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MASSACHUSETTS GAMING COMMISSION

FORUM ON PROBLEM GAMBLING

JUNE 25, 2012

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COMMISSIONERS:

Stephen Crosby, Chair

Gayle Cameron

Enrique Zuniga

James F. McHugh

Bruce Stebbins

PANELISTS:

Kathleen Scanlan, Moderator

Marlene Warner

Rachel Volberg

Debi LaPlante, Ph.D.

Kevin Mullally

Mark Vander Linden

Christine Reilly

Sarah Nelson

1 (Commenced at 1:10 p.m.)

2 CATHERINE ANDERSON: Good afternoon. On
3 behalf of President Wayne Burton at North Shore
4 Community College, I welcome you to our Lynn
5 campus. We are situated here in our MBTA building
6 which houses some classrooms, and the main campus
7 building is across the street, the Thomas Magee
8 building. We also have two other campus
9 facilities, one is in Beverly at the Common Center
10 where we house our Institute for Corporate Training
11 and Technology, and in Danvers where we have our
12 three facilities, our three buildings. Our newest
13 building is actually a zero net energy projected
14 building, actually the first in the Commonwealth
15 and the second in the nation.

16 On top of that we service 16,000
17 students per year in both credit and noncredit
18 programs, and we are here at the ready to help any
19 workforce industry needs, and as the gaming
20 industry moves forward, we hope that you look to us
21 to help you. Have a good day. Commissioner
22 Zuniga.

23 COMMISSIONER ZUNIGA: Thank you, Ms.
24 Anderson. My name is Enrique Zuniga. I am one of

1 the commissioners of the Massachusetts Gaming
2 Commission. I want to welcome to our fourth
3 educational forum. The topic of today is
4 compulsive gambling. So on behalf of my fellow
5 commissioners all sitting here at the front with
6 me, we would like to welcome you here today.

7 We are streaming live on our website so
8 we also welcome those watching at home or at their
9 offices. For the record in our website
10 mass.dot/gaming, all of the minutes and videos of
11 our previous meetings and also our previous
12 educational forums.

13 So let me mention a couple points about
14 problem gambling or compulsive gambling. There
15 seems to be some debate in the medical community as
16 to whether compulsive gambling constitutes an
17 addiction or a behavior problem, and many would
18 agree however that regardless of that, the tools to
19 address it are very similar and are known. It
20 really comes down to identifying, preventing and
21 treating people with that problem. Of course, we
22 will hear about some of that today with the
23 distinguished panel that we have.

24 This issue is a little bit personal to me

1 because I grew up with my mom and my dad both being
2 psychiatrists and psychoanalysts, so from a very
3 early age I came to just appreciate the relevance
4 and importance of human behavior, studying and
5 addressing issues around human behavior. So even
6 though my father has spent a lifetime treating
7 people like most in the medical community, to
8 recognize and say and advocate a lot for the issue
9 of prevention and to address prevention, we really
10 need to think about education and information which
11 brings us to today. We will be hearing a lot about
12 that today as I suspect, but we also are thinking
13 about that as an ongoing issue that we will be
14 addressing and thinking about as we move forward.

15 So the Gaming Commission has a lot to do
16 in many many aspects in the expanded gaming law,
17 but addressing the potentially negative effects of
18 the expanded gaming law is really at the top of its
19 priorities, and one very important effect in that
20 regard is the issue of problem gaming.

21 So with that, I would like to turn it
22 over to Kathy Scanlan who is going to introduce our
23 panel. Let me mention one more thing. Because
24 this issue is such a priority to this Commission,

1 forming partnerships with the Mass. Compulsive
2 Gambling Council and others in the health and
3 public health community are also a top priority for
4 the Gaming Commission. So with that, thank you
5 very much.

6 KATHLEEN SCANLAN: Good afternoon
7 everyone and welcome. Thank you again to the North
8 Shore Community College for hosting us today, and
9 especially to Cathy Anderson for all her help for
10 setting up all the many details that went into
11 this, and thank you also to the Mass. Gaming
12 Commission and welcome to the Commissioners.

13 It's been a long time since
14 Massachusetts has started -- since Massachusetts
15 starting discussing expanded gambling. My memory
16 is 1995, and as a way of background into
17 introducing the panelists that we have today and
18 the program for today, I wanted to mention a couple
19 of things.

20 First of all, the Mass. Gaming
21 Commission, we are extremely grateful to the Mass.
22 Gaming Commission for the, first of all for holding
23 this forum as well as for the process that you're
24 using in looking at the expanded gambling

1 legislation. There are so many ways that could
2 have been done, but to choose one where there is a
3 thoughtful process of building information on the
4 issues that you need to implement is extremely
5 encouraging to us, and so we are really grateful
6 for that process that you're selecting.

7 When we looked at the legislation that
8 the Governor and the legislature produced and
9 signed last November, we were extremely pleased to
10 see that there was not only an emphasis on
11 maximizing benefits for the Commonwealth of
12 expanded gambling, but also as much of an effort
13 put into minimizing the harms, and we saw the
14 legislation taking problem gambling extremely
15 seriously when they looked at their provisions, and
16 that they seek to reduce the harms by including
17 several provisions that would address prevention,
18 intervention and treatment of gambling problems as
19 well as research into the issue as well as
20 responsible gambling policies and practices that
21 would be required of the potential casinos.

22 These measures that were required, and
23 I'm going to mention a couple of them so you
24 understand where we are heading today with this

1 forum. Some of the provisions in the legislation
2 that are related to gambling problems are
3 prohibiting under age gambling and under age refers
4 to 21. Prevention strategies would be required for
5 vulnerable populations. Limits on credit and check
6 use. Limits on marketing where it's requested by
7 patrons. Training of gaming industry employees.
8 Identifying patrons with problems and intervening.
9 Posting signage of help line, and in as many
10 languages as that would be deemed necessary. Self
11 exclusion programs where a person could say they
12 don't want to be admitted into the casinos. On
13 site counseling available all the hours that the
14 casino is open. Research that studies problem
15 gambling as well as what are some effective
16 interventions in reducing harms. Public health
17 trust fund established for programs that address
18 gambling-related problems, as well as other public
19 health strategies being required, and a gaming
20 policy advisory committee with a sub committee on
21 addiction services. So looking at those provisions
22 brings us to today's forum and why we are here
23 today.

24 Our aim in putting this forum together

1 is to hope that it will be of help to the
2 Commission in beginning to implement the provisions
3 that relate to problem gambling. So today's forum
4 we intend as pretty much an overview, and as
5 Commissioner Zuniga said, this is probably the
6 start of the conversation rather than the final
7 word. It was challenging to find what we were
8 going to do in this time period and what we were
9 going to leave out. There is more to be said than
10 is being covered today.

11 So in presenting that overview, we
12 intend to do two different sessions. One is on
13 understanding the issue of problem gambling and
14 that's what our first session will cover, and then
15 the second panel will talk more about identifying
16 some of the challenges as well as some appropriate
17 solutions that have worked for other folks.

18 So we are going to begin our panel
19 unless there is anything anybody needs to add or
20 ask. We are going to start our panel by
21 introducing our panelists, and we have with us
22 today Marlene Warner who is Executive Director on
23 Massachusetts Council on Compulsive Gambling.
24 Besides her presentation, I want to thank her also

1 for her work in setting this up today, as well as
2 the work of Amanda Hogenberg from the offices here.
3 They did a lot of background work in making this
4 happen.

5 We also have speakers in recovery, Jodie
6 Nealley and Scott Seely are going to speak with us.
7 Also Rachel Volberg and Debi LaPlante who have been
8 pushed over to the side for a few minutes, but not
9 really. They will also come up when there is a
10 little bit more room at the table, and will talk
11 from their perspectives.

12 So our first session is going to really
13 talk about what is it and who is impacted, and we
14 are coming from several different perspectives,
15 many perspectives. Academic perspectives, service
16 delivery perspectives as well as personal life
17 perspective on understanding what this issue is and
18 maybe some ways to respond to it later, so are you
19 set Marlene?

20 MARLENE D. WARNER: Again, thank you
21 very much Kathy. What Kathy failed to say was that
22 she was the executive director of the Mass Council
23 and program director and then executive director
24 for 24 years, and has recently retired, but still

1 serving the Council as a special advisor for the
2 Council, so I thank her for setting all of this up
3 and still be willing to talk about this and have
4 energy for this topic because it is an important
5 one.

6 Thank you to the Commission. I got a
7 chance to meet each and every one of you through
8 various events, and I can't stress enough again the
9 Commission is very much dedicated to this issue,
10 has been showing up at our -- we had a western Mass
11 symposium on June 1st and two of the Commissioners
12 were there. We had a meeting last Tuesday with
13 industry members and one of the Commissioners was
14 there, so there is definitely an ongoing interest
15 since day one since we first met with Chairman
16 Crosby, so thank you very much for having us.

17 My role is to kind of give you an
18 overview and tell you a little bit about this
19 topic, give you the right language, and set all of
20 these folks up to give you more details about this.

21 So first let me just introduce the Mass.
22 Council. The Mass. Council on Compulsive
23 Gambling's mission is to provide leadership and
24 reducing the social, financial and emotional costs

1 of problem gambling and to promote a continuum of
2 prevention and intervention strategies including
3 information and education, capacity building,
4 advocacy and referral services for problem
5 gamblers, their families and the greater community.

6 I would be remiss if I did not talk
7 about the founder of the Council. It was founded
8 in 1983 by Tom Cummings who experienced problem
9 gambling in his own lifetime. He secured funding
10 in 1987 for problem gambling services statewide,
11 and then set us up in the office today we are
12 actually still currently in at 190 High Street and
13 really advocated for treatment system in 1998.

14 Again, another important piece and one
15 thing that a lot of people ask us about, we are
16 neutral on the issue of legalized gambling, neither
17 for or against which is why we are here to talk
18 about the issue of compulsive gambling. We provide
19 services and advocate for those who might develop a
20 gambling problem, and we advocate for responsible
21 gambling related to public policy in the
22 Commonwealth.

23 Some Council programs I mentioned some
24 of these and I am happy to give some more details.

1 We are certainly out doing a lot of trainings,
2 putting things out on the web, and doing a lot of
3 media campaigns. Certainly working with
4 individuals and working with larger entities such
5 as schools, correctional facilities, things like
6 that to give them more capacity around this topic.
7 We run a 24-hour help line and do a lot of
8 assistance via other telephone numbers for other
9 languages, and certainly a wide array of prevention
10 recovery services, and advocate and this is really
11 a piece of the advocacy making sure the voices of
12 folks with gambling problems and their family
13 members are heard.

14 Here are our help lines and a little bit
15 about how we connect people to some of our
16 resources. You will hear actually probably a
17 little bit about the first step of change later
18 through the NCRG and the DOA. 12 step help
19 meetings, self help meetings like Gamblers
20 Anonymous, and there are 13 treatment centers
21 across the state with clinicians and then there is
22 also private practice clinicians in Massachusetts.
23 There is our address and phone number.

24 So what is problem gambling? This is

1 something that a lot of people ask us. There is
2 even just confusion about the title, problem
3 gambling or the name problem gambling. You will
4 hear it referred to in a number of ways.
5 Pathological gambling which is really the
6 diagnostic, the DSM-IV, and I will talk about that
7 in a minute, but the Diagnostic and Statistical
8 Manual on Mental Health Disorders. Title for it
9 pathological gambling. Compulsive gambling which
10 is a bit more antiquated, but something that also
11 talked about the severity, and certainly in 1983
12 was a popular title. Any Council's being born now
13 are not being called Council on Compulsive Gambler.
14 They are called problem gamblers.

15 Gambling disorders which really
16 represents a wide array of problems and also
17 gambling addiction. Again, you will hear future
18 speakers today talk about the wide array of
19 symptoms within addiction. The definition that we
20 think is really helpful and useful and something
21 that came out of David Corn and Howard Shaffer's
22 studies was risking something of value and the
23 outcome of event when the probability of winning is
24 less than certain. It really clarifies for folks

1 how this is different from other ways you might be
2 spending money or time, and it's specific -- I like
3 this one specifically because the something of
4 value. It's important to be aware, especially in
5 illegal gambling, that a lot of kids especially
6 will be gambling with things other than money.
7 That they'll be using like sneakers or electronics
8 or other things, and it's not just kids but
9 certainly that's where we hear mostly about it.
10 And in the event the problem of winning is less
11 than certain, that's another key piece. I often
12 explain to anyone who has heard me train, I talk
13 about the difference between shopping and gambling,
14 and that you're certain when you hand the money
15 over, you should be certain you get what you paid
16 for, and that's not the case with gambling. And so
17 having people really think about that, people will
18 say all the time I don't gamble. I just scratch a
19 ticket every once in a while or I just enter a
20 raffle, but thinking about what that actually
21 means, how they are spending their money for
22 something of value.

23 Problem gambling, this is a very wide
24 definition but one that I think serves us well is

1 the term used to cover the entire range of harmful
2 gambling involvement, that is gambling that results
3 in some kind of negative impact on the person's
4 life or the lives of the person's family, friends
5 and/or coworkers. It can be an occasional impact
6 or an ongoing and serious situation. When you hear
7 a little bit more about this today, this will make
8 a little more sense because it can show up and
9 develop in all different ways for different people
10 and it's really depending on that individual, and
11 that's something that's really key for us to
12 remember when we are talking to people on our help
13 line that this can manifest itself in very
14 different ways.

15 The DSM-IV definition of pathological
16 gambling is persistent and recurrent maladaptive
17 gambling behavior that disrupts personal, family or
18 vocational pursuits. A similar definition but not
19 as wide, so again we talked about it in a very
20 general way.

21 This is a chart that we developed from
22 the Corn and Shaffer article and is something that
23 we find very helpful to explain a number of things.
24 I should have brought a pointer. The level of zero

1 is no gambling, but we know the vast majority of
2 people in Massachusetts and certainly in the United
3 States will gamble at some point in their lifetime,
4 and that can be all forms of gambling, so that's
5 why that is really small and what they consider
6 level zero.

7 Level one is the vast majority of people
8 in the United States which is gambling with no
9 adverse consequences. They gamble at some point in
10 their life, but they are not having any problems.

11 Level two is gambling with some adverse
12 consequences. So this is, I will tell you what
13 those ten diagnostic criteria are, but this is four
14 or less, so sub clinical gambling would also be
15 considered, some people call that problem gambling.
16 Some people use problem gambling that describes the
17 whole spectrum, and some people talk about problem
18 gambling as four or less, but that's that level
19 two. So this is similar to someone who says they
20 are having some trouble drinking, but may not be a
21 full blown, you know, having a full blown addiction
22 with their alcohol so this is similar there.

23 Level three, and you can see the level
24 two is larger than level three. Level three is

1 much much smaller. That's people who are
2 experiencing a problem with gambling and are having
3 severe consequences. They are having five or more
4 of those diagnostic criteria. Again, much smaller
5 but you can see level two and level three are still
6 smaller than level one. Most people are
7 experiencing a problem with level one.

8 And level four, someone may talk about
9 this today, but level four is the amount of people
10 who actually entered into treatment. One of the
11 hardest things about this addiction and you'll hear
12 called the invisible addiction, the hidden
13 addiction. It's very difficult to diagnose, and
14 even when it's diagnosed, sometimes people still
15 don't want to have the proper intervention. They
16 may not be ready yet. They may not be interested.
17 They may have another thought. Level four are
18 people who are in treatment.

19 We stress to the people who are
20 clinicians or training to be clinicians that they
21 have a really special task because of so few people
22 who enter into treatment, the folks who get into
23 treatment and hopefully stay in treatment are
24 typically the ones that are having the hardest time

1 figuring out how to solve this problem that they
2 are experiencing. What do they do with themselves.
3 Level four is just that. This gives you a better
4 sense of how this all works out.

5 The other thing that I really like about
6 this is that you can get -- you certainly can get
7 worse, but you certainly can also get better, and
8 you will also hear a little bit about that today.

9 Just some high risk categories that I think
10 it's important for folks to think about, and
11 there's certainly a lot more we can say about these
12 categories, but high risk categories, child of a
13 compulsive gambler or child of a person with
14 another addiction. The fact that you have seen
15 that, been around that certainly is a genetic
16 component and others will talk about that today.
17 Belief that a skill is involved and that's
18 certainly another piece that you will hear over and
19 over of whether it's a game of chance or a skill
20 and whether it impacts somebody's ability to play
21 it.

22 An early big win. For my nearly
23 11 years at the Council, I would say that's the
24 number one thing I hear on the help line is that an

1 early big win is a huge factor for folks. It
2 didn't take much time, effort or money for me to
3 win. I think I can do it again. I think I have
4 that special touch. Something is special about
5 what I'm holding. Something that's special about
6 what I'm doing. Something that's special about
7 what I know. That early big win is really kind of
8 infectious for that person.

9 Feeling that one must chase gambling
10 loss with more gambling. Chasing is really a huge
11 piece of this addiction, and I'll talk more about
12 that in a moment. Early age of onset. 8.5 years
13 for pathological gamblers and 11.5 years for non
14 pathological gamblers. It's a little surprising --

15 CHAIRMAN CROSBY: 8.5 years old?

16 MS. WARNER: Old, yeah. So folks who
17 are now going to end up with gambling disorders
18 start gambling around 11 and about 8 or 9 for
19 pathological gamblers, and typically similar to
20 other addictions, that's typically gambling with a
21 family member.

22 A large first bet and otherwise addicted
23 or with a mental health disorder is definitely a
24 huge risk factor for folks. Characteristics of low

1 risk gambling. For fun or recreation never for
2 financial gain. Knowledge that over time nearly
3 everyone loses. Socially with family and friends
4 and not alone. A limited time and frequency,
5 limited time, frequency and duration with
6 predetermined limits for loss, and acknowledging
7 that knowing a lot does not make you a better
8 gambler.

9 These are the DSM-IV criteria. I will
10 tell you the DSM-V has been scheduled to come out
11 for a very long time. When it's going to come out,
12 I know one of these ladies may be able to give you
13 a better sense than I. If they know that, they are
14 great. It's a million dollar question. 2013, is
15 that what you said Rachel?

16 RACHEL VOLBERG: That's what I heard.

17 MARLENE WARNER: That's the latest,
18 2013. It's been years in the making so. Some of
19 these will be debated in that, but they are pretty
20 good and pretty indicative again being a non
21 clinician talking with folks on the help line and
22 the work that I do, I can tell you that they are
23 pretty indicative of folks with gambling problems.

24 Preoccupation with gambling. A lot of

1 these are similar to drugs and alcohol.
2 Preoccupied with gambling. Needs to gamble with
3 increasing amounts of money to achieve desired
4 excitement. This is tolerance. It used to take
5 \$50 for the game to be exciting and now it took
6 \$500. Repeated unsuccessful efforts to control
7 gambling. It's very difficult to stop. You have
8 done everything in your power. You've asked people
9 around you to help you to stop and you just can't
10 stop. Restless or irritable when you're trying cut
11 down or stop. Again, we'll hear more about this
12 today, but this is something that is often
13 surprising for folks given this is a behavioral
14 addiction. Looking at the physiological responses
15 that folks have when they are trying to cut down.

16 After losing often returns another today
17 to get even. This is the chasing. Again, I
18 thought that today would be the last day that I
19 gambled and then I have to go back because I just
20 know that I'm hot or I'm due or whatever the
21 thinking is that I need to go back and get that
22 money back because I'm ready.

23 Lying to conceal extensive involvement
24 with gambling. I tell you most people who call us

1 that their spouses think it's an affair that's
2 happening. They can't account for the money or
3 they can't account for the time and they just
4 assume there's another person in their spouse's
5 life, but indeed it's a lot of lying related to the
6 gambling.

7 Has committed illegal acts to finance
8 gambling. Again, surprising, I often say I never
9 thought I would know so many disbarred lawyers but
10 I've met a lot of them at least on the help line.

11 Has jeopardized or lost significant
12 relationship, job, education or career opportunity
13 due to gambling. I hear this all the time. The
14 last person in the world who trusted that person,
15 gave him a home, gave him the clothes on their
16 back, gave them some pocket change and they still
17 jeopardized that relationship because of the
18 overwhelming power gambling had over them.

19 Relies on others to provide money to
20 relieve a desperate financial situation caused by
21 gambling. The chasing of this bail out which is
22 really what you would call that is pretty unique to
23 gambling as opposed to other addictions, and that
24 is it for me. So I am now going to turn it over to

1 Scott who's going to talk to you a little bit about
2 his own experience.

3 SCOTT SEELY: Good afternoon everybody.
4 My name is Scott Seely and I am a compulsive
5 gambler. I live out in Western Massachusetts and I
6 have been away from a bet now for about 50 months,
7 just over four years. I'm very fortunate. I also
8 am an alcoholic and in recovery just about
9 30 years, so I'm familiar with addiction. When it
10 was mentioned whether this is a behavioral -- I am
11 nervous, excuse me -- or, you know, an addiction, I
12 can tell you one thing. I dabbled in some drugs
13 when I was young and experienced cocaine addiction
14 for perhaps six months which probably helped me get
15 into recovery for my alcohol problem, and when I
16 hit a slot machine for \$4,500, it was very similar,
17 you know the rush.

18 Anyways I, you know, like I said, I
19 entered recovery for alcohol and drugs when I was
20 23 years old, and probably two years into that I
21 went down to Atlantic City. It had just opened
22 probably four years before that. Maybe it was open
23 for a little longer than that, but I had been there
24 previous to that while I was still in my active

1 addiction. But when I got clean and sober I went
2 down and spent, you know, a day and a night and
3 left the next day and realized I had a problem with
4 gambling and I didn't belong in casinos. I chased
5 it all night long, and I felt bad about it and I
6 realized I should stay away from it. That's as far
7 as I addressed it, and years later I had a problem
8 with scratch tickets. I was probably kind of 15
9 years clean and, you know, got into a period of,
10 you know, planning my trip downtown which store I
11 was going to stop in, you know, I was going to hit
12 a big one and came out of it and said, you know, I
13 can't do this so I just stopped scratching tickets.

14 And then the casinos south of us opened
15 15 years ago, and I occasionally make the trip down
16 there and play some Black Jack and usually lose and
17 stay until I lost whatever I brought with me,
18 probably two or \$300. So at that point problem
19 gambling, compulsive gambler, I knew enough not to
20 dip into the credit cards and I still was skirting
21 the edge of my addiction.

22 But in 2005 or actually in '99 I was
23 diagnosed with a medical condition and I went
24 through a period of, you know, acceptance in

1 dealing with it, and then in 2004, I had some other
2 issues going on and I wasn't really taking care of
3 myself like I should be. I was busy with life. I
4 wasn't attending many recovery meetings, you know.
5 I became depressed and I was still once in a while
6 down at the casino and never liked to play the slot
7 machines because it wasn't much excitement.

8 But one particular day I was playing the
9 machine and I hit it for \$4,500. That started a
10 year of just like a compulsive downfall, was just
11 self destructive behavior, whatever you want to
12 call it, but it was a ride that I hope and pray I
13 never have to take again.

14 Over the years of being at the casino,
15 some nights I would be there late, try to get a
16 room and couldn't get a room. I tell you after I
17 hit that slot machine for \$4,500 I had whatever
18 room I wanted. I was a high roller, and I
19 continued to play the high limit slots. You know,
20 I had a casino host approach me in the middle of
21 the night. I was playing a high limit slot machine
22 and offered me a room, and you know, any concert
23 tickets just to make me comfortable. You know,
24 within a month's time I hit probably ten machines

1 for a total of perhaps \$50,000.

2 So I also have another business. I am
3 in construction in Western Mass. I'm a concrete
4 contractor, and you know, in 2007 it was my best
5 year in business and I ended up just losing it all
6 in a year's time.

7 Just recently I found out what my total
8 handle was from, you know, right around March of
9 2006 to April or May of 2007 when I bottomed out,
10 you know. I got a daily play list from this casino
11 what I put in, what I won, what I gave back was a
12 million and a half dollars, and my income level at
13 that time was probably 35 to \$36,000. So the
14 casino knew that I was way in over my head and
15 nobody ever intervened. Nobody approached me.
16 Nobody said why don't you cool it Scott. All I had
17 to do is pick up the phone and talk to my host and,
18 you know, wallah and I had a suite. I had
19 whatever.

20 They continued to, you know, make me
21 comfortable and I just named it up. Going down
22 that road where enough wasn't enough, I'd go down
23 on a Thursday night, stay until Monday or Tuesday,
24 lose. I had a line of credit. I would drain that.

1 I'd use that to the extent and then the wheels
2 would start, you know, on the way back home what am
3 I going to sell. How can I get the money to pay my
4 line of credit so I can start it all over again.
5 It's a vicious cycle.

6 I couldn't see it. As mentioned I was
7 very secretive. I wasn't drunk falling down the
8 street. I wasn't driving erratically. Any time I
9 talked to anybody about my gambling it was well, I
10 just won \$9,000 and I was, you know, ecstatic, and
11 they didn't see the other side of it when I was in
12 depression and, you know, trying to figure out
13 where my next bet was going to come from. It was
14 just, you know, a quick slide to the bottom. You
15 know, I was incapable of addressing it at the time.

16 I was seeing a psychiatrist at UMass
17 Medical Center for my medical condition. I was on
18 antidepressants, and it just didn't matter. I just
19 couldn't wait and I would be sitting and sharing
20 with a psychiatrist and looking out the window so I
21 could jump on 395 and head south. It was just all
22 consuming.

23 My business started to fall apart, and
24 then the economy fell apart. You know, I went

1 through, you know, my life savings, my retirement
2 and cashed it in. I ended up with a second
3 mortgage for \$100,000. I ended up selling an
4 antique car, motorcycle, camper, anything in
5 possession, and my next step was to commit an
6 illegal act and that's perhaps where I bottomed
7 out. It was just uncontrollable. I had no power
8 over it and I just couldn't be honest. I couldn't
9 face the fact that I was in an addiction again. It
10 was like that gorilla was back on my back.

11 I would go to the casino credit and the
12 last weekend I was there I had a line of credit of
13 \$3,000 that they let me draw it out to \$4,500, and
14 I was just, you know, a con. I was a liar, cheat
15 and thief all over again. Like I said, I had
16 experienced recovery in another addiction but I
17 couldn't see it for myself 'til I hopefully reached
18 that bottom and was able to reach out and say help.

19 When it all came tumbling down, I ended
20 up really depressed and reaching out for help.
21 Four and a half years ago or four years ago I live
22 in Western Mass. and I needed a counselor. I
23 needed 911 right away because I ended up in my back
24 yard with a pistol to my head, and the only reason

1 I didn't blow my brains out was cause I have two
2 dogs. I live alone. They saved my life. I
3 reached that despair, but there wasn't anybody
4 available close by. The closest trained counselor
5 at the time was in Amherst and he was six weeks out
6 for an appointment, and I needed the emergency
7 room.

8 Hopefully, you know, you people have a
9 large job in front of you and hopefully you can
10 work with the Mass. Council and provide, you know,
11 intervention, you know, prevention, intervention
12 and treatment, you know, because it's definitely
13 needed.

14 You know, I am a miracle to be standing
15 here today because I was this close, you know, and
16 finally I attended some Gambler's Anonymous
17 meetings and through that I was introduced to the
18 Mass. Council, and I reached out there and got
19 connected with a counselor finally and developed a
20 relationship with these people, with the Mass.
21 Council and they have been fantastic, just a really
22 great group of people that are full of knowledge
23 and compassion and just really on board to help in
24 any way they can.

1 So when I was asked to come here today,
2 I was honored to come and hopefully put across to
3 you folks, you know, there is a definite need for,
4 you know, some real serious help on this issue and,
5 you know, I just really want to thank you for
6 letting me share with you today and you know, I
7 think that's enough out of me and I will let Jodie
8 share next, so thank you for listening.

9 JODIE NEALLEY: Hi. I'm going to sit if
10 that's okay. Can you all hear me? All right.
11 Seven years ago I had it all. Turning 50, big
12 party at a rented house on an island in the
13 Thousand Islands, friends and family. I had what I
14 used to call the big three. I loved what I did. I
15 had the best job in the world. I loved where I
16 lived, an affluent suburb outside of Boston, and I
17 had a family who I loved and who loved me. Four
18 years later I was in prison, sentenced to two years
19 on three counts of larceny. So you wonder what
20 happened.

21 I spent 30 years getting to that point
22 seven years ago building the life, loving family,
23 finding the perfect job, and in four years I tore
24 it down. Seven years ago I was in 13 years of

1 recovery from alcoholism. Cool, you know. I quit.
2 My father before me had quit. I was doing the
3 right thing. I wasn't going to meetings but I
4 didn't drink. I didn't know, like I know now, that
5 what do they say? Your addiction will be in the
6 parking lot doing push ups just waiting for you to
7 walk out so it can clobber you. Something about
8 turning 50, call it mid-life crisis. Call it
9 whatever. Call it fate. When I walked out in that
10 parking lot, that addiction took hold of me and
11 throttled me.

12 I went to a conference in '05 and it was
13 a conference at a hotel in Reno. There was a
14 casino in there. I was so excited. I was wow, a
15 casino. I had gambled here and there, nothing more
16 nothing compulsive. Now I'm like the poster child
17 for the DSM criteria, every single one of them.
18 But in 2005 I had only gambled a handful of times,
19 and I can't believe Scott said this amount, but I
20 walked away from that conference with \$4,500.
21 Maybe it's the tipping point, I don't know, but
22 that's very strange. And I thought wow, you know,
23 and I had meetings to go to so I didn't gamble all
24 the time. I would gamble and I would leave for a

1 meeting and that's the only reason I walked out
2 with any money in my pocket.

3 And then I turned 50 and then something
4 happened. Just something happened. I started
5 gambling, I would say compulsively in 2006 and in
6 twelve months I had lost almost \$500,000. I had
7 gone through everything, you know. There could be
8 20 of us and you will hear many similarities. All
9 my savings, maxed out every credit card, taken
10 every bit of money I could from my partner, home
11 equity line, everything, but I had the desperation
12 that addicts get. Irrational, insane, crazy,
13 absolutely crazy desire to win back all I had lost.
14 I had lost over a half a million dollars. Really,
15 how was I going to win that back when the largest
16 prize on the slot machine I was playing was
17 \$100,000. Anyway, remember, that rational thinking
18 has nothing to do with an addiction, compulsive
19 gambling especially.

20 So I began to steal from my employer,
21 me. Nice girl in the suburbs, affluent suburbs in
22 New Jersey who had a great job, who had everything
23 like I said and I began to steal, and I gambled and
24 I gambled for just really about a year and a half,

1 and in 2007 I was caught. I was fired and that was
2 the end of my 30-year career.

3 By now I have lost, well let me put it
4 this way. I like this metaphor, and those who were
5 at Amherst forgive me for repeating myself. There
6 is a movie Up in the Air with George Clooney, and
7 he is at this motivational speaking thing and he's
8 talks about his backpack and what we put in our
9 backpack. Before I started gambling I had all the
10 things I thought I wanted, a career, a loving
11 family, things, things, things, a good car. I
12 always wanted more, more, more is better. Putting
13 all this stuff in the backpack. The backpack was
14 really heavy. So I think it just had to come off,
15 and when I was fired, it came off and I had to deal
16 with this incredible threat of incarceration, and
17 after waiting for nine months which was just
18 interminable because the justice system takes a
19 long time to make up their mind, I went to jail.
20 And again I was a 53-year old sleeping on a top
21 bunk, and it was just like amazing, how did I get
22 there? Well slot machines, that was my thing.
23 Slot machines was my thing. I don't know why. I
24 don't know what it was, and I would sit in front of

1 that slot machine like a robot not eating, not
2 drinking, not caring, throwing away everything I
3 had in my life to feed in \$100 bills. I started at
4 five, twenty five cents, a dollar. It wasn't
5 enough. It was more, more, rush, rush, rush. \$100
6 bills was as high as I could go so that's where I
7 was, and I would feed in these \$100 bills like they
8 were pennies. \$200 pull. \$200 pull. \$200 pull.
9 I lost \$60,000 in a weekend and that was a good
10 weekend.

11 My mom once said when this all came out,
12 how could you do that. I said mom it has nothing
13 to do with money. Think of them as pennies. Think
14 of the hundred dollar bills as pennies. It has
15 nothing to do with money. It's the thrill. It's
16 the rush. You know, money was -- gambling was how
17 I got high and money was the drug. Think of that.
18 Money is what you're putting into your system and
19 the high is what you get for me for pulling that
20 slot machine.

21 No one tried to stop me. God forbid
22 they should. I didn't talk to anybody. I didn't
23 do anything. I did this all in isolation. I
24 wasn't like everybody else. I just wanted to do my

1 thing. Sometimes I won. Sometimes I lost. Mostly
2 I lost, and I would get credit lines, suites, you
3 know. They treat you like you're a big shot, and
4 one of the symptoms when we go to a 12-step meeting
5 is that compulsive gamblers especially, we like to
6 be treated like a big shot. We sort of think we
7 are. Our ego is in control at that point big time.
8 How else can you explain this irrational behavior.

9 So they come up to you and they bring me
10 to a room and oh my God, I never would have stayed
11 in a suite like that in my life. They bring you
12 anything you want feeding that ego. As long as you
13 keep feeding the dollar bills, and in my case the
14 \$100 bills into the slot machines, they are going
15 to feed your ego and that worked well for me until
16 it came crashing down. And I waited -- I just
17 didn't understand. I didn't understand. I
18 remember once talking to my host and she knew. She
19 knew I was a compulsive gambler. We were talking
20 about it and I said, well maybe next weekend I'll
21 come back with some more money. She said, honey,
22 there is not enough money in the world. She didn't
23 say for me but what she was saying for a compulsive
24 gambler, there is not enough money in the world to

1 satisfy the craving and you can't do it. It's
2 bottomless. You will keep going. You will keep
3 going until something stops you.

4 You know, there will be people who are
5 more academic than me talk about addiction here,
6 but addiction is a fatal illness. It will kill you
7 in one way or another whether it be drugs, alcohol
8 or gambling. In gambling I could have a heart
9 attack from the stress. Of the 20 questions they
10 ask you in GA, I answered 19 out of 20. The only
11 thing I didn't answer was did you ever think of
12 committing suicide because I'm an optimist. I
13 always think something's going to get better.
14 That's why I was such a good gambler. Sure, it's
15 going to be the next spin. I'm going to win my
16 money back on the next spin. Sure, it's going to
17 be great.

18 That was the only time in my life my
19 optimism failed me, but I paid my, you know, I
20 realized that I was really sick and that obviously
21 quitting drinking was not enough. So I went into
22 recovery in 2008 also when Scott did. Very weird
23 we both just recently celebrated our four-year
24 anniversaries for that, and I found the room full

1 of losers who were really winners. These were
2 other people that lied, stolen, cheated, betrayed
3 everybody they love, every employer by stealing or
4 being caught, betraying everybody they loved to
5 scratch tickets or play poker or pull a slot
6 machine, and these were my kind of people, you
7 know. I said wow, they get me in a way that no one
8 else who has not experienced this addiction could
9 ever get me. You can't experience it. No one can
10 understand it again because it's irrational.

11 So I was lucky enough to find the GA and
12 since then I worked on it and I was in recovery for
13 a year and then I was sent to prison in '09, and I
14 spent almost two years there, a little over a year
15 and a half, 20 months. 602 days but I wasn't
16 counting, and I was very lucky I think because I
17 came in with recovery. I came in with a good
18 attitude. I may be doing time but I'm not going to
19 waste time. I read Gulliver's Travels for God's
20 sakes, really, and I went to every class I could
21 and every spiritual class, every educational class.
22 I learned a lot about people. I learned mostly a
23 lot about myself, and I came out pretty much -- I
24 came out a much healthier person.

1 So in that backpack I have now, it's not
2 stuffed and it's not secrets and it's not stealing
3 or lying. In that backpack now is mental health, a
4 desire to be as honest as I can each day of my
5 life, a passion for going into this field. I'm
6 just about to complete my last class and get my
7 certificate in substance abuse counseling at UMass
8 Boston. I would like to get into the treatment of
9 compulsive gamblers. There is not much out there
10 right now, and I'm pretty old to be starting a new
11 career but I'm optimistic so I shall go forward. I
12 am healthier and happier with nothing. I lost my
13 house and lost my marriage. I lost my career. I
14 lost my freedom. All that for nothing, for
15 nothing, for some comped suites, for a few TVs or
16 whatever you can get from points from the casinos.

17 You know, the gambling, the casinos spin
18 a dream, and compulsive gamblers are the first ones
19 to believe in that dream because we live in this
20 dream world. How else again can you explain it
21 that we do what we do. We're in touch with
22 reality. We are not.

23 So I found the Mass. Council. I have
24 been out only about 15 months working very hard to

1 get my life back together. It's not easy. I am
2 still on probation, but each day one day at a time
3 I face what I have to do today. I have a child
4 whom I love more than anything. I practice
5 honesty. I work hard. I've never worked hard in
6 my life, never, and these are the things that have
7 been laid before me. This is the path I travel,
8 and if I can pass on what I have learned to others
9 in any form, whether they be compulsive gamblers or
10 folks like you, then I will do that at the drop of
11 a hat, and when Kathy and Marlene asked me to speak
12 here, oh yeah. I will do that. I will tell my
13 story, and they say that your altitude is
14 determined by your attitude. I love that
15 expression. And in the old days, I guess I had a
16 pretty bad attitude because my altitude was crash
17 and burn, whatever, and now, you know, I'm on the
18 upward of life and I have a good attitude for the
19 future. I am very blessed despite the burdens that
20 I still carry, despite having to struggle with this
21 addiction and other addictions every day because I
22 am still moving forward, and that's the best I can
23 do. Thank you for listening.

24 KATHLEEN SCANLAN: Thank you so much

1 Scott and Jodie. We can read a lot about this
2 issue, but it's not the same as hearing people talk
3 about what's happened in their life, and I am
4 really grateful for them for doing that. Thank
5 you.

6 CHAIRMAN CROSBY: Could I ask a
7 question?

8 KATHLEEN SCANLAN: Sure. We were going
9 to do questions, we had planned to do questions at
10 the end of when Rachel and Debi also have spoken.

11 CHAIRMAN CROSBY: Scott and Jodie will
12 still be here?

13 KATHLEEN SCANLAN: They will still be
14 here at that point.

15 CHAIRMAN CROSBY: All right, I will
16 wait.

17 KATHLEEN SCANLAN: If you prefer to do
18 it now. Do you want to do it now?

19 CHAIRMAN CROSBY: Fine. First of all,
20 thank you. That's obviously incredibly powerful
21 and just a part of an important process for us to
22 learn about how to do this job. But one of the
23 things that's implicit in the stories that you tell
24 is the complicity of the casino operators in

1 manipulating your disease, and I wonder. It sounds
2 pretty clear that you believe that you were
3 identified as a compulsive gambler and manipulated
4 to maximize the amount of money that came from you.
5 A, am I reading that right? And B, have you been
6 involved in and others can talk to this about this
7 as well but this is just personally about you. You
8 would have a better way of helping people like us,
9 regulators, figure out, you know, how you regulate
10 because you know all the games, you know all the
11 tricks. You have been there done that. I just
12 wonder whether you have been involved in that
13 process of helping people like us figure out how
14 you manage that first problem, if I understood that
15 first problem correctly.

16 SCOTT SEELY: I would like to address
17 that. I had a situation with cashing checks, you
18 know. I was trying to keep the game going and a
19 few times I wrote checks and I figured I can get
20 back home and deposit money in the account and the
21 check would beat me so I bounced I think two or
22 three checks down in Connecticut. And within a
23 week or so they would allow me to cash another
24 check. Towards the end of my gambling, I was out

1 in New York State at the casino that's on the
2 thruway and I went to cash a check for \$600 or
3 something, and the casino cage said no, you can't
4 and I said why? Well you need to go over, I
5 believe it was the Gaming Commission in New York
6 State. The Gaming Commission has an office right
7 there, and they brought up, you bounced a check in
8 the casino. You're never allowed to cash a check
9 in this casino again, whether that's New York State
10 law or that casino's policy, but it's a very good
11 policy. It put the brakes right on it. I was
12 slapped in the face. It just stopped my addiction
13 right in its tracks and I left. You know, it was
14 the end of the end. It was starting the beginning
15 of the end for me. But there needs to be
16 safeguards in place whether it's credit card use.
17 I ended up with over, I think it was \$58,000 in
18 credit card debt, probably a lot more because I
19 paid it off, and then ran it back up again, but it
20 was a thousand dollars. You know, I'd go back to
21 the cage and it was another thousand dollars, you
22 know. In a 24 hour period I think I was allowed to
23 run up with my line of credit \$2,000 in credit card
24 debt but, you know, there needs to be safeguards in

1 place through the whole, whether it's checks or
2 credit cards because, you know, it's just out of
3 control and nobody ever said, you know, until I
4 went to New York and it was a very good safeguard.

5 On top of that with the line of credit
6 that I had at the casino, as I mentioned I think
7 that year my income level was around 30, 35,000 and
8 they extended me a line of credit and they knew
9 what my play was because I used a player's card. I
10 had a host come up to me that first introduced
11 himself to me. He was in charge of implementing
12 the software that tracked every player. He was on
13 top of it. He was a nice guy, very friendly. But
14 he knew where I was at all times. He knew my level
15 of play and he knew my income level. I was way
16 above, you know, what I should have been playing.
17 A million and a half dollars in a year, that's not
18 what I lost. I probably lost three to \$400,000.
19 I'm not sure. I never sat down to add it up, but
20 my total play from -- one experience I won \$11,000
21 at the Black Jack table and I walked into the high
22 limit slots and within an hour it was gone. There
23 was no what are you doing Scott. There was no
24 safeguards, but there needs to be safeguards in

1 in the thick of this and I was in Kansas City,
2 Missouri and man, was I mad. Talk about
3 safeguards. If you lose \$500 in two hours you
4 can't play. I lost \$500 in like 20 minutes. I was
5 like really? Really? I went to another casino,
6 signed up for that one, played. I went to four or
7 five of them. I was just going, well this is just
8 not working. So I chose something healthier to do,
9 but I thought that was crazy, but most people -- I
10 will generalize here -- don't lose \$500 in two
11 hours and then feel gipped that they can't lose
12 more. So that's the only experience I had with
13 control, but it certainly would have helped me
14 because I'm a very -- I sort of -- I respect
15 authority kind of person, sort of follow the rules
16 except when I didn't, and if someone had said no,
17 you had your limit, you really should go home, I
18 would have been like okay. I'm a good girl, and
19 off I would have went, so if that answers your
20 question.

21 CHAIRMAN CROSBY: Thank you very much.

22 KATHLEEN SCANLAN: Any other
23 Commissioners have a question at this point or do
24 you want to hold them for later? How about if --

1 originally we were going to have some movement
2 happen here, but I don't think it needs to because
3 we had one presenter that didn't show up. Marlene
4 has a son with a broken foot, so she has got issues
5 she has to deal with so if you two folks can move
6 over and Deb and Rachel can come up.

7 I forgot to introduce Rachel and Deb
8 before. Let me do that right now. Rachel is
9 President of Gemini Research, a research
10 organization that has done much work through the
11 years on problem gambling. And Debi LaPlante is
12 the Director of Research and Academic Affairs at
13 the Division of Addiction, and an Assistant
14 Professor in psychiatry at Harvard Medical School,
15 and so who would like to go first? Rachel, you're
16 going to start I think and then Debi.

17 RACHEL A. VOLBERG: So the reason for my
18 little outfit here is that my daughter left this
19 morning or we thought she was going to leave this
20 morning for China, but she texted me and she is
21 still at the Hartford airport waiting for the
22 flight out. But I forced her to listen to this
23 talk several times because I wanted to get my
24 timings right, so she knows exactly what I'm going

1 to say, and I hope that you all find it as
2 informative as she did not.

3 Good afternoon, Chairman Crosby and all
4 of the Commissioners and thank you for asking me to
5 speak this afternoon. I want to focus on three
6 areas in my remarks, and I should preface this by
7 saying you are now moving into the academic section
8 of the program. The personal stories are very very
9 important though, and maybe if you can sort of keep
10 those in mind to balance the more dry academic
11 stuff that I am going to be presenting. So I
12 wanted to just provide some definitions for some
13 terms that are commonly used by epidemiologists.

14 I want to present some results from a
15 recent study that Rob Williams and I completed on
16 problem gambling prevalent studies, and then I
17 actually wanted to present some new information
18 that has just come out of the two international
19 studies that I am involved with.

20 So first some definitions. Epidemiology
21 is the study of distribution and determinants of
22 health and illness in populations. It's the
23 cornerstone method of public health research and
24 practice and helps inform policy decisions by

1 identifying risk factors for disease and targets
2 for prevention. The two most important concepts in
3 epidemiology are prevalence which refers to the
4 number of people in a population with a disorder at
5 one point in time, and incidence which refers to
6 the number of people who develop a problem over a
7 given period of time.

8 Problem gambling prevalence in the general
9 population is generally estimated between one and
10 five percent of the adult population in
11 jurisdictions with mature gambling markets.
12 However, prevalence rates among adults who gamble
13 and even more amongst adults who gamble regularly
14 are far higher. In fact, problem gambling
15 prevalence rates as high as 25 percent that is one
16 out of four players who are regular heavy gamblers
17 on a particular activity have been identified among
18 slot machine players and race track bettors.

19 Early population surveys have identified
20 or did identify a number of characteristics that
21 were consistently correlated with problem gambling.
22 I am just going to go through the mostly
23 sociological ones, male gender, age under 30, low
24 income, single marital status, low occupational

1 status and less formal education and also non
2 Caucasian ethnicity were additional factors in a
3 number of studies as was residents in large cities.

4 More recently in jurisdictions where
5 electronic gaming machines also sometimes known as
6 slot machines and a lot of other terminology, in
7 jurisdictions where they have become wide spread,
8 problem gamblers are just as likely to be female as
9 male. A phenomenon that the Australian
10 Productivity Commission referred to as the
11 feminization of problem gambling.

12 There are also some groups in the
13 population with interesting bimodal gambling
14 patterns. In comparison to other groups, they
15 contain large numbers of people who gamble very
16 little, but a proportion who gamble heavily and
17 experience gambling-related problems at much higher
18 rates. These groups appear to be sectors of the
19 population in the early stages of introduction to
20 high risk forms of gambling.

21 For many years it was widely assumed
22 that as gambling opportunities increased, there
23 would be corresponding increases in the prevalence
24 of problem gambling. The idea of a close link

1 between the availability of gambling and the
2 prevalence of problem gambling is an example of
3 what's known as the total consumption model, that
4 has been found to apply in several areas of public
5 health including alcohol and tobacco consumption,
6 obesity, high blood pressure, low birth weight.
7 The basic assertions of this theory are there is a
8 close connection between average consumption of a
9 product and the prevalence of excessive users, that
10 consumption is distributed in the population in a
11 bell curve basically characterized primarily by
12 moderate consumption but with a minority of
13 excessive behavior in the far tail, and that the
14 curve actually responds as a single entity to
15 changes in overall distribution.

16 So with alcohol for example, if you can
17 reduce the population consumption of alcohol, you
18 actually are able to reduce the prevalence of
19 alcohol misuse, abuse and dependence.

20 The nature of the link between gambling
21 availability and problem gambling prevalence has
22 been challenged in recent years, although
23 investigation of this relationship has been
24 hampered by some variability in the aspects of

1 exposure that are selected for investigation, and
2 also by difficulties in measuring the parameters of
3 that exposure. Nevertheless, as you will be
4 hearing from Debi since she is one of the authors
5 cited here, researchers have proposed a modified
6 formulation that includes both exposure and
7 adaptation. With the impacts of exposure confined
8 to the early stages of the introduction of new
9 gambling forms while adaptation occurs subsequently
10 at individual, community and population levels.

11 Along with Rob Williams, and Rhys Stevens, I
12 recently completed an analysis of adult problem
13 gambling prevalence rates to determine whether
14 there was evidence that prevalence rates declined
15 as populations adapt to gambling. To answer this
16 question, we had to find ways to control for the
17 many methodological differences among problem
18 gambling prevalence surveys that have been carried
19 out in different jurisdictions and in different
20 times. We developed a number of weights, the
21 application of which was intended to reduce the
22 noise around the obtained prevalence rates and
23 allow us to compare apples with apples between
24 jurisdictions and over time within jurisdictions.

1 So this is just some information on the
2 study, typical of Rob we found everything and
3 reviewed it. So we identified and collected a
4 total of 202 surveys conducted internationally
5 between 1975 and 2012, and extracted pertinent
6 information from the study. We then examined the
7 impact of the main methodological elements that
8 influenced the problem gambling prevalence rates
9 obtained in these studies. This included the
10 assessment instrument used and there are a variety
11 of different assessment instruments that were used.
12 Whether problem gambling was assessed as a lifetime
13 or a past year disorder. Whether the survey was
14 described as a gambling survey or something else to
15 protect its participants. Whether the survey was
16 administered face to face or in some other way.
17 Whether the problem gambling questions were asked
18 of everybody who had gambled, those who gambled in
19 the past year or some other threshold. We also
20 created ways for differences in telephone response
21 rates which had declined rapidly in recent years.

22 Within each of these elements we have
23 identified the methodological approach that
24 produced a most valid prevalence rate and developed

1 weights that could be applied that would have been
2 obtained if the valid approach had been used.

3 And finally, we applied these weights to create
4 standardized problem gambling prevalence rates for
5 all of the studies and here is the results of our
6 work.

7 The results of this exercise suggests strongly
8 that problem gambling prevalence rates started
9 rising in North America, that's the red and the
10 blue lines, and Australia the green line, beginning
11 in the late 1980's to the early 1990's and achieved
12 a peak ten years later in the late 1990's to early
13 2000. This time interval is roughly coincident
14 with the most rapid introduction and expansion of
15 electronic gaming machines and casinos in these
16 countries, the greatest increase in per capita
17 gambling expenditures and a significant increase in
18 overall gambling participation.

19 However, there has been a worldwide
20 downward trend in both gambling and problem
21 gambling rates in late 1990's in America and early
22 2000's in Australia and other nations, and as you
23 can see current rates are now very similar and in
24 some cases below what they were in the late 1980's,

1 prior to or more often shortly after the start of
2 gambling expansion.

3 Considering that gambling availability has
4 increased steadily in most of these jurisdictions
5 over the last 30 years, these results provide
6 support both to the contention that increased
7 gambling availability is related to increase
8 problem gambling and the contention that
9 populations tend to adapt over time. While problem
10 gambling prevalence generally increases in the wake
11 of the introduction of new gambling forms,
12 decreases in prevalence can occur for several
13 reasons, and a variety of factors are likely to
14 lead to a decrease in problem gambling prevalence,
15 including recovery and professional interventions
16 at the individual level. Adjustment to the novelty
17 of the gambling opportunities or increasing
18 awareness of potential harms at the community
19 level, and finally, natural selection at the
20 population level. Which means that individuals are
21 removed from the problem gambling pool due to
22 severe personal or financial crises, criminal
23 charges arising from their behavior or in extreme
24 cases, suicide.

1 These different aspects of adaptation
2 suggest quite different policy approaches, with
3 prevention and early intervention, more likely to
4 be beneficial where adaptation is taking place at
5 the individual and community levels, but stronger
6 measures relating to limiting or reducing gambling
7 density and concentration more likely to be helpful
8 in cases of population adaptation is occurring.

9 Until quite recently, the vast majority of
10 research on problem gambling was based on cross
11 sectional studies and like snapshots, these studies
12 yielded information on correlations, statistical
13 relationships between problem gambling status,
14 demographics, gambling participation, other
15 physical and mental disorders at a single point in
16 time. If repeated, these studies also yielded
17 information on whether problem gambling prevalence
18 had gone up or down over a given period of time.

19 In contrast, longitudinal studies are
20 more like movies where the same individuals are
21 followed and reassessed at regular intervals over
22 extended periods of time. They allow us to examine
23 the characteristics of people who are contributing
24 to increases or decreases in problem gambling

1 prevalence, and to identify factors that predict
2 the development of gambling problems as well as
3 successful recovery.

4 Longitudinal studies are particularly
5 important in helping us identify risk and
6 protective factors associated with changes in
7 problem gambling status so that we can develop more
8 effective interventions and more effective
9 policies.

10 So this is all by way of studying the
11 fact that I'm involved in a number of longitudinal
12 studies that are currently being conducted
13 internationally, and all of these studies started
14 with very large samples of randomly-selected
15 participants between 6,000 and 15,000 individuals
16 at baseline, and we are looking both at individual
17 and group projectory into and out of gambling. And
18 fortunately for me, there is substantial overlap in
19 the content of the questionnaires in the studies
20 that I'm involved with which actually is going to
21 let us make some cross cultural comparisons in the
22 future

23 But in the current context, I would like
24 to focus on the fact that these studies were

1 designed to allow us for the first time to measure
2 incidence which if you remember at the beginning of
3 my talk is the number of new cases that arise over
4 a given period of time, and it's something that
5 hasn't been looked at before in the problem
6 gambling research field.

7 It's possible to do this because in each of
8 these studies, nearly all of the participants in
9 the baseline survey who agreed to be recontacted
10 were followed up one year later. So think about
11 15,000 people and 10,000 of them said okay, you can
12 come back to me in a year, and we went and found
13 about 9,000 of them for the Swedish study.

14 In Sweden the prevalence rate of problem
15 gambling was unchanged between wave one in 2008 and
16 wave two in 2009. However, 75 percent of the
17 problem gamblers in wave one were replaced with new
18 problem gamblers in wave two, and of those new
19 problem gamblers, 20 percent of them, one in five,
20 were considered relapsing because they had a
21 previous history of problem gambling, a lifetime
22 history, whereas 80 percent were new cases with no
23 previous history of problem gambling.

24 In contrast in Victoria, Australia, two

1 thirds of the new problem gamblers in that study
2 were considered relapsing while one third were new
3 cases with no previous history of problem gambling.

4 This next slide, and I sort of had a
5 little fun with this slide, I realized I might be
6 getting kind of boring by now. This next slide is
7 from the Victoria wave two report and shows shifts
8 in gambling and problem gambling status between
9 wave one, which is on the right hand side and wave
10 two which is the status at the top. This table
11 shows that just under six percent of the wave two
12 participants increased their risk status in the
13 12 months between the two surveys. At the same
14 time, a little over four percent of the wave two
15 participants decreased their gambling status or
16 their risk status, excuse me.

17 The problem gambling group and the non
18 problem gambling groups were the most stable
19 groups, but there was a lot of movement in the non
20 gambling group for example, and in the two low risk
21 and moderate risk groups. The considerable churn
22 identified in both of these studies, both the
23 Swedish and the Victoria studies suggest that a far
24 larger percentage of the adult population actually

1 experiences gambling-related problems than the
2 small proportion that score as problem or
3 pathological gamblers at a single point in time.
4 The consequences of these gambling-related problems
5 including financial difficulties and family
6 relationships, school and work issues, can
7 reverberate as you've heard long after the acute
8 problem phase is resolved.

9 So now for some sort of final stuff.
10 Across the Swedish and Victoria studies, a number
11 of risk factors assessed at wave one, so at time
12 one were associated with the development or
13 recurrence of gambling problems at wave two. The
14 strongest of these were gambling in the past year
15 on electronic gaming machines and casino table
16 games, as well as on the Internet or gambling
17 weekly on course or dog races.

18 Other risk factors associated with the
19 development of gambling problems at wave two in
20 both studies included poor physical or mental
21 health, use of tobacco and risky drinking habits at
22 wave one. And finally we identified a number of
23 additional risk factors for the development or
24 recurrence of gambling problems across the two

1 studies including difficulties at work, changes in
2 work conditions, the loss of a close relative, and
3 changes both good and bad in personal and household
4 finances, and I think that's it. That's it.

5 I hope my presentation has helped you
6 kind of understand some of the complexities of what
7 actually is contained in that one number called the
8 prevalence rate and, you know, I look forward to
9 answering your questions. Thank you.

10 DEBI LAPLANTE: So Chair Crosby and
11 members of the Commission, thank you for the
12 invitation to be here today to examine this very
13 important and complex matter. I'm going to
14 organize my time today to answer two primary
15 questions. The first question is how can gambling
16 become an addiction. The second is what is the
17 public health impact of expanded gambling. To
18 answer the first question, how can gambling become
19 an addiction requires an understanding of the
20 nature of addiction.

21 Historically, people have argued that
22 things like alcohol and drugs cause addiction and
23 that people consequently suffer from specific yet
24 different types of addiction. Alcohol addiction

1 being distinct and different from tobacco addiction
2 or gambling addiction, for example. Today
3 researchers and treatment providers mostly hold a
4 different perspective. Rather than many different
5 types of addiction, experts suggest that addiction
6 is a singular process that can be expressed in many
7 different ways. Consistent with this
8 understanding, the American Psychiatric Association
9 is considering a major revision of its Diagnostic
10 and Statistical Manual of Mental Disorders that
11 will provide a universal addiction-related
12 diagnostic process rather than separate
13 object-specific diagnostic processes as is the
14 current procedure.

15 This means that gambling-related
16 disorders would be grouped with other expressions
17 of addiction within a newly created categorization
18 called addiction and related disorders. The
19 addiction syndrome model that my colleagues and I
20 from the Harvard Medical School developed is the
21 most contemporary model of addiction that is
22 consistent with this idea. The addiction syndrome
23 model suggests that people express their addiction
24 disorder depending on people's risks, exposures and

1 experiences. But what is the evidence that
2 addiction is a singular disorder? What prompted
3 this rethinking of addiction?

4 Evidence from a variety of scientific
5 disciplines supports the notion that expressions of
6 addiction have more in common with each other than
7 previously thought. The commonalities across
8 expressions of addiction outweigh the differences
9 and suggest the existence of a syndrome which is in
10 brief is a collection of signs and symptoms that
11 reflect an underlying disorder.

12 From neurobiology we know that people
13 have an area of the brain that's involved in
14 processing information related to reward.
15 Scientists have referred to this area as the reward
16 center. Functional magnetic resonance imaging
17 studies show that anticipation of things like drugs
18 can activate our reward center, and interestingly,
19 non drug experiences can also activate our reward
20 center.

21 One study by researchers from Mass.
22 General for example, found that beauty and money
23 can also activate the reward center. Other
24 evidence in support of the idea that addiction is a

1 syndrome includes patterns of comorbidity with
2 other mental health problems and with other
3 expressions of addiction. People with one
4 expression of addiction are more likely than others
5 to also deal with other expressions of addiction,
6 and with other mental health problems.

7 There are also many observations of treatment
8 nonspecificity, that is evidence of a single
9 treatment successfully addressing many different
10 expressions of addiction. For example, Topiramate
11 for both alcohol and gambling or cognitive
12 behavioral therapy for basically all expressions of
13 addiction.

14 And finally, addiction hopping or
15 addiction substitution. When people stop engaging
16 in one type of addictive behavior, there are
17 increased risks for adopting new and different
18 expression of addiction. Think of overeating as a
19 replacement for stopping smoking or increasing
20 smoking after quitting alcohol. Taken together
21 these instances of shared phenomena as well as
22 others I haven't mention suggest that our early
23 understanding of addiction needed a revision. The
24 objects to which an individual became addicted are

1 part of the picture but the development and
2 experience of addiction is much more than those
3 objects.

4 In this series of slides you will see an
5 illustration of the addiction syndrome model.

6 Different individuals face the world with different
7 sets of vulnerabilities and resiliencies, and in
8 their life individuals also are exposed to
9 different potential objects of addiction.

10 Individuals who have little vulnerability like the
11 person on the right there, are unlikely to develop
12 an addiction, as are people who have no exposure.
13 However, individuals who have much vulnerability
14 are at risk for developing addictive behavior. The
15 type of behavior depends on what people are exposed
16 to.

17 For example, alcohol or gambling, and
18 the response that they have to it. If the object
19 generates a desirable subjective shift in
20 experience, a high, it's a candidate for addiction.
21 Ultimately when addiction develops, people develop
22 a number of shared experiences like tolerance and
23 withdrawal as well as object-specific experiences
24 like bankruptcies or lung cancers depending on

1 whether one gambles or smokes.

2 So any object to which an individual is
3 exposed and with which they interact holds the
4 potential of becoming an object of addiction, if
5 the person has sufficient risk and the object
6 provides a reliable desirable subjective shift in
7 experience.

8 This leads to the second question that I
9 would like to discuss today. If exposure is a key
10 component to the development of addiction, then
11 what is the public health impact of expanded
12 gambling? Many studies have suggested a
13 relationship between increases in gambling
14 opportunities and increases in gambling and
15 gambling-related problems.

16 For instance the National Gambling
17 Impact Study Commission reported early on that
18 having a casino within 50 miles of one's home
19 elevates that person's risk for developing a
20 gambling-related problem. Similarly, our work at
21 the Division on addiction illustrates the
22 association between the presence of gambling
23 opportunities and self exclusion rates in Missouri.
24 You can see the small dots are the areas where

1 there are gambling opportunities. More intense red
2 color indicates more use of the self exclusion
3 program. The same thing here you see in Iowa.
4 Again, you can see the areas of intense health
5 seeking through the help line calls as well as the
6 locations of the various gambling opportunities.

7 However, more recent research, some of
8 which Rachel shared, reveals that these and similar
9 studies only tell part of the story. In fact
10 exposure effects like these vary on a number of
11 different things. So exposure effects depend on
12 location. Adding a casino in Las Vegas is going to
13 impact a community differently than adding a casino
14 where gambling opportunities are limited.

15 Exposure effects depend on populations.
16 Some communities are more vulnerable than others
17 and therefore the presence of a casino is likely to
18 affect those communities differently than more
19 resilient communities. Exposure effects depend on
20 timing, and during the rest of my time today I'm
21 going to discuss how the short term effects of the
22 presence of gambling opportunities are different
23 from the long term effects. So what you see on
24 this slide is the prototypical exposure and

1 adaptation curve drawn from public health.
2 Typically it's used to illustrate population level
3 effects of biological and environmental toxins like
4 viruses or lead paint. The Division has found that
5 curve can also be applied to potential social
6 toxins like gambling. Increase this curve suggests
7 that the immediate consequences of new exposures
8 results in increases in problems like disease.
9 However, in most cases that initial increase
10 reaches a peak indicating that most of the
11 vulnerable already have succumbed and the rest of
12 the population is more resilient. After this peak,
13 people and society adapt and the original problem
14 tends to return to earlier levels.

15 Although most studies concerning
16 gambling exposure are not longitudinal, some are
17 forthcoming. A few studies can provide insight
18 into how exposure impacts populations over time.
19 For instance, an examination of the self exclusion
20 rates in Missouri over time indicates that those
21 rates have changed from the early period of the
22 program until the later in a way that's consistent
23 with public health exposure and adaptation
24 modelling.

1 And similarly, one longitudinal study
2 conducted in Canada showed that gambling-related
3 problems did not escalate linearly following
4 addition of a new casino in the region. Rather
5 rates of problems increased in the short term but
6 they returned to previous levels.

7 And finally, as some of our own work at the
8 Division involving Internet gambling, we have
9 observed among more than 40,000 people that new
10 subscribers to an Internet gambling service also
11 followed a similar pattern. Initial increases in
12 activity following new exposure and later evidences
13 of adaptation. Taken together, these findings and
14 others that I have not had time to mention suggest
15 that exposure effects are not as straight forward
16 as many people assume. Instead exposure effects
17 vary depending on many different characteristics.
18 Most specifically exposure seems to be of limited
19 duration. This pattern suggests that different
20 processes will be needed to deal with
21 gambling-related problems over time. For example,
22 it might be that in the short term more widespread
23 intense intervention and prevention is necessary,
24 but in the longer term people with those problems

1 might be more difficult to locate and their
2 problems might be more entrenched. So intervention
3 and prevention efforts might need to be more
4 targeted and precise.

5 The exact approach that Massachusetts
6 will need to take is not yet clear and effective
7 contemporary research methods that allow for
8 ongoing and efficient monitoring of gambling and
9 gambling-related problems should guide the process.

10 Later today my colleague, Dr. Sarah
11 Nelson is going to talk about the importance of
12 empirical evaluation and evidence-based
13 intervention. For now I would like to thank you
14 again for your time and the opportunity to speak
15 today. I'm happy to answer any questions at the
16 end as I'm sure the other panelists, and for those
17 who won't have the opportunity to ask questions,
18 this final slide lists a number of Division on
19 Addiction resources related to addictions. Thank
20 you.

21 KATHLEEN SCANLAN: Thank you Rachel and
22 Debi for that. We do have some time for questions
23 if the Commissioners would like to ask some
24 questions at this point.

1 CHAIRMAN CROSBY: Thank you. Thank you
2 both for that interesting stuff. Like Jodie, I'm
3 an optimist so I grabbed onto that chart that both
4 of you described where clearly the introduction of
5 casino gambling by all the evidence is going to
6 have a substantial increase. Because of the
7 increased exposure, there's going to be a
8 substantial increase in prevalence, but there seems
9 to be that standard decline that you showed for
10 many kinds of public health problems, and that you
11 showed. Do we know pretty well how to maximize the
12 decline in that curve or is it just a matter of
13 doing it or do we not really yet know how what the
14 variables are that cause that decline?

15 RACHEL A. VOLBERG: I'm not sure -- can
16 you hear me? Okay, we don't know very much about
17 what specifically causes, you know, adaptation and
18 decline, although it's very encouraging to see that
19 it is there. It would be nice to be able to
20 minimize the increase that you see at the beginning
21 from the very beginning, and I've speculated with
22 colleagues that if you had prevention and
23 particularly primary prevention, public education
24 and sort of media campaigns and social marketing is

1 what they call it, at least in New Zealand where
2 they are engaged in a major social marketing
3 campaign, the idea is that you inoculate people
4 ahead of the availability of the new form of
5 gambling. And so the idea there is that
6 essentially you start your prevention program
7 before the casinos become operational so then
8 people are at least to some extent inoculated and
9 informed what might be risky behaviors going into
10 the casino and hopefully that will be a way to
11 minimize the harms.

12 DEBI LAPLANTE: I would just build on
13 that, I guess, by saying that one of the primary
14 reasons that we don't know a whole lot about the
15 adaptation process is that this work is so very
16 new, and the amount of longitudinal studies that's
17 available in the field is extremely limited in part
18 because they are so financially prohibitive. I
19 think that this, you know, might provide an overly
20 optimistic perspective, and I would just be
21 cautious, you know. Some people might think that
22 interpret this both of our presentations to say
23 well all you have to do is just wait and things
24 will be fine. They will go back the way they were,

1 but I think that, you know, like Rachel said that
2 it's important to address kind of the beginning end
3 of that process and to push that along.

4 Unfortunately, we don't know how long that process
5 is going to be.

6 The Internet gambling slide that I
7 showed, you know, suggested that that adaptation
8 process started, you know, after seven days. The
9 Missouri slide that I showed was over years. So it
10 might be that, you know, we need to do a little bit
11 more leg work here in Massachusetts to figure out
12 exactly what's going to be happening over time.
13 Every market is different.

14 RACHEL A. VOLBERG: I would just add to
15 that that in addition to every market being
16 different, many of the activities are quite
17 different and appeal to different groups in the
18 population. So for example, the feminization of
19 problem gambling that I referred to early on in my
20 remarks of the Australian Productivity Commission
21 was so concerned about, that actually arose because
22 the electronic gaming machines or these very
23 sophisticated slot machines were legalized in a
24 number of jurisdiction states in Australia and they

1 were legalized in a very sort of open door way so
2 that essentially people who were going to social
3 clubs, social clubs and sports clubs were allowed
4 to have as many slot machines as they wanted in
5 their venues. And what happened was social clubs
6 in Australia are places where families go and
7 people go to socialize, and suddenly there were all
8 these very sophisticated slot machines, and they
9 saw some very significant impacts, particularly in
10 terms of women feeling comfortable in those venues
11 and then starting to gamble on machines and then
12 get in trouble with them.

13 CHAIRMAN CROSBY: A related question.
14 From the anecdotal stories that Jodie and Scott
15 told, it sounds like the degree of commitment of
16 the casino operators to try to identify compulsive
17 gamblers and control them vary tremendously. In
18 some cases it sounds like they were targeting you
19 and encouraging you. And in other places you went,
20 Kansas and New York, it sounded like they were
21 really committed to try to identify people and help
22 you manage it.

23 I'm asking all of you, is that well
24 known? Do we know pretty well what the tactics are

1 that the casinos can operate to minimize the abuse
2 of gambling and the incidence of problem gambling
3 or is that not known either? Are we missing the
4 will or are we missing the knowledge to manage at
5 the site?

6 RACHEL A. VOLBERG: I think that there
7 is -- there is a small amount that's known, but
8 there is far more that tends to sort of be, oh,
9 well that's something that they did in, you know,
10 in Missouri so or they did it in Iowa so we are
11 going to do it in Missouri, and very similar to
12 sort of how legalization happens. You know, one
13 jurisdiction and then the neighboring jurisdiction,
14 and then the neighboring jurisdiction, you know,
15 feels that they need to introduce that form of
16 gambling.

17 Policies like self exclusion programs
18 really have taken on a life of their own in spite
19 of the fact that there have only been 15 academic
20 studies that have been done of the effectiveness of
21 self exclusion. So there is all these
22 jurisdictions now that have self exclusion policies
23 but there is -- compared to the number of
24 jurisdictions that have adopted it, the number of

1 jurisdictions that have evaluated it is tiny.

2 DEBI LAPLANTE: I would just add to that
3 that one of the issues that we're facing as far as
4 identifying people who have problems actually on
5 the casino floor is that we have a hard time doing
6 that even as researchers and as treatment
7 providers. There are hundreds of different
8 screens, you know, for pathological and problem
9 gambling. The DSM itself has held one standard and
10 now it's changing its standard. It's moving it
11 from impulse control disorders over to addiction
12 and related disorders.

13 So, if you're asking people, you know,
14 who do this kind of full-time, you know as
15 researchers, epidemiologists, treatment providers
16 to do it, even they might not agree. So when
17 you're asking someone who is on the casino floor
18 and they are servicing slot machines or they are
19 providing cocktails to be able to do the job of
20 those professionals when the professionals can't
21 even agree, I think it's a very difficult task.

22 CHAIRMAN CROSBY: Scott.

23 SCOTT SEELY: I would like to raise a
24 point on the other end. When I got out of the

1 casino scene and got into recovery, one of the
2 problems that arose was a tax issue with the
3 Department of Revenue. I owed almost \$20,000 in
4 income tax because out of state they wouldn't take
5 the Massachusetts tax, and whenever I hit a slot
6 machine for \$1,200 or more I got a W-2, you know.
7 Well, yeah, I'll pay it off and when I bottomed
8 out, that was faced to me. So I was making
9 payments 400 and 500 a month, and I had a
10 particular collector that was just ruthless. He
11 wanted me to sign an agreement for a thousand
12 dollars a month. I was in bankruptcy. My business
13 was caput. I was struggling to pay my mortgage and
14 he was just relentless. So I would go into the
15 Pittsfield office to make a payment so I wouldn't
16 miss the date. If I thought if I put it in the
17 mail and it was late, he was going to take my
18 driver's license and blah blah blah. So I got
19 talking to a collector at the Pittsfield Department
20 of Revenue office which you can probably get a lot
21 of information from, and they said 40 to 45 percent
22 of our cases are problem gamblers that we are
23 trying to collect money from. That's huge. You
24 know, that's huge. I don't know how accurate it

1 was but that's what I was told. So go to the
2 Department of Revenue and ask them. I have since
3 cleared that up though.

4 JODIE NEALLEY: I haven't. That's one
5 of the many monkeys on my back. You said is there
6 will or knowledge? I'm not an academic. I'd say
7 it's a lack of will. There is knowledge out there.
8 It may not be as much officially which is what I
9 know most people have to respect, but I was an easy
10 spot. You know, I was just easy. You just don't
11 do what I did, and you just don't have a person
12 show up out of the blue and say hey, would you like
13 to spend the night and here's this beautiful suite.
14 It's will. They want you there. They want to feed
15 my ego. They want to feed our egos. They want
16 money. It's a profit business and it costs one to
17 five percent, I think that's what you said, one to
18 five percent, lucky us. Feed an awful lot of that
19 money into the casinos. So unscientifically
20 speaking, I would say it's will.

21 COMMISSIONER MCHUGH: I want to
22 follow-up on this discussion a little bit by asking
23 really on what Jodie just said. What is the
24 problem that we are trying to deal with? Are we

1 trying to deal with the identification or the
2 correlation between gambling and addictive behavior
3 or the way addictive behavior manifests itself, or
4 if we have a singularity of addictive behaviors as
5 was suggested in perhaps the forthcoming DSM, are
6 we really looking for ways to check addictive
7 behavior in different environments, the most
8 effective way to check addictive behavior in
9 different environments. It seems to me depending
10 on how to identify the problem, the strategies for
11 combatting it may be slightly different. They may
12 be dramatically different. So I wonder what the
13 essence of the issue is, particularly for
14 regulators. For academics and for those who are
15 trying to treat people, there may be a whole
16 variety of different things, but for regulators
17 what is the main problem or the issue we are
18 looking at or the main issue?

19 DEBI LAPLANTE: I guess I would say that
20 you can't ignore either. I think that you have to
21 be looking for cues related to addiction and cues
22 that are specific to gambling. The way that we
23 understand addiction is that there are processes
24 that are similar across a variety of different

1 expressions of addiction, and there are going to be
2 markers that are going to be associated with those
3 processes. But there are also going to be markers
4 that are going to be more specific to gambling and
5 gambling behavior.

6 I think that ignoring either side of
7 that equation is going to, you know, pull the
8 potential of misidentifying people in both
9 directions, either as being having problems, you
10 know, when a problem doesn't exist or not having a
11 problem when one actually exists.

12 RACHEL A. VOLBERG: And I guess I would
13 say from the point of view of the regulators, you
14 know, there is a variety of tools that are
15 available to you, you know, more probably than I
16 realize because I'm not a regulator. I think the
17 challenge that we face in terms of problem gambling
18 is that we have had relatively little research done
19 or, you know, investigation of what works in
20 different environments.

21 You know, it's sort of conventional
22 wisdom. It's widely accepted that Internet
23 gambling is not only more pervasive than many other
24 forms of gambling, but it also has the possibility

1 for being able to be more efficiently regulated in
2 terms of, you know, if you're monitoring
3 everybody's behavior at every single step of the
4 way, your opportunities to intervene are that much
5 greater. Whereas, if you're sort of looking at
6 casino operators who are just dealing with massive
7 numbers of people coming and going. Maybe they
8 have got most of them on a loyalty program. There
9 is a potential here in Massachusetts to be able to
10 monitor the customer tracking data to see if there
11 are measures that could be put in place. You know,
12 as simple as sort of, you know, Jodie gets sent an
13 e-mail or even a letter saying, you know, we
14 noticed that you've been at the casino X number of
15 times in the last three months and, you know,
16 here's a coupon to go shopping instead of coming to
17 the casino, or to do something that you enjoy
18 because you signed up for the loyalty program and
19 they know some of your preferences.

20 In the Netherlands, the casinos are all
21 owned and operated by the Dutch government, but
22 they have a very interesting program in place where
23 because people have to show their identity card
24 when they come in and it scans, so the Dutch

1 government, if you're a Dutch citizen, it knows
2 exactly how many times you've visited any of the
3 eight casinos that it operates, and if you visit a
4 casino more than eight times, I think it's like a
5 three-month period or whatever they've set, they
6 actually have a program in place where someone will
7 approach you when you sign in and say come have a
8 cup of coffee. We'd like to talk to you about the
9 fact that you have been to the casino too many
10 times in this period of time. We would like you to
11 cool off.

12 DEBI LAPLANTE: I think at the same time
13 this afternoon you'll hear a little bit more about
14 the need for kind of evidence-based regulation and
15 policy making and you know, I think that people
16 are, you know, have the best intentions and
17 everyone is trying to kind of minimize the harmful
18 impacts of gambling but, you know, some of the
19 things that people come up with do need to be
20 evaluated.

21 There is a potential for unintended
22 consequences. For example, if you say that there
23 is a certain amount that people are allowed to
24 spend within a specific time or if they are allowed

1 to visit a certain number of times, people might
2 think that that's a safe amount, and maybe they
3 would only decide normally on their own to come
4 once a month. But they say well, I can go up to
5 eight times, and then maybe I will go eight times
6 instead. I know if I go eight I'll be fine. If I
7 go nine I'll be in trouble. So I think there needs
8 to be some evaluation following some of these kind
9 of well-intention proposals as well just to make
10 sure that we're not incidentally provoking
11 behaviors that we're trying to prevent.

12 RACHEL A. VOLBERG: I would absolutely
13 endorse that, that you need evidence of what's
14 working as well as evidence of what's not working
15 in order to make decisions about what's good
16 policy. So to the effect or to the extent that,
17 you know, as policies are or as regulations are
18 considered, you know, is there evidence base for
19 that regulation or for that requirement on the
20 licensing. I think it would be valuable to sort of
21 look at the evidence base that exists for a given
22 policy before you sort of, you know, oh they did it
23 in Missouri and they did it in Iowa, and they did
24 it in Indiana and they're doing it all over the

1 world. Therefore it must work. I wouldn't make
2 that assumption.

3 KATHLEEN SCANLAN: May I ask a quick
4 question about timing. We are into our break time
5 a little bit. Do you want to keep asking questions
6 and extend a little bit later in the day or shorten
7 the break time or both?

8 CHAIRMAN CROSBY: We have been pretty
9 flexible on the schedule since it's our TV show and
10 it's our conference, I think the Commissioners
11 think it's important enough we'll run over if we
12 need to.

13 COMMISSIONER ZUNIGA: I had a question
14 relative to something you mentioned, Rachel, which
15 is this notion of inoculation. It's almost like a
16 vaccine I guess prior to a casino becoming
17 operational. Could you talk a little bit more
18 about that, and I invite the panel of course. Also
19 in the context of substitution that you've also
20 talked about at other times, substituting perhaps
21 an addiction on alcohol or let's say scratch
22 tickets now with casinos going in. Anything you
23 want to mention relative to what tools or processes
24 or procedures maybe you've seen elsewhere relative

1 to this moment that we are in right now which is
2 just about the proceedings.

3 RACHEL A. VOLBERG: I guess in terms of
4 the inoculation issue, it seems like a sensible
5 idea and I certainly agree that the idea that you
6 sort of, you know, vaccinate people ahead of time.
7 I mean we gave my daughter a typhoid vaccine before
8 she went off to China, not because we thought she
9 might need it but because the tropical medicine guy
10 said well, she is in China so she has to have
11 typhoid, okay. So it may not be that she ever is
12 exposed to typhoid, but at least now we know she is
13 protected.

14 I was sort of more thinking about an
15 approach that's been taken in New Zealand where
16 back in the early 1990's they had a very high rates
17 of problem gambling, and they now have some of the
18 lowest rates of problem gambling in the world. But
19 part of that has been driven by an enormous amount
20 of community engagement by a very significant
21 investment in a public health approach to
22 minimizing harm, and from a regulatory perspective
23 they actually have implemented what's called a
24 sinking lid approach where they passed a new law in

1 New Zealand in 2005, I believe, that mandated a
2 huge number of measures by these social clubs
3 because they also have them in New Zealand in terms
4 of, you know, they had to have food and beverage
5 and it couldn't just be like a little microwave and
6 a coffee machine next to the five slot machines.
7 They were trying to basically drive all of the
8 marginal operators out of the market, and the data
9 suggests quite clearly that is, in fact, what they
10 did.

11 They also however, put an enormous
12 investment into conducting this social marketing
13 campaign which was basically about, you know, New
14 Zealander's gamble in a healthy way, and it was
15 directed at different communities in New Zealand.
16 New Zealand is a very diverse country. They have
17 an indigenous population. They have about
18 20 percent of their population is mainland Chinese
19 who come over to learn English, but they have this
20 sort of very comprehensive plan and they have --
21 they publish a strategic plan every three years for
22 what they are going to do for prevention, for
23 treatment and for research on the issue of problem
24 gambling. So I think to the extent that we can

1 sort of think about this sort of as a planning
2 process going forward, and learning from what's
3 been done, that would be all to the good.

4 I'm not quite as confident about the question
5 you asked about the substitution of addictions. I
6 should think that some other people at the table
7 might be better able to answer that. All of my
8 work has been in gambling, and I have certainly
9 seen, you know, people who switch from, you know,
10 sports betting to betting on poker, when it
11 becomes, you know, a faddish thing to do or when
12 they think they have skills that they can transfer,
13 but I wasn't quite sure if that's what you were
14 asking about.

15 DEBI LAPLANTE: Can you repeat that part
16 of the question again?

17 COMMISSIONER ZUNIGA: Well, I was more
18 trying to find in the context of maybe there is a
19 high risk population out there because we already
20 know that they are addicted or they have been
21 addicted to, you know, any number of things, that
22 could be targeted for this notion of inoculation.
23 I guess I was thinking rather than, you know, the
24 public -- maybe approach is the wrong word --

1 targeting is what I'm kind of --

2 DEBI LAPLANTE: I think that that makes
3 a lot of sense that there are different
4 populations, different communities that are going
5 to have more risk factors, more vulnerabilities,
6 and it might make sense to kind of have a different
7 or specialized approach in those communities. Now
8 to my knowledge I don't know that anyone has ever
9 evaluated anything like that prior to, you know the
10 opening of new gaming opportunities. So whether
11 speaking from a scientific perspective, I couldn't
12 say whether or not that would be beneficial or not,
13 but I think that it certainly makes sense.

14 You know, the addiction is kind of a
15 recursive kind of problem. Each additional symptom
16 that you gain, you know, with your primary
17 addiction sets you up for additional risks for
18 developing new problems, new mental health problems
19 or new other expressions of addiction. So it's
20 kind of this vicious circle and you know,
21 historically people have really focused on the
22 symptoms rather than treating the problem as a
23 whole, and I think that, you know, anyone who has
24 experienced a cold kind of can understand why that

1 couldn't work. You take some cough medicine and it
2 might suppress your cough for a while but that
3 doesn't mean that you're healed or that you're
4 recovered. Your immune system is still battling
5 and you're still at risk for developing other new
6 infections. It's a similar kind of process here
7 but at a social level.

8 COMMISSIONER CAMERON: I had a comment
9 about this. Actually, interesting and not
10 surprising I guess to hear about, you know, what we
11 all just asked about which was the one addiction
12 having maybe an addictive personality, you know,
13 you're more at risk for this addiction.

14 I had an issue in New Jersey with some
15 oversight from an enforcement standpoint. At one
16 point we had over 200 troopers enforcing and
17 regulating in the casinos in Atlantic City, and one
18 of the things that I noticed was a higher level of
19 risky behavior with those individuals. I mean I
20 was on the phone with EAP lots of times moving
21 troopers out of Atlantic City because of alcohol,
22 prostitution, kind of getting involved with living
23 the life. They worked in that environment every
24 day. So I really saw it from that standpoint being

1 careful, protecting people, getting them the help
2 that they needed, and that was just being around
3 the -- they weren't allowed to gamble by the way.
4 They were banned but the other behaviors seemed to
5 be more prevalent.

6 DEBI LAPLANTE: That reminds me of some
7 work we have done with casino employees, and we
8 have actually found the casino employees themselves
9 are at risk for a lot of those similar risk
10 behaviors, alcohol, drug use, smoking and even
11 gambling-related problems. That's definitely
12 another population that is in need of some careful
13 attention.

14 SCOTT SEELY: Are you familiar with slot
15 machines on U.S. bases in other countries? The
16 Council did a forum at a veteran center, and that
17 was brought up and they provide, you know, because
18 high risk, the high intensity of soldiers, it's a
19 way to release, you know. Very susceptible.

20 RACHEL A. VOLBERG: Not many people know
21 that the Department of Defense operates a network
22 of 19,000 slot machines located in overseas bases.

23 COMMISSIONER CAMERON: Interesting.

24 RACHEL A. VOLBERG: That's a big

1 operation.

2 KATHLEEN SCANLAN: Anyone else on the
3 Commission? Yes, I think Commissioner Stebbins?

4 COMMISSIONER STEBBINS: I want to go
5 back and quickly address the inoculation piece
6 which kind of came up at the end, and we talked
7 about this situation more when counsel we had out
8 in Western Massachusetts in terms of building
9 capacity among the providers of treatment services.
10 Is there, you know, as case workers and social
11 workers, that whole professional level dealing with
12 people with addictive personalities on other
13 addictions. Is there a way to interject this kind
14 of diagnosis or begin to assess somebody's ability
15 to kind of fall into a gambling addiction before a
16 casino opens, and then I have a follow up question.

17 KATHLEEN SCANLAN: I have some comments.
18 The way that the Massachusetts Council has worked
19 in trying to do that is we work through the
20 Department of Public Health through the Bureau of
21 Substance Abuse Services, and supposedly all of the
22 substance abuse agencies have been trained or have
23 had the opportunity for training to be able to
24 identify and to recognize problem gamblers in their

1 case load, and then to be able to refer to the few
2 gambling treatment programs if they are not feeling
3 qualified to treat themselves.

4 One of the things that would have been a
5 simple intervention that we hadn't been able to get
6 through up to this point, and I'm an optimist too
7 and I think it's going to happen some day and maybe
8 the Commission will have some influence on this,
9 but simply there would be screening in all the
10 substance abuse agencies. It's such a simple,
11 basic step and it hasn't materialized yet.

12 The other piece that we've looked at is
13 we have worked with the substance abuse agencies
14 for the Department of Public Health. There is a
15 number of different state agencies. There is
16 Department of Social Services. There is the
17 Department of Transitional Assistance. There is
18 the Department of Social Services where these
19 issues all intersect, and again, we've talked with
20 the Executive Office of Health and Human Services a
21 number of times integrating those services into all
22 of those agencies where they see people in
23 vulnerable populations. I think those are all
24 basic first steps that haven't really happened yet.

1 RACHEL A. VOLBERG: I think the only
2 thing I would add to that is that they called the
3 problem gambling a hidden addiction for a reason,
4 it's hidden, and people don't like to talk about
5 it. It really is very difficult to even get
6 professionals who are trained sometimes to ask, you
7 know, someone who is presenting for an alcohol
8 problem, do you think you might have a problem with
9 your gambling as well, but that is what's needed
10 because, you know, only about three percent of
11 people in the general population who have a serious
12 gambling problem, I mean a diagnosable disorder,
13 only about three percent of them ever actually
14 access specialized services. So you've got 97
15 percent of them who are accessing health care
16 providers for other reasons, but who are not being
17 asked a question and may not want to answer the
18 question that, you know, is some part of this
19 problem related to your gambling. And if you can
20 do that, at a minimum that builds that into the
21 health care system in Massachusetts, I think it
22 would be a game changer.

23 SCOTT SEELY: I brought that point up to
24 my physician and he said there is, especially in

1 the elderly population, there is a big need for,
2 you know, some attention. He sees it, but does it
3 get addressed? No, but there is great opportunity
4 to, you know, to present that, you know, integrate
5 it.

6 KATHLEEN SCANLAN: And that it hasn't
7 happened I think is not because there is any ill
8 will any place. I mean I think people realize
9 this, that whole system people talk about all the
10 time with everybody is in their own silos. Funding
11 goes to certain silos. It's just -- structurally
12 it's a monster. It's hard to get to work together.

13 JODIE NEALLEY: I just want to say that
14 I think and again, I am not an academic. I don't
15 know the statistics. I am sort of living this
16 disease versus studying it. I think compulsive
17 gambling is where alcohol was 30 or 40 years ago.
18 My dad when he didn't drink, he quit drinking in
19 the sixties, and he was a banker. He went to all
20 the parties, you know, like mad men. They had all
21 those parties where everybody drank. He told me
22 later he would just say, you know, you want a
23 drink, no. Why not? It doesn't agree with me. He
24 could never talk about it. Nowadays people could

1 say I don't drink. Either you don't want to or
2 they assume you're a recovering alcoholic and good
3 for you sometimes will come out. This is at that
4 stage now, you know. People, generalizing, don't
5 realize it's a problem, and you know, sure, you
6 give scratch tickets in your kid's stocking. You
7 give scratch tickets out at parties, you know. Oh,
8 who's going to win. It's innocuous in the small
9 term, but it's a part of the public awareness and
10 you know, I think personally what needs to happen
11 is a public awareness campaign that this is not a
12 joke. That gambling is not a joke. It's a choice.
13 We're not going to try to take it away from you
14 guys, but isn't it all about balance?

15 You know, one of the things in my
16 backpack is balance, and it's pretty nice when I
17 can have it. It's a balance, and you guys, poor
18 guys are, you know, given the task of trying to
19 achieve that balance between public awareness which
20 is going to take a lot of time. Look how long it
21 took for people to put on their seatbelts. Years
22 that campaign has gone on, so again it's probably a
23 mixture of a lot of that.

24 KATHLEEN SCANLAN: Thanks to everyone

1 and should we take a break on that note and come
2 back maybe how about 25 after three? Does that
3 work?

4 (A break was taken at 3:14 p.m.)

5 KATHLEEN SCANLAN: Shall we gather again
6 and get started. So without much more hesitation,
7 let's begin our second session. Hopefully what we
8 are going to be doing in this session is answering
9 a lot of things that the Commission was asking
10 about in the questions and period before. I am
11 going to say again though, one of our feelings when
12 we put this together was we are just going to be
13 able to scratch the surface today, and I think
14 you're seeing that we're really not able to answer
15 everything or cover everything.

16 I had asked the panelists if they would
17 try to think of what they weren't able to cover
18 that they really wanted to cover when I told them
19 they had ten to fifteen minutes. So if we have
20 time at the end, I will ask people to tell us that
21 as well, and maybe see some of the other places we
22 need to go.

23 So we are very fortunate to have this
24 afternoon Kevin Mullally, General Counsel and

1 Director of Government Affairs of Gaming
2 Laboratories International. He's former Executive
3 Director of the Missouri Gaming Commission. We
4 have heard about Missouri a few times today so
5 Kevin should be able to answer anything about those
6 programs.

7 We also have Mark Vander Linden who is
8 Executive Officer of the Office of Problem Gambling
9 Treatment and Prevention in the Iowa Department of
10 Public Health, and next to him is Christine Reilly,
11 Senior Research Director at the National Center for
12 Responsible Gaming, and Sarah Nelson, Assistant
13 Director of Research at the Division on Addiction
14 and Assistant Professor of Psychiatry at Harvard
15 Medical School. Thanks to everybody for coming,
16 and thanks especially for the folks who flew in and
17 out for this project.

18 I want to say that Mark needs to leave
19 by 4:25, so after he does his presentation, if you
20 have questions of Mark, I will give you a chance to
21 ask them at that point and let him respond so we
22 don't lose his input to questions. So again Kevin
23 you can start off.

24 KEVIN P. MULLALLY: Thank you. Good

1 afternoon Commissioners. I would be remiss if I
2 didn't mention how fortunate you are to have Kathy
3 and the rest of the Massachusetts Council staff.
4 It is one of the most highly regarded councils in
5 the country. I have dealt with them for close to
6 -- I hate to say it but close to two decades now.
7 So you are in very very capable hands as tested by
8 the quality of the panelists that she has put
9 together here today.

10 You have my bio. I won't go into any
11 detail there. The only thing that I will mention
12 is prior to my tenure at the Gaming Commission, I
13 was Chief of Staff to the state senate majority
14 leader. My career is deeply rooted in public
15 policy. I started working for him when I was 18.
16 I became Chief of Staff when I was 22 back when
17 young people weren't really allowed that much in
18 politics. So a lot of my presentation is going to
19 be public policy based as opposed to the research
20 based things that you have heard, but I am going to
21 reference a lot of research because I do agree I'm
22 a massive proponent of having research-based policy
23 to the extent that that's possible.

24 I think there are times -- Howard

1 Shaffer and I always have this kind of back and
2 forth argument. He said it's going to take ten
3 years to study it. I said well, I can do a lot of
4 stuff in ten years and help a lot of people. So
5 sometimes you have to take some risks, but I think
6 they should be informed risks, and hopefully that
7 will come out in my presentation.

8 I am going to cover about six subjects.
9 I'm going to try to be efficient. I'm going to go
10 over the history of self exclusion. I'll give you
11 my philosophy of what public policy objectives
12 should be in just general regulatory decision
13 making. I am kind of a public policy dork. I mean
14 for entertainment I sit around and read public
15 health care policy books. So you will see that my
16 presentation will bleed over into a lot of just
17 general regulatory topics or general regulatory
18 philosophy in how you go about decision making.
19 I'm talking about how sometimes these visions,
20 these policy visions get morphed into other things
21 that are less than what they are intended and how
22 that can create implementation problems. And I'll
23 talk a little bit about the research findings as
24 they relate to self exclusion.

1 As was noted earlier, there have been
2 some self exclusion studies done, not near enough,
3 which I also sit on the board for the National
4 Center for Responsible Gaming which is based here
5 in Massachusetts, based here in Boston actually,
6 and raises money for responsible gaming research.
7 In fact, raises the vast majority of money for
8 problem gambling research in this country.

9 And then I'm going to describe some key
10 policy components based on those research findings
11 that I believe should go into self exclusion
12 programs, and then finally I'm going to wrap it up
13 with some administrative considerations that I
14 think often get lost in a lot of these programs. I
15 think that sometimes, and I think Rachel referenced
16 this as well, you know, I think sometimes
17 regulators get caught up in what I call the grocery
18 shopping list methodology for developing
19 programmatic elements. So they look around to see
20 what other states do and they say we need a hot
21 line, check. We need to train our counselors,
22 check. We need a self exclusion program, check.
23 And they pay less attention to not only
24 administrative protocols, policies and procedures

1 and control mechanisms, you know. We put so much
2 emphasis on the operators to follow their own
3 internal controls that sometimes as regulators we
4 don't do a very good job of that ourselves, and a
5 big missing component in a lot of areas is
6 follow-up. Having appropriate data collection
7 mechanisms and performance measurement mechanisms
8 so that you can actually see whether your
9 regulatory policies are having the intended impact.

10 And so one of the things that I also wanted to
11 congratulate you on is the fact that you're doing
12 this ahead of time. It wasn't long ago that
13 regulators felt like responsible gaming policy and
14 responsible gaming issues in general were not a
15 gaming regulatory topic. They felt like that
16 should be punted to the mental health
17 professionals. We are a regulatory law enforcement
18 agency. We're not social workers, and frankly,
19 when I got involved in this in the mid-nineties,
20 very very few gaming commissions were involved in
21 responsible gaming issues.

22 When I drafted the first self exclusion
23 program in the United States, it was very
24 controversial because they felt like we were

1 treading on water that was outside of our
2 traditional mission. They felt like you should be
3 paying attention to licensing factors. You should
4 be paying attention to making sure that the casinos
5 are operating within the parameters of the law.
6 You should not be drifting into social issues here.

7 So I didn't really want to come to
8 Boston without talking about baseball. I was told
9 that if you wanted to ingratiate yourself to people
10 in Massachusetts, you should satirize somebody from
11 New York. So I relate this practice of regulators
12 to what I call the Zek Bonura rule. If you're not
13 familiar with Zek Bonura, he was a first baseman in
14 1930's of tremendous immobility, and yet he led the
15 American League two times in fielding percentage
16 because he understood the first rule of baseball
17 that you cannot be charged with an error if you do
18 not touch the ball, which is really how I saw
19 regulators were looking at this subject. They felt
20 like, okay, we are not going to get into involved
21 in this controversial area. We are not going to
22 get blamed for mistakes in this controversial area
23 if we don't get involved in it at all. So I want
24 to congratulate you for that and really some

1 tremendous opportunity here.

2 One of the things I didn't know and you
3 ask questions of us. I didn't get a chance. It
4 occurred to me during the question and answers, is
5 there going to be responsible gaming money
6 available before the casinos open? Okay, so you
7 are going to have a funding mechanisms. So I will
8 incorporate some things that you maybe can do with
9 that money before the casinos open as part of this.

10 Self exclusion programs are really
11 deeply rooted in very early U.S. casino lore. They
12 actually existed in Las Vegas when it was totally
13 unregulated in the Bugsy Siegel days. It was
14 really when somebody was really having a problem.
15 Well, the early self exclusion programs were kind
16 of if you didn't pay your gambling debt, you got
17 the hell beat out of you and run out of town. That
18 wasn't really self exclusion but it was exclusion.
19 But as casinos developed, there was this informal
20 practice of people coming up and saying, you know,
21 I really would prefer that you not serve me any
22 more and casinos would honor that. There weren't
23 any rules. They informed the security or whatever
24 this guy shows up, escort him out, but it was

1 really the casinos themselves that started these
2 programs.

3 It formerly emerged in Canada. I didn't
4 really know this because I went around for about
5 five years saying I came up with the idea and later
6 learned about the Canadians that beat us to it. So
7 I since had to correct that, so if you ever read a
8 newspaper article that said I was the founder of
9 self exclusion, you know it was before I knew the
10 Canadians had done it.

11 We developed the first one in Missouri
12 in mid 1990's, about 1995. It was really without
13 the benefit of research, and we really came up with
14 a bad idea at first, and then with the help of -- I
15 think Kathy was involved in that and a number of
16 clinicians and treatment people helped us refine
17 it. It was really an extension. The original
18 concept was an extension of our exclusion program.
19 Almost every state -- I don't know if it's in your
20 law or not, but most states have what they call an
21 exclusion list or a black list. It's mainly for
22 organized crime figures, gambling chiefs and things
23 like that. People that the commission itself for
24 law enforcement purposes will put on a list of

1 people that are not allowed in the casino. They do
2 the whole post office, very unflattering picture
3 thing and it's a publically available list.

4 We had a gambler who actually wrote us a
5 letter and said -- and he was doctor. He said I've
6 actually lost \$100,000 in the last six months. I
7 have tried to quit. I have been to GA. I've been
8 to counseling and nothing seems to work. I have
9 read about him. We put an organized crime figure
10 on the banned list and he read about it in the
11 newspaper. He said can you just put me on that
12 list? And so I was the first lawyer for the
13 Commission. The Executive Director came to me and
14 said you're the policy guy. I want you to create a
15 program and let's create a process for these people
16 to go on a list. That's what we did. We are going
17 to put him on the same list as everybody else. And
18 there was like a very unexpected outpouring from
19 the treatment and counseling community saying wait
20 a minute. We know you're trying to do something
21 good here, but by saying that I'm from the
22 government. I'm here to help you, you're actually
23 going to do more harm than good because rather than
24 having the person admit that they have a problem

1 and accept personal responsibility for it and let's
2 treat the underlying illness, you're really
3 allowing them to push the responsibility for the
4 problem off onto the government. They go and sign
5 up on this list like getting a divorce. I'm no
6 longer a problem gambler, the government is going
7 to take care of it because they're going to stop.

8 They said one, you're not going to be
9 able to do it and two, you're not treating the
10 mental illness and I had decided they were right.
11 So we revised the rules of the program and said,
12 okay, let's do this. Let's create a program where
13 it becomes a platform for the gambler to step
14 forward, admit that I have a problem, agree to take
15 personal responsibility for it, and have them
16 accept the responsibility for staying out of the
17 casino, and then we will provide them with tools to
18 help them do that. We will stop the, you know, the
19 invitations from the casino on your birthday and
20 your anniversary or Christmas Eve to a free night.
21 Sending you say hey, it's your birthday, come down.
22 We will give you the presidential suite at the
23 casino, or all the other triggers. We're going to
24 stop the direct personalized marketing to them.

1 We're going to not allow you to cash checks in a
2 casino any more, and we are not going to allow you
3 in the player's club. So all the incentive-based
4 things that the casino does, we can cut that off.

5 We are also going to provide some
6 consequences to you in that we will not allow you,
7 essentially you become an illegal gambler. You
8 become like an underaged person. So, if you do
9 happen to win a jackpot and we do happen to ID you,
10 you're prohibited from collecting the winnings. So
11 you can win small amounts when you're gambling
12 anonymously, but if you do happen to be identified,
13 anything over \$1,200 you're not going to be able to
14 win.

15 So it really goes to what is my
16 philosophy of understanding public policy
17 objectives. One of the things that I always used
18 to do with my staff when they would come to me with
19 this, you know, once you get staffed, the nice
20 thing that you're going to have is about every
21 other day some staff person is going to come
22 running into your office and say, I've a great idea
23 for a rule. And my first question was always what
24 is your public policy objective? What risk are we

1 trying to mitigate or what public good are we
2 trying to advance, and unless you can clearly and
3 concisely answer those questions, it's probably a
4 private business decision that should be left to
5 the marketplace.

6 So really we wanted to clarify the
7 objective of self exclusion, and the question that
8 arises is, with self exclusion are we trying to use
9 external factors to control the amount of gambling
10 that individuals that sign up on this list? Are we
11 trying to use an enforcement model and now that
12 you're self excluded we are going to help to
13 control your gambling, and with the goal of
14 permanent abstinence so very, you know,
15 enforcement-centered philosophy or is the objective
16 good mental health. Are we going to try to treat
17 the whole person and are we going to look at ways
18 of not only abstinence which obviously is a goal
19 for many people and is the right goal for many
20 people, but with some it's harm reduction. It's
21 trying to manage this thing, this problem that we
22 are having, and all of that relates to the
23 severity, the variations in severity that you have
24 heard from all the speakers before.

1 So one of the things that happens with
2 regulatory enforcement agency is it's so easy to
3 turn to the enforcement tool. Commissioner, you
4 may have seen this quote before. I'm sure you have
5 heard of Mr. Maslow. There is a tendency for
6 enforcement, regulatory enforcement. My dad was in
7 law enforcement. He would tell me this. There is
8 a tendency for regulatory enforcement agencies to
9 quickly go to the enforcement tool because it's the
10 easiest one to understand. We have rules. We
11 should enforce them and arrest people.

12 This problem, I think, requires a
13 broader -- I'm not saying we don't use enforcement
14 because I think it's a critical component of self
15 exclusion. There needs to be consequences, but
16 it's not the only solution and it's not the only
17 tool in our arsenal and I don't think we should use
18 it as that. Rather than, you know, skew towards an
19 enforcement model or embrace the real, the human
20 desire to do something about a problem, I've got to
21 do something. These people are suffering and the
22 casinos may or may not be taking advantage of them
23 but we need to do something about it. We need to
24 have consequences that are meaningful, consequences

1 that are helpful, but we also need to be able to
2 understand that we need to be able to treat the
3 mental health condition, and that often recovery
4 comes from within.

5 So in that essence, when we the
6 government assumes the responsibility for the
7 problem, we have not only created an impediment in
8 my opinion to recovery, but it creates -- you're
9 really setting yourself up for failure.

10 Trying to externally micro manage behavior has
11 been shown time and time again in studies to fail.
12 So one of the problems with micro management is
13 people don't like it. It bothers them, and there
14 is -- you're really -- in almost all cases you cast
15 a broader net than you intended, so you end up
16 micro managing people you didn't intend to micro
17 manage.

18 A perfect example of this is the \$500
19 loss limit. In Missouri for many, many years we
20 had a \$500 loss limit. The way this was really
21 enforced was as a buying limit. So in order to
22 gamble in Missouri you had to initially show your
23 ID. You had to get a player's card. You had to be
24 enrolled in the player's card, and whenever you

1 entered the casino, that player's card was swiped
2 to activate it that you were on the casino floor.
3 Whenever you went to buy in, for instance in a slot
4 machine, you had to insert your player's card in
5 order to insert currency. It would not accept
6 currency without your player's card. Then it would
7 keep track of how much you had bought in during
8 that two-hour window. It was \$500 every two hours
9 really, and so if you went to a table game, you
10 would hand your card to the dealer. They would
11 swipe it and they would punch in your buy-in
12 amount. Once you hit \$500, you couldn't buy in any
13 more.

14 Well, there's two factors. One, as
15 you'll see in the studies 50 percent of the self
16 excluded gamblers that attempted to access Missouri
17 casinos were successful. So even with all those
18 controls in place and even with, you know, Missouri
19 is well known as one of the strictest, most well
20 staffed enforcement states. We have an excellent
21 state police in Missouri. They are highly trained
22 in casino regulatory functions. There are officers
23 on every casino floor at all times when gaming is
24 being conducted, so even with that presence in

1 addition to the own casino security, 50 percent of
2 the self excluded gamblers that wanted to gamble
3 did.

4 Second of all, it was a rule that almost
5 no one tried to violate. I asked the casino one
6 time when it was being debated whether the \$500
7 loss limit was a good thing or not to run a report
8 for me that showed how many gamblers bought in for
9 the full \$500 in any given session. It came back,
10 if my memory serves me correctly at three percent.
11 So we spent massive amounts of money and human
12 capital and enforcement policy that almost no one
13 was even attempting to violate.

14 So the other problem that you assume is
15 that when you do start to micro manage people, you
16 assume responsibility for control. So when Brad
17 makes a mistake in this cartoon, who do you think
18 he is going to blame? Not himself, but the person
19 who's micro managing the behavior, and that's what
20 tends to happen when we don't set as our goal good
21 mental health, and instead we try to micro manage.
22 And so in this -- I love cartoons because it allows
23 everybody's imagination to run with their own
24 little ideas with the confines I have given you.

1 But in this picture, this person clearly still has
2 an anger management problem. We just put a little
3 glass bubble. So we have done nothing to treat the
4 mental illness and that's the problem that haunts a
5 lot of these control programs.

6 In Australia when they tried to put time
7 limits on machines, what they found particularly
8 with problem gamblers, so they would put like a two
9 hour time limit and they would count it down. They
10 would say okay, you only have five more minutes to
11 gamble. What they found is with problem gamblers,
12 as the time shortened and the bets increased, the
13 acceleration, the frequency of the gambling
14 accelerated. So they played faster for more money.

15 So if I'm down a thousand dollars and I
16 only have five minutes, what am I going to do?
17 Double the bet and play faster because I know I'm
18 going to hit the big one. So when we try to manage
19 behavior and we don't treat the underlying mental
20 health issue, sometimes we make the problem worse.

21 So what I'm emphasizing is policies that
22 strive towards treating the whole person and
23 skewing towards good mental health. I am going to
24 fly through these research findings because I know

1 I'm running short on time. I want to let Mark have
2 his presentation and get to his plane.

3 I will have a handout that summarizes
4 all these research findings. It's from the NCRG.
5 That whole thing in on self exclusion, but it talks
6 about the motivating factors for change. What
7 motivates people to get into self exclusion and
8 into treatment, and the demographics which I think
9 you've already seen. We didn't benefit from seeing
10 everybody's presentation so some of this is
11 redundant any way. It emphasizes a public health
12 model. It also shows the ineffectiveness of
13 command and control strategies, and that there's
14 actually more satisfaction with self exclusion than
15 many forms of therapy, and that it results in much
16 more high rates of positive outcomes with regards
17 to relationships, self image, emotional health and
18 the one really important thing is that the act of
19 self excludeing itself, and this bleeds into the
20 policy area, seems to be one of the most important
21 aspects of self exclusion. The act of stepping
22 forward and saying I have a problem. I am going to
23 agree to take personal responsibility is a very
24 very important concept and we should leverage that.

1 So critical design elements. When we
2 start talking about self exclusion policy what
3 should we do? An attention to detail during the
4 application process is in my mind critical.
5 Because we know that the act of self excluding is
6 one of the seminal events, we need to take full
7 advantage of it and make sure, and this is where a
8 law enforcement policy comes to understand, and I
9 take this from community-oriented policing.

10 Whenever you have clearly communicated
11 expectations and responsibilities, no one should be
12 upset when later they have consequences because of
13 them. So when self excluders sign up, they need to
14 be absolutely crystal clear that the responsibility
15 to stay away from the casino is theirs. We're
16 going to help them. We're going to give them some
17 tools to help them, but it's their responsibility
18 to stay away. Which means you need highly trained
19 personnel that are administering this process, that
20 are well trained, and that they explain all the
21 treatment options. In fact, they should have the
22 opportunity to see a counselor on site. When that
23 has been afforded them and the one site that was
24 done in Canada, 15 percent of the people took

1 advantage of the opportunity to see a counselor
2 right when they signed up, as opposed to the three
3 percent of the total gambler population. So people
4 with identified gambling problems, only three
5 percent of them take advantage of treatment versus
6 15 percent of the self excluders when they were
7 offered that opportunity when they first signed up.

8 You should have protections for the
9 gambler that I have already talked about where you
10 block them from the marketing lists and give them
11 those tools. There should be consequences should
12 they choose not to engage. Should they choose not
13 to fulfill their promise to stay away. Forms and
14 recordkeeping are critical. There's some good
15 examples of things out there, but you really need
16 to pay close attention to data collection
17 procedures so that you can do follow-up analysis to
18 see whether it's done well.

19 You should be able to limit your
20 liability, pay attention to little details like a
21 lot of these people aren't going to have English as
22 their first language so you should have
23 interpreters on hand to make sure the language
24 barriers are met. And then a reentry program which

1 is a new concept that has been introduced in
2 Kansas. So that most of the programs now, which I
3 think is a good idea are not lifetime bans. I
4 think the research has shown that the minimum time
5 period should be 18 months to two years because
6 people that are in the program longer tend to do
7 better, but you should allow people the option of
8 getting out.

9 Most people just allow them to get out.
10 Kansas has introduced this concept that before you
11 get out you go through a day-long class of a self
12 assessment and responsible behavior counseling, and
13 we're finding that is very effective as well. I am
14 going to skip this last part so we can go to Mark.

15 But one of the things the last slide is
16 intended for is the Missouri program is I think
17 sixth fold the largest in the country, and most of
18 that is attributed to the fact that it was heavily
19 heavily promoted. So education and outreach and a
20 good marketing program are essential. Missouri, I
21 think at last count had 17,000 people in the
22 program. I think the next closest is somewhere
23 around four. Thank you very much.

24 MARK VANDER LANDEN: All right. Good

1 afternoon. My name is Mark Vander Linden. As
2 Kathy said, I am the Executive Officer of the
3 Office of Problem Gambling Treatment and Prevention
4 at the Iowa Department of Public Health. I really
5 appreciate the opportunity to address you. You're
6 taking the right steps to take a look at these
7 issues early on, and it should be applauded, and I
8 think that you will see the fruits of it.

9 My perspective is really two fold. From
10 a state level in that I'm a sole state authority on
11 problem gambling, treatment and prevention issues
12 for the state. I oversee treatment, prevention,
13 research, evaluation, marketing, workforce
14 development, and so it allows me this sort of broad
15 view of problem gambling and the different issues
16 that need to be addressed.

17 On the national level I represent the
18 Association of Problem Gambling Service
19 Administrators as their Board President. So I'm
20 able to see what's happening in other states,
21 what's effective, what level of support is being
22 provided and what that level of support being
23 provided affords. I'm also on the Board of the
24 National Center for Responsible Gaming and support

1 the work that they do.

2 I think it's important for you to know
3 that I don't take a stance that is either for nor
4 against gambling, like many here. I think that
5 that, as I will point out in a few minutes, really
6 allows me to work on developing much broader
7 partnerships. Really our goal is two, is to
8 mitigate the harms. That includes preventing
9 whenever possible. Providing quality treatment and
10 supporting persons that are in recovery from
11 problem gambling, and at the same time recognizing
12 that the gaming in the state, gaming across the
13 country brings with it potential economic as well
14 as entertainment benefits.

15 I'm going to cover three sort of general
16 topics. One is partnerships. Two, I'm going to
17 talk about kind of the continuum of care we have in
18 Iowa and why that continuum of care is important,
19 and third, I'm going to talk a little bit about our
20 marketing strategy that we use in the State of
21 Iowa, and what results that we've had over a
22 sustained period.

23 First partnerships. Again, I have read
24 the acts of establishing expanded gambling in the

1 Commonwealth. It's impressive. I have been
2 following it over time as well, just watching the
3 development of it. It seems incredibly thoughtful
4 and it really does bridge this gap between how do
5 we respond to problem gambling, compulsive
6 gambling, however you want to term it, as well as
7 allowing expanded gambling within Massachusetts.

8 Really I think that you have certain
9 pieces of it that will place you at the forefront
10 in the country. You will lead the path. I love
11 the idea of onsite space for counseling services,
12 employee training and problem gambling
13 identification, your extensive efforts to deter
14 under age gamblers, creating a subcommittee on
15 addictions allowing for the Mass. Council and the
16 Department of Public Health, creating a public
17 health. All of these are amazing steps that you
18 have taken, and I think will become kind of a new
19 standard across the country.

20 You know, they are a great blue print
21 and at the same time it's important to understand
22 that its effectiveness will be judged by the
23 relationships that are built, especially in terms
24 of how the Commission, how the casinos that will

1 evolve relate with public, the Department of Public
2 Health, the Massachusetts Council on Compulsive
3 Gambling and other health and human service
4 providers within the community.

5 I think that it's easy, and this is from
6 my personal experience. It's easy for our
7 treatment providers across the state to see gaming
8 as some type of -- there is a tension between
9 gaming and treatment prevention providers, seeing
10 them as a barrier to their success and vice versa.
11 Many of the casinos that we have worked with have
12 expressed a similar feeling of it's difficult to
13 get in a rhythm of a relationship with the
14 treatment providers that are in their area, despite
15 the fact that we have rules in Iowa as well that
16 are intended to bring those two entities together
17 in a partnership.

18 It's been a struggle, but at the same
19 time I do really believe that that partnership is
20 essential to the success of a casino within the
21 community. Casinos within a community are
22 dependent upon their reputation to be good stewards
23 within the community, to extend themselves and make
24 sure that they are addressing, they are doing

1 charity work, that they are addressing problem
2 gambling, preventing problem gambling as it arises,
3 and I think this is what needs to be held onto in
4 these relationships.

5 Both parties, both are treatment
6 prevention providers as well as the gaming
7 industries including lotteries are reliant upon
8 each other for their success. You know, really
9 it's a win-win situation. It's a win for our
10 treatment and prevention providers because they are
11 going, to be quite honest that's where at least in
12 part a lot of gamblers are.

13 When we take a look at our help line
14 numbers, a vast majority of the people are citing
15 the casinos as where they have been referred to the
16 1-800-BETSOFF number from, and that's powerful
17 considering the extensive marketing campaign that
18 we have. And for the casinos, it's an important
19 partnership because we are out there providing
20 treatment, serving individuals that have been hurt
21 by their gambling behavior, providing treatment
22 services, doing education that continues to allow
23 casinos, lottery, any gaming option within the
24 community to remain in a positive light, and I

1 think that I have seen that when our casinos come
2 up every four years on referendum to see if they
3 want to continue their license. There is an
4 overwhelming support for the casinos, and I do
5 credit in part our providers for expanding that
6 reputation.

7 A couple of examples, I think these are
8 somewhat anecdotal, but I think significant in
9 highlighting some of the partnerships that have
10 been held. I think that National Problem Gamble
11 Awareness Week and National Responsive Gambling
12 Awareness Week are two excellent examples of where
13 the gaming industry as well as treatment prevention
14 providers can come together to highlight what our
15 risks and responsibilities of gambling and what
16 help is available within the community.

17 Every year that we do this we see a bump
18 in the number of calls that come into our help
19 line. Partly because the casinos and the lotteries
20 take that week and dedicate a certain portion of
21 their funding or their marketing to highlight
22 responsible gaming or problem gambling issues.

23 Another example, a few years ago we
24 hosted a forum. It invited individuals of all

1 levels from the casinos. It invited our treatment
2 prevention providers as well as our Iowa Gaming
3 Commission, your counterparts, the Iowa Lottery to
4 come together for a day to talk about problems in
5 disordered gambling, as well as come up with what
6 is an effective training curriculum look like for
7 casino employees, and recognition that nobody is
8 the ultimate authority, that we all are authorities
9 in our own right, and that any type of effective
10 training program really needs to take that into
11 consideration.

12 The outcome of it was actually a vastly
13 different training curriculum that is continued to
14 be used today than what it was previously. The
15 individuals that are on the gaming floor bring
16 their experience of problem and pathological
17 gambling and what face it shows at and how to
18 respond as much as our treatment providers bring to
19 the table for that. It was fascinating day with an
20 ongoing and sustained result. You know, when we
21 brought people to the same table, we found out that
22 really there wasn't any sort of dividing line in
23 the sand.

24 The issue of self exclusion came up and

1 had been a relatively hot topic in Iowa at the time
2 whether or not we should move from a lifetime self
3 exclusion to a limited ban self exclusion, and by
4 and large there was no distinction between where a
5 person from the gaming or casino industry were
6 coming from as well as our treatment providers. It
7 was truly a mixed bag.

8 Okay. So another example I think, and
9 this is kind of on a more national level, the
10 National Center for Responsible Gaming. They have
11 a mission to help individuals and families affected
12 by problem gambling disorders by supporting
13 research on pathological need gambling, encouraging
14 the application of research findings to improve
15 prevention, diagnostic, intervention and treatment
16 strategies, as well as advanced public education
17 about gambling disorders and responsible gaming.
18 This is funded and hold by the American Gambling
19 Association.

20 An example of an excellent resource that
21 is truly in partnership and by and large there
22 isn't any other national funding streams for
23 problem gambling research. They have taken the
24 lead on that and continue to lead the way. I'm

1 glad to see that Massachusetts is considering
2 research as one of its priorities with funding.
3 It's needed, not just for Massachusetts but it's
4 desperately needed for the country.

5 Okay. Next I want to talk about the continuum
6 of services. The basis of an effective public
7 health approach can be summed up by a popular motto
8 with a substance abuse and mental health services
9 administration, kind of a federal body. Prevention
10 works. Treatment is effective and people recover.
11 Prevention, treatment and recovery support, and
12 this is by and large how we built our services in
13 the State of Iowa.

14 Prevention first. It only makes sense.
15 If we can help people avoid the problematic
16 gambling behaviors that result in harm to
17 themselves, their families and their communities,
18 then we should do it absolutely. Let evidence
19 guide these prevention strategies. SAMHSA has done
20 an excellent job of developing prevention
21 strategies that we've easily used in Iowa to
22 provide prevention services.

23 The Massachusetts Council on Compulsive
24 Gambling has a model program for the nation, and I

1 think that can only be expanded and enhanced as
2 time comes. It includes kind of some of the
3 following components.

4 One, develop a plan that provides basic
5 public information to the general public. Two,
6 employee education program of the risks and
7 responsibilities for targeted and at risk groups.
8 A side note to that, last fall the Department of
9 Public Health, the office that I work in released a
10 study of gambling behaviors and attitudes of adult
11 Iowans. Much supported by what Marlene was saying
12 earlier, the study found that 13 percent of adult
13 Iowans, 16.6 males and 17.4 percent of -- I'm
14 sorry. 17.4 percent of adults have experienced at
15 least one problem gambling symptom during the last
16 12 months. That's one problem gambling symptom
17 during the last twelve months.

18 These problem gambling symptoms can be
19 anything from spending more than one intended
20 during a gambling outing. It can be experiencing
21 regret or shame about one's gambling or betting
22 decisions. Admittedly not necessarily on a single
23 occasion life changing. Probably these individuals
24 are not going to seek out treatment but at the same

1 time definitely risky gambling behavior.
2 Employing a public education program about the
3 risks and responsibilities of gambling for at-risk
4 groups is an essential component of a public
5 education campaign. These are the targets. We
6 absolutely want to target the one to five percent
7 of compulsive gamblers, assure that they have the
8 appropriate tools, that treatment is available, but
9 we also have a large percentage of adults out there
10 that can use some basic education about risks and
11 responsibilities about gambling.

12 A third key component to this is helping
13 key individuals including casino employees,
14 including health care providers, including other
15 human service professionals, understand compulsive
16 gambling and able to identify problem gambling
17 behavior. How does this happen? It happens in a
18 number of different ways. It happens from a
19 community or a grass roots level. It happens from
20 the state level. It happens from a policy level,
21 but regardless there needs to be steps put into
22 place so that we can continue to inform these
23 individuals, these key persons that encounter
24 problems with pathological gamblers to equip them

1 with the information they need.

2 Support community activities to provide
3 alternative forms of entertainment to gambling. We
4 see higher rates of problems of pathological
5 gambling when you see communities that have very
6 limited forms of entertainment options to them. We
7 have -- there is a large number, there are 20
8 casinos in the State of Iowa. I think that
9 typically when you see a casino as a larger part of
10 the entire picture of the community, you encounter
11 more problems that are connected to that. When the
12 casino is one form of entertainment and one form of
13 entertainment option out of a whole menu of
14 different entertainment options, you see a much
15 healthier community. Part of that is common sense
16 and part of that we have actually seen.

17 Fifth, create policies that assist problem
18 gamblers and contain gambling as a form of
19 entertainment. Look at these as policy issues.
20 How can we continue to address problem gambling,
21 promote responsible gambling at a policy level.
22 Again, this happens at a number of different levels
23 from the community, from a business level, a
24 community level, a state level.

1 Okay, now going onto the continuum of
2 care talking about treatment. Quality treatment
3 for problem gamblers and the people in their lives.
4 Emphasizing the people in their lives is an
5 essential pillar to the continuum of care.

6 So conservatively roughly one percent of
7 the persons from Massachusetts are compulsive
8 gamblers. It may not seem like a large number, but
9 it's thousands of individuals with lives that are
10 devastated by gambling, and they need help right
11 now.

12 The number of people that have been
13 affected by the ripple effect of these problem
14 gamblers, again referring back to a study that we
15 did in Iowa last year, that was released last fall,
16 22 percent of all adult Iowans, 34 percent of those
17 who had at least one problem gambling behavior said
18 that they had been negatively affected by the
19 gambler's behavior of a family member, friend or
20 coworker. One percent, one to five percent
21 affecting a much larger circle of individuals
22 within the state. And again, I think that's
23 support for the idea that yes, we need to provide
24 quality successful treatment for the individual

1 problem gambler, but we also need to provide
2 treatment access to the people that are in their
3 lives that are also negatively affected.

4 Quality treatment means that it's
5 provided by well trained, well qualified,
6 compassionate people. It's accessible. It's
7 affordable and it's convenient. If you take any of
8 one of those out of there, I think that you will
9 see a significant dip in the number of people who
10 are accessing treatment. We have paid a lot of
11 attention to that. It's got to be accessible.
12 It's got to be affordable, and it's got to be right
13 there for them in order for people to access
14 treatment. As a result, we see a larger number of
15 people accessing treatment in the State of Iowa
16 than you do on a national level. We see a much
17 higher number than the three percent. It's closer
18 to five percent.

19 Okay. Effective treatment changes lives, and
20 it actually has saved lives. Follow-up studies in
21 Iowa have shown huge improvements in people's lives
22 who access treatment. It is effective. It goes
23 back to the saying treatment is effective.
24 86 percent of those who seek treatment in the State

1 of Iowa state that their gambling behavior is much
2 less compared to when they entered treatment.
3 Other significant findings show reduced debt,
4 higher rates of employment, better overall social
5 functioning. And when an individual's health
6 improves, it improves the overall health of the
7 community benefitting not just the individual, not
8 just the community, but everybody that's involved
9 with that including gaming.

10 Finally recovery support. Whether the
11 treatment or other recovery paths, people recover
12 and their efforts need to be supported. Gambler's
13 Anonymous is a wonderful resource, but not the only
14 way people seek recovery support. Other options
15 need to be available, and those options need to be
16 client driven, client selected and flexible.

17 This past year in Iowa we opened up a
18 menu of services called recovery support services.
19 It includes financial counseling. It includes
20 rental assistance. It includes life coaching. It
21 includes providing reimbursement for gym
22 memberships. When an individual, you take away the
23 primary form of entertainment for a person, you
24 leave a big hole in their lives, and you can talk

1 so much about what are the other entertainment
2 options but at a certain point it helps to have
3 resources at your hands when you're providing
4 services. It's a trial basis, but we have seen
5 people take advantage of it. We continue to see
6 the number of individuals accessing recovery
7 support services go up.

8 Peer recovery coaching. These are individuals
9 that may be in recovery, may not be in recovery but
10 are there to help individuals in early recovery and
11 sustained recovery on their journey, on their
12 recovery journey. It's having incredible success
13 within the substance abuse arena. Persons in
14 recovery from substance abuse shows tremendous
15 potential I think for persons recovering from
16 problem and pathological gambling.

17 Okay. Just as there is no one path to
18 recovery, there is also no one path to recover,
19 there is no one path in recovery, and I think
20 that's the essence of recovery support services.
21 It's the essence of recognizing that we need to
22 provide continued support for people in recovery.
23 We don't want to see -- we recognize that relapse,
24 that people will relapse and continue gambling, but

1 we also recognize that we want to provide as much
2 support as we possibly can to them while they are
3 in recovery. It makes good sense and it makes good
4 financial sense.

5 Finally, I want to talk about marketing.
6 I consider our marketing strategy kind of a
7 cornerstone in our primary prevention efforts in
8 the State of Iowa. For the last 25 years we have
9 had a sustained marketing campaign, with a formula
10 that includes providing information about how to
11 access treatment, what are the signs and symptoms
12 of problem gambling, and how it affects concerned
13 persons. This has been consistent. It's been
14 rolled out in different ways. It's been rolled out
15 in probably 15 different ways over the last
16 25 years. We have rolled it out to all 99 counties
17 in the State of Iowa in at least two different
18 forms. It can be television. It can be broadcast
19 television. It can be cable television, newspaper.
20 We always try to have a billboard near a casino or
21 as close to a casino as we possible can, but the
22 results of it, again referring back to the study
23 that we released last year, I think generally
24 indicate that we have a state where its citizens

1 are better informed about problem gambling, can
2 more easily talk about the issue, have wide backing
3 of state-funded efforts to address problem
4 gambling, and have broad awareness of how to access
5 the services available. 90 percent of adult Iowans
6 said that they are aware of the problem gambling
7 help line, 1-800-BETSOFF, 90 percent. I don't know
8 of another help line that has a broader awareness.

9 Two thirds of the adults said that they
10 are extremely or moderately confident that they
11 would recognize the signs that a family or family
12 member has a gambling problem. 85 percent said
13 it's important to provide public funding to make
14 problem gambling treatment available. 91 percent
15 support public funding for educating youth about
16 the risks of gambling. 85 percent support public
17 funding to inform adults about problem gambling and
18 the problems that it can cause.

19 Not surprisingly, sustained and
20 successful marketing campaigns aren't cheap. Just
21 for your reference in the State of Iowa about four
22 years ago we were spending roughly \$1.1 million per
23 year in the State of Iowa on this campaign. We
24 have a quarter of that right now to continue that

1 campaign. It's significantly impacted our ability
2 to reach the entire State of Iowa. We have
3 adapted. We have adjusted, and at times we have
4 used different forms of media to try to get the
5 message out, but it impacts the number of people
6 that are calling 1-800-BETSOFF.

7 I think if I have one final
8 recommendation it would be see a marketing campaign
9 as a form of primary prevention. Don't see it as
10 an expendable cost when the budget becomes tighter.
11 It really does make a difference in getting the
12 information out about problem gambling.

13 Thank you. That basically covers it. I really
14 appreciate your time. I do have to leave in about
15 ten minutes and would love to take any questions if
16 you have any. I will also leave my business cards
17 in the back. If you have any questions, feel free
18 to contact me that way.

19 CHAIRMAN CROSBY: Mark, what's the
20 overall budget of your agency? You talked about
21 the advertising budget. What's the whole?

22 MARK VANDER LINDEN: The overall budget
23 coming in the fiscal year that starts this week,
24 perhaps next Sunday will be \$3.1 million.

1 CHAIRMAN CROSBY: Are there other
2 sources or is that essentially the entire
3 prevention and treatment budget for the state?

4 MARK VANDER LINDEN: It's the entire,
5 it's the whole budget for all the services that I
6 described, prevention services, treatment services.
7 We do a small amount of research. We do
8 evaluation. Our marketing campaign that is right
9 at \$220,000 this year workforce development.

10 CHAIRMAN CROSBY: How big is Iowa?

11 MARK VANDER LINDEN: We are three
12 million people.

13 CHAIRMAN CROSBY: By the way, I grew up
14 in Iowa City. Good country.

15 COMMISSIONER STEBBINS: The Chairman
16 helped me answer my first question. My second
17 question is, do you have a formal relationship with
18 the regulatory body in Iowa?

19 MARK VANDER LINDEN: I think, and they
20 may tell you differently, I have a great
21 relationship with our regulatory body in Iowa. We
22 have an advisory committee where we have
23 representation from the Iowa Gaming Association,
24 Iowa casinos, the Iowa Racing and Gaming Commission

1 and the Iowa Lottery, all of whom are fantastic
2 supporters of the program and provide some valuable
3 input and open doors. Actually when it came time
4 to begin to host some of these trainings, to look
5 at funding for regional conferences, all have
6 stepped forward in really important ways.

7 COMMISSIONER STEBBINS: You said you're
8 also responsible for research. Knowing that
9 Massachusetts is starting at a baseline, two or
10 three suggestions from you as the key research that
11 we need to go out and collect as good baseline
12 information to go back and look at in years three,
13 four, five, ten, 15, 20.

14 MARK VANDER LANDEN: I found that the
15 study that we released last fall has been
16 invaluable to me. It's been really valuable as I
17 talk about what does the picture of gambling look
18 like in Iowa. Certainly prevalence is important,
19 but you can get a general sense of what the
20 prevalences, that there has been a number of
21 studies done, but what are lower level forms of
22 problem gambling behavior. Who are our at risk
23 population? Why are people gambling? How are
24 people gambling? What are the myths they believe

1 about gambling I think are all very important
2 questions.

3 Again, I'll leave my card at the back
4 and I can forward you a copy of the study that I'm
5 referencing. This fall we're going to begin taking
6 a look at doing a similar study, but looking
7 specifically at college gambling. College gambling
8 as well as decisions these students, these persons
9 made during their adolescent years regarding
10 gambling behaviors.

11 CHAIRMAN CROSBY: Thank you very much.
12 That was great.

13 CHRISTINE REILLY: Good afternoon. Can
14 you hear me? I want to thank the Commission for
15 this opportunity to talk to you about challenges
16 facing efforts to reduce gambling-related harms in
17 the Commonwealth. I am Christine Reilly. I am
18 Senior Research Director for the National Center
19 for Responsible Gaming, the only national
20 organization in the U.S. dedicated to funding
21 peer-reviewed research and science-based education
22 on gambling disorders and youth gambling.

23 The NCRG was founded in 1996 to fill the
24 void in scientific research on gambling addiction.

1 Before the NCRG, the state of the research was
2 partly because of the lack of funding was very low
3 quality. In 1999 the National Academy of Sciences
4 had a committee do a review, and they criticized
5 the quality and credibility of the existing body of
6 research, and recommended that future research be
7 held to a higher standard.

8 For example, there was no consensus
9 about rate of prevalence of the disorder. No
10 treatment standard. No understanding of the
11 neurobiology of gambling addiction, and the
12 diagnostic code that was based not on empirical
13 evidence but on the observations of clinicians who
14 were treating problem gamblers. And since 12 to
15 15 percent, only 12 to 15 percent of people with
16 gambling problems seek treatment, as you can tell
17 if you just go by who is in treatment, you're not
18 going to get a representative sense of the problem.

19 Many studies were plagued by poor research
20 design, and in this vacuum arose a number of biased
21 or advocacy-motivated studies conducted without
22 regard to objective scientific standards. So from
23 the beginning we have been committed to reversing
24 this trend and establishing a foundation of

1 science-based research.

2 So we stepped in to fill this void by
3 funneling the largest amount of money to the field
4 and establishing a review structure that insures
5 the highest quality of research. Since 1996, the
6 commercial gaming industry has contributed 22
7 million dollars to NCRG. From day one we have
8 modelled our grants program on the National
9 Institutes of Health. First we wanted to insure
10 that our funds were awarded to the highest quality
11 research. Second, it allowed us to build a
12 stringent firewall between the main source of NCRG
13 funding, the gaming industry and the research.
14 Third, using the NIH's policies and procedures sent
15 a strong message to the scientific community that
16 NCRG was committed to the highest quality of
17 research. That enabled us to attract leading
18 institutions to apply to us for funding including
19 Harvard Medical School, Yale University, Johns
20 Hopkins, CalTech, Mass. General, Washington
21 University and many other outstanding institutions.

22 In practical terms, our grant-making
23 process is shaped and monitored by a scientific
24 advisory board, a group of leading independent

1 scientists in the field of addictions who volunteer
2 their time to insure the integrity of NCRG-funded
3 research. Proposals submitted to the NCRG are
4 evaluated by independent peer reviewers who also
5 have expertise in this area, and most of the time
6 experience with NIH review panels. Their
7 evaluations are guided by the NIH criteria for
8 scientific merit, and are then reviewed by the
9 scientific advisory board which makes the final
10 decisions about grants awarded.

11 The most important part of this process
12 is that neither the NCRG Board of Directors nor the
13 donors have any influence over the grant-making
14 process. In fact our grant agreement stipulates
15 that NCRG is not allowed to see the final research
16 findings until published in a peer-reviewed
17 journal.

18 Publishing a refereed journal provides
19 the final firewall. If NCRG was supporting low
20 quality or biased research, our grantees would not
21 be published in these journals, many of which are
22 some of the most competitive publications in
23 science. An additional stamp of approval comes in
24 the form of NCRG grantees receiving subsequent

1 support from the NIH for studies piloted with NCRG
2 funds. So thanks in part to the NCRG, the field
3 has burgeoned over the past 16 years. In fact, a
4 study from Harvard has noted that one third of all
5 the gambling studies released during the past
6 century were published between 1999 and 2003. The
7 NCRG played a major factor in this growth by
8 funding research that's produced more than 200
9 publications in peer-reviewed journals, many of
10 them the highest impact journals in the field.
11 NCRG research has been cited in peer-reviewed
12 publications 11,000 times demonstrating the impact
13 of our funding, and a number of our researchers
14 have leveraged our money for millions in federal
15 dollars to continue the research.

16 We are especially proud that NCRG
17 funding has contributed to a number of firsts in
18 the field and resulted in seminal work. We have
19 funded the first reliable estimates of the
20 prevalence of the disorder in the U.S. Harvard's
21 estimate of approximately one percent of the adult
22 population has been verified by independent studies
23 such as the National Comorbidity Survey replication
24 which is the landmark study of mental health in

1 America, and the review by the National Academy of
2 Sciences.

3 We supported the first effort to frame
4 gambling as a public health issue, the first study
5 demonstrating the safety and efficacy of the drug
6 Naltrexone in the treatment for gambling disorders,
7 the first national study of college gambling
8 including an analysis of school policies on
9 gambling. The first study demonstrating that the
10 neuro pathways in the brain that are activated by
11 anticipating the hit of cocaine also lit up when
12 anticipating winning money. This is the study at
13 Mass General that Debi LaPlante referred to. This
14 is important because it does suggest the shared
15 neurobiology of different addictive disorders.

16 We funded some of the first studies
17 demonstrating the role that genetics play in the
18 development of the disorder, and finally, we also
19 helped fund the first study of the health risks of
20 casino employees. We believe it's important for
21 the Commission to understand this background
22 because many of the challenges you face in
23 developing and implementing harm-reduction programs
24 are rooted in the fact that this field is still

1 emerging and is currently where the study of
2 alcoholism and drug abuse stood about 40 years ago.

3 So we offer the following
4 recommendations based on our 16 years of experience
5 with launching a field of scientific research and
6 translating that research for use in practical
7 applications.

8 First and foremost, it's important to
9 distinguish between science and the gray
10 literature. In this Internet age, the public
11 access to health information has expanded
12 dramatically which is a good thing. However, the
13 sea of information presents a major challenge. How
14 does the public distinguish between sound science
15 and studies that lack scientific rigor. Because
16 the field of gambling studies is young, there
17 remains a great deal of what's called the gray
18 literature, studies not published in peer-reviewed
19 journals. While all research deserves a measure of
20 scientific skepticism, unpublished research is
21 particularly suspect.

22 I'm quoting from the editorial board for
23 the Journal of Gambling Studies. Without any
24 critical review of the scientific merit of a study,

1 unpublished research represents little more than
2 opinion. Public policy must be driven by the best
3 available peer-reviewed research. Otherwise, you
4 risk developing policies and programs that may be
5 ineffective or worse unsafe. Remember that even
6 with the best of intentions, prevention and
7 treatment, for example, can be effective,
8 ineffective or even harmful.

9 Second, use a public health approach.
10 We helped fund the thinking that went into this at
11 the Division on Addictions at Harvard Medical
12 School. They have enabled us, Doctors Corn and
13 Shaffer have enabled us to understand gambling
14 disorders within a public health framework, and
15 here are some of the principles that you should
16 keep in mind.

17 Developing policies on the basis of the
18 highest quality peer-reviewed scientific research
19 is the first and foremost principle in public
20 health. It also requires a balanced approach that
21 takes into consideration both the costs and
22 benefits of gambling. The costs would be problem
23 gambling, but the benefit might be senior citizens
24 who go to casinos to spend their time and see their

1 friends and so on, but they don't have a problem,
2 it's probably a benefit because it's giving them
3 something to do.

4 Public health approach requires sensitivity to
5 the needs of potentially vulnerable populations
6 such as young people and some minorities, and it
7 involves a proactive approach emphasizing
8 prevention and harm reduction.

9 Third, we encourage you in your research
10 funding to follow the NIH, and we hope that our
11 experience in establishing the grants program can
12 be a useful resource. State governments that
13 support research often fail to use qualified,
14 independent scientists to help develop RFP's and
15 review applications for scientific merit. We
16 encourage you to take advantage of the model of
17 peer review established by the NIH, the federal
18 agencies that are the premiere funders of science
19 in the U.S.

20 Another essential aspects of the
21 grant-making process is the importance of conflict
22 of interest. We have adapted the stringent
23 policies of the NIH that address not just real
24 conflicts but the appearance of conflict as well.

1 Research investigators, your applicants, must be
2 assured that the process of grant making is fair,
3 objective and rigorous. Furthermore, preserving
4 the confidentiality of information contained in
5 proposals is also a vital concern to investigators.

6 So we encourage you to convey to grant
7 applicants the importance of publishing their
8 research findings in peer-reviewed journals in
9 addition to any reporting that you ask them to do.
10 Scientists have an ethical obligation to their own
11 community and to the public to publish their
12 findings. Research intended to help Massachusetts
13 might also be applicable to the country at large
14 and even have international applications. In this
15 way your research program could make an important
16 contribution to the science of gambling disorders.

17 For example, when Harvard Medical School
18 evaluated the Iowa gambling treatment program, the
19 investigators issued a report for the state
20 government but then they went on to publish several
21 aspects of the study in peer-reviewed journal.

22 Four, encourage science-based employee
23 training. We agree that educating gaming employees
24 is a priority of any responsible gaming program.

1 We believe that a science-based program constantly
2 updated to reflect the latest research is the best
3 approach to educating people about a misunderstood
4 topic that is layered with outdated ideas.

5 The NCRG and the Division on Addictions
6 at Cambridge Health Alliance collaborated to create
7 EMERGE, the Executive Management and Employee
8 Responsible Gaming Education Program. It reflects
9 the latest thinking about addiction and gambling
10 disorders, and also provides information and
11 resources for employees who might be concerned
12 about their own gambling. EMERGE is available to
13 gaming operators as an online media-rich program
14 available 24/7 or through an in-person
15 train-the-trainer's workshop.

16 Five, in terms of responsible gaming, we
17 recommend you take a look at the Reno model. When
18 understanding what constitutes responsible gaming,
19 it's important to look to science to guide our
20 efforts. In 2004 the Journal of Gambling Studies
21 published a paper providing a scientific framework
22 and strategic agenda for community-based
23 responsible gaming efforts.

24 Let me just mention a few of the

1 principles that might be especially relevant to
2 your work. The key stakeholders in the field of
3 gambling, that would include consumers, gaming
4 industry operators, health care providers,
5 community groups, government regulators and public
6 health agencies should collaborate whenever
7 possible. We have great models in Iowa and
8 Missouri that can help you figure out what kind of
9 collaboration you would like to foster. Any plan
10 to reduce the incidence and prevalence of gambling
11 related harms should be monitored and evaluated
12 using scientific methods.

13 For example, we now have research
14 indicating that self exclusion appears to be a safe
15 and promising intervention. Research should
16 continue to focus on developing and testing
17 instruments that will permit more accurate
18 referral, clinical evaluation and treatment
19 matching.

20 I will stop here to mention we talked
21 about encouraging alcohol and drug counselors to do
22 more screening for gambling disorders because even
23 though most of these people with gambling problems
24 don't come for treatment, the finding is that they

1 do go to treatment for other things. So the brief
2 biosocial gambling screen developed by Sarah, Debi
3 and colleagues at Harvard is the three questions,
4 and it's based on a study of 43,000 people, and
5 those are the three questions they determined are
6 most likely to identify a person with a problem.
7 And so we took the three questions and put it in a
8 little magnet and we mailed it nationally to a
9 whole range of alcohol and drug counselors to
10 remind them that it is important to screen for
11 gambling disorders. We would be happy to do the
12 same in Massachusetts. We did it for members of
13 the Addiction Science Association, for the NADAP
14 which is the National Association for Drug and
15 Alcohol Providers and social workers.

16 So I think there are some creative
17 things that we can do to get the word out, because
18 I think alcohol and drug counselors are not
19 familiar with gambling issues and probably feel
20 very overwhelmed and we wanted to bridge that gap.

21 Now any responsible gaming program should rest
22 on two fundamental principles. The ultimate
23 decision to gamble resides with the individual and
24 represents a choice. To properly make this

1 decision, individuals must have the opportunity to
2 be informed consumers. Brochures explaining the
3 odds and how slot machines work are examples of
4 promoting informed decisions by customers.

5 Finally, unjustified intrusion is likely
6 not the way to promote responsible gambling. For
7 example, player reactions to time limits forced on
8 their gaming session might increase excessive
9 behaviors. Remember that the best intentioned
10 interventions might be side swiped by the law of
11 unintended consequences.

12 In closing, I want to extend to the
13 Commission an invitation to use the science-based
14 resources of the NCRG to help develop programs and
15 policies. Part of our mission is to translate
16 research into practical applications. A few
17 examples of these resources include our workshops
18 for clinicians, free webinars, brochures that help
19 the public understand how to address gambling with
20 their children, and a website dedicated to
21 addressing gambling and gambling-related harms on
22 college campuses.

23 Additionally, the NCRG staff responsible
24 for the research program is based in Beverly,

1 Massachusetts, and is always available for
2 consultations and assistance. Thank you again for
3 this opportunity.

4 SARAH NELSON: Good afternoon or I should say
5 good evening. I want to thank Chairman Crosby and
6 members of the Commission for the invitation to be
7 here today. I thank you all for taking the time to
8 learn about these important issues.

9 I'm going to talk today about applying a
10 public health approach to responsible gaming
11 efforts and applying an empirically-driven
12 scientific approach to evaluating those efforts. I
13 will focus particularly on casino self exclusion
14 programs, and some of the research we have actually
15 done with Missouri on those programs. I'd like to
16 begin with a few examples of harmonization
17 techniques not taken directly from gambling.

18 First air bags. In the 1990's air bags
19 became a mandatory safety device in most cars.
20 These devices are effective and certainly save
21 lives, but research has also shown that they can
22 cause injury and even kill small children. Those
23 research findings have led to specific
24 recommendations and new safety standards for air

1 bags.

2 Another example, the U.S. has a minimum
3 drinking age of 21 to protect youth from the harms
4 of alcohol. Evidence suggests that this has
5 steeply reduced drinking and driving fatalities
6 among the young adults, but there is also some
7 speculation that this limit might contribute to
8 binge drinking and irresponsible behavior among
9 young adults once they do start drinking.

10 Finally the campaign to reduce skin
11 cancer. It's been hugely successful. The vast
12 majority of the population is now aware of the
13 risks of sun exposure, and many apply sun screen
14 religiously, particularly to their children.
15 However, it can be argued that an unanticipated
16 consequence of that campaign has been an increasing
17 incidence of Vitamin D deficiencies among the
18 recent generation due in part to lack of sun
19 exposure.

20 In all of these cases, regulations,
21 interventions and safety devices which in most
22 cases are very effective harmonization techniques,
23 also have unanticipated consequences. Only through
24 empirical research can we learn about the efficacy

1 and side effects of these techniques and improve
2 them, and the same is true about gambling programs
3 and responsible gambling interventions.

4 Researchers who study the impact of gambling on
5 health and well being often focus on individual
6 risk for addiction, but decisions about gambling
7 expansion and regulation are based on debates and
8 assumptions about costs and benefits to whole
9 communities and impact on vulnerable groups. A
10 public health approach to research examines the
11 distributions and determinants of phenomena across
12 populations. A public health approach to
13 prevention and intervention uses that research to
14 inform decisions about whom to target and how.

15 This figure adapted from Corn and
16 Shaffer shows how gambling regulations and
17 interventions can selectively target the different
18 groups that we know exist. On the left side,
19 primary prevention efforts such as health promotion
20 and awareness efforts can target those who do not
21 yet gamble. In the middle and also the largest
22 section, secondary prevention efforts related to
23 harm reduction and some forms of treatment can
24 target healthy gamblers. Primary and secondary

1 prevention efforts can also have an effect on
2 unhealthy gamblers, but tertiary prevention for
3 these gamblers, in other words targeted treatment,
4 involves these targeted intervention and treatment
5 efforts directed specifically at people with
6 gambling problems.

7 Research on the distribution of
8 individuals within each of these groups, those
9 targeted by primary, secondary and tertiary
10 prevention, and people's natural progression in and
11 out of these groups and in and out of problems can
12 inform how much effort ought to be devoted to each
13 of these categories in terms of our interventions.

14 It's important to note that techniques
15 to make gambling safer cannot just be evaluated by
16 their ability to reduce problem gambling. A public
17 health approach recognizes the need to reduce
18 problem gambling among vulnerable groups, but also
19 recognizes the rights of individuals and the
20 importance of not imposing unjustified restrictions
21 on the majority of the gamblers who do not
22 experience problems as a result of their gambling.

23 More shortly, and this quote is attributable to
24 Dr. Norman Zinberg. "Bad laws punish many people

1 and deter few. Good laws punish few people and
2 prevent many."

3 We use this public health approach as a
4 framework in our work with casinos to develop
5 responsible-gaming programs. The primary objective
6 of a responsible-gaming framework is to prevent and
7 reduce harm associated with gambling in general,
8 and excessive gambling in particular while
9 respecting the rights of individuals who safely
10 engage in recreational gambling.

11 The principles of responsible-gambling
12 programs ought to include the following: Commit to
13 preventing and reducing gambling-related harms;
14 work corroboratively with fellow key stakeholders;
15 identify common short and long-term priorities; use
16 scientific evidence to guide policy; and monitor
17 the impact of installed policies.

18 Returning now to the examples I provided
19 initially. A guiding principle of medical ethics
20 is to do no harm. Most people think of this
21 principle in terms of somatic medicine. For
22 example, doctors often only offer untested
23 treatments to people who are in extremely poor
24 health and out of conventional treatment options,

1 but in behavioral health many treatment systems
2 offer patients well intentioned but untested
3 treatment plans. Unfortunately, untested
4 treatments for both somatic and behavioral health
5 can pose significant individual and public health
6 concerns.

7 Once a public health approach is
8 adopted, a scientific approach is necessary to
9 insure that policies, interventions or treatments
10 are accomplishing what they seek to accomplish.
11 Specific to gambling, interventions, whatever their
12 intentions, can decrease gambling-related problems,
13 can increase gambling-related problems, can have no
14 effect on gambling-related problems at all, can
15 influence problems indirectly through other factors
16 and can have unanticipated consequences.

17 Currently how policymakers understand
18 gambling and disordered gambling determines the
19 policies they develop, and often this understanding
20 rests upon public and private opinions, media
21 sensationalism and perceived threats to public
22 welfare. Insufficient resources and infrastructure
23 often prevent follow-up examination of the impact
24 of policies and interventions. Consequently, the

1 efficacy of these policies and interventions
2 remains unknown. Gambling policies would benefit
3 if the policy-making process were science based.
4 We need science to tell us whether policies and
5 interventions do what we think they do. Good
6 intentions do not always insure good outcomes.

7 Specific to gambling interventions, I have a
8 couple of examples of possibilities of intended and
9 unintended consequences of harm minimization
10 strategies. Some of these are adapted from a paper
11 by Bernhardt and Preston, and Kevin mentioned I
12 think one of these as well.

13 The first is maximum bet limit. This is
14 on slot machine play. In other words, only allow
15 patrons to wager a certain amount. The anticipated
16 consequence would be less expenditure per turn,
17 less money lost. A potential unanticipated
18 consequence would be longer play to make up for the
19 smaller limits. Slowing the real speed on slot
20 machines has been done. The anticipated
21 consequence is that play will be slowed making
22 gambling less problematic. The potential
23 unanticipated consequence is that people will start
24 playing multiple machines to make up for the slow

1 speeds.

2 An entry fee for casinos. This is
3 actually done in Singapore. Residents have to pay
4 a certain amount upfront simply to get into the
5 casino. The anticipated consequence would be to
6 deter frequent visits to the casino by residents.
7 The potential unanticipated consequence will be you
8 deter healthy gamblers, and those with gambling
9 problems still gamble and end up spending more.

10 And finally screening for self
11 excluders. I don't know if this is in practice
12 anywhere, but I know it was discussed that you
13 require people who are signing up for a self
14 exclusion program to go through some kind of
15 screening or counseling when they sign up. The
16 purpose is to facilitate entry into treatment. The
17 unanticipated consequences that you might deter
18 people with problems who would otherwise use the
19 self exclusion program if they didn't have to jump
20 through extra hoops.

21 None of these examples are meant to imply that
22 these are bad policies. More that we might not
23 fully understand their effects if we don't study
24 them and study them at length. Of the studies that

1 have been done evaluating gambling interventions
2 and policies, most are cross sectional meaning they
3 take information at one point in time and they are
4 based on gambler's opinions about how harmonization
5 techniques have affected them. Ideally research on
6 gambling policy and interventions needs to be
7 prospective. You want to follow a sample before
8 and after a technique's implementation. Otherwise,
9 we won't be able to tease apart cause and effect.

10 This figure here shows the steps needed to
11 evaluate and improve responsible gambling programs.
12 The first step obviously is to develop and then
13 implement the program. The next is to develop an
14 outcome-monitoring system, and the next step is to
15 assess the penetration and impact of the program
16 among both patrons and employees, analyze the
17 outcomes and then recommend and implement changes
18 according to the research findings. This is not a
19 point-in-time evaluation, but a continuous
20 monitoring of the program and its effects across
21 time.

22 As Kevin has mentioned, compared to
23 policy, research proceeds at about the pace of a
24 directionally challenged snail, but it's crucial to

1 set up the monitoring system in advance and the
2 ability to assess these outcomes so that you can
3 evaluate the program once research does catch up
4 with policy.

5 So I want to change gears quickly and just
6 share with you a little bit of information about
7 our research on casino self exclusion programs
8 which can be one key component of a responsible
9 gambling program devoted to assisting those with
10 gambling problems. I'm not going to go over the
11 history too much since Kevin touched on it.

12 The first gambling self exclusion
13 program was in 1989 in Canada, and Missouri had the
14 first statewide self exclusion program here in the
15 states in '94. In a self exclusion program
16 individuals enter into an agreement with the casino
17 banning them from entering the casino for a
18 specified period. Some programs are state,
19 province or company wide. Others are restricted to
20 a single casino. Some programs allow people to ban
21 themselves only for life. Others for a few years.
22 Some casinos enforce that ban with legal actions.
23 Others simply escort self excluders out of the
24 casino, and some policies include forfeiture of

1 winnings, although you don't get your losses back.

2 So at the Division we conducted a study
3 of participants in Missouri's statewide self
4 exclusion program who enrolled between 1997 and
5 2003. This is some of the research that Kevin
6 referenced. This is one of the first studies to
7 assess long-term self exclusion experiences and
8 outcomes. Missouri's self exclusion program was
9 created by the Missouri Gaming Commission in 1996.
10 Applicants to the program add themselves to
11 something called the List of Disassociated Persons,
12 and at the time it was for life, although that has
13 changed, and each enrollee assumes responsibility
14 for remaining off casino property. If an enrolled
15 person returns to a casino, he or she can be
16 arrested and charged with trespassing.

17 Our study included two phases. In the
18 first we examined the distribution of self
19 excluders across space and time. This figure shows
20 the distribution across time. In Missouri
21 enrollments increased across time and then leveled
22 off demonstrating a potential exposure and
23 adaptation effect, and this is part of what
24 Dr. LaPlante spoke about earlier.

1 This figure shows the distribution
2 across space. The casinos, you can see they are
3 marked by small yellow dots, and as you can see
4 self excluders are clustered around casinos. This
5 could indicate the people who lived closer to the
6 casinos are more likely to experience problems
7 although other explanations are possible.

8 In the second phase of the study we conducted
9 interviews with self excluders seven to ten years
10 after they enrolled in the program. Again, it's
11 important to note that the program involved a
12 lifetime ban at the time. More than 5,000 people
13 enrolled during that time, and we randomly targeted
14 419 of those self excluders for interviews. Only
15 169 of those 419 had working phone numbers on the
16 list we got, and we completed interviews with 113
17 of those 169.

18 Participants were 45 percent male,
19 average age of 45 at enrollment, 81 percent
20 Caucasian. Prior to entering the self exclusion
21 program, 109 participants gambled at Missouri
22 casinos, basically 96 percent. I guess the other
23 four percent signed up proactively. After
24 enrollment when we did our follow-up, only nine

1 reported that they had gambled in Missouri casinos
2 after that enrollment, and importantly the
3 proportion visiting out-of-state casinos did not
4 increase.

5 28 or 25 percent reported that at the time that
6 they enrolled, they quit all gambling. 18 percent
7 quit casino gambling and 58 percent did not quit
8 gambling. About half of those who quit did report
9 returning to gambling at some time within those
10 seven to ten years after they enrolled. However,
11 they all reported gambling less than before.

12 Participants also importantly reported
13 fewer gambling problems in the past six months than
14 prior to self exclusion. Enrollment, that's among
15 both people who were abstinent and those who were
16 not.

17 In terms of enforcement, 18 percent or
18 18 participants or 16 percent attempted to enter
19 Missouri casinos after enrolling. One reported
20 close to 400 attempted entries. The other 17 tried
21 to enter an average of 4.7 times. About 50 percent
22 entered at some point without being caught, and
23 56 percent were caught at least once. One was
24 fined. One was arrested. Seven reported

1 experiencing no consequences other than being asked
2 to leave, and one received a citation and had to
3 take a class.

4 When we ask respondents about their
5 satisfaction with the program, 68 percent reported
6 being fully satisfied with the self exclusion
7 program in Missouri. Some of the 32 percent who
8 were dissatisfied provided reasons. The primary
9 reasons was the permanence of the ban. Other
10 reasons were that the program was not explained
11 adequately upon signup. They thought staff
12 implementing the program was rude. Program made
13 gambling worse. Still easy to get into casinos,
14 and able to go to other states. Those last four
15 only a couple of people per reason.

16 On this graph all you have to focus on is that
17 second line that's highlighted, so don't worry
18 about looking at all of it. More than 50 percent
19 of participants reported receiving some form of
20 mental health treatment at some point, and close to
21 40 percent indicated receiving gambling specific
22 treatment. As the figure shows, gambling treatment
23 was the most frequent received specific treatment
24 among participants, and Gambler's Anonymous was the

1 most popular gambling treatment among those.
2 Importantly this gambling treatment was more likely
3 to occur after self exclusion than before it. This
4 suggests that self exclusion might be serving as a
5 sort of gateway for treatment entry.

6 Specific conclusions about self
7 exclusion programs. They do appear to have
8 promise. Our study and the other studies that have
9 been done do find outcomes in terms of reducing
10 gambling problems, reducing gambling behavior.
11 Their effectiveness may be due to their providing a
12 straightforward, first step for at-risk gamblers to
13 begin to address their problems. So again, the
14 very active enrolling may be the strongest part of
15 the intervention. It's a way to start having
16 awareness of the problem and potentially seeking
17 treatment beyond that. We really need more
18 longitudinal and perspective research to determine
19 long-term outcomes.

20 Areas of improvement. If, and I
21 highlight the if here, if enforcement is a priority
22 more stringent measures are needed to identify and
23 prevent self excluders from entering casinos.
24 Obtain better contact information and maintain

1 better records of enrollees to facilitate research,
2 and increase program enforcement and communication
3 with enrollees.

4 When we did our study, the list we
5 received and were able to work with, only about
6 half of those people still had those same phone
7 numbers, same contact information. It hadn't been
8 updated since they enrolled, even though it was a
9 lifetime ban. So for purposes of enforcement, and
10 also research and monitoring your program, keeping
11 that contact information up to date is important.

12 And finally, thinking about the length
13 of the self exclusion ban and trying to couch that
14 within the most recent research and empirical work
15 is important in terms of self exclusion
16 satisfaction, and just keeping abreast of the
17 empirical evidence in terms of what works best.

18 More generally, self exclusion and other
19 responsible gambling resources are only helpful if
20 people can access them easily. One of my
21 colleagues goes around the world and studies
22 different self exclusion programs. He said he
23 heard about one. Everything he heard about it was
24 absolutely perfect. They did everything right.

1 They had all the right tools, and finally he
2 thought to ask how many people have signed up.
3 Zero. So unless there is some kind of getting the
4 message out and bringing people into that program,
5 you can have all the tools in the world and it's
6 not going to work.

7 So responsible gambling programs and
8 policies may work best if they are framed as a set
9 of tools available to individuals experiencing
10 problems. In terms of self exclusion, it really
11 seems that getting rid of as many barriers as
12 possible is the most important thing. You don't
13 want to make people jump through hoops in order to
14 take this first step. It's a first step to start
15 to recognize the problem, and then you want to
16 offer as many resources as possible in terms of
17 treatment and programs so that people can access
18 those when they are ready. It's important to
19 increase the visibility of these programs and
20 remove any barriers, and finally I didn't talk
21 about this aspect of our research, but within a
22 venue, all employees, not just floor staff, need to
23 be trained in the principles and practices of these
24 programs. A lot of the work at the Division that

1 we've done has also been around employee training
2 programs, and really changing the culture within a
3 casino so that more and more people are aware of
4 this issue.

5 Kathy asked me to mention the other
6 things that we could talk about given unlimited
7 time. So again, we have done work at the Division
8 on casino employee training programs, responsible
9 gambling programs, and gambling behaviors and
10 problems among casino employees. These are just
11 some additional resources. Thank you.

12 KATHLEEN SCANLAN: Well, we are about
13 half an hour behind time so are you willing to do
14 some questions or are you done?

15 CHAIRMAN CROSBY: I think we are close
16 to done but we have questions.

17 COMMISSIONER STEBBINS: I have one
18 question on self exclusion. I mean a lot of the
19 success goes to how the program is set up. We've
20 heard stories of one casino where you could go and
21 sign up for self exclusion but you actually had to
22 walk through the gaming floor to get to where the
23 self exclusion signup was, so it seemed to defeat
24 the purpose. Are there any best practice

1 suggestions for self exclusion program? I mean
2 on-line, in person? I mean what would be the best
3 tact?

4 KEVIN MULLALLY: I think on-line would
5 be difficult but my suggestion would be to look at
6 it like you would a retail service, and that is to
7 provide as many different opportunities for access
8 as possible. I do think that a live person needs
9 to be there. I think it's also helpful and I think
10 research supports this, that to offer them, not
11 make it mandatory mind you, but have the
12 availability of counseling on site at the time that
13 you sign up I think is a good feature. But for
14 some people, the casino is the appropriate place to
15 have the ability to sign up so I don't think that I
16 would discard that on its face. I understand the
17 criticisms. If that's the only way to access it, I
18 can see where that would deter some people. On the
19 other hand, I think some people, they might hit
20 rock bottom then. That might be the only
21 opportunity you get to have them take advantage of
22 that and the big thing is to have well-educated
23 people administering it so it's an informed choice.
24 And I can't agree more with Debi that -- with Sarah

1 I mean that everyone at the venue, both Gaming
2 Commission staff so just because you're an auditor
3 or just because you're an administrative person
4 that happens to be located in the facility doesn't
5 mean you don't need to be educated about the
6 programs and offerings that are available, and the
7 same thing goes for the casino personnel.

8 SARAH NELSON: I think you also need to
9 recognize that self exclusion is not treatment in
10 itself. So it's the first step for recognizing
11 problems. So again, all the resources that you can
12 throw at them to make it available to people who do
13 take that first step. Research shows that at least
14 15 percent of those folks will take advantage of
15 on-site counseling, will take advantage of other
16 possibilities and possible ways to enter into
17 treatment.

18 KEVIN MULLALLY: The nice thing about
19 the limited research that's been done, not to sound
20 like the A-Team, but I like it when a plan comes
21 together. The original purpose, even though there
22 was no research available at the time, was to have
23 a platform for somebody to step forward and
24 acknowledge they have a problem and take personal

1 responsibility for it and have it serve as a
2 pipeline to treatment, have it serve as a way to
3 funnel people into the treatment program, and the
4 early research indicates that those things are
5 true. So again, I couldn't be a bigger fan to what
6 Sarah said that you should have researched-base
7 policy. Sometimes you have to make some educated
8 guesses too.

9 COMMISSIONER MCHUGH: We have heard an
10 awful lot of very helpful information about the
11 research-based strategies for helping people help
12 themselves with these addictions, but in Jodie and
13 Scott's stories this morning, there was also a
14 piece of the casino behavior that built on problems
15 that people were having, and we haven't had much
16 talk about that today as a way of incentivizing
17 casino employees to look for and help people deal
18 with the problems that are manifest during the
19 course of their gaming experiences. As you said
20 consequences are helpful.

21 Are there any models that the Commission
22 can look at to help the casino-training programs
23 have the bite that they need to have in order to be
24 effective? Civil liability is a blunt instrument,

1 but we have a very active in Massachusetts and
2 across the country civil liability program for bars
3 that over serve people, and if somebody is helped
4 to drive a casino, I mean to drive a slot machine
5 into the family fortune, civil liability for that
6 might be an incentivizing mechanism for helping
7 people detect the problems earlier. I wonder if
8 you have any thoughts on that.

9 KEVIN P. MULLALLY: It was touched on
10 earlier, and I think it's important to recognize
11 how this product and like many addictive things
12 that people get addicted to affect different people
13 differently. I mean casino gambling is an
14 entertainment experience, and part of what makes it
15 entertaining is they sell it as something that's
16 fun where you can lose your inhibitions and you
17 know, can make you feel good about yourself. For
18 most of the population that does not have negative
19 consequences. They are able to enjoy it as an
20 entertainment option, just like the beer industry
21 tries to sell Budweiser. You're out with friends.
22 You all have the perfect bodies and a six pack and
23 women love you and life is wonderful, and for most
24 people that's what drinking a Budweiser is, but for

1 some you can't drink a Budweiser. You've got to
2 drink 20 of them. So there's that aspect of it.

3 You know, you start saying okay, you
4 shouldn't offer them free hotel rooms. Well, that's
5 part of what makes it entertaining for most people.
6 That's part of what they like about it. So the
7 problem I have with starting to train casino
8 personnel. You had two experts up here saying
9 sometimes we don't know. Clinicians don't know,
10 you know. Part of the problem is what we found out
11 when we started adding gambling screens to alcohol
12 and drug abuse people, is that we have been
13 treating them for alcohol problems for years, and
14 what we didn't realize is the underlying problem
15 was a gambling problem. They became an alcoholic
16 to anesthetize themselves for a gambling problem.
17 Once we found out about the gambling and treated
18 them for the gambling, the alcohol went away.

19 So you're dealing with in many instances
20 many different mental health issues coming
21 together. There is high percentages of
22 comorbidity. Even with the people that were up
23 here today, they said they have more than one
24 addiction here. So we have many things to treat.

1 It gets really complicated. It's like going into a
2 hospital and saying a cafeteria worker needs to
3 diagnose somebody for medical issues. It's really
4 difficult. I'll let the people that study this for
5 a living problem give a more articulate answer than
6 I did, but from a public policy standpoint that's
7 what would scare me.

8 CHRISTINE REILLY: I remind you of what
9 Dr. LaPlante said earlier about the difficulty of
10 identifying someone with a problem, and here is the
11 other side of it. In our training program, we try
12 to equip, to make them aware of the issues and try
13 to equip them in case somebody asks for help. But
14 we don't encourage people to just approach somebody
15 who looks like they are having a problem. The
16 reason for that is one, it's almost impossible.
17 You can't tell by looking at somebody if they have
18 a problem, and two, what if the person doesn't have
19 a problem. You obviously are upsetting a customer.
20 And three, what if they don't have a problem but
21 they are the worried well who tend to hear about a
22 disease and assume they have it. There are a lot
23 of people like that, and then four, if you do
24 approach someone who has a problem, I mean being

1 found out could create a crisis for that person,
2 and is the gaming employee really the best person
3 to be relating to that person at that point in
4 time. So we tend to err on the side of caution. I
5 don't know, do you want to add to that?

6 SARAH NELSON: I wouldn't disagree with
7 anything Chris just said, but I think we are moving
8 toward a time where we can do a better job of at
9 least predicting who might run into problems. So
10 Internet gambling research, because you can monitor
11 every single key stroke and every single behavior
12 is moving to a point where you can at least look at
13 somebody and give them a message, hey, your
14 behavior looks like that of about 50 percent of
15 people who go on to develop problems, and I would
16 argue that it's very very important how you phrase
17 that message because we are nowhere near having the
18 kind of predictive accuracy where you can identify
19 somebody and say you have a problem for all the
20 reasons Chris mentioned, but we can provide more
21 and more tools and they can be more and more
22 targeted as we learn more. So we can target
23 anybody who is slightly at risk and just have a
24 simpler message that says hey, here is some

1 resources in case you run into any issues.

2 You can target somebody who you even
3 know more clearer is likely to have a gambling
4 problem with a more forceful message. That's
5 within the realm of Internet gambling where we have
6 a lot more data at our fingertips. You can think
7 about it in terms of if you have player cards and
8 slot machines moving in that direction potentially.

9 CHAIRMAN CROSBY: Chris, what's the size
10 of the NCRG budget? How much money do you fund?

11 CHRISTINE REILLY: A little bit over a
12 million a year. Most of the money goes for
13 research but a portion of it does go to educational
14 activities.

15 CHAIRMAN CROSBY: Do you have to re
16 raise it every year or does everybody --

17 CHRISTINE REILLY: We get long-term
18 commitments from companies and that seems to give
19 us stability. Right now they are at the end of
20 their five years and we are now going to companies
21 and getting three to five-year pledges for the
22 future.

23 CHAIRMAN CROSBY: All right. Your
24 17,000 people on that list sounds like a material

1 percentage of problem gamblers. That's five
2 percent of 3.4 million, so what is the market? It
3 sounds like you've really got a strategy that
4 identifies really a substantial portion of the
5 problem.

6 KEVIN P. MULLALLY: It's interesting
7 because the markets because of St. Louis and Kansas
8 City, obviously the two largest metropolitan areas,
9 the St. Louis metro area is about four million
10 people and Kansas City is about 2.1 maybe. So the
11 population of the state isn't really reflective of
12 the market size. And then you go down to the boot
13 hill of Missouri and you're also going into
14 Illinois, Arkansas and Tennessee. In the northern
15 regions you're going into Iowa and Illinois. So
16 the market size is much more significant than the
17 state population, but you're right. Now you have
18 got to remember that's 17,000 people since 1995,
19 and if you followed Debi's bell curve, it has
20 dropped. The public health model couldn't be
21 better represented by the Missouri self exclusion
22 numbers. It definitely is a lot of data that shows
23 adaptation. The public has adapted over time. We
24 hit 15,000 before I -- we were near 14,000 before I

1 left, and I left as executive director in 2006. So
2 in the last six years they have only added about
3 3,000 people so it went like this and then.

4 CHAIRMAN CROSBY: Anybody else? I think
5 we are about done. Are you finished Kathy?

6 KATHLEEN SCANLAN: I'm finished unless
7 anybody from this panel or this morning's panel
8 wants to just say anything else that we needed to
9 cover today that we didn't get to cover. Just
10 quickly, one or two words. Okay Chris?

11 KEVIN P. MULLALLY: Commissioner
12 Stebbins, I think, asked about formal relationships
13 between the Council and the Commission. I couldn't
14 encourage you more to form what I call an alliance
15 of stakeholders where you have the Council, the
16 Commission, the industry association. I assume you
17 will have some type of state association. The
18 Department of Mental Health, a representative from
19 the education community so you can reach out to
20 young people, the corrections department so you can
21 develop programs in your prisons.

22 I can give you a list of some common
23 stakeholders, but those programs have been very
24 effective. I think we had the first one in

1 Missouri. Kansas has done one. Maryland has done
2 one. Arizona has done one. I think Iowa has them.
3 It allows you to send one coherent message.

4 Everybody uses their own budgets and you
5 have a set of bylaws, but no one can make you spend
6 your own money. The lottery is the other one
7 that's in there. Everybody uses their own
8 resources, but it's a coordinated effort so you
9 have one voice one message and things don't get
10 confusing.

11 CHAIRMAN CROSBY: That list will be
12 really helpful. That's great. I just want to
13 thank Kathy Scanlan. I want to thank Wayne Burton
14 and Cathy Anderson still here. The North Shore
15 Community College, thank you all for coming. Thank
16 you for our panelists second and first. Each time
17 we have one of these, this is our fourth
18 educational forum, I think we walk away swamped by
19 thinking oh my God, what a lot of work we have to
20 do, but this was a great session, troubling
21 provocative, interesting and we will look forward
22 to picking up the ball from your hand off and going
23 to work. So thank you all very much for coming.

24 We did set up a Commission meeting

1 that we could have right afterwards as a formal
2 public meeting to talk about this, and I think we
3 need to decide amongst ourselves whether do we want
4 to do that? I think after the community mitigation
5 meeting we really had a feeling there was some
6 immediate stuff we wanted to talk about. What's
7 the consensus?

8 COMMISSIONER MCHUGH: I think we need to
9 talk about it, but I'm not sure we need to talk
10 about it right now.

11 CHAIRMAN CROSBY: All in favor? Okay, I
12 think we are going to forego. I think we are
13 getting tired. Thank you all very much. It was a
14 really great event.

15 (Adjourned at 5:17 p.m.)

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