## Nashoba Valley Town Administrators Collaborative

a local initiative facilitated by Nashoba Valley Chamber of Commerce

September 11, 2017

Commissioner Bruce Stebbins Massachusetts Gaming Commission 101 Federal Street, 12<sup>th</sup> Floor Boston, MA 02110

Re: Nashoba Valley Town Administrators Collaborative Proposed Strategies

Dear Commissioner Stebbins,

On behalf of the Nashoba Valley Town Administrators Collaborative (an initiative facilitated in partnership with the Nashoba Valley Chamber of Commerce), I submit to you a proposed strategy for consideration to be included in the "White Paper" to be presented to the Massachusetts Legislature regarding the "Expanded Gaming Act".

In early 2016, a group of Town Administrators inclusive of the Nashoba Valley Chamber region came together to create a Collaborative. Since then, the Collaborative has been meeting regularly to work together on issues that can benefit the region, including transportation and infrastructure funding.

As you know, many smaller Central Massachusetts communities struggle with their tax levy revenues coming solely from their residential properties. If the communities were able to attract commercial or industrial development to locate within their communities this would help diversify their tax base. Diversity of the tax base would provide residents tax relief while bringing increased revenue to support municipal services. Unfortunately, these same smaller communities have no water or sewer infrastructure, making it difficult for those communities to compete with the larger neighboring cities and towns in attracting businesses. These smaller communities need funding assistance, beyond the existing loan programs, to help with the high cost of the design and construction of the needed water and sewer infrastructure for development of commercial and industrial areas within their borders.

On behalf of the Nashoba Valley Town Administrators Collaborative, we would ask for funding to provide water and sewer infrastructure to attract business growth to the Nashoba Valley region.

Sincerely,

Mark Andrews

Chair, Nashoba Valley Town Administrators Collaborative

Town Administrator, Town of Pepperell