

**LIZ LEVIN**  
**& COMPANY** MANAGEMENT CONSULTING

June 25, 2014

James McHugh, Commissioner  
Bruce Stebbins, Commissioner  
Enrique Zuniga, Commissioner  
Gayle Cameron, Commissioner

Massachusetts Gaming Commission  
84 State Street, 10<sup>th</sup> Floor  
Boston MA 02109

Re: MGC Wynn Casino Hearing June 25, 2014

Dear Massachusetts Gaming Commissioners,

If you have ever tried to cross Sullivan Square, you know that the area is treacherous for all users--pedestrians, motorists, buses, bicyclists and the disabled. You also know the importance of the Redesign Plan for Rutherford Ave/Sullivan Square (RA/SS) that our community worked on for years. The plan improves traffic flow, provides far better access to transit for pedestrians, persons with disabilities and bicyclists, adds open space, and makes possible vibrant mixed-use development at Sullivan Square.

I have given you detailed comments on the Wynn Casino transportation plan in my letter of April 10, 2014 to the Commission included with this letter. What I want to say today is simply that if you approve a Casino in Everett you need to make sure our community isn't a "loser" and assure us in the various agreements that:

- **Traffic Impacts are mitigated.** Any adverse traffic should be mitigated and the traffic from the casino should work with the surface street network of the Redesign Plan. Particular attention should be given to further ways to reduce peak hour trip generation and to improve traffic flow in the vicinity of Main Street and Sullivan Square near the Schrafft's Building.
- **RA/SS Redesign is funded and the schedule is accelerated.** There should be a commitment that the Wynn Casino and the City/ State fund the RA/SS Redesign construction, build the project in phases and accelerate the schedule. The commitment should include that the construction of Phase 1 Sullivan Square start as soon as possible so that the roadway(s) will be in place close to when the Casino opens. Interim improvements should be just that—interim.
- **Transit Improvements are made.** There should be an agreement with the MBTA to make Orange Line improvements to complement the new orange line cars the MBTA intends to buy. These improvements are track and signal improvements as needed

and additional new orange line car capacity. The MBTA should also commit in the longer term to a new Orange Line station—part or of which could be privately funded.

- **TMA is established.** Wynn Casino should fund for ten years a traffic management association (TMA) that has representation from Wynn Casino, Everett, Charlestown Boston and other nearby communities. The TMA should have qualified staff and the authority to set annually transportation goals and implement them.
- **There is more community engagement.** There should be more community engagement with the City of Boston and with Wynn Casino. Our community needs to understand the facts of the transportation and casino plans so that we can participate effectively and efficiently in the process.

It is in all our interests that there be a successful transportation plan for Sullivan Square and Charlestown. I ask that all of you on the Gaming Commission Board with your authority, resources and wisdom help make that happen. Thank you!

Sincerely,  
Elizabeth K. Levin  
Elizabeth Levin

Cc:

Mayor Marty Walsh, City of Boston  
State Representative Dan Ryan  
City Councilor Ayanna Pressley  
City Councilor Sal LaMattina  
State Representative Dan Ryan  
Secretary of Transportation Richard Davey  
Beverly Scott, CEO/General Manager MBTA  
Rick Day Gaming Commission  
John Ziemba, Gaming Commission  
Marc Draisen, MAPC  
Anthony Gallager, City of Boston  
Vineet Gupta, City of Boston  
Allison Felix, MAPC  
Keri Pyke, HSH  
Chris Gordon, Dirigo Group  
Jamie Fay, Fort Point Associates

