

#### MassGaming Access and Opportunity Committee Meeting NOTICE OF MEETING and AGENDA May 9, 2017

Pursuant to the Massachusetts Open Meeting Law, G.L. c. 30A, §§ 18-25, notice is hereby given of a meeting of the Massachusetts Gaming Commission Access and Opportunity Committee. The meeting will take place:

Tuesday, May 9, 2017 10:30 a.m. – 12:30 p.m.

Springfield Technical Community College Scibelli Hall, Building 2, Rooms 703/704 1 Armory Square, Springfield, MA 01105

- 1. Call to order/Introductions Jill Lacey Griffin, MGC Director of Workforce, Supplier and Diversity Development
- 2. Approval of the Minutes April 11, 2017
- 3. Service Employee Registration Update- Ed Bedrosian, MGC Executive Director
- 4. **REPORT:** MGM Design/Construction Activity Chelan Brown, Diversity Specialist, Construction & Operations, Jason Rosewell, Executive Director of Design and Construction
  - Labor Outcomes to Date
  - Contractor Outcomes to Date
  - Upcoming Construction Activity
    - A) Committee Member Discussion/Questions
    - B) Community Member Discussion/Questions
- 5. REPORT: Wynn Design/Construction Activity Jennie Peterson, Manager, Development
  - Labor Outcomes to Date
  - Contractor Outcomes to Date
  - Upcoming Construction Activity
    - A) Committee Member Discussion/Questions
    - B) Community Member Discussion/Questions
- 6. Additional Discussion Topics
  - Vendor Statement of Interest- Paul Connelly, MGC Director of Licensing
  - Construction Diversity Marketing & Recruitment Campaign Update Jill Griffin, MGC and Representatives of New England Center for Tradeswomen's Equity

Next MGC Access and Opportunity Committee Meeting will take place on Tuesday, June 13<sup>th</sup> at Everett City Hall, 484 Broadway, Keverian Room, 3rd Floor, Everett, MA

I certify that on this date, this Notice was posted as "MassGaming Access and Opportunity Committee Meeting" at www.massgaming.com and emailed to: regs@sec.state.ma.us, melissa.andrade@state.ma.us.

May 5, 2017 5/5/17

Jil Lacey Griffin

MGC Director of Workforce, Supplier and Diversity Development

**Date Posted to Website:** 

May 5, 2017 at 10:30 a.m.



### Access and Opportunity Committee Meeting Minutes

**Date/Time:** April 11, 2017 – 10:30 a.m. – 12:30 p.m.

**Place:** Everett City Hall

484 Broadway Everett, MA 02149

#### **Committee Members Present:**

Chair Jill Lacey Griffin Chairman Steve Crosby Commissioner Bruce Stebbins Edward Bedrosian Joseph Delaney Nader Acevedo Chelan Brown John Fitzpatrick Priscilla Flint-Banks Keith Greenaway Brian McPherson Jennie Peterson Mei-Ling Rodriguez Jason Rosewell Liz Skidmore Juan Vega Mary Vogel Shelley Webster

10:30 a.m. There were opening remarks from both Mayor DeMaria and Chairman Crosby before the meeting was called to order.

#### Call to Order

10:42 a.m. Chair Jill Griffin called to order the Access and Opportunity Committee Meeting.

All committee members in attendance introduced themselves and their

organizations.

#### **Approval of Minutes**

10:46 a.m. Acknowledging the meeting scheduled for March 14, 2017 was cancelled due to

inclement weather, the minutes of the Access and Opportunity Committee ("AOC") meeting held on February 14, 2017 were approved by committee

members unanimously.

#### Wynn's Report

- 10:46 a.m. Jennie Peterson, Manager/Development, presented Wynn's March report to the Committee. Highlights included Minority Business Enterprise ("MBE"), Women Business Enterprise ("WBE") and Veteran Business Enterprise ("VBE") Participation Goals, Contracts Awarded and Outreach efforts for both Design and Construction. In Design Participation, Ms. Peterson mentioned specifically the WBE Saam Architecture, which is a sub-contractor of the Jacobs team. She noted how well they are performing and helping to drive up the numbers. As far as outreach, Wynn is still sending out bi-weekly email communication to local Chambers of Commerce, Wynn/Suffolk sub-contractor and supplier database, and diverse business group partners: Supplier Diversity Office, GNEMSDC (Greater New England Minority Supplier Development Council), Mass Minority Contractors Association, Center for Women & Enterprise and the Hispanic American Institute. As a result, they have noticed a boost in WBEs, especially those operating their business out of a trailer.
- 10:52 a.m. Jennie Peterson presented Wynn's update on M/W/VBE Construction Participation. She provided and reviewed the MBE, WBE and VBE participation numbers and was pleased to report that they are meeting all of their goals in Workforce Participation now. Shelley Webster pointed out the diversity efforts of the sub-contractors. She said that as a result of one-on-one meetings and outreach they have had much success in their diversity efforts. So much so that Wynn started an incentive program to recognize and reward best diversity efforts for their contractors and sub-contractors. Ms. Webster noted that J. Derenzo was recognized for their performance aligning with best diversity efforts, especially for Girls in Trades. They received a certificate and letter specifying Derenzo's actions taken. Additionally, the crew and on-ground leadership will be qualified to win a trip for two to Las Vegas, which provides additional incentive to put forth best diversity efforts. Ms. Webster then went through the list of sub-contractors who received best effort recognitions, with Jennie Peterson noting that the names and certificates will be available for the next AOC meeting.
- 11:03 a.m. The presentation then turned to Brian McPherson who provided an update on Construction Workforce outreach efforts and work with community partners and local career centers, including all of the local events, opportunities and meetings. He noted both the YouthBuild and Girls in Trades parents and alumni events. The recap of the Girls in Trades event on March 2<sup>nd</sup> led to a video presentation of NBC Boston's news clip covering the event. The video featured Twanya "Lady Tee" Lawson, the Keynote speaker from Derenzo, who spoke about the benefits of the program. Jennie Peterson went on to recognize the efforts of all of those involved in the event, including Mary Vogel from Building Pathways. Ms. Peterson also noted that the new Massachusetts Girls in Trades logo was revealed and was submitted by a group of high school students.
- Jennie Peterson went through photographs of the site depicting the various phases of construction. She said they are finishing up the concrete pours, the insulation and fire protection will be part of the next phase. She also noted that the garage is starting to take shape. Brian McPherson wrapped up the presentation by going through the Workforce Data, highlighting the contractors with the best diversity efforts.

When the presentation was opened up to questions/comments, there was both recognition and praise offered regarding meeting their goals and their efforts to do so. However, it was pointed out that there are still contractors not meeting their goals and that there are going to be trades coming up in the next phases of construction in which meeting diversity numbers and goals will be critical. Shelley Webster responded by saying they had a Corrective Action Meeting a couple of weeks ago in which there was a request for females submitted. They have been in touch with union business agents to ensure they are bringing a cross-demographic sampling onto the site.

#### MGM's Report

- Jill Griffin then turned the meeting over to MGM and Chelan Brown, Diversity Specialist, Construction and Operations. Ms. Brown began their presentation with their update on outreach, going into specifics regarding collaboration with Community Partners Network ("CPN"), noting that they are mostly WBE partners. She went on to say that they are finalizing the 2017 CPN Workplan and how they are phasing into the operations side of things and MGM is working with the Operations Team on Operations Hiring. She noted the collaboration with Baystate Medical Center and CPN to also increase diversity on their upcoming construction jobs. In addition to working with Baystate Medical Center, CPN is also reaching out to local General Contractors and construction job site managers about diversity hiring and contracting. They have also been meeting with local trade unions.
- Ms. Brown then shifted to outreach updates as they relate to their Union partnerships. She said they are focusing on new members and their work to retain them. They are trying to capture and track success stories and highlights. Ms. Brown went on to talk about other diversity work and outreach efforts. She talked about the success of the MGM Vendor Outreach Session focused on Furniture, Fixtures and Equipment ("FF&E") held on March 1, 2017. The event provided information on how to get certified as a diverse company as well as how to register with the Mass Gaming Commission. As a result, it generated enough FAQ's that they were developed for posting to the website. Overall, there was positive feedback from the attendees. Ms. Brown also mentioned a Chamber members Luncheon held on February 28<sup>th</sup>.
- 11:46 a.m. Jason Rosewell then shifted to talk about the Topping Off ceremony held in Springfield on March 29<sup>th</sup>. He said it is called topping off because that is when the highest piece of steel in the structure is laid. He said the tradespeople attended the event and then were invited to attend a Springfield Thunderbirds event afterwards, courtesy of MGM. Ms. Brown then recognized Tishman Construction's efforts with their ongoing diversity work for both new and current sub-contractors. Tishman has been partnering with Putnam Vocational Academy for students to participate in a mentorship program. Additionally, they have been participating in the Western MA Girls in Trades Fair Planning Group, working with the Association of Black Businesses and Professionals, and participated in a CPN Phone-a-thon held on March 22<sup>nd</sup>. She went on to talk about the success MGM has had with their Union Construction Worker Office Hours. She said there will be ads on the local radio stations and neighborhood newspapers, postings on social media sites, as well as regular emails and flyers promoting them. MGM has also done

similar promoting for the Open Call for Meetings with Diverse Businesses. Ms. Brown wrapped up that portion of the presentation with a video about Union Construction workers. It featured a WBE/MBE worker, Michelle Campbell, who is in Carpenters Local 43. A question was asked regarding retention and support programs available, such as offering GED assistance, child care, substance abuse, certification, adult education, ESL, etc. Chelan Brown responded saying there is a team in place there to follow up and check in.

- 11:59 a.m. Jason Rosewell then shifted the presentation to Construction Workforce and went over the Workforce Diversity Statistics (Union and Total numbers) and a three month look ahead. He mentioned they are at a pivotal point in construction, moving from exterior to interior. He then went over Design and Construction Commitments, Design and Consulting Commitments as well as Diverse Construction Companies as of March 31st. Mr. Rosewell wrapped up his portion of the presentation by going over the project goals and Workforce Report numbers to date through March 31, 2017 for WBEs, MBEs and VBEs.
- 12:09 p.m. Jill Griffin then opened the meeting up to any questions and/or comments. Liz Skidmore recognized MGM for their efforts also noting the lower numbers for women.

#### **Additional Discussion Topics**

- 12:12 p.m. Jill Griffin then moved to the last Agenda item regarding the Construction Diversity Marketing and Recruitment Campaign. She gave background on the campaign as well as the challenges it will address. For example, there is currently no central system to help interested candidates navigate through the 17 individual application processes. With all of the jobs both Wynn and MGM are expected to bring to the area and the union career path those jobs provide, there is a tremendous opportunity now in both Eastern and Western MA. MGC has partnered with KHJ Brand Activation and New England Center for Tradeswomen's Equity ("NECTE") to make the pipeline into union trades for women and people of color more seamless. Ms. Griffin then went on to go over the objectives, action plan and partnerships of the campaign. She went on to mention successful campaigns that had been launched in Alabama, New York City and New Zealand. Ms. Griffin then turned the meeting over to Liz Skidmore and Mary Vogel, members of the NECTE, who explained how resourceful and effective the campaign will be.
- 12:28 p.m. Jill Griffin then opened up the meeting to questions and/or comments. There is a recognition of both Wynn's and MGM's diversity efforts by multiple committee members. Ms. Griffin announced that the next AOC Meeting will take place on May 9<sup>th</sup> at Springfield Technical Community College in Springfield.
- 12:32 p.m. The meeting adjourned.

- 1. Massachusetts Gaming Commission Access and Opportunity Committee Notice of Meeting and Agenda dated April 11, 2017
- 2. Massachusetts Gaming Commission Access and Opportunity Committee Draft Meeting Minutes dated February 14, 2017
- 3. Wynn Boston Harbor Access and Opportunity Committee Monthly Update PowerPoint Presentation dated March 2017
- 4. Wynn Boston Harbor Construction Workforce Diversity, Date Range 9/2015 3/31/17
- 5. MGM Springfield Access and Opportunity Committee PowerPoint Presentation dated April 11, 2017
- 6. MGM Springfield Workforce Diversity Report (by Company and by Union) as of March 30, 2017
- 7. Wynn video featuring NBC Boston's coverage of the Girls in Trade Event on March 2nd
- 8. MGM video featuring Michelle Campbell
- 9. Massachusetts Gaming Commission Gaming Workforce and Diversity Development PowerPoint Presentation dated April 10, 2017



# **Access and Opportunity Committee**May 9, 2017



### Agenda

- 1. Outreach Update
- 2. Construction Workforce
- 3. Design Commitments
- 4. Construction Commitments



# Outreach Update



### **OUTREACH UPDATE**

- 1. Outreach to MBE, WBE & VBE Companies
- 2. Community Partners Network
- 3. Union Partnership & Outreach
- 4. Other Diversity Outreach Work
- 5. Upcoming Events



### **OUTREACH TO MBE, WBE & VBE COMPANIES**

#### **Construction:**

| Ref | Company                        | Location      | Diversity Status |
|-----|--------------------------------|---------------|------------------|
| 1   | M. Frank Higgins & Co., Inc.   | Newington, CT | WBE              |
| 2   | Total Mechanical Service Corp. | Plymouth, MA  | MBE              |

#### **Supplier:**

| 3 | Argent Associates, Inc.            | Plano, TX     | WBE |
|---|------------------------------------|---------------|-----|
| 4 | Certified Connections, Inc.        | Worcester, MA | MBE |
| 5 | Woodchuck's Building & Home Center | Rockland, MA  | MBE |

### **Design/Consulting:**

| 6 | Critical Power Testing and Maintenance | Amesbury, MA  | VBE |
|---|--|---------------|-----|
| 7 | Eco Systems Pest Management            | Hanover, MA   | VBE |
| 8 | Maryann Thompson Architects            | Watertown, MA | WBE |
| 9 | Two Twelve                             | New York, NY  | WBE |





| Ref | Organization                                    | Location                |
|-----|---|-------------------------|
| 1   | A.W.A.K.E. Inc.                                 | Springfield, MA         |
| 2   | Association of Black Businesses & Professionals | Springfield, MA         |
| 3   | Betterman Construction, Inc.                    | Springfield, MA         |
| 4   | Carpenters Union #108                           | Springfield, MA         |
| 5   | Community Works                                 | Springfield, MA         |
| 6   | Corporation for Public Management               | Springfield, MA         |
| 7   | East African Cultural Center                    | Springfield, MA         |
| 8   | Gandara Springfield Family Resource Center      | Springfield, MA         |
| 9   | HAP Housing                                     | Springfield, MA         |
| 10  | Ironworkers Union #7                            | Springfield, MA         |
| 11  | Laborers #999                                   | Springfield, MA         |
| 12  | Lighthouse/ Human Resources Unlimited           | Springfield, MA         |
| 13  | Neighbor to Neighbor                            | Springfield/Holyoke, MA |





| Ref | Organization                                     | Location              |
|-----|--|-----------------------|
| 14  | Springfield Veterans Services Dept.              | Springfield, MA       |
| 15  | STCC Workforce Development Department            | Springfield, MA       |
| 16  | Training Resources of America                    | Western Massachusetts |
| 17  | Uptown Construction Collaborative                | Springfield, MA       |
| 18  | Urban League of Greater Springfield              | Springfield, MA       |
| 19  | Veteran's Inc.                                   | Springfield, MA       |
| 20  | We The Villagers                                 | Springfield, MA       |
| 21  | Western Mass. COSH                               | Western Massachusetts |
| 22  | Western Mass. Employment Collaborative           | Springfield, MA       |
| 23  | Westover Job Corps.                              | Westover, MA          |
| 24  | Young Urban Engineering Entrepreneurship Academy | Springfield, MA       |
| 25  | YWCA/Youth Build                                 | Springfield, MA       |



April 5, 2017: Community Partners Network Meeting

### **Meeting Highlights:**

- 15 Community Partners attended
- Solidified training topics for the Work Readiness trainings
- Review of Upcoming Union Apprenticeship Enrollment/Application Dates
- Corporation for Public Management shared information on the Mass. CORI laws in regards to assisting individuals looking for work and have issues on their CORI



- Finalizing the 2017 CPN Workplan:
  - Advocacy Items
  - Referrals Update
  - Trainings needed/to be offered
  - Union Outreach Events/
     Collaboration

- Working with the MGM
   Springfield Operations Team on Operations Hiring
- Outreach Campaign & Membership Drive

- Discussed advocacy work with Baystate Medical Center
- Discussed additional work around diversity in the construction trades that need to still be worked on





### **COMMUNITY PARTNERS NETWORK UPDATES**

### **Action Teams Updates**

### **Membership Team:**

- 3 Month Membership Drive of new CBO's
- 3 Month Membership Drive of new Owners/Developers
- Join the CPN information night upcoming in May 2017



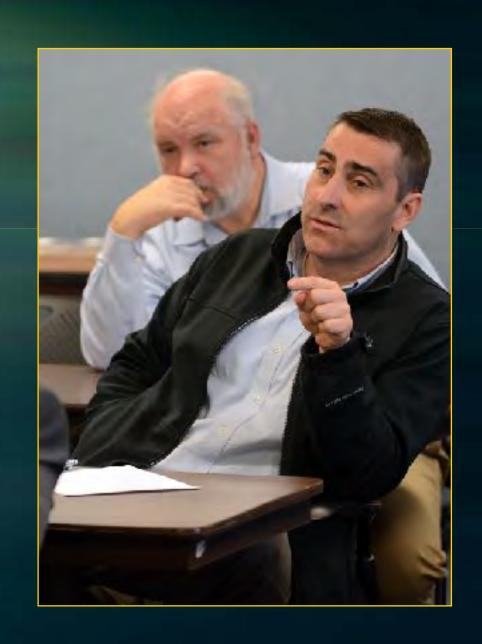


### **COMMUNITY PARTNERS NETWORK UPDATES**

### **Action Teams Updates**

### **Advocacy Team:**

- Made a team decision that although the CPN has many success stories, there is still a lot of work to do to increase and maintain diversity in the local trade unions.
- Continuous meetings with local construction trade unions.
- Advocacy work based on working with Baystate Medical Center to adapt specific diversity goals and partner with the CPN on Construction Diversity on their new developments.
- Continuing to reach out to local General Contractors and Construction projects in the region and meet with those owners and G.C.'s around Diversity Hiring and Contracting.



### **COMMUNITY PARTNERS NETWORK UPDATES**

### **Action Teams Updates**

#### Work Readiness/Success Team:

- Coordination and tracking of eligible and non-eligible union applicants.
- Working with MGM and other developers to share the Union Labor Pool list of diverse union members looking to work, starting with Baystate Medical Center.



- Tracking placement in unions, apprenticeship programs, and regional job sites.
- Coordinating supportive services for non-eligible union referrals.



April 13, 2017: Western Mass. Girls In Trades Fair-Sponsored by Mass. Girls In Trades

- MGM Springfield was a sponsor for the 1st Western Mass. Girls In Trades Fair held at William J. Dean Technical High School.
- Over 250 girls from local vocational schools and training programs attended the fair
- MGM Springfield and its General Contractor sponsored several trades women and business owners in construction to attend the conference









### April 13, 2017: Western Mass. Girls In Trades Fair-Sponsored by Mass. Girls In Trades

- 2 of the women on the MGM Springfield workforce were event speakers: Kiana Veira, Laborers and Contina McCormick, Operating Engineers
- 1 WBE working on the MGM Springfield job was a speaker for the event - Sue Mailman, President of Coghlin Electrics
- MGM Springfield and Tishman Construction coordinated project information tables at the event
- MGM staff distributed the Union Apprenticeship Directory to girls interested in construction









# **April 25, 2017: MGM Site Tour with Community Partner Association of Black Businesses & Professionals**

- The Association of Black Businesses & Professionals (ABBP) works with minority owned companies to build their capacity. ABBP is a grant recipient of the Mass. Gaming Commission Diversity Goal and Business Technical Assistance Grant to implement the Interise Street Wise MBA Curriculum Program. MGM will act as a diverse business referral partner for this program.
- The ABBP also actively identifies local minority union construction workers looking for work.









# April 26, 2017: Putnam Vocational Academy & Tishman Construction/MGM Mentoring Program Update

- As part of AECOM Tishman's commitment to Putnam Academy, they participated in the school's 2017 career fair.
- The fair brought together students from Putnam's technical programs and different vendors, companies, community groups and union representatives. During the fair, AECOM Tishman was able to meet with students and share information about the MGM Springfield project and Tishman's role as a general management contractor.







# April 26, 2017: Putnam Vocational Academy & Tishman Construction/MGM Mentoring Program Update

- Many students expressed interest in participating in next year's Putnam/Tishman mentorship program and being able to get a more in-depth view of different aspects of the project.
- The MGM Operations Team was also present to answer questions and give information out about the MGM Springfield Operations careers.







### **April 26, 2017: Smith Vocational High School Site Tour**

- Students from Smith Vocational High School visited the project with Local 104 representatives.
- A total of 17 students got a tour of the project and were able to learn about ongoing construction activities.







# Tishman Construction & Putnam Vocational Academy: Student Construction Program On Site Tour and Classroom Experience

- Nine (9) students participating in mentorship
- Students will be divided into 2 groups
- Dates for project visits:
  - Group A: 4/10/17 & 5/03/17
  - Group B: 4/13/17 & 5/15/17







#### **Ongoing Diversity Work:**

 Workforce and subcontracting compliance reviews with Tishman Construction:



- Daily Badging Reports
- Workforce Projections
- Diverse Spend Review & Projections
- Issues with Unions or Subcontractors in meeting diversity goals
- Upcoming Scopes of Work



#### **Ongoing Diversity Work:**

- Diversity Kick-Off and Review/Assistance Meetings with new and current subcontractors on the job site:
  - For New Subs: Diversity of their workforce, and/ or areas where they will need assistance, past diversity performance on other jobs, what union (s) they will be calling on for workforce, also review diverse spend commitments.
  - For Current Subs: Review of diversity goals that they have challenges in meeting, discuss ways to assist subs who are low on a specific diversity goal, review of any diverse spend commitments.





### **Ongoing Diversity Work:**

 MGM Springfield Construction Team Announces Union Construction Worker Office Hours

#### **Outreach Will Include:**

- Appearances and Radio PSA's at the local community radio stations
- Ads in the cultural and neighborhood newspapers
- Regular posting on all social media, facebook, websites
- Emailing all our community partners
- Sharing flyer with all trade unions
- Sharing flyer with local vocational schools



### **Ongoing Diversity Work:**

 MGM Springfield Open Call for Meetings with Diverse Businesses

#### **Outreach Will Include:**

- Appearances and Radio PSA's at the local community radio stations
- Ads in the cultural and neighborhood newspapers
- Regular posting on all social media, facebook, websites
- Emailing all our community partners
- Periodic email blast/mailings to our Gaming & Diversity Certification partners: Greater New England Minority Supplier Development Council, Mass. Supplier Diversity Office, WBENC, U.S. Dept. of Veteran Affairs, and Mass. Gaming Commission
- Periodic email blast/mailings to our Business Partners and Chamber of Commerce's

#### OPEN CALL!

#### Minority, Women, and Veteran Owned Businesses

WEM Reserts International is committed to providing access to opportunities for certified minority, women, and veteran owned businesses in the construction of MGM Springfield

If you are a MBE\_WBE or VBE contractor interested in working with MGW.
Springfield our construction team wants to meet with you.

In addition to learning about your corepany, we will provide you with Information on:

- Pre-Qualification Process and Requirements
- L'onstruction plans and timeline
- Certifying your business as a MEE, WBE or VBE w/approved.
   MGC approved certifying agencies

1-on-1 meetings with our ream will be scheduled on an onegoing basis by appointment only.

To schedule an appointment, please contect: Chelar Brown Diversity Specialist ctyrown@mamsoringfield.com 413-273 5926

MGM Springfield, Building Excitement



### DIVERSITY SUCCESS STORIES

MGM Springfield Union Construction Worker May 2017 Highlight:

#### **C&C** Contractors, LLC

- Minority Business Enterprise
- Locally Owned Business





# Construction Workforce



## WORKFORCE DIVERSITY STATISTICS - UNION AS OF APRIL 28, 2017

| Group    | Project Goals | Project To Date % |
|----------|---------------|-------------------|
| Women    | 6.90%         | 8.84%             |
| Minority | 15.30%        | 28.38%            |
| Veteran  | 8.00%         | 9.07%             |

#### Notes:

(1) Statistics include all workforce reports that were received by MGM as of April 28, 2017.



### WORKFORCE DIVERSITY STATISTICS - TOTAL **AS OF APRIL 28, 2017**

| Group    | Project Goals | Project To Date % |
|----------|---------------|-------------------|
| Women    | 6.90%         | 10.17%            |
| Minority | 15.30%        | 24.15%            |
| Veteran  | 8.00%         | 10.17%            |

#### Notes:

- Statistics include all workforce reports that were received by MGM as of April 28, 2017.
- The Diversity plan approved by the MGC allows reporting to include hours allocated to multiple diversity categories. 6.52% of total workforce hours are included in two of the diversity categories and 0.31% of total workforce hours are included in three diversity categories.
- While this is not a reporting requirement of the approved diversity plan, the total hours worked through 1st Quarter 2017 is as follows:
  - Approximately 38% are from Springfield/ Surrounding Communities
    Approximately 59% are from Western Massachusetts

  - Approximately 82% are from Massachusetts



### **WORKFORCE 3 MONTH LOOK AHEAD**

- 1. Work in Progress Water/Sewer/Gas/Electric Infrastructure
- 2. Work in Progress Generator Switch Gear Area
- 3. Work in Progress Garage Erection
- 4. Work in Progress Interior Fitout of 95 State
- 5. Work in Progress Scaffolding
- 6. Work in Progress Spray Fireproofing
- 7. Work in Progress Concrete Slab on Metal Deck
- 8. Work in Progress CEF Masonry
- 9. Work in Progress Garage Interior MEP, Sprinklers, Storm

- 10. Work in Progress MEP Distribution for Podium
- 11. Work in Progress Interior Masonry
- 12. Work in Progress Garage Elevators
- 13. Work in Progress Podium roofing
- 14. Work in Progress Building Enclosure
- 15. Work in Progress Exterior Framing
- 16. Work in Progress Major Equipment for Central Plant
- 17. May 2017 Interior Framing
- 18. June 2017 Hotel MEP
- 19. July 2017 Electrical/ Low Voltage



# Design & Construction Commitments



### DESIGN & CONSTRUCTION COMMITMENTS AS OF APRIL 30, 2017

| Group | Project<br>Goals | Commitments | Variance | Company<br>Count | Value    |
|-------|------------------|-------------|----------|------------------|----------|
| WBE   | 10.0%            | 17.0%       | 7.0%     | 61               | \$59.22M |
| MBE   | 5.0%             | 7.3%        | 2.3%     | 35               | \$25.51M |
| VBE   | 2.0%             | 5.2%        | 3.2%     | 20               | \$18.14M |

#### Notes:

- (1) Total Commitments through April 30, 2017 are \$347.9M.
- (2) Includes companies that are certified with the following agencies:
  - MBE Massachusetts Supplier Diversity Office or Greater New England Minority Supplier Development Council.
  - WBE Massachusetts Supplier Diversity Office or Women's Business Enterprise National Council.
  - VBE United States Department of Veteran Affairs or Massachusetts Gaming Commission.

WBE = Woman-owned Business Enterprise; MBE = Minority-owned Business Enterprise; VBE = Veteran-owned Business Enterprise.



# Design & Consulting Commitments



# DESIGN & CONSULTING COMMITMENTS **AS OF APRIL 30, 2017**

| Group | Project<br>Goals | Commitments | Company Count | Value   |
|-------|------------------|-------------|---------------|---------|
| WBE   | 10.0%            | 16.0%       | 17            | \$6.53M |
| MBE   | 5.0%             | 12.5%       | 15            | \$5.10M |
| VBE   | 2.0%             | 6.8%        | 3             | \$2.79M |

### Notes:

- Total Commitments through April 30, 2017 are \$40.9M.
- Includes companies that are certified with the following agencies:
  - MBE Massachusetts Supplier Diversity Office or Greater New England Minority Supplier Development Council. WBE Massachusetts Supplier Diversity Office or Women's Business Enterprise National Council.

  - VBE United States Department of Veteran Affairs or Massachusetts Gaming Commission.



# DESIGN & CONSULTING COMMITMENTS

**AS OF APRIL 30, 2017** 

| Ref | Company                             | Scope   | Location            | Diversity<br>Status |
|-----|-------------------------------------|---|---------------------|---------------------|
| 1   | AAC Investments, LLC                | Interior Design                                     | Los Angeles, CA     | WBE                 |
| 2   | AFO Project Consulting, LLC         | Construction Consulting                             | Las Vegas, NV       | VBE                 |
| 3   | Akal Engineering, Inc.              | MEP Consulting Engineering Services                 | Boylston, MA        | MBE                 |
| 4   | Andelman & Lelek Engineering, Inc.  | Energy Modeling                                     | Norwood, MA         | WBE                 |
| 5   | Blackford, LLC                      | Construction Management                             | Las Vegas, NV       | VBE                 |
| 6   | Black Hawk Group                    | Consulting Engineer Services                        | Philadelphia, PA    | MBE                 |
| 7   | C&C Consulting Engineers, LLC       | ting Engineers, LLC Structural Peer Review          |                     |                     |
| 8   | Calvin Consulting Services, LLC     | Construction Consulting                             | Las Vegas, NV       | WBE                 |
| 9   | Communications for Design LLC       | Design and Project Management Support Services      | Northfield, MN      | WBE                 |
| 10  | Convergent Technologies             | Acoustics/ Audio Visual/ IT/ Low Voltage            | Lockport, NY        | WBE                 |
| 11  | Copley Wolff Design Group, Inc.     | Full Landscape Architectural Services               | Boston, MA          | WBE                 |
| 12  | Desert Construction Consulting, Ltd | Estimating and Contractor Bidding Services          | Henderson, NV       | MBE                 |
| 13  | Desman, Inc.                        | Parking Garage Bridging Documents (LOA)             | Boston, MA          | MBE                 |
| 14  | Dietz & Company Architects, Inc.    | Full Service Architecture and Interior Design       | Springfield, MA     | WBE                 |
| 15  | Engineers Design Group, Inc.        | Structural Engineering Consulting Services          | Malden, MA          | MBE                 |
| 16  | Erin Chrusciel Photography, LLC     | Photography   | East Longmeadow, MA | WBE                 |
| 17  | Fernandez & Associates              | Fire Protection Design and Code Consulting Services | Byfield, MA         | MBE                 |
| 18  | Independent Design, LLC             | Building Design/ Historic Restoration               | Quincy, MA          | WBE                 |

- Includes companies that are certified with the following agencies:
  - MBE Massachusetts Supplier Diversity Office or Greater New England Minority Supplier Development Council. WBE Massachusetts Supplier Diversity Office or Women's Business Enterprise National Council. VBE United States Department of Veteran Affairs or Massachusetts Gaming Commission.
- Green highlighted companies have been paid as of March 31, 2017.



# DESIGN & CONSULTING COMMITMENTS

**AS OF APRIL 30, 2017** 

| Ref | Company                              | Scope  | Location             | Diversity<br>Status |
|-----|--------------------------------------|--|----------------------|---------------------|
| 19  | JoAnn Jones                          | Administrative Services                              | Henderson, NV        | WBE                 |
| 20  | Marshall Moya Design, LLC            | Architectural Services                               | Washington, DC       | MBE                 |
| 21  | Maryann Thompson Architects          | Architectural Design Services                        | Henderson, NV        | WBE                 |
| 22  | MCLA, Inc.                           | Lighting   | Washington, DC       | WBE                 |
| 23  | Nitsch Engineering, Inc.             | Engineering Services                                 | Boston, MA           | WBE                 |
| 24  | Pristine Engineers, Inc.             | MEP Peer Review Services                             | Raynham, MA          | MBE                 |
| 25  | Renderready, LLC                     | Rendering and Graphic Design                         | Albuquerque, NM      | MBE                 |
| 26  | RSE Associates, Inc.                 | Engineering Design                                   | Watertown, MA        | MBE                 |
| 27  | Soden Sustainability Consulting, LLC | LEED   | Winchester, MA       | WBE                 |
| 28  | Spec's Design Group, LLC             | Interior Design                                      | Springfield, MA      | WBE                 |
| 29  | Stevens & Associates                 | Façade Stabilization Design                          | Brattleboro, VT      | VBE                 |
| 30  | Timothy Haahs & Associates, Inc.     | Architect and Engineer of Record/ Parking Consultant | Blue Bell, PA        | MBE                 |
| 31  | Two Twelve                           | Graphic Designer                                     | New York, NY         | WBE                 |
| 32  | US Inspection & Consulting, LLC      | Construction Inspections                             | Lake Havasu City, AZ | MBE                 |
| 33  | VAV International, Inc.              | Mechanical Consulting                                | Woburn, MA           | MBE                 |
| 34  | WA Architects, Inc.                  | Architectural Services                               | Cleveland, OH        | MBE                 |
| 35  | YA Construction Services, LLC        | MEP Peer Review                                      | St. Louis, MO        | WBE                 |

- Includes companies that are certified with the following agencies:
  - MBE Massachusetts Supplier Diversity Office or Greater New England Minority Supplier Development Council. WBE Massachusetts Supplier Diversity Office or Women's Business Enterprise National Council. VBE United States Department of Veteran Affairs or Massachusetts Gaming Commission.
- Green highlighted companies have been paid as of March 31, 2017.



# Construction Commitments



# **CONSTRUCTION COMMITMENTS AS OF APRIL 30, 2017**

| Group | Project<br>Goals | Commitments | Company Count | Value    |
|-------|------------------|-------------|---------------|----------|
| WBE   | 10.0%            | 17.2%       | 44            | \$52.70M |
| MBE   | 5.0%             | 6.6%        | 20            | \$20.41M |
| VBE   | 2.0%             | 5.0%        | 17            | \$15.35M |

### Notes:

- Total Commitments through April 30, 2017 are \$307.0M.
- Includes companies that are certified with the following agencies:
  - MBE Massachusetts Supplier Diversity Office or Greater New England Minority Supplier Development Council. WBE Massachusetts Supplier Diversity Office or Women's Business Enterprise National Council.

  - VBE United States Department of Veteran Affairs or Massachusetts Gaming Commission.



**AS OF APRIL 30, 2017** 

| Ref Company                           | Scope                                   | Location        | Diversity<br>Status |
|---------------------------------------|---|-----------------|---------------------|
| 1 Aces Enterprises, LLC               | Steel Plate Supplier                    | Dunlap, IL      | VBE                 |
| 2 AeroSage, LLC                       | Materials Fabricator                    | Tampa, FL       | VBE                 |
| 3 Alares, LLC                         | Commissioning and Construction Services | Quincy, MA      | VBE                 |
| 4 All American Signs                  | Signage                                 | Plymouth, MA    | VBE                 |
| 5 Alonzee Consulting                  | Construction Consulting                 | Las Vegas, NV   | WBE                 |
| 6 American Environmental, Inc.        | Abatement                               | Holyoke, MA     | MBE                 |
| 7 American Stair Corporation          | Stair Supplier                          | Romeoville, IL  | VBE                 |
| 8 Architectural Products, Inc.        | Glass and Glazing                       | Burlington, CT  | WBE                 |
| 9 Argent Associates, Inc.             | Material Vendor                         | Burlington, CT  | WBE                 |
| 10 Arrow Security Corporation         | Security Guard Services                 | Springfield, MA | VBE                 |
| 11 Ayala Excavating and Trucking, LLC | Trucking                                | Springfield, MA | MBE                 |
| 12 Baron Industries, Inc              | Coiling Doors                           | Woburn, MA      | VBE                 |
| 13 Beacon Light & Supply, Co.         | Electrical Supplier                     | Burlington, CT  | WBE                 |
| 14 BECO Electrical Contractors, Inc.  | Electrical                              | Monson, MA      | VBE                 |
| 15 Berkshire Concrete Cutting, LLC    | Saw Cutting                             | Torrington, CT  | WBE                 |
| 16 Brican, Inc.                       | General Contracting Services            | Springfield, MA | VBE                 |

### Notes:

<sup>(1)</sup> Green highlighted companies have worked on site and been paid as of March 31, 2017.

WBE = Woman-owned Business Enterprise; MBE = Minority-owned Business Enterprise; VBE = Veteran-owned Business Enterprise.



**AS OF APRIL 30, 2017** 

| Ref | Company                                       | Company                                |                      |         |  |  |
|-----|---|--|----------------------|---------|--|--|
| 17  | C&C Contractors, LLC                          | Trucking Services                      | Springfield, MA      | MBE     |  |  |
| 18  | C&D Electronics, Inc.                         | Cabling, Wiring, Electronics Supplier  | Holyoke, MA          | WBE/MBE |  |  |
| 19  | Capasso Restoration, Inc.                     | Masonry Contractor                     | North Haven, CT      | WBE     |  |  |
| 20  | Carol's Lighting & Supply Company             | Electrical Supplies                    | Canton, MA           | MBE     |  |  |
| 21  | Chabot & Burnett Construction Co., Inc.       | Masonry Contractor                     | Agawam, MA           | WBE     |  |  |
| 22  | CK Flooring Solutions, Inc.                   | Carpet Installer                       | Chicopee, MA         | WBE     |  |  |
| 23  | CMJ, LLC                                      | Property Management/Maintenance        | Springfield, MA      | MBE     |  |  |
| 24  | Connecticut Drywall Finishing, Inc.           | Drywall                                | West Springfield, MA | WBE     |  |  |
| 25  | Connecticut Temperature Controls, LLC         | Controls                               | Newington, CT        | VBE     |  |  |
| 26  | Coghlin Electrical Contractors, Inc.          | Electrical Services                    | Worcester, MA        | WBE     |  |  |
| 27  | C.R. Levesque Trucking Corp.                  | Hauling & Equipment Transportation     | Monson, MA           | WBE     |  |  |
| 28  | Dagle Electrical Construction Corp.           | Electrical                             | Melrose, MA          | WBE     |  |  |
| 29  | Davenport Advisors, LLC                       | Property Management/ Maintenance       | Boston, MA           | MBE     |  |  |
| 30  | Dependable Masonry Construction Company, Inc. | Masonry and Brickpaving                | North Reading, MA    | MBE     |  |  |
| 31  | Eagle Elevator Company, Inc.                  | Elevator Repairs, Service, Maintenance | Boston, MA           | VBE     |  |  |



**AS OF APRIL 30, 2017** 

| Ref | Company  | Scope                                     | Location         | Diversity<br>Status |
|-----|--|---|------------------|---------------------|
| 32  | Eastern General Contractors, Inc.                  | General Contractor - Rigging              | Springfield, MA  | MBE                 |
| 33  | EDM Construction, Inc.                             | Carpentry & Structural Steel Erection     | Merrimac, MA     | WBE                 |
| 34  | E L Waterman, Inc.                                 | Pipe Supplier                             | Foxboro, MA      | WBE                 |
| 35  | Evermore Light & Power, Inc.                       | Electrical                                | Somerville, MA   | WBE                 |
| 36  | Fabiano Oil Corp.                                  | Fuel & Oil Supplier                       | Wrentham, MA     | WBE                 |
| 37  | Federal Concrete, Inc.                             | Federal Concrete, Inc.  Concrete Services |                  | WBE                 |
| 38  | Fisher Contracting Corporation                     | General Contracting Services              | Worcester, MA    | WBE                 |
| 39  | Fletcher Sewer & Drain, Inc.                       | Inspection - FEIR                         | Ludlow, MA       | WBE                 |
| 40  | Folan Waterproofing and Construction Company, Inc. | Masonry Contractors & Waterproofing       | South Easton, MA | WBE                 |
| 41  | Frisoli Electric, Inc.                             | Electrical                                | Holbrook, MA     | VBE                 |
| 42  | Gomes Construction Co. Inc.                        | Utility Connections                       | Ludlow, MA       | WBE                 |
| 43  | Granite City Electric Supply Company, Inc.         | Electrical Supplier                       | Quincy, MA       | WBE                 |
| 44  | Green Insulation, Inc.                             | Insulation                                | Adams, MA        | WBE                 |
| 45  | H B Welding, Inc.                                  | Steel, Welding, Iron Work                 | Johnston, RI     | WBE                 |
| 46  | Homeland Mechanical, LLC                           | Pipe Supplier                             | Quincy, MA       | VBE                 |
| 47  | Industrial Flame Cutting, Inc.                     | Steel Plate Supplier                      | Beacon Falls, CT | VBE                 |
| 48  | JMK Building Supply, Inc                           | Drywall                                   | Colchester, CT   | WBE                 |



**AS OF APRIL 30, 2017** 

| Ref | Company  | Scope                                     | Location            | Diversity<br>Status |
|-----|--|---|---------------------|---------------------|
| 49  | JRL Construction, Inc.                                 | General Contractor - Demolition           | Springfield, MA     | VBE                 |
| 50  | Kittredge Equipment Company, Inc.                      | Kitchen Equipment                         | Agawam, MA          | WBE                 |
| 51  | L.K. Sheet Metal, Inc.                                 | Sheet Metal                               | East Hartford, CT   | WBE                 |
| 52  | Larry's Trucking Co.                                   | Trucking                                  | Springfield, MA     | MBE                 |
| 53  | Lindon Group   | Piping Materials                          | East Providence, RI | WBE                 |
| 54  | Markings Inc.  | Pavement Marking Services                 | Pembroke, MA        | WBE                 |
| 55  | Medeiros Hydroseeding & Landscaping Construction, Inc. | Trucking and Soil Materials               | Monson, MA          | MBE                 |
| 56  | Moor Metals, Inc.                                      | Sales and Distribution of Metals          | Holliston, MA       | MBE                 |
| 57  | Ms. Pipe, LLC  | Procurement of Valves, Pipes and Fittings | South Windsor, CT   | WBE                 |
| 58  | New England Foundation Company, Inc.                   | Helical Piles                             | Boston, MA          | WBE                 |
| 59  | Northeastern Steel Corporation                         | Steel Distributor                         | Revere, MA          | MBE                 |
| 60  | Performance Testing & Balancing LLC                    | Testing & Balancing                       | South Hampton, MA   | VBE                 |
| 61  | Piping Systems, Inc.                                   | HVAC                                      | Assonet, MA         | WBE                 |
| 62  | Protocol Management Services, Inc.                     | Access Flooring                           | North Attleboro, MA | WBE                 |
| 63  | R K Insulation Contractors, Inc.                       | Insulation Services                       | Hartford, CT        | MBE                 |
| 64  | Rebars & Mesh, Inc.                                    | Concrete                                  | Haverhill, MA       | WBE                 |
| 65  | Regis Steel Corporation                                | Steel Erection/ Reinforcing               | Fall River, MA      | MBE                 |



**AS OF APRIL 30, 2017** 

| Ref | Company                                | Scope  | Location             | Diversity<br>Status |
|-----|--|--|----------------------|---------------------|
| 66  | S&F Concrete Contractors, Inc.         | Concrete   | Hudson, MA           | MBE                 |
| 67  | S-Cel-O, LLC                           | Commercial and Residential Painting                  | Springfield, MA      | MBE                 |
| 68  | Security Construction Services, Inc.   | Fencing  | Hudson, MA           | WBE                 |
| 69  | SOS Corporation                        | Construction Cleaning, Selective Interior Demolition | Milford, MA          | WBE                 |
| 70  | Steere Engineering, Inc.               | Engineering Services                                 | Warwick, RI          | WBE                 |
| 71  | Strategic Environmental Services, Inc. | Environmental Consultants                            | Sutton, MA           | WBE                 |
| 72  | Supplies Exchange Systems              | Materials Supplier                                   | Dorchester, MA       | MBE                 |
| 73  | Tavares, LLC                           | Fireproofing   | Providence, RI       | MBE                 |
| 74  | T & M Equipment Corporation            | Excavating Contractor                                | Springfield, MA      | VBE                 |
| 75  | Titan Roofing Company                  | Roofing  | Springfield, MA      | MBE                 |
| 76  | Triton Leasing and Rental, Inc.        | Demolition & Abatement                               | Feeding Hills,MA     | WBE                 |
| 77  | Turtle & Hughes, Inc.                  | Electrical Supplier                                  | Linden, NJ           | WBE                 |
| 78  | Ultimate Abatement Company, Inc.       | Abatement  | Plainfield, MA       | WBE                 |
| 79  | Welch Associates Land Surveyors, Inc.  | Land Surveying                                       | West Bridgewater, MA | WBE                 |
| 80  | Willow Tree Outdoor, LLC               | Landscape  | Springfield, MA      | WBE                 |
| 81  | Younger Brothers Construction, LLC     | Materials Supplier                                   | Watertown, MA        | MBE                 |



|           |   | This Month's Workforce Diversity Statistics |                    |        |        | Project To Date Workforce Diversity Statistics |                 |        |        |          |                 |          |         |           |                 |          |        |
|-----------|---|---|--------------------|--------|--------|--|-----------------|--------|--------|----------|-----------------|----------|---------|-----------|-----------------|----------|--------|
|           |   |   |                    | Wome   | n      | Minor  | rity            | Veter  | an     |          | Women Minority  |          | Vetera  | Veteran   |                 |          |        |
|           |   | Employee                                    | This Month's Total |        |        |  |                 |        |        | Employee | Project To Date |          |         |           | -               |          |        |
| Reference | Company   | Count                                       | Hours              | Hours  | %      | Hours  | %               | Hours  | %      | Count    | Total Hours     | Hours    | %       | Hours     | %               | Hours    | %      |
|           |   |   | 0.00               | 0.00   | 0.000/ | 0.00   | 0.000/          | 0.00   | 0.000/ | 1.2      | 1 500 50        | 0.00     | 0.000/  | 024.50    | 50.150/         | 2.22     |        |
| 1         | Acranom Masonry Enterprises, Inc.   | -   | 0.00               | 0.00   | 0.00%  | 0.00   | 0.00%           | 0.00   | 0.00%  | 13       | 1,580.50        | 0.00     | 0.00%   | 824.50    | 52.17%          | 0.00     | 0.00%  |
| 2         | AeroClean   | -   | 0.00               | 0.00   | 0.00%  | 0.00   | 0.00%           | 0.00   | 0.00%  | 15       | 2,236.00        | 0.00     | 0.00%   | 1,103.50  | 49.35%          | 0.00     | 0.00%  |
| 3         | Allied Fire Protection, Inc.  | -   | 0.00               | 0.00   | 0.00%  | 0.00   | 0.00%           | 0.00   | 0.00%  | 9        | 1,354.00        | 0.00     | 0.00%   | 256.00    | 18.91%          | 0.00     | 0.00%  |
| 4         | American Environmental, Inc.  | 22  | 664.00             | 144.00 | 21.69% | 664.00   | 100.00%         | 0.00   | 0.00%  | 194      | 31,322.75       | 2,006.00 | 6.40%   | 28,142.25 | 89.85%          | 288.50   | 0.92%  |
| 5         | AmQuip Crane Rental LLC   | -   | 0.00               | 0.00   | 0.00%  | 0.00   | 0.00%           | 0.00   | 0.00%  | 9        | 1,981.50        | 0.00     | 0.00%   | 966.50    | 48.78%          | 0.00     | 0.00%  |
| 6         | Ayotte & King For Tile, Inc   | -   | 0.00               | 0.00   | 0.00%  | 0.00   | 0.00%           | 0.00   | 0.00%  | 24       | 450.50          | 0.00     | 0.00%   | 4.00      | 0.89%           | 0.00     | 0.00%  |
| 7         | Bay Crane Northeast   | -   | 0.00               | 0.00   | 0.00%  | 0.00   | 0.00%           | 0.00   | 0.00%  | 1        | 10.00           | 0.00     | 0.00%   | 0.00      | 0.00%           | 0.00     | 0.00%  |
| 8         | Bay State Elevator Co.  | -   | 0.00               | 0.00   | 0.00%  | 0.00   | 0.00%           | 0.00   | 0.00%  | 8        | 315.00          | 0.00     | 0.00%   | 0.00      | 0.00%           | 0.00     | 0.00%  |
| 9         | BECO Electrical Contractors, Inc.   | -   | 0.00               | 0.00   | 0.00%  | 0.00   | 0.00%           | 0.00   | 0.00%  | 11       | 3,433.50        | 0.00     | 0.00%   | 1,116.50  | 32.52%          | 2,088.00 | 60.81% |
| 10        | Berkshire Concrete Cutting  | -   | 0.00               | 0.00   | 0.00%  | 0.00   | 0.00%           | 0.00   | 0.00%  | 3        | 24.50           | 0.00     | 0.00%   | 0.00      | 0.00%           | 7.50     | 30.61% |
| 11        | Berlin Steel Construction Company   | 34  | 3,862.50           | 181.00 | 4.69%  | 538.50   | 13.94%          | 163.00 | 4.22%  | 80       | 36,244.00       | 2,967.00 | 8.19%   | 5,350.50  | 14.76%          | 2,962.50 | 8.17%  |
| 12        | BG Mechanical Contractors, Inc.   | 9   | 495.00             | 0.00   | 0.00%  | 0.00   | 0.00%           | 152.00 | 30.71% | 10       | 1,161.00        | 0.00     | 0.00%   | 0.00      | 0.00%           | 427.00   | 36.78% |
| 13        | Blakeslee Prestress, Inc.   | 20  | 1,915.50           | 173.50 | 9.06%  | 298.50   | 15.58%          | 190.00 | 9.92%  | 40       | 20,975.50       | 1,976.50 | 9.42%   | 2,671.00  | 12.73%          | 1,788.50 | 8.53%  |
| 14        | Chabot & Burnett Construction Co., Inc.                                       | 70  | 3,722.00           | 276.00 | 7.42%  | 1,049.50                                       | 28.20%          | 152.00 | 4.08%  | 95       | 10,888.50       | 718.00   | 6.59%   | 2,519.50  | 23.14%          | 799.00   | 7.34%  |
| 15        | Champlain Masonry, Inc.   | -   | 0.00               | 0.00   | 0.00%  | 0.00   | 0.00%           | 0.00   | 0.00%  | 36       | 5,090.75        | 100.00   | 1.96%   | 1,965.00  | 38.60%          | 688.00   | 13.51% |
| 16        | Chandler Architectural Products   | -   | 0.00               | 0.00   | 0.00%  | 0.00   | 0.00%           | 0.00   | 0.00%  | 13       | 455.50          | 0.00     | 0.00%   | 53.00     | 11.64%          | 64.00    | 14.05% |
| 17        | CIP Concrete, Inc.  | 8   | 1,073.00           | 0.00   | 0.00%  | 144.00   | 13.42%          | 0.00   | 0.00%  | 14       | 3,617.00        | 0.00     | 0.00%   | 613.00    | 16.95%          | 0.00     | 0.00%  |
| 18        | CK Flooring Solutions, Inc.   | 15  | 891.50             | 193.00 | 21.65% | 289.00   | 32.42%          | 121.00 | 13.57% | 20       | 1,853.00        | 416.00   | 22.45%  | 496.00    | 26.77%          | 232.00   | 12.52% |
| 19        | Coghlin Electrical Contractors, Inc.  | 26  | 1,416.00           | 224.00 | 15.82% | 216.00   | 15.25%          | 216.00 | 15.25% | 34       | 10,557.00       | 1,060.00 | 10.04%  | 1,144.00  | 10.84%          | 1,376.00 | 13.03% |
| 20        | Collins Electrical  | 20  | 1,483.50           | 216.00 | 14.56% | 280.00   | 18.87%          | 56.00  | 3.77%  | 55       | 18,384.50       | 2,684.00 | 14.60%  | 2,387.00  | 12.98%          | 2,497.50 | 13.58% |
| 21        | Commonwealth Guardrail, Inc.  | -   | 0.00               | 0.00   | 0.00%  | 0.00   | 0.00%           | 0.00   | 0.00%  | 17       | 690.00          | 4.00     | 0.58%   | 69.00     | 10.00%          | 0.00     | 0.00%  |
| 22        | Connecticut Drywall Finishing, Inc.   | -   | 0.00               | 0.00   | 0.00%  | 0.00   | 0.00%           | 0.00   | 0.00%  | 20       | 1,335.50        | 0.00     | 0.00%   | 158.50    | 11.87%          | 0.00     | 0.00%  |
| 23        | Construction Labor Unlimited, Inc.  | 3   | 22.00              | 0.00   | 0.00%  | 16.00  | 72.73%          | 0.00   | 0.00%  | 3        | 22.00           | 0.00     | 0.00%   | 16.00     | 72.73%          | 0.00     | 0.00%  |
| 24        | Conte Company, LLC  | -   | 0.00               | 0.00   | 0.00%  | 0.00   | 0.00%           | 0.00   | 0.00%  | 3        | 24.00           | 0.00     | 0.00%   | 0.00      | 0.00%           | 8.00     | 33.33% |
| 25        | EDM Construction, Inc.  | 9   | 560.50             | 73.50  | 13.11% | 144.00   | 25.69%          | 112.00 | 19.98% | 16       | 1,460.00        | 156.00   | 10.68%  | 352.50    | 24.14%          | 359.50   | 24.62% |
| 26        | EF Corcoran Plumbing & Heating, Inc.  | -   | 0.00               | 0.00   | 0.00%  | 0.00   | 0.00%           | 0.00   | 0.00%  | 1        | 16.00           | 16.00    | 100.00% | 0.00      | 0.00%           | 0.00     | 0.00%  |
| 27        | Evermore Light and Power, Inc.  | -   | 0.00               | 0.00   | 0.00%  | 0.00   | 0.00%           | 0.00   | 0.00%  | 4        | 613.50          | 0.00     | 0.00%   | 0.00      | 0.00%           | 0.00     | 0.00%  |
| 28        | Federal Concrete, Inc.  | 3   | 152.00             | 0.00   | 0.00%  | 24.00  | 15.79%          | 0.00   | 0.00%  | 68       | 19,473.00       | 1,464.50 | 7.52%   | 3,412.00  | 17.52%          | 1,609.50 | 8.27%  |
| 29        | Folan Waterproofing & Construction  | 1   | 8.00               | 0.00   | 0.00%  | 0.00   | 0.00%           | 0.00   | 0.00%  | 9        | 1,271.00        | 0.00     | 0.00%   | 534.50    | 42.05%          | 0.00     | 0.00%  |
| 30        | Fontaine Bros, Inc.   | 17  | 1,318.00           | 142.50 | 10.81% | 166.50   | 12.63%          | 152.00 | 11.53% | 60       | 8,015.00        | 854.50   | 10.66%  | 2,326.50  | 29.03%          | 299.00   | 3.73%  |
| 31        | Food Equipment Installation, Inc.   | -   | 0.00               | 0.00   | 0.00%  | 0.00   | 0.00%           | 0.00   | 0.00%  | 4        | 116.00          | 0.00     | 0.00%   | 0.00      | 0.00%           | 0.00     | 0.00%  |
| 32        | Frisoli Electric Inc.   | -   | 0.00               | 0.00   | 0.00%  | 0.00   | 0.00%           | 0.00   | 0.00%  | 1        | 299.00          | 0.00     | 0.00%   | 0.00      | 0.00%           | 0.00     | 0.00%  |
| 33        | Fusion Electric, Inc.   | -   | 0.00               | 0.00   | 0.00%  | 0.00   | 0.00%           | 0.00   | 0.00%  | 2        | 112.00          | 0.00     | 0.00%   | 104.00    | 92.86%          | 0.00     | 0.00%  |
| 34        | Gagliarducci Construction, Inc.   | _   | 0.00               | 0.00   | 0.00%  | 0.00   | 0.00%           | 0.00   | 0.00%  | 47       | 4,262.50        | 635.00   | 14.90%  | 709.50    | 16.65%          | 906.50   | 21.27% |
| 35        | Gomes Construction Company, Inc.  | -   | 0.00               | 0.00   | 0.00%  | 0.00   | 0.00%           | 0.00   | 0.00%  | 4        | 575.50          | 0.00     | 0.00%   | 0.00      | 0.00%           | 0.00     | 0.00%  |
| 36        | Green Insulation, Inc.  | _   | 0.00               | 0.00   | 0.00%  | 0.00   | 0.00%           | 0.00   | 0.00%  | 4        | 230.00          | 0.00     | 0.00%   | 16.00     | 6.96%           | 0.00     | 0.00%  |
| 37        | H. Carr & Sons, Inc.  | 26  | 2,366.00           | 0.00   | 0.00%  | 639.00   | 27.01%          | 168.50 | 7.12%  | 28       | 3,827.00        | 0.00     | 0.00%   | 1,611.00  | 42.10%          | 168.50   | 4.40%  |
| 38        | Harry Grodsky & Co.   | 13  | 1,033.00           | 72.00  | 6.97%  | 114.00   | 11.04%          | 0.00   | 0.00%  | 52       | 13,941.00       | 839.50   | 6.02%   | 1,540.50  | 11.05%          | 0.00     | 0.00%  |
| 39        | Hayward Baker Inc.  | -   | 0.00               | 0.00   | 0.00%  | 0.00   | 0.00%           | 0.00   | 0.00%  | 36       | 4,465.50        | 306.50   | 6.86%   | 1,170.50  | 26.21%          | 775.00   | 17.36% |
| 40        | Heritage Restoration, Inc.  | 7   | 458.00             | 0.00   | 0.00%  | 224.00   | 48.91%          | 0.00   | 0.00%  | 14       | 2,947.00        | 82.00    | 2.78%   | 1,154.00  | 39.16%          | 0.00     | 0.00%  |
| 41        | Hickman & Sgroi Electric Inc.   |   | 0.00               | 0.00   | 0.00%  | 0.00   | 0.00%           | 0.00   | 0.00%  | 2        | 192.00          | 0.00     | 0.00%   | 0.00      | 0.00%           | 0.00     | 0.00%  |
| 42        | Cyn Environmental Services  | _   | 0.00               | 0.00   | 0.00%  | 0.00   | 0.00%           | 0.00   | 0.00%  | 1        | 24.00           | 0.00     | 0.00%   | 24.00     | 100.00%         | 0.00     | 0.00%  |
| 43        | JDC Demolition  | †   | 0.00               | 0.00   | 0.00%  | 0.00   | 0.00%           | 0.00   | 0.00%  | 23       | 3,504.00        | 400.00   | 11.42%  | 734.00    | 20.95%          | 160.00   | 4.57%  |
| 44        | Jones Engineering LLC   | <u> </u>                                    | 0.00               | 0.00   | 0.00%  | 0.00   | 0.00%           | 0.00   | 0.00%  | 23       | 168.00          | 0.00     | 0.00%   | 0.00      | 0.00%           | 0.00     | 0.00%  |
| 45        | JRL Construction, Inc.  | 13  | 769.00             | 227.50 | 29.58% | 330.00   | 42.91%          | 278.50 | 36.22% | 79       | 27,210.56       | 4,603.71 | 16.92%  | 9,955.50  | 36.59%          | 5,720.50 | 21.02% |
| 46        | Kleeberg Mechanical Services, LLC   | 13  | 206.00             | 0.00   | 0.00%  | 0.00   | 0.00%           | 0.00   | 0.00%  | 6        | 534.50          | 0.00     | 0.00%   | 0.00      | 0.00%           | 0.00     | 0.00%  |
| 47        | L.K. Sheet Metal, Inc.  | 14  | 1,333.00           | 106.00 | 7.95%  | 254.00   | 19.05%          | 107.00 | 8.03%  | 23       | 4,734.50        | 430.00   | 9.08%   | 404.00    | 8.53%           | 107.00   | 2.26%  |
| 48        | Langan Insulation LLC   | 17  | 0.00               | 0.00   | 0.00%  | 0.00   | 0.00%           | 0.00   | 0.00%  | 23       | 568.00          | 0.00     | 0.00%   | 0.00      | 0.00%           | 0.00     | 0.00%  |
| 49        | M.L. Schmitt, Inc.  | 11  | 581.50             | 91.00  | 15.65% | 110.00   | 18.92%          | 144.00 | 24.76% | 16       | 2,908.75        | 296.00   | 10.18%  | 454.75    | 15.63%          | 552.50   | 18.99% |
| 50        | Marr Scaffold   | 11  | 0.00               | 0.00   | 0.00%  | 0.00   | 0.00%           | 0.00   | 0.00%  | 18       | 551.00          | 0.00     | 0.00%   | 253.00    | 45.92%          | 16.50    | 2.99%  |
| 51        | Marguerite Concrete   | _   | 0.00               | 0.00   | 0.00%  | 0.00   | 0.00%           | 0.00   | 0.00%  | 34       | 1,237.00        | 0.00     | 0.00%   | 86.00     | 6.95%           | 63.00    | 5.09%  |
| 52        | Massey's Plate Glass & Aluminum, Inc.   | 2   | 248.00             | 0.00   | 0.00%  | 0.00   | 0.00%           | 0.00   | 0.00%  | 34       | 360.00          | 0.00     | 0.00%   | 0.00      | 0.00%           | 0.00     | 0.00%  |
| 53        | Maxim Crane Works LP  | 3   | 258.00             | 0.00   | 0.00%  | 129.00   | 50.00%          | 0.00   | 0.00%  | 3        | 585.00          | 0.00     | 0.00%   | 292.50    | 50.00%          | 0.00     | 0.00%  |
| 54        |   | 4   | -                  | 0.00   | 0.00%  | 0.00   | 0.00%           | 0.00   | 0.00%  | 2        |                 | 0.00     | 0.00%   | 11.00     | 64.71%          | 0.00     | 0.00%  |
|           | Medeiros Hydroseeding & Landscape Construction, Inc.  Moran Sheet Metal, Inc. | -   | 0.00               | 0.00   | 0.00%  | 0.00   |                 | 0.00   | 0.00%  | 9        | 17.00           | 0.00     | 0.00%   | 72.25     | 20.78%          | 0.00     | 0.00%  |
| 55        | ,   |   | 0.00<br>332.00     | 0.00   |        | 72.00  | 0.00%<br>21.69% | 0.00   | 0.00%  | _        | 347.75          | 0.00     | 0.00%   |           | 25.88%          | 0.00     | 0.00%  |
| 56        | NER Construction Management   | 2   |                    |        | 0.00%  |  |                 |        |        | 12       | 1,225.00        |          |         | 317.00    | 25.88%<br>0.00% |          |        |
| 57        | New England Concrete Cutting, Inc.  | 1   | 186.00             | 0.00   | 0.00%  | 0.00   | 0.00%           | 0.00   | 0.00%  |          | 337.50          | 0.00     | 0.00%   | 0.00      |                 | 0.00     | 0.00%  |
| 58        | New England Foundation Co., Inc.  | -   | 0.00               | 0.00   | 0.00%  | 0.00   | 0.00%           | 0.00   | 0.00%  | 20       | 2,727.00        | 0.00     | 0.00%   | 587.50    | 21.54%          | 226.00   | 8.29%  |

|                |  | This Month's Workforce Diversity Statistics |                    |          |        | Project To Date Workforce Diversity Statistics |        |          |        |          |                 |           |        |            |        |           |        |
|----------------|--|---|--------------------|----------|--------|--|--------|----------|--------|----------|-----------------|-----------|--------|------------|--------|-----------|--------|
|                |  |   |                    | Wome     | en     | Minor  | rity   | Vetera   | an     |          |                 | Wom       | ien    | Minor      | ity    | Vetera    | an     |
|                |  | Employee                                    | This Month's Total |          |        |  |        |          |        | Employee | Project To Date |           |        |            |        |           | ļ      |
| Reference      | Company  | Count                                       | Hours              | Hours    | %      | Hours  | %      | Hours    | %      | Count    | Total Hours     | Hours     | %      | Hours      | %      | Hours     | %      |
| 59             | Northeast Lighting Protection, LLC                             | -   | 0.00               | 0.00     | 0.00%  | 0.00   | 0.00%  | 0.00     | 0.00%  | 4        | 186.59          | 0.00      | 0.00%  | 61.76      | 33.10% | 0.00      | 0.00%  |
| 60             | Northeast Steel Erectors                                       | =   | 0.00               | 0.00     | 0.00%  | 0.00   | 0.00%  | 0.00     | 0.00%  | 7        | 1,335.00        | 34.00     | 2.55%  | 183.00     | 13.71% | 393.00    | 29.44% |
| 61             | Northeastern Steel Corporation                                 | -   | 0.00               | 0.00     | 0.00%  | 0.00   | 0.00%  | 0.00     | 0.00%  | 6        | 64.00           | 9.00      | 14.06% | 50.00      | 78.13% | 0.00      | 0.00%  |
| 62             | Northern General   | 4   | 48.50              | 0.00     | 0.00%  | 13.50  | 27.84% | 0.00     | 0.00%  | 72       | 25,429.00       | 1,514.50  | 5.96%  | 4,403.50   | 17.32% | 1,087.00  | 4.27%  |
| 63             | P. Gioioso & Sons Inc.   | -   | 0.00               | 0.00     | 0.00%  | 0.00   | 0.00%  | 0.00     | 0.00%  | 9        | 834.50          | 114.50    | 13.72% | 0.00       | 0.00%  | 0.00      | 0.00%  |
| 64             | Palmer Paving Corporation                                      | -   | 0.00               | 0.00     | 0.00%  | 0.00   | 0.00%  | 0.00     | 0.00%  | 50       | 708.00          | 34.50     | 4.87%  | 14.00      | 1.98%  | 0.00      | 0.00%  |
| 65             | Performance Testing & Balancing, LLC                           | -   | 0.00               | 0.00     | 0.00%  | 0.00   | 0.00%  | 0.00     | 0.00%  | 3        | 64.00           | 0.00      | 0.00%  | 0.00       | 0.00%  | 38.00     | 59.38% |
| 66             | Professional Drywall Construction, Inc.                        | 4   | 163.00             | 0.00     | 0.00%  | 2.00   | 1.23%  | 0.00     | 0.00%  | 66       | 3,956.50        | 196.50    | 4.97%  | 778.50     | 19.68% | 347.00    | 8.77%  |
| 67             | Regis Steel Corp   | 13  | 452.00             | 61.00    | 13.50% | 66.00  | 14.60% | 0.00     | 0.00%  | 56       | 8,469.00        | 1,251.50  | 14.78% | 2,108.00   | 24.89% | 289.00    | 3.41%  |
| 68             | RoadSafe Traffic Systems                                       | -   | 0.00               | 0.00     | 0.00%  | 0.00   | 0.00%  | 0.00     | 0.00%  | 6        | 49.00           | 0.00      | 0.00%  | 0.00       | 0.00%  | 0.00      | 0.00%  |
| 69             | S & F Concrete Contractors, Inc.                               | 88  | 4,177.50           | 491.00   | 11.75% | 1,417.50                                       | 33.93% | 494.00   | 11.83% | 276      | 49,881.50       | 3,307.00  | 6.63%  | 14,537.00  | 29.14% | 4,813.50  | 9.65%  |
| 70             | Safespan   | -   | 0.00               | 0.00     | 0.00%  | 0.00   | 0.00%  | 0.00     | 0.00%  | 11       | 709.50          | 0.00      | 0.00%  | 56.00      | 7.89%  | 0.00      | 0.00%  |
| 71             | Safway Services  | 19  | 1,110.50           | 0.00     | 0.00%  | 675.00   | 60.78% | 75.00    | 6.75%  | 51       | 6,362.58        | 370.00    | 5.82%  | 3,998.00   | 62.84% | 590.00    | 9.27%  |
| 72             | Save-On-Wall Co., Inc.   | -   | 0.00               | 0.00     | 0.00%  | 0.00   | 0.00%  | 0.00     | 0.00%  | 9        | 290.50          | 45.00     | 15.49% | 45.00      | 15.49% | 8.00      | 2.75%  |
| 73             | Schindler Elevator Corp  | -   | 0.00               | 0.00     | 0.00%  | 0.00   | 0.00%  | 0.00     | 0.00%  | 4        | 388.50          | 0.00      | 0.00%  | 0.00       | 0.00%  | 0.00      | 0.00%  |
| 74             | Security Construction Services, Inc. d/b/a: Security Fence Co. | -   | 0.00               | 0.00     | 0.00%  | 0.00   | 0.00%  | 0.00     | 0.00%  | 14       | 3,866.00        | 300.00    | 7.76%  | 1,233.25   | 31.90% | 40.00     | 1.03%  |
| 75             | Soep Painting Corp   | -   | 0.00               | 0.00     | 0.00%  | 0.00   | 0.00%  | 0.00     | 0.00%  | 10       | 1,475.50        | 0.00      | 0.00%  | 6.00       | 0.41%  | 0.00      | 0.00%  |
| 76             | Stamford Wrecking  | -   | 0.00               | 0.00     | 0.00%  | 0.00   | 0.00%  | 0.00     | 0.00%  | 9        | 1,669.00        | 76.00     | 4.55%  | 122.00     | 7.31%  | 74.00     | 4.43%  |
| 77             | Superior Caulking & Waterproofing Co., Inc.                    | =   | 0.00               | 0.00     | 0.00%  | 0.00   | 0.00%  | 0.00     | 0.00%  | 7        | 193.00          | 0.00      | 0.00%  | 155.50     | 80.57% | 0.00      | 0.00%  |
| 78             | T & M Equipment Corporation                                    | 9   | 685.00             | 192.00   | 28.03% | 80.00  | 11.68% | 112.00   | 16.35% | 65       | 26,726.05       | 2,623.50  | 9.82%  | 5,101.05   | 19.09% | 1,208.50  | 4.52%  |
| 79             | Tech Valley Contracting, LLC                                   | -   | 0.00               | 0.00     | 0.00%  | 0.00   | 0.00%  | 0.00     | 0.00%  | 8        | 2,018.00        | 206.00    | 10.21% | 0.00       | 0.00%  | 0.00      | 0.00%  |
| 80             | Tishman  | 11  | 960.00             | 160.00   | 16.67% | 160.00   | 16.67% | 160.00   | 16.67% | 20       | 18,421.00       | 3,061.00  | 16.62% | 3,760.00   | 20.41% | 5,680.00  | 30.83% |
| 81             | Titan Roofing Company  | -   | 0.00               | 0.00     | 0.00%  | 0.00   | 0.00%  | 0.00     | 0.00%  | 47       | 1,891.50        | 0.00      | 0.00%  | 201.00     | 10.63% | 148.00    | 7.82%  |
| 82             | T.J. Conway Company  | 25  | 2,531.50           | 142.50   | 5.63%  | 408.00   | 16.12% | 392.00   | 15.48% | 56       | 13,876.00       | 938.00    | 6.76%  | 2,158.00   | 15.55% | 1,217.00  | 8.77%  |
| 83             | Triton Leasing and Rental, Inc.                                | -   | 0.00               | 0.00     | 0.00%  | 0.00   | 0.00%  | 0.00     | 0.00%  | 35       | 3,187.50        | 0.00      | 0.00%  | 1,547.50   | 48.55% | 239.00    | 7.50%  |
| 84             | Ultimate Abatement Company, Inc.                               | -   | 0.00               | 0.00     | 0.00%  | 0.00   | 0.00%  | 0.00     | 0.00%  | 48       | 10,430.50       | 3,632.50  | 34.83% | 10,119.50  | 97.02% | 0.00      | 0.00%  |
| 85             | Universal Electric Co.   | _   | 0.00               | 0.00     | 0.00%  | 0.00   | 0.00%  | 0.00     | 0.00%  | 18       | 5,635.00        | 556.50    | 9.88%  | 1,284.50   | 22.80% | 394.00    | 6.99%  |
| 86             | William Roberts Electric Co., Inc.                             | -   | 0.00               | 0.00     | 0.00%  | 0.00   | 0.00%  | 0.00     | 0.00%  | 6        | 648.50          | 0.00      | 0.00%  | 93.00      | 14.34% | 0.00      | 0.00%  |
| 87             | Willow Tree Outdoor, LLC                                       | -   | 0.00               | 0.00     | 0.00%  | 0.00   | 0.00%  | 0.00     | 0.00%  | 5        | 261.50          | 0.00      | 0.00%  | 105.50     | 40.34% | 0.00      | 0.00%  |
| 88             | Wolfe House Movers, LLC  | -   | 0.00               | 0.00     | 0.00%  | 0.00   | 0.00%  | 0.00     | 0.00%  | 10       | 1,194.50        | 0.00      | 0.00%  | 306.00     | 25.62% | 228.00    | 19.09% |
| 89             | Wolverine Fire Protection Co                                   | 10  | 670.00             | 24.00    | 3.58%  | 200.00   | 29.85% | 115.00   | 17.16% | 14       | 2,754.00        | 24.00     | 0.87%  | 979.00     | 35.55% | 345.00    | 12.53% |
| 90             | Worcester Elevator Co., Inc.                                   | -   | 0.00               | 0.00     | 0.00%  | 0.00   | 0.00%  | 0.00     | 0.00%  | 2        | 12.00           | 0.00      | 0.00%  | 0.00       | 0.00%  | 6.00      | 50.00% |
| Total - Unions |  | 541   | 36,152.00          | 3,190.50 | 8.83%  | 8,724.00                                       | 24.13% | 3,360.00 | 9.29%  | 2,340    | 455,849.78      | 40,309.21 | 8.84%  | 129,384.81 | 28.38% | 41,335.00 | 9.07%  |
|                |  |   |                    |          |        |  |        |          |        |          |                 |           |        |            |        |           |        |
| 91             | On-Site Design / Management                                    | 74  | 7,520.05           | 1,131.30 | 15.04% | 1,502.55                                       | 19.98% | 635.00   | 8.44%  | 303      | 158,670.20      | 22,212.05 | 14.00% | 19,013.15  | 11.98% | 21,174.55 | 13.35% |
| Total          |  | 615   | 43,672.05          | 4,321.80 | 9.90%  | 10,226.55                                      | 23.42% | 3,995.00 | 9.15%  | 2,643    | 614,519.98      | 62,521.26 | 10.17% | 148,397.96 | 24.15% | 62,509.55 | 10.17% |

| Totals - Overall |               |                 |       |  |  |  |  |  |
|------------------|---------------|-----------------|-------|--|--|--|--|--|
| Group            | Project Goals | Project To Date | Delta |  |  |  |  |  |
| Women            | 6.90%         | 10.17%          | 3.27% |  |  |  |  |  |
| Minority         | 15.30%        | 24.15%          | 8.85% |  |  |  |  |  |
| Veteran          | 8.00%         | 10.17%          | 2.17% |  |  |  |  |  |

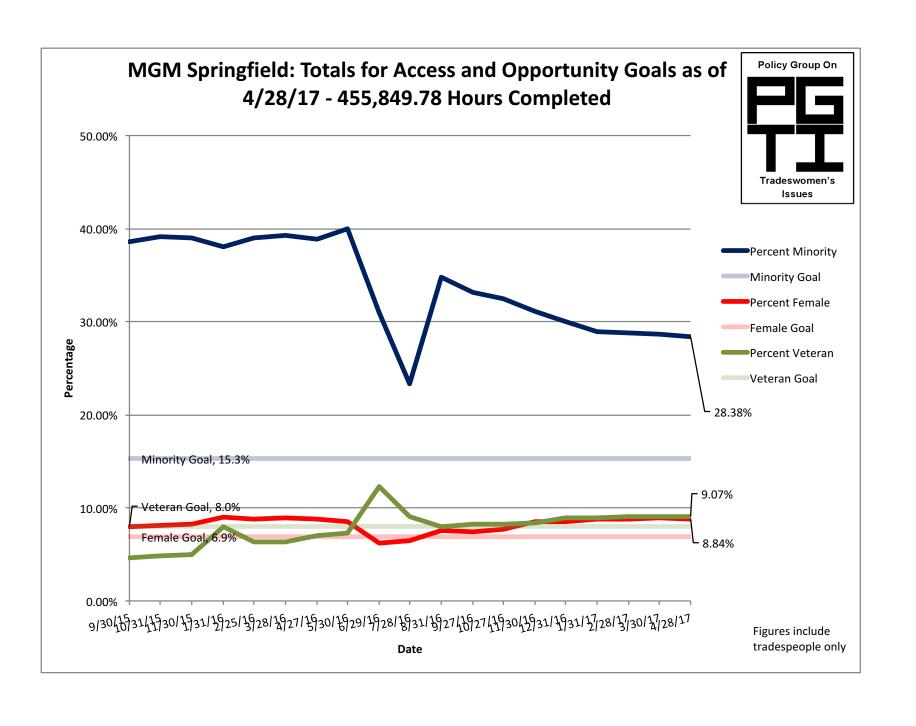
Notes:
(1) Statistics include all workforce reports that were received by MGM as of April 28, 2017.
(2) The total number of unique union workers that have worked on site is approximately 2,184. The 2,340 union workers identified above includes workers that have worked for multiple companies.

|           |  |          |                    | This Month's | Workforce Div | versity Statist | cs      |        |        |          |                 | Project To Da | te Workforce I | Diversity Statist | ics     |           |        |
|-----------|--|----------|--------------------|--------------|---------------|-----------------|---------|--------|--------|----------|-----------------|---------------|----------------|-------------------|---------|-----------|--------|
|           |  |          |                    | Won          |               | Mino            |         | Vetera | an     |          |                 | Won           |                | Minor             |         | Veter     | ran    |
|           |  | Employee | This Month's Total |              |               |                 | •       |        |        | Employee | Project To Date |               |                |                   | •       |           |        |
| Reference | Union  | Count    | Hours              | Hours        | %             | Hours           | %       | Hours  | %      | Count    | Total Hours     | Hours         | %              | Hours             | %       | Hours     | %      |
| 1         | AFSCME Local #230  | 0        | 0.00               | 0.00         | 0.00%         | 0.00            | 0.00%   | 0.00   | 0.00%  | 1        | 48.00           | 0.00          | 0.00%          | 48.00             | 100.00% | 0.00      | 0.00%  |
| 2         | Arscivie Local #230 Asbestos Workers #6  | 0        | 0.00               | 0.00         | 0.00%         | 0.00            | 0.00%   | 0.00   | 0.00%  | 30       | 3.094.50        | 0.00          | 0.00%          | 1.499.50          | 48.46%  | 239.00    | 7.72%  |
| 3         | Boston Plasters' & Cement Masons' - Asphalt Layers' Union #534                       | 19       | 257.50             | 0.00         | 0.00%         | 42.00           | 16.31%  | 0.00   | 0.00%  | 79       | 3,359.50        | 0.00          | 0.00%          | 494.00            | 14.70%  | 38.50     | 1.15%  |
| 4         | Bricklavers Local #1   | 0        | 0.00               | 0.00         | 0.00%         | 0.00            | 0.00%   | 0.00   | 0.00%  | 79       | 572.00          | 0.00          | 0.00%          | 11.00             | 1.92%   | 0.00      | 0.00%  |
| 5         | Bricklayers Local #3   | 60       | 3,479.00           | 127.00       | 3.65%         | 718.00          | 20.64%  | 152.00 | 4.37%  | 149      | 21,024.50       | 498.00        | 2.37%          | 4,157.00          | 19.77%  | 1,051.50  | 5.00%  |
| 6         | Carpenters - Local #108  | 61       | 4,712.00           | 394.50       | 8.37%         | 1,508.50        | 32.01%  | 653.00 | 13.86% | 286      | 58,475.68       | 5,772.00      | 9.87%          | 17,270.50         | 29.53%  | 9,310.00  | 15.92% |
| 7         | Carpenters Local #107  | 4        | 200.00             | 0.00         | 0.00%         | 40.00           | 20.00%  | 0.00   | 0.00%  | 9        | 2,936.00        | 0.00          | 0.00%          | 416.00            | 14.17%  | 0.00      | 0.00%  |
| 8         | Carpenters Local #210  | 0        | 0.00               | 0.00         | 0.00%         | 0.00            | 0.00%   | 0.00   | 0.00%  | 2        | 16.00           | 0.00          | 0.00%          | 0.00              | 0.00%   | 8.00      | 50.00% |
| 9         | Carpenters Local #33   | 0        | 0.00               | 0.00         | 0.00%         | 0.00            | 0.00%   | 0.00   | 0.00%  | 7        | 264.00          | 45.00         | 17.05%         | 0.00              | 0.00%   | 0.00      | 0.00%  |
| 10        | Carpenters Local #424  | 0        | 0.00               | 0.00         | 0.00%         | 0.00            | 0.00%   | 0.00   | 0.00%  | 2        | 72.00           | 0.00          | 0.00%          | 72.00             | 100.00% | 65.00     | 90.28% |
| 11        | Carpenters Local #475  | 0        | 0.00               | 0.00         | 0.00%         | 0.00            | 0.00%   | 0.00   | 0.00%  | 1        | 39.00           | 0.00          | 0.00%          | 0.00              | 0.00%   | 0.00      | 0.00%  |
| 12        | Carpenters Local #535  | 1        | 104.00             | 0.00         | 0.00%         | 0.00            | 0.00%   | 0.00   | 0.00%  | 1        | 264.00          | 0.00          | 0.00%          | 0.00              | 0.00%   | 0.00      | 0.00%  |
| 13        | CT Bricklayers #1  | 0        | 0.00               | 0.00         | 0.00%         | 0.00            | 0.00%   | 0.00   | 0.00%  | 2        | 41.50           | 0.00          | 0.00%          | 24.00             | 57.83%  | 0.00      | 0.00%  |
| 14        | Floorcoverers Local #2168  | 14       | 855.50             | 193.00       | 22.56%        | 289.00          | 33.78%  | 121.00 | 14.14% | 26       | 1.825.50        | 400.00        | 21.91%         | 500.00            | 27.39%  | 232.00    | 12.71% |
| 15        | International Association of Iron Workers Local #7                                   | 30       | 3,174.50           | 181.00       | 5.70%         | 353.50          | 11.14%  | 163.00 | 5.13%  | 84       | 32,707.50       | 2,158.00      | 6.60%          | 4,516.00          | 13.81%  | 2,628.00  | 8.03%  |
| 16        | International Brotherhood of Electrical Workers - IBEW Local #455                    | 0        | 0.00               | 0.00         | 0.00%         | 0.00            | 0.00%   | 0.00   | 0.00%  | 3        | 112.25          | 50.75         | 45.21%         | 112.25            | 100.00% | 0.00      | 0.00%  |
| 17        | International Brotherhood of Electrical Workers - IBEW Local #7                      | 57       | 3,481.00           | 531.00       | 15.25%        | 606.00          | 17.41%  | 416.00 | 11.95% | 151      | 42,824.75       | 4,596.50      | 10.73%         | 6,615.75          | 15.45%  | 6,908.00  | 16.13% |
| 18        | International Brotherhood of Electrical Workers - IBEW Local #35                     | 0        | 0.00               | 0.00         | 0.00%         | 0.00            | 0.00%   | 0.00   | 0.00%  | 4        | 186.59          | 0.00          | 0.00%          | 61.76             | 33.10%  | 0.00      | 0.00%  |
| 19        | International Brotherhood of Electrical Workers - IBEW 2nd District                  | 0        | 0.00               | 0.00         | 0.00%         | 0.00            | 0.00%   | 0.00   | 0.00%  | 1        | 23.00           | 0.00          | 0.00%          | 0.00              | 0.00%   | 0.00      | 0.00%  |
| 20        | International Union of Elevator Constructors Local #4                                | 0        | 0.00               | 0.00         | 0.00%         | 0.00            | 0.00%   | 0.00   | 0.00%  | 1        | 8.00            | 0.00          | 0.00%          | 0.00              | 0.00%   | 0.00      | 0.00%  |
| 21        | International Union of Elevator Constructors Local #41                               | 0        | 0.00               | 0.00         | 0.00%         | 0.00            | 0.00%   | 0.00   | 0.00%  | 14       | 715.50          | 0.00          | 0.00%          | 0.00              | 0.00%   | 6.00      | 0.84%  |
| 22        | International Union of Operating Engineers – IUOE Local #4                           | 0        | 0.00               | 0.00         | 0.00%         | 0.00            | 0.00%   | 0.00   | 0.00%  | 60       | 6,437.00        | 0.00          | 0.00%          | 241.50            | 3.75%   | 807.00    | 12.54% |
| 23        | International Union of Operating Engineers – IUOE Local #5                           | 0        | 0.00               | 0.00         | 0.00%         | 0.00            | 0.00%   | 0.00   | 0.00%  | 1        | 9.00            | 0.00          | 0.00%          | 0.00              | 0.00%   | 0.00      | 0.00%  |
| 24        | International Union of Operating Engineers – IUOE Local #98                          | 23       | 1,644.50           | 112.00       | 6.81%         | 325.50          | 19.79%  | 112.00 | 6.81%  | 164      | 36,081.55       | 1,561.00      | 4.33%          | 5,267.05          | 14.60%  | 2,239.00  | 6.21%  |
| 25        | International Union of Operating Engineers – IUOE Local #478                         | 0        | 0.00               | 0.00         | 0.00%         | 0.00            | 0.00%   | 0.00   | 0.00%  | 2        | 168.00          | 0.00          | 0.00%          | 0.00              | 0.00%   | 0.00      | 0.00%  |
| 26        | International Union of Painters and Allied Trades - IUPAT District #11               | 0        | 0.00               | 0.00         | 0.00%         | 0.00            | 0.00%   | 0.00   | 0.00%  | 6        | 125.50          | 0.00          | 0.00%          | 0.00              | 0.00%   | 0.00      | 0.00%  |
| 27        | International Union of Painters and Allied Trades - IUPAT Local #1333                | 3        | 248.00             | 0.00         | 0.00%         | 0.00            | 0.00%   | 0.00   | 0.00%  | 12       | 666.50          | 0.00          | 0.00%          | 29.00             | 4.35%   | 64.00     | 9.60%  |
| 28        | Iron Workers District Council of New England   | 35       | 2,213.00           | 308.00       | 13.92%        | 476.50          | 21.53%  | 302.00 | 13.65% | 119      | 26,143.00       | 3,488.00      | 13.34%         | 6,091.50          | 23.30%  | 2,427.00  | 9.28%  |
| 29        | Laborers' District Council   | 1        | 8.00               | 0.00         | 0.00%         | 8.00            | 100.00% | 0.00   | 0.00%  | 22       | 2,475.00        | 0.00          | 0.00%          | 1,037.00          | 41.90%  | 15.00     | 0.61%  |
| 30        | Laborer's International Union of North America - LIUNA Building Wreckers Local #1421 | 9        | 304.00             | 120.00       | 39.47%        | 304.00          | 100.00% | 0.00   | 0.00%  | 186      | 28,614.75       | 3,989.25      | 13.94%         | 27,102.75         | 94.72%  | 0.00      | 0.00%  |
| 31        | Laborers Local #138  | 0        | 0.00               | 0.00         | 0.00%         | 0.00            | 0.00%   | 0.00   | 0.00%  | 2        | 89.00           | 0.00          | 0.00%          | 0.00              | 0.00%   | 0.00      | 0.00%  |
| 32        | Laborers Local #151  | 0        | 0.00               | 0.00         | 0.00%         | 0.00            | 0.00%   | 0.00   | 0.00%  | 3        | 150.00          | 0.00          | 0.00%          | 0.00              | 0.00%   | 0.00      | 0.00%  |
| 33        | Laborers Local #22   | 2        | 40.00              | 0.00         | 0.00%         | 24.00           | 60.00%  | 0.00   | 0.00%  | 18       | 6,045.50        | 0.00          | 0.00%          | 478.00            | 7.91%   | 980.50    | 16.22% |
| 34        | Laborers Local #223  | 0        | 0.00               | 0.00         | 0.00%         | 0.00            | 0.00%   | 0.00   | 0.00%  | 3        | 148.00          | 0.00          | 0.00%          | 54.00             | 36.49%  | 0.00      | 0.00%  |
| 35        | Laborers Local #230  | 2        | 40.00              | 0.00         | 0.00%         | 40.00           | 100.00% | 0.00   | 0.00%  | 9        | 771.25          | 0.00          | 0.00%          | 746.75            | 96.82%  | 7.50      | 0.97%  |
| 36        | Laborers Local #243  | 1        | 19.50              | 0.00         | 0.00%         | 0.00            | 0.00%   | 0.00   | 0.00%  | 3        | 3,485.00        | 0.00          | 0.00%          | 0.00              | 0.00%   | 0.00      | 0.00%  |
| 37        | Laborers Local #39   | 0        | 0.00               | 0.00         | 0.00%         | 0.00            | 0.00%   | 0.00   | 0.00%  | 3        | 1,002.50        | 0.00          | 0.00%          | 0.00              | 0.00%   | 833.00    | 83.09% |
| 38        | Laborers Local #455  | 2        | 48.00              | 24.00        | 50.00%        | 48.00           | 100.00% | 0.00   | 0.00%  | 15       | 4,860.00        | 1,399.50      | 28.80%         | 4,860.00          | 100.00% | 0.00      | 0.00%  |
| 39        | Laborers Local #473  | 0        | 0.00               | 0.00         | 0.00%         | 0.00            | 0.00%   | 0.00   | 0.00%  | 9        | 1,182.00        | 0.00          | 0.00%          | 2.00              | 0.17%   | 0.00      | 0.00%  |
| 40        | Laborers Local #547  | 0        | 0.00               | 0.00         | 0.00%         | 0.00            | 0.00%   | 0.00   | 0.00%  | 3        | 686.50          | 0.00          | 0.00%          | 0.00              | 0.00%   | 0.00      | 0.00%  |
| 41        | Laborers Local #560  | 0        | 0.00               | 0.00         | 0.00%         | 0.00            | 0.00%   | 0.00   | 0.00%  | 1        | 8.00            | 0.00          | 0.00%          | 0.00              | 0.00%   | 0.00      | 0.00%  |
| 42        | Laborers Local #596  | 51       | 3,188.00           | 149.00       | 4.67%         | 1,074.50        | 33.70%  | 0.00   | 0.00%  | 157      | 29,074.25       | 2,408.00      | 8.28%          | 8,928.50          | 30.71%  | 481.50    | 1.66%  |
| 43        | Laborers Local #609  | 0        | 0.00               | 0.00         | 0.00%         | 0.00            | 0.00%   | 0.00   | 0.00%  | 10       | 336.50          | 0.00          | 0.00%          | 32.00             | 9.51%   | 0.00      | 0.00%  |
| 44        | Laborers Local #610  | 0        | 0.00               | 0.00         | 0.00%         | 0.00            | 0.00%   | 0.00   | 0.00%  | 1        | 4.00            | 0.00          | 0.00%          | 0.00              | 0.00%   | 0.00      | 0.00%  |
| 45        | Laborers Local #611  | 0        | 0.00               | 0.00         | 0.00%         | 0.00            | 0.00%   | 0.00   | 0.00%  | 1        | 270.50          | 0.00          | 0.00%          | 270.50            | 100.00% | 0.00      | 0.00%  |
| 46        | Laborers Local #665  | 0        | 0.00               | 0.00         | 0.00%         | 0.00            | 0.00%   | 0.00   | 0.00%  | 9        | 1,659.50        | 32.00         | 1.93%          | 1,659.50          | 100.00% | 0.00      | 0.00%  |
| 47        | Laborers Local #675  | 0        | 0.00               | 0.00         | 0.00%         | 0.00            | 0.00%   | 0.00   | 0.00%  | 1        | 133.50          | 0.00          | 0.00%          | 133.50            | 100.00% | 0.00      | 0.00%  |
| 48        | Laborers Local #88 [Tunnel Workers]  | 0        | 0.00               | 0.00         | 0.00%         | 0.00            | 0.00%   | 0.00   | 0.00%  | 4        | 338.50          | 0.00          | 0.00%          | 8.00              | 2.36%   | 41.00     | 12.11% |
| 49        | Laborers Local #999  | 84       | 5,261.50           | 706.50       | 13.43%        | 1,770.50        | 33.65%  | 675.00 | 12.83% | 403      | 86,750.96       | 11,541.21     | 13.30%         | 29,556.75         | 34.07%  | 10,572.00 | 12.19% |
| 50        | Laborers Local #1000   | 0        | 0.00               | 0.00         | 0.00%         | 0.00            | 0.00%   | 0.00   | 0.00%  | 3        | 24.00           | 8.00          | 33.33%         | 8.00              | 33.33%  | 0.00      | 0.00%  |
| 51        | Massachusetts Laborers' District Council   | 1        | 116.00             | 0.00         | 0.00%         | 0.00            | 0.00%   | 0.00   | 0.00%  | 6        | 516.00          | 0.00          | 0.00%          | 85.00             | 16.47%  | 0.00      | 0.00%  |
| 52        | NY Bricklayers #2  | 0        | 0.00               | 0.00         | 0.00%         | 0.00            | 0.00%   | 0.00   | 0.00%  | 1        | 4.00            | 0.00          | 0.00%          | 0.00              | 0.00%   | 0.00      | 0.00%  |
| 53        | Operating Engineers Local #4   | 2        | 161.50             | 0.00         | 0.00%         | 0.00            | 0.00%   | 0.00   | 0.00%  | 14       | 1,053.50        | 0.00          | 0.00%          | 0.00              | 0.00%   | 0.00      | 0.00%  |
| 54        | Operating Engineers Local #478   | 0        | 0.00               | 0.00         | 0.00%         | 0.00            | 0.00%   | 0.00   | 0.00%  | 4        | 329.50          | 0.00          | 0.00%          | 139.50            | 42.34%  | 0.00      | 0.00%  |
| 55        | Painters and Allied Trades District Council #35                                      | 0        | 0.00               | 0.00         | 0.00%         | 0.00            | 0.00%   | 0.00   | 0.00%  | 24       | 2,717.50        | 0.00          | 0.00%          | 164.50            | 6.05%   | 0.00      | 0.00%  |
| 56        | Pile Drivers Local #56  Placturers and Comput Macana Local #524                      | 0        | 0.00               | 0.00         | 0.00%         | 0.00            | 0.00%   | 0.00   | 0.00%  | 19       | 2,114.00        | 0.00          | 0.00%          | 468.50            | 22.16%  | 180.50    | 8.54%  |
| 57        | Plasterers and Cement Masons Local #534  | - 4      | 328.00             | 0.00         | 0.00%         | 120.00          | 36.59%  | 0.00   | 0.00%  | 26       | 1,147.00        | 0.00          | 0.00%          | 591.50            | 51.57%  | 41.00     | 3.57%  |
| 58        | Plumbers & Pipefitters #104  | 51       | 4,265.50           | 214.50       | 5.03%         | 522.00          | 12.24%  | 544.00 | 12.75% | 125      | 29,528.50       | 1,793.50      | 6.07%          | 3,698.50          | 12.53%  | 1,644.00  | 5.57%  |
| 59        | Roofers #248 Short Matel Workers #17   | 0        | 0.00               | 0.00         | 0.00%         | 0.00            | 0.00%   | 0.00   | 0.00%  | 38       | 1,677.00        | 0.00          | 0.00%          | 206.00            | 12.28%  | 26.00     | 1.55%  |
| 60        | Sheet Metal Workers #17  | 0        | 0.00               | 0.00         | 0.00%         | 0.00            | 0.00%   | 0.00   | 0.00%  | 4        | 116.00          | 0.00          | 0.00%          | 0.00              | 0.00%   | 0.00      | 0.00%  |
| 61        | Sheet Metal Workers #40  | 0        | 0.00               | 0.00         | 0.00%         | 0.00            | 0.00%   | 0.00   | 0.00%  | 2        | 436.00          | 0.00          | 0.00%          | 0.00              | 0.00%   | 0.00      | 0.00%  |
| 62        | Sheet Metal Workers #63  | 14       | 1,333.00           | 106.00       | 7.95%         | 254.00          | 19.05%  | 107.00 | 8.03%  | 41       | 4,807.75        | 430.00        | 8.94%          | 476.25            | 9.91%   | 145.00    | 3.02%  |
| 63        | Sprinkler Fitters #669   | 10       | 670.00             | 24.00        | 3.58%         | 200.00          | 29.85%  | 115.00 | 17.16% | 23       | 4,108.00        | 24.00         | 0.58%          | 1,235.00          | 30.06%  | 345.00    | 8.40%  |
| 64        | Teamsters' #404  | 0        | 0.00               | 0.00         | 0.00%         | 0.00            | 0.00%   | 0.00   | 0.00%  | /        | 945.50          | 114.50        | 12.11%         | 16.00             | 1.69%   | 0.00      | 0.00%  |

|                      |                             |                   | This Month's Workforce Diversity Statistics |          |                |           |        |          | Project To Date Workforce Diversity Statistics |                   |                                |           |        |            |        |           |        |
|----------------------|-----------------------------|-------------------|---|----------|----------------|-----------|--------|----------|--|-------------------|--------------------------------|-----------|--------|------------|--------|-----------|--------|
|                      |                             |                   |   | Won      | Women Minority |           | Veter  | an       |  |                   | Wom                            | en        | Minor  | ity        | Veter  | an        |        |
| Reference            | Union                       | Employee<br>Count | This Month's Total<br>Hours                 | Hours    | %              | Hours     | %      | Hours    | %  | Employee<br>Count | Project To Date<br>Total Hours | Hours     | %      | Hours      | %      | Hours     | 0/0    |
| Subtotal - Other Uni | ions                        | 541               | 36,152.00                                   | 3,190.50 | 8.83%          | 8,724.00  | 24.13% | 3,360.00 | 9.29%  | 2,424             | 455,849.78                     | 40,309.21 | 8.84%  | 129,384.81 | 28.38% | 41,335.00 | 9.07%  |
| 65                   | On-Site Design / Management | 74                | 7,520.05                                    | 1,131.30 | 15.04%         | 1,502.55  | 19.98% | 635.00   | 8.44%  | 287               | 158,670.20                     | ,         | 14.00% | 19,013.15  | 11.98% | 21,174.55 | 13.35% |
| Total                |                             | 615               | 43,672.05                                   | 4,321.80 | 9.90%          | 10,226.55 | 23.42% | 3,995.00 | 9.15%  | 2,711             | 614,519.98                     | 62,521.26 | 10.17% | 148,397.96 | 24.15% | 62,509.55 | 10.17% |

| Totals - Overall |               |                 |       |  |  |  |  |  |
|------------------|---------------|-----------------|-------|--|--|--|--|--|
| Group            | Project Goals | Project To Date | Delta |  |  |  |  |  |
| Women            | 6.90%         | 10.17%          | 3.27% |  |  |  |  |  |
| Minority         | 15.30%        | 24.15%          | 8.85% |  |  |  |  |  |
| Veteran          | 8.00%         | 10.17%          | 2.17% |  |  |  |  |  |

Notes:
(1) Statistics include all workforce reports that were received by MGM as of April 28, 2017.
(2) The total number of unique union workers that have worked on site is approximately 2,184. The 2,424 union workers identified above includes workers that have worked for multiple companies and/or multiple unions.



BOSTON HARBOR

Wynn Boston Harbor | May 9, 2017

# ACCESS & OPPORTUNITY COMMITTEE MONTHLY UPDATE APRIL 2017

### **Participation Goals Review**

### **Consultant / Contractor Participation – Design Contracts:**

Minority Business Enterprise (MBE): 7.9%

Women Business Enterprise (WBE): 10%

Veteran Business Enterprise (VBE): 1%

### **Contractor Participation – Construction Contracts:**

Minority Business Enterprise (MBE): 5%

Women Business Enterprise (WBE): 5.4%

Veteran Business Enterprise (WBE): 1%

### **Workforce Participation – Construction (% of workforce hours):**

Minorities: 15.3%

Women: 6.9%

Veterans: 3%

ymn sesons

### **Design: M/W/VBE Participation**

 As of April 30th, 20.9%, \$11.5 million, of project design contracts have been awarded to M/W/VBEs.

|       | # Contract<br>Awards | Goal  | Awarded to<br>Date | \$ Awarded to<br>Date |
|-------|----------------------|-------|--------------------|-----------------------|
| MBE   | 12                   | 7.9%  | 8.7%               | \$4.8 M               |
| WBE   | 11                   | 10.0% | 5.2%               | \$2.8 M               |
| VBE   | 4                    | 1.0%  | 6.8%               | \$3.9 M               |
| TOTAL | 27                   | 18.9% | 20.9%              | \$11.5 M              |



# Design: M/W/VBE Participation, Contracts Awarded

| MBE     |  |                    |                              | Award       |        | % of Awarded |
|---------|--|--------------------|------------------------------|-------------|--------|--------------|
| (12)    | Consultant / Contractor                    | Location           | Scope                        | Amount (\$) | % Goal | Contracts    |
|         | Bryant Associates (Sub to AECOM)           | Boston, MA         | Surveying                    | • • •       |        |              |
|         | Bukhari Design Studio                      | Las Vegas, NV      | Interior Design              |             |        |              |
|         | Crabtree McGrath (Sub to Jacobs)           | Georgetown, MA     | Food Service                 |             |        |              |
|         | C&C Consulting Engineers (Sub to AECOM)    | Boston, MA         | Surveying                    |             |        |              |
|         | DREAM Collaborative (Sub to Jacobs)        | Boston, MA         | Architecture                 |             |        |              |
|         | Eric Montelongo Irrigation Design          | Orange, CA         | Irrigation Design            |             |        |              |
|         | Fernandez & Associates (Sub to Jacobs)     | Byfield, MA        | Fire Protection              |             |        |              |
|         | Michael Hong Architects Inc.               | Culver City, CA    | Themed Architecture          |             |        |              |
|         | Nobis Engineering (Sub to Bohler)          | Concord, NH        | Service Road Design          |             |        |              |
|         | The Radio Frequency Network Company        | Burbank, CA        | Network Design               |             |        |              |
|         | SAR Engineering (Sub to Jacobs)            | Quincy, MA         | MEP                          |             |        |              |
|         | Shen Milsom & Wilke (Sub to Jacobs)        | New York, NY       | Acoustics                    |             |        |              |
|         |  | TOTAL              |                              | \$4,802,304 | 7.9%   | 8.7%         |
| WBE (1  | 1)   |                    |                              |             |        |              |
|         | Cleo Design                                | Las Vegas, NV      | Interior Design              |             |        |              |
|         | Comprehensive Environmental (Sub to AECO   | l Marl borough, MA | A Permitting, Environmental  |             |        |              |
|         | Design Enterprise                          | Las Vegas, NV      | Interior Design              |             |        |              |
|         | Keville Enterprises (Sub to AECOM)         | Boston, MA         | Scheduling, Cost Estimating  |             |        |              |
|         | Lumen Studio (Sub to AECOM)                | Lowell, MA         | Lighting Design              |             |        |              |
|         | Pam Shadley Associates (Sub to Lifescapes) | Lexington, MA      | Lands cape Architecture      |             |        |              |
|         | Pam Shadley Associates (Sub to AECOM)      | Lexington, MA      | Lands cape Architecture      |             |        |              |
|         | PEER Consultants (Sub to Bohler)           | Burlington, MA     | Construction Administration  |             |        |              |
|         | Regina Villa Associates (Sub to AECOM)     | Boston, MA         | Public Relations / Outreach  |             |        |              |
|         | Ryan Biggs Clark Davis                     | Clifton Park, NY   | Indpendent Structural Review |             |        |              |
|         | Saam Architecture (Sub to Jacobs)          | Boston, MA         | Architecture                 |             |        |              |
|         |  | TOTAL              |                              | \$2,830,508 | 10.0%  | 5.2%         |
| VBE (4) |  |                    |                              |             |        |              |
|         | JBA Consulting Engineers (Sub to Jacobs)   | Las Vegas, NV      | MEP, FP, Telecomm            |             |        |              |
|         | JBA Consulting Engineers                   | Las Vegas, NV      | Audio Visual                 |             |        |              |
|         | Eslick Design Associates                   | Tulsa, OK          | Signage                      |             |        |              |
|         | Fort Hill Infrastructure (Sub to AECOM)    | Boston, MA         | Traffic Engineering          |             |        |              |
|         |  | TOTAL              |                              | \$3,859,018 | 1.0%   | Q7.0%        |

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**TOTAL DIVERSE CONTRACTS** 

18.9%

20.9%

### Design & Construction M/W/VBEs: Outreach

 Bi-weekly email communications sent to local Chambers of Commerce, Wynn / Suffolk sub-contractor and supplier database, and diverse business group partners: Supplier Diversity Office, GNEMSDC, Mass Minority Contractors Association, Center for Women & Enterprise, and the Hispanic American Institute.



### Construction: M/W/VBE Participation

- As of April 30th, 18.0%, \$168.5 million, of construction contracts have been awarded to M/W/VBEs.
- Construction contracts in April included awards to three MBEs, seven WBEs, and one VBE.
- Negotiations with additional M/W/VBE sub-contractors and suppliers are underway, following awards to prime tier sub-contractors.

| _     | # Contract<br>Awards | Goal  | Awarded to<br>Date | \$ Awarded to<br>Date |
|-------|----------------------|-------|--------------------|-----------------------|
| MBE   | 38                   | 5.0%  | 6.7%               | \$62.6 M              |
| WBE   | 79                   | 5.4%  | 11.7%              | \$110.1 M             |
| VBE   | 28                   | 1.0%  | 4.3%               | \$40.2 M              |
| TOTAL | 119*                 | 11.4% | 18.0%*             | \$168.9 <b>M</b> *    |

### Total Qualified Construction Spend = \$937,566,867

<sup>\*</sup> M/W/VBE contract awards report includes awards made to businesses with more than one diverse classification (i.e., M/WBE). Totals reported deduct any double counting due to awards to businesses with more than one diverse classification.

## **Construction: MBE Participation, 38 Contracts Awarded**

|                                       |                     |                                   | Award       |        | % of Awarded |
|---------------------------------------|---------------------|-----------------------------------|-------------|--------|--------------|
| Sub-Contractor / Supplier             | Location            | Scope                             | Amount (\$) | % Goal | Contracts    |
| Andella Iron Inc.                     | Chelsea, MA         | Rebar Install                     | • •         |        |              |
| All Time Service, Inc. (M/WBE)        | Jamaica Plain, MA   | Cleaning                          |             |        |              |
| Adonai Water (M/WBE)                  | Randolph, MA        | Water Supply                      |             |        |              |
| Anvil Steel & Engineering (M/VBE)     | Taunton, MA         | Shear Stud Installation           |             |        |              |
| Anvil Steel & Engineering (M/VBE)     | Taunton, MA         | Rebar at main level               |             |        |              |
| ASA Environmental Products (M/WBE)    | Stonington, CT      | Drywall Materials Supply          |             |        |              |
| ASA Environmental Products (M/WBE)    | Stonington, CT      | Drywall Materials Supply          |             |        |              |
| Building Enclosure Associates         | Charlestown, MA     | Commissioning                     |             |        |              |
| Carol's Lighting & Supply (M/W/VBE)   | Canton, MA          | Electrical Materials & Equipment  |             |        |              |
| Carol's Lighting & Supply (M/W/VBE)   | Canton, MA          | Electrical Gear Supply            |             |        |              |
| Carol's Lighting & Supply (M/W/VBE)   | Canton, MA          | Light Fixture Supply & Install    |             |        |              |
| Carol's Lighting & Supply (M/W/VBE)   | Canton, MA          | Material Supplies                 |             |        |              |
| CDP Fastener Group                    | Brockton, MA        | Ejector Pump Control Panel Supply |             |        |              |
| Charter Contracting Company           | Boston, MA          | Remediation                       |             |        |              |
| Charter Contracting Company           | Boston, MA          | Trucking                          |             |        |              |
| Dependable Masonry Construction       | North Reading, MA   | Masonry                           |             |        |              |
| Don Martin                            | Marshfield, MA      | Paving                            |             |        |              |
| Don Martin                            | Marshfield, MA      | Paving                            |             |        |              |
| D. Silva Trucking                     | Carver, MA          | Trucking                          |             |        |              |
| Duray J.F. Duncan Industries          | Downey, CA          | Food Service Equipment            |             |        |              |
| Edwards Group (M/WBE)                 | Mattapan, MA        | Onsite Trucking/Soils Hauling     |             |        |              |
| E. G. Fisher Construction, Inc.       | Worcester, MA       | CIP Light RT Wall Concrete Work   |             |        |              |
| Fisher Contracting Corporation (M/WB  |                     | Living Shore Line Earthwork       |             |        |              |
| FL&A Trucking                         | Dorchester, MA      | Trucking                          |             |        |              |
| Gira Steel (M/WBE)                    | West Columbia, SC   | Steel Fabrication                 |             |        |              |
| Independent Pipe Service              | Houston, TX         | Drill Casing Supply               |             |        |              |
| Independent Pipe Service              | Houston, TX         | Pipe Supplies                     |             |        |              |
| JHP Industrial Supply Co. Inc.        | Syracuse, NY        | Pipe, Valves, Fittings            |             |        |              |
| Maria Fallon Electrical Services (M/W |                     | Electrical Labor                  |             |        |              |
| M-O-N Landscaping                     | North Dartmouth, MA | Erosion Control                   |             |        |              |
| Moor Metals Inc                       | Holliston, MA       | Pipe, Piles, Tile & Rod           |             |        |              |
| Moor Metals Inc                       | Holliston, MA       | Metal Materials                   |             |        |              |
| Regis Steel                           | Fall River, MA      | Rebar Cages                       |             |        |              |
| Richard W. Reid Electrical            | Billerica, MA       | Electrical                        |             |        |              |
| Richard W. Reid Electrical            | Billerica, MA       | Hotel Tower Electrical Labor      |             |        |              |
| Titan Roofing (M/VBE)                 | Quincy, MA          | Roofing                           |             |        |              |
| US Inspection & Consulting            | Phoenix, AZ         | Materials Testing                 |             |        |              |
| Wood & Wire Fence                     | Lincoln, RI         | Temporary Fence                   |             |        |              |

8

# **Construction: WBE Participation, 79 Contracts Awarded**

|                                      |                                       |                                      | Award       |        | % of Awarded |
|--------------------------------------|---------------------------------------|--------------------------------------|-------------|--------|--------------|
| Sub-Contractor / Supplier            | Location                              | Scope                                | Amount (\$) | % Goal | Contracts    |
| ABC Soils, Inc.                      | Sudbury, MA                           | Soil Testing                         |             |        |              |
| Adonai Water (M/WBE)                 | Randolph, MA                          | Water Supply                         |             |        |              |
| Angelini Plastering, Inc             | North Reading, MA                     | Synthetic Stucco                     |             |        |              |
| Albanese Brothers, Inc               | Dracut, MA                            | Stone                                |             |        |              |
| Albanese Brothers, Inc               | Dracut, MA                            | Furnish stone & gravel               |             |        |              |
| Alliance Detective & Security        | Everett, MA                           | Site Security                        |             |        |              |
| Alliance Detective & Security        | Everett, MA                           | Site Security                        |             |        |              |
| All Time Service, Inc. (M/WBE)       | Jamaica Plain, MA                     | Cleaning                             |             |        |              |
| Applied Insulation                   | Plaistow, NH                          | HVAC Pipe & Duct Installation        |             |        |              |
| Architectural Products               | Burlington, CT                        | Glass & Glazing Materials            |             |        |              |
| ASA Environmental Products (M/WBE)   | Stonington, CT                        | Drywall Materials Supply             |             |        |              |
| ASA Environmental Products (M/WBE)   | Stonington, CT                        | Drywall Materials Supply             |             |        |              |
| Back Bay Concrete                    | Wakefield, MA                         | Place and Finish Concrete Slab       |             |        |              |
| Brennan Consulting                   | Burlington, MA                        | Surveying                            |             |        |              |
| BOSS Steel                           | Everett, MA                           | Steel Erection                       |             |        |              |
| Boston Bridge & Steel                | Methuen, MA                           | Catwalk Railing Fabrication          |             |        |              |
| Carol's Lighting & Supply (M/W/VBE)  | Canton, MA                            | Electrical Materials & Equipment     |             |        |              |
| Carol's Lighting & Supply (M/W/VBE)  | Canton, MA                            | Electrical Gear Supply               |             |        |              |
| Carol's Lighting & Supply (M/W/VBE)  | Canton, MA                            | Light Fixture Supply & Install       |             |        |              |
| Carol's Lighting & Supply (M/W/VBE)  | Canton, MA                            | Material Supplies                    |             |        |              |
| Chapman Electric (W/VBE)             | Sandwich, MA                          | ALCInstallation                      |             |        |              |
| Coghlin Electrical                   | Worcester, MA                         | Medium Voltage Electrical            |             |        |              |
| Coghlin Electrical                   | Worcester, MA                         | Podium North Electrical              |             |        |              |
| Consolidated Brick Supplies          | Avon, MA                              | Masonry Accessories                  |             |        |              |
| Charles George Trucking              | Londonderry, NH                       | Trucking                             |             |        |              |
| Dagle Electrical Construction        | Woburn, MA                            | Electrical                           |             |        |              |
| Delucca Fence Company                | Methuen, MA                           | Fencing                              |             |        |              |
| Delucca Fence Company                | Methuen, MA                           | Fencing                              |             |        |              |
| Edwards Group (M/WBE)                | Mattapan, MA                          | Onsite Trucking/Soils Hauling        |             |        |              |
| Fabiano Oil Corp                     | Wrentham, MA                          | Fuel Supply                          |             |        |              |
| Fabiano Oil Corp                     | Wrentham, MA                          | Fuel Supply                          |             |        |              |
| Fabiano Oil Corp                     | Wrentham, MA                          | Fuel Supply                          |             |        |              |
| Fisher Contracting Corporation (M/WB | · · · · · · · · · · · · · · · · · · · | Living Shoreline Earthwork, Concrete |             |        |              |
| General Safety Services Corp.        | Canton, MA                            | Safety Equipment & Material          |             |        |              |



# **Construction: WBE Participation (cont.), 79 Contracts Awarded**

|  |                      |                                  | Award       |        | % of Awarded |
|--|----------------------|----------------------------------|-------------|--------|--------------|
| Sub-Contractor / Supplier              | Location             | Scope                            | Amount (\$) | % Goal | Contracts    |
| Gira Steel (M/WBE)                     | West Columbia, SC    | Steel Fabrication                |             |        |              |
| Granite City Electrical                | Quincy, MA           | Electrical Supplies              |             |        |              |
| Granite City Electrical                | Quincy, MA           | Electrical Supplies              |             |        |              |
| Granite City Electrical                | Quincy, MA           | Electrical Supplies              |             |        |              |
| Hat Creek Outfit                       | Rockland, MA         | HVAC Supplies                    |             |        |              |
| Hat Creek Outfit                       | Rockland, MA         | Pipe, Fitting Valves Supplier    |             |        |              |
| Hat Creek Outfit                       | Rockland, MA         | Pipe, Fitting Valves Supplier    |             |        |              |
| Heritage Construction                  | Watertown, MA        | Supplies                         |             |        |              |
| Imex Cargo                             | East boston          | Trucking & Freight               |             |        |              |
| Imex Cargo                             | East boston          | Trucking & Freight               |             |        |              |
| Jackson Glass                          | Roslindale, MA       | Curtain Wall Installation        |             |        |              |
| J F Shine Mechanical                   | West Roxbury, MA     | Plumbing Insulation              |             |        |              |
| JMD Building Products                  | New York, NY         | Pipe supplies                    |             |        |              |
| J. Rego Trucking                       | Taunton, MA          | Trucking                         |             |        |              |
| Keville Enterprises                    | Boston, MA           | Construction Inspections         |             |        |              |
| Lub-O-Line Industrial Oil              | Somerville, MA       | Lube & Fuel Supplier             |             |        |              |
| Maria Fallon Electrical Services (M/WE |                      | Electrical Labor                 |             |        |              |
| Melo's Rodbusters                      | South Dartmouth, MA  | Reinforcing Steel Supply         |             |        |              |
| Modulease Corporation                  | Plainville, MA       | Site Office Trailer              |             |        |              |
| Nobscot Supply Company                 | Framingham, MA       | Supplies                         |             |        |              |
| Pest End Inc                           | Methuen, MA          | Pest Control                     |             |        |              |
| PJSpillane                             | Everett, MA          | Waterproofing                    |             |        |              |
| P J Spillane                           | Everett, MA          | Waterproofing                    |             |        |              |
| P J Spillane                           | Everett, MA          | Waterproofing                    |             |        |              |
| Ramco                                  | West Bridgewater, MA | Stakes, Hay Bales, Fence         |             |        |              |
| Rebars & Mesh                          | Haverhill, MA        | Rebar Supply                     |             |        |              |
| Rebars & Mesh                          | Haverhill, MA        | Rebar Supply                     |             |        |              |
| Rebars & Mesh                          | Haverhill, MA        | Rebar Supply                     |             |        |              |
| Rebars & Mesh                          | Haverhill, MA        | Rebar at Lower Garage            |             |        |              |
| Southcoast Supplies                    | Fairhaven, MA        | CMU, Mortar, and Grout           |             |        |              |
| Stadium Fuel                           | Peabody, MA          | Fuel                             |             |        |              |
| Taibi Equipment                        | Wakefield, MA        | Equipment Rental                 |             |        |              |
| Taycam LLC                             | Plymouth, MA         | Equipment Rental                 |             |        |              |
| Thompson Company                       | E. Weymouth, MA      | Doors, Frames, Hardware          |             |        |              |
| Thompson Company Thompson Company      | E. Weymouth, MA      | Doors, Frames, Hardware          |             |        |              |
| Tools Unlimited                        | Stoughton, MA        | Small tools supply               |             |        |              |
| Tools Unlimited                        | Stoughton, MA        | Tools & Hanging Materials        |             |        |              |
| Turtle & Hughes                        | Linden, NJ           | Commodities / Gear               |             |        |              |
| Urban Insulation                       | Salisbury, MA        | Furnish, Install Pipe Insulation |             |        |              |
|  | •                    | •                                |             |        |              |
| Villanova Construction                 | Roslindale, MA       | Supplier                         |             |        |              |
| Welch Associates Land Surveyors        | West Bridgewater, MA | Layouts, As-built Surveys        |             |        |              |
| Welch Associates Land Surveyors        | West Bridgewater, MA | Layouts, As-built Surveys        |             |        |              |
| Wang Commissioning                     | West Roxbury, MA     | Building Commissioning           |             |        |              |
| William G. Moore                       | Freehold, NJ         | Timber Piles Supply              |             |        |              |
| Wynco Distributors of New England      | Wilmington, MA       | Carpet Pad Vendor                |             |        |              |

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## **Construction: VBE Participation, 27 Contracts Awarded**

|                                     |                   |                                  | Award          |        | % of Awarded |
|-------------------------------------|-------------------|----------------------------------|----------------|--------|--------------|
| Sub-Contractor / Supplier           | Location          | Scope                            | Amount (\$)    | % Goal | Contracts    |
| Anvil Steel Engineering (M/VBE)     | Taunton, MA       | Shear Stud Installation          |                |        |              |
| Anvil Steel & Engineering (M/VBE)   | Taunton, MA       | Rebarat main level               |                |        |              |
| Arrow Security                      | Springfield, MA   | Site Security                    |                |        |              |
| Broco Oil                           | North Reading, MA | Fuel Supply                      |                |        |              |
| Broco Oil                           | North Reading, MA | Fuel Supply                      |                |        |              |
| Broco Oil                           | North Reading, MA | Fuel Supply                      |                |        |              |
| Broco Oil                           | North Reading, MA | Fuel Supply                      |                |        |              |
| Broco Oil                           | North Reading, MA | Fuel Supply                      |                |        |              |
| Broco Oil                           | North Reading, MA | Fuel Supply                      |                |        |              |
| Carol's Lighting & Supply (M/W/VBE) | Canton, MA        | Electrical Materials & Equipment |                |        |              |
| Carol's Lighting & Supply (M/W/VBE) | Canton, MA        | Electrical Gear Supply           |                |        |              |
| Carol's Lighting & Supply (M/W/VBE) | Canton, MA        | Light Fixture Supply & Install   |                |        |              |
| Carol's Lighting & Supply (M/W/VBE) | Canton, MA        | Material Supplies                |                |        |              |
| Chapman Electric (W/VBE)            | Sandwich, MA      | ALCInstallation                  |                |        |              |
| Cobiax                              | Dedham, MA        | Stud Rail Supply                 |                |        |              |
| Eastern Exterior Wall               | Allentown, PA     | Pre-Engineered Walls             |                |        |              |
| Frisoli Electric                    | Holbrook, MA      | Grounding Materials Supply       |                |        |              |
| Homeland Mechanical                 | Quincy, MA        | Furnish, Install Trench Drains   |                |        |              |
| Homeland Mechanical                 | Quincy, MA        | Pipe Fitter Labor                |                |        |              |
| J Rams                              | East Wareham, MA  | Sign Installation                |                |        |              |
| Osprey Construction Supply          | Sharon, MA        | Pipe Hanger & Fastener Supply    |                |        |              |
| Osprey Construction Supply          | Sharon, MA        | Pipe Hanger & Fastener Supply    |                |        |              |
| Recon Outfitters                    | Sturbridge, MA    | Water/slurry tanks               |                |        |              |
| Sourcing Solutions                  | Tigard, OR        | Crane Mat Supplier               |                |        |              |
| Swag Tools                          | Waltham, MA       | Miscellaneous Supplies           |                |        |              |
| Tansey Electric                     | Manchester, NH    | Electrical Labor                 |                |        |              |
| Titan Roofing (M/VBE)               | Quincy, MA        | Roofing                          |                |        |              |
| Thompson & Lichtner, Inc.           | Canton, MA        | Materials Testing                |                |        |              |
|                                     |                   | TOTA                             | L \$40,228,906 | 1.0%   | 4.3%         |

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### **Construction: Workforce Participation**

- As of April 27th, 485,250 hours of work had been completed on the project site by 1,554 workers.
- 370 minorities, 93 females, and 77 veterans have performed construction work on the project.

|          | # Workers* | # Diverse<br>Workforce<br>Hours* | Goal  | % Diverse<br>Workforce<br>Hours to Date |
|----------|------------|----------------------------------|-------|---|
| Minority | 370        | 125,106.3                        | 15.3% | 25.8%                                   |
| Female   | 93         | 34,206.5                         | 6.9%  | 7.0%                                    |
| Veteran  | 77         | 31,544.5                         | 3.0%  | 6.5%                                    |



### **Construction Workforce: Outreach**

- Ongoing outreach and work with community partners and Career Centers, including monthly reminders about upcoming Building Trades Apprentice Application Opportunities. Continuing referrals for career seekers to apprenticeship programs and on-site sub-contractors.
- On-site sub-contractors notifications sent to all union walk-on applicants.
- Annual planning underway with La Comunidad, Everett Haitian Community Center.
- 4/4: Youthbuild, City of Everett.
- 4/7: Building Pathways Graduation.
- 4/13: Girls in Trades Conference & Career Day Western Mass.
- 4/13: Quarterly Diversity Recognition Award.
- 4/14: Monthly Educational Site Tour with Everett High School Students.
- 4/24: Building Pathways interviews.
- 4/29: Suffolk Downs Track Worker outreach.

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# DIVERSITY RECOGNITION



# J. Derenzo Co.

In recognition of your outstanding efforts to promote local, minority, women and veteran workforce diversity on the Wynn Boston Harbor construction project.

Signed April 6, 2017

John F. Fish, Chairman & CEO, Suffolk Construction

Robert DeSalvio, President, Wynn Boston Harbor







April 6, 2017

Mr. David Howe, President J. Derenzo Company 338 Howard Street Brockton, MA 02333

Re: Diversity Quarterly Recognition for Best Performance

Dear Mr. Howe:

We are writing to recognize and congratulate you for outstanding workforce diversity performance on the Wynn Boston Harbor project.

Every quarter the Wynn and Suffolk executive teams acknowledge outstanding diversity performers. Over the last several months, the J. Derenzo Company team demonstrated a strong commitment to meeting and exceeding the workforce goals. Your efforts resulted in an on-site Trade workforce of 21.0% minorities, 7.4% females, and 7.0% veterans.

These results were achieved under the supervision and daily efforts of Mr. Stephen Stuart and Ms. Caitlin Spector. We commend the hard work and dedication of these individuals, including their efforts to engage with International Union of Operating Engineers Local 4, Massachusetts Laborers Local 22 and other various local unions under Massachusetts Laborers to build and maintain a diverse crew of workers. Specifically, J. Derenzo Company has exceeded the goals in all three categories, submitted certified payrolls in a timely manner, and demonstrated effective oversight of their subcontractors to also report and meet the workforce goals.

Wynn and Suffolk see diversity as an important and valuable component of the Wynn Boston Harbor project. Diversity expands economic opportunities in our community and brings a broad and valuable range of perspectives and talents to the job site.

We sincerely THANK YOU, and look forward to your continued outstanding performance.

With appreciation,

Bob DeSalvio President Chris Gordon

President

Wynn Boston Harbor Wynn Design & Development

John Fish J

Chairman & CEO
Suffolk Construction

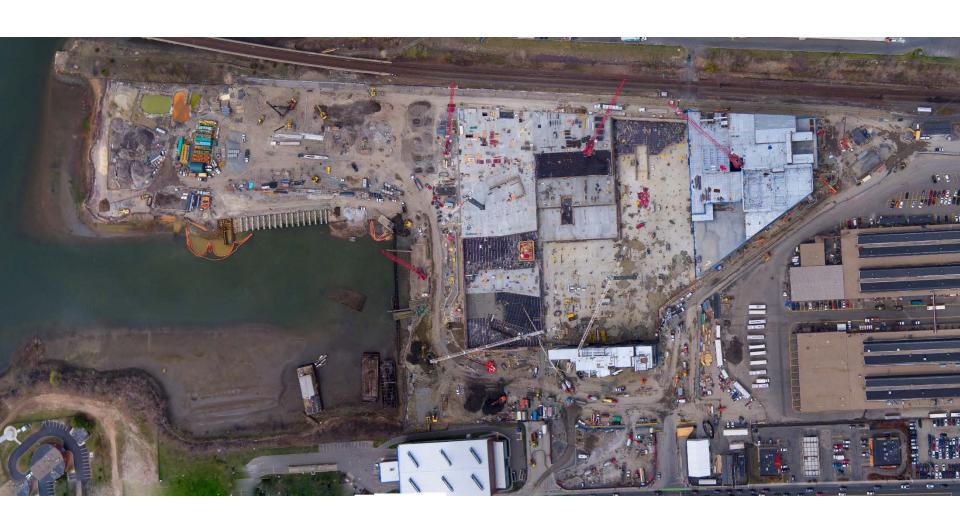
Shelley Webster Compliance Officer Suffolk Construction











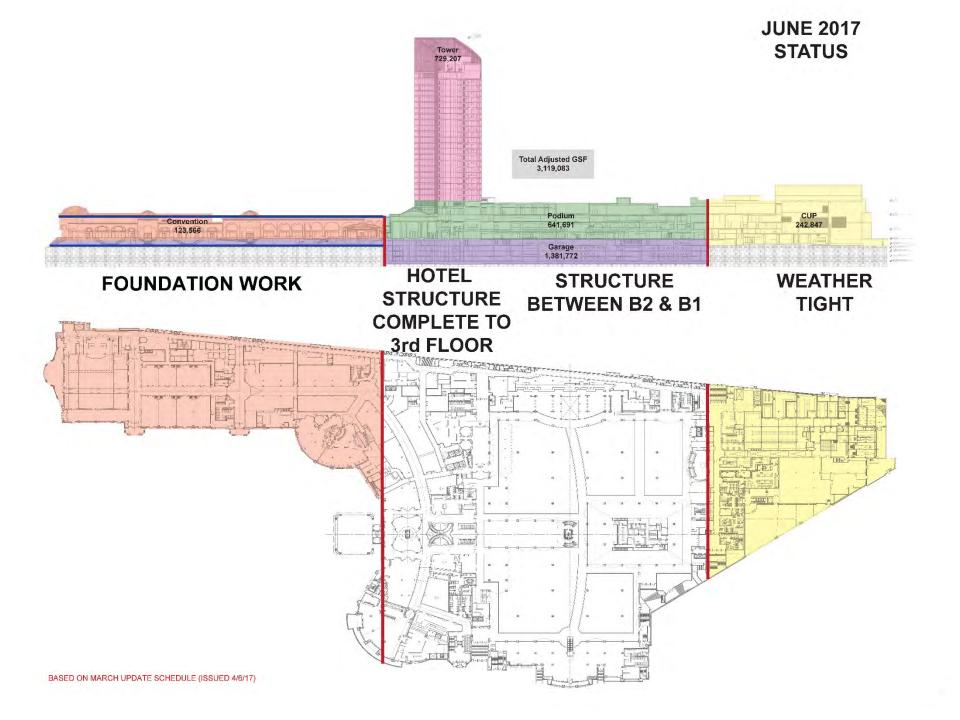


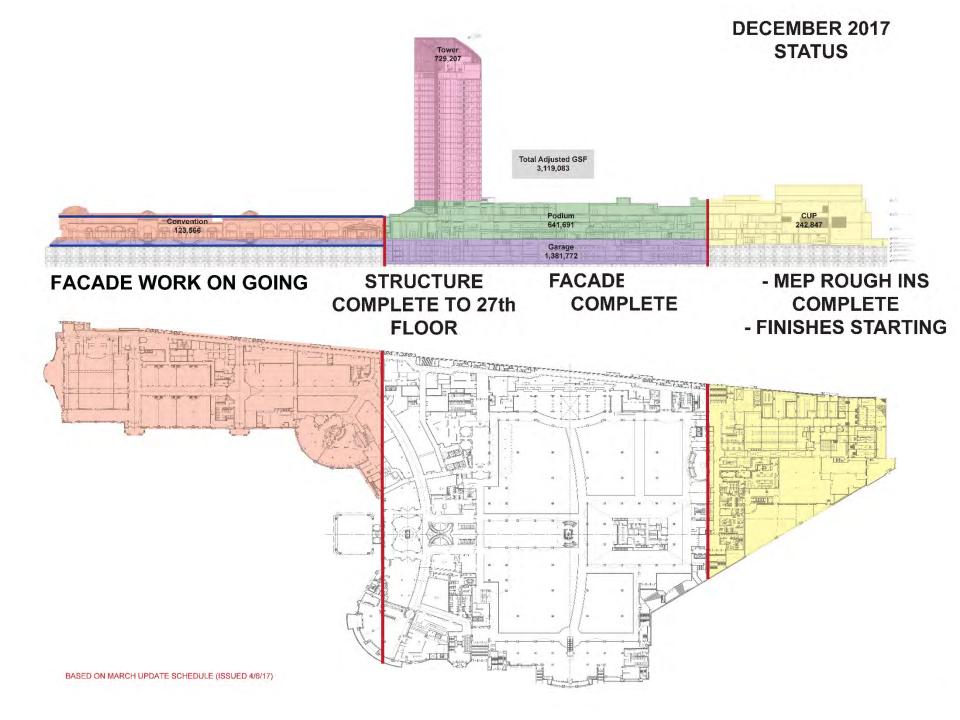


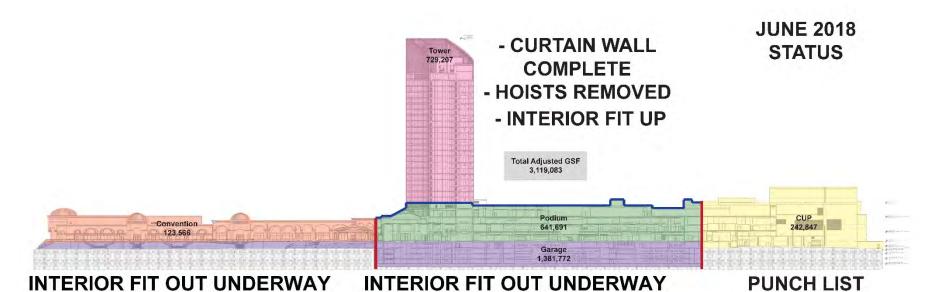


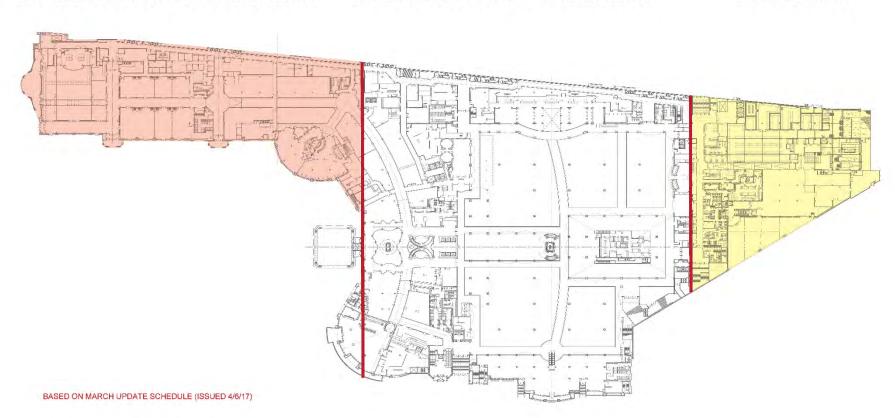












BOSTON HARBOR

## **Workforce Summary Report**

WYNN BOSTON HARBOR Construction Workforce Diversity Date Range: 9/2015 - 4/27/2017

|  |                |                    |            |             |        | APRIL 2017 |            |       |           |            |       |
|--|----------------|--------------------|------------|-------------|--------|------------|------------|-------|-----------|------------|-------|
|  |                |                    | MINORITY - | Goal: 15.39 | %      | FEMALE - 0 | Goal: 6.9% |       | VETERAN - | Goal: 3.0% |       |
| LOCAL TRADE UNION                          | Total<br>Hours | Total #<br>Workers | # Workers  | Hours       | %      | # Workers  | Hours      | %     | # Workers | Hours      | %     |
| Asbestos Workers Local 6                   | 0.0            | 0                  | 0          | 0.0         | 0.0%   | 0          | 0.0        | 0.0%  | 0         | 0.0        | 0.0%  |
| Boilermakers Local 29                      | 0.0            | 0                  | 0          | 0.0         | 0.0%   | 0          | 0.0        | 0.0%  | 0         | 0.0        | 0.0%  |
| Bricklayers Local 3 Eastern Mass.          | 0.0            | 0                  | 0          | 0.0         | 0.0%   | 0          | 0.0        | 0.0%  | 0         | 0.0        | 0.0%  |
| Carpenters Local 107                       | 107.0          | 1                  | 0          | 0.0         | 0.0%   | 0          | 0.0        | 0.0%  | 0         | 0.0        | 0.0%  |
| Carpenters Local 108                       | 300.0          | 3                  | 3          | 300.0       | 100.0% | 0          | 0.0        | 0.0%  | 0         | 0.0        | 0.0%  |
| Carpenters Local 111                       | 347.5          | 2                  | 2          | 347.5       | 100.0% | 0          | 0.0        | 0.0%  | 0         | 0.0        | 0.0%  |
| Carpenters Local 1305                      | 405.0          | 4                  | 1          | 204.0       | 50.4%  | 0          | 0.0        | 0.0%  | 0         | 0.0        | 0.0%  |
| Carpenters Local 218                       | 6,949.5        | 50                 | 15         | 2,116.0     | 30.4%  | 6          | 944.5      | 13.6% | 3         | 520.0      | 7.5%  |
| Carpenters Local 26                        | 30.0           | 1                  | 1          | 30.0        | 100.0% | 0          | 0.0        | 0.0%  | 0         | 0.0        | 0.0%  |
| Carpenters Local 275                       | 478.0          | 3                  | 0          | 0.0         | 0.0%   | 0          | 0.0        | 0.0%  | 0         | 0.0        | 0.0%  |
| Carpenters Local 33                        | 3,631.0        | 27                 | 6          | 864.0       | 23.8%  | 1          | 197.0      | 5.4%  | 2         | 299.0      | 8.2%  |
| Carpenters Local 40                        | 457.0          | 2                  | 0          | 0.0         | 0.0%   | 0          | 0.0        | 0.0%  | 0         | 0.0        | 0.0%  |
| Carpenters Local 424                       | 40.0           | 1                  | 0          | 0.0         | 0.0%   | 0          | 0.0        | 0.0%  | 0         | 0.0        | 0.0%  |
| Carpenters Local 475                       | 84.0           | 1                  | 0          | 0.0         | 0.0%   | 0          | 0.0        | 0.0%  | 0         | 0.0        | 0.0%  |
| Carpenters Local 535                       | 0.0            | 0                  | 0          | 0.0         | 0.0%   | 0          | 0.0        | 0.0%  | 0         | 0.0        | 0.0%  |
| Carpenters Local 624                       | 665.0          | 17                 | 5          | 104.0       | 15.6%  | 2          | 56.0       | 8.4%  | 0         | 0.0        | 0.0%  |
| Carpenters Local 67                        | 1,617.0        | 11                 | 5          | 680.5       | 42.1%  | 0          | 0.0        | 0.0%  | 0         | 0.0        | 0.0%  |
| Electricians Local 103 I.B.E.W.            | 4,885.0        | 50                 | 13         | 1,160.5     | 23.8%  | 5          | 547.5      | 11.2% | 2         | 284.0      | 5.8%  |
| Electricians Local 104 I.B.E.W (Utilities) | 0.0            | 0                  | 0          | 0.0         | 0.0%   | 0          | 0.0        | 0.0%  | 0         | 0.0        | 0.0%  |
| Elevator Constructors Local 4              | 40.0           | 4                  | 0          | 0.0         | 0.0%   | 0          | 0.0        | 0.0%  | 0         | 0.0        | 0.0%  |
| Floorcoverers Local 2168                   | 0.0            | 0                  | 0          | 0.0         | 0.0%   | 0          | 0.0        | 0.0%  | 0         | 0.0        | 0.0%  |
| Iron Workers Local 7                       | 9,360.5        | 142                | 39         | 2,880.0     | 30.8%  | 7          | 413.0      | 4.4%  | 14        | 1,168.0    | 12.5% |
| Laborers Local 133                         | 85.0           | 1                  | 0          | 0.0         | 0.0%   | 0          | 0.0        | 0.0%  | 0         | 0.0        | 0.0%  |
| Laborers Local 138                         | 211.5          | 2                  | 1          | 203.0       | 96.0%  | 0          | 0.0        | 0.0%  | 0         | 0.0        | 0.0%  |
| Laborers Local 14                          | 0.0            | 0                  | 0          | 0.0         | 0.0%   | 0          | 0.0        | 0.0%  | 0         | 0.0        | 0.0%  |
| Laborers Local 1421 (Wreckers)             | 756.0          | 8                  | 8          | 756.0       | 100.0% | 0          | 0.0        | 0.0%  | 1         | 100.0      | 13.2% |
| Laborers Local 146                         | 0.0            | 0                  | 0          | 0.0         | 0.0%   | 0          | 0.0        | 0.0%  | 0         | 0.0        | 0.0%  |
| Laborers Local 151                         | 1,738.5        | 11                 | 5          | 839.5       | 48.3%  | 1          | 176.5      | 10.2% | 0         | 0.0        | 0.0%  |
| Laborers Local 175                         | 1,639.5        | 13                 | 7          | 963.0       | 58.7%  | 0          | 0.0        | 0.0%  | 1         | 217.0      | 13.2% |
| Laborers Local 22                          | 12,369.5       | 107                | 34         | 3,579.0     | 28.9%  | 16         | 1,686.5    | 13.6% | 1         | 53.0       | 0.4%  |
| Laborers Local 223                         | 1,406.0        | 10                 | 3          | 463.5       | 33.0%  | 0          | 0.0        | 0.0%  | 0         | 0.0        | 0.0%  |
| Laborers Local 230                         | 0.0            | 0                  | 0          | 0.0         | 0.0%   | 0          | 0.0        | 0.0%  | 0         | 0.0        | 0.0%  |
| Laborers Local 243                         | 224.5          | 2                  | 0          | 0.0         | 0.0%   | 0          | 0.0        | 0.0%  | 0         | 0.0        | 0.0%  |
| Laborers Local 271                         | 294.0          | 4                  | 2          | 226.5       | 77.0%  | 0          | 0.0        | 0.0%  | 0         | 0.0        | 0.0%  |
| Laborers Local 385                         | 183.0          | 1                  | 1          | 183.0       | 100.0% | 0          | 0.0        | 0.0%  | 0         | 0.0        | 0.0%  |
| Laborers Local 39                          | 0.0            | 0                  | 0          | 0.0         | 0.0%   | 0          | 0.0        | 0.0%  | 0         | 0.0        | 0.0%  |
| Laborers Local 401                         | 201.0          | 5                  | 0          | 0.0         | 0.0%   | 0          | 0.0        | 0.0%  | 2         | 134.0      | 66.7% |
| Laborers Local 401E                        | 0.0            | 0                  | 0          | 0.0         | 0.0%   | 0          | 0.0        | 0.0%  | 0         | 0.0        | 0.0%  |
| Laborers Local 429                         | 291.0          | 2                  | 0          | 0.0         | 0.0%   | 0          | 0.0        | 0.0%  | 0         | 0.0        | 0.0%  |

|                |                    |            |             | PRO    | JECT TO DATE |            |       |           |            |       |
|----------------|--------------------|------------|-------------|--------|--------------|------------|-------|-----------|------------|-------|
|                |                    | MINORITY - | Goal: 15.3% |        | FEMALE - 0   | Goal: 6.9% |       | VETERAN - | Goal: 3.0% |       |
| Total<br>Hours | Total #<br>Workers | # Workers  | Hours       | %      | # Workers    | Hours      | %     | # Workers | Hours      | %     |
| 0.0            | 0                  | 0          | 0.0         | 0.0%   | 0            | 0.0        | 0.0%  | 0         | 0.0        | 0.0%  |
| 64.0           | 2                  | 0          | 0.0         | 0.0%   | 0            | 0.0        | 0.0%  | 0         | 0.0        | 0.0%  |
| 921.5          | 9                  | 3          | 288.0       | 31.3%  | 0            | 0.0        | 0.0%  | 0         | 0.0        | 0.0%  |
| 989.0          | 1                  | 0          | 0.0         | 0.0%   | 0            | 0.0        | 0.0%  | 0         | 0.0        | 0.0%  |
| 300.0          | 3                  | 3          | 300.0       | 100.0% | 0            | 0.0        | 0.0%  | 0         | 0.0        | 0.0%  |
| 514.5          | 2                  | 2          | 514.5       | 100.0% | 0            | 0.0        | 0.0%  | 0         | 0.0        | 0.0%  |
| 861.0          | 7                  | 1          | 416.0       | 48.3%  | 0            | 0.0        | 0.0%  | 0         | 0.0        | 0.0%  |
| 22,985.5       | 72                 | 22         | 7,157.5     | 31.1%  | 8            | 2,793.0    | 12.2% | 5         | 1,632.0    | 7.1%  |
| 837.0          | 3                  | 1          | 30.0        | 3.6%   | 0            | 0.0        | 0.0%  | 0         | 0.0        | 0.0%  |
| 2,078.0        | 4                  | 0          | 0.0         | 0.0%   | 0            | 0.0        | 0.0%  | 0         | 0.0        | 0.0%  |
| 14,151.0       | 36                 | 6          | 3,010.0     | 21.3%  | 1            | 805.0      | 5.7%  | 3         | 1,816.0    | 12.8% |
| 1,492.0        | 2                  | 0          | 0.0         | 0.0%   | 0            | 0.0        | 0.0%  | 0         | 0.0        | 0.0%  |
| 160.0          | 1                  | 0          | 0.0         | 0.0%   | 0            | 0.0        | 0.0%  | 0         | 0.0        | 0.0%  |
| 1,324.0        | 1                  | 0          | 0.0         | 0.0%   | 0            | 0.0        | 0.0%  | 0         | 0.0        | 0.0%  |
| 16.0           | 1                  | 0          | 0.0         | 0.0%   | 0            | 0.0        | 0.0%  | 0         | 0.0        | 0.0%  |
| 1,778.5        | 19                 | 5          | 929.5       | 52.3%  | 2            | 56.0       | 3.1%  | 0         | 0.0        | 0.0%  |
| 4,255.5        | 12                 | 5          | 1,932.0     | 45.4%  | 0            | 0.0        | 0.0%  | 0         | 0.0        | 0.0%  |
| 22,710.0       | 133                | 27         | 4,922.5     | 21.7%  | 6            | 1,305.5    | 5.7%  | 4         | 655.0      | 2.9%  |
| 952.5          | 16                 | 1          | 116.0       | 12.2%  | 1            | 112.0      | 11.8% | 0         | 0.0        | 0.0%  |
| 2,068.3        | 14                 | 2          | 585.3       | 28.3%  | 1            | 8.0        | 0.4%  | 1         | 569.5      | 27.5% |
| 0.0            | 0                  | 0          | 0.0         | 0.0%   | 0            | 0.0        | 0.0%  | 0         | 0.0        | 0.0%  |
| 57,645.3       | 254                | 75         | 16,729.0    | 29.0%  | 16           | 3,341.5    | 5.8%  | 17        | 4,818.0    | 8.4%  |
| 1,156.5        | 3                  | 1          | 37.0        | 3.2%   | 0            | 0.0        | 0.0%  | 0         | 0.0        | 0.0%  |
| 688.0          | 6                  | 2          | 573.0       | 83.3%  | 0            | 0.0        | 0.0%  | 0         | 0.0        | 0.0%  |
| 0.0            | 0                  | 0          | 0.0         | 0.0%   | 0            | 0.0        | 0.0%  | 0         | 0.0        | 0.0%  |
| 7,252.5        | 27                 | 26         | 7,205.5     | 99.4%  | 4            | 1,412.0    | 19.5% | 1         | 156.0      | 2.2%  |
| 0.0            | 0                  | 0          | 0.0         | 0.0%   | 0            | 0.0        | 0.0%  | 0         | 0.0        | 0.0%  |
| 10,947.5       | 26                 | 5          | 3,706.0     | 33.9%  | 2            | 2,121.0    | 19.4% | 0         | 0.0        | 0.0%  |
| 4,044.5        | 20                 | 7          | 2,458.5     | 60.8%  | 0            | 0.0        | 0.0%  | 1         | 345.0      | 8.5%  |
| 94,452.4       | 264                | 80         | 33,108.0    | 35.1%  | 30           | 12,852.5   | 13.6% | 6         | 1,962.0    | 2.1%  |
| 9,085.5        | 23                 | 8          | 3,396.0     | 37.4%  | 0            | 0.0        | 0.0%  | 0         | 0.0        | 0.0%  |
| 0.0            | 0                  | 0          | 0.0         | 0.0%   | 0            | 0.0        | 0.0%  | 0         | 0.0        | 0.0%  |
| 2,533.5        | 5                  | 0          | 0.0         | 0.0%   | 0            | 0.0        | 0.0%  | 0         | 0.0        | 0.0%  |
| 1,934.0        | 9                  | 4          | 951.5       | 49.2%  | 0            | 0.0        | 0.0%  | 0         | 0.0        | 0.0%  |
| 2,263.5        | 10                 | 4          | 271.0       | 12.0%  | 0            | 0.0        | 0.0%  | 0         | 0.0        | 0.0%  |
| 10.0           | 1                  | 0          | 0.0         | 0.0%   | 0            | 0.0        | 0.0%  | 0         | 0.0        | 0.0%  |
| 289.0          | 7                  | 0          | 0.0         | 0.0%   | 0            | 0.0        | 0.0%  | 2         | 174.0      | 60.2% |
| 0.0            | 0                  | 0          | 0.0         | 0.0%   | 0            | 0.0        | 0.0%  | 0         | 0.0        | 0.0%  |
| 1,708.0        | 2                  | 0          | 0.0         | 0.0%   | 0            | 0.0        | 0.0%  | 0         | 0.0        | 0.0%  |

|                                      |                |                    |            |             |        | <b>APRIL 2017</b> |            |       |           |            |       |
|--------------------------------------|----------------|--------------------|------------|-------------|--------|-------------------|------------|-------|-----------|------------|-------|
|                                      |                |                    | MINORITY - | Goal: 15.39 | 6      | FEMALE - G        | ioal: 6.9% |       | VETERAN - | Goal: 3.0% |       |
| LOCAL TRADE UNION                    | Total<br>Hours | Total #<br>Workers | # Workers  | Hours       | %      | # Workers         | Hours      | %     | # Workers | Hours      | %     |
| Laborers Local 455                   | 0.0            | 0                  | 0          | 0.0         | 0.0%   | 0                 | 0.0        | 0.0%  | 0         | 0.0        | 0.09  |
| Laborers Local 473                   | 0.0            | 0                  | 0          | 0.0         | 0.0%   | 0                 | 0.0        | 0.0%  | 0         | 0.0        | 0.09  |
| Laborers Local 547                   | 0.0            | 0                  | 0          | 0.0         | 0.0%   | 0                 | 0.0        | 0.0%  | 0         | 0.0        | 0.0%  |
| Laborers Local 560                   | 539.0          | 4                  | 1          | 72.0        | 13.4%  | 0                 | 0.0        | 0.0%  | 0         | 0.0        | 0.09  |
| Laborers Local 596                   | 0.0            | 0                  | 0          | 0.0         | 0.0%   | 0                 | 0.0        | 0.0%  | 0         | 0.0        | 0.0%  |
| Laborers Local 609                   | 1,506.0        | 13                 | 5          | 722.0       | 47.9%  | 0                 | 0.0        | 0.0%  | 0         | 0.0        | 0.0%  |
| Laborers Local 610                   | 428.0          | 4                  | 0          | 0.0         | 0.0%   | 0                 | 0.0        | 0.0%  | 0         | 0.0        | 0.09  |
| Laborers Local 611                   | 0.0            | 0                  | 0          | 0.0         | 0.0%   | 0                 | 0.0        | 0.0%  | 0         | 0.0        | 0.0%  |
| Laborers Local 665                   | 0.0            | 0                  | 0          | 0.0         | 0.0%   | 0                 | 0.0        | 0.0%  | 0         | 0.0        | 0.0%  |
| Laborers Local 675                   | 0.0            | 0                  | 0          | 0.0         | 0.0%   | 0                 | 0.0        | 0.0%  | 0         | 0.0        | 0.09  |
| Laborers Local 721                   | 157.0          | 1                  | 0          | 0.0         | 0.0%   | 0                 | 0.0        | 0.0%  | 0         | 0.0        | 0.09  |
| Laborers Local 876                   | 93.0           | 1                  | 1          | 93.0        | 100.0% | 0                 | 0.0        | 0.0%  | 0         | 0.0        | 0.0%  |
| Laborers Local 88 (Tunnel Workers)   | 896.5          | 13                 | 1          | 100.5       | 11.2%  | 0                 | 0.0        | 0.0%  | 1         | 102.0      | 11.4% |
| Laborers Local 999                   | 0.0            | 0                  | 0          | 0.0         | 0.0%   | 0                 | 0.0        | 0.0%  | 0         | 0.0        | 0.0%  |
| Operating Engineers Local 4          | 8,247.3        | 83                 | 11         | 1,554.0     | 18.8%  | 7                 | 634.0      | 7.7%  | 12        | 1,473.0    | 17.9% |
| Painters & Allied Trades D.C. #35    | 43.0           | 3                  | 0          | 0.0         | 0.0%   | 0                 | 0.0        | 0.0%  | 0         | 0.0        | 0.0%  |
| Piledrivers Local 56                 | 1,300.0        | 19                 | 3          | 204.0       | 15.7%  | 1                 | 8.0        | 0.6%  | 2         | 122.0      | 9.4%  |
| Pipe Fitters Local 537               | 200.0          | 3                  | 0          | 0.0         | 0.0%   | 0                 | 0.0        | 0.0%  | 0         | 0.0        | 0.0%  |
| Plasterers & Cement Masons Local 534 | 2,007.5        | 36                 | 2          | 157.5       | 7.8%   | 0                 | 0.0        | 0.0%  | 1         | 8.5        | 0.4%  |
| Plasterers Local 534                 | 29.0           | 1                  | 0          | 0.0         | 0.0%   | 0                 | 0.0        | 0.0%  | 0         | 0.0        | 0.0%  |
| Plumbers & Gasfitters Local 12       | 744.0          | 10                 | 6          | 584.0       | 78.5%  | 2                 | 120.0      | 16.1% | 1         | 64.0       | 8.6%  |
| Roofers & Slaters Local 33           | 0.0            | 0                  | 0          | 0.0         | 0.0%   | 0                 | 0.0        | 0.0%  | 0         | 0.0        | 0.09  |
| Sheet Metal Workers Local 17         | 282.0          | 4                  | 0          | 0.0         | 0.0%   | 0                 | 0.0        | 0.0%  | 0         | 0.0        | 0.09  |
| Shop and Mill Cabinet Local 51       | 0.0            | 0                  | 0          | 0.0         | 0.0%   | 0                 | 0.0        | 0.0%  | 0         | 0.0        | 0.09  |
| Sprinkler Fitters Local 550          | 121.0          | 3                  | 0          | 0.0         | 0.0%   | 0                 | 0.0        | 0.0%  | 0         | 0.0        | 0.09  |
| Teamsters Local 25                   | 16.0           | 2                  | 0          | 0.0         | 0.0%   | 0                 | 0.0        | 0.0%  | 1         | 8.0        | 50.09 |
| Woodframe Local 723                  | 0.0            | 0                  | 0          | 0.0         | 0.0%   | 0                 | 0.0        | 0.0%  | 0         | 0.0        | 0.09  |
| Tota                                 | 65,405.3       | 685                | 181        | 19,387.0    | 29.6%  | 48                | 4,783.0    | 7.3%  | 44        | 4,552.5    | 7.0%  |

|           |         |            |             | PRO   | JECT TO DATE |            |       |           |            |       |
|-----------|---------|------------|-------------|-------|--------------|------------|-------|-----------|------------|-------|
|           |         | MINORITY - | Goal: 15.3% |       | FEMALE - 0   | Goal: 6.9% |       | VETERAN - | Goal: 3.0% |       |
| Total     | Total # | # Workers  | Hours       | %     | # Workers    | Hours      | %     | # Workers | Hours      | %     |
| Hours     | Workers |            |             |       |              |            |       |           |            |       |
| 0.0       | 0       |            | 0.0         | 0.0%  | 0            |            | 0.0%  | 0         |            | 0.0%  |
| 162.5     | 1       | 0          | 0.0         | 0.0%  | 0            | 0.0        | 0.0%  | 0         |            | 0.0%  |
| 0.0       | 0       | 0          | 0.0         | 0.0%  | 0            | 0.0        | 0.0%  | 0         |            | 0.0%  |
| 2,899.0   | 11      | 4          | 1,995.5     | 68.8% | 0            | 0.0        | 0.0%  | 0         | 0.0        | 0.0%  |
| 0.0       | 0       | 0          | 0.0         | 0.0%  | 0            | 0.0        | 0.0%  | 0         | 0.0        | 0.0%  |
| 5,915.5   | 23      | 6          | 2,780.5     | 47.0% | 0            | 0.0        | 0.0%  | 2         | 378.0      | 6.4%  |
| 2,779.0   | 11      | 3          | 91.0        | 3.3%  | 0            | 0.0        | 0.0%  | 0         | 0.0        | 0.0%  |
| 0.0       | 0       | 0          | 0.0         | 0.0%  | 0            | 0.0        | 0.0%  | 0         | 0.0        | 0.0%  |
| 0.0       | 0       | 0          | 0.0         | 0.0%  | 0            | 0.0        | 0.0%  | 0         | 0.0        | 0.0%  |
| 0.0       | 0       | 0          | 0.0         | 0.0%  | 0            | 0.0        | 0.0%  | 0         | 0.0        | 0.0%  |
| 2,151.0   | 4       | 2          | 58.0        | 2.7%  | 0            | 0.0        | 0.0%  | 0         | 0.0        | 0.0%  |
| 2,105.0   | 7       | 1          | 1,989.0     | 94.5% | 0            | 0.0        | 0.0%  | 0         | 0.0        | 0.0%  |
| 16,230.5  | 38      | 5          | 1,777.5     | 11.0% | 1            | 44.0       | 0.3%  | 1         | 559.0      | 3.4%  |
| 0.0       | 0       | 0          | 0.0         | 0.0%  | 0            | 0.0        | 0.0%  | 0         | 0.0        | 0.0%  |
| 141,637.5 | 261     | 38         | 22,202.0    | 15.7% | 11           | 7,213.0    | 5.1%  | 20        | 13,443.5   | 9.5%  |
| 241.0     | 10      | 1          | 21.0        | 8.7%  | 0            | 0.0        | 0.0%  | 0         | 0.0        | 0.0%  |
| 29,606.0  | 84      | 7          | 3,554.0     | 12.0% | 8            | 1,775.0    | 6.0%  | 9         | 4,487.5    | 15.2% |
| 250.0     | 6       | 0          | 0.0         | 0.0%  | 0            | 0.0        | 0.0%  | 0         | 0.0        | 0.0%  |
| 4,419.5   | 61      | 5          | 284.0       | 6.4%  | 0            | 0.0        | 0.0%  | 2         | 110.0      | 2.5%  |
| 88.5      | 4       | 1          | 6.0         | 6.8%  | 0            | 0.0        | 0.0%  | 0         | 0.0        | 0.0%  |
| 3,530.0   | 21      | 7          | 1,711.0     | 48.5% | 2            | 368.0      | 10.4% | 2         | 431.0      | 12.2% |
| 96.0      | 6       | 0          | 0.0         | 0.0%  | 0            | 0.0        | 0.0%  | 0         | 0.0        | 0.0%  |
| 510.0     | 5       | 0          | 0.0         | 0.0%  | 0            | 0.0        | 0.0%  | 0         | 0.0        | 0.0%  |
| 0.0       | 0       | 0          | 0.0         | 0.0%  | 0            | 0.0        | 0.0%  | 0         | 0.0        | 0.0%  |
| 136.0     | 3       | 0          | 0.0         | 0.0%  | 0            | 0.0        | 0.0%  | 0         | 0.0        | 0.0%  |
| 16.0      | 2       | 0          | 0.0         | 0.0%  | 0            | 0.0        | 0.0%  | 1         | 8.0        | 50.0% |
| 8.0       | 1       | 0          | 0.0         | 0.0%  | 0            | 0.0        | 0.0%  | 0         | 0.0        | 0.0%  |
| 485,249.5 | 1,554   | 370        | 125,106.3   | 25.8% | 93           | 34,206.5   | 7.0%  | 77        | 31,544.5   | 6.5%  |

#### SUMMARY PERFORMANCE: PROJECT TO DATE

|          | # Workers | Hours     | Goal  | Project to Date |
|----------|-----------|-----------|-------|-----------------|
| Minority | 370       | 125,106.3 | 15.3% | 25.8%           |
| Female   | 93        | 34,206.5  | 6.9%  | 7.0%            |
| Veteran  | 77        | 31,544.5  | 3.0%  | 6.5%            |

## **Workforce Summary Report**

### WYNN BOSTON HARBOR Construction Workforce Diversity Date Range: 9/2015 - 4/27/2017

|   |             |                    |            |             | Al    | PRIL 2017  |            |       |           |            |        |
|---|-------------|--------------------|------------|-------------|-------|------------|------------|-------|-----------|------------|--------|
|   |             |                    | MINORITY - | Goal: 15.39 | %     | FEMALE - 0 | Goal: 6.9% |       | VETERAN - | Goal: 3.0% |        |
| CONTRACTOR                                  | Total Hours | Total #<br>Workers | # Workers  | Hours       | %     | # Workers  | Hours      | %     | # Workers | Hours      | %      |
| AmQuip Crane Rental, LLC                    | 1,437.5     | 15                 | 3          | 363.5       | 25.3% | 1          | 47.5       | 3.3%  | 2         | 149.0      | 10.4%  |
| Andella Iron Inc.                           | 0.0         | 0                  | 0          | 0.0         | 0.0%  | 0          | 0.0        | 0.0%  | 0         | 0.0        | 0.0%   |
| Anvil Steel Engineering, Inc.               | 213.0       | 6                  | 3          | 141.0       | 66.2% | 0          | 0.0        | 0.0%  | 1         | 61.0       | 28.6%  |
| Back Bay Concrete Corp.                     | 267.0       | 13                 | 2          | 56.0        | 21.0% | 0          | 0.0        | 0.0%  | 1         | 8.5        | 3.2%   |
| BOSS Steel Inc.                             | 2,248.5     | 26                 | 5          | 485.0       | 21.6% | 1          | 112.0      | 5.0%  | 1         | 80.0       | 3.6%   |
| Cashman Dredging & Marine Contracting       | 0.0         | 0                  | 0          | 0.0         | 0.0%  | 0          | 0.0        | 0.0%  | 0         | 0.0        | 0.0%   |
| Cavalieri Construction Company, Inc.        | 0.0         | 0                  | 0          | 0.0         | 0.0%  | 0          | 0.0        | 0.0%  | 0         | 0.0        | 0.0%   |
| Century Drywall, Inc.                       | 352.0       | 10                 | 4          | 67.0        | 19.0% | 0          | 0.0        | 0.0%  | 0         | 0.0        | 0.0%   |
| Coastal Marine Construction                 | 0.0         | 0                  | 0          | 0.0         | 0.0%  | 0          | 0.0        | 0.0%  | 0         | 0.0        | 0.0%   |
| Coghlin Electrical Contractors, Inc.        | 224.0       | 2                  | 1          | 112.0       | 50.0% | 0          | 0.0        | 0.0%  | 1         | 112.0      | 50.0%  |
| Construction Drilling, Inc.                 | 0.0         | 0                  | 0          | 0.0         | 0.0%  | 0          | 0.0        | 0.0%  | 0         | 0.0        | 0.0%   |
| Dagle Electrical Construction Corporation   | 0.0         | 0                  | 0          | 0.0         | 0.0%  | 0          | 0.0        | 0.0%  | 0         | 0.0        | 0.0%   |
| Daniel Marr and Son Co.                     | 4,148.0     | 49                 | 12         | 1,175.0     | 28.3% | 3          | 213.0      | 5.1%  | 8         | 786.0      | 18.9%  |
| DeLucca Fence Company                       | 16.0        | 2                  | 1          | 8.0         | 50.0% | 0          | 0.0        | 0.0%  | 0         | 0.0        | 0.0%   |
| Dependable Masonry Construction Co.         | 0.0         | 0                  | 0          | 0.0         | 0.0%  | 0          | 0.0        | 0.0%  | 0         | 0.0        | 0.0%   |
| Don Martin Corporation                      | 0.0         | 0                  | 0          | 0.0         | 0.0%  | 0          | 0.0        | 0.0%  | 0         | 0.0        | 0.0%   |
| D's Welding                                 | 0.0         | 0                  | 0          | 0.0         | 0.0%  | 0          | 0.0        | 0.0%  | 0         | 0.0        | 0.0%   |
| E.H. Marchant Co. Inc.                      | 0.0         | 0                  | 0          | 0.0         | 0.0%  | 0          | 0.0        | 0.0%  | 0         | 0.0        | 0.0%   |
| Easton Concrete Cutting & Drilling LLC      | 0.0         | 0                  | 0          | 0.0         | 0.0%  | 0          | 0.0        | 0.0%  | 0         | 0.0        | 0.0%   |
| Edward G. Sawyer Co., Inc.                  | 2,791.5     | 22                 | 5          | 706.5       | 25.3% | 2          | 280.0      | 10.0% | 1         | 172.0      | 6.2%   |
| Fischbach & Moore Electric Group, LLC       | 0.0         | 0                  | 0          | 0.0         | 0.0%  | 0          | 0.0        | 0.0%  | 0         | 0.0        | 0.0%   |
| Geologic Earth Exploration, Inc.            | 0.0         | 0                  | 0          | 0.0         | 0.0%  | 0          | 0.0        | 0.0%  | 0         | 0.0        | 0.0%   |
| Griffin Door dba Overhead Door Specialities | 0.0         | 0                  | 0          | 0.0         | 0.0%  | 0          | 0.0        | 0.0%  | 0         | 0.0        | 0.0%   |
| Hayward Baker Inc.                          | 0.0         | 0                  | 0          | 0.0         | 0.0%  | 0          | 0.0        | 0.0%  | 0         | 0.0        | 0.0%   |
| Hub Foundation Co., Inc.                    | 2,571.5     | 29                 | 4          | 365.0       | 14.2% | 2          | 184.0      | 7.2%  | 5         | 574.5      | 22.3%  |
| J Rams Inc                                  | 0.0         | 0                  | 0          | 0.0         | 0.0%  | 0          | 0.0        | 0.0%  | 0         | 0.0        | 0.0%   |
| J. Derenzo Co.                              | 6,844.5     | 52                 | 13         | 1,998.5     | 29.2% | 7          | 1,157.0    | 16.9% | 5         | 773.5      | 11.3%  |
| J.C. Cannistraro                            | 432.0       | 6                  | 4          |             | 94.4% | 2          |            | 27.8% | 1         | 64.0       | 14.8%  |
| J.C. Higgins Corp                           | 512.0       | 7                  | 2          | 176.0       | 34.4% | 0          |            | 0.0%  | 0         | 0.0        | 0.0%   |
| J.F. White Contracting Company, Inc         | 522.5       | 12                 | 2          | 80.0        | 15.3% | 2          | 98.5       | 18.9% |           | 40.0       | 7.7%   |
| John W. Egan Co., Inc.                      | 0.0         | 0                  | 0          | 0.0         | 0.0%  | 0          | 0.0        | 0.0%  |           | 0.0        | 0.0%   |
| JR Vinagro Corp.                            | 0.0         | 0                  | 0          | 0.0         | 0.0%  | 0          | 0.0        | 0.0%  | 0         | 0.0        | 0.0%   |
| K&H Electrical Systems, Inc.                | 1,119.0     | 15                 | 4          | 196.0       | 17.5% | 1          | 96.0       | 8.6%  | 0         | 0.0        | 0.0%   |
| K&M Fire Protection Services, Inc.          | 121.0       | 3                  | 0          | 0.0         | 0.0%  | 0          | 0.0        | 0.0%  | 0         | 0.0        | 0.0%   |
| LCN, Inc.                                   | 101.5       | 3                  | 2          | 34.0        | 33.5% | 1          | 67.5       | 66.5% | 0         | 0.0        | 0.0%   |
| Leading Way Construction Co., Inc.          | 0.0         | 0                  | 0          | 0.0         | 0.0%  | 0          | 0.0        | 0.0%  | _         | 0.0        | 0.0%   |
| Liberty Construction Services               | 6,518.5     | 92                 | 26         | 1,703.0     | 26.1% | 12         | 790.0      | 12.1% |           | 102.0      | 1.6%   |
| Liberty Equipment and Supply                | 715.0       | 6                  | 1          | 136.0       | 19.0% | 12         | 128.0      | 17.9% | 1         | 152.0      | 21.3%  |
| Lockwood Remediation                        | 0.0         | 0                  | 0          | 0.0         | 0.0%  | 0          | 0.0        | 0.0%  | 0         | 0.0        | 0.0%   |
| Lund Rebar Services, Inc.                   | 2,138.0     | 50                 | 16         |             | 36.6% | 2          | 80.0       | 3.7%  | _         | 114.0      | 5.3%   |
| M.L. McDonald Sales Company, LLC            | 2,138.0     | 6                  | 0          | 0.0         | 0.0%  | 0          |            | 0.0%  |           | 134.0      | 48.2%  |
| ivi.L. McDonaid Sales Company, LLC          | 276.0       | 0                  | 0          | 0.0         | 0.0%  | 0          | 0.0        | 0.0%  |           | 134.0      | 40.4/0 |

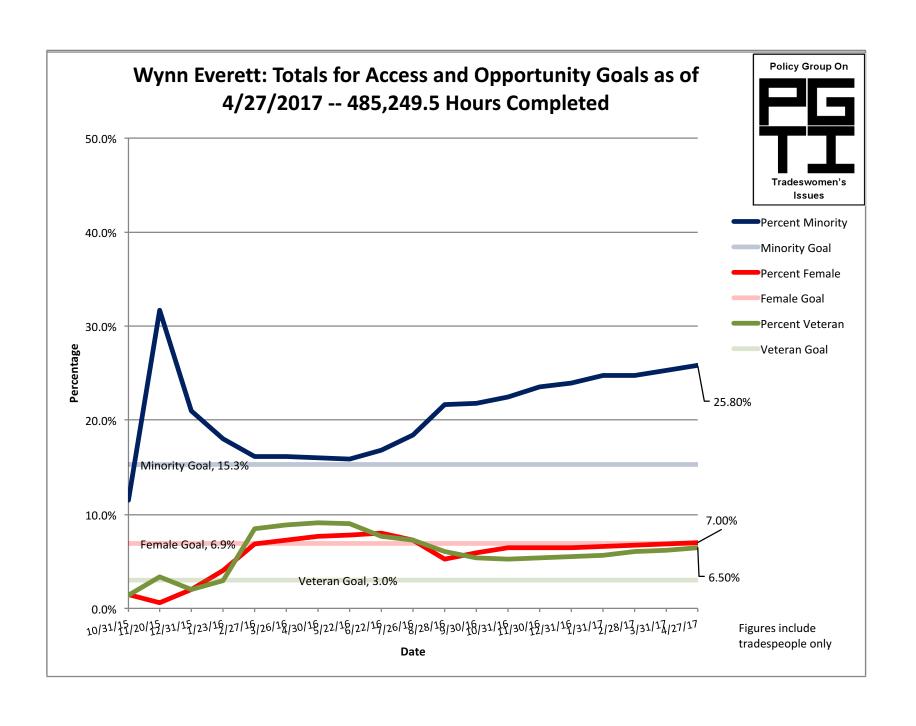
|             |                    |            |             | PROJE | CT TO DATE |            |       |           |            |       |
|-------------|--------------------|------------|-------------|-------|------------|------------|-------|-----------|------------|-------|
|             |                    | MINORITY - | Goal: 15.3% |       | FEMALE -   | Goal: 6.9% |       | VETERAN - | Goal: 3.0% |       |
| Total Hours | Total #<br>Workers | # Workers  | Hours       | %     | # Workers  | Hours      | %     | # Workers | Hours      | %     |
| 11,250.0    | 36                 | 5          | 2,005.0     | 17.8% | 1          | 254.5      | 2.3%  | 2         | 887.0      | 7.9%  |
| 565.0       | 4                  | 3          | 511.0       | 90.4% | 0          | 0.0        | 0.0%  | 0         | 0.0        | 0.0%  |
| 990.5       | 10                 | 5          | 452.0       | 45.6% | 0          | 0.0        | 0.0%  | 1         | 325.5      | 32.9% |
| 1,138.0     | 26                 | 2          | 197.5       | 17.4% | 0          | 0.0        | 0.0%  | 2         | 74.0       | 6.5%  |
| 20,795.8    | 71                 | 21         | 4,953.5     | 23.8% | 3          | 1,278.0    | 6.1%  | 3         | 1,325.5    | 6.4%  |
| 200.0       | 2                  | 0          | 0.0         | 0.0%  | 0          | 0.0        | 0.0%  | 0         | 0.0        | 0.0%  |
| 2,102.5     | 21                 | 5          | 1,326.0     | 63.1% | 0          | 0.0        | 0.0%  | 1         | 462.5      | 22.0% |
| 352.0       | 10                 | 4          | 67.0        | 19.0% | 0          | 0.0        | 0.0%  | 0         | 0.0        | 0.0%  |
| 2,223.5     | 15                 | 0          | 0.0         | 0.0%  | 1          | 84.0       | 3.8%  | 1         | 116.5      | 5.2%  |
| 344.0       | 2                  | 1          | 176.0       | 51.2% | 0          | 0.0        | 0.0%  | 1         | 168.0      | 48.8% |
| 499.5       | 4                  | 1          | 8.0         | 1.6%  | 0          | 0.0        | 0.0%  | 0         | 0.0        | 0.0%  |
| 3,401.0     | 26                 | 3          | 462.0       | 13.6% | 0          | 0.0        | 0.0%  | 0         | 0.0        | 0.0%  |
| 9,193.5     | 53                 | 12         | 2,341.0     | 25.5% | 3          | 527.5      | 5.7%  | 8         | 1,500.0    | 16.3% |
| 777.5       | 31                 | 6          | 131.0       | 16.8% | 1          | 16.0       | 2.1%  | 1         | 24.0       | 3.1%  |
| 836.5       | 6                  | 2          | 203.0       | 24.3% | 0          | 0.0        | 0.0%  | 0         | 0.0        | 0.0%  |
| 476.5       | 18                 | 7          | 191.0       | 40.1% | 0          | 0.0        | 0.0%  | 1         | 12.0       | 2.5%  |
| 438.0       | 9                  | 2          | 181.0       | 41.3% | 0          | 0.0        | 0.0%  | 0         | 0.0        | 0.0%  |
| 41.0        | 2                  | 0          | 0.0         | 0.0%  | 0          | 0.0        | 0.0%  | 0         | 0.0        | 0.0%  |
| 566.0       | 12                 | 1          | 27.0        | 4.8%  | 0          | 0.0        | 0.0%  | 0         | 0.0        | 0.0%  |
| 6,053.0     | 38                 | 9          | 1,426.5     | 23.6% | 3          | 651.5      | 10.8% | 2         | 366.5      | 6.1%  |
| 996.0       | 7                  | 1          | 8.0         | 0.8%  | 0          | 0.0        | 0.0%  | 0         | 0.0        | 0.0%  |
| 72.5        | 2                  | 0          | 0.0         | 0.0%  | 0          | 0.0        | 0.0%  | 0         | 0.0        | 0.0%  |
| 112.0       | 2                  | 0          | 0.0         | 0.0%  | 0          | 0.0        | 0.0%  | 0         | 0.0        | 0.0%  |
| 8,131.0     | 40                 | 4          | 1,312.0     | 16.1% | 2          | 250.0      | 3.1%  | 1         | 365.5      | 4.5%  |
| 15,850.5    | 41                 | 6          | 2,641.5     | 16.7% | 2          | 1,044.5    | 6.6%  | 6         | 3,645.0    | 23.0% |
| 17.0        | 2                  | 0          | 0.0         | 0.0%  | 0          | 0.0        | 0.0%  | 1         | 8.0        | 47.1% |
| 94,097.4    | 90                 | 15         | 20,364.0    | 21.6% | 10         | 7,583.5    | 8.1%  | 8         | 6,836.5    | 7.3%  |
| 1,131.0     | 7                  | 4          | 738.0       | 65.3% | 2          | 368.0      | 32.5% | 1         | 146.0      | 12.9% |
| 2,608.0     | 18                 | 3          | 973.0       | 37.3% | 0          | 0.0        | 0.0%  | 1         | 285.0      | 10.9% |
| 12,643.0    | 25                 | 3          | 1,834.5     | 14.5% | 2          | 2,136.5    | 16.9% | 3         | 1,055.0    | 8.3%  |
| 40.0        | 1                  | 0          | 0.0         | 0.0%  | 0          | 0.0        | 0.0%  | 0         | 0.0        | 0.0%  |
| 884.0       | 11                 | 4          | 780.0       | 88.2% | 0          | 0.0        | 0.0%  | 0         | 0.0        | 0.0%  |
| 8,034.5     | 28                 | 7          | 2,355.0     | 29.3% | 1          | 352.5      | 4.4%  | 1         | 120.5      | 1.5%  |
| 136.0       | 3                  | 0          | 0.0         | 0.0%  | 0          | 0.0        | 0.0%  | 0         | 0.0        | 0.0%  |
| 199.5       | 3                  | 2          | 34.0        | 17.0% | 1          | 165.5      | 83.0% | 0         | 0.0        | 0.0%  |
| 96.0        | 6                  | 0          | 0.0         | 0.0%  | 0          | 0.0        | 0.0%  | 0         | 0.0        | 0.0%  |
| 63,983.5    | 168                | 45         | 17,569.0    | 27.5% | 17         | 5,967.5    | 9.3%  | 4         | 2,200.0    | 3.4%  |
| 6,252.5     | 13                 | 2          | 1,686.0     | 27.0% | 2          | 615.0      | 9.8%  | 1         | 1,177.0    | 18.8% |
| 32.0        | 1                  | 0          | 0.0         | 0.0%  | 0          | 0.0        | 0.0%  | 0         | 0.0        | 0.0%  |
| 18,117.0    | 69                 | 23         | 6,356.0     | 35.1% | 6          | 915.0      | 5.1%  | 4         | 1,398.0    | 7.7%  |
| 398.0       | 9                  | 0          | 0.0         | 0.0%  | 0          | 0.0        | 0.0%  | 2         | 174.0      | 43.7% |

|  |             |                    |            |             | Al     | PRIL 2017  |            |       |           |            |       |
|--|-------------|--------------------|------------|-------------|--------|------------|------------|-------|-----------|------------|-------|
|  |             |                    | MINORITY - | Goal: 15.39 | 6      | FEMALE - C | Goal: 6.9% |       | VETERAN - | Goal: 3.0% |       |
| CONTRACTOR                                 | Total Hours | Total #<br>Workers | # Workers  | Hours       | %      | # Workers  | Hours      | %     | # Workers | Hours      | %     |
| Mass Bay Electrical Corp.                  | 48.0        | 2                  | 0          | 0.0         | 0.0%   | 0          | 0.0        | 0.0%  | 0         | 0.0        | 0.0%  |
| McCusker-Gill, Inc.                        | 282.0       | 4                  | 0          | 0.0         | 0.0%   | 0          | 0.0        | 0.0%  | 0         | 0.0        | 0.0%  |
| McGregor Industries, Inc.                  | 48.0        | 4                  | 0          | 0.0         | 0.0%   | 1          | 8.0        | 16.7% | 0         | 0.0        | 0.0%  |
| McPhee Electric Ltd.                       | 601.0       | 6                  | 1          | 112.0       | 18.6%  | 1          | 104.0      | 17.3% | 0         | 0.0        | 0.0%  |
| Melo's Rodbusters, Inc.                    | 549.0       | 5                  | 3          | 297.0       | 54.1%  | 0          | 0.0        | 0.0%  | 1         | 127.0      | 23.1% |
| Midnight Iron Construction Management Inc. | 0.0         | 0                  | 0          | 0.0         | 0.0%   | 0          | 0.0        | 0.0%  | 0         | 0.0        | 0.0%  |
| MON Landscaping Inc.                       | 0.0         | 0                  | 0          | 0.0         | 0.0%   | 0          | 0.0        | 0.0%  | 0         | 0.0        | 0.0%  |
| Moretrench                                 | 40.0        | 4                  | 0          | 0.0         | 0.0%   | 0          | 0.0        | 0.0%  | 1         | 8.0        | 20.0% |
| MTK Construction Services, Inc.            | 0.0         | 0                  | 0          | 0.0         | 0.0%   | 0          | 0.0        | 0.0%  | 0         | 0.0        | 0.0%  |
| NewRoads Environmental                     | 756.0       | 8                  | 8          | 756.0       | 100.0% | 0          | 0.0        | 0.0%  | 1         | 100.0      | 13.2% |
| NorthStar Contracting Group, Inc           | 0.0         | 0                  | 0          | 0.0         | 0.0%   | 0          | 0.0        | 0.0%  | 0         | 0.0        | 0.0%  |
| Otis Elevator Company                      | 40.0        | 4                  | 0          | 0.0         | 0.0%   | 0          | 0.0        | 0.0%  | 0         | 0.0        | 0.0%  |
| P.J. Spillane Company, Inc.                | 1.0         | 1                  | 1          | 1.0         | 100.0% | 0          | 0.0        | 0.0%  | 0         | 0.0        | 0.0%  |
| R.J. Cobb LTD                              | 0.0         | 0                  | 0          | 0.0         | 0.0%   | 0          | 0.0        | 0.0%  | 0         | 0.0        | 0.0%  |
| Rapid Flow Inc.                            | 160.5       | 1                  | 0          | 0.0         | 0.0%   | 0          | 0.0        | 0.0%  | 0         | 0.0        | 0.0%  |
| Regis Steel Corporation                    | 0.0         | 0                  | 0          | 0.0         | 0.0%   | 0          | 0.0        | 0.0%  | 0         | 0.0        | 0.0%  |
| Richard W. Reid Electric Company Inc.      | 0.0         | 0                  | 0          | 0.0         | 0.0%   | 0          | 0.0        | 0.0%  | 0         | 0.0        | 0.0%  |
| S&A Cranes LLC                             | 25.0        | 3                  | 0          | 0.0         | 0.0%   | 0          | 0.0        | 0.0%  | 1         | 8.0        | 32.0% |
| S&F Concrete Contractors, Inc.             | 28,170.5    | 197                | 56         | 9,072.5     | 32.2%  | 8          | 1,289.5    | 4.6%  | 6         | 987.0      | 3.5%  |
| Silverback Construction Inc.               | 0.0         | 0                  | 0          | 0.0         | 0.0%   | 0          | 0.0        | 0.0%  | 0         | 0.0        | 0.0%  |
| Sunrise Erectors, Inc.                     | 47.0        | 5                  | 0          | 0.0         | 0.0%   | 0          | 0.0        | 0.0%  | 0         | 0.0        | 0.0%  |
| T&T Electrical Contractors, Inc.           | 0.0         | 0                  | 0          | 0.0         | 0.0%   | 0          | 0.0        | 0.0%  | 0         | 0.0        | 0.0%  |
| The Railroad Associates Corporation        | 0.0         | 0                  | 0          | 0.0         | 0.0%   | 0          | 0.0        | 0.0%  | 0         | 0.0        | 0.0%  |
| The Welch Corporation                      | 0.0         | 0                  | 0          | 0.0         | 0.0%   | 0          | 0.0        | 0.0%  | 0         | 0.0        | 0.0%  |
| TREVIICOS CORPORATION                      | 0.0         | 0                  | 0          | 0.0         | 0.0%   | 0          | 0.0        | 0.0%  | 0         | 0.0        | 0.0%  |
| UTEC Constructors LLC                      | 0.0         | 0                  | 0          | 0.0         | 0.0%   | 0          | 0.0        | 0.0%  | 0         | 0.0        | 0.0%  |
| Vynorius Piledriving Inc.                  | 954.3       | 13                 | 2          | 156.0       | 16.3%  | 1          | 8.0        | 0.8%  | 0         | 0.0        | 0.0%  |
| WES Construction Corp                      | 112.0       | 2                  | 0          | 0.0         | 0.0%   | 0          | 0.0        | 0.0%  | 0         | 0.0        | 0.0%  |
| Wood & Wire Fence Co. Inc                  | 0.0         | 0                  | 0          | 0.0         | 0.0%   | 0          | 0.0        | 0.0%  | 0         | 0.0        | 0.0%  |
| TOTAL                                      | 65,405.3    | 685                | 181        | 19,387.0    | 29.6%  | 48         | 4,783.0    | 7.3%  | 44        | 4,552.5    | 7.0%  |

|             |                    |            |             | PROJ  | ECT TO DATE |            |       |           |            |       |
|-------------|--------------------|------------|-------------|-------|-------------|------------|-------|-----------|------------|-------|
|             |                    | MINORITY - | Goal: 15.3% |       | FEMALE -    | Goal: 6.9% |       | VETERAN - | Goal: 3.0% |       |
| Total Hours | Total #<br>Workers | # Workers  | Hours       | %     | # Workers   | Hours      | %     | # Workers | Hours      | %     |
| 1,845.0     | 25                 | 0          | 0.0         | 0.0%  | 1           | 112.0      | 6.1%  | 0         | 0.0        | 0.0%  |
| 510.0       | 5                  | 0          | 0.0         | 0.0%  | 0           | 0.0        | 0.0%  | 0         | 0.0        | 0.0%  |
| 56.0        | 4                  | 0          | 0.0         | 0.0%  | 1           | 8.0        | 14.3% | 0         | 0.0        | 0.0%  |
| 2,113.0     | 10                 | 2          | 445.0       | 21.1% | 1           | 136.0      | 6.4%  | 0         | 0.0        | 0.0%  |
| 1,046.0     | 5                  | 3          | 519.0       | 49.6% | 0           | 0.0        | 0.0%  | 1         | 269.0      | 25.7% |
| 32.0        | 1                  | 0          | 0.0         | 0.0%  | 0           | 0.0        | 0.0%  | 0         | 0.0        | 0.0%  |
| 96.0        | 7                  | 0          | 0.0         | 0.0%  | 0           | 0.0        | 0.0%  | 0         | 0.0        | 0.0%  |
| 18,660.5    | 37                 | 11         | 5,826.0     | 31.2% | 3           | 302.0      | 1.6%  | 2         | 1,165.5    | 6.2%  |
| 287.0       | 10                 | 9          | 279.0       | 97.2% | 0           | 0.0        | 0.0%  | 0         | 0.0        | 0.0%  |
| 7,417.5     | 30                 | 29         | 7,370.5     | 99.4% | 4           | 1,412.0    | 19.0% | 1         | 156.0      | 2.1%  |
| 37.0        | 2                  | 1          | 12.0        | 32.4% | 0           | 0.0        | 0.0%  | 0         | 0.0        | 0.0%  |
| 84.0        | 8                  | 1          | 8.0         | 9.5%  | 1           | 8.0        | 9.5%  | 0         | 0.0        | 0.0%  |
| 629.0       | 10                 | 3          | 154.0       | 24.5% | 0           | 0.0        | 0.0%  | 0         | 0.0        | 0.0%  |
| 48.0        | 2                  | 0          | 0.0         | 0.0%  | 0           | 0.0        | 0.0%  | 0         | 0.0        | 0.0%  |
| 1,143.0     | 1                  | 0          | 0.0         | 0.0%  | 0           | 0.0        | 0.0%  | 0         | 0.0        | 0.0%  |
| 6,283.5     | 24                 | 6          | 1,415.5     | 22.5% | 3           | 613.0      | 9.8%  | 0         | 0.0        | 0.0%  |
| 34.0        | 3                  | 2          | 16.0        | 47.1% | 0           | 0.0        | 0.0%  | 0         | 0.0        | 0.0%  |
| 34.0        | 4                  | 0          | 0.0         | 0.0%  | 0           | 0.0        | 0.0%  | 1         | 8.0        | 23.5% |
| 61,313.0    | 238                | 64         | 19,123.0    | 31.2% | 8           | 3,203.0    | 5.2%  | 8         | 2,225.5    | 3.6%  |
| 416.0       | 18                 | 1          | 27.0        | 6.5%  | 0           | 0.0        | 0.0%  | 0         | 0.0        | 0.0%  |
| 47.0        | 5                  | 0          | 0.0         | 0.0%  | 0           | 0.0        | 0.0%  | 0         | 0.0        | 0.0%  |
| 0.0         | 0                  | 0          | 0.0         | 0.0%  | 0           | 0.0        | 0.0%  | 0         | 0.0        | 0.0%  |
| 68.5        | 3                  | 0          | 0.0         | 0.0%  | 0           | 0.0        | 0.0%  | 0         | 0.0        | 0.0%  |
| 11,582.5    | 21                 | 2          | 1,308.0     | 11.3% | 3           | 1,057.0    | 9.1%  | 2         | 1,225.0    | 10.6% |
| 58,865.0    | 85                 | 22         | 15,277.5    | 26.0% | 7           | 4,090.5    | 6.9%  | 3         | 2,630.0    | 4.5%  |
| 688.0       | 9                  | 1          | 116.0       | 16.9% | 0           | 0.0        | 0.0%  | 0         | 0.0        | 0.0%  |
| 11,736.8    | 28                 | 3          | 1,539.8     | 13.1% | 3           | 657.5      | 5.6%  | 3         | 1,193.5    | 10.2% |
| 4,094.0     | 15                 | 1          | 356.5       | 8.7%  | 1           | 398.0      | 9.7%  | 0         | 0.0        | 0.0%  |
| 8.0         | 2                  | 1          | 4.0         | 50.0% | 0           | 0.0        | 0.0%  | 0         | 0.0        | 0.0%  |
| 485,249.5   | 1,554              | 370        | 125,106.3   | 25.8% | 93          | 34,206.5   | 7.0%  | 77        | 31,544.5   | 6.5%  |

#### SUMMARY PERFORMANCE: PROJECT TO DATE

|          | # Workers | Hours     | Goal  | Project to Date |
|----------|-----------|-----------|-------|-----------------|
| Minority | 370       | 125,106.3 | 15.3% | 25.8%           |
| Female   | 93        | 34,206.5  | 6.9%  | 7.0%            |
| Veteran  | 77        | 31,544.5  | 3.0%  | 6.5%            |





# STATEMENT OF CASINO'S BUSINESS RELATIONSHIP WITH NON-GAMING VENDOR

The Massachusetts Gaming Commission requires that Non-Gaming Vendor (NGV) Registrants submit this statement in accordance with 205 CMR 134.08(1)(c). The NGV registration will not be processed unless this page is filled out completely and submitted with the registration form.

|         |  | submits this         | statement indicating:   |
|---------|--|----------------------|-------------------------|
|         | Casino Name                                  |                      | <b>.</b>                |
| eck one | e)   |                      |                         |
| . 🗆     | The casino has negotiated a contract to do   | ousiness             |                         |
|         | OR   |                      |                         |
| . 🗆     | The casino is currently negotiating a busine | ss relationship      |                         |
|         | OR   |                      |                         |
| . 🗆     | The casino has a good faith expectation of a | business relationsl  | hip                     |
|         | OR   |                      |                         |
| . 🗆     | Describe casino's intention regarding enteri | ng a business relati | onship with the vendor: |
|         | WITH   |                      |                         |
|         |  |                      |                         |
|         | Naı  | ne of Vendor         |                         |
|         | /  |                      |                         |
| Sign    | nature of Casino Representative / Printe     | ed Name              | <br>Date                |