COMMONWEALTH OF MASSACHUSETTS MASSACHUSETTS GAMING COMMISSION

PUBLIC MEETING

CHAIRMAN

Stephen P. Crosby

COMMISSIONERS

Gayle Cameron

Bruce W. Stebbins

Enrique Zuniga

James F. McHugh

RE: PUBLIC INPUT MEETING IN WEST SPRINGFIELD

March 3, 2014, 4:00 p.m.

WEST SPRINGFIELD MIDDLE SCHOOL

31 Middle School Drive

West Springfield, Massachusetts

PROCEEDINGS

2.1

attention please, ladies and gentlemen. We are pleased now to call to order the 111th Meeting of the Massachusetts Gaming
Commission. We're sorry we're a few minutes late. One of our members had to drive ten minutes to get here.

Let me just lay out a few of the ground rules and explain what it is we are doing here, and I think some of the other Commissioners may have some introductory comments as well.

I'm Steve Crosby, the chair of the Massachusetts Gaming Commission and we're here on the Mass. -- all five of the Commissioners are here.

This is a second meeting for the -the public input meeting for the western

Mass. site that we Commissioners thought it
was important to have. The legislation
calls for, mandates a final meeting in the
host community before a decision is made on

1	a license in any community.
2	In this case, it would be
3	Springfield. But we felt that this was so
4	important, there were so many people with
5	opinions, that we wanted to have a second
6	meeting where we would invite anybody with
7	an appropriate opinion to speak. So this
8	is the second of those meetings.
9	We will run until 8:00 tonight.
10	Some of us have to go back to Boston. If
11	we are done by 8:00, that's great. If not
12	and people have signed up and are not able
13	to speak, we will come back and pick
14	another evening and finish it off because
15	we do want everybody to have a chance to
16	say their piece.
17	There will be a five there is a
18	clock down here that will be set for five
19	minutes.
20	Commissioner, do you want to say how
21	it's going to work?
22	COMMISSIONER MCHUGH: The way it's
23	going to work is simple. When you start

speaking, this clock will start counting

down. When five minutes have elapsed, it beeps and that's the five minute finish. This is done out of an effort to be fair to everybody and give everybody an opportunity to be heard. We have been through a number of these now and learned as we went about about that process and, really, this is the easiest way to be fair to everybody. It's visible, everybody can understand what the time is and it's automatic so we don't slip

are doing it this way.

CHAIRMAN CROSBY: And just because it's five minutes, please don't feel like you have to use your five minutes. You get some extra credit for coming in under five minutes. We do have something like 80 people signed up already, and they're still coming. So, you can see it's going to be a long and interesting evening.

and make a mistake. And, so, that's why we

We will start out with a certain number of the public officials, particularly folks representing our host

tonight, the folks from West Springfield, 1 and then we will be running through the 2 list as you signed up. If you signed up 3 online, you will be in order that you 4 signed up. If you're signing up right now, you will be an addition as you come in.

5

6

7

8

9

10

11

12

13

14

15

16

17

18

19

20

21

22

23

24

And I will simply read off several names in order to save some time. It helps if you can line up. And, so, I will read a few names in advance and you can line up or maybe take these seats in the front and try to keep the process moving.

We're here because we want to hear what people have to say. So, we don't want to over limit it, but I think there are a couple of parameters which makes sense.

We know that the issue about whether to have casinos in Massachusetts, whether to have expanded gaming facilities in Massachusetts is still controversial. some quarters, that battle however has been fought. And we are not here to debate whether or not there should be casinos in Massachusetts or whether or not western

1 Mass. should have the opportunity to have a casino.

That has been determined by the legislature and we'd rather not refight that battle, at least not now. If there's a repeal referendum, that's the time for that debate.

Also, as much as possible, try not to just repeat things that have been said over and over. Anything you can add that is new is of tremendous interest to us or simply in shorthand saying, as the other speaker said, relative to the traffic or relative to how much I love table games, whatever, you can just sort of not give us the same thing over and over again. But as I said, we are here because we do want to hear what you have to say.

The City of West Springfield has been kind enough to stream this presentation, this meeting live on the web and we are hooking it up, I believe this is working, we're hooking it up to our website. So anybody in the entire

1	Commonwealth will be able to see this
2	stream live on the web.
3	I mentioned to you the last meeting
4	that we will have sometime, I think that
5	will probably be do we have a date set
6	for the host community meeting; does
7	anybody remember?
8	COMMISSIOINER ZUNIGA: April 1st.
9	CHAIRMAN CROSBY: So it's
10	tentatively set for April 1st. We'll be
11	back again at that time.
12	Any other introductory comments,
13	Commissioners, anybody else?
14	Okay. As we usually do, we want to
15	start with the public officials from the
16	folks who are hosting us tonight, Mayor
17	Edward Sullivan from West Springfield,
18	Jonathan Silverstein, their counsel, Jason
19	DeGray, James Lyons, Jim Czach, Brian
20	Griffin, Simon Brighenti all I think plan
21	to make some introductory comments.
22	And, I believe our kickoff speaker
23	will be Mayor Sullivan.
24	MAYOR SULLIVAN: Great, I appreciate

1	that. I want to extend a warm welcome to
2	the Commissioners. It's a pleasure to have
3	you in our community. It's also great to
4	go first. So if I repeat anything, it will
5	only be myself.

West Springfield we like to call ourselves a crossroads to New England.

It's where all the major highways in western Mass. intersect, along with a lot of the Tier 2 roads where they also intersect.

We understand that, as everyone does, this is a regional project, not a Springfield project. We're delighted that Springfield might end up with a casino. We just want to make sure it's not at the peril of any of the other surrounding communities, especially West Springfield.

We also know that there is impacts from this retail entertainment and casino development, some positive, some negative.

And you'll I am sure hear much about transportation this evening along with other ones. And we also want to -- it

seems to be -- transportation seems to be a key focus. But we also don't want to lose site of the other ones related to public safety, schools, health and ongoing.

The one comment I want to make while I have the opportunity is basically a general comment relative to this project.

After review, it doesn't seem to demonstrate adequate infrastructure improvements and adequate facilities for bicycles and pedestrians. We know that some of the other government agencies also agree with this and I agree with their comments, MassDOT, MEPA and the Pioneer Valley Planning Commission that the project should identify and rectify barriers to walking and bicycling in the area. Now particularly along the routes that will bring people to the development.

I know others will speak towards
this, and I won't take my whole five
minutes. But, again, I want to thank you
for coming. If you choose to come back,
want to walk the streets in the areas that

1	are impacted, we are welcome to do that and
2	guide you along those roads also.
3	So thank you again for your time in
4	coming out to West Springfield.
5	COMMISSIONER CAMERON: Thank you,
6	Mayor.
7	COMMISSIONER MCHUGH: Thank you.
8	COMMISSIOINER ZUNIGA: Thank you.
9	COMMISSIONER STEBBINS: Thank you.
LO	CHAIRMAN CROSBY: Thank you very
11	much for having us.
12	MR. SILVERSTEIN: Good evening,
13	Members of the Commission, Jonathan
L4	Silverstein, special counsel to the City of
L5	West Springfield.
L6	West Springfield is the only
L7	community that was designated voluntarily
L8	as a surrounding community without having
L9	first signed an agreement with MGM and
20	without having it to go through the
21	Commission's process for seeking a
22	designation. And the reasons are obvious.
23	You will hear more about those reasons from
24	the rest of the mayor's team.

1	But, obviously, most of West
2	Springfield is closer to this proposed
3	facility than much of Springfield itself.
4	That includes some of its workers, house
5	and neighbors, the neighborhoods of Merrick
6	and Memorial, as well as a lot of the West
7	Springfield public infrastructure.
8	And, again, you'll be hearing from
9	members of the mayor's team, Jason DeGray
10	from GPI, who was the reviewer, the
11	peer-reviewer for the Pioneer Valley
12	Planning Commission pursuant to the
13	Commission's RPA, Regional Planning Agency
14	process, and as well as Jim Czach and Jim
15	Lyons, who are engineers and town
16	employees, Simon Brighenti, the town
17	attorney, and our counselor, Brian Griffin,
18	who's the chair of the town's casino
19	Mitigation Committee.
20	I just want to touch on a couple of
21	things very briefly, if I might, before the
22	other speakers address their comments to
23	the Commission.

The purpose of the mayor's team

wanting to talk to the Commission tonight is not to try to negotiate a surrounding community agreement with MGM. Those conversations are ongoing. They have been very amicable. We feel we have a good-faith negotiating partner on the other side of the table. We're not quite there yet, and we are hopeful that we'll get there.

But our purpose in wanting to talk
to the Commission tonight is really more in
line with the notice of the Commission's
meeting, how can this project be made
better. And I think what you will hear
beginning with Mayor Sullivan's comments
and members of the other team is a common
threat.

A clear purpose of the statute, a clear purpose of the Commission's regulations and from what I viewed of the Commission's evaluation of other proposals is a desire to have very green proposals, safe proposals, proposals that benefit the region as a whole.

MassDOT, PVPC, various advocacy

groups have all given comments to the MEPA process and to this Commission directly that a lot more can be done to make this project what it really could be. A regional proposal that creates benefits in terms of non-vehicular transportation, green energy and that is to connect a very close downtown West Springfield neighborhoods just 1,800 feet away from the proposal itself by bicycle connections, by pedestrian connections.

They're grossly underserved and inadequate facilities currently that are going to be further taxed on pretty substantial progress proposal. And from the town's standpoint, something that the Commission can do, whatever happens with the surrounding community negotiations between the town and MGM is to require as a condition of approval that the developer incorporates some of these concepts that MassDOT or PVPC and some of these other entities have suggested from a complete street standpoint is the term to include

1	"non-vehicular improvements to length."
2	Their post residential
3	neighborhoods, supermarkets in West
4	Springfield, all of the amenities that will
5	be benefiting both patrons and employees of
6	this project. And, I think those types of
7	conditions will be reasonable.
8	Because if you look at the order of
9	magnitude in terms of the public
10	infrastructure, transportation improvements
11	being proposed as part of this project and
12	their DEIR is about 3.6 million dollars on
13	an 800 million dollar project as compared
14	to 30 to 50 million dollars for the eastern
15	region projects and transportation
16	infrastructure and so on.
17	So with those comments and seeing my
18	time dwindling, I appreciate the
19	Commission's willingness to hear from us,
20	and I think Jason DeGray of GPI will be
21	speaking next.
22	COMMISSIONER CAMERON: Thank you.
23	COMMISSIONER MCHUGH: Thank you.
24	COMMISSIOINER ZUNIGA: Thank you.

1	COMMISSIONER STEBBINS: Thank you.
2	CHAIRMAN CROSBY: Thank you.
3	MR. DEGRAY: Good evening, Members
4	of the Commission. My name is Jason
5	DeGray. I am a project manager with
6	Greenman-Pedersen, Incorporated. We're a
7	multi-disciplinary civil engineering firm
8	based out of Wilmington, Mass. locally. I
9	am a licensed professional engineer in the
10	State of Massachusetts. I'm also a
11	professional traffic operations engineer.
12	As Jonathan spoke, he alluded to the
13	fact that originally GPI was engaged in
14	this process as part of the regional
15	peer-review process engaged through the
16	Pioneer Valley Planning Commission. I'm
17	not going to rehash necessarily the nature
18	of that review.
19	I will say that as part of that
20	review process, we concluded that the Town
21	of West Springfield is clearly the most
22	impacted surrounding community based on
23	vehicle traffic.
24	And if T am so bold. T will say that

that is not really in dispute from either
side of the negotiating table. That's
something that's clearly been agreed upon
that in terms of just straight vehicle
traffic, the Town of West Springfield is
the most impacted surrounding community.

One other facet that we did conclude in our review was that the Town of West Springfield is uniquely impacted as well.

And what we meant by that is that the impacts are not just limited to the vehicle users; that there will be impacts here to a whole host of non-vehicular use.

This is a community that is within a ten minute walk over the Memorial Bridge from the Merrick section of West

Springfield that is. There is about 1,800 feet that separate the casino site from the Merrick section as the crow flies. And what is interested to note is, there's quite a bit of pedestrian activity occurring today along the Memorial Bridge, Memorial Avenue, Memorial rotary corridor.

In December, December of 2012 during

a two hour window, the proponents counted 1 46 pedestrians utilizing that corridor and 2 a three hour window in the summer of 2013 3 that's about 80. Those are notable numbers 4 in their own record. At least even more 5 particularly notable is the general lack of 6 infrastructure that's provided out there to 7 accommodate those users.

8

9

10

11

12

13

14

15

16

17

18

19

20

21

22

23

24

Given the descriptions of the intersections within the traffic planning study that was done for this, there is a noting of lack of pedestrian and bicycle amenities, insufficient ADA ramps, insufficient METCH compliant signal equipment.

The Route 5 rotary is particularly dangerous. I've had the privilege of crossing through that rotary a couple of times in the last couple of weeks, and I would say there was one aspect that will encourage the Commission to take the time to look at before they leave is to actually contemplate crossing the Memorial Bridge from the Merrick section of West

Springfield. It is a daunting proposal.

People are crossing today for a multitude of reasons. They are leaving
West Springfield from the Merrick section and walking to the City of Springfield for jobs and other facets of their daily lives.

Something that's clearly going to be exacerbated by the presence of the most transformative development project in at least 50 years in the Pioneer Valley.

This employment base is going to encourage people to walk, bike from the facility or to the facility. The other aspect of this is this is not just pedestrians walking into Springfield. It's coming the other way. There is pedestrian traffic today that crosses from Springfield into West Springfield most notably to utilize the Big Y and the Price Rite in the Century City Plaza.

I don't think it's a unique problem.

I think it's somewhat substantiated that
the City of Springfield is experiencing
what's commonly referred to as being a food

L	desert. And the most notable grocers in
2	the area for the south end and the downtown
3 .	happen to be in the City of West
4	Springfield or the Town of West
5	Springfield, excuse me.

So, you know, the MGM proposal is also going to bring another 52 market rate units online. That's something they have a stake in. So, you know, the unique nature of West Springfield is just that's a very human scale issue being so closely entwined with the City of Springfield.

I want to note that that's not just something that GPI is suggesting, as

Jonathan noted, that that has been raised by PVPC, MassDOT, MEPA. There's a clause in the MEPA certificate that states that --comments from MassDOT and Mass. DEP indicate that, "A focus of pedestrian proven should include additional intersections within walking distance to the site. Further, the certificate notes

MassDOT calls for a more detailed pedestrian plan and bicycle plan that

identifies existing infrastructure,

highlights proposed improvements and

clearly identifies how the project will

fill gaps and access and improve safety."

Transportation is no longer about moving vehicles around from point A to point B. It's a metric by which we can start to talk about sustainability in different terms. Public health is a part of this. It is about connecting the urban fabric between these two communities. And if you would forgive me, 30 additional seconds to wrap this up.

According to MassDOT, the process by which traffic studies should be conducted nowadays is not just about determining vehicle capacity, but MassDOT expects proponents to maximize project generated travel by non-single occupancy vehicle modes by maximizing transportation choice providing robust connectivity for non-single occupancy vehicle modes proponing transportation to man management.

Frankly, we have to put the

1	infrastructure in place to encourage this
2	mode shift. This is about being green.
3	This is about connecting communities and -
4	CHAIRMAN CROSBY: Mr. DeGray, I'm
5	sorry, your time is you can send us
6	MR. DEGRAY: Well, I thank you for
7	your time. I would like the Commissioner
8	to reflect on these there were some
9	comment letters
10	CHAIRMAN CROSBY: Thank you, Mr.
11	DeGray.
12	Mr. Lyons, you've only got four
13	minutes.
14	MR. LYONS: I do?
15	CHAIRMAN CROSBY: We have a lot of
16	speakers so it's important to be fair to
17	them.
18	MR. LYONS: Okay. I'll be very
19	short.
20	I am Jim Lyons. I'm the West
21	Springfield town engineer. Even though I
22	work for the Town of West Springfield, I
23	was born and raised in Springfield in
24	Sixteen Acres.

1	You know, West Springfield is closer
2	to the proposed casino than most of the
3	neighborhoods in Springfield. And the
4	problem in getting back and forth between
5	Springfield and West Springfield is that
6	there is a problem with, say, pedestrian
7	and bicycle access. There is no
8	crosswalks, no ADA compliant ramps.
9	I have to tell you that last week I
10	walked, and a bunch of other engineers
11	walked from the Century Plaza on Memorial
12	Avenue, and we went to the Memorial Bridge
13	around the rotary. It was really dangerous
14	because there are no crosswalks, no signs,
15	no anything. And
16	CHAIRMAN CROSBY: Mr. Lyons, excuse
17	me. This is important stuff, but it's
18	exactly what Mr. DeGray was saying. Do you
19	have something to add to that that will be
20	more information?
21	MR. LYONS: It is, yes.
22	What I will add to that is that West

Springfield currently has two studies going

on, two complete street studies, one on

23

24

1	Memorial Avenue and one where Route 20
2	comes into West Springfield comes in over
3 .	the north end bridge. And these studies
4	are intended to improve safety for
5	pedestrians, bicycles and other vehicles,
6	all modes of transportation are considered.
7	And that's what we are looking for.
8	We would be happy to put this
9	project on the transportation improvement
10	project and have it move along under the
11	regular way of doing it. Unfortunately,
12	that takes approximately ten years, and we
13	don't have that amount of time. We need to
14	have improvements done as soon as possible.
15	So, we'd appreciate that being done,
16	and that's all I have got to say.
17	COMMISSIONER MCHUGH: Thank you.
18	COMMISSIOINER ZUNIGA: Thank you.
19	COMMISSIONER CAMERON: Thank you.
20	COMMISSIONER STEBBINS: Thank you.
21	CHAIRMAN CROSBY: Thank you very
22	much. I appreciate it.
23	MR. CZACH: Good afternoon. My name
24	is Jim Czach, senior project manager for

the Department of Public Works in West

Springfield. I'm a professional engineer

in the State of Massachusetts, also a

lifetime resident of the town. And thank

you, Commission, for allowing me the time

to address you this afternoon.

In the past 20 years, I've been involved in various transportation engineering and regional planning activities. This development will be by far the largest I have seen in my career.

The closest complexes similar to this are over an hour drive on the interstate highway system. This will be truly unique to the Pioneer Valley.

Between a third and half of our population will be within a 3-mile radius of the casino.

We have a map over here where we took away -- the only thing separating us is a body of water. Where the MGM site will be is directly in our backyard. We will be in the bull's eye of this development. By far, we will be the most

1	impacted community by traffic than any
2	other surrounding community that I'm
3	confident of.
4	We need to ensure that people
5	traveling through our community can do that
6	safely and efficiently. And we do need to
7	address all modes other than vehicular
8	traffic alone that they mentioned bicycles,
9	pedestrians, Mass. transit and
10	para-transit.
11	We need to look at this as
12	transportation, not just specifically
13	traffic engineering. It's a bigger
14	picture, and it's a drive that the state is
15	pushing with complete streets.
16	This facility won't close. This
17	will be open 24 hours a day, seven days a
18	week, 365 days in the year. We need to
19	look beyond just as Friday evening and a
20	Saturday peak hour. Events will occur
21	continuous through the year everyday.
22	Traffic will be coming through our
23	community everyday every hour of the year.
24	This is a big impact for us. It

1	will change the complexion of the
2	community, guaranteed. And as I mentioned,
3	we need to look at everything.
4	I have heard of the look-back
5	approach. I disagree with this. I think
6	traffic mitigation and a substantial
7	investment needs to be done up front. When
8	this unique facility opens, everybody is
9	going to flock to it. They're going to
10	want to see what it is.
11	That is where we start getting some
12	of this impact. A look-back should be done
13	to ensure significant investment in our
14	transportation infrastructure is
15	accommodating this development.
16	It will be difficult for us to go
17	back and try and fix things later. It will
18	be very challenging, and it will be a
19	burden for the community. So, I think we
20	need to hit this head-on and make it work
21	for both us, MGM and the region. I think
22	we all need to work together on that.
23	As the mayor alluded to, we are at a
24	unique point in New England. We're at the

1	crossroads. I91 and I-90 intersect into
2	West Springfield. When they get congested,
3 .	people seek alternate routes, parallel
4	routes. They'll be coming through West
5	Springfield. They'll be coming through our
6	downtown on Memorial Ave. corridor. It
7	happens now, so that will be happening.
8	There will be construction impacts.
9	This is a major development. There will be
10	impacts not only during construction but
11	also operationally, so we need to look at
12	that as well.
13	And as I mentioned, we are right on
14	the back door of that development. You
15	pull that river away it's right there. You
16	look to the right we really need to
17	focus on the left more than any other
18	community.
19	I'm hopeful the town can work with
20	MGM and the City of Springfield to address
21	the impacts for everyone, for the region,
22	not only the community.
23	This is almost a billion-dollar

development. Impacts here cannot be

1	compared to a CVS or a Dunkin Donuts.
2	Believe me, they can't. Doing minor
3	improvements now and doing a look-back for
4	major improvements later would not be fair
5	to the community or the region. That needs
6	to be looked at now.
7	And in closing, I think the
8	Commission should look at that seriously
9	for the community and the region. And
10	thank you for the opportunity to address
11	you this afternoon.
12	COMMISSIONER MCHUGH: Thank you.
13	COMMISSIOINER ZUNIGA: Thank you.
14	COMMISSIONER STEBBINS: Thank you.
15	COMMISSIONER CAMERON: Thank you.
16	CHAIRMAN CROSBY: Thank you.
17	Mr. Griffin, from the town counsel.
18	Mr. Brighenti will be next.
19	MR. GRIFFIN: Thank you, Mr.
20	Chairman and the Members of the Committee.
21	I just stand before you and just
22	speak with you in reference to one of the
23	thoughts of the committee or one of the
24	major thoughts of the committee when we get

together is that of the host agreement that
was signed in Springfield. And Exhibit D,

I call your attention to Exhibit D of that
host agreement.

The host agreement says that MGM would put forth 500,000 dollars for surrounding communities all around the region. And that anything above and beyond that, half of it would be paid by the City of Springfield. So one would suggest -- and, secondly, the City of Springfield would also approve any agreement.

So, I think MGM, quite frankly, has been impacted and prohibited in a way from reaching an agreement with West Springfield that is conducive to our concerns. So, Exhibit D I would just call your attention to.

It's a very important cause of what we believe as a committee and concern as a committee that MGM, who I know some of their negotiators very well and respect them and admire them, I have known them for quite a while, respect their work, but I

think they've been infringed in prohibited from reaching this agreement.

Secondly, as you know this, and I will lend my thoughts to those who know it a lot better than I do. But one parking garage on a one-way street, this is totally inadequate with this traffic plan.

We stand willing to work with MGM, the City of Springfield and anybody else who would like to sit down with the City of West Springfield and roll up our sleeves and just get a good traffic plan together that will benefit the entire region as the Chairman so well wants, and I am sure the Commission wants.

So, I will just leave you with a fact that West Springfield has stood ready and continues to stand ready to meet with MGM, meet with the representatives, meet with the City of Springfield, meet with the Pioneer Valley, anybody who wants to sit at the table with us and have a meaningful dialogue, we will certainly do that.

We appreciate your time and thank

1	you. And I'd also like to call your
2	attention and thank State Representative
3	Finn and State Senator Welch for partnering
4	in this effort in trying to get the Gaming
5	Commission here. We certainly appreciate
6	you here in West Springfield.
7	COMMISSIONER MCHUGH: Thank you.
8	COMMISSIOINER ZUNIGA: Thank you.
9	COMMISSIONER STEBBINS: Thank you.
10	COMMISSIONER CAMERON: Thank you.
11	CHAIRMAN CROSBY: Thank you. We
12	will be hearing from Senator Welch and
13	Representative Finn.
14	Next up.
15	MR. BRIGHENTI: Thank you,
16	Commissioners. Again, I would like to pass
17	on my appreciation for your willingness to
18	come out here and have this forum for us,
19	which is going to be very helpful.
20	Again, I'm Attorney Simon Brighenti.
21	I'm the town attorney. I did want to kind
22	of recap the presentation, but also add
23	some additional thoughts here.
24	And, mainly, the way I look at it

1	is, as a lawyer, I realize that there's
2	benefits and needs for definitions and that
3	the gaming staff here is replete with them
4	You know, when you look at a host in a
5	surrounding community, obviously it's not
5	technically. But for all intents and
7	purposes, West Springfield is more akin to
3	a host community than it is to a
9	surrounding community.

If you look again at the maps that our engineer showed and generally just the geography here, we're so close to this development. Other speakers I'm sure will address small business and public safety, other concerns and I'm part of the negotiation team.

And one of the reasons we are still in the negotiation stage is because there are so many expected impacts to the Town of West Springfield here. There's a myriad of issues that these were only a small part of them. And when we addressed the same issues with the applicant who was seeking a spot here in West Springfield, the numbers

that were brought out there were, were a
greater magnitude. It was well into the
millions as opposed to, you know, the less
than the millions that are being discussed
here.

So, you know, the same issues are here as were there then and that is why we are looking at making sure that all the potential mitigation, these potential issues are mitigated.

West Springfield is a major gateway to the resort through the bridges over the highway over the -- toward the highway and over the river, as was stated. We are going to see this resort casino for most of West Springfield, and much of Springfield won't see it.

I mean, you can go out on the campus of this school right here and look over and you are going to be able to see it. I just live up the street here. Everyday I drive to the Town Hall, so I'm going to see it. So it's going to have a visual impact. It's going to have an economic impact.

1	It's going to have a social and cultural
2	impact.
3	Similar, if not even exceeding in
4	some cases, the impact it's going to be
5	seen in Springfield. So we are looking to
6	partner with MGM making it a truly regional
7	resort as is required or envisioned, I
8	guess, by the legislature to include both
9	short and long-term upgrades.
10	That complete street projects is
11	something that we're really feeling is a
12	good starting point with MGM, and there's a
13	number of other issues that we're dealing
14	with them now.
15	So, again, we're glad that you are
16	here and we hope that you listen to all the
17	concerns from both the officials and from
18	the folks that make their presentations
19	here from the community. I thank you
20	again.
21	CHAIRMAN CROSBY: Thank you, Mr.
22	Brighenti.
23	COMMISSIONER STEBBINS: Thank you.
24	COMMISSIOINER ZUNIGA: Thank you.

1	COMMISSIONER MCHUGH: Thank you.
2	COMMISSIONER CAMERON: Thank you.
3	CHAIRMAN CROSBY: There's other
4	officials from the town, local officials
5	from the town, Angus Rushlow from the City
6	Council, George Kelly, Ron Campurciani, any
7	of you here? Then I guess no.
8	MR. RUSHLOW: I'm not even going to
9	look at my notes. Everybody is covering
10	this so well, but I am the District 1
11	councilor. My district is going to be the
12	most impacted in the city. It includes
13	Memorial Avenue. Just a few short points.
14	Sixty-four percent of my district
15	walks. You may not see too many of them in
16	the wintertime, but Memorial Avenue is
17	loaded during the summer. A lot of them
18	work over in that area, and they have to
19	walk. They can't afford cars, so the
20	bicycle traffic is heavy. A lot of them
21	can't read and write, your large refugee
22	population.
23	We are going to have to be looking
24	out for the public safety in these

1	instances to make sure those people are
2	taken care of, and it's going to have an
3	impact on the neighborhood. It's the
4	poorest neighborhood in the city. I don't
5	want to see the people driven out. They've
6	got homes here. I want to keep my district
7	the way it is, and I guess that's it. I'm
8	going to be looking for your help to make
9	sure we get that done.
LO	CHAIRMAN CROSBY: Thank you.
11	COMMISSIONER CAMERON: Thank you.
L2	COMMISSIONER STEBBINS: Thank you.
L3	COMMISSIONER MCHUGH: Thank you.
L4	COMMISSIOINER ZUNIGA: Thank you.
L5	CHAIRMAN CROSBY: Nice hat, too.
L6	MR. RUSHLOW: It's a bonnet.
L7	CHAIRMAN CROSBY: Sorry.
L8	George Kelly and then, Chief, is
L9	that you?
20	MR. CAMPURCIANI: Yes, it is.
21	MR. KELLY: Chairman Crosby, Members
22	of the Commission, thank you very much for
23	taking the time to hear our pleas here
24	today.

1	Both Angus and I have been on the
2	Mitigation Committee of the city council
3	and have had citizens on it as well. For
4	the whole time we were discussing casinos.
5	We were discussing a casino in Springfield,
6	and then we were discussing a casino here.
7	I, like Angus, at one time I grew up
8	in the Merrick section. I live in another
9	part of town now. I'm a former law
10	enforcement officer. I'm a former chairman
11	of the city council subcommittee, former on
12	traffic. And it's a very frustrating thing
13	to try and fix the real problems that we
14	have.
15	I am concerned about this community.
16	I have been here for most of my 74 years,
17	and I am concerned about the quality of
18	life of our citizens and how this is going
19	to impact that. I am sure some of it will
20	be positive, but I am very concerned that a
21	lot of it may be negative.
22	We've had four pedestrians killed in

the 147 corridor in the last year or so.

They could use better intersections, better

23

24

crossing lights. As Angus has said, it's a 1 walking neighborhood. We have a lot of --2 as the bridges pour over from Springfield, 3 we have a lot of small businesses. Several 4 of them have been family owned for years. 5 I'm concerned on the impacts of this 6 development on those businesses, whether 7 they will be able to survive and feed their 8 9 families. I am concerned that we need to 10 address this in a very good way. I am concerned, as Councilor Griffin 11 was, about the inadequate response figures 12 given by the casino proponents. And I want 13 to be able, as an elected official and as 14 somebody whose family has been here since 15 the 1870s, to do the right things for our 16 citizens. We really need your help. 17 18 Thank you very much. COMMISSIONER MCHUGH: Thank you. 19 COMMISSIOINER ZUNIGA: Thank you. 20 COMMISSIONER STEBBINS: Thank you. 21 22 COMMISSIONER CAMERON: Thank you. 23 CHAIRMAN CROSBY: Thank you.

Chief Campurciani.

24

1	MR. CAMPURCIANI: Thank you.
2	Hello, I'm Ron Campurciani, the
3	chief of police here. Again, I would just
4	like to welcome everybody. Specifically, I
5	had the pleasure of meeting Commissioner
6	Cameron last year at the Major City Chiefs
7	retreat down in the Cape when I was trying
8	to catch up to speed pretty quickly as I
9	could on gaming.
10	So, Commissioner, it's good to see
11	you again.
12	COMMISSIONER CAMERON: You as well,
13	Chief.
14	MR. CAMPURCIANI: You know, one of
15	the things that people in West Springfield
16	know this because when we were heavily
17	involved in negotiations with Hard Rock and
18	not having any background at all in any
19	type of gaming, I traveled down to Florida
20	to the Hard Rock in Florida just to see
21	their operation and to see how it impacted
22	communities down there.
23	So, I met with obviously the people
24	from Hard Rock, and then the chiefs in

Hollywood and the seminal tribe police down
there and Hard Rock is on seminal tribal
ground. I also met with some outline
chiefs in Coconut Creek that had a casino
also and my mission was two-fold.

One to find out what we need to put in place if Hard Rock was to get the license and the casino was to go here, or the second one was what would be our problems and concerns if MGM was to get the license and it was to go 800 yards over our bridge.

So now we're into the second phase and, quite frankly, what makes West

Springfield unique in this particular thing that we're talking about, the casino, is the fact that on Route 5 we have 16 motels and hotels right now. There's another two hotels and motels that are on Memorial Drive.

It is going to be impacted significantly an increase in people staying at these hotels. Whether -- we can sit here and argue whether or not prostitution

is going to increase. I think it will to a certain extent or drugs. Regardless, that's a discussion for another time. But it is certainly going to increase our calls for service in these just by the sheer volume of people that are going to be staying there and staying at these offshoot small motels.

Two weeks ago I traveled down to

Foxwoods at an FBI leader convention and I

hadn't been in that area of Foxwoods in

probably ten years. And the first thing I

noticed when I drove in there was all of

these hotels that have now popped up

outside of Foxwoods, which to me solidified

the argument that I am making here today.

So, like I said, if we can discuss what type of crimes are going to come in and, as I've stated, that's a discussion for another time. But we're clearly, clearly going to be impacted. And the police department and the fire department are clearly going to be impacted by an increase in calls for service.

And as I said, when Hard Rock was

here or coming in, we had an opportunity to

get on the ground floor with them and in

common vernacular that to the people in

Florida that I spoke to and the chiefs down

there was a common theme.

The problems never got as big as they imagined, because they had the opportunity to put things in place before the casino came in. So, when the casino opened the doors and hit the ground, they were ready also. And that's a discussion that we haven't really had with MGM at this point, and I don't want to see it come in.

I don't want to be going back to the town in two years after and saying how much more police I need because all these things have happened. In some ways, I feel like I'm sitting on a perch waiting for -- watching two trains collide.

So as my time weighs down, just to weigh in one other thing on traffic, I agree with that. And just one other thing that I think has been talked about enough,

Τ	but Just one other note on that in that ir
2	you at least as a month ago, if you go
3	onto MapQuest or Yahoo maps or Verizon
4	navigator, whatever you do, when you Google
5	the address down there for the MGM project,
6	if you're coming off of the Mass Pike, it
7	sends you up Exit 4 of the Pike and down
8	Route 5. That is where it sends you.
9	So, when you have people that are
10	going to be staying, number one, at these
11	hotels, number two, if they are coming in
12	from the Pike either from the east or the
13	west and they Google it, which is common
14	for people to do now and put it in, that's
15	the directions that they get.
16	So, again, thank you for your time,
17	Commissioners. I appreciate it.
18	COMMISSIONER MCHUGH: Thank you.
19	COMMISSIOINER ZUNIGA: Thank you.
20	COMMISSIONER STEBBINS: Thank you.
21	COMMISSIONER CAMERON: Thank you,
22	Chief.
23	CHAIRMAN CROSBY: Thank you, Chief.
2.4	Senator Welch and Representative

1	Finn who is representing West Springfield.
2	Senator Welch first.
3	SENATOR WELCH: Thank you,
4	Commissioner, Chairman Crosby, and Members
5	of the Commission. It's great to have you
6	here in West Springfield. Thank you for
7	making West Springfield obviously a stop on
8	your tour. It's important to have you here
9	in West Springfield as we are certainly
LO	going to be an impacted community.
11	I did want to touch on a couple of
12	topics that I think have already been
13	mentioned. But the biggest thing I wanted
L4	to speak to you about I think as a member
15	of the legislature and I think I can add a
16	little bit of a unique perspective on was,
L7	you know, the way I approached, you know,
18	going about supporting or not supporting.
19	And I did both in my tenure in the
20	legislature. Because when I was in the
21	house, I voted against expanding gaming.
22	And when I was in the senate, I voted for
23	it and people might be asking why.
24	Well, the reason I voted against it

was because there was no quarantee that western Massachusetts would have gotten a casino license when the first proposal came And then when it came up a second time, there was more of a guarantee and there was an automatic guarantee because of the regional -- the way the regions were drawn out, that western Massachusetts was quaranteed one of the three casino licenses.

And that's how I wanted to approach my conversation here with you was the reason I voted for it. And one of the 200 members of the legislature, having a vote on it was approaching it from an aspect that I believe expanded gaming's time had come. I believe that Massachusetts' time had come to get into expanded gaming.

The arguments for and against,
there's certainly good arguments for
expanded gaming. There's certainly
arguments against, and we can have those
discussions at a later date. I feel as
though we've had those discussions already,

1	but the regional impact was the reason I
2	voted for it.
3	I felt as though wherever in
4	Massachusetts or wherever in western
5	Massachusetts the expanded gaming facility
6	would go, it would have a major impact on
7	our entire region, both positive and
8	potentially negative. But the positives I
9	felt would outweigh the negative,
10	especially in the aspect of economic
11	development and jobs.
12	And I just want to make sure that my
13	voice is being heard as one of the members
14	of the legislature that did vote for
15	expanding gaming, that I ask that you look
16	at this from a regional standpoint that the
17	entire region, all of western
18	Massachusetts, whether it's West
19	Springfield, Longmeadow or Agawam or as far
20	out as you can possibly think that we make
21	sure that the most bang for the buck is
22	heard here in western Massachusetts from
23	this entire project.
24	And I'm in a unique situation. I

1	represent both West Springfield,
2	Springfield and Chicopee are all three of
3	those communities. I want to see all three
4	of those communities flourish. I want to
5	see all of western Massachusetts flourish.
6	I want to see MGM flourish. I want to see
7	all of our citizens flourish. But I want
8	to make sure that our entire region gets
9	the most bang for our buck for this entire
10	project.
11	And I'd just ask that you look at it
12	in that perspective, from a regional
13	component that our region is being heard
14	loud and clear and that our region here in
15	western Massachusetts is getting everything
16	that we possibly can out of this investment
17	that's coming here to Springfield
18	potentially, and I hope that it possibly
19	does.
20	So, thank you for your time. I
21	leave a minute and a half for my colleague
22	from the House, Representative Mike Finn.
23	Thank you very much.
24	COMMISSIONER MCHUGH: Thank you.

1	COMMISSIOINER ZUNIGA: Thank you.
2	COMMISSIONER STEBBINS: Thank you.
3 .	COMMISSIONER CAMERON: Thank you.
4	CHAIRMAN CROSBY: Thank you.
5	REPRESENTATIVE FINN: Thank you.
6	And I think I will be able to get my
7	remarks in that minute and a half.
8	I just wanted to say first and
9	foremost, thank you very much for this
LO	Commission for coming out here.
11	When I read your remarks, Chairman
12	Crosby, in the local paper and we did a
13	little bit of research, we realized that
L4	this mitigation hearing wasn't mandated by
L5	the legislation but it was something that
L6	you felt strongly enough about.
L7	And it's very important, you know,
L8	for the people that are here to understand
L9	that our concerns are being heard by the
20	group that is going to be making that
21	decision and I think that it's you know
22	not that anyone here that has voted for
23	either Jim or I or anybody in the past
24	would believe that we weren't looking out

for their best interest, but when we got

together and worked collaboratively to get

you here, I'm very grateful that you

accepted our invitation.

I think you've heard loud and clear from the municipal officials that have been here tonight about what some of our major concerns on the things that we're hoping that you'll consider as you move forward with this decision. And if I could leave you with one thought and one thought only before leaving.

In respect to West Springfield's position and the casino in Springfield is please don't let the scars of Springfield's economic face-lift be seen in West Springfield. Please do all you can to make sure that our interests are protected as much as those from the city, the whole city itself. Thank you.

21 CHAIRMAN CROSBY: Thank you.

COMMISSIONER CAMERON: Thank you.

23 COMMISSIONER MCHUGH: Thank you.

24 COMMISSIOINER ZUNIGA: Thank you.

1	COMMISSIONER STEBBINS: Thank you.
2	CHAIRMAN CROSBY: Senator Gale
3	Candaras represents Longmeadow and Hampden
4	and also is chair of the Joint Committee on
5	Economic Development and Emerging
6	Technologies, which is the commission
7	the committee that does our business and
8	she has been a friend and supporter of.
9	Welcome.
10	SENATOR CANDARAS: Well, thank you,
11	Mr. Commissioner, and all of you. It's
12	always a pleasure to see you in western
13	Mass. Hello again. So I'll be very brief,
14	because we have opportunities to talk other
15	times.
16	I represent nine cities and towns,
17	including the City of Springfield.
18	Springfield is very excited about this
19	opportunity, so are a great many people in
20	the region. It means jobs. It means jobs
21	for the construction industries, for the
22	trades. The trades need the work. They
23	want the work.
24	They'd like to be in the ground

right now. They certainly want to be in the ground as quickly as possible. I am only guessing because I've not had the conversation but I suspect MGM would like to be in the ground as quickly as possible at some future time should they be the ultimate licensee, receive the license. People need the jobs, the permanent jobs that are going to come with this type of hospitality industry and this type of casino.

My concern relates basically to the traffic concerns in a very small and very tight area. I think it's long past time when every part of the government should be talking to each other about what is going to happen in this very tight little area. I am not seeing that happen.

I have expressed my concern about the type of siloing that typically occurs. We simply can't afford to have that kind of siloing in this project. It's too important to the people of the area.

Again, the jobs are too important.

Last week I attended a hearing by the Department of Transportation on the proposed viaduct project. You know, the short-term goal is repair; the long-term goal maybe perhaps to put it underground. I don't know how long or how that would happen. But the individuals who were presenting were engineers, very capable, fine gentlemen, but they talked about the viaduct in the abstract.

There was no mention of the fact
that this viaduct work is going to go on
less than half a city block away from this
major endeavor, from this casino
construction, which is going to be huge,
huge construction effort. They talked
about diverting traffic from the viaduct,
which is literally on the corner. They
talked about diverting the traffic to East
Columbus and West Columbus Avenue. You
know the area. You know how narrow those
streets are.

My concern is that MGM is going to start constructing and will, in fact,

construct a beautiful casino and the

Commonwealth of Massachusetts will probably

direct all traffic away from it. I have

served 18 years in the government so I

don't think I need to -- I have been 18

years on Beacon Hill. I've pretty much

seen it all.

The other piece to this is that there are two courthouses literally across the street, which is a very narrow street. State Street is very narrow, one lane east, one lane west. They're literally putting the courthouse -- excuse me, they are literally putting the casino across the street from the courthouse. Hundreds of people work in that building. Thousands of people have to access it every single week to do business there for public safety, for justice.

It is difficult for me to understand, although I'm not an engineer and I'm certainly not Tim Brennan who is sitting right over there, I am not a traffic engineer. I don't understand how

we are going to have viaduct construction,
a casino going up and we are going to be
able to access that court all on that same
little street at the same time.

It can happen but what has to happen is decamp. The Department of
Transportation, the trial courts of the
Commonwealth, the engineers at MGM,
everybody should be talking about how this
is going to be accomplished. I do not
believe that is happening and it is
starting to be a matter of grave concern
for me and my colleague, Senator Welch and
Representative Finn.

And, I mean, we have filed an amendment to the sub-budget that requires those agencies and everybody involved to get together and start talking about how this is going to happen. All of the parking behind the courthouse is already gone. The casino is going to take the rest of the parking across the street. We have a stranded Hall of Justice and a stranded Juvenile and Housing Court stranded with no

1	parking. There's already no juror parking.
2	And the worst thing that can possibly
3	happen is for people not to communicate,
4	and you can see what the likely results of
5	that would be.
6	Thank you so much for your time.
7	Thank you.
8	CHAIRMAN CROSBY: Thank you.
9	Has Representative Ashe come? I
10	know former Mayor Neffinger is not speaking
11	but I believe he's here and want to welcome
12	him, so thanks for coming. And the
13	president of the Springfield City Council,
14	Mike Fentin, I believe is here. We would
15	like to try to give the public officials a
16	chance to speak first.
17	Mr. Fenton, are you here? And then
18	we'll go to Michael Goldberg, Ted Steger,
19	Sue LaFlamme, Jerome Noonan can start to
20	come up.
21	Welcome.
22	MR. FENTON: Thank you, Chairman
23	Crosby. Thank you, Commissioners. Thank
24	you to the Town of West Springfield for

hosting us this evening. We appreciate 1 your hospitality. 2 My name is Attorney Michael Fenton. 3 I am the president of the Springfield City 4 Council. I represent a distinguished body 5 of 13 individuals elected by a city of 6 160,000 residents. 7 We stand behind the MGM proposal. 8 We did so in the form of a referendum that 9 10 took place last summer and the council that I represent passed the community host 11 agreement after deliberation and adequate 12 consideration unanimously. We did so 13 because this region desperately needs the 14 economic development and jobs that would 15 come with this project. 16 17 MGM Springfield's proposal that has 18 the opportunity to, as prior speakers have indicated, transform our region. It could 19 make us the entertainment capital for this 20 area and for all of New England. And with 21 22 that represents tremendous opportunity.

There are risks associated with this

proposal no doubt, but we have weighed them

23

24

on a legislative level and through the
voting of the city residents and we have
come to the conclusion, at least on our
local review level, that the benefits
outweigh the costs and the potential
rewards outweigh the risks.

The only thing that I would point this Commission to consider further if I had to choose one item, it would be what my good friend, Senator Candaras, just spoke about in terms of the transportation issues that are now being discussed by Secretary Davey and the Massachusetts Department of Transportation.

The Interstate 91 viaduct is absolutely critical to this project, and the future of that viaduct is critical to the future of MGM Springfield. I think that the two projects are indestructibly related and must be considered collectively. So, I would encourage this body to look closely at MassDOT's proposals. I think that you will find that there are some interesting dynamics going

1 on.

2	As the senator pointed out, there's
3 .	a proposal to spend upwards of a quarter of
4	a billion dollars on renovating the
5	existing structure as it is. But there's
6	also talk in taxpayer money being spent on
7	pursuing the idea of redesigning the
8	highway, potentially underground. These
9	are two diametrically opposed in my
10	determination ideas.

And if they are going to be reconciled, it has to be done in conjunction with this major development project that's happening right at its front door.

So, I want to reiterate that the City of Springfield stands fastly behind this proposal. We look forward to working with MGM and the Commission as the zoning process moves forward and your deliberation process moves forward.

We want to also indicate that we want to be fair partners to our neighbors and the surrounding communities do deserve

т	remediation in certain context. And we
2	look forward to continuing to work with
3	those reasonable partners to have logical
4	and reasonable discussions about those
5	remediation attempts.
6	So, thank you for your time. I
7	think I'll yield the rest of my time,
8	because there's a great deal of the public
9	here who I am sure would like to be heard,
LO	and they deserve this opportunity as well.
11	So, thank you and I appreciate your
12	consideration moving forward.
13	COMMISSIONER MCHUGH: Thank you.
L 4	COMMISSIOINER ZUNIGA: Thank you.
15	COMMISSIONER STEBBINS: Thank you.
16	COMMISSIONER CAMERON: Thank you.
L7	CHAIRMAN CROSBY: Thank you,
18	Attorney Fentin.
19	All right. Now we'll go to the rest
20	of our sign-up street. If you are here
21	representing a business, please say the
22	name of the business. If you are here as a
23	concerned citizen, just give us the name of
24	the town where you live and I'll simply be

1	going as the names came into us.
2	Michael Goldberg, Ted Steger, Sue
3	LaFlamme, Jerry Noonan, Michael Eagan,
4	Carol Kerr please come forward.
5	Sir.
6	MR. GOLDBERG: Good afternoon. My
7	name is Michael Goldberg. Thank you so
8	much for giving me an opportunity to speak.
9	I'm not the official people that spoke
10	before me, but I'll do the best. I
11	practiced this with my wife, and it should
12	only take about two minutes.
13	My name is Michael Goldberg, and I
14	have lived in western Massachusetts my
15	whole life. My parents grew up in western
16	Massachusetts, raised a family in western
17	Massachusetts and I am part owner in
18	several businesses in Massachusetts.
19	You'll notice that I keep saying
20	western Massachusetts a lot and not
21	Massachusetts. The reason is very simple.
22	Because my whole life growing up in western
23	Massachusetts, I have been told that
24	western Mass. really doesn't play a big

1 role in a real Massachusetts.

2	Now we have this project on our
3	doorstep. One of the largest entertainment
4	companies in the world actually looking and
5	talking to the people of western
6	Massachusetts. I have been following
7	gaming and entertainment in western Mass.
8	pretty much my whole life since 1996 when a
9	small amusement park called Riverside Park
10	in Agawam wanted to get into the action.
11	And I have always felt that this would be a
12	good fit for western Mass. but done
13	properly.
14	Now we have this project I'm

Now we have this project -- I'm sorry -- would be very beneficial to the region. The last 18 months I been watching this process unfold. I'm not saying a lot, but I have been listening and watching and going to the meetings and talking to people against and for this project.

If you were to think about western

Mass. and its entertainment venues as a

human body, the Berkshires would certainly

be the ever changing hair color of the

head. The people would be the blood and the cells and all the towns would be the organs and the brain. But without question, the heart of entertainment in western Massachusetts is and always has been the Springfield Civic Center and the MassMutual Center and the downtown region of the City of Springfield.

MGM's proposal is like no other entertainment and intercity gaming proposal that I've ever seen. And, believe me, I've looked at a few of them. Not like you have but I have.

With the incorporation of the deep history of the city buildings, the open floor plan and over 18 points of entry and especially the use of all the city's entertainment venues, mainly the MassMutual Center, could only rejuvenate the city, as well as western Massachusetts.

With the entertainment power that

MGM is behind the body and heart of western

Mass., I can only hope and believe that

MGM's proposal is a great step forward for

the City of Springfield, as well as western

Massachusetts.

As a commission, you have heard and

seen what MGM is going to do with jobs, cross promotional ideas, so I don't want to cover that so I will leave with just a couple of things.

35 years ago my father was very proud to talk to me about a small Cat in a Hat and what he did for the City of Springfield, as well as western Massachusetts.

Wouldn't it be great if the other

Massachusetts that I live in would love to

come out to western Mass. to see some great

entertainment and actually see a lot of the

sites and towns of western Mass. I can

someday tell my kids about a great lion

that helped rejuvenate our city. As a -
I'm sorry.

I would like to leave you with this last thought. A great doctor, whose just birthday was yesterday, named Dr. Seuss who loved this region with all his heart once

1	said, "You have brains in your head; you
2	have feet in your shoes; you can steer
3	yourself in any direction you choose." And
4	I would say the direction from western
5	Massachusetts and the City of Springfield
6	is moving forward with this great project.
7	Thank you for your time.
8	CHAIRMAN CROSBY: Thank you.
9	Ted Steger, Sue LaFlamme.
10	MR. STEGER: Good afternoon. My
11	name is Ted Steger from Longmeadow, Mass.
12	And, Chairman Crosby, I respectfully
13	reject the statement that you made that
14	this is not the time to discuss whether
15	casinos are right for Western Mass. You've
16	repeatedly talked, and we have been paying
17	lots of attention, about the need for
18	competition. And right now the competition
19	is between MGM and no casino.
20	The legislation says up to three
21	casinos are allowed by the legislation. We
22	would strongly urge you to do two, one, or
23	preferably zero. I've presented put
24	together a packet that I'll be handing out

to you that goes through all the reasons

why no casino in Springfield is a far

better deal for the state, the region and

the City of Springfield than having a

casino here.

So, however, I was intending to be

up here explaining this packet but there's a couple of reasons why I'm not going to.

I was going to tell you about how

Springfield had the lowest passing referendum margin in the state despite a carefully engineered and manipulated election.

I was going to tell you about how

far more people in western Mass. have voted

against casinos than for them. I was going

to tell you how legalizing casinos has

backfired in several states such as

Delaware, Ohio, Illinois in recent years.

I was going to recommend some comments and some regulations to reduce the negative impacts of casinos on our region.

But two things have happened that made me clear that there's no point in doing so

today. One is the quote that's on the front of this packet that makes what is obvious -- makes obvious what we've known for a while, which is that these were never meant to be destination resort casinos. These are convenience casinos meant to prey upon locals and the less fortunate among us.

In the words of Mr. Mathis of MGM in a recent interview, "This casino is really for western Mass." That's been our fear all along, that this is going to be a convenience casino that sucks the economic lifeblood out of our economy. The only way casinos makes sense is if money comes in from outside the region, and Mr. Mathis just admitted this is for western Mass.

You know, in Detroit 80 percent of gamblers come from Detroit and the surrounding counties. Springfield, it would be even more so, especially with the high concentration casinos in the region.

What we'll have is a situation where the casinos bleed the local economy dry sending

money to Vegas and Dubai instead of keeping it in Springfield and the surrounding communities where it can boost the local economy.

The second reason that trying to reason with this Commission is moot is that recent regulations about a controlled spending reported in the press. As Upton Sinclair wrote, "It's difficult to get a man to understand something when his salary depends upon his not understanding it."

Until recently I was naive enough to think that you were working for the citizens of Massachusetts. However, it's now clear who signs your paychecks. It's not we the people. It's the millionaires and billionaires in Vegas and Dubai who stand to get richer at the expense of the least fortune among us.

You seem quite happy to rub elbows with them while you hang the residents of greater Springfield out to dry. Our group repeatedly asked for a seat at the table.

But because I can't write you a check for

1	400,000 dollars, because I definitely can't
2	write you a check for 85 million, and my
3	wife would be upset with me if I took you
4	out for 111-dollar meal, we didn't get a
5	seat at the table. But I guess that's
6	good, because we can't afford what you're
7	ordering.
8	Our hope is that Massachusetts can
9	get back to the hard work required to have
LO	productive, sustainable economic growth and
11	infiltration was an ultimately
12	self-destruction lure of the casinos.
13	Fortunately, in November, the
L4	citizens of the Commonwealth will be able
15	to reclaim our seat at the table by
L6	repealing this mid-static casino
L7	legislation and send the casinos back to
18	Vegas and hope that they stay in Vegas.
L9	Thank you very much for your time.
20	COMMISSIONER MCHUGH: Thank you.
21	COMMISSIOINER ZUNIGA: Thank you.
22	COMMISSIONER STEBBINS: Thank you.
23	COMMISSIONER CAMERON: Thank you.
24	CHAIRMAN CROSBY: Thank you.

1	Mr. Steger, Sue LaFlamme, Jerry
2	Noonan, Michael Eagan, Carol Kerr, Danny
3	Eaton come on up.
4	MS. LAFLAMME: Hi. My name's Sue
5	LaFlamme, and I'm a resident of West
6	Springfield.
7	We do own a small business, Ye Olde
8	Butcher Shop, but what I'm most proud of is
9	I'm a mom of three young adults. And this
10	sounds a little weird, but I grew up in
11	Chicopee. My husband grew up in
12	Springfield where his parents still live.
13	When we got married 32 years ago, we
14	decided to move to West Springfield because
15	we were close enough to have our parents
16	come and visit when they were invited but
17	they were far enough away where they
18	wouldn't pop over. Thirty-two years later
19	we stayed in West Springfield.
20	I love the community. A lot of
21	people are saying that there's a lot of
22	change coming with the casino in
23	Springfield, and there's going to be and
24	there's been a lot of good points that were

brought up. 1

5

6

7

8

9

10

11

12

13

14

15

16

17

18

19

20

21

22

23

24

My concern is the young adults. I 2 have a 22 year-old son that I'm very 3 concerned about because there's nothing to 4 do locally, you know. He's not going to go ice skating. He goes to the movies but even that's expensive except on Wednesday, five-dollar night.

> But mostly what I'm concerned about is he doesn't go to a bar, because he doesn't just want to sit around. So my concern is that he is going to go to a casino, as well as a lot of other young adults. Because what happens at a casino? You can gamble, but you can also drink for free. And then he's going to get in a car.

I hope I gave him enough sense not to but enough of these young adults are still going to get in a car and they're going to drive home. And I do think that there has to be resources for these young adults and the parents because that is my biggest concern, and it has always been my biggest concern.

1	So far I have been very lucky with
2	my three kids, and I don't want to see that
3	change because a casino is coming right
4	across the bridge. And I thank you very
5	much for listening to me.
6	CHAIRMAN CROSBY: Thank you very
7	much.
8	Jerome Noonan.
9	MR. NOONAN: Jerome Noonan,
10	Longmeadow.
11	I'd ask the Commission here to make
12	a decision not just about MGM or not MGM
13	but whether you are in office to protect
14	the citizens or are you here to enable
15	casinos without regard to their downsize.
16	And I'd ask you not to assume that
17	the majority in Springfield is behind the
18	casino based on the speechless referendum,
19	which was held last July that was
20	railroading at best where the mayor who
21	saw no reason to provide balanced
22	information to the elector and who gave the
23	casino the advantage of a special election
24	in the dog days of mid-summer.

1	As to greater Springfield, we've
2	seen several towns vote down the concept of
3	the casino outright by large majorities.
4	And I can assure you that sediment is
5	predominant in the region.
6	I spent a lot of time interviewing
7	people for a film about this topic and,
8	sadly, many of the influential people who
9	fought leaders as a word and told me that
LO	they personally oppose the casino but that
L1	they could not appear on camera because of
L2	fears of reprisal or loss of income,
L3	potential income.
L4	Oddly, only the clergies spoke out
L5	to me freely because, A, they don't have a
L6	horse in the race; and, B, they're the ones
L7	that are going to have to deal with the
L8	heartache that their congregations are
L9	going to have to suffer from this thing.
20	In a bigger sense, MGM is
21	threatening to take 500 million-dollars out
2.2	of our regional economy every year. That's

not an economic engine. This is no

destination casino. All of those dollars

23

24

are local dollars, and we cannot afford to ship them off to Las Vegas.

This is a pretty small micro economy out here in western Mass. That's a lot of money here. We need to save those dollars for sustainable businesses that are true economic engines. Businesses which actually buy local products, which provide jobs that have a future, which use local banks in which we invest in the community.

This isn't about a casino being better than nothing. It isn't about some urban experiment. Just look at Detroit and Atlantic City. And it is not the right choice for Springfield. Western Mass. residents didn't ask for this to be brought upon us. Only Stavros and Berg and the legislators thought this was a good idea. Thanks a lot.

And please don't subject this area to the ills of an urban casino, which will soon become a sad and ugly legacy for us to leave to our children. Our forbearers left us with a beautiful Symphony Hall, City

1	Hall, The Kama Meal, the Memorial Bridge,
2	even that you mentioned, Union Station, the
3	Quadrangle, cathedrals, temples and more
4	and our big idea is a casino, really? We
5	can do better than that.
6	CHAIRMAN CROSBY: Thank you.
7	Jerry Noonan, Michael Eagan, Carol
8	Kerr.
9	MR. EAGAN: Michael Eagan from
10	Palmer.
11	I want to talk a little bit about
12	host agreement, and what I found is there
13	is a similarity with every single casino
14	that has come into the state. They've
15	negotiated into these PILOT agreements, and
16	looking at MGM's PILOT agreement PILOT,
17	first of all, is an acronym that stands for
18	payment in lieu of taxes. Corporations
19	love loopholes not to pay taxes. We all
20	know that.
21	The summary for MGM shows that the
22	fixed payment or PILOT payment that they'll
23	pay is 17,600,000 dollars. That's the
24	PILOT payment. That's the payment they

negotiated now, but they won't even open up
for a couple of years from now. So it's
really a frozen payment until they open.
And guess what the kicker is, once they
open, that payment is frozen for ten years
to 2024. The 17,600,000 dollars is frozen
until 2024.

Anybody in this room have an idea how much they should pay under regular business taxes? They are a business entity after all. Well, I figured it out. Took the rate. It's pretty simple to do. Tax rate is 39.04 per thousand. For an 800 million-dollar project, they should be paying over 31 million dollars, and that would go up between now and the next two years when they open for business and would go up every year after. And if the value of their property or project increased, the taxes would also go up.

There is one heck of a lot of money being left on the table. This is the case -- was the case in Palmer, was the case in Revere and Wynn Casino in Everett,

everybody and West Springfield, everybody 1 had this PILOT agreement. It's a nasty 2 little secret. 3 And there have been articles written 4 about it, okay, deals that lead to lost 5 property taxes, money magazine, New York 6 City has lost 100 million-dollars in 7 property taxes because of these deals, 8 okay. This is not new. Just Google it 9 10 when you go home, payment in lieu of taxes. There are legitimate reasons for 11 PILOT, okay, colleges, universities that 12 can't or nonprofits that can't afford to 13 pay their full share of taxes, they do 14 enter into PILOT agreements. Or if you 15 have a business that can go anywhere in any 16 17 community, a community may legitimately 18 offer them a PILOT to attract them to their community. There are many legitimate 19 reasons. Casinos is not an example of 20 that. 21 You're probably sitting there 22

You're probably sitting there
thinking to yourself, well, what the heck
can we do about it now? It's already a

23

done deal. This is where you come in, and I'm no expert on this but, apparently, these PILOT agreements that every casino has done under Section 121A they have to get approved.

Well, my God, I hope they don't get approved because their poultry payments don't compare to what they should be paying under the business tax rate. They have to be approved from the Mass. Department of Housing and Community Development.

And I don't know what influence you people have, but you folks need to look at these PILOT agreements and see how the communities are getting shortchanged. I don't care what side of the issue you're on, for or against casinos. You're going to want to make sure that you're getting the most amount of money that's possible, and they are not under this agreement.

And, in fact, it is a tax subsidy is what it is. The taxpayers in Springfield are subsidizing the casinos just like the State of Massachusetts is right now is

1	subsidizing Suffolks Downs. How about
2	that? Okay.
3	Also, in this whole conversation of
4	the money that everyone is going to get, no
5	one ever talks about the loss of state aid
6	to the community. In Palmer where I was
7	very much involved in the anti-casino
8	movement there, 20 percent of the money
9	that Palmer was going to get was going to
LO	be lost through state aid. And that was
11	out of Chapter 70, Education Funds. How
12	much money is going to be lost in
13	Springfield to local state aid?
L4	See you at another date for other
15	topics.
L6	CHAIRMAN CROSBY: Thank you very
L7	much, Mr. Eagan. I appreciate it.
18	Thank you all who have been so
L9	sensitive to our time frame.
20	Carol Kerr, also Gennaro Daniele,
21	John Powers, Christopher Benoit and Judith
22	Matt please come forward. Have a seat.
23	MS. KERR: Good afternoon. Can you
2.4	hear me?

1	CHAIRMAN CROSBY: Yes.
2	MS. KERR: My name is Carol Kerr,
3	and I live in the lovely historic section
4	of Forest Park Heights. For me, this is
5	not about gambling. I personally am
6	comfortable with it as entertainment.
7	While I recognize that there will
8	always be a certain percentage of the
9	population who have a problem, whether it's
10	gambling, drugs or alcohol, I don't believe
11	it is our right nor our duty to attempt to
12	prohibit on any grounds. I don't see the
13	good in denying millions a source of
14	responsible entertainment for the few who
15	abuse.
16	The same argument was made for
17	alcohol and yet there are bars and liquor
18	stores too numerous to count in our region
19	alone. If you are concerned, then help
20	defuse the problem. Don't attempt to ban
21	the object of their abuse all together. If
22	people want to gamble, they will whether
23	it's here or someplace else.

I go to Connecticut to have some

1	fun. I'd much rather keep my money local.
2	Gambling is an intrinsic part of this plan,
3	yes, but it's less than half of the revenue
4	overall. For me, it's about so much more.
5	I would like to talk about who
6	benefits from this plan and the
7	responsibilities. Of course MGM. They
8	wouldn't do it if they didn't think it
9	would be profitable. There's nothing wrong
10	with that.
11	But I'd also like to talk about who
12	benefits because it represents the crucial
13	difference between casino resorts
14	everywhere, whether you're talking about
15	Detroit, Dubai, Atlantic City and the MGM
16	Springfield one and how it differs.
17	Who else benefits? Symphony Hall,
18	City Stage, MassMutual Center, Majestic
19	Theater, all our local venders whether they
20	have an agreement with MGM or not.
21	Theodore's, Stern Square Concert, Hall of
22	Fame, restaurants, museums, hotels and all
23	the other support businesses that will
24	benefit from an enterprise this size moving

to the area both wholesale and retail.

Who else? Thousands of workers in

our own area, more jobs being creating a

larger middle-class and an expanding tax

base, a better standard of living, to drive

better schools, less crime and improve our

infrastructure for cars, pedestrians and

bicycles.

It's about quality of life, about being able to walk around downtown and along the riverfront in the evening, go bowling, hear music, watch a movie, a show, enjoy a meal, people watch, shop, stroll, go to a bar and, yes, gamble. The pessimists see only the negatives. The optimists see the positives. What I see is opportunity for jobs for people, for business and for the cities and towns.

Since it is an entirely new business model for a resort casino to be placed in a downtown area, there is no direct data to confirm what effects it will have. But any enterprise that puts over 2,000 jobs and millions of dollars into the local

communities as well as drawing thousands of people who, by definition, are here to spend money is a net win.

I struggle with people who say that local institutions will be hurt when the casino comes in. In influx of hundreds of thousands of nonresidents each year could only mean more people to visit, not less. Plus, there will be more residents that will have disposable income to spend right in their local area.

Throughout history every town, city and business, large and small, succeeds or fails on how well they adapt to and take advantage of changing environments. This should be viewed as an opportunity, not a threat.

There is no hard data to support the idea that a resort embedded in a downtown community will increase crime. It is just as likely that crime will decrease.

History has proven time and again that increased ap laments in the growth of a middle-class decreases crime in any area.

Perhaps the two factors will cancel each 1 other out. 2 MGM has gone to great lengths to 3 mitigate potential issues of concern, 4 provide up-front money to communities that 5 may be effected, as well as continuing 6 commitment to review for any unperceived 7 issues both within Springfield and its 8 surrounding communities. No one knows for 9 10 sure what will happen. However, the benefits to this plan 11 expedientially outweigh any negatives. 12 With tremendous growth and opportunity 13 comes tremendous responsibility. It is our 14 job, not MGM's, to manage this growth well, 15 police are communities, improve our schools 16 and maintain our infrastructure. 17 18 The reality is that we are a city. Cities are constantly changing and growing. 19 Will MGM solve all our problems? Of course 20 It is not their job to do so. 21 22

However, the influx of jobs and a revitalization of our downtown will give us opportunities as a city that we have never

23

1	experienced before. MGM is giving us
2	tools. What we build with it is entirely
3	up to us.
4	Thank you.
5	COMMISSIONER MCHUGH: Thank you.
6	COMMISSIOINER ZUNIGA: Thank you.
7	COMMISSIONER STEBBINS: Thank you.
8	COMMISSIONER CAMERON: Thank you.
9	CHAIRMAN CROSBY: Thank you.
10	Gennaro Daniele, John Powers,
11	Christopher Benoit.
12	Yes, sir.
13	MR. POWERS: My name is John Powers.
14	I'm from West Springfield. Mr. Chairman,
15	commissioner members
16	CHAIRMAN CROSBY: Just a minute.
17	MR. POWERS: Mr. Chairman,
18	commissioner members, welcome to my
19	hometown.
20	I have come here today to have you
21	consider a question. That is to delay the
22	awarding of licenses until November. With
23	all due respect, Mr. Chairman, the battle
24	for casinos is not over. I feel, along

with many others, that we have been sold
down the river by our statehouse and by our
state government. Even our own
representatives from my hometown who are
here today voted for this bill.

If you truly investigate the reality of casinos, we have no value in them and you would be against them, especially in your hometown. Unlike some of our town councilors who seem to be more concerned with the problems of the casino outside our town than the one that was going to be inside our town, which they support, I have my reasons grasp me to delay this and I'm going to throw some facts out.

Casinos have never offered an economic boost anywhere they have been produced. It hasn't happened. It's quite the contrary. They have caused more worse conditions, the increasing crime. For example, the crime rate in Ledyard,

Connecticut rose 300 percent from 1992 to 1998.

In that same time frame, the rest of

the region's rate dropped ten percent and the State of Connecticut dropped 27 percent. What happened? Foxwoods in 1992. Or on the question of job creation, Nevada is a 15 percent unemployment; Atlantic City is 13.8 percent. Every city in the top ten list of unemployment rates in this country have casinos, all of them. Yuma, Arizona is at 28 percent. This information I hope you have, you should have. I hope this was investigated as thoroughly as possible and these are facts and not hype.

I think with the casino question still in play with the repeal of question deal, I feel you should withhold the awarding of the licenses until that's settled. It needs to be voted on by the people of Massachusetts. We were never consulted on this. We were not allowed to voice our opinion until after it was passed. We were told casinos were coming.

The casino companies are already lining up their money and their lawyers to fight the question. I remind you of that

1	warren Zevon song "Lawyers, Guns and Money"
2	because our side needs some, too.
3	The people in the State of
4	Massachusetts have the right to vote on
5	this law. It seems to this voter that the
6	statehouse has forgotten who they work for.
7	We need to remind them we the people are
8	the boss, not them. They work for us. And
9	when an employee in my business makes a
LO	mistake as bad as this law, they get fired.
L1	There are better ways to build revenue.
L2	In conclusion, in my opinion I am
L3	asking you please to hold back these
L4	licenses until the question is decided by
15	the people of Massachusetts. Casinos are
16	not inevitable. Thank you.
L7	CHAIRMAN CROSBY: Thank you.
L8	Christopher Benoit, Judith Matt,
L9	Frank Rossi, Alan Cabot, Thom Fox, please
20	come up and get ready.
21	MR. BENOIT: Good evening. My name
22	is Christopher Benoit, and I am here in
23	support of the MGM project. Before I begin
2.4	that though I'd like to first to say thank

you to the Commissioner members for taking
the time to hear us on this proposal. MGM
and Mayor Sullivan for the effort they are
putting in to making this a reality, as
well as the residents for voicing their
opinions.

The reason why I'm here tonight is that MGM Springfield is an economic stimulus package not only for the City of Springfield itself, but it's also an economic package for the region as a whole.

The reason why I'm saying this is
that while MGM will be paying money through
agreed contracts to the cities of
Springfield and the surrounding
communities, the indirect money that they
are going to be drawn in from this is
extremely higher than those contracts.

The venders, the retailers, the hotels, venues for entertainment are going to see large quantities of people coming in. Those people have money in their pockets to spend. They are going to want to spend it on restaurants. They are going

to want to spend it on hotel stays. Not to mention local venders, because they are going to have items to offer that do not come with an MGM casino.

This proposal needs to be passed, and the license needs to be awarded to the MGM Springfield project. There are going to be people complaining crime, poverty, unemployment. They are looking at the speculated facts. These facts should not be rendered in this aspect only because of the fact that while they are looking at negatives, they are looking at small scale negatives.

The large scale picture of what this project is going to bring to Springfield, the surrounding communities and the region on a whole is expedientially higher than any aspect of what could be proposed on paper. There are going to be others who are going to say no. It's going to do the exact opposite. It can't. It won't.

While all the money that they are going to say is going to leave the area is

1	not going to leave in the way that they
2	think that it will. This is a plan that
3	will do nothing but have a win-win
4	situation. One win, the local people, the
5	local venders. The other win, the region
6	on a whole. Not only besides direct vender
7	sales, there is also going to be tax money
8	that's going to be coming in. You'll have
9	people that stay at the resorts.
LO	Those resorts not only have their
11	fees, but they also have resort taxes.
12	That's tax money for the state.
13	Restaurants have sales taxes that they have
L4	to pay on meals and a meals tax. More
15	money to the state.
16	This is a project that needs to get
L7	the license for this area. It's been too
18	long where this city and this region has
19	been in a stale motion of growth. This is
20	the economic need that has to come forward.
21	In conclusion, I am saying in my
22	opinion that this is a positive project
23	that needs to have the full support of the

people and this license needs to come to

1	the MGM Springfield project. Thank you.
2	CHAIRMAN CROSBY: Thank you.
3 .	Judith Matt.
4	MS. MATT: Good afternoon. My name
5	is Judy Matt and I reside at 36 Mattoon
6	Street in downtown Springfield and I work
7	in downtown Springfield as the president of
8	the Spirit of Springfield.
9	My little company produces large
10	scale events, a large breakfast that feeds
11	12,000 people, fireworks on Star Spangle
12	Springfield, a large parade and what we're
13	best known is for Bright Nights at Forest
14	Park, which has entertained about three and
15	a half million people in the last 19 years.
16	I state these because these events
17	are all held in Springfield, but I think
18	they have made memories for many people
19	throughout the entire region.
20	I come here this afternoon to voice
21	my unqualified support for MGM Springfield
22	and their entertainment resort proposal for
23	the south end of Springfield. Just as the
2.4	Spirit of Springfield has had a positive

impact on the region, so will MGM.

When I first moved to downtown

Springfield from Wilbraham some 30 years

ago, I was considered an urban pioneer for

investing in a vacant and vandalized home

in the city. A lot of hard work, money,

sweat and tears went into my home and my

little business.

My dreams of a better Springfield have yet to come to fruition. Despite the efforts of so many, we struggle. Yes, like so many who have fled the cities, I can afford to move but I don't choose to live anywhere else but Springfield.

I'm dedicated to Springfield, and
I'm proud to be one of the first to endorse
this incredible gift that MGM wants to give
to Springfield, its residents and its
region.

In closing, I believe this MGM project will be a profound catalyst for a regional renaissance that will respect the history, traditions and pride that are at the heart of the City of Springfield and

1	the region. Thank you.
2	CHAIRMAN CROSBY: Thank you.
3	Frank Rossi, Alan Cabot, Rossi, Thom
4	Fox, Betty Agin, Betty and Leroy Crenshaw
5	will be coming up. Did I miss somebody?
6	Okay. Go ahead, sorry.
7	MR. ROSSI: Hi, my name's Frank
8	Rossi. I'm the president of Teamster 404
9	with our headquarters based in Springfield.
10	Additionally, I'm a resident of the City of
11	West Springfield.
12	Mr. Commissioner and Members of the
13	Commission, good evening and thank you for
14	the work you have done concerning casino
15	gambling in the State of Massachusetts.
16	The work you have done in the past and
17	continue to do is something to be proud of
18	because it is working and it continues to
19	ensure a fair and equitable process for all
20	involved, so thank you.
21	I am here today to brief this
22	commission on this labors union positive
23	relationship with MGM. It is rare, if not,
24	nonexistent, in fact, for a large

corporation to come to town and one of the first things that they do is reach out to the labor leaders and ask what we expected of them if they were so lucky to be granted a license and a contract with the State of Massachusetts to develop and operate a casino.

In my many years in the field of representing workers and their families, it has never happened. That is to have the opportunity to sit down and explain our expectations for those who shall work not to only build the facility, but those who will work day and night once the facility is up and running to make it a success for the company, the customers, theirselves and our communities. We outlined some specific areas we wanted to see for the workers at the facility.

One, as many local residents and surrounding local community workers used as possible, not only to build the facility but also to work at the facility once it opens. That has been agreed to.

Two, a neutrality agreement for the inside workers to form a union if they choose and ensure a process free of employer interference, which they have agreed to.

Three, a process that will get a contract for those who chose to form a union within a specified time limit with binding arbitration if needed to resolve it in a one year limit, which has been agreed to.

What these three bullet points will accomplish for our sons and daughters, our neighbors and sons or daughters or, quite frankly, our adult neighbors or someone close to you who is looking for work and in this still high unemployment rate we live in is a best opportunity to get into a job and in MGM.

And if they choose to form a union and with the cooperation of MGM through their commitment to the workers complete a contract for themselves and their families just as MGM seeks a contract to build and

operate a casino in Massachusetts.

The facts are clear that workers

under a Collective Bargaining Agreement

will do much better than those workers who

are not. And MGM gets that, has committed

to that and that adds up to corporate

responsibility.

Our intentions will be to listen to the workers and what they need and negotiate a contract for them that will ensure these core aspects; one, a living wage; two, real health care; three, real retirement benefits; four, a dispute resolution process; five, job security; six, safety committees; seven, the importance of customer service.

We want people to come back to

Springfield and be happy to see the workers

that labor there day in and day out. These

are just to name a few, but those core

principles are what we will believe will

make these jobs lifelong jobs if they

choose to and reduce the turnover rate and

keep our local citizens employed at the

1	casino and that benefits all the
2	communities.
3 .	MGM will bring jobs, more business
4	and service, urban revival, entertainment,
5	and the new innovative outward facing
6	design incorporates the casino to the city
7	which should encourage patronage of the
8	downtown area, which is a win-win for our
9	city.
10	I can say confidently that the City
11	of Springfield has the right partner in MGM
12	and MGM has the right partner in the City
13	of Springfield and the workers will have
14	the right employer in MGM.
15	Thank you, Mr. Chairman.
16	CHAIRMAN CROSBY: Thank you very
17	much.
18	Gennaro Daniele. Did I skip through
19	somebody's name? There was a Jerry Noonan.
20	MR. EATON: Danny Eaton.
21	CHAIRMAN CROSBY: Danny Eaton, I'm
22	sorry.
23	MR. WETROWSKI: I was one of the
24	first to sign up, Steve Wetrowski.

1	CHAIRMAN CROSBY: I don't see your
2	name here yet, but we will get to you.
3	I'm sorry, and you are?
4	MR. FOX: Thom Fox.
5	MS. LATNEY: And Ronda Latney.
6	CHAIRMAN CROSBY: Okay. I haven't
7	gotten to you yet.
8	Sir, you are?
9	SPEAKER: My name's Carl Foreman.
10	CHAIRMAN CROSBY: And this gentleman
11	here?
12	MR. EATON: Danny Eaton.
13	CHAIRMAN CROSBY: I'm sorry, please
14	come up. Please come up, my mistake.
15	SPEAKER: You called my name before,
16	but that's okay.
17	CHAIRMAN CROSBY: I'm sorry, but you
18	spoke, right?
19	COMMISSIONER MCHUGH: We actually
20	jumped over him.
21	CHAIRMAN CROSBY: Who did I jump
22	over? Mr. Eaton. I apologize. I'm sorry.
23	MR. EATON: Good afternoon. I'm
2.4	Danny Eaton, the producer and director for

1	Majestic Theater here in West Springfield.
2	On January 9th, we were made aware
3	by Mayor Ed Sullivan of a clause in the
4	gaming law named Impacted Live
5	Entertainment Venue or ILEV. ILEV is
6	defined as quote, "A nonprofit or a
7	municipally owned performance venue
8	designed in whole or in part for the
9	presentation of live concerts, comedy or
LO	theatrical performance which the Commission
11	determines, experiences or is likely to
12	experience a negative impact from the
13	development of the operation of a gaming
L4	establishment."
L5	We were also informed on that day
16	that the deadline that we had in which to
L7	final a formal petition with the Gaming
18	Commission requesting we be designated as
19	an Impacted Live Entertainment Venue was
20	January 13th, four days away.
21	So we promptly conducted an audience

So we promptly conducted an audience survey over the next three performance nights to try and get a sense if we would indeed be impacted by a casino in

1	Springfield and, more specifically, MGM's
2	already in place agreement with City Stage
3	and Symphony Hall, our chief competitors
4	for the fine art theater growing audience
5	here in the Pioneer Valley.

While our survey was pretty informal, the clear audience indication was that we would indeed be impacted. And without a crystal ball, however, there was no way to tell the extent of this impact and the casino itself was at least a couple of years away from opening.

So we dutifully filed a formal petition with the Gaming Commission to be designated and impacted by entertainment venue. MGM responded in opposition to our request stating that since they, themselves, would not have a ticketed venue, there would be no competition.

And, further, that they would cross market the Majestic through their website social media and other marketing channels and that would benefit rather than negatively impact the Majestic.

1	On January 28th, Tom Cadis, the
2	treasurer, and I traveled to Boston to
3	formally present our case before this
4	Commission. MGM, of course, was also there
5	and presented their opposition.
6	At the close of the meeting,
7	Chairman Crosby, you suggested that even
8	though we had each state down our
9	respective positions, there was no reason
10	for us not to meet and negotiate. That
11	initiated a flurry of e-mails and
12	correspondence back and forth and we
13	finally suggested a face-to-face meeting at
14	the Majestic.
15	That happened on February 12th with
16	a deadline of February 18th looming when
17	the Commission would be forced to decide.
18	We met at the Majestic with MGM vice
19	president Kelley Tucky. After a tour of
20	the theater, we sat down at one of the
21	tables in our cafe with no lawyers present
22	and over a cup of coffee began to talk.

23

24

What we discovered was that there

were indeed ways in which MGM and the

Majestic could not only work together but
provide real value to one another. MGM

president Mike Mathis was consulted. And
by the end of our meeting that day, we had
a working agreement.

What I want the public and, in particular, our subscribers and patrons to understand is that we haven't asked for a handout. Our agreement is very much a cooperative agreement, and MGM's support of the Majestic is in harmony with all the folks who have supported us over the years. Our mission of being a professional venue for Pioneer Valley performers and theater technicians will only be enhanced by MGM's support.

In conclusion, I would like to add that I was born in Springfield. I went to school and grew up here and I remember all of the things that have fallen by the wayside. MGM's plans, along with their track record of accomplishment worldwide, will bring a long awaited rejuvenation to the Pioneer Valley and to our city and

1	homes.
2	Thank you very much.
3	CHAIRMAN CROSBY: Thank you. It's a
4	very gratifying story, Mr. Eaton.
5	Did I read your name? I'm sorry.
6	MR. CABOT: Yes, you did.
7	CHAIRMAN CROSBY: Please forgive me.
8	What is it?
9	MR. CABOT: I'm Alan Cabot. I'm a
10	resident of West Springfield. I live and
11	work here. I have been educated at New
12	England colleges and graduate and
13	undergraduate degrees in business and I
14	have worked closely with area businessmen
15	and businesswomen for many, many, many
16	years.
17	Personally, I became involved in the
18	anti-casino effort here in West Springfield
19	and, further, as coordinating western
20	Massachusetts repeal the deal signature
21	gathering thus far. I have seen
22	individuals in my life that I know whose
23	lives have been ruined through the
24	addiction of casino gambling. I don't

1	believe personally that there is any
2	ethical way to spread gaming in
3	Massachusetts.
4	I have been listening to what people
5	have had to say. Like I said, my
6	background is in business. I served as a
7	professor briefly. I would love to have an
8	hour to speak with you about the economics
9	behind the gambling issue, but I'd like to
10	boil it down like I would if I was sitting
11	in front of a classroom.
12	I call this the Chicken Little
13	phenomenon. We have this strange feeling
14	that out of the sky 460 million-dollars a
15	year are going to drop right onto the City
16	of Springfield and to MGM. That Chicken
17	Little phenomenon is, as you know from our
18	Chicken Little story, anything but the
19	truth. The money is going to come out of
20	the pockets of the people in the
21	surrounding area. For every dollar that
22	MGM collects, a dollar will be spent by

What MGM even admits now we've

somebody within.

gotten all the details of their marketing
plans somewhere around a 30-mile plus or
minus radius. 50 percent from the couple
of western Massachusetts counties, maybe
20 percent east of Springfield, 30 percent
from Connecticut but within the general
area. You can't spend your money twice.

If I take a 100 dollars and I go out to dinner at the local restaurant, they take six percent in the meals tax and they have 94 dollars to hire people, to buy goods and services. If I spend 100 dollars at MGM, they are going to only have 75 dollars because they are going to send 25 dollars to the state for the state tax rate on gaming. 94 dollars that businesses are using now to charge the economic engine of western Massachusetts versus 75 dollars, it's a loss. Not only are jobs not created through a net result but they are lost by about the ratio between 94 and 75.

For every four jobs that MGM creates, five are going to be lost from the surrounding area. You don't see them,

1	because they are not concentrated like MGM.
2	That restaurant that we won't be spending
3	that 100 dollars at, maybe they have to lay
4	off that one part-time individual. You
5	don't feel it. You can't quantify it very
6	quickly.

Based on what MGM has told us about their revenues, the area, the number of people, I figure between five and 7 million-dollars will come out of the pockets of adult gamblers from West Springfield itself. That translates into a certain number amount of money that won't be spent where West Springfield residents normally would have spent that money and that translates into lost jobs.

The economics here say that the Chicken Little phenomenon is a big falsehood. It's not falling out of the sky. Bright Nights will be hurt because people will have less spendable income, not because MGM puts a sign up in their casino that says go see Bright Nights. I'm not a gambler but I've been to Foxwoods and

Mohegan and so have many, many people in the room here.

Can any one of them tell me that
they have driven off a highway and visited
a local restaurant in Ledyard? Of course
not. And that's what's going to happen,
I'm sorry, Danny, but to the Majestic
Theater and to the restaurants in the area.
When people have less money to spend, they
can't spend it and you can't spend it
twice.

Please remember Chicken Little. As
Ted said earlier, you have an option. You
don't have to put a casino here. Is it
suitable? No. The economy of western
Massachusetts is fragile. MGM here would
be a much larger negative economic impact
than a casino based in eastern
Massachusetts.

Please consider this carefully. I believe the surrounding communities within a ten mile radius have voted by over two or three thousand votes against versus for this casino. Thank you for your time.

1	CHAIRMAN CROSBY: Thank you, Mr.
2	Cabot.
3	Thom Fox, Betty Agin, Betty and
4	Leroy Crenshaw, Minister Glenn Turpine, any
5	of you here or please come down or Gennaro
6	Daniele.
7	Yes, sir.
8	MR. FOX: Hi, I'm Thom Fox. I am a
9	small business owner. I chair boards in
10	the community and I serve on other
11	community boards, the planning committees
12	and I also host a radio show on economic
13	development.
14	And what I really want to speak to
15	people about today was the story of MGM at
16	least what I have seen it through my eyes.
17	In my experience what has been going
18	on in the city, there has been a lot of
19	challenges. So when Springfield, I'm
20	sorry, when MGM started coming to town,
21	they had open meetings. I went to the
22	meetings, and I didn't know what to expect,
23	but I didn't really expect to see what I
24	did see at many meetings. I saw people

from Springfield talking about I remember

when, I remember when I could go downtown

Springfield. I remember when I could bring

my family down here. Just have a good day,

have a good might. I could spend my

weekend down here. And they were sad that

they couldn't do that anymore.

MGM is coming into town, and they are giving them an opportunity to look at their city in a different light again. I think all of us would be delusional to say that MGM is going to solve all our problems. It's not, nowhere near that. I think we are equally delusional to say that it's going to bring down this lotus storm on top of this negative economic development.

I mean, if you look at it just on the numbers and facts alone, construction jobs, it's going to be over 2,000 construction jobs MGM Springfield brings in here. For every one job that's created in construction, there's three subsequent jobs created in the community. So now we have

in that area right there we're looking at close to 8,000 jobs just on getting the casino open and going, the entertainment complex up and going.

Then we have the other aspect that there would be 3,500 full-time employee jobs out there as well. These aren't just jobs of locally just running tables and things like that. There's management jobs. There's education jobs. There is also jobs for entertainment.

And as we look at MGM as a whole too, it's really not a casino. If we look at the aspect of it, there's 67 percent of the revenues that are derived by MGM are going to be from entertainment. We're going to have the ability to use the Civic Center again, get more people downtown and really enjoy it.

What I think I enjoy about the complex coming to Springfield above all else but even for western Massachusetts is now is a very good time to be an entrepreneur in western Massachusetts. We

have a very vibrant ecosystem that's
growing and MGM coming in is going to make
capital investments into the city and
surrounding areas as well.

This is an opportunity for us. Not just to say what to give me and what can I get out of this deal. We've heard a lot tonight about traffic issues and things like that. But if we look back at the issues that West Springfield speaks of, they've had the problem at the rotary there for years, you know.

I've ridden my bike over there tons and tons of time. If there's an issue with it, then fix it now. There's no reason to say that MGM has to come into a whole grand redesign of their town simply because there's an issue facing them now.

So what I would encourage all of us to do is kind of go back to a lesson I would look after my grandparents when I was growing up with them. When a new neighbor came to town, we'd go over and we'd bring them a cake and we'd say, "Welcome to

1	neighborhood." We didn't ask them to give
2	us a cake before they came here.
3	Everyone right now is lining up to
4	MGM and saying, "What are you going to give
5	me? What are you going to give me?" I've
6	talked to them on a philosophical level on
7	other things as well. But what I talked to
8	them about different kinds of
9	philanthropies that they want to get
LO	involved in, not once did they say, "Well,
11	I want a big sign of MGM."
12	They said any time that I make an
13	investment, it has to make an impact. If
L4	we invest in children, we want to make sure
L5	we are bringing up graduation rates.
L6	Springfield has a 56 percent graduation
L7	rate right now for high school students.
L8	That in and of itself the people have one
L9	school in Springfield the graduating class
20	for loss of kids. That's
21	62.5 million-dollar drag in the local
22	economy for one class out of one high
23	school in Springfield.
24	We have larger fish to fry than

1	worry about what's a casino going to do to
2	us. Basically, we have to look at what's
3	the opportunity in front of us. If they're
4	going to make capital investments, how do
5	we use them to make our future better. If
6	they want to invest in philanthropy in the
7	community, great.
8	We don't have big corporate
9	citizenship around here. We have a I'm
10	sorry. We have MassMutual, which has been
11	a great corporate citizen but we don't have
12	other organizations like that. When we
13	have an organization like MGM coming in,
14	not only just looking out for themselves,
15	obviously they're going to make money. But
16	how would they be a better person to the
17	community or a better entity in the
18	community? I mean, I think that is where
19	our conversation really needs to fall on.
20	So, I thank you for your time today.
21	CHAIRMAN CROSBY: Thank you very
22	much.
23	Betty Agin from UCVED, Betty and

Leroy Crenshaw, Mr. Glenn Turpin.

1	SPEAKER: They're not here.
2	CHAIRMAN CROSBY: Not here?
3	SPEAKER: No.
4	CHAIRMAN CROSBY: Rhonda Latney,
5	Diane Crowell.
6	Rhonda.
7	MS. LATNEY: Thank you. Good
8	afternoon, Mass. Gaming Commission. Thank
9	you. My name is Rhonda Latney.
10	I have always been an advocate
11	against a casino. I have been working with
12	the Universal Voices Eliminating
13	Disparities and Betty Agin and Mr. Glenn
14	Turpin, Just us for Justice.
15	Mr. Stebbins attended the forum that
16	we had back in September. I would like to
17	say we were one of the only organizations,
18	African-American organization that spoke
19	out against casinos. As a matter of fact,
20	we were the only few organizations that
21	voted and that voted against and voiced a
22	concern about the casinos in Springfield.
23	Back in September, we sent a letter
24	to the Ethics Committee because our city

solicitor, Mr. Palucka, had sent a letter talking about the advocacy of what the limitations people are supposed to have in voicing their support for a casino. A question arrised about Mayor Sullivan who purposely voted for the residents of the City of Springfield to vote yes for a casino.

Also, we had city commissioner -city council member Bud Williams who was
transporting residents to vote for a casino
but yet none of our public officials ever
supported or presented the pros and the
cons of this casino to the City of
Springfield.

We are supposed to have what we call the Western Mass. Health Impact Assessment that was completed. That was to be informing our city. They did not complete that health impact assessment not until January. Those leaders who was supposed to put that information out to the residents of the City of Springfield held onto that information and still has not given that

information to the City of Springfield.

Also, if you compare the Detroit,
Michigan host community agreement, their
host community agreement is similar to the
City of Springfield. It was to be used to
rejuvenate the downtown urban area. Twelve
years later Detroit has filed bankruptcy.
The City of Springfield is in the same
condition of Detroit, Michigan probably
before the casinos came here and one of
those casinos in Detroit is MGM.

Also, there was a concern with the traffic impact study. In 2009, Palmer had their traffic impact studies completed and all impacts regarding how it would effect the City of Springfield. The City of Springfield had no impact studies completed to include the traffic impact study but allowed MGM to do the traffic impact study within our city but did not look at all the local residents and how it will affect us.

I just went to a meeting last week with the Department of Transportation who talked about the highways not being

suitable for the traffic because of the poor conditions. But yet we are going to increase the traffic on roadways that we already know that are in bad conditions and cannot support the traffic already, but yet that information has not been given to the City of Springfield.

No one has clearly looked at how it's going to affect State Street and Union Street, which is the main street in the City of Springfield that has three high schools on it and how the residents that live within that district of the casino, how they are going to be able to leave and exit from their homes. None of that information has been available to us.

Also, there was a lot of misleading information about jobs. They were telling us there's going to be 2,000 permanent jobs, 3,000 jobs with construction but they withheld that information saying that prior for you to get these jobs, you have to pass a CORI check, you have to have -- you have to meet other requirements to receive these

jobs. And they have promised the residents
that they will talk to you to put in those
things that will give them an advantage in
order to get these jobs, but yet MGM or no
one has given us that information.

A lot of the main voices that should

A lot of the main voices that should have been spoken out about this casino, the leaders in the City of Springfield, very few of them voiced any concern. It was very one-sided. And for them not to have no impact prior before the voting date of the July 14th referendum and I feel that Mayor Sullivan had a personal obligation to present both the pros and the cons of the casino to the City of Springfield before we voted on it. Thank you.

CHAIRMAN CROSBY: Thank you very much.

Diane Crowell and then Betsy Port,
Raymond Berry, Marjorie Morgan, Carol Moore
Cutting.

MS. CROWELL: Good evening. My name is Diane Crowell. I live in the Merrick section of West Springfield. It's been

mentioned here a few times.

1

23

24

My concern is a concern that I don't 2 believe has been raised yet. My concern is 3 the quality of life for the residents. I 4 believe the residential areas are the sole 5 of a town, of a community, of the city. We 6 live in Merrick. We're closer to the MGM 7 casino than most of the Springfield 8 residents. We are just across the river. 9 10 Our neighborhood is by the Memorial rotary. Yet we have had no say in this casino, 11 because we do not live in Springfield. 12 So, my concern to present to you 13 tonight is to protect our quality of life. 14 Merrick is the closest neighborhood but 15 Memorial is not far behind it, the center 16 17 of the town. We have fought and continue to fight and work very hard to keep the 18 quality of life good. 19 Merrick is the oldest neighborhood, 20 quite dense, mostly multifamily houses, a 21 mixture of businesses and residents and it 22

is where the social services agency for

refugees is located. We have a high

percentage of refugees that live in our
neighborhood, and we have a great many
children. If you were to drive down Main
Street in the morning when the school bus
comes, you would see a large number of
children there.

Our neighborhood needs to be protected, and I think there are ways that the casino in Springfield could adversely affect us, lights, noise and of course traffic. That has been mentioned quite a bit tonight. But I occasionally walk over the bridge into Springfield around the rotary over the bridge. It's a beautiful bridge. I love it. I love walking over it. The rotary is a challenge. The rotary is very unattractive. The sidewalk is terrible around it. The fencing is ugly. It's a struggle to keep the rotary groomed and landscaped nicely.

It's a major gateway into our Town of West Springfield. I would hope that somewhere in this agreement this issue would be addressed; that the gateway to

West Springfield needs an uplift. We are going to be having much more traffic. I've lived in Merrick for 25 years plus and every year the traffic gets worse. It gets worse, and it's going to get worse with the casino.

So even though we don't have the right to vote, we didn't have a say in this casino, I do hope that you strongly consider the residential component. We need looking after and we need protection and I have no idea what's in the agreement. I don't know what the lights are. I don't know if there's a noise issue. Certainly there's a traffic issue.

So I am just asking you to consider that we in West Springfield will be more impacted than parts of Springfield, our residential area will and as a high residential area but it's a very nice neighborhood and we who live there try to take good care of it and advocate for it.

So I'm advocating to you tonight to look out for us in this agreement, because

1	I can't do it. I don't know what it is
2	that's voted on. You have powers I don't
3	have. So, we are there and we have a nice
4	neighborhood and we value it and Memorial
5	values their neighborhood and the center of
6	town and along Riverdale and we are going
7	to be impacted and residential areas are
8	just the sole of the town or city. Thank
9	you.
10	CHAIRMAN CROSBY: Thank you. I'd
11	say you have some powers.
12	Betsy Port, Raymond Beery, Marjorie
13	Morgan. Are you one of those?
14	MS. MORGAN: I'm one of those.
15	CHAIRMAN CROSBY: Okay, go ahead.
16	MS. MORGAN: I'm Marjorie Morgan
17	from Longmeadow.
18	Mr. Crosby and the Commission, I'm
19	here because we are worried about you guys
20	really. Stewardship is usually defined as
21	a careful and responsible management of
22	something entrusted to others. We feel
23	that maybe you guys are on a slippery slope
24	and have lost your webbing in managing

1	things.
2	To date, your commission and your
3	spending for transportation, food, wine and
4	other things is rivaled the former
5	president of Westfield State University and
6	we are a little worried that we are
7	trusting you guys that seem to be spending
8	on the taxpayers and people are going
9	without food in this manner and you guys
10	are in charge of this casino business. It
11	just doesn't feel right to us.
12	That is all I wanted to tell you.
13	Thank you.
14	CHAIRMAN CROSBY: Thank you.
15	Sir.
16	MR. BERRY: Chairman Crosby, thank
17	you. Commissioners, thank you.
18	Gayle, thank you for your service to
19	the State of New Jersey. I'm a byproduct
20	from the State of New Jersey. Thank you.
21	COMMISSIONER CAMERON: Thank you.
22	MR. BERRY: I stand before you as a
23	supporter of the MGM resorts casino in the

City of Springfield. As a senior vice

1	president and CFO of a regional nonprofit,
2	someone who is truly involved day-to-day ir
3	the community, I see value. I want to
4	touch on three points. First being job
5	development and business services.

We've heard the number several thousand permanent jobs but what about the economic spinoff from that 800 million-dollar project? The project that would create and open up a pipeline of new markets and new opportunities. How can you actually place value on that one job that will change generations from here out for a family?

The young man or young woman that for quite some time saw their family struggle but now has that opportunity to see both parents or guardians go and obtain a job. It may not have to be MGM because of the spinoff but, again, the impact adds value.

Entertainment, there was some discussion around silos throughout the region but the MGM development creates

1	partnerships and collaborations. We've
2	heard the names MassMutual Convention
3	Center, City Stage, Symphony Hall, right
4	here in West Springfield the Majestic
5	Theater, Six Flags and MGM has committed to
6	partner and will bring additional
7	entertainment value to the region.
8	And, lastly, an innovative community
9	integration. I envision a vibrant
10	downtown, increased pedestrian traffic, an
11	array of special events, market rate
12	housing. I am encouraged by the recent
13	designation. Springfield has an arched
14	district council area. I'm encouraged by
15	the University of Massachusetts committing
16	itself to downtown Springfield with a
17	satellite campus. I am encouraged by the
18	conversations around the I-91 viaduct,
19	Union Station, a multimillion-dollar
20	development. That is what economic
21	development is all about. MGM is one piece
22	of a larger puzzle.
23	So let's talk about the MGM project
24	along with the other developments turning

1	the city from a resurgent or gateway city
2	and when we look at the holistic approach
3	turning it into a resurgent region. Thank
4	you.
5	CHAIRMAN CROSBY: Thank you.
6	Betsy Port, Carol Moore Cutting,
7	Melissa Hensen.
8	MS. CUTTING: To the Massachusetts
9	Gaming Commission, MGM representatives and
10	members of the greater Springfield
11	community, good afternoon and thank you for
12	this opportunity. I am Carol Moore
13	Cutting, a member of this community for
14	over 45 years and a Longmeadow resident
15	over 42 years.
16	My husband and I have two children
17	who were born here, grew up here, went away
18	to attend college and later returned after
19	graduation. They are now raising our
20	grandchildren here. I've been very
21	involved on boards in making our community
22	better for everyone.
23	And to give you a brief background,
24	in 1984 I applied for a construction permit

1	to build a commercial FM radio station to
2	serve this community. After over 15 years
3	and with the final granting of the
4	construction permit from the Federal
5	Communications Commission in Washington
6	D.C., WEIB 106.3 smooth FM began test
7	broadcasting.

This station was the first and only commercial FM station built by and 100 percent owned and operated by a female in Massachusetts and, in fact, all of New England. Today WEIB 106.3 smooth FM is the only Springfield metro-market station that is independent and locally owned. In addition to the terrestrial broadcast, it's programming is served via the internet and Smart phones locally, regionally and around the world via WEIB.com.

We have been and continue to be committed to our community and want to see it even better with an MGM presence.

Decades ago I can remember browsing at Johnson Bookstore and at the time

Springfield's Main Street and surrounding

1	streets were humming with activity. Today
2	they are not. We shopped downtown at
3	Forbes and Wallace or Steiger's Department
4	Store and had leisure lunches at the
5	Steiger's tearoom.
6	I look forward to seeing a more

I look forward to seeing a more inviting and vibrant downtown Springfield that I believe MGM brings. The only plans I have seen that would bring this vitality back to Springfield, I believe is MGM's Springfield proposal to revitalize the community by incorporating our rich history and not competing with existing businesses and other resources.

In addition, I think that local, local, local residents as well as visitors will come to Springfield downtown. I believe MGM is committed and have the ability to help to transform the area into a place where there are family fun activities for everyone.

I personally look forward to an opportunity where my husband and I, as well as other families, can joyfully bring our

1	children, grandchildren, nieces, nephews,
2	families and friends to the movies, to
3	bowling, outdoor activities on the plaza,
4	restaurants, various entertainments and a
5	host of other events planned for the
6	downtown Springfield.
7	I am very vested in the community,
8	passionate about our community and feel
9	strongly about the possibilities for the
LO	region and look forward to Springfield's
11	potential for becoming a more positive
12	family, fun-filled entertainment place.
13	The entire region and beyond will be the
L 4	benefactors of MGM I believe to our
15	community.
16	Thank you very much for this
L7	opportunity.
18	CHAIRMAN CROSBY: Thank you very
19	much.
20	It's about 6:20. We have a little
21	over an hour and a half. We are going to
22	take a quick ten minute break and pick up
23	again at 6:30 and run through until at

least 8:00.

1	(A recess was taken)
2	
3	CHAIRMAN CROSBY: It is 6:32ish or
4	so. We are reconvening in West
5	Springfield.
6	We are at Melissa Hensen, Brian
7	Rossini, Jason Garand, Ray Bienia, Michelle
8	Steger. Any of you folks? Hensen,
9	Rossini, Garand, Bienia, Steger.
10	MR. WESTROWSKI: Oh, that's me.
11	CHAIRMAN CROSBY: Steger is you?
12	MR. WETROWSKI: Yes, that's me.
13	CHAIRMAN CROSBY: You don't look
14	like Michelle Steger to me. Is this
15	Michelle? She is going to give you a
16	minute of her time.
17	Hi.
18	MS. STEGER: Hi, Chairman Crosby,
19	Commissioners, thank you so much for coming
20	out.
21	I would like to start out by saying
22	I would love to believe the promises but,
23	unfortunately, I can't believe the promises
2.4	because the facts tell a different story.

And I'm incredibly frustrated that I'm standing before you today knowing that this Commission fully intends to award this license to MGM at the end of the day.

Surrounding community input should not simply be to let you know ways we feel the plan should be approved. I feel like the clear lack of support from surrounding communities, as evidenced by votes at town meetings and at the ballad box, should be a factor in determining whether a license is granted in western Massachusetts.

I was disturbed when I heard you,
Mr. Crosby, in a recent interview say that
surrounding communities support or lack of
support would have been a factor if there
had been at least two applicants. To me,
the fact that Palmer and West Springfield
had more time to learn the truth about
casinos and vote them down shouldn't change
the calculus of this Commission in the
least.

If somebody had told me five years ago that my family could be living 2.3

miles from a casino, I would have said they
were crazy. I would never have decided to
put down roots in a community close to a
casino. It's not the environment I would
have chosen for my children.

Now my husband and I are in the bold position of being forced by you should you choose to award this license to MGM to gamble on our biggest investment, our home. I promise that the National Association of Relators called the impact of casinos on the housing market unambiguously negative.

The Town of Preston, Connecticut which abuts Ledyard, the home of Foxwoods, has seen a 20 percent drop in value for homes that are within a quarter mile of the travel routes to the casino. Let me repeat that. Not a quarter mile from the casino but a quarter mile from the traveled routes to the casino.

Our home is located within a quarter mile of the traveled routes to the casino, and we're extremely concerned about what this means to our neighborhood and for our

1 property's value.

If the proposed casino were in your area, I am sure that you, Mr. Crosby, would be standing where I am trying to stop the casino as I know you're on record saying you wouldn't want one too close to your home. Governor Patrick, Attorney General Coakley and Speaker DeLeo I'm sure can empathize, as all have famously said that they wouldn't want to live near casinos either.

And that's one of the biggest problems I have with this legislation. The loudest cheerleaders for casinos don't want them in their communities. Well, guess what? I don't want a casino 2.3 miles from my home either, and I didn't get to vote.

So, it would be great if we could dispense with all this self-congratulatory talk of local control. If there were true local control homeowners living 2.3 miles from a proposed casino site would have had a chance to vote directly, not merely give input at a community hearing.

1	Lastly, I understand that
2	establishing a new industry in the
3	Commonwealth is a daunting task but I don't
4	think that can be used as an excuse to
5	explain 110 dollar plate dinners, luxury
6	hotel accommodations and 422 dollar
7	limousine ride. Casino operators should
8	not be funding this Commission either
9	through fees they pay to the Commonwealth
10	or by any other means.
11	This Commission should be funded by
12	the taxpayers of this great Commonwealth
13	because you should be working for the
14	citizens of the Commonwealth, not the
15	casinos. And this Commission should be
16	held to the same standards as any other
17	state agency.
18	Our representatives on Beacon Hill
19	failed us when they chose to legalize
20	casino gambling. I don't know what kind of
21	arm-twisting went on behind the scenes to

get 77 representatives to change their

votes but there is no doubt about it,

government sponsorship of casinos is

22

23

1	socially reprehensible. Government should
2	not be in the business of dubbing citizens
3 .	out of their money, and it certainly
4	shouldn't be in the business of creating
5	ethics and destroying families and
6	communities.
7	I expect more from the Commonwealth
8	than this. And should the casino ballad
9	measure be allowed to move forward, I will
10	work as hard as I can to see this terrible
11	piece of legislation repealed in November.
12	Thank you for your time.
13	CHAIRMAN CROSBY: Thank you.
14	Brian Rossini, Jason Garand.
15	MR. GARAND: Good evening. Jason
16	Garand. I'm business manager of Carpenters
17	Local 108 and a resident of Holyoke,
18	Massachusetts. So, first of all, I just
19	want to thank the Gaming Commission for
20	coming to West Springfield and western
21	Massachusetts to hear from us, the
22	community, about I think this, you know,
23	very interesting opportunity for all of

Massachusetts and I especially want to

thank the legislature for Wynn.

This language was created and crafted that they thought about western

Massachusetts, the people who live here and passed legislation that allowed a location to possibly come here. I am sure you have not made a decision yet. I know that.

That is why you're coming out to hear this.

But from a perspective of the trades, we ask that you highly think about awarding the license to MGM. We have currently 150 carpenters that are out of work. They have been out of work since September. We've had a great construction boom happening, especially at UMass, and it all slowed down.

Those guys are either collecting unemployment or have run out of unemployment at this point in time and they are looking for that next opportunity and casinos in western Massachusetts are real.

And the opportunity to have people go to work here that live here because all of those people I am talking about, these

members, are in Springfield and Holyoke and
West Springfield. They are asking where
their next job is, and we give a great
service to the community.

We create what is drawn on plans.

We create what is envisioned by architects and owners and then users and we just ask something back, which is every single day we work on a project there's one less day we will ever be on that. And those skills that create safe, strong and quality buildings are in our hands and today we need more of those opportunities.

MGM is committed to creating local jobs. They are committing to 90 percent of the permanent jobs and the construction jobs coming from Springfield and the surrounding communities. And we're going to watch a whole bunch of families be able to pay their bills instead of collecting unemployment. They are going to pay taxes and they are going to paint their fence or mow their lawn because they are going to have income that comes in. They're going

to put food on the table. They're going to
help pay their kids' college education and
maybe take a simple vacation. That is what
being in the Commonwealth is about.

We, as a community, voted in favor in Springfield to pass this and not every community did that but in Springfield they did. And now we get to watch a really different model be created of residential units, of bowling alley, of movie theater of working with MassMutual hotel. And we're looking at blue tarps as I drive down 91 going to my office, which is in Alton Street in Springfield, and those blue tarps are going to be replaced with a beautiful three-block economic development that the City of Springfield hasn't seen in a very long time, and I think that this is a great opportunity for us.

We have to look at it for what it is, and I think MGM does that. They are not coming in here promising that they are going to solve every problem, but they are going to solve some very serious ones. And

1	to change the south end to what it used to
2	be, which is a community that is just in
3	need right now, and to create jobs that are
4	going to be for the construction population
5	and then permanent jobs is something that I
6	don't know what comes down the road if it's
7	not this.
8	So, we in the trades ask you to
9	support MGM and their license. They passed
10	all the right tests, and I think they're
11	going to be a great corporate neighbor for
12	us. And I want to just thank you for
13	allowing us time to speak on that.
14	CHAIRMAN CROSBY: Thank you.
15	Ray Bienia and then Brendan Carey,
16	Paul Meara and Gregory Schmutte.
17	MR. BIENIA: Hi, Ray Bienia,
18	carpenter steward of Carpenters Local 108
19	in western Mass. I am here to speak on
20	behalf of my fellow brother and sister
21	carpenters. We are a highly skilled,
22	blue-collar group of workers. We actually
23	build the buildings. We are the men and

women in the field that construct all the

buildings that will be built for the

casinos and the ancillary projects and so

on and so forth.

Jason, our VA, spoke and said we have 150 members out of work right now. We are the community. We believe strongly the community. We spend our money within the community to give those men and women a chance to go to work and give Springfield a shot in the arm that I really think it really needs.

Over the years that we have been busy and built many buildings down there. Lately, it's really slowed down and whatever. We're hoping that this whole 800 million-dollar money that MGM is going to bring in is going to get things rolling again and put a lot of us back to work. Not just us carpenters but through the union trades in general.

And we'd really like, we'd really like to see MGM come to Springfield and be able to put a lot of us back to work again. Thank you for your time.

1	CHAIRMAN CROSBY: Thank you.
2	Brendan Carey, Paul Meara.
3	COMMISSIONER CAMERON: Paula.
4	CHAIRMAN CROSBY: I'm sorry, oh
5	Paula, sorry.
6	MR. CAREY: Hi, no problem. I'll be
7	quick.
8	Good evening. My name is Brendan
9	Carey and I'm an organizer with UNITE HERE
10	and a resident of Holyoke and thank you
11	very much for coming out to western Mass.
12	to hear from all of us tonight.
13	And on behalf of the UNITE HERE
14	members in the Pioneer Valley and across
15	Massachusetts, I am excited to offer my
16	enthusiastic support for MGM's casino
17	proposal.
18	MGM Springfield has said that they
19	will create 3,000 permanent jobs, and with
20	MGM we know that it's not just a bunch of
21	promises. MGM has a proven track record of
22	creating and preserving family sustaining
23	jobs with excellent pay and benefits.
24	MGM's workforce is heavily unionized. In

1	Las Vegas where MGM is the largest
2	employer, all of MGM's hospitality workers
3 .	are union. Through unionization casino
4	jobs in Las Vegas have become middle-class
5	jobs. In fact, 68 percent of UNITE members
6	in Las Vegas are able to own their own
7	home.
8	MGM is the largest funder of the
9	culinary training academy, a joint labor
10	management training center that provides
11	free entry level training to people seeking
12	a casino job. When MGM opened in Detroit,
13	they worked with the community and our
14	union to ensure that the Detroit residents
15	had the preparation needed to access gaming
16	jobs.
17	We are confident that in Springfield
18	MGM will continue to work cooperatively
19	with labor to provide stable and
20	middle-class jobs. Thank you very much.
21	CHAIRMAN CROSBY: Thank you.
22	Is Chief Meara still here? I know
23	she was here earlier. Gregory Schmutte,
24	Cynthia there we go Cynthia Romaniak,

1	John Simpson and Rexene Picard.
2	MR. SCHMUTTE: Good evening,
3	Commissioners. My name's Gregory Schmutte.
4	I'm a vice president for Institutional
5	Effectiveness at American International
6	College and I'm here to lend my support
7	personally, as well as speak on behalf of
8	the area colleges in support of MGM coming
9	to Springfield and I will be brief.
10	I just want to make three quick
11	points, one of which is that MGM will
12	provide increased internship opportunities
13	for our students. And in this day and age
14	where experiential education is so
15	important where so many people go to
16	college because they are looking, quite
17	frankly, for a better job, internships are
18	very often a great steppingstone to that
19	first job for a student coming out of
20	school.
21	Secondly, the institutions in the
22	what we call the cooperating colleges of

greater Springfield of which there are

eight, that's American International

23

College, Springfield College, Bay Path, the
Elms, STCC, Springfield Technical Community
College, Holyoke Community College,
Westfield State and Western New England, we
all have a variety of educational programs
that we offer.

And by having the influx of new people coming to the greater Springfield area, this will enhance enrollments in our programs, which is really critical to the well-being of the institutions, management programs, marketing programmings, criminal justice, all of these programs are represented by the various colleges in the area and with the community colleges in particularly our well in depth at enhancing workforce development, which we all know is very critical and important to this project.

Thirdly, I just want to mention that for both our current students, the MGM resort project will enable students to have increasing numbers of part-time jobs and yet for our graduates, alumnae full-time

1	jobs upon completion and, again, that's
2	just as critical to the area and to our
3	institutions.
4	And I might just conclude by saying
5	that basically, we all benefit all the
6	colleges in the area benefit based on the
7	vigor and the health of Springfield, and we
8	feel that this is a positive thing for the
9	City of Springfield. It brings makes
10	all of our institutions be that much more
11	attractive to students coming from out of
12	the area as well as students in the area if
13	Springfield is a vibrant, thriving area and
14	not just Springfield but the whole western
15	Mass. region.
16	So, we very much are in support of
17	this project and thank you for your time.
18	CHAIRMAN CROSBY: Thank you very
19	much.
20	Cynthia Romaniak, John Simpson,
21	Rexene Picard, Roberto Nieves, coming up
22	next.
23	MS. ROMANIAK: Hello, and thank you
24	for granting us this public hearing. I

1	really appreciate that. I know it wasn't
2	in the have to do business. I am here to
3	speak about MGM's
4	CHAIRMAN CROSBY: Nice T-shirt.
5	MS. ROMANIAK: Thank you.
6	Communication or lack thereof. I was a
7	town meeting member for ten years and then
8	after that I was a city councilor for ten
9	years. After leaving the City Council, I
10	was asked to sit on the Casino Mitigation
11	Committee. That's when Springfield had
12	three casinos buying for a place. Hard
13	Rock hadn't entered the picture yet.
14	West Springfield is unique in that
15	we had Hard Rock in our area, although
16	we're a potential host community and I know
17	that's a whole different thing, Hard Rock
18	made itself available to us and other area
19	communities. They sought out the
20	communities. They looked to make contact,
21	so we have the opportunity at the
22	juxtaposition of MGM.
23	Now, in the past year plus that I
24	have been sitting on this committee, we

1	have tried many, many times to talk to MGM.
2	I know Commissioner Stebbins heard me speak
3	at the Springfield mitigation meeting
4	saying they won't talk to us. I understand
5	they are now in negotiations with Mayor
6	Sullivan but my concerns I looked up at
7	the matrix on the Mass. Gaming Commission
8	website and for any casino there is a real
9	regional approach, which we are not seeing
10	from MGM.
11	Now, I don't have a problem with the
12	casino. West Springfield voted not to have
13	casino. Springfield voted to have a
14	casino. I teach in Springfield. I'm
15	looking for seeing some money influx into
16	the schools for Springfield yet MGM is the
17	only one left in the running. And I
18	understand people think just because they
19	are running, you are going to grant them
20	the license because they are the only game
21	in town.
22	But my question is: Are they
23	playing by the rules? The matrix in there

says they have to look -- well, first we

1	have heard many people talk about traffic,
2	housing, school population, public safety.
3	West Springfield participates in mutual
4	aid, security and unlawful behavior.
5	Now, we've been reaching out to
6	them. Springfield has been reaching out to
7	them, Longmeadow, other communities we
8	all I know you were there. We all
9	talked about how do we get them to talk to
10	us. Now, it's not a good situation right
11	here. And by the way they are
12	communicating with area communities,
13	although I hate to say it, I want you to
14	really look hardly on I really look
15	strongly at whether you should grant them
16	the license, because they are not upholding
17	their end.
18	They are this big entity that's
19	coming into town and they don't I don't
20	know. They don't talk to anybody about
21	this stuff. I understand they're talking
22	to the mayor, but Hard Rock was totally

different. And, I know, Hard Rock is

another big entity, but they were looking

23

24

1	at the community and they were talking to
2	people and I don't see that from MGM.
3	Senator Welch talked about the regional
4	approach and I think that is something that
5	is sorely lacking with MGM's communication.
6	Thank you.
7	CHAIRMAN CROSBY: What is the
8	committee that you are serving on, the name
9	of the committee?
LO	MS. ROMANIAK: The Casino Mitigation
11	Committee. Councilor Griffin was the
12	chair. Several members have spoken
13	tonight.
L4	CHAIRMAN CROSBY: Okay, thank you.
15	John Simpson, Rexene Picard, Roberto
16	Nieves Chelan Brown, Robert Bolduc.
L7	Yes, sir.
18	MR. SIMPSON: Hi there, John
19	Simpson. I'm an artist and a professor at
20	UMass Amherst. I wanted to thank the
21	Gaming Commission for coming out tonight to
22	listen to all our different viewpoints.
23	I grew up in West Springfield, both
0.4	my parents grew up in West Springfield My

1	tather belonged to the West Springfield
2	Elks, the Fishing and Game Club, the Birdy
3	Club. My mother was in the West
4	Springfield Catholic Women's Club and I
5	went to St. Thomas for K through eight and
6	my brothers went to high school here.

I remember as a child catching a bus in Midnight Park with my friends to go to downtown Springfield. We'd go to Johnsons Bookstore and shop for different things, mechanical drawing supplies, toys and things and books and being able to walk around downtown Springfield with my friends and later going to Baystate West and feeling quite safe and, like, it wasn't really a danger.

But now times are changed and I
don't know if I'd recommend any ten
year-olds take a bus over to the south end
as it is right now and wander around in
search of books or other things.

We used to go to the Steiger's tearoom, loved the holiday window displays in the old Forbes and Wallace. It always

1	seemed	important	and	interested	in
2	downtow	vn.			

international is a chance for a major expansion of all kinds of opportunity for the people of West Springfield and Springfield from jobs, to entertainment, to cultural development. All different types of people and businesses could find a chance to express themselves on a much larger stage all of a sudden.

We need to make connections here to ensure a fruitful development on both sides of the river. West Springfield has always had a strong economic tie with the downtown Springfield. Maybe we could have these trolleys bringing people back and forth between the resort and the events that the Big E puts on. What an excellent additional offering for both sides with all the trade shows open for visitation and the Big E itself drawing in so many people. The fast and easy access from the resort will greatly increase attendance.

1	Traffic's an issue, but it's never
2	stopped us from doing large events before.
3 .	And I don't remember the City of
4	Springfield wanting to charge the Big E for
5	blocking traffic. We've always complained
6	about the lack of attention from the state
7	government when it comes to spending money
8	out here. Here's a private company about
9	to do it, which hopefully can help us
10	leverage more funding from the state. This
11	could make it not a gamble for others but
12	also to invest.

We need to think of ourselves as really being a major part of the great state Massachusetts and it is our time to get it together and make it happen. This is our chance to resuscitate our city and town and rejuvenate and improve the Town of West Springfield. There should be enough money in the budget to take care of Route 5 with the taxes from the greatly increased income to all the businesses in the downtown area.

We need to truly capitalize from the

new markets that we'll develop for food,
farms, endless supplies, trophies, car
repairs, all the things that support an
increased infrastructure which will allow
for many more levels of opportunities for
the citizens.

As an artist and an educator, it excites me to think about all the creative opportunities that will present themselves to the artistically inclined living in this area with the creation of the MGM Springfield, Massachusetts Public Arts program.

MGM will be exhibiting works from local artists and students. The works will be for sale to benefit the artists and the local arts program and will have an annual audience of approximately 8 million people. What better exposure could be given to budding artists? How many students graduate from college with a degree in art and plan to go to New York City and wind up in a gallery that has 100 people annually practically attending it.

1	Their willingness to work with
2	colleges and give students incredible real
3	world experiences in every level of
4	management, hospitality, culinary and
5	entertainment is something that shouldn't
6	be ignored.

Up at UMass I teach class, and it's called Art in the City and I shuttle students down to Springfield to look at the city the way it is and how art hasn't impacted it over the years. MGM is planning to resuscitate, restore the fountains and some of the major monuments in downtown Springfield and to people some of the dead store fronts for venders.

It's a plan to create walkability and that with the more walkable bridge and circle on the West Springfield side and some more walkability right into the downtown West Springfield should help all of our citizens. And I just like the idea of giving artists, too, a chance here, you know, besides all the other occupations that people have.

1	And with that, I'd just like to see
2	MGM put Springfield on the map. Because
3	with the class that I teach Art in the
4	City, a student and all the students seem
5	to agree.
6	One of them wrote a paper called
7	"The Springfield Problem," and he talked
8	about how his family from Northampton would
9	drive by Springfield. They thought it was
LO	a driveby city. And the one time they went
11	into the city together, it was to the Hall
12	of Fame and they wanted to get out again as
13	fast as possible.
L4	So, I think we really have to change
L5	the views of the upper valley here. Make
L6	people start seeing Springfield as their
L7	city and West Springfield will compliment
L8	it and benefit from it as well. Thank you
L9	for your time.
20	CHAIRMAN CROSBY: Thank you very
21	much.
22	Rexene Picard, Roberto Nieves.
23	MR. NIEVES: Good evening,
24	Commissioners. I am here as a

representative from Common Capital, but I 1 have a two-prong presentation, because I 2 was also involved with MGM going back 3 almost probably past a year in terms of my 4 affiliation with the chamber when I worked 5 there.

6

7

8

9

10

11

12

13

14

15

16

17

18

19

20

21

22

23

24

At Common Capital, one of the things that we've been fortunate enough with our partnership with MGM is we were able to secure half a million dollars from the US Economic Development Administration for funds to be used for a small business development within tornado affected or disaster affected communities.

They've actually expanded that out now to the four regions, which are the four counties. But we've also been in partnership with the city and I don't want to steal the development of Springfield's thunder but we currently have around 1.1 million dollars available for small business development in the tornado affected areas, so that's one thing that we've leveraged with our relationship with

MGM from a Common Capital perspective.

And Common Capital, really our

specific role is to lend to small

businesses that aren't able to go to a bank

and get traditional financing. We're an

alternative lending source. So, that

helped us out in terms of securing this

funds.

From my other standpoint in terms of the chamber, I was involved with the procurement piece with Mike Mathis and Mark Delowski from MGM procurement. We've been in discussions now for, like I said, over a year. And one of the things that MGM has been able to do is to bring a lot of these resources together that we've worked in partnership before but never with a specific goal.

And I think the important piece is that MGM has been able to the procurement piece focus these organizations to come together and work as one. What we're looking at is MGM has had agreements with many local chambers and the procurement

process that they're developing really encompasses a lot of the economic development organizations that are in the area.

They reached out not only to the chambers in the four counties but also educational institutions like STCC and HCC, government agencies like supplier diversity office, local banks. We have the regional employment board. We've got credit unions involved, banks and of course Common Capital is there to fill the need if you can't go through the traditional lending source.

Now, one of the things that we're looking at is to develop a process that helps the businesses who are eligible to go and acquire one of these programs is to really engage them in a process that makes them a better business and it really is a standpoint of bringing in, for example, one of our local educational institutions to help businesses with their operations, to bring in, again, another educational

institution to help them with capacity building.

So, it will be a process that we can work together to get technical assistance, grants, operational training, capacity building. And hopefully when that passage is done, we are looking at providing some funding even whether a bank or us to help build that capacity, add equipment or add to that or actually some work in Capital because the payment structure is a little bit different when you deal with a larger corporation.

So, out of our work with them, you know, one of the things that no one talks about -- we hear about the 2,000 construction jobs and the 3,000 permanent jobs. But what's the effect on job growth with 50 million-dollars of procurement and these vender contracts? We don't know, but I think that that's fairly significant.

Because if you create a working model that works, then at that point we can take this model and then go to the Baystate and the

Smith & Wessons and the Friendly's and so on and to create even more vender opportunities for our local businesses.

So, we're using this as a catalyst to bring together our resources and really develop a program that we then can take it -- once it's successful with MGM, if we can deal with MGM procurement issues, we can deal with just about anybody else's. So, we're really using the model, but they have been able to provide that catalyst to provide that energy to bring these resources together and create this spearhead of a path for us to go and do business development.

That is what I've experienced with MGM from the perspective that they've been at the table with us now with us for a long time and this economic development procurement piece has been going on now for over a year. So, I just wanted to add that to it, and of course I support an MGM casino.

CHAIRMAN CROSBY: Thank you very

1 much.

24

_	
2	Rexene Picard, Chelan Brown, Robert
3	Bolduc, David Gaby, Carol de Carlo, Alex
4	Schwerin coming up.
5	MR. BOLDUC: My name is Robert
6	Bolduc. I represent Pride stores, an
7	immediate abutter to the proposed casino.
8	Pride, who owns and operates a very
9	busy gas station and diesel fueling station
LO	with a very busy convenient store, Dunkin
11	Donuts and Subway, is right at the
12	intersection with the majority of all
13	vehicles, cars, buses and delivery vehicles
L4	are proposed to enter and exit the casino.
15	We are right there on the very corner.
16	My very strong concern has been
L7	around the intersection itself. Without
18	doubt, we have the most experience with
19	that intersection and the traffic problems
20	and accidents that already exist there.
21	The problems are also well-known to all
22	motorists who use that intersection. They
23	are also well-known to the city and to

 ${\tt MassDOT}$ and the intersection is, in fact,

in the top 15 problem intersections in the Pioneer Valley.

You should know that in the past four years, Pride has applied to MassDOT and to the city to improve the traffic problem at that intersection. Both times our applications were denied. But they did agree that it was a serious problem.

Imagine my surprise when I learned this intersection would be the primary entrance and exit to the casino and that extremely limited improvements, basically restriping only were planned to compensate for the additional traffic. These improvements are merely window-dressing.

What concerns me is it appears it's the city, mass -- and I have spoken to the engineering department directly, MassDOT, Mass. DEP and the Pioneer Valley Planning Commission have all basically accepted the casino proposal without demanding realistic improvements. For these agencies to accept the MGM promise to improve them after they open for business is frankly pie in the

sky. I wonder if they will be that easy on our next project.

We happen to have two in the works with MEPA now, and they are not being anywhere near that easy and our issues are much less critical. If, in fact, the city, many agencies and MEPA have changed their standards for this project, many developers in this state and many anti-casino people will find this very interesting.

Another concern is air quality.

Again, our company has experience in this since we have had to address air quality concerns and complaints from MEPA and from Mass. DEP on what I would say are far less critical issues. Some in fact just recently. The fact is the significant traffic and bus additions will certainly add air quality problems to the area. From what we can read, they are not being addressed or even questioned by anyone.

Another issue that I am asking you to question is what I understand a discrepancies in the traffic accounts that

MGM is using. I am told they use their

Detroit casino for traffic data but Detroit

has four casinos in that city, so their

Detroit numbers and now our numbers should

be increased by factor of four.

Another question is the gas station that appears in the MEPA proposal. Yes, it's there in the fine print. This fine print by itself should be an alarm to all that we are not dealing with a totally up front enterprise. Since the casino itself will bring significant new traffic to what is already an overburdened narrowed road, how can they justify adding to the problem with a gas station? There are already five stations in a one-half mile radius, so one can hardly say the area needs another.

Also, they have said they will not harm any existing businesses but bringing in another station will certainly impact us all. Being from that area, I am also familiar with another problem that seems to be ignored. It is the proposal loss of 700 parking spaces in the area they will take

1	over. How can we all just ignore this?
2	Where are these 700 downtown people going
3	to park? Earlier we heard from our state
4	senator, Gale Candaras, when she brought
5	this same problem to your attention. It
6	must be fixed, but this proposal doesn't
7	address it.
8	CHAIRMAN CROSBY: Thank you.
9	MR. BOLDUC: I'm going to ask for
10	someone else's time. I have one more
11	paragraph.
12	CHAIRMAN CROSBY: You can leave your
13	remarks with us, and we will distribute
14	them around.
15	MR. BOLDUC: Thank you very much.
16	CHAIRMAN CROSBY: Okay, thank you.
17	MS. BROWN: Good evening.
18	CHAIRMAN CROSBY: Good evening.
19	COMMISSIONER STEBBINS: Good
20	evening.
21	MS. BROWN: My name is Chelan Brown,
22	and I'm a lifelong resident of the City of
23	Springfield. I want to thank the Mass.
24	Gaming Commission for allowing us to come

here tonight and present to you our
thoughts on MGM Springfield.

I am currently a founder of a local nonprofit organization in the City of Springfield that works with young people, youth and young adults. And I've also been very involved in my community in the local politics ever since 1994 when I decided to become the city's youngest mayoral candidate in Springfield, Massachusetts at the age of 18.

I mention that run because at that time, casino gambling was very big and it's a very big election issue during that time and myself -- I found myself 18 years old trying to figure out what was going on with city government and economic development plans and city ordinances and I joined the majority of voters at that time saying that I was against casino gambling.

I was a skeptic. Up until recently,

I was a very big sceptic of casino gambling
in Massachusetts. Didn't see the real
benefits. I am tonight a supporter of MGM

Springfield. I want to explain to you why
I support MGM's project. There were a
number of things that contributed to my
changing my mind or convincing me that this
was good for our city.

One was seeing the failure by our state and local elected officials and businesses to come up with a solid economic development plan and economic revitalization plan for the Commonwealth of Massachusetts and for the City of Springfield.

Secondly, a big turning point for me was seeing all my peers have graduated from Springfield high schools, have graduated from local colleges, have recently uprooted their families to leave and they're younger professionals and they are leaving because they can't get any economic jobs. There is no economic opportunity for them here. So, we're talking about lifelong Springfield residents like me that grew up here and are now leaving to go places like Atlanta or down south where they can get more jobs and

1 feed their families.

And the third turning point for me was the MGM Springfield proposal itself.

Being my experience with MGM was different.

Being active in the community, I am at a lot of places, community fairs, community meetings, different venues where I would see the MGM Springfield officials and the MGM Springfield team aggressively and actively seek out people and pull people out of a crowd and walk up to people and say, "Hey, let me talk to you about MGM Springfield."

I never wanted to listen to them. I would always leave and run the opposite direction. I just didn't even want to listen to their proposal. I didn't want to listen to anything they had to say.

I was invited to a meeting of area minority, young professionals and business leaders where I actually had the opportunity to see the MGM presentation, read the MGM proposal and hear from the MGM team. And ever since then, they have

1	done they have been only the big
2	corporation that I have worked with that
3	really has a true commitment to inclusion
4	and diversity and has gone above and beyond
5	what I think is appropriate to reach out to
6	people of all ages, of all background,
7	people of all social economic status
8	indicators, minority business leaders and
9	young people and young professionals to
10	keep us here.

During my work with young adults and young professionals, I often work with a lot of young people who are struggling to enter into the workforce and, unfortunately, some of these young people end up to participating in either crime or violence, which is a huge issue for our region and our city.

But all the research that I've
worked with and all the best practices that
I've worked within programming shows that
one of the single most effective
concurrence to violence and crime is to
give someone a job. And if you don't

believe the research, come talk to the people I work with.

They will tell you that to wake up everyday and to go to sleep and wake up everyday knowing that they have to get up and go to work the next morning is something that they can be proud of that their kids — they can feed their families. They can feed their children. They can provide housing for themselves and their families and maybe they can become productive members of our community.

And the last point I want to make is that MGM should not be considered an in all be all for economic development. As the gentleman spoke before me, it should be considered a catalyst and we should rely on our state and local leaders to provide us a solid economic development plan moving forward utilizing the benefits and the economic benefits of MGM to bring our region back to be able to thrive so that more of my friends can stay here and we can stay rooted here and keep our families

1	here. Thank you.
2	CHAIRMAN CROSBY: Thank you.
3	David Gaby. Did I skip over you,
4	sir, in the glasses?
5	MR. GABY: I'm David Gaby.
6	CHAIRMAN CROSBY: Gaby, excuse me.
7	MR. GABY: It's a common mistake.
8	Thank you all for coming out. We
9	oftentimes have to travel to Boston, and we
10	appreciate peopling making the effort.
11	I am here to speak in favor of the
12	overall proposed casino on a couple of
13	grounds and also to make a couple of
14	suggestions.
15	Oftentimes, I say most of the time
16	for the past 45, 50 years, we've seen
17	development proposals, development
18	practices, malls, highways impact the bulk
19	of the post toward development has been to
20	move everything out of the cities,
21	especially in Springfield. Not so much
22	Boston. Oftentimes, Boston policies assume
23	that there is a vital core that everyone
24	wants to be downtown. That's not true in

Springfield.

The gentleman that talked about going to Johnsons as a memory was very accurate. We all used to go down to Johnsons. We used to go to Steiger's. There's nothing down there now. You wouldn't be able to buy a book if you did go over there on a bus. So this proposal is positive, and it's groundbreaking in two ways.

In the first place, it's groundbreaking in that we are taking economic activity and we're moving it back into the urban core where the investment has already been made in infrastructure.

It's not only a socially responsible investment, it's also a serious investment in moving us back to a sustainable future where we're creating, recreating an urban pattern that uses less energy and has a lower environmental impact and a lower carbon impact. We really should applaud the basic impulse to locate in the city.

The second part of it is MGM has a

very different model of the casino, which I have compared with some of the other ones that have been developed in the past, which were four to five boxes, for instance, planning city which did not work with the city. They were like, "How do we keep the city out so that our suburban customers can come here?"

This is designed to be different.

It's designed to be open to Main Street.

It includes housing. It uses facilities

like MassMutual Center as integral parts of
the development. So, it is in its general

overall approach a great innovation and a

potential milestone for what I can see for
the casino industry, as well as for

Springfield.

At the same time, and I'm very much in support of those aspects of the project, I think that as several speakers indicated, this needs to be a catalyst or used as a catapult. And I would encourage the Commission to ensure that they -- we're not only being ethical in terms of our

procurement of proposals, but that we're
making sure that this is a successful
development. And I think there are several
threatening aspects.

One threatening aspect is, as

Mr. Bolduc was talking about, there are
some very serious issues with the traffic.

I went to a public hearing that MassDOT

held the other day where they are proposing
to build in the next, quote, five to six

construction sites an improvement, alleged
improvement of Route I-91, which is going
to have a serious impact on traffic
accidents to this area of Springfield.

I think that in addition to the intersection that was referenced by

Mr. Bolduc that's adjacent to his station, the entire parking and traffic access will be impacted, and there are better solutions. In effect, this is a monkey wrench being thrown at the successful implementation of the proposed casino. And I know it's outside your jurisdiction but I think if you're responsible for successful

1	implementation and development, there has
2	to be some coordination among the different
3	parties, and that's one place that that's
4	lacking.
5	Another place that it's lacking is
6	in the fine tuning of the development.
7	Initially, when MGM folks came to
8	Springfield, they were very positive and
9	had some good ideas and said we'll work out
10	the details. More lately it seems as
11	though everything is being worked out
12	inside of a closed box in terms of this
13	they are requesting proposals that was
14	given by this Commission and the
15	relationship with the City of Springfield.
16	So, for instance, they have reduced
17	the amount of parking in their proposal in
18	order to and lay some concerns with the
19	City of Springfield parking authority.
20	That is not a good long-term proposal.
21	In other words, the Historical
22	Commission has asked that they preserve

In other words, the Historical

Commission has asked that they preserve

several buildings. They are not open to

those suggestions, because it's seen as a

1	set thing. I would encourage you to be
2	open to those ideas.
3	CHAIRMAN CROSBY: We certainly will.
4	Thank you, thank you very much.
5	Carol De Carlo, Alex Schwerin, Evan
6	Plotkin, Carlos Gonzalez, Robert Wojcik,
7	okay.
8	MR. GONZALEZ: Good evening,
9	Chairman and Commissioners. Thank you for
10	being here in western Massachusetts. My
11	name is Carlos Gonzalez. I'm the president
12	and CEO of the Massachusetts Latino Chamber
13	of Commence. And we support small business
14	and workforce development in particularly
15	the minority communities.
16	I want to commend the city leaders
17	of West Springfield for highlighting their
18	concerns upon the impact of casino and some
19	of those traffic and transportation on
20	behalf of their residents and also the
21	small business community.
22	Particularly, those micro small
23	business communities that represent 86
24	percent of all businesses in Massachusetts

today. Those are the under five employee small businesses, and a lot of those are the ones that we represent.

Casino is not only a Springfield project, it's a regional economic project.

And we know that working together everybody will win. We do have a regional problem, that is that it's high unemployment in this area, particularly in the inner-cities.

And when it comes to the communities of color, diverse communities, there's an unemployment crisis that exists, whether it's in West Springfield or Springfield.

So, we have researched MGM. We have met with them on many occasions and we have visited over four casinos throughout the country and talked to our partners around the country about the casino industry, particularly about MGM and they are diversity champions.

They have conclusive programs that impact positively in the workforce of our communities of color and also on small business procurement contracting when it

comes to women and minority businesses.

1

9

11

12

13

14

15

16

17

18

19

20

21

22

23

24

So, we support their effort to the 2 tune that we hope that the same report card 3 that they use, our present corporations in 4 this area will appear to uphold also 5 because we know today there is no report 6 card on some of our large corporations 7 around. So, we know that MGM will not only 8 bring opportunity but also a road for some 10 other corporations to follow.

> And I also just want to just highlight that training opportunities and contracts that are presented in the host agreements, as well as monitored by the gaming commission, that all these awards go to some of our large institutions, which we know are great champions on working on training our communities but they work to be a commitment to partner with communitybased organizations that are met and led by community of color and that they work on collaborative efforts not only on getting the word out but also the financial opportunity for these training

1	opportunities and procurement contract
2	opportunities.
3	Thank you, and we hope you can
4	support the MGM casino.
5	CHAIRMAN CROSBY: Thank you very
6	much.
7	Did I read your name?
8	MR. WOJCIK: Yes. I want to thank
9	you all for coming, and I don't know how
10	the heck you can do it up there. I would
11	have fallen asleep already.
12	My name is Robert Wojcik. I am here
13	on behalf of David Gader, who is the
14	director of CareerPoint, one of the one
15	stop career centers here in Massachusetts.
16	And listening to everybody speak
17	tonight, I heard there's going to be
18	traffic problems and they're going to need
19	to be fixed. To me, that equates to jobs.
20	They are going to build a casino. That
21	equates to jobs. They are going to need to
22	run the casino. To me, that equates to
23	jobs. They are going to need people who
24	run the retail opportunities that open up

in Springfield. That equates to jobs.

People are concerned about issues with

crime. Again, that is going to equate to

jobs.

I found out about a lot of things about MGM while working with them, speaking with them and speaking with other people.

One of the things that amazed me is what they do for our Veterans, and I don't know if you are familiar with their program for Veterans.

When a Veteran goes away to serve our country, they continue to collect a paycheck from MGM. They continue to get paid, not subtracting what they earned in the service but on top of that. To me, that is a corporation that takes serious concern about their community.

And at CareerPoint we serve up -- I want to make sure I get the numbers right for you -- 11,000 to 12,000 individuals a year that are looking for work, that are looking for training that are scared. I personally am a job development

1	coordinator, and I work directly with
2	homeless families. I have worked with
3	families who lost their home because of the
4	tornado and they are scared they cannot get
5	jobs. I don't know how many times they
6	say, "Oh, my God, Bob, when is the casino
7	coming? Can you help get me in it?"
8	It's hope for the people who do not
9	have jobs. And we support, as you can
10	tell, we support the casino. We support
11	jobs coming to Springfield. I understand
12	the concerns that people have, and I am
13	confident that they can be worked through
14	to bring more jobs to our community where
15	they are needed. I will leave plenty of
16	time for other people. Thank you.
17	CHAIRMAN CROSBY: Thank you very
18	much.
19	Jeff Hayden. And then I'm going to
20	read some other names. I think this might
21	be from a different list. But if you are
22	in the room, please come forward.
23	Allen Zippin, Bill Messner, Bob
24	Lepage, Brent Bertelli, Christopher

1	Thompson, Colleen Loveless, any of you
2	here?
3	Jeff.
4	MR. HAYDEN: Good evening,
5	Commissioners, and, again, thank you.
6	At the heart, the enhanced gaming
7	legislation was framed as a job,
8	construction jobs, hospitality
9	industry-related jobs, all kinds of direct
10	and indirect jobs. The jobs resulting from
11	this economic stimulus, this development,
12	are jobs that will make an impact that's
13	very broad in our region but it's two
14	primary issues.
15	Two primary issues is that we need
16	to scale up the workforce. We need 3,000
17	jobs. When do we need them? We need them
18	less than two years. Where are we going to
19	find 3,000 people? We have to scale up the
20	workforce.
21	The second issue I think in relation
22	to that is that we have people in our
23	region who are unemployed and underemployed
24	but there's not a scale match. So how do

we scale up the workforce and yet train
them so that we have quality workers for
this new Massachusetts industry?

If new individuals don't enter the labor pool, if the size of the regional workforce does not expand or scale up, then the primary source of workers for the casino could be individuals from outside of Massachusetts or those employed in the existing hospitality sector or those in related jobs in other industries.

For example, the need for cash handlers could stress more workers in our banking institutions or the fact that facility maintainers at a local hospital might mean that the casino would be a good opportunity for them as individuals.

However, that hospital goes lacking for its quality of workers.

Growing the labor pool locally will not only help us to meet the demand of the casino development, but it will also provide stability for our existing employers. The challenge of having enough

1	workers for things like hospitality
2	positions, I will give you an example.
3	Entry line cook, right now we know that for
4	entry line culinary in western
5	Massachusetts there's about 240 open
6	positions.
7	So, in other words, we need to train
8	240 people to fill those positions. With
9	the casino coming, we're estimating that
LO	that's going to go well over 600
L1	individuals. So, a problem with filling
L2	these existing jobs all of sudden becomes
L3	exacerbated, because we need to fill these
L4	casino jobs as well.
L5	We're currently talking and working
L6	with MGM on behalf of the Massachusetts
L7	Casino Careers Training Institute to create
L8	a culinary training center, hospitality
L9	training center right in the heart of our
20	urban core. We're hoping that that comes
21	to becomes a realty. But expanding that

training capacity will help us meet the

need that's current but also the future

22

23

24

need.

1	And, lastly, a workforce development
2	plan needs some details and teeth. And,
3	so, we're hoping that over the next few
4	months we will begin to do that work with
5	MGM as we're going to be doing that with
6	the proposed slot license that you just
7	awarded.
8	We will work with the Regional
9	Employment Board. We will work with the
10	City of Springfield. We will work with
11	CareerPoints, Future Works, community-based
12	organizations, the Latino Chamber of
13	Commerce, other chambers of commerce.
14	We will work with everyone because
15	we know to scale up and get 3,000 workers
16	in this short period of time will require
17	all hands on deck and all hands doing the
18	job. We know you're part of that team as
19	well. Thank you.
20	CHAIRMAN CROSBY: Great, thank you.
21	So other names, if you are here
22	please come forward. I mentioned
23	Christopher Thompson, Colleen Loveless,
24	Daryl Gibbs, David Gadaire, Griffin, Ivette

1	Cruz, Jay Minkarah, Jay Griffin, Jill
2	McCarthy Payne, Joan Kagan.
3	Yes, sir.
4	MR. MINKARAH: I feel like I'm
5	jumping the line.
6	CHAIRMAN CROSBY: You get to.
7	COMMISSIONER STEBBINS: Sir, you've
8	waited to speak. Sir, was your name
9	mentioned before?
10	MR. WETROWSKI: Yes. And all of
11	sudden a gal came in, and then you didn't
12	get back to me.
13	CHAIRMAN CROSBY: Your name wasn't
14	on the list.
15	MR. WETROWSKI: I signed up first
16	thing today. It's one of the first names.
17	CHAIRMAN CROSBY: We'll get to you.
18	If you're on the list, we'll get to you.
19	MR. MINKARAH: I will be brief.
20	My name is Jay Minkarah. I'm
21	president and CEO of Develop Springfield.
22	We are a non-profit development corporation
23	that's dedicated to the revitalization of
24	the City of Springfield And on a personal

side, I'm also a downtown resident and I

live within about a block and a half of the

proposed MGM site.

Overall, I agree with a lot of the comments that I've heard previously and I won't repeat them about the importance of this project in terms of job creation, in terms of the overall economic impact that it's going to have, the supply chain, but I'm going to focus really my comments more narrowly.

As has been said previously, this proposal is more than a casino. This is a multi-venue entertainment destination that is spread throughout the downtown. It provides a dynamic mixture of restaurants, retail shops, hotel, and as is mentioned also, market rate housing which is critical to downtown Springfield.

The potential impact of this on revitalizing the downtown area is, I believe unprecedented and that benefit will be spread widely throughout the region.

Across this country we are seeing a trend

towards a growth in urbanism. Young

professionals, in particular, are being

drawn to the more dynamic and vibrant urban

centers around the country.

I think that's particularity true in the northeast. I think one of the best examples we see in that is right in Boston. In the Boston area, we've seen a tremendous growth in jobs, particularly high paying jobs and professional high-tech sector. The construction that we see is evident. The population in Boston is growing about three times or close to three times the rate of the state as a whole.

The percentage of young adults in the population is one of the highest, if not, the highest of any major city in the country. That's why they are growing so dynamically.

In western Mass., we are really a slow growth or no growth region. The rate of growth in Hampden County is half that of the state. We are seeing a net loss of jobs. We need that kind of vibrancy in the

1	community. And, ultimately, if we don't
2	have a vibrant and dynamic urban core in
3	Springfield, this region overall can't
4	succeed.
5	The kind of mixed use development
6	that we're looking at both the magnitude,
7	as well as the way that it is designed and
8	integrated into the community is exactly
9	the type of transformational development
10	that cities all across this country are
11	seeking.
12	I think we are very privileged, and
13	we had the opportunity to pursue the MGM
14	proposal, and we hope you will grant the
15	license at the soonest possible date.
16	CHAIRMAN CROSBY: Thank you very
17	much.
18	Joan Kagan, John Winkler, Kimberly
19	Lee, Leonard Underwood, any of you here,
20	please come forward.
21	MR. WINKLER: I know you've had a
22	long day but thank you so much for staying
23	with us.
24	CHAIRMAN CROSBY: No problem. Thank

1 you for staying with us.

2	MR. WINKLER: I'm John Winkler. I'm
3	the president of Six Flags New England in
4	neighboring town Agawam, Massachusetts.
5	Six Flags would like to welcome MGM to the
6	region and to the Pioneer Valley.

As you know, tourism is the third largest industry in the State of Massachusetts. There are 33 plus million people that live within just a couple of hundred miles of this region. And I have no doubt that MGM as a world-class brand will help bring more tourism to the region.

We expect MGM to bring a high level of energy and vision. It will only multiply the region's offering. It will be new and fresh and, most importantly, it will create synergy. And we start adding it all up, we have the Basketball Hall of Fame. We have Six Flags. We have the beautiful Berkshire mountains. We have Yankee Candle and then we have MGM Grand, and then we're a couple of puzzle pieces away from being a really fun place to live,

1	work and play.
2	Long-term we expect MGM to help
3	beautify Springfield in the surrounding
4	areas and we hope that they will, you know,
5	continue to invest in growth just as
6	companies like ours has and will continue
7	to do.
8	That is all I needed to say. I
9	thank you for your time. Have a great
10	night.
11	COMMISSIONER CAMERON: Thank you.
12	CHAIRMAN CROSBY: Thank you very
13	much. You have been very patient. I am
14	not sure where you are on the list, but you
15	deserve a chance.
16	MR. WETROWSKI: The gentleman from
17	Six Flags, I wish you could hear my
18	remarks. You're mentioned.
19	MR. WINKLER: I'll stay.
20	MR. WETROWSKI: Hi, I'm Steve
21	Wetrowski, Jr., lifetime resident of
22	Longmeadow 71 years and counting and I am
23	pro-casino and I challenge anybody from
24	here who has to go to Tunica, Mississippi

1 the nearest airport is Memphis.

I go down there for a film convention, Memphis film convention which takes place at one of the hotels down there. In that town, there are nine casinos. It used to be -- in that county, it used to be the worst in the United States for all these economic reasons and schools, you name it, they were divide. Not any more.

With nine casinos, MGM has a hotel. The Gold Strike, which has more rooms than there are people living in Mississippi, in that town, in that county. They have 1,100 rooms. There's only about ten thousand fifty -- 1,050 people there. And, so, everybody has got a job that wants a job. And then if they wait until summer, they can always go and pick cotton. There's cotton fields right next to the casinos. Anyway, that is all I have to say about Tunica.

What I have to say about -- I know that MGM has signed an agreement with Six

1	riags. I live in Longmeadow and one thing
2	that bothers me I travel I go from
3	usually make it from New Haven to
4	Longmeadow. And if you take Route 47 west,
5	it leads you onto Route 159, which is where
6	Six Flags is. It's less than five miles.
7	However, the sign for that, the exit
8	that will take you there is way down the
9	road. You can't possibly get on that exit.
LO	As a result it takes you 11 hours 11
11	miles to get to Six Flags instead of less
12	than 10 minutes sometimes during the high
13	traffic. During the tri-season, there is a
L4	lot more.
L5	But, as I said people, it's one we
L6	can't stop. The Town of Longmeadow can't
L7	stop the Big E traffic. Bay Path, which is
L8	expanding and has a sister is going to
L9	have a graduate school in East Longmeadow.
20	The easiest way to go is take a road
21	through Longmeadow, use Frump Road. It
22	goes right there. You can't and but we
23	can possibly work together.

If I understand, somebody has told

me that Garmins for wrong directions for people coming from Connecticut and Rhode Island to not have to go through Longmeadow and take that exit, which goes through Suffield. I have relatives who live on that road, both sides. I have been to three funerals lately. That is why I have been talking to them. And guess what, they don't experience any big overflow of cars during the time -- the seven months that Six Flags are open. Only if there is a big maybe a concert name in there, then they notice it.

They had more traffic problems when a cooking school was on the ground of the former monastery and that would have the same time for classes -- they would open to about the same time. They would close.

So, you have two parts of the day in which the road was tied up. But this is what, you know, needs to be done.

And then to go to -- possibly go to Six Flags and see what their directions are to get there and to have them use that --

1	coming up from Massachusetts, New Hampshire
2	or Vermont it's a different story because
3 .	you're not going that direction.
4	But anyway and the other way,
5	too, is there is new technologies on the
6	internet. I don't know. I'm not on the
7	internet. Are these directions to get or
8	are the directions right, Exit 47 west?
9	That is all I ask to take and look and see
10	what they can do with their advertising.
11	I remember years ago probably when
12	Carol ran Riverside Park in the Meadow
13	section of Hartford there was a big they
14	had a big billboard which said 47 west, the
15	exit to take to get off for Riverside Park.
16	But right now Six Flags, I haven't seen any
17	Six Flags billboard. It's probably one
18	type of advertising they don't use, but
19	they probably do use the internet to
20	advertise it.
21	That's it. That's all. I agree
22	with MGM's proposals. You're doing the
23	right thing.

CHAIRMAN CROSBY: Thank you very

1	much.
2	Meredith Griswold, Mike Recchia,
3	Nicole Griffin, Patrice Swan, Peter
4	Gagliardi, Rosemary Woods, Tony Calabrese,
5	Vincent Maniaci. We had somebody else from
6	AIC. Wayne Hooker, Carol Costa, Rico
7	Daniele, Joe Frigo. We're making progress.
8	George Sarcis, Laura Broad, JP Hammond it
9	looks like. All right. Just takes a
10	little patience.
11	MR. HAMMOND: JP Hammond, resident
12	here of West Springfield. I was born,
13	raised, grew up and educated in
14	Springfield, Mass. My mother, brother
15	still there. I patronize the city
16	everyday.
17	My concerns are two-fold. One being
18	traffic, and I know you heard a lot of it
19	but I don't think anybody has spoke to what
20	I am about to speak. 91 southbound and
21	northbound has an S-turn and never a week
22	goes by there isn't a crash and a backup

and it can go all the way to Enfield,

Connecticut. Getting into the City of

23

Springfield over the Memorial Bridge going
east, the Senator spoke in regard to the
courthouses and how condensed everything is
there.

Your next avenue east is Union

Street, and Mr. Bolduc spoke of his Pride

station which is there. Simple Dunkin

Donut tractor-trailer truck there two days

ago, I couldn't even get in at 7:00 in the

morning because it was backed up onto West

Columbus. So, people would take a left and

circumvent that by going down Bliss or

Howard Street, which would be totally

eliminated by the casino.

So, I don't know what avenues going east into Springfield would be available at all. It could be something as simple as a Verizon truck or utility truck or something on Union that blocks up the traffic all the way to the Memorial Bridge all they around the corner.

Also, the Big E is a huge problem, and the Memorial Bridge takes the brunt of it all. So, I can't fathom how this casino

1	could be placed where it's being put.
2	Unfortunately, the 41 acres of industrial
3	wasteland where the Westing House was would
4	have been a perfect location but that
5	washed out.
6	My other point of interest is crime.
7	And I go there approximately 7:00 in the
8	morning at daybreak and there isn't any
9	corner there isn't someone flagging me down
10	for drugs or prostitution. And it just
11	seems crazy to me to put a casino smack-dab
12	in the middle of that, because there is
13	just these people roaming around the
14	streets.
15	And the police department are
16	wonderful and I hold them in the highest
17	quarters but they are up to their eyeballs.
18	And I don't understand what is going to
19	happen to all the people visiting that are
20	going to take their way out of the casino
21	and be confronted by these people.
22	I have witnessed two Sunday morning
23	shootings approximately 8:00 in morning

this past fall. One man was in a

1	wheelchair. It's just crazy down there. I
2	don't know if you have been down there. If
3	we all got in a van right now and took a
4	ride over there, you'd see what I am
5	saying. It's pretty bad. Whether a casino
6	somehow will cure all that, I don't know
7	but my points are traffic and crime. And I
8	thank you very much.

Oh, one other thing. John Simpson, the professor at UMass of Art, and he brings his students down. On Howard Street, I was a proud member of the 104th Infantry. That is where the original armory is. It's a beautiful, historical, red stone in granite armory.

I would hope that the casino builds around it if this does happen, and that they don't bring that to a demise, because John Simpson could load his students up from UMass and go down there. And to me, it's the most beautiful, architectural piece left in the City of Springfield. Thank you.

CHAIRMAN CROSBY: Thank you for

1	those comments.
2	Carl Ronca.
3	MR. PEREL: Perel.
4	Mr. Chairman, Members of the
5	Commission, thank you so much for the
6	opportunity and I waited a long time for
7	this.
8	This is one of the biggest
9	opportunities that we have ever had in my
LO	lifetime and I certainly hope you will look
11	at it very, very closely and consider it
12	really strongly.
13	We had some other people were
14	talking about how they used to go to
15	downtown Springfield and go to Steiger's
16	and Forbes and Wallace. And when they
L7	built the Holyoke Mall, which was equal to
18	your Wrentham Mall in the Boston area, it
19	sucked the life out of Springfield.
20	Waiting now for this many years living
21	in East Longmeadow most of my life and now
22	living in West Springfield, we travel back
23	and forth to work everyday. I'm a
2.4	commercial real estate broker, as well as

residential broker for over 30 years and I
understand that all boats rise with the
tide and traffic has been a major issue and
it will be a major issue in any development
process.

In the City of Boston right now, the traffic is in my opinion horrific. It's so hard. This is the best traffic patterns that you could ever imagine living in West Springfield. And West Springfield has something a little bit unique that no other city and town in Massachusetts,

Connecticut, Rhode Island have is we host one of the ninth largest fairs in the country and bring a 160,000 people on one day into West Springfield flawlessly with broken down bridges that the governor and the MassDOT have recognized as some of the worst intersections that need replacement and revamping and they are working on it.

So, I think with the development and the development that MGM has put forward in my opinion as a commercial broker and the blend of the Basketball Hall of Fame and

1	the MassMutual Center is second to none.
2	I looked at Hard Rock. We looked at
3	all the other casinos that would bring them
4	way out into the country and eliminate the
5	opportunity to redevelop a city that has
6	been devastated by crime and by lack of
7	industry and lack of reason to go into the
8	city. We need this support. We need the
9	MGM. We need the progress. Thank you so
10	much and good luck to you guys.
11	CHAIRMAN CROSBY: Thank you.
12	Greg Neffinger and looks like
13	Shelkey, Steven Abdow, Stan Gonbrowski,
14	Mario Feori, Nicoli Laptin or Laptor. I
15	think we heard from Jay Minkarah. Robert
16	from Prides, we heard from Mr. Bolduc,
17	Cynthia Romaniak, heard from her. Alex
18	Schwerin, Julia Cruz, Don Rogers, Hillary
19	Weiss, getting close. Joe Frigo again.
20	John could be Winacar.
21	COMMISSIONER STEBBINS: We heard
22	from her.
23	CHAIRMAN CROSBY: We did, okay.
24	Colleen Loveless. Said her name before.

1	Carol Costa, heard that name before. Rev.
2	Chuck Wimer.
3	MR. WIMER: It's Pastor Chuck Wimer.
4	CHAIRMAN CROSBY: Got it.
5	MR. WIMER: Good evening. I'm
6	Pastor Chuck Wimer from Jubilee Family
7	Outreach Center right here in West
8	Springfield. I'm also a member of the
9	Council of Churches of western Mass. I
10	also am the founder of the United Pioneer
11	Valley Ministers Fellowship, and I
12	appreciate you giving us the opportunity to
13	voice our opinion.
14	I know that there's a lot of concern
15	here in the city for jobs and for the area
16	for what this region needs. And I know
17	that there's a lot of hope that, you know,
18	the casino might bring that and it will
19	bring some short-time jobs into the area
20	for some of the trades and things like
21	that.
22	But I just want to remind us what
23	the scripture says, the Book of Prophet is
24	to not put our hope and trust in uncertain

riches because there's myth out there that
the casinos will bring jobs and to be
long-lasting and great pay.

But if you do some research, which you can do online, you'll see, you know, what those jobs really pay. They are just basically over minimum wage, and those are our facts. One of the things I am going to speak just real quickly from is from some experience.

I come from a state. The city I grew up in has four casinos. Actually, it has more in the state, but the city had four casinos, one on each corner. The city was a beautiful city. And after the casinos moved in, in a short period of time, now the crime rate, the drug rate, prostitution rate, rivals out of New York City. As a matter of fact, just recently in that state, one of the casinos was shut down because of its involvement with drugs and also with the Mafia.

I've had to sit, and I don't know if you've ever had to sit across the table

1	from a family or families that have
2	suffered because one of the spouses is
3	addicted to gambling. Gambling is an
4	addiction. I have seen children that were
5	not fed and families not provided for
5	because of that addiction.

It's a reality. It's something we are going to have to address, have to face. We hosted one of the health impact studies at our church. There are many things I really ask you to consider and really look at some of those things that were brought forth.

But as a pastor, as a minister for the well-being of this city and the outreach of the community, I believe there's better ways that we can get jobs into this city.

If the casino comes to an area, it should probably be somewhere out away from the city. One of the things that people have said to me, Pastor, I'm so thankful that the casino was far enough away, because they had to drive all the way to

1	Connecticut, that it wasn't right here
2	because I don't know what we would have
3	done.
4	So, in all your consideration, I
5	want you to consider this, of the impact,
6	because I know personally what it does to
7	families, to children and I have seen what
8	it does to cities. Thank you.
9	CHAIRMAN CROSBY: Thank you.
LO	COMMISSIONER STEBBINS: Reverend,
11	what community were you mentioning you were
12	in?
13	MR. WIMER: Tulsa, Oklahoma.
L4	CHAIRMAN CROSBY: We have one more
L5	name on the list. Roberta Paige.
L6	MS. PAIGE: I don't know if that's
L7	saving the best until last or last but not
L8	least. I don't know.
19	CHAIRMAN CROSBY: Absolutely.
20	MS. PAIGE: Roberta Paige, born in
21	Springfield, lifelong resident of West
22	Springfield.
23	In another life, I actually taught
24	English and French here at the high school

1	and I have been an adjunct professor at two
2	of our local colleges, American
3	International College and Western New
4	England College now University. I'm very
5	interested in education.
6	We have an awful a lot of community
7	colleges here, STCC, Holyoke Community
8	College. We have other colleges and
9	universities in this greater West
10	Springfield, western Massachusetts area.
11	I honestly don't know whether MGM or
12	any casino would be a panacea in
13	Springfield or any urban area. I am sure
14	you have done your homework to find out. I
15	would love to know what urban cities with
16	casinos are prospering. There are those
17	who have rose-colored glasses on and say,
18	"This would be great and things would be
19	fabulous." I don't know if all of that has
20	been sustained for any length of time.
21	I would love to know that but we
22	have colleges here and universities. We
23	have Bay Path College somebody mentioned,
24	Elms, UMass, Smith Holyoke, you name them,

1	Elms. We have a whole bunch of them here
2	in western Massachusetts. Would I
3	personally like to have seen some
4	exploration to bring other business
5	entities into this area? We would never be
6	a simi valley. I get that.
7	For some time, a little bit of time
8	I actually worked and lived in LA, worked
9	at Universal and, so, I know what that kind
10	of industry is and I have been in the
11	corporate world and I've traveled
12	extensively throughout this country and
13	elsewhere, as you all have.
14	I would much rather have seen that
15	happen where we bring in those kinds of
16	businesses that could avail themselves of
17	our fantabulous, fantastic graduates that
18	we have from all of these institutions of
19	higher learning. I think that would be
20	great.
21	Some time ago Springfield had what

Some time ago Springfield had what was called "Time for Springfield." There are some of us who are old enough to remember this and it was a plan for the

rebirth of downtown. And at that time,

Theodore Demaro, Ted Demaro was the mayor,

the governor was Mike Dukakis.

We had -- the spearhead for this
was what was called "Springfield Central by
Carl Marketti." We had Congressman Boland
who was on board with all of these kinds of
plans. I happen to have this, because I
serve on a number of commissions here in
West Springfield and I was looking at some
of these things that they had for some
plans and I thought maybe we can do some
things in West Springfield.

They are great plans. They haven't worked. A lot of the plans are the same plans that MGM has for Springfield. You know, sometimes you can't say, "Well, that was then and didn't work then. We can't try it now." On the other hand, if they couldn't implement some of these things way back when over the course of years, how can other things happen. I don't know.

I'm concerned about what Senator
Candaras had said earlier. We have a lot

1	of infrastructure problems, not only in
2	Springfield but all around this area, you
3	know. The Route 5 underpass in West
4	Springfield is a problem. So, how can we
5	have all of this happening all
6	simultaneously?
7	I really think we need some real

I really think we need some real strategic planning here, ladies and gentlemen, to have all the different entities come together and really work things out.

And, again, I don't know that if a casino is good or bad for Springfield. But the way things are at this point in time, I don't think we're ready for it. We may be. I don't know, but I would just ask you to really do some research about urban communities and urban casinos.

From my experience, they work for a number of years, you know, a year or two and everything is glitz and glamour and wow, the wow-factor. And then after that, they seemed to have lost the glitz and the glee and the polish and now we find --

1	you've heard about Detroit. We've heard
2	about Atlanta City, and we've seen all of
3	that. I think I just have some concerns.
4	So, I think if we can get more information
5	out to the general public so we can all
6	know a little bit more about the
7	potentials.
8	But the ramifications we all won't
9	know until two years from now, three years
10	from now, five years from now if, in fact,
11	in your wisdom you grant a license whether
12	all of that can be will have been
13	sustained and whether we can experience
14	some good things as a result of something
15	in that community.
16	Thank you all for being here. Thank
17	you for listening to all of us. Safe
18	travels back to where you're going and
19	thank you again.
20	CHAIRMAN CROSBY: Thank you very
21	much.
22	Believe it or not, it is one minute
23	of eight. Is there anybody else who I
24	don't have on the list but would like to

1	speak? Going once, going twice. Do I have
2	a motion to adjourn?
3	Before I do that, let me just say
4	thank you to Mayor Sullivan and to the
5	people of West Springfield and the
6	officials of West Springfield, to the West
7	Springfield Middle School for hosting us
8	and putting up with us and to all of you
9	who have stayed with us this whole time.
LO	And to the 60, 70, 80 of you who
11	spoke, you saw us busily taking notes. We
12	learned some things today that were
13	important. I thank you all very much.
L4	Commissioners, anybody else want to
L5	say anything?
L6	COMMISSIONER MCHUGH: This was a
L7	very, very good evening.
L8	CHAIRMAN CROSBY: And I very much
L9	appreciate everybody's attention to the
20	time limit. Everybody was extraordinarily
21	courteous. I much appreciate that.
22	Do I have a move to adjourn?
23	Second, all in favor?
24	COMMISSIONER MCHUGH: Aye.

1	COMMISSIOINER ZUNIGA: Aye.
2	COMMISSIONER STEBBINS: Aye.
3	COMMISSIONER CAMERON: Aye.
4	CHAIRMAN CROSBY: Ayes have the
5	unanimously.
6	Thank you, good night.
7	
8	(Meeting adjourned at 8:01 p.m.)
9	
10	
11	
12	
13	
14	
15	
16	
17	
18	
19	
20	
21	
22	
23	
24	

1	SPEAKERS:
2	
3	Edward Sullivan, Mayor of West Springfield
4	Jonathan Silverstein, Kopelman and Paige
5	Jason DeGray, PE, Greenman-Pedersen, Inc.
6	James Lyons, PE, Town of West Springfield
7	Jim Czach, PE, Town of West Springfield
8	Brian J. Griffin, West Springfield Town Council
9	Simon Brighenti, West Springfield Town Attorney
10	Gale Candaras, Senator
11	Angus Rushlow, City Council, West Springfield
12	George Kelly, West Springfield Town Council
13	Ronald P. Campurciani, Chief of Police
14	James Welch, Senator
15	Michael Finn, Representative
16	Michael Fenton, Esq.
17	Jeffrey Hayden
18	Michael Goldberg, Theodore's Restaurant
19	Ted Steger, Longmeadow
20	Sue LaFlamme, West Springfield
21	Jerome Noonan, Longmeadow
22	Michael Egan

Carol Kerr, Springfield

Danny Eaton

23

1	SPEAKERS:
2	
3	John Powers
4	Christopher Benoit
5	Judith Matt, Spirt of Springfield
6	Frank A. Rossi, Teamsters Local Union 404
7	Alan Cabot, West Springfield
8	Thom Fox, BrunoFox Group Architects
9	Rhonda Latney, UCVED
LO	Diane Crowell, West Springfield
11	Raymond Berry, United Way of Pioneer Valley
L2	Marjorie Morgan, Longmeadow
13	Carol Moore Cutting, WEIB 106.3 FM
L4	Jason Garand
L5	Ray Bienia
L6	Michelle Steger
L7	Brendan Carey, UNITE HERE
L8	Gregory Schmutte, American International College
L9	Cynthia Romaniak
20	John Simpson
21	Roberto Nieves, Common Capital, Inc.
22	Chelan Brown
23	Robert Bolduc

David P. Gaby

1	SPEAKERS:
2	
3	Carlos Gonzalez, Latino Chamber of Commerce
4	Robert Wojcik, CareerPoint
5	Jay Minkarah, Develop Springfield
6	John Winkler, President of Six Flags
7	JP Hammond
8	Mr. Perel
9	Chuck Wimer
10	Roberta Paige
11	Steve Wetrowski, Jr.
12	
13	
14	
15	
16	
17	
18	
19	
20	
21	
22	
23	
24	

1	COMMONWEALTH OF MASSACHUSETTS
2	
3	
4	
5	
6	
7	I, KRISTEN M. EDWARDS, COURT REPORTER,
8	do hereby certify that the foregoing is a true and
9	accurate transcription of my stenographic notes,
L O	to the best of my knowledge and ability.
L1	
L2	WITNESS MY HAND, this 6th day of March,
L3	2014.
L4	
L5	
L6	
L7	
L8	Kristen M. Edwards
L9	
20	
21	
22	
23	
24	