was not encouraged by me as part of the discussions on the license. Also I should note, I can speak obviously to the process and to my recommendations, but I should mention that some representatives from Penn are here if there are any additional questions that you might want to direct to them.

CHAIRMAN CROSBY: Just to say thank you for your sensitivity to this issue, Lance.

COMMISSIONER ZUNIGA: I just have a logistics question. Can they apply -- How long is the term of this license? Will they be able to reapply and reconsider something like this, for example?

MR. CONNELLY: So, the license that would be issued would be for three years. The regulations do allow for them to come back to amend. And there's a process that would essentially mirror the same process they had to apply for the original where they would resubmit. We would examine it. We would negotiate it if there was anything that we didn't feel was clear or in the interest of public safety or gambling.

another example of the cooperative and collaborative process that Penn has been in since the beginning. We've asked them to do a number of things, including the breaks on the slot machines and the like. And they have responded in I think exemplary fashion to many if not all of our requests as well as the job they've done on the diversity. So, this is

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getting this whole industry in Massachusetts off to a good start. This is another example of it. So, thanks.

MR. CONNELLY: So, the first issue that I highlight in the memo is the issue of insurance. Penn provided us -- Plainridge Park provided us with evidence of insurance that in my opinion is sufficient. They far exceed the minimum thresholds that we require in the regulations. But they do not meet the maximum threshold, which in the regulations states that there shall be no annual aggregate limit.

That being said, the level of insurance that they provided us, in my opinion, is frankly sufficient to cover any possible occurrence that might happen there. In addition, I think in my limited research, no annual aggregate limit is an extremely difficult limit to find if it is at all possible. And I have an open question that we'll continue to research if indeed such policies exist. So, what Plainville Gaming actually provided us I feel is sufficient.

COMMISSIONER CAMERON: Director

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Connelly that opinion is shared by our Legal Division as well. 2 3 MR. CONNELLY: Actually, I should 4 have said that upfront. Their opinion is 5 frankly in this regard more important than 6 mine. They do agree. And I followed their lead to be brutally honest. 8 MR. DAY: I might add. PPC did 9 request a variance from this regulation just to 10 be clear. And in that process, our Legal Division took a look at the certificate of 11 12 insurance. And they determined that the 13 certificate of insurance far exceeded what was 14 really was included in our regulations. So, 15 the variance wasn't necessary. 16 MR. CONNELLY: I'd like to take the 17 third bullet next. 18 COMMISSIONER MCHUGH: I'm sorry. Has the variance been issued? Is this one of 19 20 the variances that you can issue or we have to? 21 MR. DAY: No. This is why I 22 referred this to our legal counsel because it 23 was a variance -- would have required a

variance to 136 as opposed to an internal

control. And I got that response. I am in the 2 process of formally notifying Plainridge Park 3 of that decision. COMMISSIONER MCHUGH: So, it's a 5 decision. That's not something we have to --6 MR. DAY: No. Unless the Commission 7 obviously could grant a variance if they felt 8 it was necessary, but legal has determined that it's not. It's not needed. 9 COMMISSIONER MCHUGH: Okay. I'm a 10 little slow on the uptake here. 11 12 MR. CONNELLY: If I may, I will take 13 the third consideration first. 14 COMMISSIONER MCHUGH: Before we 15 leave that, I take it that the result is 16 conditioned on the continued existence of the 17 umbrella policy, right? So, is that something 18 -- I am sure that it'll always be but is that 19 something we should expressly require? 20 MR. DAY: The correspondence that I 21 would return to them would be with the exception that any change in that certificate 22 23 of insurance that they provided would have to

give immediate notice to us.

1 COMMISSIONER MCHUGH: To us? 2 MR. DAY: To us, yes. 3 MR. CONNELLY: And additionally, as 4 the license expires in three years when they 5 reapply, proof of insurance would be part of 6 that package as well. COMMISSIONER MCHUGH: No, I 8 understand that. I don't know whether -- Those 9 policies often are just an annual policy. They 10 can change from year to year. 11 MS. BLUE: Sometimes they can, yes. 12 COMMISSIONER MCHUGH: But if it 13 changes, the liability limits or any other 14 material changes occur, they have to notify us 15 right away. 16 MR. DAY: That's correct. 17 COMMISSIONER MCHUGH: Okay. 18 MR. CONNELLY: As I had mentioned 19 before, this was and as Commissioner McHugh 20 echoed, this has been a very collaborative 2.1 effort with Plainville. Where that appears 22 most prominently is there are some issues that 23 are still outstanding where there are promises 24 regarding some of our requirements or some of

our suggestions rather as a condition for the license that still have not been implemented but are promised to be implemented.

And what I'd like to do is follow up on those. Specifically, there's a fence on the racing apron where there is currently -there's a temporary fence but previously it had been open access to our parking lot. And we're asking that a fence be placed there to delineate the licensed from the unlicensed area, as well as not allowing people to just migrate out with alcoholic beverages into the parking lot.

There are a number of places where there may be unattended exits where they have promised to put signage indicating that no alcoholic beverages beyond this point. We would like to see those placed.

And also, the racing entrance, new racing entrance that big glass double door, they're going to post someone there who normally gives out brochures for the racing events, but who will also take on the new duty to keep an eye on that area. And if they spot

anyone attempting to leave with a beverage to notify them in addition to signage.

So, there's some positive control at that door making sure people don't wander out into the parking lot with alcoholic beverages.

We would like to I think recommend that the Commission recommend that that be enforced before the license actually be issued.

The third consideration in the memo is one I wanted to leave for last because I think it's going to generate some additional discussion is the issue of smoking. In their request, PPC contemplates a smoking porch area where patrons could take an alcoholic beverage outside, have a cigarette or cigar in an area that is outside of the physical building itself but surrounded with a fence.

There has been much discussion, to put it lightly, as to how that would work and how the law and the regulations speak to allowing that. And at that point, I'd like to turn it over to Todd Grossman to address that issue more directly.

MR. GROSSMAN: Thank you, Paul.

1 Good afternoon. This issue comes up as a result of a provision that's contained in 3 Chapter 23K section 9(a)8(i) which requires that Plainridge Park Casino agree to as they have in their application maintain a smoke-free environment within the gaming establishment under section 22 of Chapter 270. And what 8 Chapter 270 section 22 is is the state's --9 basically the no smoking law.

There is, as Paul mentioned, a question as to whether smoking is allowed in any fashion in the casino. And if it were included as part of the gaming establishment, patrons would be allowed to consume alcoholic beverages.

If it were excluded, then patrons would not be allowed to consume alcoholic beverages though they may be able to smoke.

So, the question is whether there is any interpretation of the governing laws that would allow a patron to both consume an alcoholic beverage and smoke. And the same analysis applies really to both the smoking porch and to the apron outside of the racing

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area right in front of the racetrack.

And the way we have been looking at it is that it is essentially -- There are a couple of issues to focus on. The first is, and we'll get into this a little bit later, but whether these two areas can be included as part of the gaming establishment. And we can set that aside for the time being because we'll talk about that later.

But assuming for the time being that they can be included as part of the gaming establishment, the question is what is the interpretation of Chapter 23K section 9 that requires licensees to maintain a smoke-free environment?

And it's important to bear in mind the entity that ultimately enforces Chapter 270 section 22. And in this case it's the town of Plainville Board of Health. So, when we go through Chapter 270 section 22 to try to figure out whether smoking would generally be allowed in these two areas, it seems as though it would be important to understand whether the town itself would allow smoking in either of these

1 areas.

And it is my understanding that
Plainridge Park Casino has consulted with the
Board of Health or a member thereof and learned
that if the area were constructed such that it
was not an enclosed area under the statute that
smoking is essentially permitted in accordance
with Chapter 270 section 22.

So, 270, 22 draws a distinction between enclosed areas and unenclosed areas. And the closest analogy that we were able to draw was to the treatment under Chapter 270 of bars and taverns and restaurants. And it seems as though that smoking would be permitted in bars, taverns and restaurant so long as it is in an unenclosed area. And that is consistent with our understanding of the town of Plainville's handling of these two areas.

Now I think it is also important to bear in mind, as I understand it, the town does not issue a permit or anything of that nature for smoking areas or anything like that. They would just essentially enforce any violations.

In fact, the town also has bylaws

that govern smoking within the town of

Plainville that further define enclosed areas.

And they say essentially that it would have to

have a roof for starters. Neither of these

areas will have a roof. So, the town

essentially has determined that this is not an

enclosed area and smoking would be allowed.

Accordingly, instead of us parsing the statute and trying to interpret it, it seems to a point that we can rely on the town of Plainville Board of Health to interpret the statute as they are charged with doing to make a determination as to whether smoking is allowed there.

Although, the Commission should consider a potential reading of Chapter 23K section 9 where it says that there shall be a smoke-free environment within the gaming establishment under section 22 Chapter 270.

So, we have to think about why the Legislature chose to use that language it did. Why didn't it just say that the licensee shall maintain a smoke-free environment in the gaming establishment, period? Why is it that t chose

to say in accordance with Chapter 270 section 2 22?

And furthermore, it is important, I think, that we give meaning to all parts of that provision as we have done in other instances. And not limit it to a reading where we just say that the licensee shall maintain a smoke-free environment in the gaming establishment, period.

It's important that we read Chapter 270 section 22 into the provision. And what that does is it provides guidance as to where within a particular premises, whether it's a bar or restaurant as would be similar to our situation or otherwise, what the requirements would be to allow smoking in a particular area.

And here, they basically say if it's an enclosed area, there can't be any smoking.

So, clearly inside the casino there wouldn't be smoking allowed. That is why Chapter 270 section 22 is important. But to provide meaning to it, we also have to read in where smoking would be allowed under 270, 22.

And that would be presumably in

areas that unenclosed, which is what these two areas are, which is presumably the point where the Board of Health came in and said smoking is allowed.

So, that's basically a long-winded explanation of what this one provision in the statute can be interpreted to say. And at the end of the day, I guess the recommendation is that the Commission determine whether these areas are in or out of the gaming establishment but that we defer in part anyway to the Board of Health to interpret whether the applicability of Chapter 270 section 22 to determine whether smoking is allowed in these particular areas.

COMMISSIONER MCHUGH: As I understand it, the statutory construction were we to do it on our own and the Board of Health's application of that all wind up in the same place.

That 23K section 9 says as you said at the relevant portion the operator has to maintain a smoke-free environment within the gaming establishment under section 22 of

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1 Chapter 270. And then if you go to Chapter 270 2 section 22 and specifically subparagraph B(1), 3 it says that it shall be the responsibility of the employer to provide a smoke-free 5 environment for all employees working in an 6 enclosed workplace. So, under 23K as it incorporates 8 270, smoking is prohibited in an enclosed 9 environment. This is not an enclosed environment 10 11 or at least the Board of Health has determined 12 that it's not an enclosed environment. 13 Therefore, smoking is not prohibited either by 14 the statute or by the town's approach to 15 enforcing smoking rules. Is that essentially 16 -- Is that right that both the town and our own 17 independent construction of the statute wind up 18 in the same place? MR. GROSSMAN: I think that's 19 20 exactly right. We start with what we 21 understand the town to have said, and we see 22 how they got there. And it makes sense to us. 23 And that's exactly right.

CHAIRMAN CROSBY: Why would the

1 Legislature put in the reference to smoke-free establishment at all? Why not just say as to 2 3 smoking, the gaming establishment will be subject to whatever that other section is? 5 MR. GROSSMAN: I think your question 6 to put a finer point on it is why doesn't this just say maintain a smoke-free environment 8 under section 22 Chapter 270 and not say in the 9 gaming establishment? 10 CHAIRMAN CROSBY: Right, that's what 11 I'm asking. 12 In thinking about MR. GROSSMAN: 13 that point, all I could come up with was they 14 wanted to ensure that it was clear what they 15 were talking about, and that it not be the 16 whole premises of the plot of land or any other 17 particular areas. 18 That it be applicable to the gaming 19 establishment. It's a good point. You can ask 20 that question. You can ask the other question. 21 Why did they need to add Chapter 270 section 22 22 at all? But I think in order to give any 23 meaning to Chapter 270 section 22, you would 24 have to read it to allow smoking in those

portions of the gaming establishment that are essentially unenclosed, which is what I think the Board of Health has essentially said.

COMMISSIONER MCHUGH: Well, if we're looking for the legislative purpose, one can devein a legislative purpose to protect employees not patrons. That would be an underlying rationale for what they did.

So, the smoke-free environment provisions of 23K are aimed at protecting employees just as the general smoking law, antismoking is aimed at protecting employees.

I haven't read the whole statute. I'm sure you have. But that seems to me from these snippets to be a rationale that comfortably underlines both provisions.

MR. GROSSMAN: I think one could ask why they included this provision at all. And I think the answer to that question is just to hammer home the importance and to bring to everyone's attention that there's certainly -- that the smoking law does apply to the casino even though parts of -- there have been exceptions carved out in other areas, the

alcoholic beverage area and whatever.

But here they said no, this applies. If they didn't say anything, I think it still would have applied. But here I think they were just trying to highlight the point that it does. But not that it applies any differently than it would apply anywhere else.

COMMISSIONER ZUNIGA: Especially when compared to other states where smoking is allowed indoors on casinos.

MR. GROSSMAN: Ultimately, if it weren't an issue as to whether drinking would be allowed in this particular area, it might be something that may never have even come before the Commission. They would have just had the smoking porch. If people weren't going to drink there, you may have never even considered whether it was okay.

We just assumed that the Board of
Health is okay with it that it's okay. It only
became an issue once we learned that there was
an interest in allowing patrons to consume
alcoholic beverages there.

CHAIRMAN CROSBY: So, that sentence

1 -- 23K does refer to employees, right? 2 MR. GROSSMAN: No. It just says a 3 smoke-free environment within the gaming establishment. Then it cites the Chapter 270 which references smoke-free workplace. 5 6 CHAIRMAN CROSBY: So, it's by 7 reference not directly. 8 COMMISSIONER CAMERON: So, our 9 interpretation is as far as the racing apron 10 nothing will change meaning as of now they can 11 be outside having a drink as well smoking. And 12 where it is new is the smoking porch, because 13 obviously that didn't exist before. But that 14 also would be very similar to the apron. 15 fact, someone could step outside with a drink 16 and smoke in this area that is not enclosed. 17 MR. GROSSMAN: Right. 18 COMMISSIONER ZUNIGA: I'm fine with 19 that. 20 CHAIRMAN CROSBY: I am too. 21 Commissioner Stebbins? 22 COMMISSIONER STEBBINS: I am too. 23 CHAIRMAN CROSBY: Do we a vote on 24 all of these?

1 COMMISSIONER MCHUGH: I think so. We have to grant the license. 2 MS. BLUE: It would be the alcohol 3 4 beverage license which is before you to grant 5 the license, yes. 6 CHAIRMAN CROSBY: As discussed not 7 as presented. Anything else on the license? 8 Do we have a motion? 9 COMMISSIONER MCHUGH: I move that 10 the Plainridge Park be granted the liquor 11 license in conformity with the license laid out 12 in the materials before us and with the 13 conditions set out in the covering memorandum 14 that is also included in the materials. 15 CHAIRMAN: The smoking porch does 16 not set out -- was left open in the memo. So, 17 if you amend it to include our discussion about 18 the smoking porch? 19 COMMISSIONER MCHUGH: Let me reframe 20 I move that the Commission approve the 21 gaming beverage license application for 22 Plainville Gaming and Redevelopment, LLC as set 23 out in the materials with the requirement and 24 condition that if there's any change to the

insurance policy now in effect that Plainville

Gaming and Redevelopment, LLC immediately

notify the Commission.

Second condition that they comply

with the punch list items, we'll call them that

are included in the third bullet of the

memorandum to the Commission from Paul Connelly dated June 8, 2015 which also is in the

materials. And that the smoking porch and

10 apron be included within the gaming

11 establishment and that smoking be permitted in

12 both areas so long as those area are unenclosed

to the satisfaction of the Plainville Board of

14 | Health.

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15 CHAIRMAN CROSBY: Do you need a reference to alcohol too?

MS. BLUE: Well, you're approving the license. Those areas will be covered by

19 the license.

COMMISSIONER ZUNIGA: By including it in the gaming establishment we have.

MS. BLUE: And they're also included in the description of the license. The license describes particular areas where the alcohol

Page 47 1 can be sold and consumed. 2 CHAIRMAN CROSBY: All right. Do we 3 have a second? 4 COMMISSIONER ZUNIGA: I second that. 5 CHAIRMAN CROSBY: Further 6 discussion? All in favor, aye. 7 COMMISSIONER MCHUGH: Aye. 8 COMMISSIONER CAMERON: Aye. 9 COMMISSIONER ZUNIGA: Aye. 10 COMMISSIONER STEBBINS: Aye. 11 CHAIRMAN CROSBY: Opposed? The ayes 12 have it unanimously. 13 COMMISSIONER CAMERON: Good work. 14 COMMISSIONER ZUNIGA: Thank you. 15 COMMISSIONER MCHUGH: Very good. 16 Thank you both. 17 CHAIRMAN CROSBY: Next up? 18 MR. DAY: Commissioners, behind the 19 next tab you will find the budget documents. 20 The budget presentation would be 5(c). Our 21 plan today is to review the proposed Commission 22 budget and to try to answer any questions the 23 Commission might have, consider any input as 24 well and then come back to you on June 25.

So, we're not asking at this point that the Commission take a vote on the budget but just we're here to provide information.

Also wanted to mention that this is our first budget where we've been able to involve our licensees that were represented in a work group. I know both Derek and I found their input very helpful and very open. And in many of the cases, we adopted their suggestions.

So with that I'd like to turn it over to our CFAO, Derek Lennon.

MR. LENNON: Thank you, Rick. Good afternoon Mr. Chairman and fellow

Commissioners. Agnes and I are pleased to be here today to present to you the FY16 MGC preliminary budget.

As Director Day just pointed out, this is a budget presentation and there is no action required of the Commission today. We'll be coming back on June 25 with any suggested changes from you or items for consideration if you decide to open this up for public comment.

In your packet, you have a

memorandum and three attachments. I'll attempt to summarize the memorandum so people don't have to hear me read 12 pages of numbers and spreadsheets.

But the attachments for the public and for your intake, attachment A is a list of spending and revenues by account. Attachment B and C are detailed level spending reports of MGC anticipated budget items.

Attachment B represents spending at the account division, object class, object code and then budget item. Attachment C is the exact same information except it's ordered a little different. It goes by object class then object code and so on.

This is a higher level transparency than we presented the budget in the past. It's the same level of information we gave to our licensees prior to them coming into the meeting.

The MGC preliminary fiscal year 2016 budget totals \$31.58 million. This includes \$28.3 million in spending for gaming operations, which funds 70.48 FTEs, two

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contractors and three interns. Out of that estimated 70.48 FTEs, eight would be new hires in this coming year.

It also includes \$1.75 million in racing operation funding which has five FTEs and one contract position built in. Then there's an additional \$1.7 million or racing payments to licensees and host communities.

The MGC office administration and finance worked with each division director to develop both spending and employee projections for FY16. Director Day pointed out those recommendations were reviewed by a team of the Executive Director, Treasurer Zuniga, Agnes and I.

The review resulted in a reduction of eight proposed FTEs. So, we were at 16. We dropped down to eight based on this review. It also led to around \$1.3 million in spending reductions before it ever got to the licensees.

The revised spending recommendations were then presented to representatives from Wynn, Penn and MGM. They had two weeks to take in all of that information. We gave them, as I

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said, the same level report that you see here.

Plus we gave them our salaries and our

3 projected hires for the year by each division.

I thought it was a very productive meeting. It was three and a half to four hours. We went through every single item of spending. We went through every single employee. We went through every single anticipated hire and the anticipated hire date. And we had some very honest and positive feedback.

As a result of those meetings, we cut our budget another one million dollars,

1.075 to be exact. The licensees had asked for a little more than that. But we did agree with quite a bit of what they recommended, with the majority those cuts coming from the oversight budget management of anticipated spending.

Just to summarize where our budget is, the Gaming Control Fund in FY16 is approximately a 14.8 percent increase over the FY15 funding level. I know that sounds high. And conducting a meaningful analysis year-over-year is very difficult when the agency is still

in startup mode and has one-time costs in both fiscal years, '15 and '16, as well as significant new costs associated with the opening up of the Plainridge Park Casino and annualizing out those costs.

To try to put meaning to it, I've attached a chart in the memorandum, but I'll just talk to the high levels of them. Payroll is increasing by \$1.57 million. This comes from an annualization of some of the new hires in FY15. The most notable of those are the 12 new gaming agents that came on.

Then there are the eight new positions. So, that's 20 positions that we've basically added to the budget this year to help staff up and be ready to regulate the opening of the Plainridge Park Casino.

Pension related costs which are associated, a percentage of payroll, are going up by about a half million dollar, \$496,000.

We'll be moving into our permanent -- I'm sorry. Pension related costs are going up associated with that.

Space rental costs are going up by

\$496,000. That's a result of us moving from temporary space into permanent space. And we've been getting a great deal on temporary space in downtown Boston. We're paying about \$18 a square foot, which is unheard of. And we'll be going to market rates space once we get into space that's built out.

Consultant costs, which is a key point that the Commission has asked us to keep track of are actually decreasing this year.

They're going down by \$1.3 million. The main piece of that is the IEB doing investigations in-house now. So, we're relying much less on contractors to do our investigations.

Cost for our police enforcement have increased by \$1.2 million. That is representative of the cost of the details of Plainridge Park Casino. The Attorney General's office costs has increased by \$1.1 million. That includes 10 new FTEs, leasing of space for them and the corresponding build-out of that space.

Grant funding has decreased by \$1.27 million, which is a combination of SEIGMA's

baseline study cost decreasing and less grants being anticipated from the Ombudsman's office as we move out of this application stage and into the licensee regulations stage.

And finally, IT costs are scheduled to increase by \$1.5 million as a result of the CMS becoming operational for three quarters of FY16.

One thing that the Commission has asked staff to be cognizant of is our cost in relation to other gaming regulatory bodies.

The sentiment is shared by our licensees as they fund the majority of our costs either through the per slot machine fee, which is just under \$4.5 million, or the cost assessment, which you'll hear later on would be about \$22.2 million.

In order to make sure that we're not becoming an outlier, you first must understand that comparing agency to agency or regulatory body to regulatory body is a very difficult task based on the intricacies of each different law.

For example, Massachusetts has a

\$28.3 million budget under the Gaming Control

Fund. However, that funding includes \$1.9

million for the state Attorney General's

office. And reimbursements for these costs are

required by statute. We don't have any

authority to decrease that funding. They are

required by statute. So, we have zero

\$3.2 million in state police costs are related -- are included in this budget.

475 of that is for the AG's office police detail. The rest is between Plainridge Park and our internal investigations.

And then we have another \$4.6 million in responsible gaming related expenditures, which in future years will be funded from the Public Health Trust Fund.

The last thing that's in our budget that's a little unique is \$1 million in anticipated costs for Region C. If you reduce the Commission's budget by those items, the internal costs, the regulatory costs would be closer to \$17.6 million down from \$28.3. So, you're cutting more than \$10 million out of our

discretion on that.

1 budget.

Included in your memorandum are quick charts for Colorado, Maryland and Ohio in an attempt to do a side-by-side analysis. Once again, each one of these are different. On June 25, we're going to come back to you with a six-state comparison that goes in depth. It actually lies them out side-by-side, we'll include Pennsylvania and Michigan which we did last year, add them into Ohio, Colorado, Massachusetts and Maryland.

CHAIRMAN CROSBY: I think you did a good job. I know how difficult it is to get apples to apples because these deal are structured so differently, the regulatory structure is so different.

But Maryland looks to me like it also has the lottery. It has five venues. And its costs, if you take out the costs of the slot machines is only \$13 million. I'm not sure what's going on there but that's the only one that sort of on the face of it seems like an outlier and makes us look high.

MR. LENNON: So, their costs are \$13

1 million. Their tax rate is 67 percent on slots 2 and 20 percent on table games. So, their tax 3 rate is much higher than ours is to begin with. 4 They also don't include, and this is 5 what I'll get into on the 25th but none of 6 their finance, legal, basic support staff are included in their funding levels. That's all 8 picked up by the lottery appropriation. And 9 the \$13 million --CHAIRMAN CROSBY: So, this does not 10 11 include the lottery? 12 MR. LENNON: No. That's just the 13 gaming side. The lottery is another couple of 14 hundred million in spending. 15 COMMISSIONER ZUNIGA: Or some of the 16 legal because it's really one agency. 17 MR. LENNON: Yes, correct. So, if 18 you look at that \$85 million number, you've got 19 payroll built into there. You have some 20 contract items. There's \$4 million built in 21 for a CMS system in Maryland. 22 CHAIRMAN CROSBY: That's in the \$85 23 million that you're taking out? 24 No. I'm only taking --MR. LENNON:

So, the chart probably didn't come across well. 2 I'm only taking \$55 million out and then I think another \$9 million out because 55 is 3 paying for the leased costs and \$9 million is 5 paying for the debt service to service the old 6 piece -- machines that they actually bought. And then starting next year, they're not going 8 to lease machines any longer. 9 COMMISSIONER ZUNIGA: You almost would have to add the lotteries of 10 11 Massachusetts to our costs, for example, to 12 make a better comparison but that is not the 13 point. 14 MR. LENNON: That is not the point. 15 The point is to try and understand and cross-16 reference these is almost next to impossible 17 and especially once you start getting into 18 effective tax rates. 19 CHAIRMAN CROSBY: That is a 20 different matter though. That's the second 21 phase of the defense if we need one. 22 MR. LENNON: Correct. So, we'll 23 come back to you on the 25th with a better

side-by-side-by-side chart. But we do

understand that we have to be cognizant. We have one facility open at this point.

We need to make sure that we keep a competitive environment. We need to make sure that part of the key of this law was to keep a competitive environment for our licensees, and make these facilities that can keep going on.

So, we do understand that. That message is loud and clear. It's carried out through Director Day. It's carried out through our licensees. And it's carried out through you. So, we are working towards that.

Some of the major items just as highlights included in the FY16 budget. So, I've touched on increases, but the total dollar amounts, and these are all in the attachments, we have \$1 million for rent, \$717,000 for oversight project management services. We cut that budget in half as a request from the licensees. That's all funded under the finance office.

Under the legal division we have outside counsel and litigation defense costs built in for \$759,000 and \$1.9 million for the

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AG's operations.

Under the IT department, we have \$700,000 for applications development, which includes any addition or tweaks we want to make to the licensing system as well as a document management system. Then we have \$2 million for the CMS. The only significant amount of spending under the Commissioner's office is the \$800,000 that's revenue neutral that we have built in for Region C. If we do those investigations, we collect the revenue. If we don't, we don't we don't have the expenditures or the revenue.

COMMISSIONER ZUNIGA: It looks like we're doing them as of today.

MR. LENNON: Then we'll be collecting the revenue and making the expenditures. Under the responsible gaming we have SEIGMA and the cohort studies are \$2.2 million. Then responsible gaming branding, advertising, evaluation, education and staffing of on-site centers makes up another \$2.2 million.

Under the IEB we have \$3.2 million

for state police costs. That's it under the IEB.

COMMISSIONER CAMERON: I know one of our responsibilities, although we don't have oversight, is to make sure there isn't duplication with the AG's office. And I believe between Director Wells and your efforts, we are ensuring that that's the case; is that correct?

MR. LENNON: That is correct. We are working with the AG's office to collaborate and make sure that there is no cross over duplication of services that there's a clear delineation of where our role is and where their role is. So, that is a requirement of the statute to the point that we can.

There's also levels where we can't understand what's going on over there. It's set up that way for a reason.

COMMISSIONER CAMERON: Yes. Okay. Thank you.

MR. LENNON: Those are the major spending issues. On the revenue side, we've anticipated Region C application grant

investigation revenue at \$1.4 million, slots and fees revenues at \$4.5 million, licensing fee revenue at \$200,000 and the remaining gap is \$22.2 million, which would be an assessment on the industry.

If you take a look at our \$28.3 million budget, 26.7 of it we're looking at coming from the industry between the slot fee and the assessment.

The chart on the bottom of page 11 and the top of page 12 of the memorandum shows how the assessment would be divided by licensee. This formula is derived by following section 56 of Chapter 23K of the Mass. General laws and further defined through 205 CMR 121.

Based on conversations with our licensees combined with the flexibility contained in that regulation, I recommend that we bill the assessment on a quarterly basis. We've already billed for the slots fees. That means coming July 1, we'd have \$4.5 million in the bank to start off the year.

So, taking in a quarter of the assessment would not put us in a precarious

position. And it gives the licensees some time to do better cash management and hold on and invest the money where they would do a better job of it.

On the Racing Division side, their operational budget is projected to be \$1.579 million in spending. We are projecting \$1.662 million in revenues. So, this is a new thing for the Racing Division where their spending will not outpace revenue.

It's not a good reason for that.

It's because we don't have live thoroughbred racing. So, the main spending from the appropriation in FY16 will be payroll, \$623,000 in straight payroll, \$310,000 on seasonal positions.

The seasonal budget is cut about 50 percent from what we projected for FY15 at the beginning of the year when we thought we were going to have a full racing season for the thoroughbred industry. We're projecting \$200,000 in lab costs and drug testing. Once again that's also down due to the fact that we won't have thoroughbred racing. So, it's half

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the cost. Then \$165,000 of statutory spending requirements make up the remaining of those costs.

Revenues in FY16 while there's still not a great story on the racing side, they'll exceed expenditures as I noted earlier. The most notable side of that is the fact that we don't have the seasonal costs or the drug testing costs. So, there's about a half million dollar cut to the racing budget for this year from thoroughbred not being here.

And thoroughbred racing, I don't have the numbers in front of me but I thought that it only produced about \$90,000 in revenues. So, you're making up about \$410,000 between the loss of spending versus the loss of revenue.

This concludes the budget presentation. If you have any questions, comments, we're more than pleased to answer them.

If you'd like to open up for public comment, we would ask that you leave it open until close of business Friday, June 19. That

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way we can get in all of responses, formulate them and get them into the package for the June 25 meeting so that we can make a final recommendation to you so we can get the budget approved by July 1.

COMMISSIONER MCHUGH: I do have some questions, but I'm not going to raise them today. I haven't had a chance to talk to you. And I will come and talk to one or both of you about it.

But I will say that the questions that I have are questions I can't ask because it's so clearly laid out and so detailed. It's in the details that I have some questions. I think this presentation is terrific. And I think breaking it down the several different ways you have helps analysis and helps comprehension.

So, I'd be in favor as one person of putting it out for comment right now the way it is. It's pretty close to where I think we're going to wind up. So, I think that's great.

COMMISSIONER CAMERON: I would agree with the comments. Also I commend. It's very

apparent the amount of work. I'm aware of some
of the behind-the-scenes work that went into
this. And the format is very understandable.
I thank you both for the work.

COMMISSIONER ZUNIGA: I'm going to
emphasize that. And I'm going to emphasize a

emphasize that. And I'm going to emphasize a couple of the comments you made because I think it's a great evolution of where we were three years ago and then two years ago and a year ago.

CHAIRMAN CROSBY: That's when you had his job.

COMMISSIONER ZUNIGA: Exactly, the presentation has improved dramatically, hasn't it? It's those trends that I think are important to highlight. Again, Derek has done a great job laying it all out here and talking to a little bit of that.

If you take our total employee compensation and consultants, add them up together on the two years, we have a very close number, a difference of about \$200,000.

CHAIRMAN CROSBY: One year to another.

1 COMMISSIONER ZUNIGA: One year to 2 What that has meant is that we have another. taken a lot of that in-house. Whereas last 3 year we were spending a lot more in consultants, we are doing more and being more cost-effective because we have that intelligence in-house. And part of it is just 8 the evolution.

Another aspect of that in my book is that we now have the capability and the intelligence and the skill in-house. And that is very, very important from a building an agency and from a long-term perspective.

It's a trend that I think might continue a little bit, perhaps at a less pace but looking at the total number as I just suggested is an important benchmark. And that has remained stable.

There's other elements here. necessity we have a big increase on operational services, which you highlighted. A lot of it comes from now the division of gaming enforcement at the Attorney General ramping up itself. And Commissioner Cameron spoke about

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that duplication and efforts. And that will continue to evolve at some level.

And I would also say that the total budget variance, the overall \$3 million increase, if you will, from last year to this year is very well laid out and understand the ball here because of those activities that now we have both in-house are associated with the oversight of the Plainridge and the staffing up of those gaming agents, etc.

And my prediction is that that variance will be less next year or perhaps a little bit the year after that but once the other casinos come in line, we might see another little bit of a bump closely related to that added activity.

But I think it is great work that you've done with the support of your staff and others, and involving the input of our licensees which is very important. And I thank you for this work.

COMMISSIONER STEBBINS: I echo those comments. Great presentation great to read.

I'm sure Agnes did most of the work even though

1 we're going to give Derek credit for it. 2 MR. LENNON: She and Maria did. 3 COMMISSIONER STEBBINS: And Maria, 4 absolutely. She wouldn't let us forget that. The only thing I would suggest or recommend is 5 6 there was some speculation, I know we're going to hear more about this at the meeting on the 8 with potential delays at least in the opening of one of our licensees. I now we'll 10 learn more about that in two weeks, but just 11 invite you to go back and again review new FTEs 12 for next year considering that we might see 13 again, a delay in opening. And just taking one 14 more assessment and look at those positions and 15 the timing for those. 16 Okay, will do. MR. LENNON: 17 COMMISSIONER STEBBINS: But great 18 work, very good work. 19 MR. LENNON: Thank you. 20 CHAIRMAN CROSBY: Anything else? 21 guess we have nothing else to do. Thank you 22 very much. 23 MR. LENNON: Thank you. 24 MR. DAY: That gets us to tab 5(d)

and the recommendations from Interim Director
Lightbaum on racing officials.

DR. LIGHTBAUM: Thank you, Director Day. Good afternoon, Chairman and Commissioners. Steve O'Toole, Director of Racing for Plainridge Racecourse has asked for two key operating officials and a racing official to be approved today.

These people are already licensed by us in other capacities. So, they're already through the background check and have been fingerprinted. They're just moving into different positions. One of them is Jason's Savastano for mutuel manager, Christine Lynch for assistant racing services manager and then Ann Marie Mancini as a fill-in judge.

In Steve's letter, he asks for her to be approved for a specific date, the June 21 date. And we discussed it and we're asking at this time that she be approved for the rest of the meet as a fill-in when needed so we don't have to come back for that request and approval.

CHAIRMAN CROSBY: All right.

Commissioner Cameron? 1 2 COMMISSIONER CAMERON: This is the 3 normal course of business. We've made these 4 approvals before. This is certainly an 5 appropriate request. And Mr. Chair, I move that we 6 7 approve the request of Plainridge Park Casino 8 to approve their June 4, 2015 update to their 9 list of key operating personnel and racing 10 officials. 11 CHAIRMAN CROSBY: As amended by the 12 extension of Ms. what's her name? 13 DR. LIGHTBAUM: Ann Marie Mancini as 14 fill-in judge. 15 COMMISSIONER STEBBINS: Second. 16 CHAIRMAN CROSBY: Any other 17 discussion. Commissioner McHugh were you going 18 to say something? 19 COMMISSIONER MCHUGH: No. I was but 20 I'm not. 21 CHAIRMAN CROSBY: Anything else? 22 All in favor, aye. 23 COMMISSIONER MCHUGH: Aye. 24 COMMISSIONER CAMERON: Aye.

1 COMMISSIONER ZUNIGA: Aye. 2 COMMISSIONER STEBBINS: Aye. 3 CHAIRMAN CROSBY: Opposed? The ayes 4 have it unanimously. 5 COMMISSIONER CAMERON: Thank you. 6 DR. LIGHTBAUM: Thank you. 7 MR. DAY: Thank you, Commissioners. 8 The next item there isn't an insert under a 9 particular tab. I'd like Todd -- would you join me? 10 11 MR. GROSSMAN: Sure. 12 MR. DAY: What I'd like to do is 13 have a brief discussion. I'm bringing up the 14 hired guns just in case the discussion gets too 15 technical. 16 The title of this particular topic 17 is the Department of Revenue tax and child 18 support intercept MOU. It's an agreement 19 between the Plainridge Park Casino and the 20 Department of Revenue. 21 I want to talk briefly because the agreement is designed to address statutory 22 23 withholding requirements for tax and child 24 support debt for any jackpots in excess of

\$1200. The MOU allows a casino management

system to be used at the facility, the casino

facility for the intercept requirement. This

program has been modified to interface directly

with DOR's interagency data services web

platform.

Apparently, the gaming system at Plainridge will query the IDS system at Revenue with a Social Security number and determine whether there is a match and whether there's an amount due.

If a match, then the IDS system transmits the amount of the jackpot to be intercepted and the transaction code. The agreement we're talking about, it identifies essentially who has a debt and requires that to be paid before the jackpot is paid.

The agreement is between PPC and DOR. And the approach is that the Commission would sign off on the agreement and would enforce the agreement but is not a direct party to the agreement.

There's two options here. It's not final at this point. There may be more than

two, but there's two that I thought of at this point. The agreement is not final. 3 understand it is very close. The Commission could ask us to bring that full agreement back on the 18th for the Commission to look at more 6 directly on.

Or if the Commission was willing to delegate me the authority to sign that agreement on behalf of the Commission. would work as well and then we'd bring the final executed agreement back to the Commission. It might help with our ability as we get closer to the 18th and get where we need to test the system, we'd be able to do that go and go ahead with that process.

So, I think either way we can make And if there's more discussion about the work. agreement itself or anything that Todd might want to add, Mr. Grossman is here to help me out.

COMMISSIONER ZUNIGA: Just from my understanding, this query will be happening --Is it your understanding that the query of this database will be happening in real time?

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                MR. DAY: Yes, with the exception I
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     understand at this point that the DOR
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     information is only updated every 24 hours.
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    But that when there is a jackpot hit, there
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    will be a query.
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                COMMISSIONER ZUNIGA: It would be a
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     real-time query?
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                MR. DAY:
                         Yes.
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                COMMISSIONER ZUNIGA: That's great.
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                CHAIRMAN CROSBY: So Todd, they've
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     got the system that they were talking about
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     when we met with them quite a while ago.
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                MR. GROSSMAN:
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    understanding.
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                CHAIRMAN CROSBY: They couldn't do
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     this. And they said --
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                COMMISSIONER ZUNIGA: It was going
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     to be a two-month lag.
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                CHAIRMAN CROSBY: And that it was
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     going to be done on paper. They said there's a
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     system coming. And there was one in Louisiana
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     or someplace that was similar. But it sounded
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     like it was way off. But apparently they've
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     got it.
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MR. GROSSMAN: I believe so. 1 And 2 I'm not exactly certain about the particulars 3 of the system. But John Glennon has worked closely with DOR in its development and implementation. And this is kind of the last 5 6 piece of the puzzle is Plainridge Park agreeing to certain information, security type 8 procedures in order to receive the data. 9 That's primarily what the MOU talks 10 about which is why we are a party to it but not 11 really obliged to do much except enforce it, 12 help DOR audit Plainridge in the event that 13 that's necessary. 14 MR. DAY: I think conceptually what 15 it actually become is almost like internal 16 controls and how to handle those situations. 17 COMMISSIONER ZUNIGA: For whatever 18 it's worth, there was a small cost that 19 Plainridge picked up that the bill was 20 forwarded to DOR and DOR said no, it's not 2.1 ours. 22 Okay. CHAIRMAN CROSBY: I'd be 23 perfectly happy to delegate it to Director Day 24 to sign off when he feels it's ready.

Page 77 1 COMMISSIONER ZUNIGA: Same here. CHAIRMAN CROSBY: Do we want a 2 3 motion to that effect? 4 MR. DAY: Please. 5 COMMISSIONER ZUNIGA: I can easily 6 move that the Commission delegate authority to 7 Director Day to sign off on the MOU between DOR 8 and Plainridge Park Casino when applicable. 9 CHAIRMAN CROSBY: Second? COMMISSIONER CAMERON: Second. 10 11 CHAIRMAN CROSBY: Any further 12 discussion? All in favor, aye. 13 COMMISSIONER MCHUGH: Aye. 14 COMMISSIONER CAMERON: Aye. 15 COMMISSIONER ZUNIGA: Aye. 16 COMMISSIONER STEBBINS: Aye. 17 CHAIRMAN CROSBY: Opposed? The ayes 18 have it unanimously. 19 MR. DAY: Thank you, Commissioners. 20 And that gets to the end of my report. And now 21 I'll turn this over to Todd and Catherine. 22 CHAIRMAN CROSBY: Okay, General 23 Counsel Blue. 24 MS. BLUE: The next item on your

agenda is a memo put together by Attorney

Grossman regarding the gaming establishment.

As you might recall, we engaged in a very

thorough analysis when we looked at the

definition of the gaming establishment for the Region A licensees.

And we thought that this was an appropriate time to run the Plainridge establishment through that same analysis and give the Commission an opportunity to look at that question and determine whether they wanted to make any revisions in the definition of the gaming analysis -- gaming establishment rather.

So, this is the same analysis we used in the past. The memo goes through the steps that we went through and makes some recommendations.

We are here to answer any questions you may have, discuss any concerns that you might have on reading the memo.

COMMISSIONER MCHUGH: I think just to put that in perspective, when we initially granted the license to Plainridge, we basically included the entire -- all of the property that

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they owned in this and essentially said we'll worry about precision later.

We were a year away from any opening. And we also had no real experience with the practicalities of the considerations we needed to take into account in dealing with this.

So, we start from that position, but we start from that position because we approached it in a include everything and we'll weed things out if necessary standpoint. So, that's what brings us to today, if my memory serves me.

MS. BLUE: That's correct.

CHAIRMAN CROSBY: Do you want to present or shall we take it as it lays?

MS. BLUE: I think we can probably take your questions. Plainridge is unique in that it has a racetrack. That's another thing that we have looked out over time. What is the appropriate the Commission's regulatory interest when you have a racetrack that is also regulated under other statutes?

I think what you will see is our

recommendation, and Todd you can correct me if 2 I'm wrong, we think that it could be a good 3 idea to take the actual track and some of the backside, the surface parking lots out of the definition of gaming establishment. 6 regulate those matters where they need to be regulated under Chapter 128A.

COMMISSIONER ZUNIGA: I agree. very concrete example of that is 19-year-olds are allowed under the racing statute to place wagers, if I'm not mistaken, in the simulcast area whereas that's not the case in the gaming establishment. So, small differences like that can be significant in terms of the regulatory matters.

MS. BLUE: That's right. Things like licensing, the occupational licensees on the track, licensing vendors that provide goods and services to the track but not to the gaming establishment, those kinds of issues.

On the flipside things like we discussed this morning, where alcoholic beverages can be consumed and purchased make a difference too. So, we think if you go through

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the analysis, we think there are some good reasons why certain parts should be exempted.

COMMISSIONER CAMERON: I was just going to say I would agree as well. But the piece here on the smoking porch is left. I think we made that decision earlier, so this is a little bit incomplete but we concluded that discussion earlier.

MS. BLUE: That's correct. That area would be included in the gaming establishment.

and this thoughtful and comprehensive memo I think makes it pretty clear, that the side-by-side existence of two different regulatory schemes creates issues that need to be addressed at some point probably through legislative changes that will integrate more thoroughly the racing side and the gaming side. Or at least deal with those two pieces of our regulatory responsibility in a manner that has been thought through in a comprehensive fashion.

And no matter how you work some of

those issues out, you can't solve those issues and make them sandpaper smooth with a designation of a gaming establishment.

This what you've done here strikes me as the right balance for now with the notion that later we figure out when the racing and gaming licenses regulatory schemes are put together more smoothly what the real balance ought to be.

So, I think this is a good and thoughtful analysis of what we ought to do right now for the reasons stated in the memo.

COMMISSIONER ZUNIGA: Remind me, the sunsets of the current Chapters 128A and C were extended recently but are set to sunset --

MS. BLUE: 2016.

COMMISSIONER ZUNIGA: 2016.

MS. BLUE: Yes, in the summer.

COMMISSIONER ZUNIGA: That's the date that you were alluding to Commissioner on that future time for legislative recommendations.

CHAIRMAN CROSBY: Are the parking lots not part of the gaming establishment in

our other facilities? 1 2 MS. BLUE: Surface lots are not, 3 garages are. And that goes through the definition of a structure that's related to the 5 gaming area. So, in our prior decisions we 6 took out surface parking lots and we left in 7 garages. 8 CHAIRMAN CROSBY: That's the same 9 with internal roadways? Internal roadways are not included. 10 11 MS. BLUE: That's correct. 12 CHAIRMAN CROSBY: Okay. 13 COMMISSIONER MCHUGH: We may have to 14 revisit and fine-tune some of this with respect 15 to MGM. But basically that's true there as 16 well. 17 CHAIRMAN CROSBY: That is part of 18 what I was thinking is for all of our 19 licensees, we ought to be very careful here 20 that we don't stub our toe by doing something 21 here that has a ripple effect into somebody 22 else. 23 I don't understand this bullet

point. Police jurisdiction relative to the

premises of the gaming establishment has been addressed by MOU. However, absent the MOU, if the racing area were excluded from the gaming establishment that exclusion may affect the jurisdictional parameters of the gaming enforcement unit. I don't get that.

MS. BLUE: By statute, our statute talks about exclusive and concurrent jurisdiction of the state police versus the local police department. And if you read our statute, there is a reading of it that basically says the state police have the exclusive jurisdiction over things in a gaming establishment. And if the gaming establishment is very broad that could mean that they have the whole premises.

There is an MOU between the state police and Plainville that is specific to that property. And they worked out these issues in a way that both sides are comfortable.

So, we think that by defining the gaming establishment this way, we don't have to address that point. But in our other gaming establishments as we move forward those MOUs

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have yet to be worked out. There may be issues we have to resolve there.

COMMISSIONER CAMERON: Each MOU will be specific to that facility. And I think that's the right way to move forward. And all of the law enforcement folks have that same understanding and believe it's the right way to operate as well.

MS. BLUE: Yes, we agree with that.

CHAIRMAN CROSBY: Okay. So, in the old racing areas like the simulcast areas, this definition will just simply supersede whatever pre-existing racing regulations there were for those areas?

MS. BLUE: No. Simulcasting and racing wagering will be covered by those rules under 128C. What it does in those areas is a couple of things. We will most likely license pari-mutuel clerks for example under the same rules that we license gaming employees on the theory that placing a wager is placing a wager.

In terms of things like Commissioner Zuniga pointed out, in age differences, we will have to set up security boundaries so that

people of certain ages can only go where
they're allowed to go.

But the rules to wagering and the rules to placing a wager will remain the same but it will impact licensing. It'll impact for example, the sale of alcoholic beverages in the racing part of the gaming establishment because that will be covered by the same license as the rest of the gaming establishment.

It will require food service employees that are in the racing building to be licensed like gaming registrants under the gaming statute.

14 CHAIRMAN CROSBY: Will the pari15 mutuel clerks be licensed twice now?

MS. BLUE: No. They'll be licensed once under the gaming regulation laws.

CHAIRMAN CROSBY: So, it does just sort of supersede. Wherever there's a conflict, gaming supersedes?

MS. BLUE: In that particular instance it does. It doesn't in all instances. For employee licensing, yes, in that part it will. Other employee licensing for racing will

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continue as it has in the past for racing 2 licenses. 3 CHAIRMAN CROSBY: But that will be 4 outside the gaming establishment? 5 MS. BLUE: Yes. 6 COMMISSIONER ZUNIGA: Well, the 7 racing and track is excluded from the gaming 8 establishment. 9 MS. BLUE: That's the recommendation we're making. 10 11 COMMISSIONER ZUNIGA: That's the 12 recommendation. 13 MS. BLUE: But the wagering portion 14 is part of the gaming establishment. That's 15 why the pari-mutuel clerks will be licensed 16 differently. 17 COMMISSIONER MCHUGH: It's in the 18 building. 19 CHAIRMAN CROSBY: I'm sure this is 20 just a typo, but just to make sure there is no 21 misunderstanding, on the conclusion on the last 22 page, in the first sentence it says recommend 23 exclude the property entrance all of the 24 external roadways. I think it means internal

1 roadways. 2 MR. GROSSMAN: That's right. 3 COMMISSIONER ZUNIGA: We're not 4 including Route 1. 5 MS. BLUE: Can't include Route 1. 6 CHAIRMAN CROSBY: Or we're not 7 including Horizon Way, for example. Well, 8 other places it uses internal. Okay. Any 9 further discussion? 10 COMMISSIONER ZUNIGA: Is there a 11 vote needed? 12 MR. GROSSMAN: I think there is. 13 would just make one more comment, if I may. 14 This may or may not be helpful. Subsequent to 15 putting this together and putting this in the 16 packet, I was sent actually a clearer map of 17 the property, which may be helpful to delineate 18 the smoking porch, the apron area and kind of 19 the boundary where the fence that Mr. Connelly 20 was talking about will be located. 21 So, if there's no objection, we 22 could substitute the bigger map for the smaller 23 map. 24 I also just noticed that the porte

cochere in Exhibit C here is not included. 1 2 probably should be included. The overhang area 3 right out in front of the casino. So, I would also with your assent include that as part of the gaming establishment as well. 6 So essentially, it would be as 7 depicted in Exhibit C except it would kind of 8 clarify those three points. 9 COMMISSIONER MCHUGH: I see. I 10 thought that line did go around the porte 11 cochere, but I see it doesn't. 12 MR. GROSSMAN: I missed that. 13 thought it did at first but I see it doesn't. 14 As you can see, you can't see the smoking 15 porch. You also can't see where that fence 16 would be out back. On the bigger map you can see all of that a little bit clearer. 17 18 COMMISSIONER MCHUGH: Right. 19 CHAIRMAN CROSBY: This feels to me 20 like a Commissioner McHugh motion. 2.1 COMMISSIONER MCHUGH: I'd move that 22 we accept the definition of the gaming 23 establishment -- strike that. 24 I move that we accept the boundaries

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of the gaming establishment as depicted on
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     Exhibit C to the Grossman memorandum of June
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     11, 2015 that's in the packet with the addition
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     to the gaming establishment of the porte
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     cochere area and the smoking porch. And that
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    we substitute for Exhibit C a larger map that
    more clearly shows the boundaries of the
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     structure.
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                CHAIRMAN CROSBY: And the fenced in
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     area?
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                MR. GROSSMAN: It would include the
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            It's included here too but the pen is
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     too big. But it'll be a little more clearer.
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                COMMISSIONER MCHUGH: The apron
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     area, but it's also included in this one too.
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     So, it does include the apron area.
                CHAIRMAN CROSBY: So, that motion
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     got what you were looking for?
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                MR. GROSSMAN: Yes.
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                CHAIRMAN CROSBY: Second?
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                COMMISSIONER ZUNIGA:
                                      Second.
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                CHAIRMAN CROSBY: Any further
23
     discussion? All in favor, aye.
24
                COMMISSIONER MCHUGH: Aye.
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Page 91 1 COMMISSIONER CAMERON: Aye. 2 COMMISSIONER ZUNIGA: Aye. 3 COMMISSIONER STEBBINS: Aye. 4 CHAIRMAN CROSBY: Opposed? The ayes 5 have it unanimously. 6 COMMISSIONER MCHUGH: Good work. 7 CHAIRMAN CROSBY: Good lawyering. 8 Good easily read stuff. Thank you. I think 9 that's it. Is that the end of yours, General 10 Counsel Blue? 11 MS. BLUE: Yes, that's all we have. 12 CHAIRMAN CROSBY: On item seven, any 13 other business unexpected? We then I think 14 will adjourn. It is now 3:10. I think we will 15 adjourn this meeting. And then at 3:30 16 reconvene with our hearing on the proposal from 17 Suffolk Downs for certain racing dates. 18 Do we have a motion to adjourn? 19 COMMISSIONER ZUNIGA: So moved. 20 CHAIRMAN CROSBY: Second? 21 COMMISSIONER CAMERON: Second. 22 CHAIRMAN CROSBY: All in favor, aye. 23 COMMISSIONER MCHUGH: Aye. 24 COMMISSIONER CAMERON: Aye.

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                 COMMISSIONER ZUNIGA: Aye.
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                 COMMISSIONER STEBBINS: Aye.
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                 (Meeting adjourned at 3:10 p.m.)
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ATTACHMENTS:

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- Massachusetts Gaming Commission June 11,
 2015 Notice of Meeting and Agenda
- 4 2. Massachusetts Gaming Commission May 28, 2015 Meeting Minutes
- 6 3. UMass Presentation Results from Baseline 7 Phase of the SEIGMA Study
- 8 4. New Bedford Citizen Notice
- 9 5. Massachusetts Gaming Commission June 11,
 10 2015 Memorandum Regarding Temporary Key
 11 Gaming Employee Licenses Issued
- 12 6. Biography of Bill Walczak
- 13 7. Biography of Thomas Conroy
 - 8. Massachusetts Gaming Commission June 5,
 2105 Memorandum Regarding June 18 Meeting
 with Reports/Memorandum and Supporting
 Documents Due for the Packet on June 15th
 - 9. Massachusetts Gaming Commission June 8,
 2015 Memorandum Regarding Gaming Beverage
 License Application: Plainville Gaming
 and Redevelopment, LLC with attachments

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10. Massachusetts Gaming Commission June 11, 2 2015 Memorandum Regarding Fiscal Year 2016 3 Initial Budget Recommendations with 4 attachments Massachusetts Gaming Commission June 5, 5 6 2015 Memorandum Regarding Plainridge Key Operating Personnel and Racing Officials 8 Update with attachment 9 12. Massachusetts Gaming Commission June 11, 2015 Memorandum Regarding Location of 10 11 Gaming Establishment at Plainridge Park 12 Casino with attachments 13 MASSACHUSETTS GAMING COMMISSION STAFF: 14 15 Agnes Beaulieu, Accounting and Finance 16 Catherine Blue, General Counsel 17 Paul Connelly, Director of Licensing 18 Richard Day, Executive Director 19 Todd Grossman, Deputy General Counsel 20 Derek Lennon, CFAO 21 Karen Wells, Director IEB John Ziemba, Ombudsman 22 23

	Page 95
1	CERTIFICATE
2	
3	I, Laurie J. Jordan, an Approved Court
4	Reporter, do hereby certify that the foregoing
5	is a true and accurate transcript from the
6	record of the proceedings.
7	
8	I, Laurie J. Jordan, further certify that the
9	foregoing is in compliance with the
10	Administrative Office of the Trial Court
11	Directive on Transcript Format.
12	I, Laurie J. Jordan, further certify I neither
13	am counsel for, related to, nor employed by any
14	of the parties to the action in which this
15	hearing was taken and further that I am not
16	financially nor otherwise interested in the
17	outcome of this action.
18	Proceedings recorded by Verbatim means, and
19	transcript produced from computer.
20	WITNESS MY HAND this 15th day of June,
21	2015.
22	Jania Jordan
23	LAURIE J. JORDAN My Commission expires:
24	Notary Public May 11, 2018