MassGaming Access and Opportunity Committee Meeting
NOTICE OF MEETING and AGENDA
July 11, 2017

Pursuant to the Massachusetts Open Meeting Law, G.L. c. 30A, §§ 18-25, notice is hereby given of a meeting of the Massachusetts Gaming Commission Access and Opportunity Committee. The meeting will take place:

Tuesday, July 11, 2017
10:30 a.m. – 12:30 p.m.

Springfield Technical Community College
Scibelli Hall, Building 2, Rooms 703/704
1 Armory Square, Springfield, MA 01105

1. **Call to order/Introductions** – Jill Lacey Griffin, MGC Director of Workforce, Supplier and Diversity Development

2. **Approval of the Minutes** – June 13, 2017

3. **REPORT: MGM Design/Construction Activity** – Chelan Brown, Diversity Specialist, Construction & Operations, Jason Rosewell, Executive Director of Design and Construction
   - Labor Outcomes to Date
   - Contractor Outcomes to Date
   - Upcoming Construction Activity

   A) Committee Member Discussion/Questions
   B) Community Member Discussion/Questions

4. **REPORT:Wynn Design/Construction Activity** – Jennie Peterson, Manager, Development
   - Labor Outcomes to Date
   - Contractor Outcomes to Date
   - Upcoming Construction Activity

   A) Committee Member Discussion/Questions
   B) Community Member Discussion/Questions

5. **Additional Announcements**

Next MGC Access and Opportunity Committee Meeting will take place on Tuesday, August 8th at **Sheet Metal Workers' Local 17 Training Center,** 1181 Adams Street, Dorchester, MA 02124

I certify that on this date, this Notice was posted as "MassGaming Access and Opportunity Committee Meeting" at www.massgaming.com and emailed to: regs@sec.state.ma.us, melissa.andrade@state.ma.us.

7/5/17
(date)

Jill Lacey Griffin
MGC Director of Workforce, Supplier and Diversity Development

Date Posted to Website: July 7, 2017 at 10:30 a.m.

Access and Opportunity Committee Meeting Minutes

Date/Time: June 13, 2017 – 10:30 a.m. – 12:30 p.m.

Place: Everett City Hall
484 Broadway
Everett, MA

Committee Members Present:
Chair Jill Lacey Griffin
Chairman Steve Crosby
Commissioner Bruce Stebbins
Nader Acevedo
Chelan Brown
Eddie Corbin
Kate Harrison
Beverley Johnson
Susan Moir
John Perez
Jennie Peterson
Mei-Ling Rodriguez
Jason Rosewell
Liz Skidmore
Shelley Webster

DRAFT

Call to Order

10:46 a.m. Chair Jill Griffin called to order the Access and Opportunity Committee Meeting. All committee members in attendance introduced themselves and their organizations.

Approval of Minutes

10:50 a.m. After some discussion about additional comments that should be included in the May 9th Minutes regarding apprenticeships with sub-contractors, the Minutes from the Access and Opportunity Committee ("AOC") meeting held on May 9, 2017 were approved by committee members unanimously.

Wynn's Report

10:51 a.m. Jill Griffin turned the meeting over to Jennie Peterson, Manager/Development for Wynn. Highlights included Minority Business Enterprise ("MBE"), Women Business Enterprise ("WBE") and Veteran Business Enterprise ("VBE") Participation Goals, Contracts Awarded and Outreach efforts for both Design and

Construction. As far as outreach, Shelley Webster mentioned they are finalizing their bi-weekly email communication and giving final notice to local Chambers of Commerce, Wynn/Suffolk sub-contractor and supplier database, and diverse business group partners: Supplier Diversity Office, GNEMSDC (Greater New England Minority Supplier Development Council), Mass Minority Contractors Association, Center for Women & Enterprise and the Hispanic American Institute. Ms. Peterson went on to say that they are focusing on FF&E and mill work now and have sent requests for those workers. She went through all of the events that they had in May, including the Hispanic American Institute Quarterly Breakfast on May 19th and the Massport Diversity Summit held on May 23rd. Shelley Webster added that they are still looking for participation there. There was also an annual gathering of the Northshore Latino Chamber of Commerce on May 24th. Ms. Peterson presented Wynn's update on M/W/VBE Construction and Workforce Participation. She provided the participation numbers and reviewed the contracts awarded as of the end of May. A question was asked regarding whether companies have multiple contracts and she said that there are several and the company Broco Oil came to mind.

10:59 a.m. Jennie Peterson went on to talk about the Construction Workforce Outreach efforts. She said there is ongoing outreach and work with community partners and Career Centers, including monthly reminders about Building Trades Apprentice Application Opportunities. They are continuing referrals for job seekers to apprenticeships and sub-contractors. Shelley Webster started going over all of the outreach events in May, including the YouthBuild OSHA Stand Down event in Roxbury, which involved contributing to the building of a house in Roxbury. As a result of that event they realized the Indian population participation numbers are low, so they will collaborate with them to get those numbers up.

11:03 a.m. Shelley Webster mentioned the Ironworkers Female Apprenticeship Opportunity event on May 31st and introduced Kevin Collins, who was there to represent the Ironworkers Local 7 in Boston. Mr. Collins introduced himself and explained how he has been working closely with Suffolk and Ms. Webster on this project for a year and a half and went over what their goals are within the union. When asked how long he would be on the site, Mr. Collins answered until the end.

11:09 a.m. Jennie Peterson then showed various photos of the recent events including: the OSHA Stand Down, the Veteran Job Fair and the Massport Diversity Summit. She also showed current photos of the site, pointing out various structures. She said the key activities are concrete and iron work. She said the garage levels are coming together, as well as the foundation work in the concrete podium. She added the Central Facilities plant is now weather tight. She said by June 2018 both the curtain wall and the Central Facilities Plant will be complete.

11:15 a.m. Both Jennie Peterson and Shelley Webster wrapped up the presentation by going through the Workforce Data, highlighting the contractors with the best diversity efforts. When the presentation was opened up to questions/comments, there was shared recognition concerning the lower plasterer and cement numbers. When asked why that is Ms. Webster said it's because they are not on the job yet. When asked about the process about addressing issues like these, Ms. Webster said they have monthly meetings with business agents and these kinds of issues get reported in those meetings. She said that many companies have had the same numbers since

they arrived. She said they ask them to let them know when the numbers change, but some companies (usually highly specialized trades) haven't brought on other people; it's been the same people on the job from the start. Ms. Peterson added that they are paying attention to those numbers and addressing issues with those companies.

11:32 a.m. When the meeting was opened up to discussion from the rest of the committee and community members the following things/concerns/suggestions were addressed:

- Using the High Impact Performers Analysis to present Wynn's Diversity Workforce Report
- The low diversity numbers in apprenticeships: this is a regional issue and was discussed at length. Jason Rosewell suggested there be a succession plan and that they are trying to facilitate a conversation with business agents to achieve compliance, but it goes beyond that. He said the problem is that the business agents don't know when the next big job is coming and suggested they have a succession plan to map out where the work is coming from and where it is going. He added that there are challenges like these everywhere noting an example in Las Vegas. There was a suggestion from a community member to bring the business agents and the apprentice directors together.

MGM's Report

11:56 a.m. Jill Griffin then turned the meeting over to MGM and Chelan Brown, Diversity Specialist, Construction and Operations. Ms. Brown began their presentation with their update on outreach. She noted Minority Business Enterprise ("MBE"), Women Business Enterprise ("WBE") and Veteran Business Enterprise ("VBE") outreach to a list of diverse construction companies. She then provided an update on the Community Partners Network ("CPN"), noting the new membership of the People of Color Coalition in Springfield. She went on to say that they need to reach out more when it comes to membership. She provided an update on the Advocacy Team, noting the Baystate Medical Center project. She then went on to give updates on the Work Readiness/Union Referral Team and who is eligible/non-eligible.

12:02 p.m. Chelan Brown went on to talk about the Diversity Task Force (Team of 4 Union Members and 4 CPN Members) Meeting on May 10th. She said they are still in the beginning stages but are committed to keeping it going. She then mentioned a Trades Union Meeting on May 25th noting that there were new business agents there. She talked about the CPN and Union Partnership Pledge and the members' commitment to both the pledge and the task force. She said there was a Union and CPN Information Night on May 31st where the importance and benefits of joining a union were stressed. The four unions represented were: Carpenters, Plumbers, Sheet Metal Workers and Ironworkers.

12:09 p.m. Chelan Brown provided an update on union outreach. She said they saw the need to meet one on one outside of MGM and business agents and have larger union meetings. Jason Rosewell added that the focus would be on paying it forward for the next project.

12:12 p.m. Ms. Brown then shifted to other diversity work and outreach events. She mentioned the Building Pathways Program Site Tour on May 5th – 8th and the Chicopee Comprehensive High School Student Site Tour on May 23rd and 25th. She mentioned a few other examples of ongoing diversity work and then showed a video featuring father/daughter teams on the job.

12:20 p.m. The presentation was then turned over to Jason Rosewell who provided both the union and total diversity statistics as of May 31st, noting they are meeting/exceeding their goals. In the three month look-ahead he said they are working on getting things enclosed. He said the garage pre-cast is done and the garage elevators are going up. He added the interior framing is going up and overall it is starting to take shape. In the projected labor schedule he said they are doing very well and are still on target for a September 2018 opening. He said they are working with companies to be compliant and that they want to recognize the best not the worst efforts. He noted that Mike Langone (Plumbers & Pipefitters Local Union #104) has been doing a fantastic job with union compliance.

12:31 p.m. Jill Griffin announces the next AOC Meeting will be July 11th at Springfield Technical Community College and the meeting adjourned.

List of Documents and Other Items Used:

1. Massachusetts Gaming Commission Access and Opportunity Committee Notice of Meeting and Agenda dated June 13, 2017
2. Massachusetts Gaming Commission Access and Opportunity Committee Draft Meeting Minutes dated May 9, 2017
3. Wynn Boston Harbor Access and Opportunity Committee Monthly Update PowerPoint Presentation dated May 2017
4. Wynn Boston Harbor - Construction Workforce Diversity, Date Range 9/2015 – 5/31/2017
5. MGM Springfield Access and Opportunity Committee PowerPoint Presentation dated June 13, 2017
6. MGM Springfield Workforce Diversity Report (by Company and by Union) as of May 31, 2017

Access and Opportunity Committee

July 11, 2017

MGM SPRINGFIELD

Agenda

1. Outreach Update
2. Construction Workforce
3. Design Commitments
4. Construction Commitments

MGM SPRINGFIELD

Outreach Update

MGM SPRINGFIELD

OUTREACH UPDATE

1. Outreach to MBE, WBE & VBE Companies
2. Community Partners Network
3. Union Partnership & Outreach
4. Other Diversity Outreach Work
5. Upcoming Events

OUTREACH TO MBE, WBE & VBE COMPANIES

Construction:

Ref	Company	Location	Diversity Status
1	Construction Labor Unlimited	West Springfield, MA	WBE
2	Dagle Electrical Construction Corp.	Melrose, MA	WBE
3	Sullivan & Narey Construction Co., Inc.	Holyoke, MA	VBE

Supplier:

4	J.F. Duncan Industries, Inc. – Duray	Downer, CA	MBE
5	Quinette King Consulting	Las Vegas, NV	MBE
6	United Personnel Services, Inc.	Springfield, MA	WBE

Consultant:

7	Hyde Business Services	Medina, MN	WBE

COMMUNITY PARTNERS NETWORK UPDATES

Outreach Update

Community Partners Network Update:

- 27 current partners representing community and social service agencies throughout Western Massachusetts
- 1 new community organization joined the CPN in June:
  - Women In Business Club
- 2 Steering Committee meetings held in May

COMMUNITY PARTNERS NETWORK UPDATES

Sub-Committee Updates

Membership:

- Continuing membership drive for new community based organizations to join the CPN
- Planning CPN Membership Night for July 2017

COMMUNITY PARTNERS NETWORK UPDATES

Action Teams Updates

Advocacy Team:

- Continued one on one meetings with the Union Business Agents and Apprenticeship Directors

- Continued meetings with local owners/developers of major construction projects to encourage diversity contracting and workforce requirements and programming

- Continued negotiations with Baystate Medical Center Construction Department on Baystate implementing diversity requirements as asked by the CPN

COMMUNITY PARTNERS NETWORK UPDATES

Action Teams Updates

Work Readiness/Union Referral Team:

- 3 sub-teams of the committee - Total Current Caseload: 257

1. Already in the union: 103 Workers

- Working with MGM to place diverse union members on the MGM Springfield project
- MGM Diversity Watch List of New Diverse Apprentices: Tracking new apprentices on our job; paying special attention to women
- Working with unions to identify other work sites that new diverse apprentices and/or union members might be able to find work
- Sharing information on these union members with other general contractors and developers looking for diverse union members. This will be piloted through the Baystate/ CPN Partnership soon

COMMUNITY PARTNERS NETWORK UPDATES

2. Union Eligible: 50 Eligible Applications

- Working with new diverse union applicants who have been assessed as eligible
- Working with new diverse union applicants who have been assessed and determined to have high likelihood of success at being accepted into the union and in completing union apprenticeship programs
- Providing new union applicants with access to referral sources to help with any issues impeding successful placement in apprenticeship program or work site

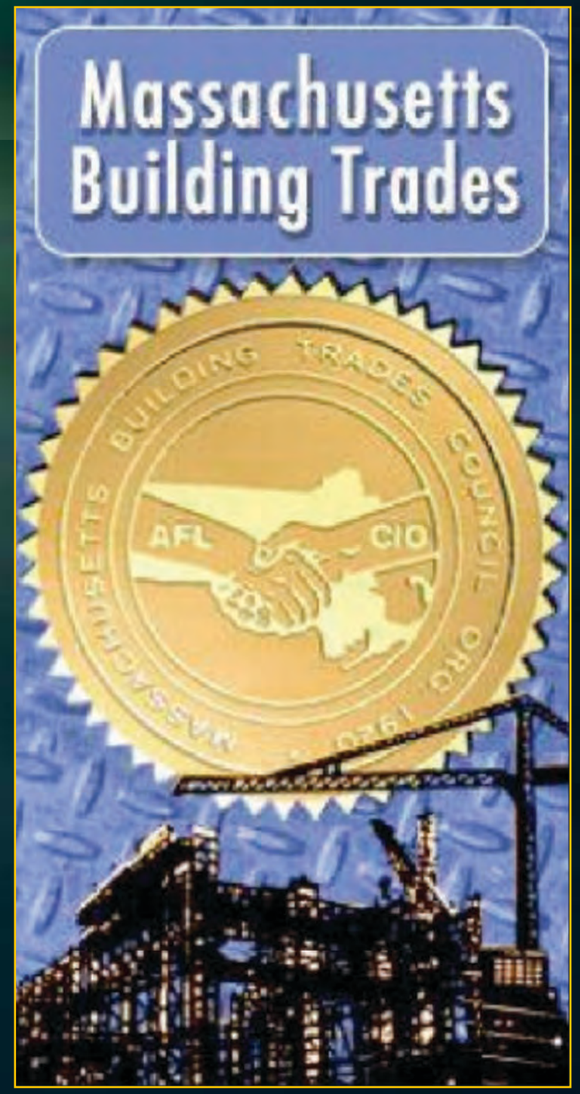
3. Non-Eligible: 104 Not Eligible or Pending Assessment

- Working with Applicants/Referrals who were assessed and determined not eligible/ ready to apply to a union apprenticeship program or who are still pending assessment
- Team works with these individuals on case management and referral to community and social service organizations to help them get union and/or work ready
- Coordinates the CPN Training/Workshops Calendar

UNION PARTNERSHIP & OUTREACH

Continued meetings and discussions with local trade unions to include:

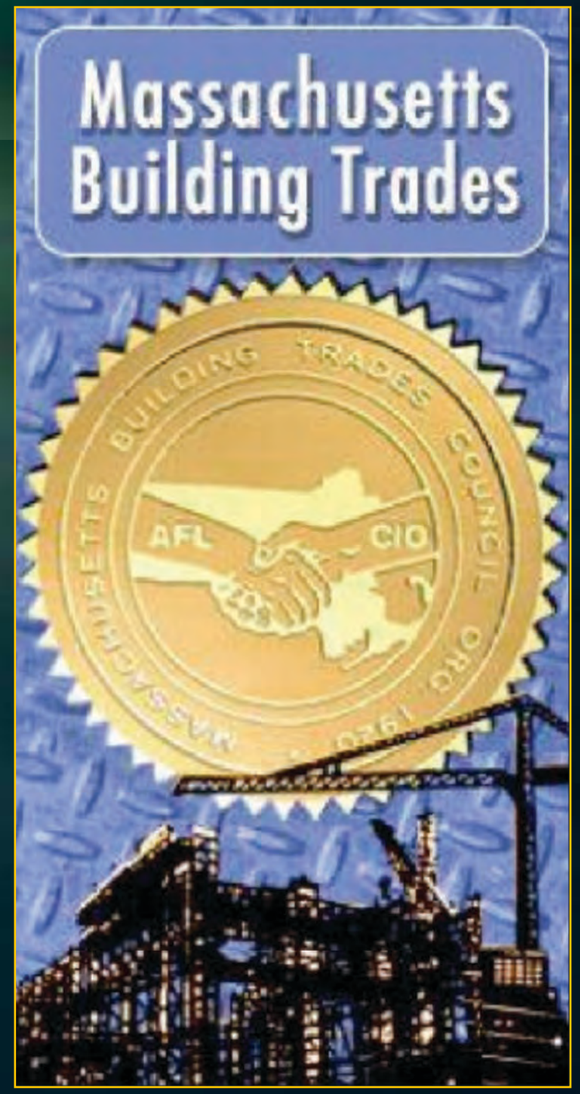
- CPN Steering Committee members met with three (3) union business managers this month:
  - Assistance with targeted diversity recruitment based on the needs of the individual trade union
  - Assistance with upcoming new Union Apprentice Enrollment events
  - Partnerships on upcoming outreach events
  - Addressing challenges of newly accepted union members and working with a community sponsor to assist in retaining new members



UNION PARTNERSHIP & OUTREACH

Continued referrals and tracking of new diverse union applicants in their union application process. To our knowledge, there were 8 new applicants from the Eligible Applicant Pool who put in applications at unions in June.

- **Seven (7) newly identified union members** looking for work identified through outreach and added to the MGM Springfield Available Labor Pool list and shared with Tishman Construction and MGM Springfield Sub-Contractors looking for union workers



OTHER DIVERSITY WORK & OUTREACH/ EVENTS

Ongoing Diversity Work:

- Diversity Task Force Meeting
- CPN Steering Committee Meetings
- Out of Work Union Members/Contractors Meet & Greet
- New Union Apprentice & CPN Meet & Greet
- CPN Workforce Readiness Training

DIVERSITY SUCCESS STORIES

Diversity Success Story: July 2017 Spotlight

S-Cel-O The Painting Company

Springfield Based M/WBE

Construction Workforce

MGM SPRINGFIELD

WORKFORCE DIVERSITY STATISTICS - UNION

AS OF JUNE 30, 2017

Group	Project Goals	Project To Date %
Women	6.90%	8.47%
Minority	15.30%	26.67%
Veteran	8.00%	9.36%

Notes:

(1) Statistics include all workforce reports that were received by MGM as of June 30, 2017.

WORKFORCE DIVERSITY STATISTICS - TOTAL

AS OF JUNE 30, 2017

Group	Project Goals	Project To Date %
Women	6.90%	9.78%
Minority	15.30%	23.52%
Veteran	8.00%	10.20%

Notes:

(1) Statistics include all workforce reports that were received by MGM as of June 30, 2017.

(2) The Diversity plan approved by the MGC allows reporting to include hours allocated to multiple diversity categories. 6.41% of total workforce hours are included in two of the diversity categories and 0.33% of total workforce hours are included in three diversity categories.

(3) While this is not a reporting requirement of the approved diversity plan, the total hours worked through 2nd Quarter 2017 is as follows:

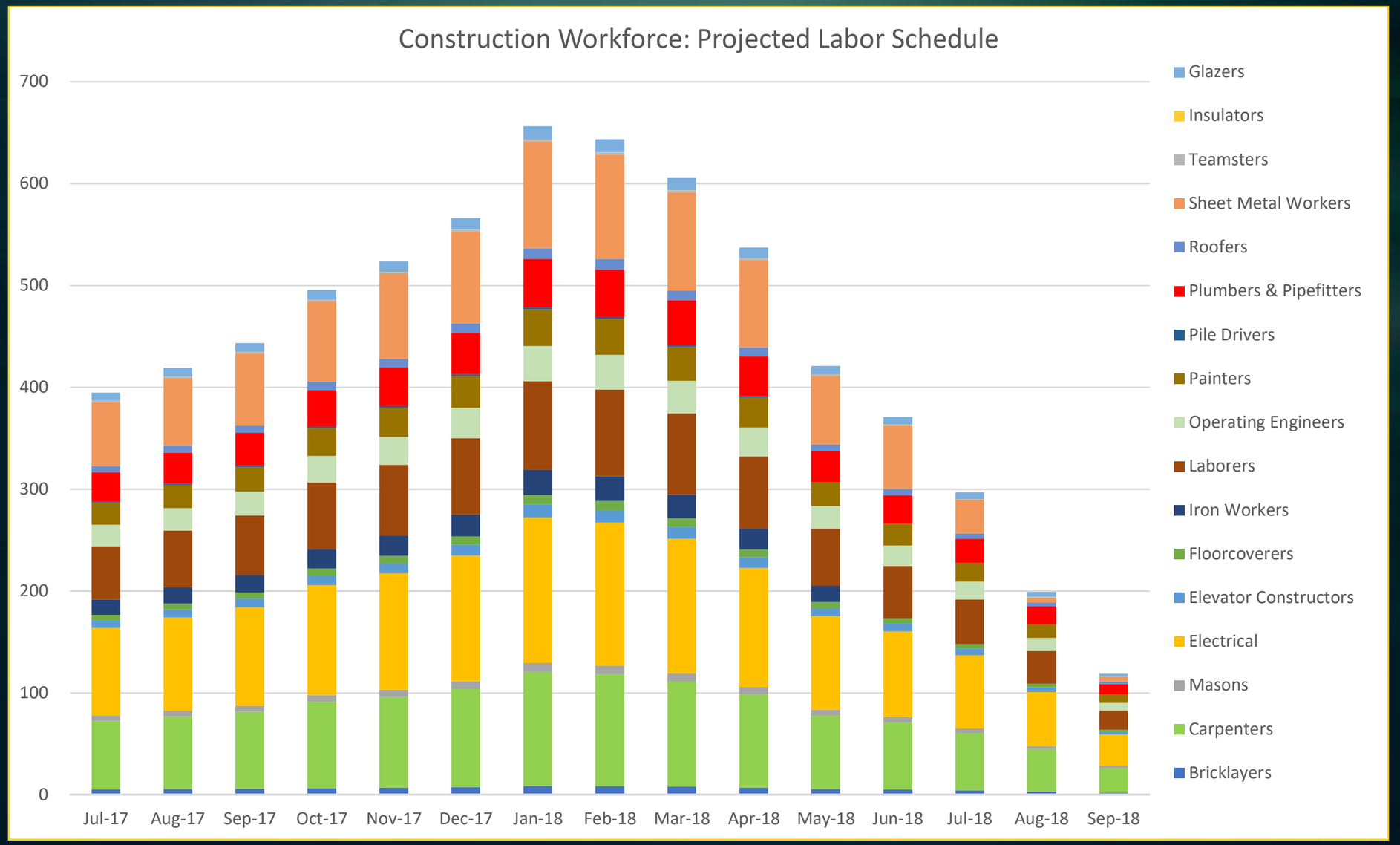
- Approximately 38% are from Springfield/ Surrounding Communities
- Approximately 59% are from Western Massachusetts
- Approximately 81% are from Massachusetts

WORKFORCE 3 MONTH LOOK AHEAD

1. **Work in Progress -** Water/Sewer/Gas/Electric Infrastructure
2. **Work in Progress -** Generator Switch Gear Area
3. **Work in Progress -** Interior Fitout of 95 State
4. **Work in Progress -** Scaffolding
5. **Work in Progress -** Spray Fireproofing
6. **Work in Progress -** Garage Interior MEP, Sprinklers, Storm
7. **Work in Progress -** MEP Distribution for Podium
8. **Work in Progress -** Interior Masonry
9. **Work in Progress -** Garage Elevators
10. **Work in Progress -** Garage Erection
11. **Work in Progress -** Concrete Slab on Metal Deck
12. **Work in Progress -** Podium roofing
13. **Work in Progress -** Building Enclosure
14. **Work in Progress -** Exterior Framing
15. **Work in Progress -** Major Equipment for Central Plant
16. **Work in Progress -** Interior Framing
17. June 2017 - Hotel MEP
18. July 2017 - Electrical/ Low Voltage
19. August 2017 - Food Service Equipment

CONSTRUCTION WORKFORCE

PROJECTED LABOR SCHEDULE



Design & Construction Commitments

MGM SPRINGFIELD

DESIGN & CONSTRUCTION COMMITMENTS

AS OF JUNE 30, 2017

Group	Project Goals	Commitments	Variance	Company Count	Value
WBE	10.0%	19.5%	9.5%	66	$80.89M
MBE	5.0%	8.9%	3.9%	40	$36.66M
VBE	2.0%	7.6%	5.6%	23	$31.61M

Notes:

(1) Total Commitments through June 30, 2017 are $414.2M.

(2) Includes companies that are certified with the following agencies:

- MBE - Massachusetts Supplier Diversity Office or Greater New England Minority Supplier Development Council.
- WBE - Massachusetts Supplier Diversity Office or Women's Business Enterprise National Council.
- VBE - United States Department of Veteran Affairs or Massachusetts Gaming Commission.

WBE = Woman-owned Business Enterprise; MBE = Minority-owned Business Enterprise; VBE = Veteran-owned Business Enterprise.

Design & Consulting Commitments

MGM SPRINGFIELD

DESIGN & CONSULTING COMMITMENTS

AS OF JUNE 30, 2017

Group	Project Goals	Commitments	Company Count	Value
WBE	10.0%	16.5%	18	$6.99M
MBE	5.0%	12.7%	16	$5.38M
VBE	2.0%	7.1%	3	$2.99M

Notes:

(1) Total Commitments through June 30, 2017 are $42.26M.

(2) Includes companies that are certified with the following agencies:

- MBE - Massachusetts Supplier Diversity Office or Greater New England Minority Supplier Development Council.
- WBE - Massachusetts Supplier Diversity Office or Women's Business Enterprise National Council.
- VBE - United States Department of Veteran Affairs or Massachusetts Gaming Commission.

WBE = Woman-owned Business Enterprise; MBE = Minority-owned Business Enterprise; VBE = Veteran-owned Business Enterprise.

DESIGN & CONSULTING COMMITMENTS

AS OF JUNE 30, 2017

Ref	Company	Scope	Location	Diversity Status
1	AAC Investments, LLC	Interior Design	Los Angeles, CA	WBE
2	AFO Project Consulting, LLC	Construction Consulting	Las Vegas, NV	VBE
3	Akal Engineering, Inc.	MEP Consulting Engineering Services	Boylston, MA	MBE
4	Andelman & Lelek Engineering, Inc.	Energy Modeling	Norwood, MA	WBE
5	Blackford, LLC	Construction Management	Las Vegas, NV	VBE
6	Black Hawk Group	Consulting Engineer Services	Philadelphia, PA	MBE
7	C&C Consulting Engineers, LLC	Structural Peer Review	Allston, MA	MBE
8	Calvin Consulting Services, LLC	Construction Consulting	Las Vegas, NV	WBE
9	Communications for Design LLC	Design and Project Management Support Services	Northfield, MN	WBE
10	Convergent Technologies	Acoustics/ Audio Visual/ IT/ Low Voltage	Lockport, NY	WBE
11	Copley Wolff Design Group, Inc.	Full Landscape Architectural Services	Boston, MA	WBE
12	Desert Construction Consulting, Ltd	Estimating and Contractor Bidding Services	Henderson, NV	MBE
13	Desman, Inc.	Parking Garage Bridging Documents (LOA)	Boston, MA	MBE
14	Dietz & Company Architects, Inc.	Full Service Architecture and Interior Design	Springfield, MA	WBE
15	Engineers Design Group, Inc.	Structural Engineering Consulting Services	Malden, MA	MBE
16	Erin Chrusciel Photography, LLC	Photography	East Longmeadow, MA	WBE
17	Fernandez & Associates	Fire Protection Design and Code Consulting Services	Byfield, MA	MBE
18	Hamilton Anderson Associates, Inc.	Architectural Services	Detroit, MI	MBE

Notes:

(1) Includes companies that are certified with the following agencies:

- MBE - Massachusetts Supplier Diversity Office or Greater New England Minority Supplier Development Council.
- WBE - Massachusetts Supplier Diversity Office or Women's Business Enterprise National Council.
- VBE - United States Department of Veteran Affairs or Massachusetts Gaming Commission.

(2) Green highlighted companies have been paid as of May 31, 2017.

WBE = Woman-owned Business Enterprise; MBE = Minority-owned Business Enterprise; VBE = Veteran-owned Business Enterprise.

DESIGN & CONSULTING COMMITMENTS

AS OF JUNE 30, 2017

Ref	Company	Scope	Location	Diversity Status
19	Hyde Business Services, LLC	Permit and Community Commitment Coordination	Medina, MN	WBE
20	Independent Design, LLC	Building Design/ Historic Restoration	Quincy, MA	WBE
21	JoAnn Jones	Administrative Services	Henderson, NV	WBE
22	Marshall Moya Design, LLC	Architectural Services	Washington, DC	MBE
23	Maryann Thompson Architects	Architectural Design Services	Henderson, NV	WBE
24	MCLA, Inc.	Lighting	Washington, DC	WBE
25	Nitsch Engineering, Inc.	Engineering Services	Boston, MA	WBE
26	Pristine Engineers, Inc.	MEP Peer Review Services	Raynham, MA	MBE
27	Renderready, LLC	Rendering and Graphic Design	Albuquerque, NM	MBE
28	RSE Associates, Inc.	Engineering Design	Watertown, MA	MBE
29	Soden Sustainability Consulting, LLC	LEED	Winchester, MA	WBE
30	Spec's Design Group, LLC	Interior Design	Springfield, MA	WBE
31	Stevens & Associates	Façade Stabilization Design	Brattleboro, VT	VBE
32	Timothy Haahs & Associates, Inc.	Architect and Engineer of Record/ Parking Consultant	Blue Bell, PA	MBE
33	Two Twelve	Graphic Designer	New York, NY	WBE
34	US Inspection & Consulting, LLC	Construction Inspections	Lake Havasu City, AZ	MBE
35	VAV International, Inc.	Mechanical Consulting	Woburn, MA	MBE
36	WA Architects, Inc.	Architectural Services	Cleveland, OH	MBE
37	YA Construction Services, LLC	MEP Peer Review	St. Louis, MO	WBE

Notes:

(1) Includes companies that are certified with the following agencies:

- MBE - Massachusetts Supplier Diversity Office or Greater New England Minority Supplier Development Council.
- WBE - Massachusetts Supplier Diversity Office or Women's Business Enterprise National Council.
- VBE - United States Department of Veteran Affairs or Massachusetts Gaming Commission.

(2) Green highlighted companies have been paid as of May 31, 2017.

WBE = Woman-owned Business Enterprise; MBE = Minority-owned Business Enterprise; VBE = Veteran-owned Business Enterprise.

Construction Commitments

MGM SPRINGFIELD

CONSTRUCTION COMMITMENTS

AS OF JUNE 30, 2017

Group	Project Goals	Commitments	Company Count	Value
WBE	10.0%	19.9%	48	$73.90M
MBE	5.0%	8.4%	24	$31.28M
VBE	2.0%	7.7%	20	$28.62M

Notes:

(1) Total Commitments through June 30, 2017 are $371.9M.

(2) Includes companies that are certified with the following agencies:

- MBE - Massachusetts Supplier Diversity Office or Greater New England Minority Supplier Development Council.
- WBE - Massachusetts Supplier Diversity Office or Women's Business Enterprise National Council.
- VBE - United States Department of Veteran Affairs or Massachusetts Gaming Commission.

WBE = Woman-owned Business Enterprise; MBE = Minority-owned Business Enterprise; VBE = Veteran-owned Business Enterprise.

DIVERSE CONSTRUCTION COMPANIES

AS OF JUNE 30, 2017

Ref	Company	Scope	Location	Diversity Status
1	Aces Enterprises, LLC	Steel Plate Supplier	Dunlap, IL	VBE
2	AeroSage, LLC	Materials Fabricator	Tampa, FL	VBE
3	Alares, LLC	Commissioning and Construction Services	Quincy, MA	VBE
4	All American Signs	Signage	Plymouth, MA	VBE
5	Alonzee Consulting	Construction Consulting	Las Vegas, NV	WBE
6	American Environmental, Inc.	Abatement	Holyoke, MA	MBE
7	American Stair Corporation	Stair Supplier	Romeoville, IL	VBE
8	Architectural Products, Inc.	Glass and Glazing	Burlington, CT	WBE
9	Argent Associates, Inc.	Material Vendor	Burlington, CT	WBE
10	Arrow Security Corporation	Security Guard Services	Springfield, MA	VBE
11	Ayala Excavating and Trucking, LLC	Trucking	Springfield, MA	MBE
12	Baron Industries, Inc	Coiling Doors	Woburn, MA	VBE
13	Beacon Light & Supply, Co.	Electrical Supplier	Burlington, CT	WBE
14	BECO Electrical Contractors, Inc.	Electrical	Monson, MA	VBE
15	Berkshire Concrete Cutting, LLC	Saw Cutting	Torrington, CT	WBE
16	Brican, Inc.	General Contracting Services	Springfield, MA	VBE
17	C&C Contractors, LLC	Trucking Services	Springfield, MA	MBE
18	C&D Electronics, Inc.	Cabling, Wiring, Electronics Supplier	Holyoke, MA	WBE/MBE

Notes:

(1) Green highlighted companies have worked on site and been paid as of May 31, 2017.

WBE = Woman-owned Business Enterprise; MBE = Minority-owned Business Enterprise; VBE = Veteran-owned Business Enterprise.

DIVERSE CONSTRUCTION COMPANIES

AS OF JUNE 30, 2017

Ref	Company	Scope	Location	Diversity Status
19	C4 Cables	Datacom, Cabling, Fiber Supplier	Taunton, MA	WBE
20	Capasso Restoration, Inc.	Masonry Contractor	North Haven, CT	WBE
21	Carol's Lighting & Supply Company	Electrical Supplies	Canton, MA	MBE
22	Certified Connection, Inc.	Electrical Supplier	Worcester, MA	MBE
23	Central Ceilings, Inc.	Drywall Contractor	South Easton, MA	VBE
24	Chabot & Burnett Construction Co., Inc.	Masonry Contractor	Agawam, MA	WBE
25	Charle George Companies, Inc.	Solid Waste Disposal, Recycling, Trucking	Londonberry, NH	WBE
26	CK Flooring Solutions, Inc.	Carpet Installer	Chicopee, MA	WBE
27	CMJ, LLC	Property Management/Maintenance	Springfield, MA	MBE
28	Connecticut Drywall Finishing, Inc.	Drywall	West Springfield, MA	WBE
29	Connecticut Temperature Controls, LLC	Controls	Newington, CT	VBE
30	Coghlin Electrical Contractors, Inc.	Electrical Services	Worcester, MA	WBE
31	C.R. Levesque Trucking Corp.	Hauling & Equipment Transportation	Monson, MA	WBE
32	Critical Power Testing and Maintenance, Inc.	Commissioning	Amesbury, MA	VBE
33	Dagle Electrical Construction Corp.	Electrical	Melrose, MA	WBE
34	Davenport Advisors, LLC	Property Management/ Maintenance	Boston, MA	MBE
35	Dependable Masonry Construction Company, Inc.	Masonry and Brickpaving	North Reading, MA	MBE
36	Duray/J.F. Duncan Industries, Inc.	Food Service Equipment	Downey, CA	MBE

Notes:

(1) Green highlighted companies have worked on site and been paid as of May 31, 2017.

WBE = Woman-owned Business Enterprise; MBE = Minority-owned Business Enterprise; VBE = Veteran-owned Business Enterprise.

DIVERSE CONSTRUCTION COMPANIES

AS OF JUNE 30, 2017

Ref	Company	Scope	Location	Diversity Status
37	Eagle Elevator Company, Inc.	Elevator Repairs, Service, Maintenance	Boston, MA	VBE
38	Eastern General Contractors, Inc.	General Contractor - Rigging	Springfield, MA	MBE
39	EDM Construction, Inc.	Carpentry & Structural Steel Erection	Merrimac, MA	WBE
40	E L Waterman, Inc.	Pipe Supplier	Foxboro, MA	WBE
41	Evermore Light & Power, Inc.	Electrical	Somerville, MA	WBE
42	Fabiano Oil Corp.	Fuel & Oil Supplier	Wrentham, MA	WBE
43	Federal Concrete, Inc.	Concrete Services	Hopedale, MA	WBE
44	Fisher Contracting Corporation	General Contracting Services	Worcester, MA	WBE
45	Fletcher Sewer & Drain, Inc.	Inspection - FEIR	Ludlow, MA	WBE
46	Folan Waterproofing and Construction Company, Inc.	Masonry Contractors & Waterproofing	South Easton, MA	WBE
47	Frisoli Electric, Inc.	Electrical	Holbrook, MA	VBE
48	Gomes Construction Co. Inc.	Utility Connections	Ludlow, MA	WBE
49	Granite City Electric Supply Company, Inc.	Electrical Supplier	Quincy, MA	WBE
50	Green Insulation, Inc.	Insulation	Adams, MA	WBE
51	H B Welding, Inc.	Steel, Welding, Iron Work	Johnston, RI	WBE
52	Homeland Mechanical, LLC	Pipe Supplier	Quincy, MA	VBE
53	Industrial Flame Cutting, Inc.	Steel Plate Supplier	Beacon Falls, CT	VBE
54	JMK Building Supply, Inc	Drywall	Colchester, CT	WBE

Notes:

(1) Green highlighted companies have worked on site and been paid as of May 31, 2017.

WBE = Woman-owned Business Enterprise; MBE = Minority-owned Business Enterprise; VBE = Veteran-owned Business Enterprise.

DIVERSE CONSTRUCTION COMPANIES

AS OF JUNE 30, 2017

Ref	Company	Scope	Location	Diversity Status
55	JRL Construction, Inc.	General Contractor - Demolition	Springfield, MA	VBE
56	Kittredge Equipment Company, Inc.	Kitchen Equipment	Agawam, MA	WBE
57	L.K. Sheet Metal, Inc.	Sheet Metal	East Hartford, CT	WBE
58	Larry's Trucking Co.	Trucking	Springfield, MA	MBE
59	Lindon Group	Piping Materials	East Providence, RI	WBE
60	M. Frank Higgins & Co., Inc.	Tile and Stone	Newington, CT	WBE
61	Markings Inc.	Pavement Marking Services	Pembroke, MA	WBE
62	Medeiros Hydroseeding & Landscaping Construction, Inc.	Trucking and Soil Materials	Monson, MA	MBE
63	Moor Metals, Inc.	Sales and Distribution of Metals	Holliston, MA	MBE
64	Ms. Pipe, LLC	Procurement of Valves, Pipes and Fittings	South Windsor, CT	WBE
65	New England Foundation Company, Inc.	Helical Piles	Boston, MA	WBE
66	Northeastern Steel Corporation	Steel Distributor	Revere, MA	MBE
67	Performance Testing & Balancing LLC	Testing & Balancing	South Hampton, MA	VBE
68	Piping Systems, Inc.	HVAC	Assonet, MA	WBE
69	Protocol Management Services, Inc.	Access Flooring	North Attleboro, MA	WBE
70	R K Insulation Contractors, Inc.	Insulation Services	Hartford, CT	MBE
71	Rebars & Mesh, Inc.	Concrete	Haverhill, MA	WBE
72	Regis Steel Corporation	Steel Erection/ Reinforcing	Fall River, MA	MBE
73	S&F Concrete Contractors, Inc.	Concrete	Hudson, MA	MBE

Notes:

(1) Green highlighted companies have worked on site and been paid as of May 31, 2017.

WBE = Woman-owned Business Enterprise; MBE = Minority-owned Business Enterprise; VBE = Veteran-owned Business Enterprise.

DIVERSE CONSTRUCTION COMPANIES

AS OF JUNE 30, 2017

Ref	Company	Scope	Location	Diversity Status
74	S-Cel-O, LLC	Commercial and Residential Painting	Springfield, MA	MBE
75	Security Construction Services, Inc.	Fencing	Hudson, MA	WBE
76	SOS Corporation	Construction Cleaning, Selective Interior Demolition	Milford, MA	WBE
77	Steere Engineering, Inc.	Engineering Services	Warwick, RI	WBE
78	Strategic Environmental Services, Inc.	Environmental Consultants	Sutton, MA	WBE
79	Superior Caulking & Waterproofing	Caulking & Waterproofing	Palmer, MA	VBE
80	Supplies Exchange Systems	Materials Supplier	Dorchester, MA	MBE
81	Tavares, LLC	Fireproofing	Providence, RI	MBE
82	T & M Equipment Corporation	Excavating Contractor	Springfield, MA	VBE
83	Titan Roofing Company	Roofing	Springfield, MA	MBE
84	Total Mechanical Service Corp.	Mechanical Contractor	Plymouth, MA	MBE
85	Triton Leasing and Rental, Inc.	Demolition & Abatement	Feeding Hills,MA	WBE
86	Turtle & Hughes, Inc.	Electrical Supplier	Linden, NJ	WBE
87	United Personnel Services, Inc.	Temporary Staffing Services	Springfield, MA	WBE
88	Ultimate Abatement Company, Inc.	Abatement	Plainfield, MA	WBE
89	Welch Associates Land Surveyors, Inc.	Land Surveying	West Bridgewater, MA	WBE
90	Willow Tree Outdoor, LLC	Landscape	Springfield, MA	WBE
91	Woodchuck's Building & Hone Center	Construction Supplier	Rockland, MA	MBE
92	Younger Brothers Construction, LLC	Materials Supplier	Watertown, MA	MBE

Notes:

(1) Green highlighted companies have worked on site and been paid as of May 31, 2017.

WBE = Woman-owned Business Enterprise; MBE = Minority-owned Business Enterprise; VBE = Veteran-owned Business Enterprise.

MGM Springfield

Workforce Diversity Report (By Company)

As of: June 30, 2017

		This Month's Workforce Diversity Statistics								Project To Date Workforce Diversity Statistics							
				Women		Minority		Veteran				Women		Minority		Veteran	
Reference	Company	Employee Count	This Month's Total Hours	Hours	%	Hours	%	Hours	%	Employee Count	Project To Date Total Hours	Hours	%	Hours	%	Hours	%
1	Acranom Masonry Enterprises, Inc.	-	0.00	0.00	0.00%	0.00	0.00%	0.00	0.00%	13	1,580.50	0.00	0.00%	824.50	52.17%	0.00	0.00%
2	AeroClean	-	0.00	0.00	0.00%	0.00	0.00%	0.00	0.00%	15	2,236.00	0.00	0.00%	1,103.50	49.35%	0.00	0.00%
3	Allied Fire Protection, Inc.	-	0.00	0.00	0.00%	0.00	0.00%	0.00	0.00%	9	1,354.00	0.00	0.00%	256.00	18.91%	0.00	0.00%
4	American Environmental, Inc.	2	32.00	24.00	75.00%	32.00	100.00%	0.00	0.00%	181	32,476.25	2,146.00	6.61%	29,295.75	90.21%	288.50	0.89%
5	AmQuip Crane Rental LLC	-	0.00	0.00	0.00%	0.00	0.00%	0.00	0.00%	9	1,981.50	0.00	0.00%	966.50	48.78%	0.00	0.00%
6	Ardex, L.P.	3	94.00	0.00	0.00%	0.00	0.00%	0.00	0.00%	6	268.50	0.00	0.00%	0.00	0.00%	0.00	0.00%
7	Ayotte & King For Tile, Inc	-	0.00	0.00	0.00%	0.00	0.00%	0.00	0.00%	24	450.50	0.00	0.00%	4.00	0.89%	0.00	0.00%
8	Bay Crane Northeast	-	0.00	0.00	0.00%	0.00	0.00%	0.00	0.00%	1	10.00	0.00	0.00%	0.00	0.00%	0.00	0.00%
9	Bay State Elevator Co.	-	0.00	0.00	0.00%	0.00	0.00%	0.00	0.00%	8	315.00	0.00	0.00%	0.00	0.00%	0.00	0.00%
10	BECO Electrical Contractors, Inc.	-	0.00	0.00	0.00%	0.00	0.00%	0.00	0.00%	11	3,433.50	0.00	0.00%	1,116.50	32.52%	2,088.00	60.81%
11	Berkshire Concrete Cutting	-	0.00	0.00	0.00%	0.00	0.00%	0.00	0.00%	3	24.50	0.00	0.00%	0.00	0.00%	7.50	30.61%
12	Berlin Steel Construction Company	16	573.00	40.00	6.98%	61.00	10.65%	22.00	3.84%	83	40,480.00	3,167.00	7.82%	6,004.50	14.83%	3,242.50	8.01%
13	BG Mechanical Contractors, Inc.	14	1,371.00	0.00	0.00%	224.00	16.34%	145.00	10.58%	24	4,514.00	0.00	0.00%	496.00	10.99%	898.00	19.89%
14	Blakeslee Prestress, Inc.	13	730.50	66.50	9.10%	152.00	20.81%	24.00	3.29%	43	26,221.00	2,475.00	9.44%	3,649.50	13.92%	2,200.50	8.39%
15	Blue Construction, Inc.	8	856.00	0.00	0.00%	16.00	1.87%	144.00	16.82%	9	1,573.50	0.00	0.00%	96.00	6.10%	270.00	17.16%
16	Capasso Restoration, Inc.	5	475.00	0.00	0.00%	224.00	47.16%	104.00	21.89%	8	902.00	0.00	0.00%	530.00	58.76%	225.00	24.94%
17	Central Ceilings, Inc.	35	3,464.00	320.00	9.24%	1,239.50	35.78%	579.50	16.73%	39	5,622.50	536.00	9.53%	1,991.50	35.42%	1,096.00	19.49%
18	Chabot & Burnett Construction Co., Inc.	29	2,270.50	229.00	10.09%	813.50	35.83%	210.50	9.27%	73	17,708.50	1,331.00	7.52%	5,448.00	30.76%	1,419.50	8.02%
19	Champlain Masonry, Inc.	-	0.00	0.00	0.00%	0.00	0.00%	0.00	0.00%	36	5,090.75	100.00	1.96%	1,965.00	38.60%	688.00	13.51%
20	Chandler Architectural Products	7	538.50	96.00	17.83%	29.00	5.39%	0.00	0.00%	20	1,074.00	96.00	8.94%	82.00	7.64%	64.00	5.96%
21	CIP Concrete, Inc.	-	0.00	0.00	0.00%	0.00	0.00%	0.00	0.00%	14	4,273.00	0.00	0.00%	687.00	16.08%	0.00	0.00%
22	CK Flooring Solutions, Inc.	12	687.00	144.00	20.96%	204.00	29.69%	118.00	17.18%	24	4,276.00	881.00	20.60%	1,157.00	27.06%	521.50	12.20%
23	Coghlin Electrical Contractors, Inc.	21	2,846.00	314.00	11.03%	298.00	10.47%	312.00	10.96%	42	16,121.00	1,774.00	11.00%	1,842.00	11.43%	2,088.00	12.95%
24	Collins Electrical	48	4,519.00	304.00	6.73%	568.00	12.57%	178.00	3.94%	82	29,010.50	3,356.00	11.57%	3,901.00	13.45%	2,871.50	9.90%
25	Commonwealth Guardrail, Inc.	-	0.00	0.00	0.00%	0.00	0.00%	0.00	0.00%	17	690.00	4.00	0.58%	69.00	10.00%	0.00	0.00%
26	Connecticut Drywall Finishing, Inc.	3	152.00	0.00	0.00%	0.00	0.00%	0.00	0.00%	23	1,557.50	0.00	0.00%	158.50	10.18%	0.00	0.00%
27	Construction Labor Unlimited, Inc.	4	48.00	0.00	0.00%	8.00	16.67%	0.00	0.00%	6	222.00	0.00	0.00%	100.00	45.05%	0.00	0.00%
28	Conte Company, LLC	-	0.00	0.00	0.00%	0.00	0.00%	0.00	0.00%	3	24.00	0.00	0.00%	0.00	0.00%	8.00	33.33%
29	Dependable Masonry Construction Co., Inc.	-	0.00	0.00	0.00%	0.00	0.00%	0.00	0.00%	6	439.00	32.00	7.29%	219.00	49.89%	0.00	0.00%
30	Division Six Installers, Inc.	2	14.00	0.00	0.00%	0.00	0.00%	0.00	0.00%	2	68.00	0.00	0.00%	0.00	0.00%	0.00	0.00%
31	EDM Construction, Inc.	6	336.00	0.00	0.00%	48.00	14.29%	64.00	19.05%	17	2,637.00	156.00	5.92%	579.50	21.98%	550.50	20.88%
32	EF Corcoran Plumbing & Heating, Inc.	-	0.00	0.00	0.00%	0.00	0.00%	0.00	0.00%	1	16.00	16.00	100.00%	0.00	0.00%	0.00	0.00%
33	Evermore Light and Power, Inc.	-	0.00	0.00	0.00%	0.00	0.00%	0.00	0.00%	4	613.50	0.00	0.00%	0.00	0.00%	0.00	0.00%
34	Federal Concrete, Inc.	17	917.50	118.00	12.86%	16.00	1.74%	80.00	8.72%	73	21,810.50	1,782.50	8.17%	3,460.00	15.86%	1,757.50	8.06%
35	Folan Waterproofing & Construction	2	52.00	0.00	0.00%	0.00	0.00%	0.00	0.00%	10	1,323.00	0.00	0.00%	534.50	40.40%	0.00	0.00%
36	Fontaine Bros, Inc.	9	967.00	112.00	11.58%	112.00	11.58%	224.00	23.16%	59	10,618.50	1,165.00	10.97%	2,637.00	24.83%	755.00	7.11%
37	Food Equipment Installation, Inc.	-	0.00	0.00	0.00%	0.00	0.00%	0.00	0.00%	4	116.00	0.00	0.00%	0.00	0.00%	0.00	0.00%
38	Frisoli Electric Inc.	-	0.00	0.00	0.00%	0.00	0.00%	0.00	0.00%	1	299.00	0.00	0.00%	0.00	0.00%	0.00	0.00%
39	Fusion Electric, Inc.	-	0.00	0.00	0.00%	0.00	0.00%	0.00	0.00%	2	112.00	0.00	0.00%	104.00	92.86%	0.00	0.00%
40	Gagliarducci Construction, Inc.	-	0.00	0.00	0.00%	0.00	0.00%	0.00	0.00%	47	4,264.50	635.00	14.89%	709.50	16.64%	906.50	21.26%
41	Gomes Construction Company, Inc.	-	0.00	0.00	0.00%	0.00	0.00%	0.00	0.00%	4	575.50	0.00	0.00%	0.00	0.00%	0.00	0.00%
42	Green Insulation, Inc.	-	0.00	0.00	0.00%	0.00	0.00%	0.00	0.00%	4	236.00	0.00	0.00%	16.00	6.78%	0.00	0.00%
43	H. Carr & Sons, Inc.	59	5,186.50	379.50	7.32%	1,104.50	21.30%	542.50	10.46%	67	15,813.50	610.50	3.86%	4,160.00	26.31%	1,382.00	8.74%
44	Harry Grodsky & Co.	50	4,363.50	56.00	1.28%	450.00	10.31%	666.00	15.26%	92	23,860.50	1,127.50	4.73%	2,507.50	10.51%	1,141.00	4.78%
45	Hayward Baker Inc.	-	0.00	0.00	0.00%	0.00	0.00%	0.00	0.00%	32	4,465.50	306.50	6.86%	1,170.50	26.21%	775.00	17.36%
46	HB Welding	-	0.00	0.00	0.00%	0.00	0.00%	0.00	0.00%	17	6,833.00	148.50	2.17%	470.00	6.88%	1,082.00	15.83%
47	Heritage Restoration, Inc.	11	494.00	0.00	0.00%	254.00	51.42%	0.00	0.00%	18	4,310.00	82.00	1.90%	1,880.00	43.62%	0.00	0.00%
48	Hickman & Sgroi Electric Inc.	-	0.00	0.00	0.00%	0.00	0.00%	0.00	0.00%	2	192.00	0.00	0.00%	0.00	0.00%	0.00	0.00%
49	Cyn Environmental Services	-	0.00	0.00	0.00%	0.00	0.00%	0.00	0.00%	1	24.00	0.00	0.00%	24.00	100.00%	0.00	0.00%
50	JDC Demolition	-	0.00	0.00	0.00%	0.00	0.00%	0.00	0.00%	23	3,504.00	400.00	11.42%	734.00	20.95%	160.00	4.57%
51	John W. Egan	5	204.00	0.00	0.00%	0.00	0.00%	0.00	0.00%	5	233.50	0.00	0.00%	0.00	0.00%	0.00	0.00%
52	Jones Engineering LLC	-	0.00	0.00	0.00%	0.00	0.00%	0.00	0.00%	2	168.00	0.00	0.00%	0.00	0.00%	0.00	0.00%
53	JRL Construction, Inc.	5	367.00	152.00	41.42%	152.00	41.42%	0.00	0.00%	89	28,824.06	5,156.71	17.89%	10,651.00	36.95%	5,272.00	18.29%
54	Kleeberg Mechanical Services, LLC	4	204.00	0.00	0.00%	0.00	0.00%	0.00	0.00%	15	1,375.50	0.00	0.00%	0.00	0.00%	0.00	0.00%
55	L.K. Sheet Metal, Inc.	22	2,321.50	118.00	5.08%	537.00	23.13%	318.00	13.70%	32	10,744.50	762.50	7.10%	1,775.00	16.52%	854.00	7.95%
56	Langan Insulation LLC	-	0.00	0.00	0.00%	0.00	0.00%	0.00	0.00%	2	568.00	0.00	0.00%	0.00	0.00%	0.00	0.00%
57	Longden Company, Inc.	5	134.00	0.00	0.00%	0.00	0.00%	32.00	23.88%	5	134.00	0.00	0.00%	0.00	0.00%	32.00	23.88%
58	M.L. Schmitt, Inc.	5	405.50	108.00	26.63%	48.00	11.84%	109.00	26.88%	14	4,018.75	592.00	14.73%	699.25	17.40%	845.50	21.04%

MGM Springfield

Workforce Diversity Report (By Company)

As of: June 30, 2017

		This Month's Workforce Diversity Statistics								Project To Date Workforce Diversity Statistics							
				Women		Minority		Veteran				Women		Minority		Veteran	
Reference	Company	Employee Count	This Month's Total Hours	Hours	%	Hours	%	Hours	%	Employee Count	Project To Date Total Hours	Hours	%	Hours	%	Hours	%
59	Marr Scaffold	-	0.00	0.00	0.00%	0.00	0.00%	0.00	0.00%	21	638.00	0.00	0.00%	282.00	44.20%	16.50	2.59%
60	Marguerite Concrete	20	179.00	0.00	0.00%	17.00	9.50%	26.00	14.53%	61	1,917.00	0.00	0.00%	152.00	7.93%	139.50	7.28%
61	Massey's Plate Glass & Aluminum, Inc.	3	448.00	0.00	0.00%	0.00	0.00%	0.00	0.00%	3	1,376.00	0.00	0.00%	0.00	0.00%	0.00	0.00%
62	Maxim Crane Works LP	-	0.00	0.00	0.00%	0.00	0.00%	0.00	0.00%	9	1,132.00	0.00	0.00%	542.00	47.88%	24.00	2.12%
63	Medeiros Hydroseeding & Landscape Construction, Inc.	-	0.00	0.00	0.00%	0.00	0.00%	0.00	0.00%	2	17.00	0.00	0.00%	11.00	64.71%	0.00	0.00%
64	Moran Sheet Metal, Inc.	-	0.00	0.00	0.00%	0.00	0.00%	0.00	0.00%	9	347.75	0.00	0.00%	72.25	20.78%	0.00	0.00%
65	NER Construction Management	2	64.00	0.00	0.00%	0.00	0.00%	0.00	0.00%	17	1,737.00	0.00	0.00%	365.00	21.01%	0.00	0.00%
66	New England Concrete Cutting, Inc.	-	0.00	0.00	0.00%	0.00	0.00%	0.00	0.00%	3	456.00	0.00	0.00%	0.00	0.00%	0.00	0.00%
67	New England Foundation Co., Inc.	-	0.00	0.00	0.00%	0.00	0.00%	0.00	0.00%	20	2,727.00	0.00	0.00%	587.50	21.54%	226.00	8.29%
68	Northeast Lighting Protection, LLC	-	0.00	0.00	0.00%	0.00	0.00%	0.00	0.00%	4	219.35	0.00	0.00%	78.14	35.62%	0.00	0.00%
69	Northeast Steel Erectors	-	0.00	0.00	0.00%	0.00	0.00%	0.00	0.00%	7	1,335.00	34.00	2.55%	183.00	13.71%	393.00	29.44%
70	Northeastern Steel Corporation	-	0.00	0.00	0.00%	0.00	0.00%	0.00	0.00%	6	64.00	9.00	14.06%	50.00	78.13%	0.00	0.00%
71	Northern General	6	436.50	72.00	16.49%	72.00	16.49%	72.50	16.61%	75	26,306.00	1,586.50	6.03%	4,509.50	17.14%	1,197.50	4.55%
72	P. Gioioso & Sons Inc.	-	0.00	0.00	0.00%	0.00	0.00%	0.00	0.00%	9	834.50	114.50	13.72%	0.00	0.00%	0.00	0.00%
73	Palmer Paving Corporation	-	0.00	0.00	0.00%	0.00	0.00%	0.00	0.00%	48	708.00	34.50	4.87%	14.00	1.98%	0.00	0.00%
74	Performance Testing & Balancing, LLC	-	0.00	0.00	0.00%	0.00	0.00%	0.00	0.00%	3	64.00	0.00	0.00%	0.00	0.00%	38.00	59.38%
75	Professional Drywall Construction, Inc.	11	541.00	32.00	5.91%	160.00	29.57%	213.00	39.37%	82	6,577.50	366.50	5.57%	1,228.50	18.68%	1,115.00	16.95%
76	Regis Steel Corp	2	26.00	0.00	0.00%	0.00	0.00%	0.00	0.00%	63	9,009.50	1,396.50	15.50%	2,169.00	24.07%	289.00	3.21%
77	RoadSafe Traffic Systems	-	0.00	0.00	0.00%	0.00	0.00%	0.00	0.00%	6	49.00	0.00	0.00%	0.00	0.00%	0.00	0.00%
78	S & F Concrete Contractors, Inc.	72	3,224.00	286.50	8.89%	1,181.50	36.65%	322.00	9.99%	300	58,267.00	4,129.50	7.09%	17,476.50	29.99%	5,766.00	9.90%
79	Safespan	-	0.00	0.00	0.00%	0.00	0.00%	0.00	0.00%	11	780.50	0.00	0.00%	56.00	7.17%	0.00	0.00%
80	Safway Services	13	1,052.00	32.00	3.04%	651.00	61.88%	0.00	0.00%	46	10,017.58	402.00	4.01%	6,162.00	61.51%	728.00	7.27%
81	Save-On-Wall Co., Inc.	-	0.00	0.00	0.00%	0.00	0.00%	0.00	0.00%	9	290.50	45.00	15.49%	45.00	15.49%	8.00	2.75%
82	Schindler Elevator Corp	5	229.00	0.00	0.00%	0.00	0.00%	0.00	0.00%	7	1,713.40	112.00	6.54%	112.00	6.54%	112.00	6.54%
83	Security Construction Services, Inc. d/b/a: Security Fence Co.	-	0.00	0.00	0.00%	0.00	0.00%	0.00	0.00%	14	3,866.00	300.00	7.76%	1,233.25	31.90%	40.00	1.03%
84	Soep Painting Corp	-	0.00	0.00	0.00%	0.00	0.00%	0.00	0.00%	10	1,475.50	0.00	0.00%	6.00	0.41%	0.00	0.00%
85	Stamford Wrecking	-	0.00	0.00	0.00%	0.00	0.00%	0.00	0.00%	12	1,693.00	76.00	4.49%	138.00	8.15%	74.00	4.37%
86	Superior Caulking & Waterproofing Co., Inc.	3	70.00	0.00	0.00%	13.00	18.57%	0.00	0.00%	14	582.50	0.00	0.00%	221.50	38.03%	0.00	0.00%
87	T & M Equipment Corporation	8	605.00	260.00	42.98%	116.00	19.17%	0.00	0.00%	66	28,849.55	3,351.00	11.62%	5,444.55	18.87%	1,448.50	5.02%
88	Tavares, LLC	6	556.50	0.00	0.00%	65.00	11.68%	0.00	0.00%	9	1,968.50	254.00	12.90%	326.00	16.56%	0.00	0.00%
89	Tech Valley Contracting, LLC	-	0.00	0.00	0.00%	0.00	0.00%	0.00	0.00%	8	2,018.00	206.00	10.21%	0.00	0.00%	0.00	0.00%
90	Tishman	7	840.00	240.00	28.57%	120.00	14.29%	0.00	0.00%	15	20,541.00	3,621.00	17.63%	4,080.00	19.86%	5,760.00	28.04%
91	Titan Roofing Company	33	2,513.75	0.00	0.00%	499.50	19.87%	162.75	6.47%	89	9,226.50	0.00	0.00%	1,525.00	16.53%	794.00	8.61%
92	T.J. Conway Company	28	3,792.00	120.00	3.16%	593.00	15.64%	768.00	20.25%	64	21,938.50	1,214.00	5.53%	3,335.00	15.20%	2,681.00	12.22%
93	Triton Leasing and Rental, Inc.	-	0.00	0.00	0.00%	0.00	0.00%	0.00	0.00%	35	3,187.50	0.00	0.00%	1,547.50	48.55%	239.00	7.50%
94	Ultimate Abatement Company, Inc.	-	0.00	0.00	0.00%	0.00	0.00%	0.00	0.00%	47	10,430.50	3,632.50	34.83%	10,119.50	97.02%	0.00	0.00%
95	Universal Electric Co.	-	0.00	0.00	0.00%	0.00	0.00%	0.00	0.00%	18	5,635.00	556.50	9.88%	1,284.50	22.80%	394.00	6.99%
96	William Roberts Electric Co., Inc.	3	452.00	0.00	0.00%	0.00	0.00%	0.00	0.00%	10	1,922.50	8.00	0.42%	93.00	4.84%	0.00	0.00%
97	Willow Tree Outdoor, LLC	-	0.00	0.00	0.00%	0.00	0.00%	0.00	0.00%	5	261.50	0.00	0.00%	105.50	40.34%	0.00	0.00%
98	Wolfe House Movers, LLC	-	0.00	0.00	0.00%	0.00	0.00%	0.00	0.00%	10	1,194.50	0.00	0.00%	306.00	25.62%	228.00	19.09%
99	Wolverine Fire Protection Co	15	1,532.50	227.50	14.85%	467.50	30.51%	240.00	15.66%	18	5,773.50	433.50	7.51%	1,788.50	30.98%	825.00	14.29%
100	Worcester Elevator Co., Inc.	-	0.00	0.00	0.00%	0.00	0.00%	0.00	0.00%	2	12.00	0.00	0.00%	0.00	0.00%	6.00	50.00%
Total - Unions		**659**	**51,184.25**	**3,851.00**	**7.52%**	**10,546.00**	**20.60%**	**5,676.75**	**11.09%**	**2,743**	**598,847.44**	**50,721.21**	**8.47%**	**159,723.69**	**26.67%**	**56,031.50**	**9.36%**
101	On-Site Design / Management	92	8,441.75	1,411.00	16.71%	1,842.25	21.82%	757.00	8.97%	361	184,144.03	25,885.35	14.06%	24,474.83	13.29%	23,818.30	12.93%
Total		**751**	**59,626.00**	**5,262.00**	**8.83%**	**12,388.25**	**20.78%**	**6,433.75**	**10.79%**	**3,104**	**782,991.47**	**76,606.56**	**9.78%**	**184,198.52**	**23.52%**	**79,849.80**	**10.20%**

Totals - Overall			
Group	Project Goals	Project To Date	Delta
Women	6.90%	9.78%	2.88%
Minority	15.30%	23.52%	8.22%
Veteran	8.00%	10.20%	2.20%

Notes:

(1) Statistics include all workforce reports that were received by MGM as of June 30, 2017.

(2) The total number of unique union workers that have worked on site is approximately 2,528. The 2,743 union workers identified above includes workers that have worked for multiple companies.

MGM Springfield
Workforce Diversity Report (By Union)
As of: June 30, 2017

		This Month's Workforce Diversity Statistics								Project To Date Workforce Diversity Statistics							
				Women		Minority		Veteran				Women		Minority		Veteran	
Reference	Union	Employee Count	This Month's Total Hours	Hours	%	Hours	%	Hours	%	Employee Count	Project To Date Total Hours	Hours	%	Hours	%	Hours	%
1	AEEF CWA Local #1300	1	40.00	0.00	0.00%	0.00	0.00%	0.00	0.00%	1	40.00	0.00	0.00%	0.00	0.00%	0.00	0.00%
2	AFSCME Local #230	0	0.00	0.00	0.00%	0.00	0.00%	0.00	0.00%	1	48.00	0.00	0.00%	48.00	100.00%	0.00	0.00%
3	Asbestos Workers #6	0	0.00	0.00	0.00%	0.00	0.00%	0.00	0.00%	30	3,100.50	0.00	0.00%	1,499.50	48.36%	239.00	7.71%
4	Boston Plasters' & Cement Masons' - Asphalt Layers' Union #534	13	247.00	0.00	0.00%	85.50	34.62%	0.00	0.00%	85	4,175.50	0.00	0.00%	760.00	18.20%	38.50	0.92%
5	Bricklayers Local #1	0	0.00	0.00	0.00%	0.00	0.00%	0.00	0.00%	7	572.00	0.00	0.00%	11.00	1.92%	0.00	0.00%
6	Bricklayers Local #3	42	2,693.50	112.00	4.16%	873.50	32.43%	216.00	8.02%	160	29,544.50	810.00	2.74%	6,953.00	23.53%	1,588.50	5.38%
7	Carpenters - Local #108	126	10,329.50	850.00	8.23%	2,867.50	27.76%	1,502.00	14.54%	387	82,873.68	7,816.50	9.43%	23,735.50	28.64%	12,537.00	15.13%
8	Carpenters Local #107	3	192.00	0.00	0.00%	72.00	37.50%	0.00	0.00%	9	3,613.00	0.00	0.00%	773.00	21.39%	0.00	0.00%
9	Carpenters Local #109	0	0.00	0.00	0.00%	0.00	0.00%	0.00	0.00%	1	117.00	117.00	100.00%	117.00	100.00%	0.00	0.00%
10	Carpenters Local #210	0	0.00	0.00	0.00%	0.00	0.00%	0.00	0.00%	2	16.00	0.00	0.00%	0.00	0.00%	8.00	50.00%
11	Carpenters Local #33	1	136.00	0.00	0.00%	0.00	0.00%	0.00	0.00%	8	600.00	45.00	7.50%	0.00	0.00%	0.00	0.00%
12	Carpenters Local #424	0	0.00	0.00	0.00%	0.00	0.00%	0.00	0.00%	1	72.00	0.00	0.00%	72.00	100.00%	65.00	90.28%
13	Carpenters Local #475	0	0.00	0.00	0.00%	0.00	0.00%	0.00	0.00%	1	39.00	0.00	0.00%	0.00	0.00%	0.00	0.00%
14	Carpenters Local #535	0	0.00	0.00	0.00%	0.00	0.00%	0.00	0.00%	1	328.00	0.00	0.00%	0.00	0.00%	0.00	0.00%
15	CT Bricklayers #1	0	0.00	0.00	0.00%	0.00	0.00%	0.00	0.00%	2	41.50	0.00	0.00%	24.00	57.83%	0.00	0.00%
16	Floorcoverers Local #2168	12	687.00	144.00	20.96%	204.00	29.69%	118.00	17.18%	30	4,248.50	865.00	20.36%	1,161.00	27.33%	521.50	12.27%
17	International Association of Iron Workers Local #7	14	530.00	40.00	7.55%	40.00	7.55%	0.00	0.00%	99	41,028.00	2,466.50	6.01%	5,235.00	12.76%	3,932.00	9.58%
18	International Association of Iron Workers Local #15	0	0.00	0.00	0.00%	0.00	0.00%	0.00	0.00%	4	2,211.50	40.00	1.81%	137.00	6.19%	0.00	0.00%
19	International Brotherhood of Electrical Workers - IBEW Local #455	0	0.00	0.00	0.00%	0.00	0.00%	0.00	0.00%	3	112.25	50.75	45.21%	112.25	100.00%	0.00	0.00%
20	International Brotherhood of Electrical Workers - IBEW Local #7	77	8,222.50	726.00	8.83%	914.00	11.12%	599.00	7.28%	188	61,398.75	6,286.50	10.24%	9,072.25	14.78%	8,287.00	13.50%
21	International Brotherhood of Electrical Workers - IBEW Local #35	0	0.00	0.00	0.00%	0.00	0.00%	0.00	0.00%	4	219.35	0.00	0.00%	78.14	35.62%	0.00	0.00%
22	International Brotherhood of Electrical Workers - IBEW 2nd District	0	0.00	0.00	0.00%	0.00	0.00%	0.00	0.00%	1	23.00	0.00	0.00%	0.00	0.00%	0.00	0.00%
23	International Union of Elevator Constructors Local #4	0	0.00	0.00	0.00%	0.00	0.00%	0.00	0.00%	1	8.00	0.00	0.00%	0.00	0.00%	0.00	0.00%
24	International Union of Elevator Constructors Local #41	5	229.00	0.00	0.00%	0.00	0.00%	0.00	0.00%	17	2,040.40	112.00	5.49%	112.00	5.49%	118.00	5.78%
25	International Union of Operating Engineers – IUOE Local #4	3	89.00	0.00	0.00%	0.00	0.00%	0.00	0.00%	61	6,646.50	0.00	0.00%	241.50	3.63%	807.00	12.14%
26	International Union of Operating Engineers – IUOE Local #5	0	0.00	0.00	0.00%	0.00	0.00%	0.00	0.00%	1	9.00	0.00	0.00%	0.00	0.00%	0.00	0.00%
27	International Union of Operating Engineers – IUOE Local #98	15	503.25	144.00	28.61%	21.00	4.17%	63.25	12.57%	174	39,073.55	1,945.00	4.98%	5,801.55	14.85%	2,668.50	6.83%
28	International Union of Operating Engineers – IUOE Local #478	1	72.00	0.00	0.00%	72.00	100.00%	0.00	0.00%	3	240.00	0.00	0.00%	72.00	30.00%	0.00	0.00%
29	International Union of Painters and Allied Trades - IUPAT District #11	0	0.00	0.00	0.00%	0.00	0.00%	0.00	0.00%	6	125.50	0.00	0.00%	0.00	0.00%	0.00	0.00%
30	International Union of Painters and Allied Trades - IUPAT Local #1333	6	661.50	0.00	0.00%	8.00	1.21%	0.00	0.00%	15	1,936.00	0.00	0.00%	37.00	1.91%	64.00	3.31%
31	Iron Workers District Council of New England	17	660.50	66.50	10.07%	144.00	21.80%	88.00	13.32%	129	31,030.00	4,131.50	13.31%	7,102.00	22.89%	3,030.00	9.76%
32	Laborers' District Council	0	0.00	0.00	0.00%	0.00	0.00%	0.00	0.00%	22	2,574.00	0.00	0.00%	1,136.00	44.13%	15.00	0.58%
33	Laborer's International Union of North America - LIUNA Building Wreckers Local #1421	1	4.00	0.00	0.00%	0.00	0.00%	0.00	0.00%	179	28,942.75	3,989.25	13.78%	27,426.75	94.76%	0.00	0.00%
34	Laborers Local #138	0	0.00	0.00	0.00%	0.00	0.00%	0.00	0.00%	2	114.00	0.00	0.00%	0.00	0.00%	0.00	0.00%
35	Laborers Local #151	2	16.00	0.00	0.00%	0.00	0.00%	0.00	0.00%	3	191.00	0.00	0.00%	0.00	0.00%	0.00	0.00%
36	Laborers Local #22	4	258.00	0.00	0.00%	8.00	3.10%	80.00	31.01%	20	6,663.50	0.00	0.00%	486.00	7.29%	1,128.50	16.94%
37	Laborers Local #223	0	0.00	0.00	0.00%	0.00	0.00%	0.00	0.00%	3	148.00	0.00	0.00%	54.00	36.49%	0.00	0.00%
38	Laborers Local #230	1	8.00	0.00	0.00%	8.00	100.00%	0.00	0.00%	9	911.75	0.00	0.00%	887.25	97.31%	7.50	0.82%
39	Laborers Local #243	0	0.00	0.00	0.00%	0.00	0.00%	0.00	0.00%	3	3,502.00	0.00	0.00%	0.00	0.00%	0.00	0.00%
40	Laborers Local #39	2	188.50	0.00	0.00%	0.00	0.00%	72.50	38.46%	5	1,397.00	0.00	0.00%	0.00	0.00%	925.00	66.21%
41	Laborers Local #455	0	0.00	0.00	0.00%	0.00	0.00%	0.00	0.00%	17	5,004.00	1,463.50	29.25%	5,004.00	100.00%	0.00	0.00%
42	Laborers Local #473	0	0.00	0.00	0.00%	0.00	0.00%	0.00	0.00%	9	1,182.00	0.00	0.00%	2.00	0.17%	0.00	0.00%
43	Laborers Local #547	3	208.50	0.00	0.00%	0.00	0.00%	0.00	0.00%	7	1,445.00	0.00	0.00%	0.00	0.00%	0.00	0.00%
44	Laborers Local #560	0	0.00	0.00	0.00%	0.00	0.00%	0.00	0.00%	1	8.00	0.00	0.00%	0.00	0.00%	0.00	0.00%
45	Laborers Local #596	38	2,719.50	397.50	14.62%	932.50	34.29%	252.50	9.28%	159	36,597.25	3,151.50	8.61%	11,856.00	32.40%	982.00	2.68%
46	Laborers Local #609	2	16.00	0.00	0.00%	0.00	0.00%	0.00	0.00%	11	402.50	0.00	0.00%	40.00	9.94%	0.00	0.00%
47	Laborers Local #610	0	0.00	0.00	0.00%	0.00	0.00%	0.00	0.00%	1	4.00	0.00	0.00%	0.00	0.00%	0.00	0.00%
48	Laborers Local #611	0	0.00	0.00	0.00%	0.00	0.00%	0.00	0.00%	1	270.50	0.00	0.00%	270.50	100.00%	0.00	0.00%
49	Laborers Local #665	0	0.00	0.00	0.00%	0.00	0.00%	0.00	0.00%	9	1,659.50	32.00	1.93%	1,659.50	100.00%	0.00	0.00%
50	Laborers Local #675	0	0.00	0.00	0.00%	0.00	0.00%	0.00	0.00%	1	133.50	0.00	0.00%	133.50	100.00%	0.00	0.00%
51	Laborers Local #88 [Tunnel Workers]	0	0.00	0.00	0.00%	0.00	0.00%	0.00	0.00%	4	338.50	0.00	0.00%	8.00	2.36%	41.00	12.11%
52	Laborers Local #999	72	5,145.50	849.50	16.51%	1,278.50	24.85%	377.00	7.33%	437	101,013.96	13,723.21	13.59%	33,799.75	33.46%	11,724.50	11.61%
53	Laborers Local #1000	0	0.00	0.00	0.00%	0.00	0.00%	0.00	0.00%	3	24.00	8.00	33.33%	8.00	33.33%	0.00	0.00%
54	Massachusetts Laborers' District Council	0	0.00	0.00	0.00%	0.00	0.00%	0.00	0.00%	8	700.00	0.00	0.00%	85.00	12.14%	0.00	0.00%
55	NY Bricklayers #2	0	0.00	0.00	0.00%	0.00	0.00%	0.00	0.00%	1	4.00	0.00	0.00%	0.00	0.00%	0.00	0.00%
56	Operating Engineers Local #4	1	127.00	0.00	0.00%	0.00	0.00%	0.00	0.00%	14	1,413.00	0.00	0.00%	20.00	1.42%	0.00	0.00%
57	Operating Engineers Local #478	0	0.00	0.00	0.00%	0.00	0.00%	0.00	0.00%	4	329.50	0.00	0.00%	139.50	42.34%	0.00	0.00%
58	Operative Plasterers and Cement Masons International Association, Local 40	11	663.50	0.00	0.00%	229.50	34.59%	24.00	3.62%	11	663.50	0.00	0.00%	229.50	34.59%	24.00	3.62%
59	Painters and Allied Trades District Council #35	8	356.00	0.00	0.00%	0.00	0.00%	0.00	0.00%	33	3,173.00	0.00	0.00%	164.50	5.18%	0.00	0.00%
60	Pile Drivers Local #56	0	0.00	0.00	0.00%	0.00	0.00%	0.00	0.00%	18	2,114.00	0.00	0.00%	468.50	22.16%	180.50	8.54%
61	Plasterers and Cement Masons Local #534	13	124.00	0.00	0.00%	17.00	13.71%	26.00	20.97%	47	2,308.00	0.00	0.00%	881.50	38.19%	98.00	4.25%
62	Plumbers & Pipefitters #104	96	9,730.50	176.00	1.81%	1,267.00	13.02%	1,579.00	16.23%	196	51,704.50	2,357.50	4.56%	6,338.50	12.26%	4,720.00	9.13%
63	Roofers #248	30	2,388.50	0.00	0.00%	499.50	20.91%	121.50	5.09%	76	8,735.50	0.00	0.00%	1,530.00	17.51%	564.50	6.46%
64	Sheet Metal Workers #17	0	0.00	0.00	0.00%	0.00	0.00%	0.00	0.00%	4	116.00	0.00	0.00%	0.00	0.00%	0.00	0.00%

MGM Springfield

Workforce Diversity Report (By Union)

As of: June 30, 2017

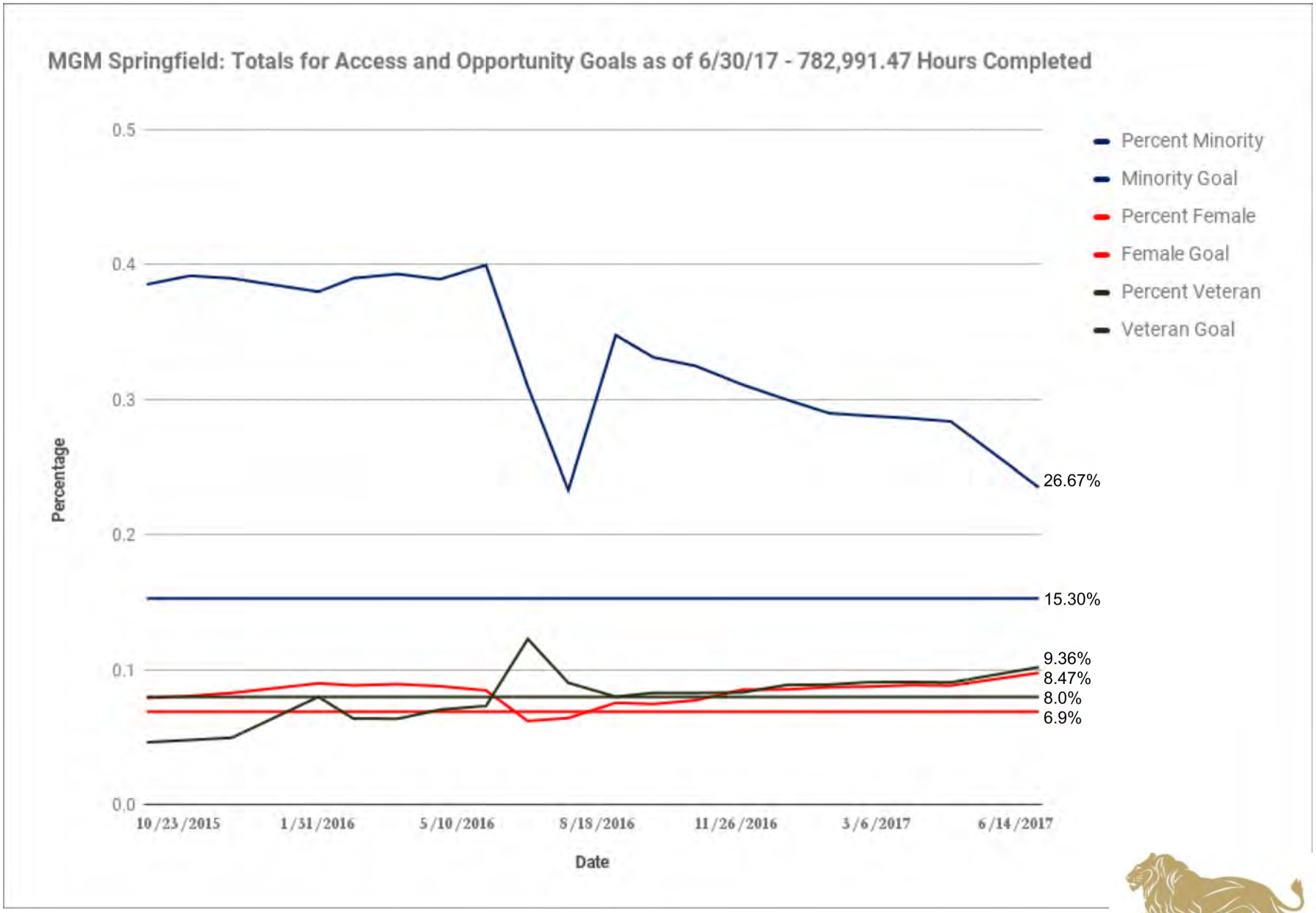
Reference	Union	This Month's Workforce Diversity Statistics								Project To Date Workforce Diversity Statistics							
		Employee Count	This Month's Total Hours	Women		Minority		Veteran		Employee Count	Project To Date Total Hours	Women		Minority		Veteran	
				Hours	%	Hours	%	Hours	%			Hours	%	Hours	%	Hours	%
65	Sheet Metal Workers #40	3	144.00	0.00	0.00%	0.00	0.00%	0.00	0.00%	5	580.00	0.00	0.00%	0.00	0.00%	0.00	0.00%
66	Sheet Metal Workers #63	21	2,261.50	118.00	5.22%	537.00	23.75%	318.00	14.06%	49	10,834.75	762.50	7.04%	1,847.25	17.05%	892.00	8.23%
67	Sheet Metal Workers #83	0	0.00	0.00	0.00%	0.00	0.00%	0.00	0.00%	1	8.00	0.00	0.00%	0.00	0.00%	0.00	0.00%
68	Sprinkler Fitters #669	15	1,532.50	227.50	14.85%	467.50	30.51%	240.00	15.66%	27	7,127.50	433.50	6.08%	2,044.50	28.68%	825.00	11.57%
69	Teamsters' #404	0	0.00	0.00	0.00%	0.00	0.00%	0.00	0.00%	9	961.50	114.50	11.91%	32.00	3.33%	0.00	0.00%
Subtotal - Other Unions		**659**	**51,184.25**	**3,851.00**	**7.52%**	**10,546.00**	**20.60%**	**5,676.75**	**11.09%**	**2,843**	**598,847.44**	**50,721.21**	**8.47%**	**159,723.69**	**26.67%**	**56,031.50**	**9.36%**
70	On-Site Design / Management	92	8,441.75	1,411.00	16.71%	1,842.25	21.82%	757.00	8.97%	361	184,144.03	25,885.35	14.06%	24,474.83	13.29%	23,818.30	12.93%
Total		**751**	**59,626.00**	**5,262.00**	**8.83%**	**12,388.25**	**20.78%**	**6,433.75**	**10.79%**	**3,204**	**782,991.47**	**76,606.56**	**9.78%**	**184,198.52**	**23.52%**	**79,849.80**	**10.20%**

Totals - Overall			
Group	Project Goals	Project To Date	Delta
Women	6.90%	9.78%	2.88%
Minority	15.30%	23.52%	8.22%
Veteran	8.00%	10.20%	2.20%

Notes:

(1) Statistics include all workforce reports that were received by MGM as of June 30, 2017.

(2) The total number of unique union workers that have worked on site is approximately 2,528. The 2,843 union workers identified above includes workers that have worked for multiple companies and/or multiple unions.



MGM
SPRINGFIELD

BOSTON HARBOR
Wynn

Wynn Boston Harbor | July 11, 2017

ACCESS & OPPORTUNITY COMMITTEE MONTHLY UPDATE JUNE 2017

Participation Goals Review

Consultant / Contractor Participation – Design Contracts:

Minority Business Enterprise (MBE): 7.9%

Women Business Enterprise (WBE): 10%

Veteran Business Enterprise (VBE): 1%

Contractor Participation – Construction Contracts:

Minority Business Enterprise (MBE): 5%

Women Business Enterprise (WBE): 5.4%

Veteran Business Enterprise (WBE): 1%

Workforce Participation – Construction (% of workforce hours):

Minorities: 15.3%

Women: 6.9%

Veterans: 3%

Design: M/W/VBE Participation

- As of June 30th, 21.0%, $12.0 million, of project design contracts have been awarded to M/W/VBEs.

	# Contract Awards	Goal	Awarded to Date	$ Awarded to Date
MBE	12	7.9%	*8.7%*	$5.0 M
WBE	11	10.0%	*5.2%*	$3.0 M
VBE	4	1.0%	*7.1%*	$4.0 M
TOTAL	***27***	***18.9%***	***21.0%***	**$12.0 M**

Design: M/W/VBE Participation, Contracts Awarded

MBE (12)	Consultant / Contractor	Location	Scope	Award Amount ($)	% Goal	% of Awarded Contracts
	Bryant Associates (Sub to AECOM)	Boston, MA	Surveying			
	Bukhari Design Studio	Las Vegas, NV	Interior Design			
	Crabtree McGrath (Sub to Jacobs)	Georgetown, MA	Food Service			
	C&C Consulting Engineers (Sub to AECOM)	Boston, MA	Surveying			
	DREAM Collaborative (Sub to Jacobs)	Boston, MA	Architecture			
	Eric Montelongo Irrigation Design	Orange, CA	Irrigation Design			
	Fernandez & Associates (Sub to Jacobs)	Byfield, MA	Fire Protection			
	Michael Hong Architects Inc.	Culver City, CA	Themed Architecture			
	Nobis Engineering (Sub to Bohler)	Concord, NH	Service Road Design			
	The Radio Frequency Network Company	Burbank, CA	Network Design			
	SAR Engineering (Sub to Jacobs)	Quincy, MA	MEP			
	Shen Milsom & Wilke (Sub to Jacobs)	New York, NY	Acoustics			
		TOTAL		**$5,016,896**	**7.9%**	**8.7%**
WBE (11)						
	Cleo Design	Las Vegas, NV	Interior Design			
	Comprehensive Environmental (Sub to AECOI	Marlborough, MA	Permitting, Environmental			
	Design Enterprise	Las Vegas, NV	Interior Design			
	Keville Enterprises (Sub to AECOM)	Boston, MA	Scheduling, Cost Estimating			
	Lumen Studio (Sub to AECOM)	Lowell, MA	Lighting Design			
	Pam Shadley Associates (Sub to Lifescapes)	Lexington, MA	Landscape Architecture			
	Pam Shadley Associates (Sub to AECOM)	Lexington, MA	Landscape Architecture			
	PEER Consultants (Sub to Bohler)	Burlington, MA	Construction Administration			
	Regina Villa Associates (Sub to AECOM)	Boston, MA	Public Relations / Outreach			
	Ryan Biggs Clark Davis	Clifton Park, NY	Indpendent Structural Review			
	Saam Architecture (Sub to Jacobs)	Boston, MA	Architecture			
		TOTAL		**$2,960,878**	**10.0%**	**5.2%**
VBE (4)						
	JBA Consulting Engineers (Sub to Jacobs)	Las Vegas, NV	MEP, FP, Telecomm			
	JBA Consulting Engineers	Las Vegas, NV	Audio Visual			
	Eslick Design Associates	Tulsa, OK	Signage			
	Fort Hill Infrastructure (Sub to AECOM)	Boston, MA	Traffic Engineering			
		TOTAL		**$4,064,518**	**1.0%**	**7.1%**
		TOTAL DIVERSE CONTRACTS		**$12,042,292**	**18.9%**	**21.0%**
		TOTAL QUALIFIED DESIGN AWARDS		***$57,441,195***		

Construction: M/W/VBE Participation

- As of June 30th, 15.5%, $156.6 million, of construction contracts have been awarded to M/W/VBEs.
- Construction contracts in June included awards to 2 MBEs, 5 WBEs, and 1 VBE.
- Negotiations with additional M/W/VBE sub-contractors and suppliers are underway, following awards to prime tier sub-contractors.

	# Contract Awards	Goal	Awarded to Date	$ Awarded to Date
MBE	38	5.0%	4.8%	$49.1 M
WBE	83	5.4%	9.8%	$99.2 M
VBE	26	1.0%	2.6%	$26.5 M
TOTAL	***131****	***11.4%***	***15.5%****	**$156.6 M***

Total Qualified Construction Spend = $1,011,967,368

** M/W/VBE contract awards report includes awards made to businesses with more than one diverse classification (i.e. M/WBE). Totals reported deduct any double counting due to awards to businesses with more than one diverse classification.*

Construction: MBE Participation, 38 Contracts Awarded

Sub-Contractor / Supplier	Location	Scope	Award Amount ($)	% Goal	% of Awarded Contracts
Andella Iron Inc.	Chelsea, MA	Rebar Install			
All Time Service, Inc. (M/WBE)	Jamaica Plain, MA	Cleaning			
Adonai Water (M/WBE)	Randolph, MA	Water Supply			
Adonai Water (M/WBE)	Randolph, MA	Water Supply			
Anvil Steel & Engineering (M/VBE)	Taunton, MA	Shear Stud Installation			
Anvil Steel & Engineering (M/VBE)	Taunton, MA	Rebar at main level			
ASA Environmental Products (M/WBE)	Stonington, CT	Drywall Materials Supply			
ASA Environmental Products (M/WBE)	Stonington, CT	Drywall Materials Supply			
Building Enclosure Associates	Charlestown, MA	Commissioning			
CDP Fastener Group	Brockton, MA	Ejector Pump Control Panel Supply			
Charter Contracting Company	Boston, MA	Remediation			
Charter Contracting Company	Boston, MA	Trucking			
Dependable Masonry Construction	North Reading, MA	Masonry			
Don Martin	Marshfield, MA	Paving			
Don Martin	Marshfield, MA	Paving			
D. Silva Trucking	Carver, MA	Trucking			
Duray J.F. Duncan Industries	Downey, CA	Food Service Equipment			
Edwards Group (M/WBE)	Mattapan, MA	Onsite Trucking/Soils Hauling			
E. G. Fisher Construction, Inc.	Worcester, MA	CIP Light RT Wall Concrete Work			
Evermore Light & Power (M/WBE)	Tewksbury, MA	ALC Install			
Fisher Contracting Corporation (M/WBE	Worcester, MA	Living Shore Line Earthwork			
FL&A Trucking	Dorchester, MA	Trucking			
Gira Steel (M/WBE)	West Columbia, SC	Steel Fabrication			
Independent Pipe Service	Houston, TX	Drill Casing Supply			
Independent Pipe Service	Houston, TX	Pipe Supplies			
JHP Industrial Supply Co. Inc.	Syracuse, NY	Pipe, Valves, Fittings			
Maria Fallon Electrical Services (M/WB	Millis, MA	Electrical Labor			
M-O-N Landscaping	North Dartmouth, MA	Erosion Control			
Moor Metals Inc	Holliston, MA	Pipe, Piles, Tile & Rod			
Moor Metals Inc	Holliston, MA	Metal Materials			
PMA Consultants	Ann Arbor, MI	Change Order Review			
Regis Steel	Fall River, MA	Rebar Cages			
Richard W. Reid Electrical	Billerica, MA	Electrical			
Richard W. Reid Electrical	Billerica, MA	Hotel Tower Electrical Labor			
Tavares, LLC	Providence, RI	Millwork Materials & Install Services			
Titan Roofing (M/VBE)	Quincy, MA	Roofing			
US Inspection & Consulting	Phoenix, AZ	Materials Testing			
Wood & Wire Fence	Lincoln, RI	Temporary Fence			
		TOTAL	**$49,078,365**	**5.0%**	**4.8%**

Construction: WBE Participation, 83 Contracts Awarded

Sub-Contractor / Supplier	Location	Scope	Award Amount ($)	% Goal	% of Awarded Contracts
ABC Soils, Inc.	Sudbury, MA	Soil Testing			
Adonai Water (M/WBE)	Randolph, MA	Water Supply			
Adonai Water (M/WBE)	Randolph, MA	Water Supply			
Angelini Plastering, Inc	North Reading, MA	Synthetic Stucco			
Albanese Brothers, Inc	Dracut, MA	Stone			
Albanese Brothers, Inc	Dracut, MA	Furnish stone & gravel			
Alliance Detective & Security	Everett, MA	Site Security			
Alliance Detective & Security	Everett, MA	Site Security			
All Time Service, Inc. (M/WBE)	Jamaica Plain, MA	Cleaning			
Applied Insulation	Plaistow, NH	HVAC Pipe & Duct Installation			
Architectural Products	Burlington, CT	Glass & Glazing Materials			
ASA Environmental Products (M/WBE)	Stonington, CT	Drywall Materials Supply			
ASA Environmental Products (M/WBE)	Stonington, CT	Drywall Materials Supply			
Back Bay Concrete	Wakefield, MA	Place and Finish Concrete Slab			
Brennan Consulting	Burlington, MA	Surveying			
BOSS Steel	Everett, MA	Steel Erection			
Boston Bridge & Steel	Methuen, MA	Catwalk Railing Fabrication			
Chapman Electric (W/VBE)	Sandwich, MA	ALC Installation			
Coghlin Electrical	Worcester, MA	Medium Voltage Electrical			
Coghlin Electrical	Worcester, MA	Podium North Electrical			
Consolidated Brick Supplies	Avon, MA	Masonry Accessories			
Charles George Trucking	Londonderry, NH	Trucking			
Dagle Electrical Construction	Woburn, MA	Electrical			
Delucca Fence Company	Methuen, MA	Fencing			
Delucca Fence Company	Methuen, MA	Fencing			
Edwards Group (M/WBE)	Mattapan, MA	Onsite Trucking/Soils Hauling			
Evermore Light & Power (M/WBE)	Tewksbury, MA	ALC Install			
Fabiano Oil Corp	Wrentham, MA	Fuel Supply			
Fabiano Oil Corp	Wrentham, MA	Fuel Supply			
Fabiano Oil Corp	Wrentham, MA	Fuel Supply			
Fisher Contracting Corporation (M/WBE	Worcester, MA	Living Shoreline Earthwork, Concrete			
General Safety Services Corp.	Canton, MA	Safety Equipment & Material			
Gira Steel (M/WBE)	West Columbia, SC	Steel Fabrication			
Granite City Electrical	Quincy, MA	Electrical Supplies			
Granite City Electrical	Quincy, MA	Electrical Supplies			
Granite City Electrical	Quincy, MA	Electrical Supplies			
Hat Creek Outfit	Rockland, MA	HVAC Supplies			
Hat Creek Outfit	Rockland, MA	Pipe, Fitting Valves Supplier			
Hat Creek Outfit	Rockland, MA	Pipe, Fitting Valves Supplier			
Heritage Construction	Watertown, MA	Supplies			
Imex Cargo	East boston	Trucking & Freight			

Construction: WBE Participation (cont.), 83 Contracts Awarded

Sub-Contractor / Supplier	Location	Scope	Award Amount ($)	% Goal	% of Awarded Contracts
Interstate Steel Sales, Inc.	Orchard Park, NY	Materials - Plates, Channels			
Jackson Glass	Roslindale, MA	Curtain Wall Installation			
J F Shine Mechanical	West Roxbury, MA	Plumbing Insulation			
JMD Building Products	New York, NY	Pipe supplies			
J. Rego Trucking	Taunton, MA	Trucking			
Keville Enterprises	Boston, MA	Construction Inspections			
L&L Contracting	Braintree, MA	Materials			
Lub-O-Line Industrial Oil	Somerville, MA	Lube & Fuel Supplier			
Lynn Ladder & Scaffolding	Lynn, MA	Scaffolding			
Melo's Rodbusters	South Dartmouth, MA	Reinforcing Steel Supply			
Modulease Corporation	Plainville, MA	Site Office Trailer			
Modulease Corporation	Plainville, MA	Storage Container			
Nobscot Supply Company	Framingham, MA	Supplies			
Novel Iron Works	Amesbury, MA	Steel Fabrication			
Pest End Inc	Methuen, MA	Pest Control			
P J Spillane	Everett, MA	Waterproofing			
P J Spillane	Everett, MA	Waterproofing			
P J Spillane	Everett, MA	Waterproofing			
Ramco	West Bridgewater, MA	Stakes, Hay Bales, Fence			
Rebars & Mesh	Haverhill, MA	Rebar Supply			
Rebars & Mesh	Haverhill, MA	Rebar Supply			
Rebars & Mesh	Haverhill, MA	Rebar Supply			
Rebars & Mesh	Haverhill, MA	Rebar at Lower Garage			
SOS Corporation	Milford, MA	Labor - Pre-Cast Masonry			
SOS Corporation	Milford, MA	Labor - Pre-Cast Masonry			
Southcoast Supplies	Fairhaven, MA	CMU, Mortar, and Grout			
Stadium Fuel	Peabody, MA	Fuel			
Taibi Equipment	Wakefield, MA	Equipment Rental			
Taycam LLC	Plymouth, MA	Equipment Rental			
Thompson Company	E. Weymouth, MA	Doors, Frames, Hardware			
Thompson Company	E. Weymouth, MA	Doors, Frames, Hardware			
Tools Unlimited	Stoughton, MA	Small tools supply			
Tools Unlimited	Stoughton, MA	Tools & Hanging Materials			
Tools Unlimited	Stoughton, MA	Saw Blades, Small Tools, PPE			
Turtle & Hughes	Linden, NJ	Commodities / Gear			
Urban Insulation	Salisbury, MA	Furnish, Install Pipe Insulation			
Villanova Construction	Roslindale, MA	Supplier			
Welch Associates Land Surveyors	West Bridgewater, MA	Layouts, As-built Surveys			
Welch Associates Land Surveyors	West Bridgewater, MA	Layouts, As-built Surveys			
Wang Commissioning	West Roxbury, MA	Building Commissioning			
William G. Moore	Freehold, NJ	Timber Piles Supply			
Wynco Distributors of New England	Wilmington, MA	Carpet Pad Vendor			
		TOTAL	**$99,186,800**	**5.4%**	**9.8%**

Construction: VBE Participation, 26 Contracts Awarded

Sub-Contractor / Supplier	Location	Scope	Award Amount ($)	% Goal	% of Awarded Contracts
Anvil Steel Engineering (M/VBE)	Taunton, MA	Shear Stud Installation			
Anvil Steel & Engineering (M/VBE)	Taunton, MA	Rebar at main level			
Arrow Security	Springfield, MA	Site Security			
Broco Oil	North Reading, MA	Fuel Supply			
Broco Oil	North Reading, MA	Fuel Supply			
Broco Oil	North Reading, MA	Fuel Supply			
Broco Oil	North Reading, MA	Fuel Supply			
Broco Oil	North Reading, MA	Fuel Supply			
Broco Oil	North Reading, MA	Fuel Supply			
Broco Oil	North Reading, MA	Fuel Supply			
Chapman Electric (W/VBE)	Sandwich, MA	ALC Installation			
Cobiax	Dedham, MA	Stud Rail Supply			
Eastern Exterior Wall	Allentown, PA	Pre-Engineered Walls			
Frisoli Electric	Holbrook, MA	Grounding Materials Supply			
Homeland Mechanical	Quincy, MA	Furnish, Install Trench Drains			
Homeland Mechanical	Quincy, MA	Pipe Fitter Labor			
J Rams	East Wareham, MA	Sign Installation			
KWL Inc.	Franklin, MA	Trucking, Freight			
Osprey Construction Supply	Sharon, MA	Pipe Hanger & Fastener Supply			
Osprey Construction Supply	Sharon, MA	Pipe Hanger & Fastener Supply			
Recon Outfitters	Sturbridge, MA	Water/slurry tanks			
Sourcing Solutions	Tigard, OR	Crane Mat Supplier			
Swag Tools	Waltham, MA	Miscellaneous Supplies			
Tansey Electric	Manchester, NH	Electrical Labor			
Titan Roofing (M/VBE)	Quincy, MA	Roofing			
Thompson & Lichtner, Inc.	Canton, MA	Materials Testing			
		TOTAL	**$26,460,313**	**1.0%**	**2.6%**

Construction: Workforce Participation

- As of June 30th, 718,290 hours of work had been completed on the project site by 1,967 workers.

- 468 minorities, 123 females, and 96 veterans have performed construction work on the project.

	# Workers*	# Diverse Workforce Hours*	Goal	% Diverse Workforce Hours to Date
Minority	468	*187.587.3*	15.3%	26.1%
Female	123	*50,664.5*	6.9%	7.1%
Veteran	96	*49,242.0*	3.0%	6.9%

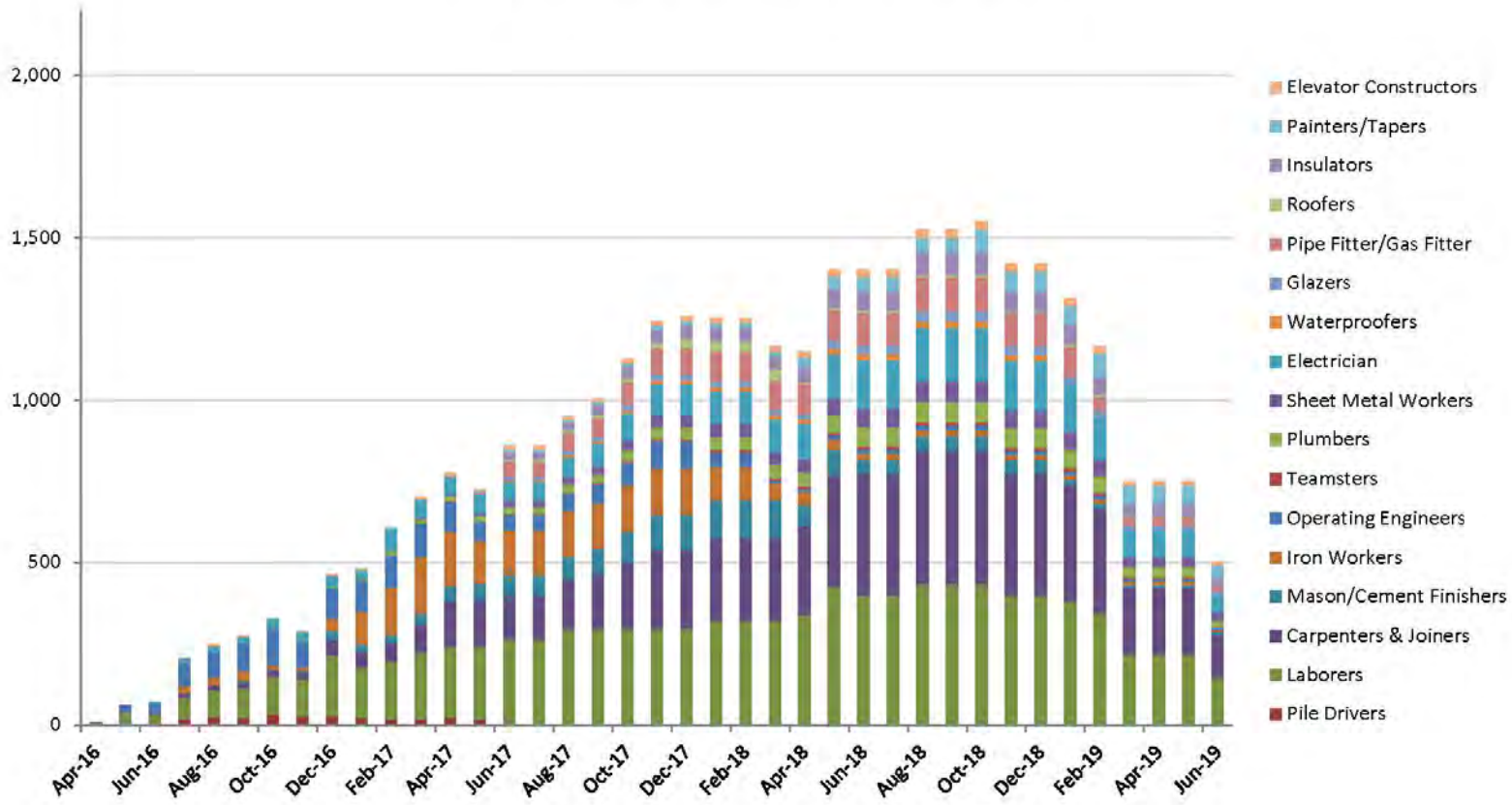
*Individual workers, and the hours worked by those individuals, may be counted in more than one diverse category.

Construction Workforce: Outreach

- Ongoing outreach and work with community partners and Career Centers, including monthly reminders about upcoming Building Trades Apprentice Application Opportunities. Continuing referrals for career seekers to apprenticeship programs and on-site sub-contractors.
- On-site sub-contractors notifications sent to all union walk-on applicants.
- **6/1:** Urban League Job Fair
- **6/2:** Building Pathways Class Site Tour
- **6/26:** IBEW Business Agent, Training Director Meeting – discussed upcoming needs and workforce diversity goals
- **6/27:** Malden Job Fair
- **6/29:** Boston Neighborhood Career Fair – East Boston

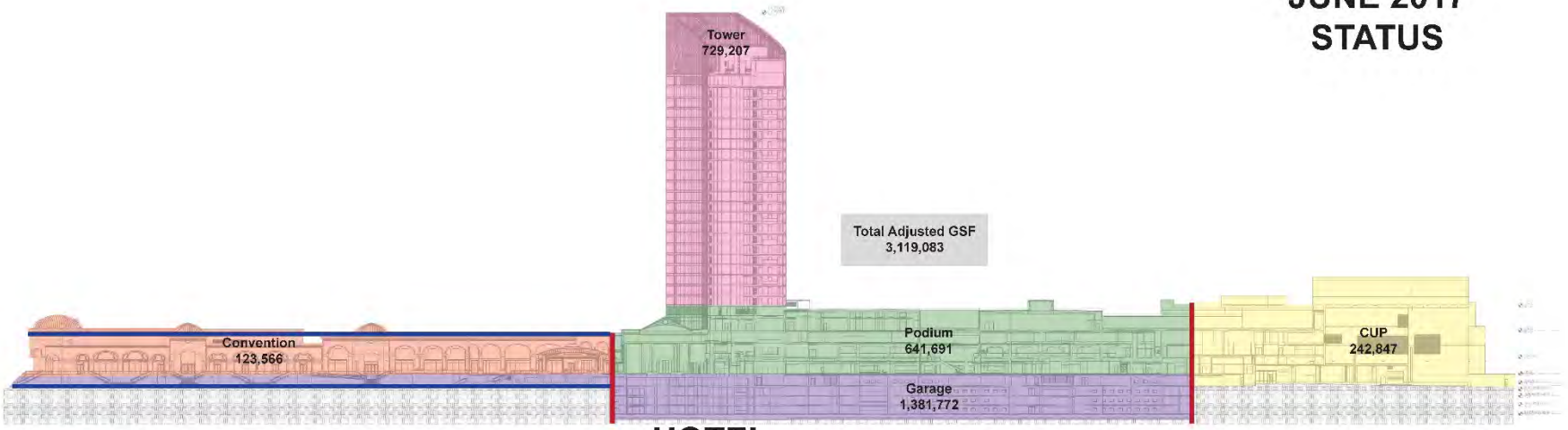
DO NOT
ENTER

Wynn Boston Harbor Labor Projection



For information purposes only. Subject to change without notice at Suffolk's discretion

JUNE 2017 STATUS

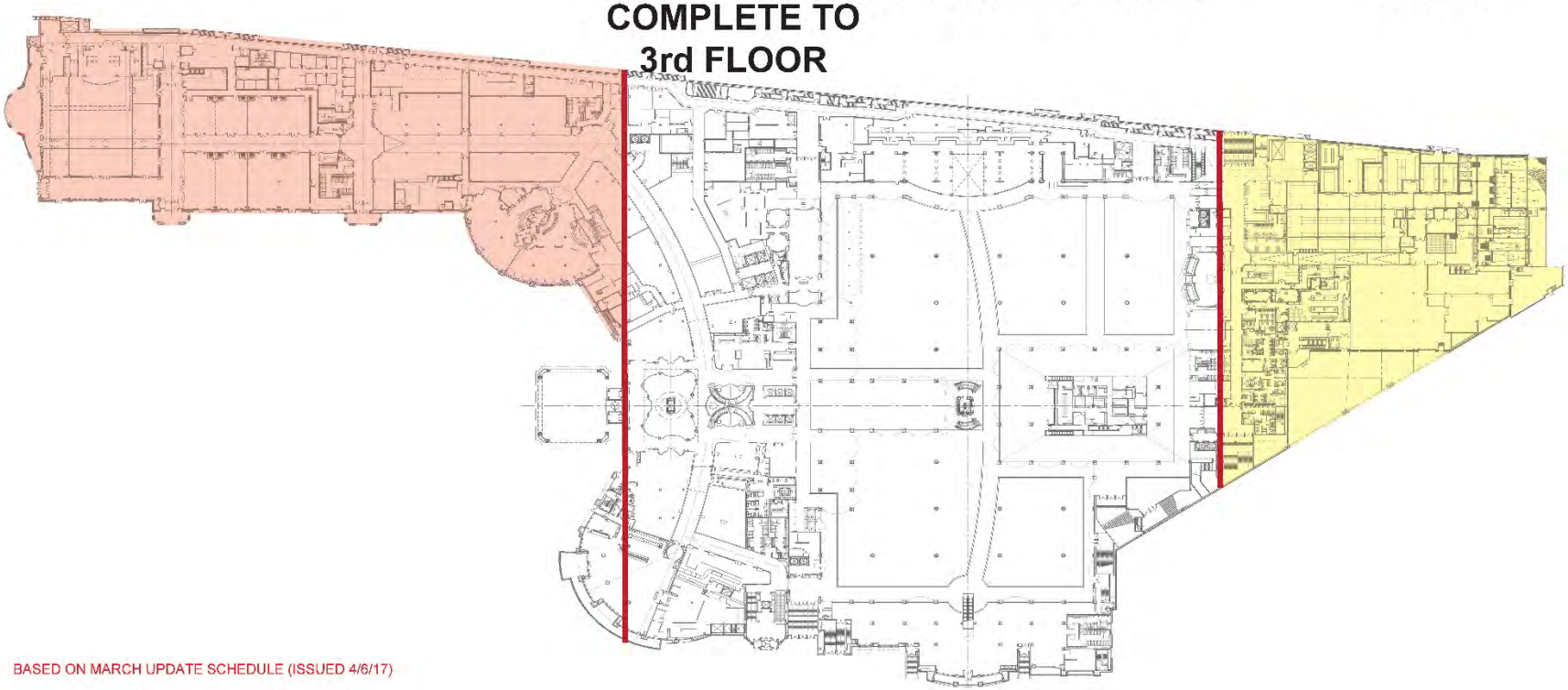


FOUNDATION WORK

HOTEL STRUCTURE COMPLETE TO 3rd FLOOR

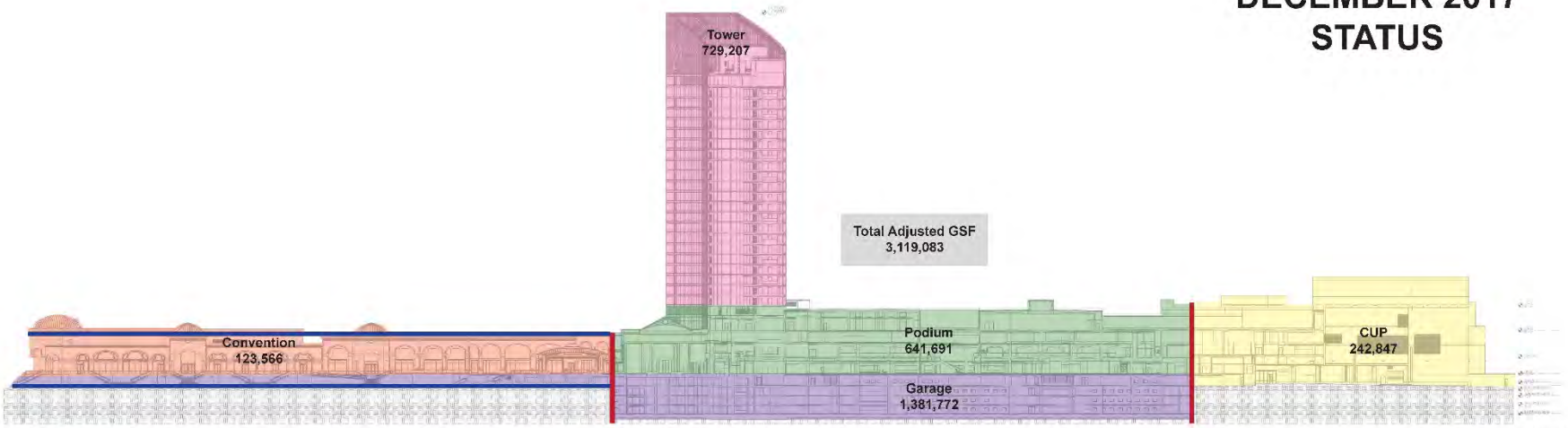
STRUCTURE BETWEEN B2 & B1

WEATHER TIGHT



BASED ON MARCH UPDATE SCHEDULE (ISSUED 4/6/17)

DECEMBER 2017 STATUS

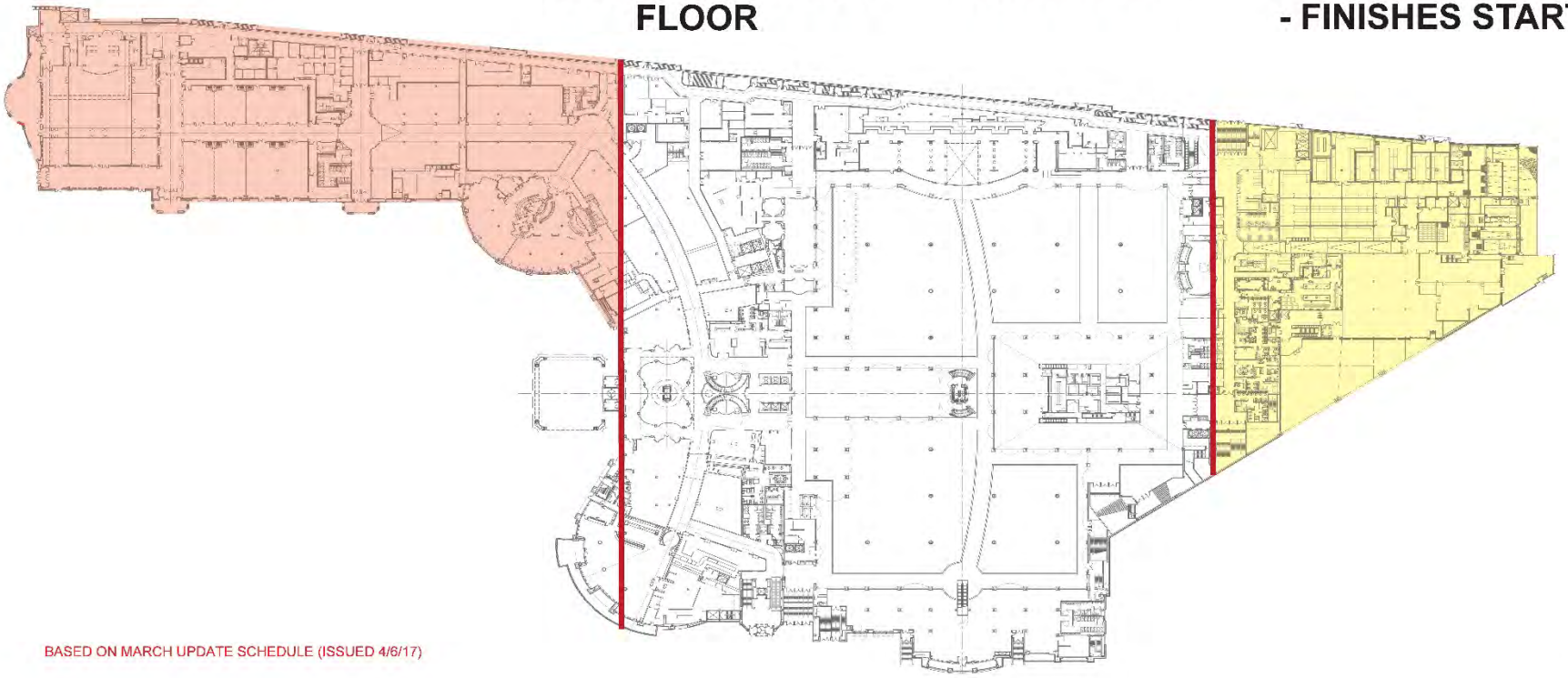


FACADE WORK ON GOING

STRUCTURE COMPLETE TO 27th FLOOR

FACADE COMPLETE

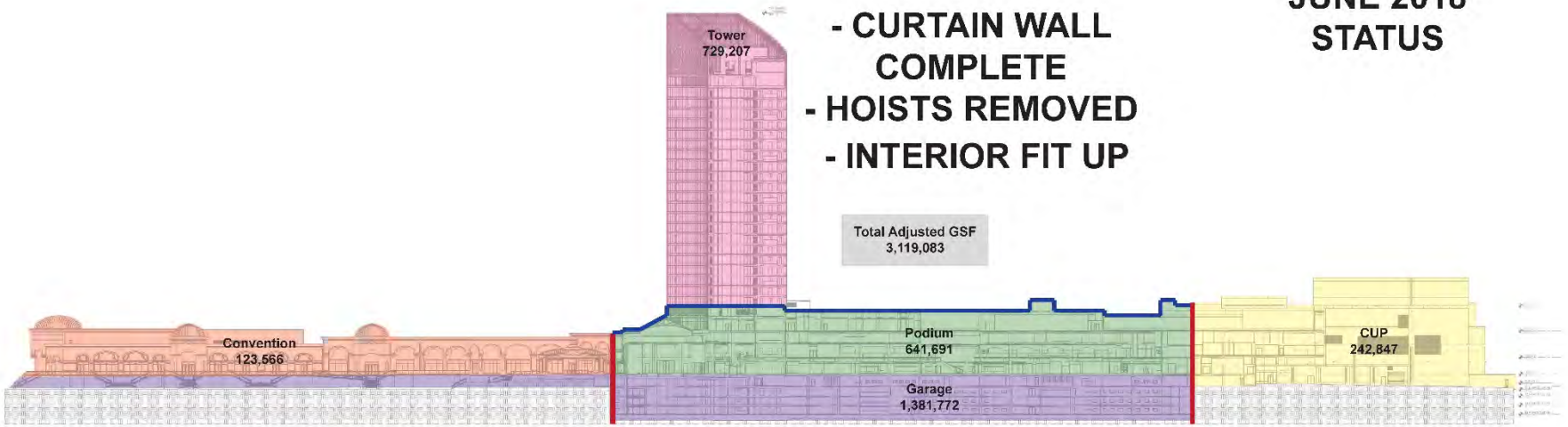
- MEP ROUGH INS COMPLETE
- FINISHES STARTING



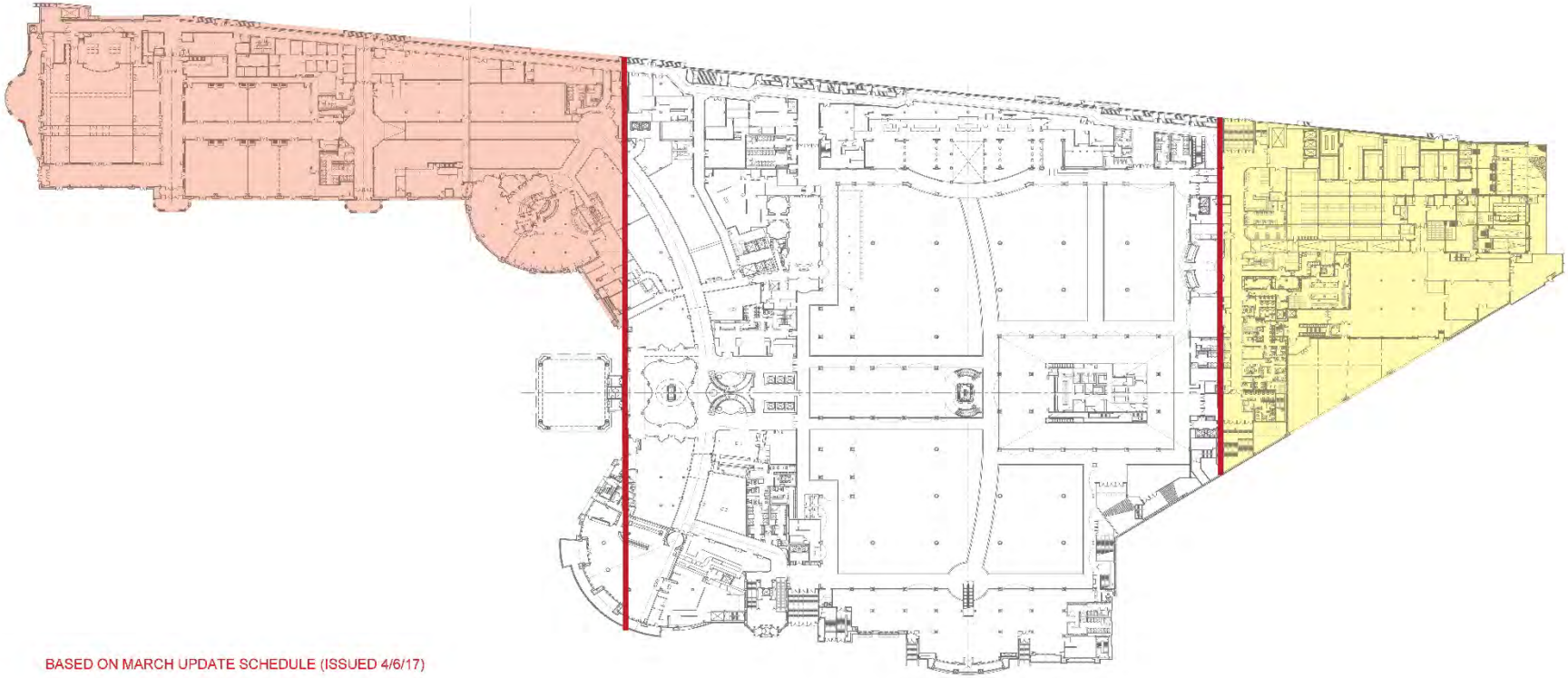
BASED ON MARCH UPDATE SCHEDULE (ISSUED 4/6/17)

JUNE 2018 STATUS

- CURTAIN WALL COMPLETE
- HOISTS REMOVED
- INTERIOR FIT UP



INTERIOR FIT OUT UNDERWAY | **INTERIOR FIT OUT UNDERWAY** | **PUNCH LIST**



BASED ON MARCH UPDATE SCHEDULE (ISSUED 4/6/17)

BOSTON HARBOR
Wynn

Workforce Summary Report

WYNN BOSTON HARBOR
Construction Workforce Diversity
Date Range: 9/2015 - 6/30/2017

	JUNE 2017											PROJECT TO DATE									
			MINORITY - Goal: 15.3%			FEMALE - Goal: 6.9%			VETERAN - Goal: 3.0%					MINORITY - Goal: 15.3%			FEMALE - Goal: 6.9%			VETERAN - Goal: 3.0%		
CONTRACTOR	Total Hours	Total # Workers	# Workers	Hours	%	# Workers	Hours	%	# Workers	Hours	%	Total Hours	Total # Workers	# Workers	Hours	%	# Workers	Hours	%	# Workers	Hours	%
Andella Iron Inc.	0.0	0	0	0.0	0.0%	0	0.0	0.0%	0	0.0	0.0%	565.0	4	3	511.0	90.4%	0	0.0	0.0%	0	0.0	0.0%
Angelini Plastering, Inc.	67.0	3	0	0.0	0.0%	0	0.0	0.0%	0	0.0	0.0%	67.0	3	0	0.0	0.0%	0	0.0	0.0%	0	0.0	0.0%
Anvil Steel Engineering, Inc.	54.0	3	1	21.0	38.9%	0	0.0	0.0%	1	21.0	38.9%	1,632.5	12	6	991.0	60.7%	0	0.0	0.0%	1	549.5	33.7%
Back Bay Concrete Corp.	93.0	11	2	16.0	17.2%	1	8.0	8.6%	0	0.0	0.0%	2,002.5	35	2	316.5	15.8%	2	33.5	1.7%	2	82.5	4.1%
BOSS Steel Inc.	0.0	0	0	0.0	0.0%	0	0.0	0.0%	0	0.0	0.0%	22,036.8	71	21	5,290.5	24.0%	3	1,406.0	6.4%	3	1,399.5	6.4%
Capco Steel Erection Company	272.0	5	2	100.0	36.8%	0	0.0	0.0%	0	0.0	0.0%	272.0	5	2	100.0	36.8%	0	0.0	0.0%	0	0.0	0.0%
Cashman Dredging & Marine Contracting	0.0	0	0	0.0	0.0%	0	0.0	0.0%	0	0.0	0.0%	200.0	2	0	0.0	0.0%	0	0.0	0.0%	0	0.0	0.0%
Cavalieri Construction Company, Inc.	0.0	0	0	0.0	0.0%	0	0.0	0.0%	0	0.0	0.0%	2,102.5	21	5	1,326.0	63.1%	0	0.0	0.0%	1	462.5	22.0%
Century Drywall, Inc.	1,623.0	15	5	584.0	36.0%	1	134.0	8.3%	0	0.0	0.0%	3,673.5	19	7	1,295.0	35.3%	1	246.0	6.7%	0	0.0	0.0%
Coastal Marine Construction	0.0	0	0	0.0	0.0%	0	0.0	0.0%	0	0.0	0.0%	2,223.5	15	0	0.0	0.0%	1	84.0	3.8%	1	116.5	5.2%
Coghlin Electrical Contractors, Inc.	1,682.0	11	2	306.5	18.2%	1	151.0	9.0%	1	150.0	8.9%	2,847.5	11	2	754.5	26.5%	1	183.0	6.4%	1	518.0	18.2%
Construction Drilling, Inc.	0.0	0	0	0.0	0.0%	0	0.0	0.0%	0	0.0	0.0%	499.5	4	1	8.0	1.6%	0	0.0	0.0%	0	0.0	0.0%
Costa Brothers Masonry, Inc.	1,376.5	16	3	128.0	9.3%	1	103.5	7.5%	0	0.0	0.0%	2,152.0	17	4	203.0	9.4%	1	107.5	5.0%	0	0.0	0.0%
Dagle Electrical Construction Corporation	0.0	0	0	0.0	0.0%	0	0.0	0.0%	0	0.0	0.0%	3,401.0	26	3	462.0	13.6%	0	0.0	0.0%	0	0.0	0.0%
Daniel Marr and Son Co.	7,783.0	93	12	894.0	11.5%	7	484.0	6.2%	7	596.0	7.7%	23,686.5	105	12	3,453.0	14.6%	7	1,373.5	5.8%	9	3,504.0	14.8%
DeLucca Fence Company	8.0	1	0	0.0	0.0%	0	0.0	0.0%	0	0.0	0.0%	857.5	32	6	135.0	15.7%	1	16.0	1.9%	1	24.0	2.8%
Dependable Masonry Construction Co.	0.0	0	0	0.0	0.0%	0	0.0	0.0%	0	0.0	0.0%	836.5	6	2	203.0	24.3%	0	0.0	0.0%	0	0.0	0.0%
Don Martin Corporation	74.0	8	3	27.5	37.2%	0	0.0	0.0%	0	0.0	0.0%	550.5	20	8	218.5	39.7%	0	0.0	0.0%	1	12.0	2.2%
D's Welding	0.0	0	0	0.0	0.0%	0	0.0	0.0%	0	0.0	0.0%	438.0	9	2	181.0	41.3%	0	0.0	0.0%	0	0.0	0.0%
E.H. Marchant Co. Inc.	10.0	1	0	0.0	0.0%	0	0.0	0.0%	0	0.0	0.0%	51.0	2	0	0.0	0.0%	0	0.0	0.0%	0	0.0	0.0%
E.M. Duggan, Inc.	1,363.0	13	3	316.0	23.2%	1	123.0	9.0%	3	360.0	26.4%	1,810.0	18	3	397.0	21.9%	2	179.0	9.9%	4	457.0	25.2%
Easton Concrete Cutting & Drilling LLC	0.0	0	0	0.0	0.0%	0	0.0	0.0%	0	0.0	0.0%	582.0	13	1	27.0	4.6%	0	0.0	0.0%	0	0.0	0.0%
Edward G. Sawyer Co., Inc.	2,631.5	25	6	581.0	22.1%	2	220.0	8.4%	1	113.0	4.3%	13,259.0	40	8	2,719.0	20.5%	3	1,211.5	9.1%	2	674.5	5.1%
Fischbach & Moore Electric Group, LLC	0.0	0	0	0.0	0.0%	0	0.0	0.0%	0	0.0	0.0%	996.0	7	1	8.0	0.8%	0	0.0	0.0%	0	0.0	0.0%
Fisher Contracting Corporation	783.0	6	1	120.0	15.3%	1	147.0	18.8%	0	0.0	0.0%	2,054.0	10	2	490.0	23.9%	3	533.0	25.9%	1	276.0	13.4%
Geologic Earth Exploration, Inc.	0.0	0	0	0.0	0.0%	0	0.0	0.0%	0	0.0	0.0%	72.5	2	0	0.0	0.0%	0	0.0	0.0%	0	0.0	0.0%
Griffin Door dba Overhead Door Specialities	0.0	0	0	0.0	0.0%	0	0.0	0.0%	0	0.0	0.0%	112.0	2	0	0.0	0.0%	0	0.0	0.0%	0	0.0	0.0%
Hayward Baker Inc.	255.0	10	6	143.0	56.1%	0	0.0	0.0%	0	0.0	0.0%	9,463.0	50	14	1,937.0	20.5%	2	250.0	2.6%	1	365.5	3.9%
Hub Foundation Co., Inc.	0.0	0	0	0.0	0.0%	0	0.0	0.0%	0	0.0	0.0%	17,917.5	44	6	2,839.5	15.8%	2	1,164.0	6.5%	6	4,205.0	23.5%
J & M Brown Company, Inc.	0.0	0	0	0.0	0.0%	0	0.0	0.0%	0	0.0	0.0%	0.0	0	0	0.0	0.0%	0	0.0	0.0%	0	0.0	0.0%
J Rams Inc	0.0	0	0	0.0	0.0%	0	0.0	0.0%	0	0.0	0.0%	17.0	2	0	0.0	0.0%	0	0.0	0.0%	1	8.0	47.1%
J. Derenzo Co.	3,503.5	30	6	753.5	21.5%	4	509.0	14.5%	4	515.0	14.7%	104,810.9	91	15	22,967.0	21.9%	10	9,461.5	9.0%	9	9,119.5	8.7%
J.C. Cannistraro	1,624.0	17	14	1,288.0	79.3%	2	136.0	8.4%	1	70.0	4.3%	3,774.0	22	16	2,564.0	67.9%	3	664.0	17.6%	1	376.0	10.0%
J.C. Higgins Corp	672.0	11	2	112.0	16.7%	0	0.0	0.0%	0	0.0	0.0%	4,327.0	25	5	1,258.0	29.1%	0	0.0	0.0%	1	285.0	6.6%
J.F. White Contracting Company, Inc	2,531.0	20	3	253.0	10.0%	2	279.0	11.0%	0	0.0	0.0%	21,548.0	34	4	2,907.0	13.5%	2	3,310.5	15.4%	3	1,055.0	4.9%
John W. Egan Co., Inc.	0.0	0	0	0.0	0.0%	0	0.0	0.0%	0	0.0	0.0%	40.0	1	0	0.0	0.0%	0	0.0	0.0%	0	0.0	0.0%
JR Vinagro Corp.	0.0	0	0	0.0	0.0%	0	0.0	0.0%	0	0.0	0.0%	884.0	11	4	780.0	88.2%	0	0.0	0.0%	0	0.0	0.0%
K Safe Corp	0.0	0	0	0.0	0.0%	0	0.0	0.0%	0	0.0	0.0%	0.0	0	0	0.0	0.0%	0	0.0	0.0%	0	0.0	0.0%
K&H Electrical Systems, Inc.	593.0	7	1	101.5	17.1%	0	0.0	0.0%	0	0.0	0.0%	9,706.0	29	8	2,682.0	27.6%	1	425.5	4.4%	1	120.5	1.2%
K&M Fire Protection Services, Inc.	205.0	6	1	35.0	17.1%	0	0.0	0.0%	2	70.0	34.1%	845.5	9	1	161.0	19.0%	0	0.0	0.0%	2	269.0	31.8%
LCN, Inc.	272.0	15	2	16.0	5.9%	1	152.0	55.9%	0	0.0	0.0%	645.5	17	4	50.0	7.7%	1	491.5	76.1%	0	0.0	0.0%
Leading Way Construction Co., Inc.	0.0	0	0	0.0	0.0%	0	0.0	0.0%	0	0.0	0.0%	96.0	6	0	0.0	0.0%	0	0.0	0.0%	0	0.0	0.0%
Liberty Construction Services	8,760.5	79	21	2,418.5	27.6%	9	837.5	9.6%	2	182.0	2.1%	94,005.5	187	50	25,239.5	26.8%	20	8,744.0	9.3%	4	2,790.0	3.0%
Liberty Equipment and Supply	124.0	2	0	0.0	0.0%	0	0.0	0.0%	0	0.0	0.0%	7,141.0	14	2	1,986.0	27.8%	2	655.0	9.2%	1	1,217.0	17.0%
Lockwood Remediation	0.0	0	0	0.0	0.0%	0	0.0	0.0%	0	0.0	0.0%	32.0	1	0	0.0	0.0%	0	0.0	0.0%	0	0.0	0.0%
Lund Rebar Services, Inc.	7,584.0	61	23	3,351.0	44.2%	4	516.0	6.8%	4	540.0	7.1%	44,373.5	91	33	16,738.0	37.7%	9	2,400.0	5.4%	4	3,094.0	7.0%
M.L. McDonald Sales Company, LLC	2,182.0	24	2	131.0	6.0%	1	112.0	5.1%	3	254.0	11.6%	4,850.5	25	3	253.0	5.2%	1	112.0	2.3%	3	1,053.5	21.7%
Mass Bay Electrical Corp.	4.0	1	1	4.0	100.0%	0	0.0	0.0%	0	0.0	0.0%	2,241.0	36	2	34.0	1.5%	1	112.0	5.0%	0	0.0	0.0%
Maxim Crane Works, L.P.	1,482.5	13	3	358.5	24.2%	1	130.0	8.8%	2	254.0	17.1%	17,692.5	38	6	3,574.5	20.2%	1	827.5	4.7%	2	1,985.0	11.2%
McCusker-Gill, Inc.	709.0	8	2	225.0	31.7%	1	112.0	15.8%	0	0.0	0.0%	1,923.0	12	2	418.0	21.7%	1	185.0	9.6%	0	0.0	0.0%
McGregor Industries, Inc.	584.0	4	0	0.0	0.0%	1	160.0	27.4%	0	0.0	0.0%	1,480.0	5	0	0.0	0.0%	1	376.0	25.4%	0	0.0	0.0%
McPhee Electric Ltd.	504.0	5	1	152.0	30.2%	1	58.0	11.5%	1	46.0	9.1%	3,199.0	10	2	781.0	24.4%	1	242.0	7.6%	1	205.0	6.4%

	JUNE 2017											PROJECT TO DATE									
			MINORITY - Goal: 15.3%			FEMALE - Goal: 6.9%			VETERAN - Goal: 3.0%					MINORITY - Goal: 15.3%			FEMALE - Goal: 6.9%			VETERAN - Goal: 3.0%		
CONTRACTOR	Total Hours	Total # Workers	# Workers	Hours	%	# Workers	Hours	%	# Workers	Hours	%	Total Hours	Total # Workers	# Workers	Hours	%	# Workers	Hours	%	# Workers	Hours	%
Melo's Rodbusters, Inc.	48.0	2	1	16.0	33.3%	0	0.0	0.0%	1	16.0	33.3%	2,070.5	6	4	1,151.0	55.6%	0	0.0	0.0%	1	515.0	24.9%
Midnight Iron Construction Management Inc.	0.0	0	0	0.0	0.0%	0	0.0	0.0%	0	0.0	0.0%	32.0	1	0	0.0	0.0%	0	0.0	0.0%	0	0.0	0.0%
MON Landscaping Inc.	0.0	0	0	0.0	0.0%	0	0.0	0.0%	0	0.0	0.0%	96.0	7	0	0.0	0.0%	0	0.0	0.0%	0	0.0	0.0%
Moretrench	0.0	0	0	0.0	0.0%	0	0.0	0.0%	0	0.0	0.0%	18,672.5	37	11	5,834.0	31.2%	3	302.0	1.6%	2	1,169.5	6.3%
MTK Construction Services, Inc.	0.0	0	0	0.0	0.0%	0	0.0	0.0%	0	0.0	0.0%	287.0	10	8	254.0	88.5%	0	0.0	0.0%	0	0.0	0.0%
NER Construction Mgmnt	315.0	7	0	0.0	0.0%	0	0.0	0.0%	0	0.0	0.0%	827.5	9	0	0.0	0.0%	0	0.0	0.0%	0	0.0	0.0%
NewRoads Environmental	128.0	4	4	128.0	100.0%	0	0.0	0.0%	0	0.0	0.0%	7,793.5	36	35	7,746.5	99.4%	4	1,412.0	18.1%	1	164.0	2.1%
NorthStar Contracting Group, Inc	0.0	0	0	0.0	0.0%	0	0.0	0.0%	0	0.0	0.0%	37.0	2	1	12.0	32.4%	0	0.0	0.0%	0	0.0	0.0%
Otis Elevator Company	250.8	12	2	13.0	5.2%	1	10.0	4.0%	0	0.0	0.0%	418.3	17	2	33.0	7.9%	1	30.0	7.2%	0	0.0	0.0%
P.J. Spillane Company, Inc.	0.0	0	0	0.0	0.0%	0	0.0	0.0%	0	0.0	0.0%	629.0	10	3	154.0	24.5%	0	0.0	0.0%	0	0.0	0.0%
Pick Crane Service, Inc.	36.0	2	0	0.0	0.0%	0	0.0	0.0%	0	0.0	0.0%	47.0	2	0	0.0	0.0%	0	0.0	0.0%	0	0.0	0.0%
R.J. Cobb LTD	0.0	0	0	0.0	0.0%	0	0.0	0.0%	0	0.0	0.0%	48.0	2	0	0.0	0.0%	0	0.0	0.0%	0	0.0	0.0%
Rapid Flow Inc.	74.5	1	0	0.0	0.0%	0	0.0	0.0%	0	0.0	0.0%	1,346.0	1	0	0.0	0.0%	0	0.0	0.0%	0	0.0	0.0%
Regis Steel Corporation	0.0	0	0	0.0	0.0%	0	0.0	0.0%	0	0.0	0.0%	6,283.5	24	6	1,415.5	22.5%	3	613.0	9.8%	0	0.0	0.0%
Richard W. Reid Electric Company Inc.	0.0	0	0	0.0	0.0%	0	0.0	0.0%	0	0.0	0.0%	34.0	3	2	16.0	47.1%	0	0.0	0.0%	0	0.0	0.0%
S&A Cranes LLC	0.0	0	0	0.0	0.0%	0	0.0	0.0%	0	0.0	0.0%	34.0	4	0	0.0	0.0%	0	0.0	0.0%	1	8.0	23.5%
S&F Concrete Contractors, Inc.	34,118.5	218	63	10,348.0	30.3%	11	1,753.0	5.1%	11	1,724.0	5.1%	145,831.0	291	76	44,837.0	30.7%	12	7,133.5	4.9%	13	7,422.5	5.1%
Silverback Construction Inc.	0.0	0	0	0.0	0.0%	0	0.0	0.0%	0	0.0	0.0%	416.0	18	1	27.0	6.5%	0	0.0	0.0%	0	0.0	0.0%
SOS Corporation	32.0	1	0	0.0	0.0%	0	0.0	0.0%	0	0.0	0.0%	139.0	1	0	0.0	0.0%	0	0.0	0.0%	0	0.0	0.0%
Sunrise Erectors, Inc.	1,987.0	19	2	207.5	10.4%	1	25.5	1.3%	2	174.5	8.8%	2,824.0	20	2	308.5	10.9%	1	25.5	0.9%	2	326.5	11.6%
T&T Electrical Contractors, Inc.	96.0	3	1	48.0	50.0%	0	0.0	0.0%	0	0.0	0.0%	354.0	3	1	184.0	52.0%	0	0.0	0.0%	0	0.0	0.0%
The Railroad Associates Corporation	0.0	0	0	0.0	0.0%	0	0.0	0.0%	0	0.0	0.0%	68.5	3	0	0.0	0.0%	0	0.0	0.0%	0	0.0	0.0%
The Welch Corporation	0.0	0	0	0.0	0.0%	0	0.0	0.0%	0	0.0	0.0%	11,582.5	21	2	1,308.0	11.3%	3	1,057.0	9.1%	2	1,225.0	10.6%
Titan Roofing, Inc.	1,264.5	25	8	484.0	38.3%	2	152.0	12.0%	0	0.0	0.0%	1,278.0	25	8	484.0	37.9%	2	152.0	11.9%	0	0.0	0.0%
TREVIICOS CORPORATION	0.0	0	0	0.0	0.0%	0	0.0	0.0%	0	0.0	0.0%	58,881.0	85	22	15,285.5	26.0%	7	4,090.5	6.9%	3	2,630.0	4.5%
UTEC Constructors LLC	0.0	0	0	0.0	0.0%	0	0.0	0.0%	0	0.0	0.0%	688.0	9	1	116.0	16.9%	0	0.0	0.0%	0	0.0	0.0%
Vynorius Piledriving Inc.	288.0	5	1	24.0	8.3%	0	0.0	0.0%	1	120.0	41.7%	13,437.3	32	3	1,802.3	13.4%	3	657.5	4.9%	4	1,557.5	11.6%
WES Construction Corp	0.0	0	0	0.0	0.0%	0	0.0	0.0%	0	0.0	0.0%	4,134.0	15	1	356.5	8.6%	1	398.0	9.6%	0	0.0	0.0%
Wood & Wire Fence Co. Inc	0.0	0	0	0.0	0.0%	0	0.0	0.0%	0	0.0	0.0%	8.0	2	1	4.0	50.0%	0	0.0	0.0%	0	0.0	0.0%
TOTAL	**88,047.8**	**823**	**210**	**23,704.5**	**26.9%**	**57**	**6,312.5**	**7.2%**	**47**	**5,205.5**	**5.9%**	**718,290.2**	**1,967**	**468**	**187,587.3**	**26.1%**	**123**	**50,664.5**	**7.1%**	**96**	**49,242.0**	**6.9%**

SUMMARY PERFORMANCE: PROJECT TO DATE

	# Workers	Hours	Goal	Project to Date
Minority	468	187,587.3	15.3%	26.1%
Female	123	50,664.5	6.9%	7.1%
Veteran	96	49,242.0	3.0%	6.9%

Workforce Summary Report

WYNN BOSTON HARBOR
Construction Workforce Diversity
Date Range: 9/2015 - 6/30/2017

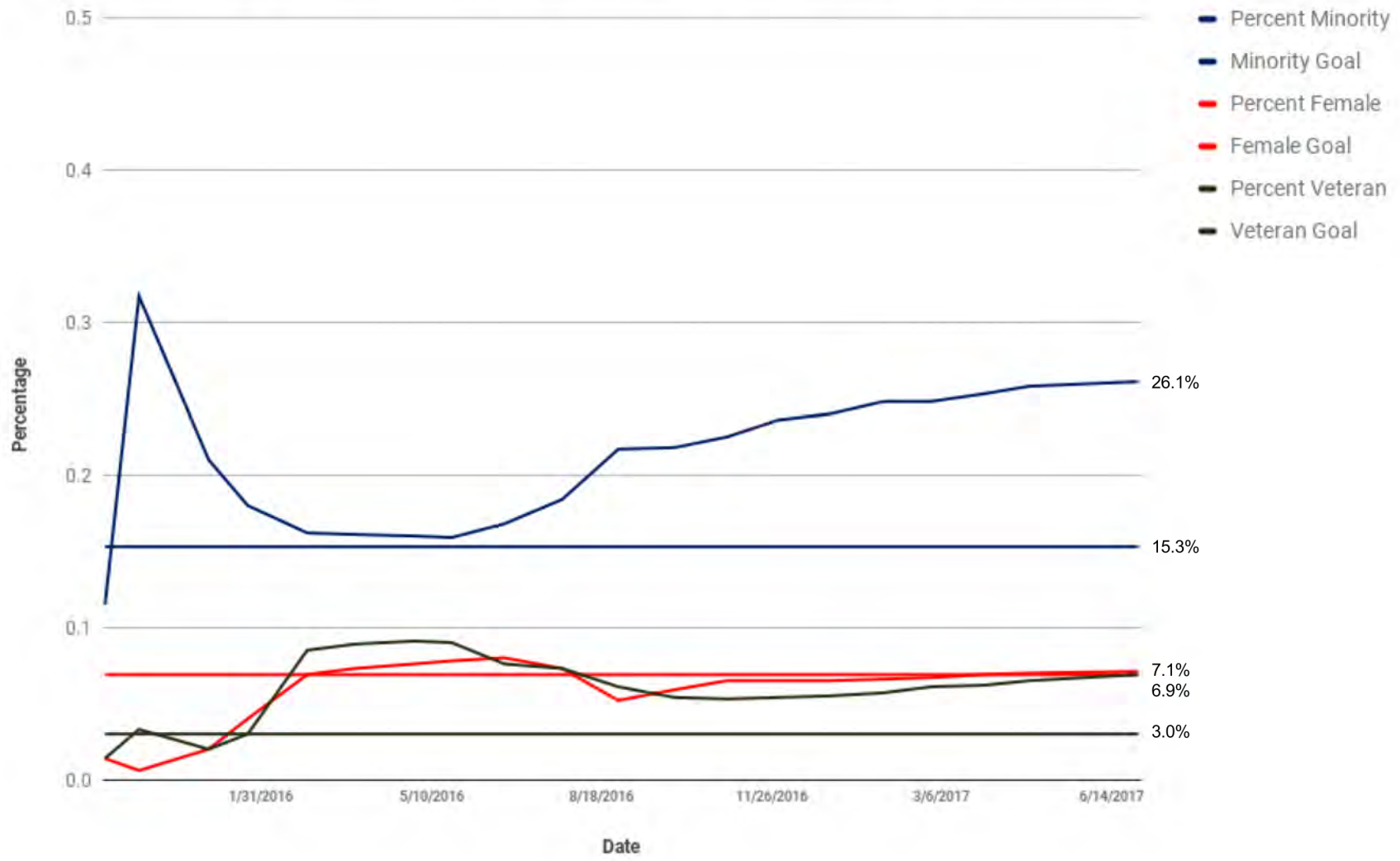
	JUNE 2017											
			MINORITY - Goal: 15.3%			FEMALE - Goal: 6.9%			VETERAN - Goal: 3.0%			
LOCAL TRADE UNION	Total Hours	Total # Workers	# Workers	Hours	%	# Workers	Hours	%	# Workers	Hours	%
Asbestos Workers Local 6	0.0	0	0	0.0	0.0%	0	0.0	0.0%	0	0.0	0.0%
Boilermakers Local 29	0.0	0	0	0.0	0.0%	0	0.0	0.0%	0	0.0	0.0%
Bricklayers Local 3 Eastern Mass.	1,021.5	16	1	16.0	1.6%	1	103.5	10.1%	0	0.0	0.0%
Carpenters Local 107	369.5	2	0	0.0	0.0%	0	0.0	0.0%	0	0.0	0.0%
Carpenters Local 108	550.0	3	3	550.0	100.0%	0	0.0	0.0%	0	0.0	0.0%
Carpenters Local 111	881.0	5	3	568.0	64.5%	0	0.0	0.0%	0	0.0	0.0%
Carpenters Local 1305	546.0	4	2	282.0	51.6%	0	0.0	0.0%	0	0.0	0.0%
Carpenters Local 218	8,382.5	55	15	2,330.5	27.8%	6	1,005.0	12.0%	4	750.0	8.9%
Carpenters Local 26	177.0	2	1	118.0	66.7%	0	0.0	0.0%	0	0.0	0.0%
Carpenters Local 275	435.0	3	0	0.0	0.0%	0	0.0	0.0%	0	0.0	0.0%
Carpenters Local 33	5,630.0	36	8	1,285.5	22.8%	2	214.5	3.8%	3	524.0	9.3%
Carpenters Local 40	620.5	3	0	0.0	0.0%	0	0.0	0.0%	0	0.0	0.0%
Carpenters Local 424	238.5	2	0	0.0	0.0%	0	0.0	0.0%	1	166.5	69.8%
Carpenters Local 475	393.0	3	0	0.0	0.0%	0	0.0	0.0%	0	0.0	0.0%
Carpenters Local 535	209.5	2	0	0.0	0.0%	0	0.0	0.0%	0	0.0	0.0%
Carpenters Local 624	1,372.0	15	4	414.0	30.2%	1	104.0	7.6%	2	123.0	9.0%
Carpenters Local 67	1,582.0	11	5	589.0	37.2%	0	0.0	0.0%	1	32.0	2.0%
Carpenters Local 94	8.0	1	0	0.0	0.0%	0	0.0	0.0%	0	0.0	0.0%
Electricians Local 103 I.B.E.W.	5,782.5	67	14	1,209.0	20.9%	5	581.0	10.0%	3	309.0	5.3%
Electricians Local 104 I.B.E.W	0.0	0	0	0.0	0.0%	0	0.0	0.0%	0	0.0	0.0%
Elevator Constructors Local 4	250.8	12	2	13.0	5.2%	1	10.0	4.0%	0	0.0	0.0%
Floorcoverers Local 2168	0.0	0	0	0.0	0.0%	0	0.0	0.0%	0	0.0	0.0%
Iron Workers Local 7	17,001.5	174	39	4,382.0	25.8%	12	1,160.0	6.8%	13	1,173.0	6.9%
Laborers Local 133	59.5	2	1	35.5	59.7%	0	0.0	0.0%	0	0.0	0.0%
Laborers Local 138	229.5	4	2	212.0	92.4%	0	0.0	0.0%	0	0.0	0.0%
Laborers Local 14	0.0	0	0	0.0	0.0%	0	0.0	0.0%	0	0.0	0.0%
Laborers Local 1421 (Wreckers)	128.0	4	4	128.0	100.0%	0	0.0	0.0%	0	0.0	0.0%
Laborers Local 146	0.0	0	0	0.0	0.0%	0	0.0	0.0%	0	0.0	0.0%
Laborers Local 151	1,468.0	12	4	471.0	32.1%	0	0.0	0.0%	0	0.0	0.0%
Laborers Local 175	2,017.0	13	7	1,384.0	68.6%	0	0.0	0.0%	1	207.0	10.3%
Laborers Local 22	14,752.5	104	30	4,244.0	28.8%	17	1,930.5	13.1%	2	230.0	1.6%
Laborers Local 223	2,033.0	13	3	409.0	20.1%	0	0.0	0.0%	0	0.0	0.0%
Laborers Local 230	0.0	0	0	0.0	0.0%	0	0.0	0.0%	0	0.0	0.0%
Laborers Local 243	165.0	2	0	0.0	0.0%	0	0.0	0.0%	0	0.0	0.0%
Laborers Local 271	414.5	4	1	200.0	48.3%	0	0.0	0.0%	0	0.0	0.0%
Laborers Local 385	435.5	3	2	220.5	50.6%	0	0.0	0.0%	0	0.0	0.0%
Laborers Local 39	0.0	0	0	0.0	0.0%	0	0.0	0.0%	0	0.0	0.0%
Laborers Local 401	1,437.0	14	1	123.0	8.6%	1	112.0	7.8%	2	222.0	15.4%
Laborers Local 401E	136.0	2	0	0.0	0.0%	0	0.0	0.0%	1	32.0	23.5%
Laborers Local 429	201.0	1	0	0.0	0.0%	0	0.0	0.0%	0	0.0	0.0%
Laborers Local 455	0.0	0	0	0.0	0.0%	0	0.0	0.0%	0	0.0	0.0%
Laborers Local 473	0.0	0	0	0.0	0.0%	0	0.0	0.0%	0	0.0	0.0%
Laborers Local 547	0.0	0	0	0.0	0.0%	0	0.0	0.0%	0	0.0	0.0%
Laborers Local 560	608.0	4	0	0.0	0.0%	0	0.0	0.0%	0	0.0	0.0%
Laborers Local 596	0.0	0	0	0.0	0.0%	0	0.0	0.0%	0	0.0	0.0%
Laborers Local 609	1,509.0	14	4	473.0	31.3%	0	0.0	0.0%	1	48.0	3.2%
Laborers Local 610	533.5	4	0	0.0	0.0%	0	0.0	0.0%	0	0.0	0.0%
Laborers Local 611	0.0	0	0	0.0	0.0%	0	0.0	0.0%	0	0.0	0.0%
Laborers Local 665	0.0	0	0	0.0	0.0%	0	0.0	0.0%	0	0.0	0.0%
Laborers Local 675	0.0	0	0	0.0	0.0%	0	0.0	0.0%	0	0.0	0.0%
Laborers Local 721	302.5	4	1	9.5	3.1%	0	0.0	0.0%	0	0.0	0.0%
Laborers Local 876	36.0	3	1	17.0	47.2%	0	0.0	0.0%	0	0.0	0.0%
Laborers Local 88 (Tunnel Workers)	0.0	0	0	0.0	0.0%	0	0.0	0.0%	0	0.0	0.0%

	PROJECT TO DATE										
			MINORITY - Goal: 15.3%			FEMALE - Goal: 6.9%			VETERAN - Goal: 3.0%		
Total Hours	Total # Workers	# Workers	Hours	%	# Workers	Hours	%	# Workers	Hours	%
0.0	0	0	0.0	0.0%	0	0.0	0.0%	0	0.0	0.0%
64.0	2	0	0.0	0.0%	0	0.0	0.0%	0	0.0	0.0%
2,729.0	26	4	336.0	12.3%	1	107.5	3.9%	0	0.0	0.0%
1,980.0	2	0	0.0	0.0%	0	0.0	0.0%	0	0.0	0.0%
1,650.5	3	3	1,650.5	100.0%	0	0.0	0.0%	0	0.0	0.0%
2,266.5	5	3	1,726.5	76.2%	0	0.0	0.0%	0	0.0	0.0%
2,070.0	8	2	971.0	46.9%	0	0.0	0.0%	0	0.0	0.0%
44,876.0	85	26	13,196.0	29.4%	9	5,142.0	11.5%	6	3,467.5	7.7%
1,327.0	3	1	324.0	24.4%	0	0.0	0.0%	0	0.0	0.0%
3,311.5	4	0	0.0	0.0%	0	0.0	0.0%	0	0.0	0.0%
27,643.5	45	8	6,231.0	22.5%	2	1,284.5	4.6%	3	3,196.5	11.6%
2,961.0	3	0	0.0	0.0%	0	0.0	0.0%	0	0.0	0.0%
726.5	2	0	0.0	0.0%	0	0.0	0.0%	1	318.5	43.8%
2,176.0	4	1	160.0	7.4%	0	0.0	0.0%	0	0.0	0.0%
281.5	3	0	0.0	0.0%	0	0.0	0.0%	0	0.0	0.0%
6,505.0	27	5	2,187.0	33.6%	2	392.0	6.0%	2	390.0	6.0%
8,941.0	12	5	3,805.5	42.6%	0	0.0	0.0%	1	293.0	3.3%
40.0	1	0	0.0	0.0%	0	0.0	0.0%	0	0.0	0.0%
36,268.0	171	33	7,690.5	21.2%	7	2,553.5	7.0%	5	1,518.0	4.2%
1,041.5	18	1	116.0	11.1%	1	112.0	10.8%	0	0.0	0.0%
2,483.0	24	3	610.3	24.6%	1	30.0	1.2%	1	569.5	22.9%
0.0	0	0	0.0	0.0%	0	0.0	0.0%	0	0.0	0.0%
103,919.8	341	89	29,831.0	28.7%	23	6,168.5	5.9%	18	9,062.0	8.7%
1,248.0	5	2	72.5	5.8%	0	0.0	0.0%	0	0.0	0.0%
1,245.5	8	2	1,032.0	82.9%	0	0.0	0.0%	0	0.0	0.0%
0.0	0	0	0.0	0.0%	0	0.0	0.0%	0	0.0	0.0%
7,628.5	33	32	7,581.5	99.4%	4	1,412.0	18.5%	1	164.0	2.1%
0.0	0	0	0.0	0.0%	0	0.0	0.0%	0	0.0	0.0%
15,407.0	29	5	5,563.5	36.1%	2	2,324.0	15.1%	0	0.0	0.0%
9,057.0	24	9	5,777.5	63.8%	0	0.0	0.0%	1	835.0	9.2%
135,017.4	296	88	44,357.5	32.9%	40	18,308.0	13.6%	9	4,150.0	3.1%
14,566.0	30	10	4,589.0	31.5%	0	0.0	0.0%	0	0.0	0.0%
0.0	0	0	0.0	0.0%	0	0.0	0.0%	0	0.0	0.0%
3,147.0	5	0	0.0	0.0%	0	0.0	0.0%	0	0.0	0.0%
3,057.5	10	4	1,597.0	52.2%	0	0.0	0.0%	0	0.0	0.0%
3,097.5	11	4	773.5	25.0%	0	0.0	0.0%	0	0.0	0.0%
10.0	1	0	0.0	0.0%	0	0.0	0.0%	0	0.0	0.0%
3,374.5	14	1	229.0	6.8%	1	112.0	3.3%	2	1,021.5	30.3%
136.0	2	0	0.0	0.0%	0	0.0	0.0%	1	32.0	23.5%
2,406.5	2	0	0.0	0.0%	0	0.0	0.0%	0	0.0	0.0%
0.0	0	0	0.0	0.0%	0	0.0	0.0%	0	0.0	0.0%
162.5	1	0	0.0	0.0%	0	0.0	0.0%	0	0.0	0.0%
0.0	0	0	0.0	0.0%	0	0.0	0.0%	0	0.0	0.0%
4,343.0	12	4	2,003.5	46.1%	0	0.0	0.0%	0	0.0	0.0%
0.0	0	0	0.0	0.0%	0	0.0	0.0%	0	0.0	0.0%
9,694.0	26	6	4,060.5	41.9%	0	0.0	0.0%	2	458.0	4.7%
4,331.0	11	3	91.0	2.1%	0	0.0	0.0%	0	0.0	0.0%
0.0	0	0	0.0	0.0%	0	0.0	0.0%	0	0.0	0.0%
0.0	0	0	0.0	0.0%	0	0.0	0.0%	0	0.0	0.0%
0.0	0	0	0.0	0.0%	0	0.0	0.0%	0	0.0	0.0%
2,794.5	6	2	67.5	2.4%	0	0.0	0.0%	0	0.0	0.0%
2,156.0	10	2	2,017.0	93.6%	0	0.0	0.0%	0	0.0	0.0%
16,918.5	38	5	1,864.0	11.0%	1	44.0	0.3%	1	641.5	3.8%

	JUNE 2017										
			MINORITY - Goal: 15.3%			FEMALE - Goal: 6.9%			VETERAN - Goal: 3.0%		
LOCAL TRADE UNION	Total Hours	Total # Workers	# Workers	Hours	%	# Workers	Hours	%	# Workers	Hours	%
Laborers Local 999	0.0	0	0	0.0	0.0%	0	0.0	0.0%	0	0.0	0.0%
Operating Engineers Local 4	6,410.0	65	10	902.0	14.1%	4	537.0	8.4%	7	889.0	13.9%
Painters & Allied Trades D.C. #35	58.0	3	1	8.0	13.8%	0	0.0	0.0%	0	0.0	0.0%
Piledrivers Local 56	1,175.5	18	7	236.0	20.1%	0	0.0	0.0%	0	0.0	0.0%
Pipe Fitters Local 537	712.0	12	3	152.0	21.3%	0	0.0	0.0%	0	0.0	0.0%
Plasterers & Cement Masons Local	2,640.5	33	4	415.0	15.7%	1	32.0	1.2%	0	0.0	0.0%
Plumbers & Gasfitters Local 12	2,957.0	30	16	1,564.0	52.9%	3	259.0	8.8%	4	430.0	14.5%
Roofers & Slaters Local 33	1,207.5	20	8	484.0	40.1%	2	152.0	12.6%	0	0.0	0.0%
Sheet Metal Workers Local 17	766.0	13	2	225.0	29.4%	1	112.0	14.6%	0	0.0	0.0%
Shop and Mill Cabinet Local 51	0.0	0	0	0.0	0.0%	0	0.0	0.0%	0	0.0	0.0%
Sprinkler Fitters Local 550	205.0	6	1	35.0	17.1%	0	0.0	0.0%	2	70.0	34.1%
Teamsters Local 25	0.0	0	0	0.0	0.0%	0	0.0	0.0%	0	0.0	0.0%
Union Number	0.0	0	0	0.0	0.0%	0	0.0	0.0%	0	0.0	0.0%
Woodframe Local 723	0.0	0	0	0.0	0.0%	0	0.0	0.0%	0	0.0	0.0%
Total	**88,047.8**	**823**	**210**	**23,704.5**	**26.9%**	**57**	**6,312.5**	**7.2%**	**47**	**5,205.5**	**5.9%**

	PROJECT TO DATE										
			MINORITY - Goal: 15.3%			FEMALE - Goal: 6.9%			VETERAN - Goal: 3.0%		
Total Hours	Total # Workers	# Workers	Hours	%	# Workers	Hours	%	# Workers	Hours	%
0.0	0	0	0.0	0.0%	0	0.0	0.0%	0	0.0	0.0%
164,198.5	286	44	26,072.0	15.9%	12	9,647.5	5.9%	22	16,978.0	10.3%
427.0	13	3	45.0	10.5%	0	0.0	0.0%	0	0.0	0.0%
34,829.0	95	13	4,585.0	13.2%	8	1,775.0	5.1%	9	4,633.5	13.3%
1,785.0	14	3	325.0	18.2%	0	0.0	0.0%	0	0.0	0.0%
11,648.0	88	10	1,091.5	9.4%	1	72.0	0.6%	2	118.5	1.0%
8,177.0	53	21	3,894.0	47.6%	5	843.0	10.3%	6	1,118.0	13.7%
1,303.5	26	8	484.0	37.1%	2	152.0	11.7%	0	0.0	0.0%
1,993.5	17	2	418.0	21.0%	1	185.0	9.3%	0	0.0	0.0%
0.0	0	0	0.0	0.0%	0	0.0	0.0%	0	0.0	0.0%
845.5	9	1	161.0	19.0%	0	0.0	0.0%	2	269.0	31.8%
16.0	2	0	0.0	0.0%	0	0.0	0.0%	1	8.0	50.0%
0.0	0	0	0.0	0.0%	0	0.0	0.0%	0	0.0	0.0%
8.0	1	0	0.0	0.0%	0	0.0	0.0%	0	0.0	0.0%
718,290.2	**1,967**	**468**	**187,587.3**	**26.1%**	**123**	**50,664.5**	**7.1%**	**96**	**49,242.0**	**6.9%**

SUMMARY PERFORMANCE: PROJECT TO DATE

	# Workers	Hours	Goal	Project to Date
Minority	468	187,587.3	15.3%	26.1%
Female	123	50,664.5	6.9%	7.1%
Veteran	96	49,242.0	3.0%	6.9%

Wynn Everett: Totals for Access and Opportunity Goals as of 6/30/2017 -- 718,290 Hours Completed