



**MASSACHUSETTS GAMING COMMISSION
PUBLIC MEETING #162**

September 3, 2015
10:30 a.m.

Massachusetts Gaming Commission
101 Federal Street, 12th Floor
Boston, MA



Massachusetts Gaming Commission



NOTICE OF MEETING and AGENDA

September 3, 2015

Pursuant to the Massachusetts Open Meeting Law, G.L. c. 30A, §§ 18-25, notice is hereby given of a meeting of the Massachusetts Gaming Commission. The meeting will take place:

Thursday, September 3, 2015

10:30 a.m.

Massachusetts Gaming Commission

101 Federal Street, 12th Floor

Boston, MA

PUBLIC MEETING - #162

1. Call to order
2. Approval of Minutes
 - a. August 20, 2015
3. Administration – Karen Wells, Interim Executive Director and Director of Investigations and Enforcement
 - a. General Update
 - i. Executive Director Position Description
 - b. Temporary Licenses
 - c. Mass Gaming and Entertainment Suitability Update
 - d. Preliminary Inquiry Report – Wynn/Attorney General’s Office Access Allegations
4. Finance – Derek Lennon, Chief Financial and Accounting Officer
 - a. Fiscal Year 2015 Closeout and Fiscal Year 2016 Opening
5. Ombudsman – John Ziembra
 - a. Wynn Quarterly Report
 - b. MGM/Massachusetts Historical Society Memorandum of Agreement Update – Possible **VOTE**
 - c. Mass Gaming and Entertainment Request to Address the Commission Regarding Recent Bureau of Indian Affairs Correspondence
6. Racing Division – Alex Lightbown, Interim Director
 - a. 2015 Suffolk 3-Day Meet Racing Officials Approval - **VOTE**
 - b. Suffolk Downs Request to Lower Takeout – **VOTE**



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7. Information Technology Division – John Glennon, CIO

a. CMS Update

8. Other business – reserved for matters the Chair did not reasonably anticipate at the time of posting.

I certify that on this date, this Notice was posted as “Gaming Commission Meeting” at www.massgaming.com and emailed to: regs@sec.state.ma.us, melissa.andrade@state.ma.us.

9/1/15
(Date)

Stephen P. Crosby / s
Stephen P. Crosby, Chairman

Date Posted to Website: September 1, 2015 at 10:30 a.m.



Massachusetts Gaming Commission

101 Federal Street, 12th Floor, Boston, Massachusetts 02110 | TEL 617.979.8400 | FAX 617.725.0258 | www.massgaming.com



Meeting Minutes

Date/Time: August 20, 2015 – 10:30 a.m.

Place: Hynes Convention Center
900 Boylston Street, Room 310
Boston, Massachusetts

Present: Chairman Stephen P. Crosby
Commissioner Gayle Cameron
Commissioner James F. McHugh
Commissioner Bruce Stebbins
Commissioner Enrique Zuniga

**Time entries are linked to
corresponding section in
Commission meeting video**

Call to Order

See transcript page 2

[10:31 a.m.](#) Chairman Crosby called to order the 161st Commission meeting. Chairman Crosby noted that the next meeting will take place in the Commission's new office space at 101 Federal Street in Boston.

Approval of Minutes

See transcript pages 2-3

[10:31 a.m.](#) *Commissioner McHugh moved for the approval of the August 6, 2015 minutes with reservation of rights to change mechanical and typographical errors. Motion seconded by Commissioner Stebbins. Motion passed unanimously.*

Administration

See transcript pages 3-8

- [10:32 a.m.](#) Interim Executive Director Karen Wells introduced a new staff member - Chief Project Manager Joan Matsuomoto, and provided an overview of her background and current projects.
- [10:34 a.m.](#) Karen Wells noted that she is currently the Director of the IEB (Investigations and Enforcement Bureau) and the Interim Executive Director. The Director of the IEB reports to the Executive Director. Karen Wells recommended that the Chairman delegate authority to Commissioner Cameron to act as a temporary reporting designation for the Director of the IEB.
- [10:36 a.m.](#) *Commissioner McHugh moved that the Commission delegate to Commissioner Cameron the responsibility for oversight of the IEB and that the Director of the IEB report to Commissioner Cameron until a permanent Executive Director is engaged by the Commission. Motion seconded by Commissioner Zuniga. Commissioner Cameron abstained from the vote. Motion passed unanimously.*

Investigations and Enforcement Bureau

See transcript pages 8-33

- [10:37 a.m.](#) IEB Director Karen Wells reported on MGM/Infinity World license conditions and qualifier status.
- [10:41 a.m.](#) *Commissioner Cameron moved that the Commission adopt Director Well's recommendation that Dubai Infinity World holding no longer be designated a qualifier. [Director Wells clarified for the record that there are six entity qualifiers and five individuals: Dubai World, Infinity World Holding Limited, Infinity World Cayman Holding, Infinity World Cayman LP, Infinity World Investments Corp., Infinity World Investments, LLC; and individuals Andrew Watson, Junaid Rahimullah, Hamad Buamin, Christopher O'Donnell and Steven DuCharme. Director Wells further clarified that the motion would be that license conditions (O) and (P) would not have to be fulfilled by those entities anymore because they are not qualifiers.] Commissioner Cameron included in the motion that (O) and (P) are no longer conditions of the license. Motion seconded by Commissioner Zuniga. Motion passed unanimously.*
- [10:42 a.m.](#) Assistant Director and Gaming Agents Division Chief Bruce Band and Director of Licensing Paul Connelly reported on the Plainridge Park Casino monthly statistical report which included: number of employees (522) and vendors (199); number of patron complaints (5); number of adult arrests (1) and adult evictions (15); and number of minors and underage youth prevented from entering gaming establishment (259), escorted from gaming area (4), found gambling at slot machines (2) and taken into custody for gambling (2).

Legal Division

See transcript pages 33-51

- [11:02 a.m.](#) General Counsel Catherine Blue introduced new staff attorneys Justin Stempeck and Carrie Torrisi and provided an overview of their background and roles in the Legal Division.
- [11:03 a.m.](#) General Counsel Blue provided an update on the status of Section 61 Findings pertaining to MGM.
- [11:14 a.m.](#) General Counsel Blue presented on the Governor's Executive Branch Public Records Policy and the Commission's Public Records Policy and noted comparisons and recommendations for changes.

Finance and Administration

See transcript pages 51-62

- [11:21 a.m.](#) Derek Lennon, Chief Financial and Accounting Officer, provided an update on Plainridge Park Casino's economic impact to the Commonwealth from hiring, purchasing, Lottery and local aid contributions from opening (June 24) through July of 2015.

Racing Division

See transcript pages 63-82

- [11:34 a.m.](#) Dr. Alexandra Lightbown, Interim Director of Racing, provided an update on preparations for the Suffolk Downs meet which included contact with a track specialist, compilation of racing officials, application and licensing process, facility inspection, and staffing status.
- [11:41 a.m.](#) Doug O'Donnell, Senior Financial Analyst, reported on request for consideration from Plainridge Racecourse for Capital Improvement Trust Funds. He reported that they have met all requirements for this request.
- [11:46 a.m.](#) *Commissioner Cameron moved that the Commission approve the transfer for the tractor of \$114,409.36 as requested in the memo dated August 20. Motion seconded by Commissioner McHugh. Motion passed unanimously.*
- [11:48 a.m.](#) Dr. Lightbown presented on request from the Massachusetts Thoroughbred Breeders Association to conduct stake races for Massachusetts bred horses outside the Commonwealth.
- [11:51 a.m.](#) *Commissioner Cameron moved that the Commission approve the request by the Massachusetts Thoroughbred Breeders Association to hold their breeders races at Finger Lakes if in fact for some reason they were unable to do so at Suffolk with the three-day meet. Motion seconded by Commissioner Zuniga. Motion passed unanimously.*

Other Business Not Reasonably Anticipated

See transcript page 82

11:53 a.m. *Having no further business, a motion to adjourn was made. Motion passed unanimously.*

List of Documents and Other Items Used

1. Massachusetts Gaming Commission – Notice of Meeting and Agenda dated August 20, 2015
2. Massachusetts Gaming Commission – Draft Meeting Minutes dated August 6, 2015
3. Letter from Nicholas Casiello, Jr., Fox Rothschild, to Karen Wells, Director of IEB, dated July 2, 2015 regarding Infinity World Investments, LLC and Related Entities with attachment
4. Massachusetts Gaming Commission – Memorandum dated August 17, 2015 regarding Casino Monthly Statistical Report (Plainridge Park Casino) with attachments
5. Executive Branch Public Records Policy and Commission Public Records Policy Chart
6. Massachusetts Gaming Commission – Memorandum dated August 20, 2015 regarding Plainridge Park Casino Local Aid, Hiring and Purchasing Update with attachments
7. Massachusetts Gaming Commission – Memorandum dated August 20, 2015 regarding Request for Consideration, Plainridge Racecourse Capital Improvement Trust Fund with attachments
8. Letter from Kevin Considine, Esq., to Commissioner Gayle Cameron, dated August 5, 2015 regarding the Massachusetts Thoroughbred Breeders Association

/s/ Catherine Blue

Catherine Blue

Assistant Secretary



Position: Executive Director
Massachusetts Gaming Commission (MGC)
(August 2015)

Scope

The Massachusetts Gaming Commission is seeking to fill the position of Executive Director.

The Executive Director will be the executive, operational and administrative head of the MGC and shall be responsible for executing, administering and enforcing the provisions of the Expanded Gaming Act of 2011.

The MGC seeks an experienced senior executive to continue to build the organization's structure, and prepare for the opening of the Commonwealth's Class 1 licensed gaming establishments representing over \$2 billion dollars in private investment and over seven thousand jobs in an emerging industry in Massachusetts.

The Executive Director is the leader of the MGC staff and is responsible for the day to day operations of the agency pursuant to M.G.L. Chapter 23K. The Executive Director will oversee and be responsible for the regulatory authority for all casinos and slot related gaming activities as well as horse racing related activities. This authority and responsibility shall include licensing, compliance, investigatory and enforcement oversight. The Executive Director also plans, directs, executes, and coordinates all administrative activities and assists the Commission in developing the policies and procedures related to the regulation of gaming in Massachusetts. The Executive Director reports to the Commission and serves as the liaison between the Commission and staff.

The Executive Director is responsible for leading the MGC staff in a manner consistent with the Commission's core values and mission statement and for fostering public confidence and trust in the MGC's efforts to successfully implement and enforce the gaming law.

General Duties and Responsibilities

- a. Shall balance the roles of leadership and management necessary to serve and support the Commissioners in their work while developing, supporting, and coordinating a staff which executes, administers, and enforces the provisions of the Expanded Gaming Act of 2011 and related regulations.
- b. Ensures that gaming facilities are constructed, maintained and operated in a manner compliant with M.G.L. Ch. 23K, MGC regulations and all licensing conditions.



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- c. Maintains as a priority the Commission's commitment to a comprehensive Gaming Research Agenda and to efforts that promote responsible gaming and mitigate problem gambling.
- d. Manages and employs a diverse group of employees, consultants and advisors.
- e. Works with key staff to oversee the development and implementation of extensive legal and regulatory policy
- f. Attends and participates in all Commission meetings, works with staff to prepare for meeting presentations and policy discussions, implements any Commission approved actions or follow-up as directed.
- g. Oversees administrative procedures and internal controls for the MGC which assure the highest level of integrity and efficiency.
- h. Establishes and maintains relationships for the MGC, with local, state and federal agencies, officials and other stakeholders.
- i. Responsible for appropriate training for the MGC staff ensuring all are competent and knowledgeable of regulations, laws and policies and procedures pertaining to their job responsibilities.
- j. Oversees the development and preparation of the MGC's budget with MGC staff.
- k. Reviews operations to assess performance against budget and legal requirements.
- l. Participates in key industry association conferences and meetings to maintain knowledge of current gaming issues and best practices and establishes relationships with other gaming regulators and jurisdictions.
- m. Performs other such duties as required.

Minimum Qualifications

- a. At least ten years of relevant management experience.
- b. Bachelor's degree required (professional degree preferred).
- c. Excellent internal and external communication skills; both oral and written.

Candidate Knowledge and Preferred Abilities

- a. Management experience in gaming regulatory or a regulatory, enforcement and/or compliance environment preferred.
- b. Demonstrated competence in management of a large and diverse staff.
- c. Ability to solve complex problems and engage commissioners and key staff in the decision-making process.
- d. Possesses strong communication and writing skills for interactions with MGC commissioners and staff, elected officials (including host and surrounding community members), the press, private industry, public agencies including law enforcement, legal authorities, members of the public and other diverse stakeholders.
- e. Ability to recruit, mentor, promote and retain a diverse group of talented colleagues.



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- f. Reputation for good character, honesty, and integrity.
- g. Capable of managing multiple tasks that are time sensitive in pressure situations.
- h. Ability to tactfully navigate challenging political environments and to keep all stakeholders informed and engaged.
- i. Experience with starting up, expanding, and/or transforming an organization.
- j. An understanding of performance management, lines of accountability, performance reviews, and the use of metrics to track and predict progress.

Salary is commensurate with experience.

To apply, please send a cover letter as an email, including salary requirements, along with your resume, to mgciobs@state.ma.us. The job title should appear as the subject of the email.

This posting will remain open until filled; however, first consideration will be given to those applicants that apply within the first 14 days.

The successful candidate will be required to pass an extensive background check that includes a full credit check, CORI, drug screen, and fingerprinting.

It is the policy of the Massachusetts Gaming Commission and the Commonwealth of Massachusetts to afford equal employment opportunities to all qualified individuals, without regard to their race, color, ancestry, religion, sex, sexual orientation, national origin, age, physical or mental disability, citizenship status, veteran status, gender identity or expression, or any other characteristic or status that is protected by federal, state, or local law.



Massachusetts Gaming Commission



Investigations & Enforcement Bureau

To: Chairman Crosby, Commissioner Zuniga, Commissioner Stebbins, Commissioner Cameron and Commissioner McHugh

From: Karen Wells, Director, Investigations and Enforcement Bureau

Re: Temporary Key Gaming Employee Licenses Issued

Date: September 3, 2015

Pursuant to the authority the Commission delegated to the IEB on March 19, 2015, the IEB has granted temporary licenses to the following individuals.

Key Gaming Employees

1. Darin Morrison, Player Services Manager, Plainville Gaming and Redevelopment (8/31/15)
2. Vannarie Heng, Player Services Supervisor, Plainville Gaming and Redevelopment (8/27/15)
3. Vaughan Eric Jones, Security Shift Supervisor, Plainville Gaming and Redevelopment (8/25/15)
4. Vincent Feng, Player Services Supervisor, Plainville Gaming and Redevelopment (8/12/15)

Each application has been deemed complete by the Division of Licensing. The petitioner has certified and the IEB has found, after reviewing the operational plan for the facility, that each temporary license is necessary for the operation of the gaming establishment and is not designed to circumvent normal licensing procedures.

The IEB has found that in each case that the license is reasonably likely to be issued upon completion of the investigation.



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No Documents

Preliminary Inquiry Report to the Massachusetts Gaming Commission

September 3, 2015

Investigations and Enforcement Bureau

The Investigations and Enforcement Bureau (IEB) has a continuing duty to investigate the suitability of casino licensees in Massachusetts. On July 8, 2015 criminal defendants Dustin DeNunzio, Anthony Gattineri, and Charles Lightbody collectively filed motions in both state and federal court alleging, in essence, that two retired members of the Massachusetts State Police, Stephen Matthews and Joseph Flaherty, as agents of Wynn Resorts, improperly gained access to confidential investigative files at the Office of the Attorney General (AGO), pertaining to Charles Lightbody's alleged hidden ownership interest in a parcel of land in Everett, MA. That same day the City of Boston made similar allegations in a filing in an ongoing civil lawsuit against the Massachusetts Gaming Commission. The IEB conducted a preliminary inquiry into the allegations, and has determined that there is no factual basis to support the allegations and that any further regulatory investigation is not warranted.

The City of Boston's filing was accompanied by affidavits from two retired members of the Massachusetts State Police, Gregory Foley and John Walsh.¹ The criminal defendants, alleging the unauthorized access, referenced the City of Boston civil filing and asserted "upon information and belief" that at the time of the incident Flaherty and Matthews were working as private investigators for Steve Wynn and Wynn Resorts.

The affidavits of Foley and Walsh reveal that the affiants have no direct knowledge of the alleged incident, but rather rely on unidentified sources who relayed that in the fall of 2013, Sergeant Shawn Murray witnessed Matthews and Flaherty reviewing files at the Attorney General's Office. Walsh's affidavit further references an unidentified source that relayed that Flaherty and Matthews were working for Wynn. The motions extrapolate that Flaherty and Matthews must have been improperly reviewing files on behalf of Wynn Resorts.

IEB investigators interviewed Sergeant Shawn Murray regarding his knowledge of the alleged incident. Murray told investigators that he did recall seeing Matthews and Flaherty reviewing files at the Attorney General's Office, but that his best recollection was that he saw them in 2014, not the fall of 2013. This is particularly relevant, as the Commission's hearing on the FBT land ownership issue and Wynn's suitability hearing both occurred in December of 2013. Murray also stated that Matthews and Flaherty

¹ The Foley and Walsh affidavits, or any other portion of Boston's filing, are not attached. On July 27, 2015, the judge in the civil lawsuit brought by Boston ordered Boston's pleadings on this issue and attached exhibits, including the Foley and Walsh affidavits, impounded. The judge made her order effective as of July 10, 2015. [The judge entered the impoundment order because she concluded that Boston's filing was "wholly unrelated to the matter scheduled for hearing," "without regard for the relevant rules for procedure," and "entirely improper."] Although the media is in possession of these filings, they are not included as attachments to this report to ensure full compliance with the judge's order.

were not in the monitoring room where wiretap equipment is located, but rather in a nearby conference room. Additionally, he stated that there was no ongoing wiretap investigation at the time and that he did not know what materials they were reviewing.

Murray was asked why he believed that it was in 2014 that he saw Flaherty and Matthews, and he stated it was because that day or shortly thereafter, he saw another retired member of the Massachusetts State Police, Brian Lilly, at an establishment in Weymouth, and told Lilly that he saw Flaherty and Matthews at the AGO. Murray conveyed that Lilly was gravely ill in 2013 and therefore it was not reasonable that Lilly would have been out at that location during that time period (fall 2013). Murray told investigators that he told Lilly about seeing Matthews and Flaherty because there is “bad blood” between Lilly and both Flaherty and Matthews and he wanted to “get a little rise” out of Lilly. Murray said that all he said to Lilly was something akin to “I saw a couple of your buddies today” referencing Matthews and Flaherty, and that the conversation did not go any further, nor did he provide any further details to Lilly. Murray told investigators that aside from asking a Sergeant at the Attorney General’s Office that day about why Flaherty and Matthews were there, Brian Lilly is the only one he told about seeing them at the office. When asked how this brief conversation got to the point where it is today, Murray said that he had a conversation with Lilly after they both were served subpoenas in the civil case and that Lilly told him that “Jack [John] Walsh started the whole thing” and that Lilly confirmed that he had relayed the story about seeing Matthews and Flaherty at the AGO to Jack Walsh and “he took it from there.” Murray told investigators that Lilly said Jack Walsh has “it in” for Flaherty and Matthews and that “he’s going after them.”

Both Matthews and Flaherty have signed affidavits related to this allegation which are attached as exhibits A and B. Matthews attested that he has never worked for Wynn Resorts, ML Strategies or Mintz Levin. He further attested that he did not visit the Attorney General’s Office in 2013. He attested that he was at the Attorney General’s Office with Joseph Flaherty reviewing documents on March 6, 2014 and March 21, 2014 on a client matter that did not relate to casinos or gambling. Similarly, Flaherty attested that he did not visit the Attorney General’s Office on a professional matter in 2013, and further attested that he may have visited there in the first half of 2013 for the purpose of meeting colleagues for lunch. He also attested that he was at the Attorney General’s Office with Stephen Matthews reviewing documents on March 6, 2014 and March 21, 2014 on a client matter that did not relate to casinos or gambling. Flaherty further attested that between October 18, 2013 and November 13, 2013, after Wynn representatives had been notified by the Massachusetts Gaming Commission’s Investigations and Enforcement Bureau that Dustin DeNunzio, Anthony Gattineri, and Charles Lightbody had tried to conceal Lightbody’s financial interest in a piece of land in Everett from Wynn, he performed approximately 12.5 hours of work for Mintz Levin on behalf of Wynn Resorts. He further attested that he did not perform any work on behalf of Wynn Resorts at the Massachusetts Attorney General’s Office.

Upon inquiry by the IEB, Wynn Resorts reported on July 29, 2015, that they have never directly hired either Matthews or Flaherty and had no information regarding allegations that the Attorney General’s Office improperly provided information, or access to information, to Stephen Matthews and/or Joseph Flaherty. On that date, Wynn Resorts provided further information from Stephen Tocco that “ML Strategies does not know Mr. Flaherty or Mr. Matthews and never retained their services for Wynn

Resorts or any other client of ML Strategies.” Wynn also provided further information on that date from Robert Popeo from the law firm of Mintz Levin that on October 18, 2013, he hired Joseph Flaherty to investigate the ownership interests in the Everett land held by FBT Realty. The assignment concluded on November 13, 2013, for which Flaherty billed 12.5 hours. He reported that no part of the assignment required any contact with the Office of the Attorney General and none occurred. Popeo informed the IEB that he did not advise Wynn Resorts of that engagement.² Popeo further reported that at no time did the firm engage Stephen Matthews.

As part of the suitability investigation into Wynn Resorts in 2013, Massachusetts Gaming Commission investigators interviewed representatives of Wynn Resorts on July 30, 2013 and at that time disclosed Charles Lightbody’s interest in the FBT Realty property in Everett as a concern as part of the Wynn suitability investigation.

Detective Captain Robert Irwin, the commanding officer of the MSP unit at the Attorney General’s Office at the relevant time period, was interviewed by IEB investigators and confirmed that he never authorized disclosure of any materials related to Wynn Resorts to Flaherty or Matthews. Irwin told investigators, that in his role as Commanding Officer of the AGO State Police Unit, access of any kind of investigatory materials would require his authorization. Irwin confirmed that he authorized Flaherty and Matthews to review files in 2014 where they represented the victim of a larceny. The IEB requested and obtained access card records which confirmed that on March 6, 2014, one of the dates that Flaherty and Matthews indicate they were reviewing files for the victim in the larceny case, Sgt. Shawn Murray’s access card was used to enter the same area where Irwin authorized Flaherty and Matthews to review the documents on the larceny case. The access card data also indicates that Lt. Mike Ahern’s card was used over an hour beforehand. Lt. Ahern was interviewed and he indicated he recalled “swiping” Matthews and Flaherty into the area where the files on the larceny case were located for their review. Lt. Ahern was asked if Captain Fennessy was present on that date and he indicated he was not, but that Fennessy assisted on a later date. Access card records show that Fennessy accessed the area twice on March 21, 2014, the other date that Matthews and Flaherty attested that they were at the Attorney General’s Office properly reviewing files.³

² The IEB requested and received records from Mintz Levin which indicate that Flaherty billed Mintz Levin for the 12.5 hours of work on January 6, 2014 and that Mintz Levin billed Wynn Resorts on February 10, 2014 for \$2,187.50 with a description of ““Flaherty Investigative Services, Inc.””. No description of the work performed was included on the invoice which included other work performed by Mintz Levin.

³ Murray’s recollection was that Fennessy was in the hallway when he saw Matthews and Flaherty reviewing documents. During Murray’s interview he suggested checking the access card records as he assumed Fennessy gave Matthews and Flaherty access to the area. Records and the interview with Ahern indicate instead that it was Ahern that gave Matthews and Flaherty access on March 6, 2014. When Fennessy was interviewed, he recalled observing Murray in the area when Matthews and Flaherty were appropriately reviewing documents related to the aforementioned larceny case, indicating that either Fennessy was also in the area on March 6, 2014 or Murray was in the area on March 21, 2014, either being allowed in without the use of his swipe card. Ahern confirmed that this was possible as he was not present the entire time on March 6, 2014 that Matthews and Flaherty were reviewing files.

Assistant Attorney General Patrick Hanley, the Chief of the Gaming Enforcement Division, was also interviewed and reported that he never authorized disclosure of any investigative materials related to Wynn Resorts to Flaherty or Matthews.

Attorney Thomas Kiley of Cosgrove, Eisenberg and Kiley, reported to the IEB that he engaged Joseph Flaherty and Steven Matthews on behalf of a client unrelated to Wynn Resorts. In March of 2014, he was billed for the first five weeks of work on the matter which indicated two visits to the Attorney General's Office, one on March 6, 2014 and one on March 21, 2014.

The IEB has determined that there is absolutely no reliable evidence that the Office of the Attorney General disclosed confidential investigatory materials to agents of Wynn Resorts, and accordingly, further regulatory investigation into Wynn Resorts regarding this matter is not warranted.

EXHIBIT A

AFFIDAVIT OF STEPHEN G. MATTHEWS

I, Stephen G. Matthews, hereby depose and state under oath:

1. I am the President of Matthews and Associates LLC, a company specializing in security and investigation consulting. I have been the President of Matthews and Associates LLC since February 2013.

2. I was employed by the Massachusetts State Police from February 1981 until July 2012. From December 2009 until July 2012, I served as the Lieutenant Colonel Deputy Superintendent of the Massachusetts State Police. From August 2006 until December 2009, I served as the Lieutenant Colonel of the Massachusetts State Police Division of Investigative Services, which included the Homicide Unit, Narcotics Unit, Organized Crime Unit, Massachusetts State Police Crime Laboratory, the Commonwealth Fusion Center and the Joint Terrorism Task Force.

3. I have never worked for ML Strategies, Mintz Levin, Wynn Resorts Limited or any other entity that I know to be associated with Wynn Resorts Limited. In November and December 2013, I performed due diligence work for Suffolk Sterling. None of the work I performed involved Wynn Resorts Limited.

4. I did not visit the Massachusetts Attorney General's Office in 2013.

5. On March 6, 2014 and March 21, 2014, former Massachusetts State Police Detective Lieutenant Joseph Flaherty and I were at the Massachusetts Attorney General's Office reviewing documents related to a client matter that did not relate to casinos or gambling. We reviewed those documents in a fourth floor conference room.

6. On February 19, 2015, Flaherty and I had a meeting at the Massachusetts Attorney General's Office with Massachusetts State Police and Massachusetts Attorney General's Office personnel regarding the same client matter as our March 6 and 21, 2014 visits.

7. I have not been in a "wire room" at the Massachusetts Attorney General's Office since I retired from the Massachusetts State Police in July 2012.

8. Since leaving the Massachusetts State Police, I have not discussed a state or federal criminal investigation regarding Dustin DeNunzio, Anthony Gattineri or Charles Lightbody with any representative of the Massachusetts Attorney General's Office, nor have I reviewed any investigative files at the Massachusetts Attorney General's Office regarding casinos.

9. I have not been contacted by any representative of Dustin DeNunzio, Anthony Gattineri or Charles Lightbody.

Signed under the pains and penalties of perjury this 30th day of July 2015.


Stephen G. Matthews

EXHIBIT B

AFFIDAVIT OF JOSEPH F. FLAHERTY

I, Joseph F. Flaherty, hereby depose and state under oath:

1. I am the President and Managing Director of Roundstone Investigations and Protective Services. I have been a licensed private detective since July 2005. Since 1989, I also have been a practicing attorney and owner of the Law Offices of Joseph F. Flaherty, P.C.

2. I was employed by the Massachusetts State Police from 1974 until July 2005. With the Massachusetts State Police, I served as the Detective Lieutenant and Commanding Officer of the Massachusetts State Police Detective Unit, in charge of all Homicides, Narcotics, White Collar and Computer related crimes for the Suffolk County District Attorney's Office. I was also assigned to the Middlesex and Norfolk County District Attorneys' Offices and the Attorney General's Office as supervisor of the High Tech Computer Crime Unit and White Collar Crime Unit.

3. I have done investigative work for Mintz Levin, on a number of clients including Wynn Resorts Limited (Wynn).

4. Between October 18, 2013 and November 13, 2013, after Wynn representatives had been notified by the Massachusetts Gaming Commission's Investigations and Enforcement Bureau that Dustin DeNunzio, Anthony Gattineri and Charles Lightbody had tried to conceal Lightbody's financial interest in a piece of land in Everett from Wynn, I performed approximately 12.5 hours of work for Mintz Levin on behalf of Wynn. I did not perform any work for Wynn at the Massachusetts Attorney General's Office.

5. I did not visit the Massachusetts Attorney General's Office on a professional matter in 2013. I may have visited the Massachusetts Attorney General's Office in the first half of 2013 for the purpose of meeting former colleagues for lunch.

6. On March 6, 2014 and March 21, 2014, former Massachusetts State Police Lieutenant Colonel Stephen Matthews and I were at the Massachusetts Attorney General's Office reviewing documents related to a client matter that did not relate to casinos or gambling. I was retained on that matter in February 2014. We reviewed those documents in a fourth floor conference room.

7. On February 19, 2015, Matthews and I had a meeting at the Massachusetts Attorney General's Office with Massachusetts State Police and Massachusetts Attorney General's Office personnel regarding the same client matter as our March 6 and 21, 2014 visits.

8. I do not know where the "wire room" is at the Massachusetts Attorney General's Office.

9. I have never discussed a state or federal criminal investigation regarding casinos with any representative of the Massachusetts Attorney General's Office, and I have never reviewed any investigative files relating to any state or federal investigation regarding casinos.

10. Before July 8, 2015, I told Matthew Thompson, an associate of Thomas Butters, that the City of Boston's allegation that I reviewed criminal investigative files relating to Charles Lightbody's hidden interest in land in Everett land at the Massachusetts Attorney General's Office in 2013 was not true.

Signed under the pains and penalties of perjury this 17th day of July 2015.


Joseph F. Flaherty, Esq.



MASSACHUSETTS GAMING COMMISSION

MEMORANDUM

To: Chairman Crosby and Commissioners Cameron, McHugh, Stebbins and Zuniga
From: Derek Lennon, CFAO
Date: 9/3/2015
Re: Fiscal Year 2015 (FY15) 4th Update

Summary:

The Gaming Control Fund was initially approved in fiscal year 2015 (FY15) for \$24.5M in expenditures and net revenues of \$3.77M. This required an initial assessment of \$20.78M on licensees. There was also \$2.58M in contractual obligations as well as revenue balanced forward from fiscal year 2014. Since the initial approval and balance forward, the Commission has approved spending decreases of \$2.47M and revenue decreases of \$1.14M, including a decrease in the assessment of \$449.08K. The total impact of all these changes was MGC anticipated spending \$24.66M of the Gaming Control Fund (GCF) for FY15.

The fourth budget update for FY15 is recommending a decrease to spending levels by \$4.36M and revenue reductions of \$1.8M. The impact of the reductions will result in licensee assessments decreasing in FY16 by either \$3.56M, or \$2.43M. It is the opinion of the MGC finance office that the reduction should be \$3.56M, however, as described later in this document, the Governor's Office of Administration and Finance (ANF) is assessing indirect costs of approximately \$1.125M to the GCF which in previous years had been waived.

The remainder of this correspondence is intended to provide details behind the reductions.

FY15 Fourth Update:

Gaming Control Fund 1050-0001

Spending— The end of year adjustments column in Appendix A reflects changes in the budget where there is no alternative place within the division's own budget to accommodate the additional funding; net zero changes for the quarter; and, decreases that the MGC Division of Administration and Finance has identified based on delays in implementing contracts or hiring. The adjustments total a decrease in projected spending of \$4.36M. These adjustments, combined with the revenue adjustments to the MGC's Gaming Control Fund would result in a surplus of \$3.56M, leading to licensees FY16 assessments decreasing. A quick summary of the spending adjustments is below, and is not inclusive of all of the details, but rather just highlights



Massachusetts Gaming Commission

some of the major increases and decreases. Further details behind these adjustments are attached in Appendix B.

Category	Amount	Description
AA—Employee Compensation	(\$686,800)	<ul style="list-style-type: none"> Delays in hiring and overtime
BB—Travel Reimbursements	\$20,000	<ul style="list-style-type: none"> Allocation set aside for the end of the year to accommodate all travel reimbursements agency wide
CC—Contract Employee	\$17,000	<ul style="list-style-type: none"> Contract help for IEB due to delay in hiring of Financial Investigator Supervisor
GG—Rent and Utilities	(\$118,000)	<ul style="list-style-type: none"> Underspending of rent associated with lower costs of swing space
HH—Consultants	(\$1,212,372.25)	<ul style="list-style-type: none"> OPM underspending (\$349K) No Region C application and underspending of A&B (\$1.04M) Outside Counsel increase \$200K Increase for carryforward of HPT costs \$94K
JJ—Operational Services	(\$771,627.75)	<ul style="list-style-type: none"> Moved the funding for the ISA of Office of the Attorney General (AGO) to the ISA line and also as part of the revenue decrease.
KK—Equipment	(\$49,000)	<ul style="list-style-type: none"> Did not purchase additional fingerprinting machines and decrease in office equipment
LL—Equipment Leases	\$12,000	<ul style="list-style-type: none"> New leases for copiers and printers at PPC and one new lease at headquarters
MM—Purchased Program Services	(\$35,000)	<ul style="list-style-type: none"> Underspending in Problem Gambling
NN—Infrastructure Repairs	\$15,000	<ul style="list-style-type: none"> Change orders for new space
PP—Grants	(\$1,420,000)	<ul style="list-style-type: none"> Underspending in MAGIC and Baseline studies (\$980K) Underspending in anticipated Region C grants (\$396K)
UU—IT Equipment and Consultants	(\$549,000)	<ul style="list-style-type: none"> Delay in starting CMS and did not spend all of set aside for LMS
ISAs	\$417,571.25	<ul style="list-style-type: none"> Added a portion of the AGO ISA funding that was reduced from JJ to here. Remaining portion in Revenue column.
Total	(\$4,360,228.65)	

Each division in the MGC has a budget loaded into the state accounting system, and the finance and administration team is continuing to track all payments and expenditures to each division's budget. The summary level budget, spending and contractual obligations report is attached to this document as Appendix C.

Revenue—Of the \$1.831M in decreases to revenue, \$1.589M had a corresponding spending decrease, which made them budget neutral transactions. The remaining (\$241.5K) decrease has to do with employee and vendor licensing fees. We are still developing our forecasting models for this process as well as working on our timing of billing licensees.



An explanation of the \$1.589M budget neutral decrease is below:

Category	Amount	Description
Region C Phase 2 Category 1 Collections	(\$800,000.00)	<ul style="list-style-type: none"> Phase 2 is the Commissioner reviews of licensee applications. The deadline for applications did not occur in FY15
Grant Collections (restricted)	(\$336,982.94)	<ul style="list-style-type: none"> There have not been many requests for grant funds from Region C applicant communities
Transfer to General Fund for AGO acct 0810-1204	(\$452,709.00)	<ul style="list-style-type: none"> In the FY15 GAA acct 0810-1204 had language that required MGC to reimburse the general fund for the cost of the appropriation and associated fringe benefit costs. This came out of the \$800K that was budgeted for AGO in this FY.

These spending adjustments, combined with the revenue adjustments and all previous quarterly adjustments would result in the MGC's budget for the Gaming Control Fund having a surplus of \$3.56M. This surplus would result in a decrease to licensees FY16 assessments in proportion to their share of the FY15 assessment. A grid of this is below:

			Annual Assessment:	20,332,091.85		FY15 Assessment Balance	3,566,128.71
	Slots	Table Games	Table Gaming Positions*	Total Gaming Positions*	Percentage of Gaming Positions	FY15 Annual Assessment	Licensee Reduction to FY16 Assessment
MGM	3,000	100	600	3,600	39.56%	\$8,043,375.54	\$1,410,760.52
Wynn	3,242	168	1,008	4,250	46.70%	\$9,495,086.89	\$1,665,382.11
Penn	1,250	-	-	1,250	13.74%	\$2,793,629.42	\$489,986.08
	7,492	268	1,608	9,100	100.00%	\$20,332,091.85	\$3,566,128.71

*Table gaming positions, slots and table gaming positions are derived by using the HLT figures from Finance Plan section of the Presentation under 2.3 the table titled Proposed Facility Suitability. For estimating gaming positions from table games we are using a multiplier of 6 for each table game

	Slots	Table Games	Table Gaming Positions*	Total Gaming Positions*	Percentage of Gaming Positions	Annual Assessment	FY16 Reduction	After Reduction
MGM	3,000	100	600	3,600	38.50%	\$8,554,204.95	\$1,410,760.52	\$7,143,444.43
Wynn	3,242	168	1,008	4,250	45.45%	\$10,098,714.18	\$1,665,382.11	\$8,433,332.07
Penn	1,250	-	-	1,500	16.04%	\$3,564,252.06	\$489,986.08	\$3,074,265.98
	7,492	268	1,608	9,350	100.00%	\$22,217,171.19	\$3,566,128.71	\$18,651,042.48

*Table gaming positions, slots and table gaming positions are derived by using the HLT figures from Finance Plan section of the Presentation under 2.3 the table titled Proposed Facility Suitability. For estimating gaming positions from table games, a multiplier of 6 for each table game.



Massachusetts Gaming Commission

Indirect Cost Assessment:

Subsection (b) of § 57 of C. 23K, requires the MGC to be subject to §5D and 6B(f) of C. 29. The aforementioned sections deal with cost recoupment of fringe benefits and indirect costs incurred by the Commonwealth for salaries and other expenditures made by state agencies from funds not directly appropriated by the Commonwealth. C. 29 §5D and 6B are implemented through Executive Office of Administration and Finance (ANF) Bulletin 5 (ANF5): Fringe Benefits, Payroll Taxes and Indirect Costs, dated May 1, 2008. The bulletin requires that the Office of the State Comptroller negotiate indirect rates for state agencies in receipt of direct federal grants. Agencies without direct federal grants are assessed a 10% rate. The bulletin also states that ANF is the agency responsible for considering and approving waivers of indirect rates.

It is the opinion of the MGC finance office that the MGC should not be subject to a 10% indirect rate as it is currently being charged, but rather it should be billed for the actual costs incurred. The rationale behind this opinion is that the MGC does not receive any direct funding from the General Fund, therefore, there are no internal overhead costs to be recouped by the state. The latest Statewide Cost Allocation Plan conducted by OSC indicated that the MGC's share of statewide overhead costs was \$5.5K. In FY15 the MGC has been assessed \$1.125M in indirect costs as opposed to the actual costs a negotiated rate would have recouped of \$5.5K.

In FY13 and FY14 the MGC received waivers for indirect costs from ANF. In FY15, the MGC submitted multiple requests for waiver, and is still working with ANF and OSC to determine the appropriate assessment.

Conclusion:

The MGCs budget has experienced many adjustments throughout the course of the year. However, through a combination of cost management as well as delayed implementation of a few key initiatives, the impact to licensees is a potential decrease in their assessment of \$3.56M. The accounts payable period for FY15 closed on August 31st. The state accounting system will reflect all closeout activity by the end of September. The MGC finance office will come back shortly to provide an update on the first quarter of FY16, which will include final A/P spending and assessments, rollover of revenue from FY15, and impacts to licensee assessments.

List of attached Appendices:

Appendix A: FY15 4th Update Actuals and Adjustments

Appendix B: Qry—Step 16A Budget Amendment Requests by Qtr by Obj Class

Appendix C: Qry—Step 05A Expense Budget Form



Massachusetts Gaming Commission

2015		Budget Projections				Actuals								
Row Labels	Initial Projection	FY14 Balance Forward	Approved Adjustments	End of Year Adjustments	Current Budget (Initial+Bal Fwd+Apvd+EOY Adjmts)		July	August	September	October	November	December	January	February
					Initial Projection	FY14 Balance Forward								
10500001														
AA REGULAR EMPLOYEE COMPENSATION	\$ 5,177,380.58	\$ -	\$ (287,687.50)	\$ (686,800.00)	\$ 4,202,893.08	\$ 264,668.90	\$ 275,122.04	\$ 286,352.89	\$ 283,238.82	\$ 306,222.90	\$ 461,859.01	\$ 314,852.79	\$ 340,714.46	
BB REGULAR EMPLOYEE RELATED EXPEN	\$ 78,400.00	\$ -	\$ 2,000.00	\$ 20,000.00	\$ 100,400.00	\$ 147.00	\$ 1,978.39	\$ 1,279.10	\$ 3,351.66	\$ 2,824.94	\$ 3,021.48	\$ 5,540.15	\$ 7,718.05	
CC SPECIAL EMPLOYEES	\$ 131,412.50	\$ -	\$ (40,950.00)	\$ 17,000.00	\$ 107,462.50	\$ 5,885.00	\$ 6,840.00	\$ 7,875.00	\$ 8,987.50	\$ 6,250.00	\$ 8,812.50	\$ 6,675.00	\$ 6,375.00	
DD PENSION & INSURANCE RELATED EX	\$ 1,402,233.00	\$ -	\$ (25,360.34)	\$ -	\$ 1,376,872.66	\$ 76,477.04	\$ 79,508.98	\$ 82,766.65	\$ 81,873.01	\$ 88,475.30	\$ 133,221.03	\$ 91,219.00	\$ 98,431.54	
EE ADMINISTRATIVE EXPENSES	\$ 489,743.00	\$ -	\$ 28,000.00	\$ -	\$ 517,743.00	\$ 39,738.70	\$ 19,203.55	\$ 20,933.71	\$ 39,990.39	\$ 50,334.81	\$ 531,461.79	\$ 55,899.27	\$ 92,436.57	
FF PROGRAMMATIC FACILITY OPERATONAL SUPPLIES	\$ -	\$ -	\$ 500.00	\$ -	\$ 500.00	\$ -	\$ -	\$ 179.32	\$ -	\$ 742.50	\$ -	\$ -	\$ -	
GG ENERGY COSTS AND SPACE RENTAL	\$ 633,157.52	\$ -	\$ -	\$ (118,000.00)	\$ 515,157.52	\$ 51,795.30	\$ 2,311.07	\$ 105,543.98	\$ 53,785.57	\$ 50,666.10	\$ 1,263.05	\$ 5,642.93	\$ 2,520.51	
HH CONSULTANT SVCS (TO DEPTS)	\$ 5,679,861.24	\$ 1,402,733.23	\$ (548,951.66)	\$ (1,212,372.15)	\$ 5,321,270.66	\$ 806,697.87	\$ 156,311.12	\$ 645,658.87	\$ 592,661.88	\$ 108,976.12	\$ 537,312.29	\$ 42,207.64	\$ 134,345.77	
JJ OPERATIONAL SERVICES	\$ 2,894,066.98	\$ -	\$ (79,500.00)	\$ (771,627.75)	\$ 2,042,939.23	\$ 20,617.37	\$ 9,373.70	\$ 17,159.00	\$ 10,571.51	\$ 315,354.63	\$ 96,595.69	\$ 83,965.64	\$ 133,577.46	
KK Equipment Purchase	\$ 161,500.00	\$ -	\$ 104,000.00	\$ (49,000.00)	\$ 216,500.00	\$ -	\$ -	\$ -	\$ -	\$ 486.70	\$ -	\$ 20,422.74	\$ -	
LL EQUIPMENT LEASE-MAINTAIN/REPAR	\$ 33,458.00	\$ -	\$ (10,000.00)	\$ 12,000.00	\$ 35,458.00	\$ 2,264.00	\$ 3,218.55	\$ 2,074.97	\$ 4,121.73	\$ 1,316.21	\$ 1,828.47	\$ 2,570.71	\$ 2,478.70	
MM PURCHASED CLIENT/PROGRAM SVCS	\$ 35,000.00	\$ -	\$ -	\$ (35,000.00)	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	
NN INFRASTRUCTURE:	\$ -	\$ -	\$ -	\$ 15,000.00	\$ 15,000.00	\$ -	\$ 6,908.09	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	
PP STATE AID/POL SUB	\$ 3,841,814.00	\$ 537,241.29	\$ (92,000.00)	\$ (1,420,000.00)	\$ 2,867,055.29	\$ 458,113.42	\$ -	\$ 198,191.09	\$ 50,000.00	\$ -	\$ -	\$ 50,000.00	\$ -	
UU IT Non-Payroll Expenses	\$ 3,816,811.00	\$ 640,464.00	\$ (1,526,927.00)	\$ (549,000.00)	\$ 2,381,348.00	\$ 132,832.84	\$ 57,032.02	\$ 95,930.13	\$ 51,384.16	\$ 53,976.11	\$ 733,075.39	\$ 41,872.26	\$ 103,804.47	
ISA to DPH, AGO & EOHHS	\$ 181,716.65	\$ -	\$ -	\$ 417,571.25	\$ 599,287.90	\$ -	\$ -	\$ 4,643.38	\$ 33,252.87	\$ 9,286.76	\$ 15,573.66	\$ 9,472.50	\$ 9,667.05	
Grand Total	\$ 24,556,554.47	\$ 2,580,438.52	\$ (2,476,876.50)	\$ (4,360,228.65)	\$ 20,299,887.84	\$ 1,859,237.44	\$ 617,807.51	\$ 1,468,588.09	\$ 1,213,219.10	\$ 994,913.08	\$ 2,524,024.36	\$ 730,340.63	\$ 932,069.58	

		Revenue Projections				Actuals								
Revenues	Initial Projection	FY14 Balance Forward	Approved Adjustments	End of Year Adjustments	Current Budget (Initial+Apvd+EOY Adjmts)		July	August	September	October	November	December	January	February
					Initial Projection	FY14 Balance Forward								
Gaming Control Fund Beginning Balance	\$ 14,000,000.00		\$ 705,794.14	\$ -	\$ 14,705,794.14	\$ 14,705,794.14	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Phase 1 Collections (restricted)	\$ -		\$ 110,883.50	\$ -	\$ 110,883.50	\$ 653,585.14	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Phase 1 Refunds	\$ -		\$ (110,883.50)	\$ -	\$ (110,883.50)	\$ -	\$ -	\$ (15,000.00)	\$ -	\$ (28,805.19)	\$ -	\$ (8,468.24)	\$ -	
Phase 2 Category 1 Collections (restricted)	\$ -		\$ 1,276,986.55	\$ -	\$ 1,276,986.55	\$ 1,222,233.23	\$ 71,597.67	\$ -	\$ -	\$ 296,707.31	\$ -	\$ -	\$ -	
Region C Phase 1 Investigation Collections	\$ 400,000.00		\$ 142,701.64	\$ -	\$ 542,701.64	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	
Region C Phase 2 Category 1 Collections	\$ 800,000.00		\$ -	\$ (800,000.00)	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	
Grant Collections (restricted)	\$ 700,000.00		\$ 171,341.19	\$ (336,982.94)	\$ 534,358.25	\$ 171,341.19	\$ 146,357.73	\$ 158,191.09	\$ -	\$ 50,000.00	\$ -	\$ 8,468.24	\$ -	
Region A slot Machine Fee	\$ 1,482,904.47		\$ 67,938.65	\$ -	\$ 1,550,843.12	\$ -	\$ -	\$ 1,550,843.12	\$ -	\$ -	\$ -	\$ -	\$ -	
Region B Slot Machine Fee	\$ 1,800,000.00		\$ -	\$ -	\$ 1,800,000.00	\$ 1,800,000.00	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	
Slots Parlor Slot Machine Fee	\$ 750,000.00		\$ -	\$ -	\$ 750,000.00	\$ -	\$ -	\$ -	\$ 750,000.00	\$ -	\$ -	\$ -	\$ -	
Gaming Employee License Fees (GEL)	\$ 82,500.00		\$ -	\$ (36,600.00)	\$ 45,900.00	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 600.00	\$ 600.00	
Key Gaming Executive (GKE)	\$ 197,500.00		\$ (125,000.00)	\$ (64,400.00)	\$ 8,100.00	\$ 2,100.00	\$ -	\$ -	\$ -	\$ -	\$ 1,000.00	\$ 3,000.00	\$ -	
Key Gaming Employee (GKS)	\$ -		\$ -	\$ 6,000.00	\$ 6,000.00	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 3,000.00	\$ -	
Non-Gaming Vendor (NGV)	\$ 12,000.00		\$ -	\$ 28,200.00	\$ 40,200.00	\$ -	\$ 600.00	\$ 300.00	\$ 100.00	\$ 500.00	\$ 2,300.00	\$ 6,600.00	\$ 3,200.00	
Vendor Gaming Primary (VGP)	\$ 900,000.00		\$ (600,000.00)	\$ (105,000.00)	\$ 195,000.00	\$ 15,000.00	\$ -	\$ 30,000.00	\$ -	\$ 15,000.00	\$ 30,000.00	\$ 15,000.00	\$ 45,000.00	
Vendor Gaming Secondary (VGS)	\$ 150,000.00		\$ (50,000.00)	\$ (70,000.00)	\$ 30,000.00	\$ -	\$ -	\$ -	\$ -	\$ 5,000.00	\$ -	\$ 5,000.00	\$ -	
Gaming Service Employee License (SER)	\$ 75.00		\$ -	\$ 675.00	\$ 750.00	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	
Subcontractor ID Initial License (SUB)	\$ 200.00		\$ -	\$ (200.00)	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	
Temporary License Initial License (TEM)	\$ 100.00		\$ -	\$ (100.00)	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	
Veterans Initial License (VET)	\$ 100.00		\$ -	\$ (100.00)	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	
Transfer of Licensing Fees to CMF	\$ (17,500,000.00)		\$ -	\$ -	\$ (17,500,000.00)	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	
Assessment Regions A, B and Slot Parlor	\$ 20,781,175.00		\$ (449,083.15)	\$ -	\$ 20,332,091.85	\$ 3,167,000.00	\$ -	\$ -	\$ 4,779,699.88	\$ 1,000,336.79	\$ -	\$ -	\$ -	
Transfer to General Fund for AGO acct 0810-1204			\$ (452,709.00)	\$ -	\$ (452,709.00)	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	
FY16 Region A and Cat 2 Slots Fees Received in FY15			\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	
FY16 Slots Fees Pushed to FY16			\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	
Misc	\$ -		\$ -	\$ -	\$ -	\$ 150.00	\$ -	\$ -	\$ 259.94	\$ 1,225.00	\$ -	\$ 50.00	\$ -	
Grand Total	\$ 24,556,554.47	\$ -	\$ 1,140,679.02	\$ (1,831,216.94)	\$ 23,866,016.55	\$ 21,719,953.70	\$ 235,205.40	\$ 158,791.09	\$ 6,345,843.00	\$ 2,097,404.04	\$ (7,080.19)	\$ 33,300.00	\$ 33,250.00	
Balance					\$ 3,566,128.71				\$ 4,877,254.91	\$ 5,761,439.85	\$ 4,759,446.58	\$ 2,268,722.22	\$ 1,571,631.59	

		Budget Projections				Actuals								
Row Labels	Initial Projection	FY14 Balance Forward	Approved Adjustments	End of Year Adjustments	Current Budget (Initial+Bal Fwd+Apvd Adjmts)		July	August	September	October	November	December	January	February
					Initial Projection	FY14 Balance Forward								

Raynham Unclaimed wagers				\$ 157,119.84	\$ 157,119.84									\$ -	
Wonderland Unclaimed wagers				\$ 19,080.81	\$ 19,080.81									\$ -	
Misc					\$ -									\$ 155.00	
Grand Total	\$2,568,980.15	\$0.00	(\$149,101.40)	\$888,240.35	\$3,308,119.10	\$1,050,898.60	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$486,862.26	\$0.00	\$0.00	\$837,164.82

	Budget Projections					Actuals										
Row Labels	Initial Projection	FY14 Balance Forward	Approved Adjustments	End of Year Adjustments	Current Budget (Initial+Bal Fwd+Apvd Adjmts)	July	August	September	October	November	December	January	February			
10500012																
TT LOANS AND SPECIAL PAYMENTS	\$ 117,600.00	\$ -	\$ -	\$ -	\$ 117,600.00		\$ 117,600.00									
	Revenue Projections					Actuals										
Revenues	Initial Projection	Approved Adjustments	End of Year Adjustments	Current Budget (Initial+Apvd Adjmts)	FY15 Beginning Balance	July	August	September	October	November	December	January	February			
Plainridge Import Harness Horse Simulcast	\$ 12,277.92	\$ -	\$ -	\$ 12,277.92	\$ -	\$ -	\$ -			\$ 4,911.60			\$ 5,995.61			
Plainridge Racing Harness Horse Live	\$ 15,566.28	\$ -	\$ -	\$ 15,566.28	\$ -	\$ -	\$ -			\$ 4,442.86						
Raynham Import Plainridge Simulcast	\$ 3,273.40	\$ -	\$ -	\$ 3,273.40	\$ -	\$ -	\$ -						\$ 1,702.92			
Suffolk Import Plainridge Simulcast	\$ 3,900.52	\$ -	\$ -	\$ 3,900.52	\$ -	\$ -	\$ -			\$ 4,878.60			\$ 867.59			
Plainridge Racecourse Promo Fund Beginning Balance	\$ -	\$ 130,636.04	\$ -	\$ 130,636.04	\$ 130,636.04	\$ -	\$ -									
TVG Live	\$ -	\$ -	\$ -	\$ -	\$ -											
TVG Simulcast	\$ -	\$ -	\$ -	\$ -	\$ -								\$ 3,090.58			
Twin Spires Live	\$ -	\$ -	\$ -	\$ -	\$ -											
Twin Spires Simulcast	\$ -	\$ -	\$ -	\$ -	\$ -								\$ 2,425.58			
Xpress Bets Live	\$ -	\$ -	\$ -	\$ -	\$ -											
Xpress Bets Simulcast	\$ -	\$ -	\$ -	\$ -	\$ -								\$ 841.08			
Grand Total	\$ 35,018.12	\$ -	\$ 130,636.04	\$ -	\$ 165,654.16	\$ 130,636.04	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 14,233.06	\$ -	\$ -	\$ 14,523.36

	Budget Projections					Actuals										
Row Labels	Initial Projection	FY14 Balance Forward	Approved Adjustments	End of Year Adjustments	Current Budget (Initial+Bal Fwd+Apvd Adjmts)	July	August	September	October	November	December	January	February			
10500013																
TT LOANS AND SPECIAL PAYMENTS	\$ 125,000.00	\$ -	\$ -	\$ -	\$ 125,000.00	\$ -	\$ -									
	Revenue Projections					Actuals										
Revenues	Initial Projection	Approved Adjustments	End of Year Adjustments	Current Budget (Initial+Apvd Adjmts)	FY15 Beginning Balance	July	August	September	October	November	December	January	February			
Plainridge Import Harness Horse Simulcast	\$ 34,102.26	\$ -	\$ -	\$ 34,102.26	\$ -	\$ -	\$ -			\$ 10,825.44			\$ 15,897.18			
Plainridge Racing Harness Horse Live	\$ 32,810.75	\$ -	\$ -	\$ 32,810.75	\$ -	\$ -	\$ -			\$ 7,194.26						
Raynham Import Plainridge Simulcast	\$ 5,588.71	\$ -	\$ -	\$ 5,588.71	\$ -	\$ -	\$ -						\$ 3,429.68			
Suffolk Import Plainridge Simulcast	\$ 8,338.81	\$ -	\$ -	\$ 8,338.81	\$ -	\$ -	\$ -			\$ 12,963.03			\$ 1,862.99			
Plainridge Capital Improvement Fund Beginning Balance	\$ -	\$ 148,641.03	\$ -	\$ 148,641.03	\$ 148,641.03	\$ -	\$ -									
TVG Live	\$ -	\$ -	\$ -	\$ -	\$ -											
TVG Simulcast	\$ -	\$ -	\$ -	\$ -	\$ -								\$ 8,595.78			
Twin Spires Live	\$ -	\$ -	\$ -	\$ -	\$ -											
Twin Spires Simulcast	\$ -	\$ -	\$ -	\$ -	\$ -								\$ 7,960.78			
Xpress Bets Live	\$ -	\$ -	\$ -	\$ -	\$ -											
Xpress Bets Simulcast	\$ -	\$ -	\$ -	\$ -	\$ -								\$ 2,192.73			
Grand Total	\$80,840.53	\$0.00	\$148,641.03	\$0.00	\$229,481.56	\$148,641.03	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$30,982.73	\$0.00	\$0.00	\$39,939.14

	Budget Projections					Actuals									
Row Labels	Initial Projection	FY14 Balance Forward	Approved Adjustments	End of Year Adjustments	Current Budget (Initial+Bal Fwd+Apvd Adjmts)	July	August	September	October	November	December	January	February		
10500021															
TT LOANS AND SPECIAL PAYMENTS	\$ 146,000.00	\$ -	\$ -	\$ -	\$ 146,000.00	\$ -	\$ -				\$ 128,298.70				
	Revenue Projections					Actuals									
Revenues	Initial Projection	Approved Adjustments	End of Year Adjustments	Current Budget (Initial+Apvd Adjmts)	FY15 Beginning Balance	July	August	September	October	November	December	January	February		
Plainridge Import Running Horse Simulcast	\$ 20,192.91	\$ -	\$ -	\$ 20,192.91	\$ -	\$ -	\$ -			\$ 8,551.91			\$ 6,879.48		
Raynham Import Running Horse Simulcast	\$ 11,027.28	\$ -	\$ -	\$ 11,027.28	\$ -	\$ -	\$ -						\$ 8,685.87		

Suffolk Import Running Horse Simulcast	\$ 62,250.62		\$ -	\$ 62,250.62	\$ -	\$ -	\$ -	\$ 15,563.50	\$ 12,376.75					
Suffolk Racing Running Horse Live	\$ 52,576.62		\$ -	\$ 52,576.62	\$ -	\$ -	\$ -	\$ 6,531.23						
Suffolk Promotional Fund Beginning Balance	\$ -	\$ 77,687.98	\$ -	\$ 77,687.98	\$ 77,687.98	\$ -	\$ -							
TVG Live	\$ -		\$ -	\$ -				\$ 531.54						
TVG Simulcast	\$ -		\$ -	\$ -				\$ 10,282.55	\$ 16,332.23					
Twin Spires Live	\$ -		\$ -	\$ -				\$ 211.93						
Twin Spires Simulcast	\$ -		\$ -	\$ -				\$ 5,554.65	\$ 11,460.79					
Xpress Bets Live	\$ -		\$ -	\$ -				\$ 165.04						
Xpress Bets Simulcast	\$ -		\$ -	\$ -				\$ 3,218.37	\$ 4,976.71					
Grand Total	\$146,047.43	\$0.00	\$77,687.98	\$0.00	\$223,735.41	\$77,687.98	\$0.00	\$0.00	\$0.00	\$0.00	\$50,610.72	\$0.00	\$0.00	\$60,711.83

	Budget Projections						Actuals							
Row Labels	Initial Projection	FY14 Balance Forward	Approved Adjustments	End of Year Adjustments	Current Budget (Initial+Bal Fwd+Apvd Adjmts)		July	August	September	October	November	December	January	February
10500022														
TT LOANS AND SPECIAL PAYMENTS	\$ 527,000.00	\$ -	\$ -	\$ -	\$ 527,000.00		\$ -	\$ -				\$ 277,071.06		
	Revenue Projections						Actuals							
Revenues	Initial Projection		Approved Adjustments	End of Year Adjustments	Current Budget (Initial+Apvd Adjmts)	FY15 Beginning Balance	July	August	September	October	November	December	January	February
Plainridge Import Running Horse Simulcast	\$ 77,871.42		\$ -	\$ -	\$ 77,871.42	\$ -	\$ -	\$ -			\$ 34,590.23			\$ 26,825.00
Raynham Import Running Horse Simulcast	\$ 37,085.11		\$ -	\$ -	\$ 37,085.11	\$ -	\$ -	\$ -						\$ 31,768.44
Suffolk Import Running Horse Simulcast	\$ 223,172.15		\$ -	\$ -	\$ 223,172.15	\$ -	\$ -	\$ -			\$ 61,229.30			\$ 44,062.05
Suffolk Racing Running Horse Live	\$ 189,765.71		\$ -	\$ -	\$ 189,765.71	\$ -	\$ -	\$ -			\$ 18,827.76			
Suffolk Capital Improvement Fund Beginning Balance	\$ -		\$ 92,466.02	\$ -	\$ 92,466.02	\$ 92,466.02	\$ -	\$ -						
TVG Live	\$ -			\$ -	\$ -						\$ 1,499.88			
TVG Simulcast	\$ -			\$ -	\$ -						\$ 37,147.27			\$ 56,792.67
Twin Spires Live	\$ -			\$ -	\$ -						\$ 556.77			
Twin Spires Simulcast	\$ -			\$ -	\$ -						\$ 19,973.29			\$ 41,806.63
Xpress Bets Live	\$ -			\$ -	\$ -						\$ 238.90			
Xpress Bets Simulcast	\$ -			\$ -	\$ -						\$ 10,541.84			\$ 16,613.57
Grand Total	\$527,894.39	\$0.00	\$92,466.02	\$0.00	\$620,360.41	\$92,466.02	\$0.00	\$0.00	\$0.00	\$0.00	\$184,605.24	\$0.00	\$0.00	\$217,868.36

	Budget Projections						Actuals							
Row Labels	Initial Projection	FY14 Balance Forward	Approved Adjustments	End of Year Adjustments	Current Budget (Initial+Bal Fwd+Apvd Adjmts)		July	August	September	October	November	December	January	February
10500140														
TT LOANS AND SPECIAL PAYMENTS	\$ 1,150,000.00	\$ -	\$ -	\$ (20,585.00)	\$ 1,150,000.00		\$ -	\$ -					\$ 261,235.57	

2015									
Row Labels	March	April	May	June	Accts. Payable	Actuals To Date Total	%Spent	% BFY Passed	
10500001									
AA REGULAR EMPLOYEE COMPENSATION	\$ 349,080.31	\$ 349,730.10	\$ 357,379.63	\$ 611,776.38		\$ 4,200,998.23	100%	92%	
BB REGULAR EMPLOYEE RELATED EXPEN	\$ 3,435.34	\$ 3,707.78	\$ 1,724.81	\$ 9,875.68		\$ 44,604.38	44%	92%	
CC SPECIAL EMPLOYEES	\$ 5,887.50	\$ 10,987.53	\$ 10,297.50	\$ 22,538.41		\$ 107,410.94	100%	92%	
DD PENSION & INSURANCE RELATED EX	\$ 99,101.30	\$ 100,359.23	\$ 103,303.51		\$ 183,704.32	\$ 1,218,440.91	88%	92%	
EE ADMINISTRATIVE EXPENSES	\$ 144,854.41	\$ 153,257.07	\$ 179,564.67	\$ 36,970.36	\$ 211,747.40	\$ 1,576,392.70	304%	92%	
FF PROGRAMMATIC FACILITY OPERATONAL SUPPLIES				\$ 3,088.80		\$ 4,010.62	0%	92%	
GG ENERGY COSTS AND SPACE RENTAL	\$ 115,730.85	\$ 35,558.02	\$ 44,443.96	\$ 39,428.23	\$ 6,991.08	\$ 515,680.65	100%	92%	
HH CONSULTANT SVCS (TO DEPTS)	\$ 390,779.59	\$ 517,971.08	\$ 445,024.22	\$ 342,529.53	\$ 41,816.46	\$ 4,762,292.44	89%	92%	
JJ OPERATIONAL SERVICES	\$ 105,375.54	\$ 93,387.81	\$ 364,076.60	\$ 382,978.74	\$ 200,829.30	\$ 1,833,862.99	90%	92%	
KK Equipment Purchase	\$ 15,232.21	\$ 19,598.52	\$ 6,601.62	\$ 6,601.62	\$ 136,470.11	\$ 205,413.52	95%	92%	
LL EQUIPMENT LEASE-MAINTAIN/REPAR	\$ 1,933.66	\$ 1,203.27	\$ 2,626.26	\$ 9,399.28	\$ 848.76	\$ 35,884.57	101%	92%	
MM PURCHASED CLIENT/PROGRAM SVCS						\$ -	0%	92%	
NN INFRASTRUCTURE:	\$ 2,466.52		\$ 490.00	\$ 450.00		\$ 10,314.61	0%	92%	
PP STATE AID/POL SUB		\$ 584,109.49	\$ 670,044.06		\$ 591,419.25	\$ 2,601,877.31	91%	92%	
UU IT Non-Payroll Expenses	\$ 92,761.53	\$ 29,961.26	\$ 349,368.25	\$ 214,725.02	\$ 360,412.10	\$ 2,317,135.54	97%	92%	
ISA to DPH, AGO & EOHHS	\$ 72,565.51	\$ 43,641.14	\$ 10,634.38	\$ 11,919.47	\$ 290,457.71	\$ 511,114.43	85%	92%	
Grand Total	\$ 1,399,204.27	\$ 1,943,472.30	\$ 2,545,579.47	\$ 1,692,281.52	\$ 2,024,696.49	\$ 19,945,433.84	98%	92%	

Revenues	March	April	May	June	Actuals Total
Gaming Control Fund Beginning Balance	\$ -	\$ -	\$ -	\$ -	\$ 14,705,794.14
Phase 1 Collections (restricted)				\$ (512,288.15)	\$ 141,296.99
Phase 1 Refunds					\$ (52,273.43)
Phase 2 Category 1 Collections (restricted)			-\$321,087.66		\$ 1,269,450.55
Region C Phase 1 Investigation Collections	\$ -	\$ -	\$ -	\$ 512,288.15	\$ 512,288.15
Region C Phase 2 Category 1 Collections	\$ -	\$ -	\$ -	\$ -	\$ -
Grant Collections (restricted)	\$ 50,000.00	\$ -	\$ -	\$ -	\$ 584,358.25
Region A slot Machine Fee	\$ -	\$ -	\$ -	\$ -	\$ 1,550,843.12
Region B Slot Machine Fee	\$ -	\$ -	\$ -	\$ -	\$ 1,800,000.00
Slots Parlor Slot Machine Fee	\$ -	\$ -	\$ -	\$ -	\$ 750,000.00
Gaming Employee License Fees (GEL)	\$ 8,400.00	\$ 19,200.00	\$ 9,900.00	\$ 7,200.00	\$ 45,900.00
Key Gaming Executive (GKE)	\$ -	\$ 1,000.00	\$ 1,000.00	\$ -	\$ 8,100.00
Key Gaming Employee (GKS)		\$ 1,000.00	\$ 1,000.00	\$ 1,000.00	\$ 6,000.00
Non-Gaming Vendor (NGV)	\$ 5,900.00	\$ 5,800.00	\$ 7,400.00	\$ 7,500.00	\$ 40,200.00
Vendor Gaming Primary (VGP)	\$ 45,000.00				\$ 195,000.00
Vendor Gaming Secondary (VGS)			\$ 10,000.00	\$ 10,000.00	\$ 30,000.00
Gaming Service Employee License (SER)	\$ -	\$ 750.00	\$ -	\$ -	\$ 750.00
Subcontractor ID Initial License (SUB)	\$ -	\$ -	\$ -	\$ -	\$ -
Temporary License Initial License (TEM)	\$ -	\$ -	\$ -	\$ -	\$ -
Veterans Initial License (VET)					\$ -
Transfer of Licensing Fees to CMF		\$ (17,500,000.00)			\$ (17,500,000.00)
Assessment Regions A, B and Slot Parlor		\$ 11,385,085.06		\$ -	\$ 20,332,121.73
Transfer to General Fund for AGO acct 0810-1204					\$ -
FY16 Region A and Cat 2 Slots Fees Received in FY15				\$ 2,695,200.00	\$ 2,695,200.00
FY16 Slots Fees Pushed to FY16					\$ (2,695,200.00)
Misc	\$ 10,000.00	\$ -	\$ -	\$ 15,000.00	\$ 26,684.94
Grand Total	\$ 119,300.00	\$ (6,087,164.94)	\$ (291,787.66)	\$ 2,735,900.00	\$ 24,446,514.44
Balance	\$ (591,542.26)	\$ (8,622,179.50)	\$ (11,459,546.63)	\$ (10,415,928.15)	

Row Labels	March	April	May	June	Actuals To Date Total	%Spent	% BFY Passed	
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1050002									
TT LOANS AND SPECIAL PAYMENTS					\$ 715,556.00	\$ 28,747.09	\$ 1,486,883.23	200%	92%
Revenues		March	April	May	June	Actuals Total			
Greyhound Balance Forward Simulcast									\$ -
Plainridge Greyhound Import Simulcast		\$ 396.59	\$ 3,774.93	\$ 1,721.43	\$ 1,979.17				\$ 27,289.32
Raynham Greyhound Import Simulcast		\$ 6,822.27	\$ 9,158.46	\$ 26,319.78	\$ 15,516.54				\$ 113,654.38
Wonderland Greyhound Import Simulcast			\$ 5,066.17	\$ 6,325.22	\$ 3,549.05				\$ 34,338.91
		\$ 7,218.86	\$ 17,999.56	\$ 34,366.43	\$ 21,044.76				\$ 175,282.61

Row Labels	March	April	May	June	Accts. Payable	Actuals To Date Total	%Spent	% BFY Passed
1050003								
AA REGULAR EMPLOYEE COMPENSATION	\$ 33,119.22	\$ 32,959.61	\$ 19,304.59	\$ 76,085.58	\$ (4,848.93)	\$ 644,862.07	141%	92%
BB REGULAR EMPLOYEE RELATED EXPEN		\$ 88.80		\$ 507.96		\$ 3,600.13	72%	92%
CC SPECIAL EMPLOYEES	\$ 9,926.52	\$ 26,939.28	\$ 40,292.59	\$ 68,142.67		\$ 352,203.72	49%	92%
DD PENSION & INSURANCE RELATED EX	\$ 9,716.04	\$ 9,940.48	\$ 5,959.89	\$ 21,937.35		\$ 189,116.38	132%	92%
EE ADMINISTRATIVE EXPENSES	\$ 6,216.97	\$ 7,454.10	\$ 8,230.01	\$ 14,522.93		\$ 142,160.40	469%	92%
FF PROGRAMMATIC FACILITY OPERATONAL SUPPLIES						\$ 348.48	35%	92%
HH CONSULTANT SVCS (TO DEPTS)	\$ 16,575.00			\$ 975.00		\$ 32,191.00	30%	92%
JJ OPERATIONAL SERVICES	\$ 350.00	\$ 1,484.40	\$ 633.00	\$ 25.92	\$ 20,799.35	\$ 152,021.21	62%	92%
LL EQUIPMENT LEASE-MAINTAIN/REPAR	\$ 344.89	\$ 344.89	\$ 344.89		\$ 344.89	\$ 5,023.68	66%	92%
MM PURCHASED CLIENT/PROGRAM SVCS	\$ 818.45		\$ 80,000.00			\$ 82,104.71	50%	92%
NN INFRASTRUCTURE:						\$ -	0%	92%
TT LOANS AND SPECIAL PAYMENTS			\$ 607,291.91			\$ 607,291.91	#DIV/0!	92%
UU IT Non-Payroll Expenses	\$ 6,720.91	\$ 10,300.66	\$ 1,190.00	\$ 5,905.57	\$ 33,699.69	\$ 95,766.65	123%	92%
ISA to DPH						\$ -	0%	92%
Grand Total	\$ 83,788.00	\$ 89,512.22	\$ 763,246.88	\$ 188,102.98		\$ 2,306,690.34	112%	92%

Revenues	March	April	May	June	Actuals Total			
Plainridge Assessment	\$ 2,703.12	\$ 22,783.44	\$ 11,584.80	\$ 11,970.96				\$ 138,578.55
Plainridge Daily License Fee	\$ 1,800.00	\$ 16,800.00	\$ 8,700.00	\$ 9,300.00				\$ 107,100.00
Plainridge Occupational License	\$ -	\$ 7,385.00	\$ 18,870.00	\$ 11,730.00				\$ 44,975.00
Plainridge Racing Development Oversight Live	\$ -	\$ -	\$ 805.03	\$ 1,272.85				\$ 8,115.21
Plainridge Racing Development Oversight Simulcast	\$ 2,711.53	\$ 26,584.50	\$ 15,387.39	\$ 20,441.65				\$ 203,651.65
Racing Oversight and Development Balance Forward								\$ 1,050,898.60
Raynham Assessment	\$ 7,185.42	\$ 9,145.08	\$ 27,435.24	\$ 15,350.67				\$ 119,504.23
Raynham Daily License Fee	\$ 6,600.00	\$ 8,400.00	\$ 22,500.00	\$ 13,800.00				\$ 107,000.00
Raynham Racing Development Oversight Simulcast	\$ 27,982.46	\$ 36,619.88	\$ 107,677.41	\$ 64,554.05				\$ 466,259.55
Suffolk Assessment		\$ 117,000.00	\$ 40,300.00	\$ 39,000.00				\$ 406,679.95
Suffolk Commission Racing Development Oversight Simulcast		\$ 17,071.93	\$ 7,277.29	\$ 12,750.81				\$ 119,117.17
Suffolk Daily License Fee		\$ 15,000.00	\$ 4,800.00	\$ 6,300.00				\$ 65,700.00
Suffolk Occupational License		\$ 765.00	\$ -	\$ -				\$ 6,740.00
Suffolk Racing Development Oversight Live			\$ 1,200.00	\$ -				\$ 24,858.57
Suffolk TVG Commission Live			\$ -	\$ -				\$ 2,921.63
Suffolk TVG Commission Simulcast		\$ 35,565.88	\$ 15,140.75	\$ 14,057.74				\$ 149,584.11
Suffolk Twin Spires Commission Live			\$ -	\$ -				\$ 1,578.27
Suffolk Twin Spires Commission Simulcast		\$ 16,548.78	\$ -	\$ -				\$ 71,565.58
Suffolk Xpress Bet Commission Live			\$ -	\$ -				\$ 945.05
Suffolk Xpress Bet Commission Simulcast		\$ 10,501.03	\$ 4,237.41	\$ 4,521.98				\$ 44,991.37
Transfer to General Fund 10500140			\$ -					\$ -
Wonderland Assessment		\$ 2,478.00	\$ 2,814.00	\$ 1,302.00				\$ 14,494.80
Wonderland Daily License Fee		\$ 10,200.00	\$ 12,300.00	\$ 7,200.00				\$ 77,100.00
Wonderland Racing Development Oversight Simulcast		\$ 16,038.71	\$ 20,724.56	\$ 11,791.49				\$ 113,789.23
Plainridge fine			\$ 350.00	\$ 5,100.00				\$ 13,350.00
Suffolk Fine								\$ 5,690.00
Plainridge Unclaimed wagers	\$ 138,036.61	\$ -						\$ 138,036.61
Suffolk Unclaimed wagers		\$ 293,054.65						\$ 293,054.65

Raynham Unclaimed wagers	\$	157,119.84			\$	157,119.84
Wonderland Unclaimed wagers	\$	19,080.81			\$	19,080.81
Misc	\$	500.00	\$	2,429.78	\$	3,084.78
Grand Total		\$187,019.14	\$838,642.53	\$322,103.88	\$252,873.98	\$3,975,565.21
						\$0.00

Row Labels	March	April	May	June	Actuals To Date Total	%Spent	% BFY Passed
10500012							
TT LOANS AND SPECIAL PAYMENTS					\$ 117,600.00	100%	92%
Revenues	March	April	May	June	Actuals Total		
Plainridge Import Harness Horse Simulcast	\$ 210.37	\$ 2,852.73	\$1,533.70	\$ 1,490.89	\$ 16,594.90		
Plainridge Racing Harness Horse Live			\$805.40	\$ 1,267.24	\$ 6,515.50		
Raynham Import Plainridge Simulcast	\$ 205.21	\$ 308.88	\$1,135.56	\$ 577.65	\$ 3,930.22		
Suffolk Import Plainridge Simulcast		\$ 772.34	\$240.32	\$ 357.85	\$ 7,116.70		
Plainridge Racecourse Promo Fund Beginning Balance			\$ -		\$ 130,636.04		
TVG Live			\$ -				
TVG Simulcast	\$ 3,332.17		\$976.76	\$ 855.81			
Twin Spires Live			\$0.00				
Twin Spires Simulcast	\$ 1,289.97		\$ -				
Xpress Bets Live			\$ -				
Xpress Bets Simulcast	\$ 720.28		\$224.94	\$ 220.39			
Grand Total	\$ 415.58	\$ 9,276.37	\$ 4,916.68	\$ 4,769.83	\$ 164,793.36	\$ -	

Row Labels	March	April	May	June	Actuals To Date Total	%Spent	% BFY Passed
10500013							
TT LOANS AND SPECIAL PAYMENTS			\$ 13,820.00		\$ 13,820.00	11%	92%
Revenues	March	April	May	June	Actuals Total		
Plainridge Import Harness Horse Simulcast	\$ 688.71	\$ 6,113.77	\$4,199.01	\$ 4,299.76	\$ 42,023.87		
Plainridge Racing Harness Horse Live			\$1,379.65	\$ 2,133.98	\$ 10,707.89		
Raynham Import Plainridge Simulcast	\$ 383.03	\$ 568.07	\$2,213.74	\$ 1,106.86	\$ 7,701.38		
Suffolk Import Plainridge Simulcast		\$ 1,812.73	\$588.22	\$ 726.25	\$ 17,953.22		
Plainridge Capital Improvement Fund Beginning Balance			\$ -	\$ -	\$ 148,641.03		
TVG Live			\$ -	\$ -			
TVG Simulcast	\$ 11,816.63		\$3,171.35	\$ 2,784.04			
Twin Spires Live			\$0.00	\$ -			
Twin Spires Simulcast	\$ 4,731.22		\$ -	\$ -			
Xpress Bets Live			\$ -	\$ -			
Xpress Bets Simulcast	\$ 2,376.14		\$649.25	\$ 652.82			
Grand Total	\$1,071.74	\$27,418.56	\$12,201.22	\$11,703.71	\$227,027.39		

Row Labels	March	April	May	June	Actuals To Date Total	%Spent	% BFY Passed
10500021							
TT LOANS AND SPECIAL PAYMENTS					\$ 128,298.70	88%	92%
Revenues	March	April	May	June	Actuals Total		
Plainridge Import Running Horse Simulcast	\$ 170.25	\$ 1,604.82	\$1,688.66	\$ 2,942.70	\$ 21,837.82		
Raynham Import Running Horse Simulcast	\$ 1,077.78	\$ 1,245.27	\$3,950.93	\$ 2,479.27	\$ 17,439.12		

Suffolk Import Running Horse Simulcast	\$	5,434.25	\$2,343.17	\$	4,137.61	\$	39,855.28
Suffolk Racing Running Horse Live		\$	-			\$	6,531.23
Suffolk Promotional Fund Beginning Balance		\$	-			\$	77,687.98
TVG Live		\$	-			\$	531.54
TVG Simulcast	\$	10,286.85	\$4,529.62	\$	4,274.60	\$	45,705.85
Twin Spires Live		\$	-			\$	211.93
Twin Spires Simulcast	\$	4,863.57	\$	-		\$	21,879.01
Xpress Bets Live		\$	-			\$	165.04
Xpress Bets Simulcast	\$	3,185.80	\$1,318.81	\$	1,408.76	\$	14,108.45
Grand Total		\$1,248.03	\$26,620.56	\$13,831.19	\$15,242.94		\$245,953.25

Row Labels	March	April	May	June	Actuals To Date Total	%Spent	% BFY Passed
10500022							
TT LOANS AND SPECIAL PAYMENTS					\$ 277,071.06	53%	92%
Revenues	March	April	May	June	Actuals Total		
Plainridge Import Running Horse Simulcast	\$ 723.04	\$ 6,990.81	\$7,438.31	\$ 11,589.27	\$ 88,156.66		
Raynham Import Running Horse Simulcast	\$ 3,338.59	\$ 5,312.43	\$15,069.85	\$ 10,113.55	\$ 65,602.86		
Suffolk Import Running Horse Simulcast		\$ 20,120.26	\$9,205.92	\$ 16,313.01	\$ 150,930.54		
Suffolk Racing Running Horse Live			\$ -		\$ 18,827.76		
Suffolk Capital Improvement Fund Beginning Balance			\$ -		\$ 92,466.02		
TVG Live			\$ -		\$ 1,499.88		
TVG Simulcast	\$ 41,759.63	\$18,798.00	\$ 18,145.12		\$ 172,642.69		
Twin Spires Live			\$ -		\$ 556.77		
Twin Spires Simulcast	\$ 16,492.38	\$ -	\$ -		\$ 78,272.30		
Xpress Bets Live			\$ -		\$ 238.90		
Xpress Bets Simulcast	\$ 13,148.65	\$5,484.83	\$ 5,581.25		\$ 51,370.14		
Grand Total	\$4,061.63	\$103,824.16	\$55,996.91	\$61,742.20	\$720,564.52		

Row Labels	March	April	May	June	Actuals To Date Total	%Spent	% BFY Passed
10500140							
TT LOANS AND SPECIAL PAYMENTS	\$ 288,202.28				\$ 549,437.85	48%	92%

QRY--Step 16A Budget Amendment Requests by Qtr and Object Class

Amendments for Quarter: **4**

Approp	Type	Obj Class	Division	Obj Code	Description of Change	Date Requested	Aprvd	Denied	Date Approved	Approved Denied By	Comments	Change Amount
10500001	Amendment	AA										
		1100	A08		Regular Employee Compensation Overtime Pay	6/29/2015	<input checked="" type="checkbox"/>	<input type="checkbox"/>	7/20/2015	Budget Office	Zero Sum Budget Alignment	(\$50,000.00)
Apvd/Pending Subtotal												(\$50,000.00)
		1000	A01		Shift to Racing and Delayed Hires	8/13/2015	<input type="checkbox"/>	<input type="checkbox"/>			End of Year	(\$20,000.00)
		1100	A01		Delayed Hires Leading to less need to shift 3% allocation for raises	8/13/2015	<input type="checkbox"/>	<input type="checkbox"/>			End of Year	(\$75,000.00)
		1200	A01		Delayed Hires	8/13/2015	<input type="checkbox"/>	<input type="checkbox"/>			End of Year	(\$170,000.00)
		1400	A01		Delayed Hires	8/13/2015	<input type="checkbox"/>	<input type="checkbox"/>			End of Year	(\$123,000.00)
		1500	A01		Delayed Hires	8/13/2015	<input type="checkbox"/>	<input type="checkbox"/>			End of Year	(\$15,000.00)
		1600	A01		Hire earlier than expected	8/13/2015	<input type="checkbox"/>	<input type="checkbox"/>			End of Year	\$3,200.00
		1700	A01		Move out DPH ISA funding now carried in ISA line	8/13/2015	<input type="checkbox"/>	<input type="checkbox"/>			End of Year	(\$92,000.00)
		5000	A01		Delayed Hires	8/13/2015	<input type="checkbox"/>	<input type="checkbox"/>			End of Year	(\$120,000.00)
		7000	A01		Delayed Hires	8/13/2015	<input type="checkbox"/>	<input type="checkbox"/>			End of Year	(\$25,000.00)
Apvd/Pending Subtotal												(\$636,800.00)
Obj Class Totals												(\$686,800.00)
		BB										
		1100	B91		Reg. Employee Related Expenses Payroll Hold	6/29/2015	<input checked="" type="checkbox"/>	<input type="checkbox"/>	7/20/2015	Budget Office	Zero Sum Budget Alignment	\$50,000.00
Apvd/Pending Subtotal												\$50,000.00
		1100	B01		Underspending in Travel	8/13/2015	<input type="checkbox"/>	<input type="checkbox"/>			End of Year	(\$30,000.00)
Apvd/Pending Subtotal												(\$30,000.00)
Obj Class Totals												\$20,000.00
		CC										
		5000	C01		Additional Spending on Contract Help to account for delayed hiring of financial investigators	8/13/2015	<input type="checkbox"/>	<input type="checkbox"/>			End of Year	\$17,000.00
Apvd/Pending Subtotal												\$17,000.00
Obj Class Totals												\$17,000.00
		GG										
		1000	G01		Underspending due to move	8/13/2015	<input type="checkbox"/>	<input type="checkbox"/>			End of Year	(\$118,000.00)
Apvd/Pending Subtotal												(\$118,000.00)
Obj Class Totals												(\$118,000.00)

Approp	Type	Obj Class	Division	Obj Code	Description of Change	Date Requested	Aprvd	Denied	Date Approved	Approved Denied By	Comments	Change Amount
		HH										
			1100	H21	Personnel Placement Consultants(Recruiters)	6/17/2015	<input checked="" type="checkbox"/>	<input type="checkbox"/>	7/20/2015	Budget Office	Zero Sum Budget Alignment	(\$24,372.25)
Apvd/Pending Subtotal												(\$24,372.25)
			1200	H09	Increase in general outside counsel assistance	8/13/2015	<input type="checkbox"/>	<input type="checkbox"/>			End of Year	\$200,000.00
			1000	H19	OPM Underspending	8/13/2015	<input type="checkbox"/>	<input type="checkbox"/>			End of Year	(\$349,000.00)
			1300	H19	Increase in HPT should have been carried forward, budget office mistake	8/13/2015	<input type="checkbox"/>	<input type="checkbox"/>			End of Year	\$94,000.00
			1500	H19	No Region C Application Review in FY15 and Less than anticipated in Region A and B	8/13/2015	<input type="checkbox"/>	<input type="checkbox"/>			End of Year	(\$1,043,000.00)
			1700	H19	Underspending in Advertising and CHA	8/13/2015	<input type="checkbox"/>	<input type="checkbox"/>			End of Year	(\$40,000.00)
			1800	H19	Increase to Website Design	8/13/2015	<input type="checkbox"/>	<input type="checkbox"/>			End of Year	\$10,000.00
			5000	H19	Underspending in investigations contract.	8/13/2015	<input type="checkbox"/>	<input type="checkbox"/>			End of Year	(\$60,000.00)
Apvd/Pending Subtotal												(\$1,188,000.00)
Obj Class Totals												(\$1,212,372.25)
		JJ										
			1100	J46	Temporary Help Services	6/17/2015	<input checked="" type="checkbox"/>	<input type="checkbox"/>	7/20/2015	Budget Office	Zero Sum Budget Alignment	\$24,372.25
Apvd/Pending Subtotal												\$24,372.25
			1200	J25	AGO ISA transfer out to AGO and accounted for on ISA line	8/13/2015	<input type="checkbox"/>	<input type="checkbox"/>			End of Year	(\$796,000.00)
Apvd/Pending Subtotal												(\$796,000.00)
Obj Class Totals												(\$771,627.75)
		KK										
			1000	K05	Office Equipment	6/29/2015	<input checked="" type="checkbox"/>	<input type="checkbox"/>	7/20/2015	Budget Office	Zero Sum Budget Alignment	(\$15,000.00)
Apvd/Pending Subtotal												(\$15,000.00)
			7000	K01	Did not purchase additional fingerprint machines	8/13/2015	<input type="checkbox"/>	<input type="checkbox"/>			End of Year	(\$34,000.00)
Apvd/Pending Subtotal												(\$34,000.00)
Obj Class Totals												(\$49,000.00)
		LL										
			1000	L46	Maintenance for Copiers exceedingly high	8/13/2015	<input type="checkbox"/>	<input type="checkbox"/>			End of Year	\$12,000.00
Apvd/Pending Subtotal												\$12,000.00
Obj Class Totals												\$12,000.00

Amendments for Quarter: **4**

Approp	Type	Obj Class	Division	Obj Code	Description of Change	Date Requested	Aprvd	Denied	Date Approved	Approved Denied By	Comments	Change Amount
		MM	1700	M01	Underspending in Problem Gambling Solutions	8/13/2015	<input type="checkbox"/>	<input type="checkbox"/>			End of Year	(\$35,000.00)
Apvd/Pending Subtotal												(\$35,000.00)
Obj Class Totals												(\$35,000.00)
		NN	1000	N50	Building Change Orders	6/29/2015	<input checked="" type="checkbox"/>	<input type="checkbox"/>	7/20/2015	Budget Office	Zero Sum Budget Alignment	\$15,000.00
Apvd/Pending Subtotal												\$15,000.00
Obj Class Totals												\$15,000.00
		PP	1600	P01	Underspending of Grants to Licensee Regions for Small Businesses	8/13/2015	<input type="checkbox"/>	<input type="checkbox"/>			End of Year	(\$44,000.00)
			1700	P01	Underspending of Seigma and Cohort projects	8/13/2015	<input type="checkbox"/>	<input type="checkbox"/>			End of Year	(\$980,000.00)
			1900	P01	Underspending of Grants to host and surrounding communities of potential licensees--revenue neutral	8/13/2015	<input type="checkbox"/>	<input type="checkbox"/>			End of Year	(\$396,000.00)
Apvd/Pending Subtotal												(\$1,420,000.00)
Obj Class Totals												(\$1,420,000.00)
		UU	1400	U05	Underspending in CMS and not spending all of NTT set aside	8/13/2015	<input type="checkbox"/>	<input type="checkbox"/>			End of Year	(\$549,000.00)
Apvd/Pending Subtotal												(\$549,000.00)
Obj Class Totals												(\$549,000.00)
Type Totals												(\$4,777,800.00)
Appropriation Totals												(\$4,777,800.00)

QRY--Step 05A Expense Budget Form

BFY	Appropriation	Division	Obj Clas	Object Class Name	Obligation Ceiling	Accrued Expenses	Cash Expenses	Total Expenses	Encumbered	Committed	Uncommitted	% Spent	% Comtd	% BFY Passed
2015														
	10500001													
		1000		Division of Finance and Administration										
			AA	REGULAR EMPLOYEE COMPENSATI	\$409,156.00	\$0.00	\$403,644.73	\$388,644.73	\$0.00	\$388,644.73	\$20,511.27	94.99%	94.99%	116.71%
			BB	REGULAR EMPLOYEE RELATED EXPE	\$5,000.00	\$0.00	\$115.64	\$115.64	\$73,000.00	\$73,115.64	(\$68,115.64)	2.31%	1462.31%	116.71%
			DD	PENSION & INSURANCE RELATED EX	\$118,087.00	\$0.00	\$123,764.45	\$123,764.45	\$227.45	\$123,991.90	(\$5,904.90)	104.81%	105.00%	116.71%
			EE	ADMINISTRATIVE EXPENSES	\$173,580.00	\$0.00	\$325,655.82	\$325,655.82	\$17,626.29	\$343,282.11	(\$169,702.11)	187.61%	197.77%	116.71%
			GG	ENERGY COSTS AND SPACE RENTAL	\$606,158.00	\$0.00	\$490,127.56	\$490,127.56	\$280.24	\$490,407.80	\$115,750.20	80.86%	80.90%	116.71%
			HH	CONSULTANT SVCS (TO DEPTS)	\$2,003,000.00	\$0.00	\$1,350,530.50	\$1,350,530.50	\$503,065.75	\$1,853,596.25	\$149,403.75	67.43%	92.54%	116.71%
			JJ	OPERATIONAL SERVICES	\$40,000.00	\$0.00	\$29,662.29	\$29,662.29	\$893.80	\$30,556.09	\$9,443.91	74.16%	76.39%	116.71%
			KK	EQUIPMENT PURCHASE	\$215,000.00	\$0.00	\$192,210.28	\$192,210.28	\$2,785.78	\$194,996.06	\$20,003.94	89.40%	90.70%	116.71%
			LL	EQUIPMENT LEASE-MAINTAIN/REP	\$23,458.00	\$0.00	\$32,579.44	\$32,579.44	\$2,870.75	\$35,450.19	(\$11,992.19)	138.88%	151.12%	116.71%
			NN	INFRASTRUCTURE:	\$15,000.00	\$0.00	\$10,314.61	\$10,314.61	\$5,160.39	\$15,475.00	(\$475.00)	68.76%	103.17%	116.71%
			UU	IT Non-Payroll Expenses	\$1,000.00	\$0.00	\$801.15	\$801.15	\$3,612.40	\$4,413.55	(\$3,413.55)	80.12%	441.36%	116.71%
			Total:	Division of Finance and Administration	\$3,609,439.00	\$0.00	\$2,959,406.47	\$2,944,406.47	\$609,522.85	\$3,553,929.32	\$55,509.68	81.58%	98.46%	116.71%
		1100		Human Resources										
			AA	REGULAR EMPLOYEE COMPENSATI	\$399,270.00	\$0.00	\$219,550.04	\$219,550.04	\$0.00	\$219,550.04	\$179,719.96	54.99%	54.99%	116.71%
			BB	REGULAR EMPLOYEE RELATED EXPE	\$62,500.00	\$0.00	\$222.22	\$222.22	\$0.00	\$222.22	\$62,277.78	0.36%	0.36%	116.71%
			CC	SPECIAL EMPLOYEES	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	#Div/0!	#Div/0!	116.71%
			DD	PENSION & INSURANCE RELATED EX	\$96,467.00	\$0.00	\$63,362.14	\$63,362.14	\$0.00	\$63,362.14	\$33,104.86	65.68%	65.68%	116.71%
			EE	ADMINISTRATIVE EXPENSES	\$13,353.00	\$0.00	\$34,106.98	\$34,106.98	\$639.40	\$34,746.38	(\$21,393.38)	255.43%	260.21%	116.71%
			HH	CONSULTANT SVCS (TO DEPTS)	\$7,328.00	\$0.00	\$100.24	\$100.24	\$0.00	\$100.24	\$7,227.76	1.37%	1.37%	116.71%
			JJ	OPERATIONAL SERVICES	\$44,622.00	\$0.00	\$44,345.25	\$44,345.25	\$277.00	\$44,622.25	(\$0.25)	99.38%	100.00%	116.71%
			Total:	Human Resources	\$623,540.00	\$0.00	\$361,686.87	\$361,686.87	\$916.40	\$362,603.27	\$260,936.73	58.01%	58.15%	116.71%
		1200		Office of the General Counsel										
			AA	REGULAR EMPLOYEE COMPENSATI	\$562,331.00	\$0.00	\$391,397.20	\$391,397.20	\$0.00	\$391,397.20	\$170,933.80	69.60%	69.60%	116.71%
			BB	REGULAR EMPLOYEE RELATED EXPE	\$6,500.00	\$0.00	\$4,740.68	\$4,740.68	\$0.00	\$4,740.68	\$1,759.32	72.93%	72.93%	116.71%
			DD	PENSION & INSURANCE RELATED EX	\$162,289.00	\$0.00	\$112,209.66	\$112,209.66	\$0.00	\$112,209.66	\$50,079.34	69.14%	69.14%	116.71%
			EE	ADMINISTRATIVE EXPENSES	\$15,500.00	\$0.00	\$96,883.14	\$96,883.14	\$4,371.42	\$101,254.56	(\$85,754.56)	625.05%	653.26%	116.71%
			HH	CONSULTANT SVCS (TO DEPTS)	\$707,603.00	\$0.00	\$780,579.63	\$780,579.63	\$84,341.52	\$864,921.15	(\$157,318.15)	110.31%	122.23%	116.71%
			JJ	OPERATIONAL SERVICES	\$800,000.00	\$0.00	\$3,045.11	\$3,045.11	\$392.75	\$3,437.86	\$796,562.14	0.38%	0.43%	116.71%

BFY	Appropriation	Division	Obj Clas	Object Class Name	Obligation Ceiling	Accrued Expenses	Cash Expenses	Total Expenses	Encumbered	Committed	Uncommitted	% Spent	% Comtd	% BFY Passed
2015														
	10500001													
		1200		Office of the General Counsel										
				Total: Office of the General Counsel	\$2,254,223.00	\$0.00	\$1,388,855.42	\$1,388,855.42	\$89,105.69	\$1,477,961.11	\$776,261.89	61.61%	65.56%	116.71%
		1300		Executive Director										
			AA	REGULAR EMPLOYEE COMPENSATI	\$253,888.00	\$0.00	\$248,763.37	\$248,763.37	\$0.00	\$248,763.37	\$5,124.63	97.98%	97.98%	116.71%
			BB	REGULAR EMPLOYEE RELATED EXPE	\$8,000.00	\$0.00	\$3,325.57	\$3,325.57	\$0.00	\$3,325.57	\$4,674.43	41.57%	41.57%	116.71%
			DD	PENSION & INSURANCE RELATED EX	\$73,272.00	\$0.00	\$71,793.06	\$71,793.06	\$0.00	\$71,793.06	\$1,478.94	97.98%	97.98%	116.71%
			EE	ADMINISTRATIVE EXPENSES	\$17,200.00	\$0.00	\$105,176.11	\$105,176.11	\$7,346.71	\$112,522.82	(\$95,322.82)	611.49%	654.20%	116.71%
			HH	CONSULTANT SVCS (TO DEPTS)	\$708,500.00	\$0.00	\$774,136.00	\$774,136.00	\$28,173.00	\$802,309.00	(\$93,809.00)	109.26%	113.24%	116.71%
				Total: Executive Director	\$1,060,860.00	\$0.00	\$1,203,194.11	\$1,203,194.11	\$35,519.71	\$1,238,713.82	(\$177,853.82)	113.42%	116.77%	116.71%
		1400		Information Technology										
			AA	REGULAR EMPLOYEE COMPENSATI	\$460,035.00	\$0.00	\$336,830.93	\$336,830.93	\$0.00	\$336,830.93	\$123,204.07	73.22%	73.22%	116.71%
			BB	REGULAR EMPLOYEE RELATED EXPE	\$5,500.00	\$0.00	\$2,256.99	\$2,256.99	\$0.00	\$2,256.99	\$3,243.01	41.04%	41.04%	116.71%
			DD	PENSION & INSURANCE RELATED EX	\$132,821.00	\$0.00	\$97,174.05	\$97,174.05	\$0.00	\$97,174.05	\$35,646.95	73.16%	73.16%	116.71%
			EE	ADMINISTRATIVE EXPENSES	\$46,185.00	\$0.00	\$270,369.68	\$270,369.68	\$2,242.56	\$272,612.24	(\$226,427.24)	585.41%	590.26%	116.71%
			GG	ENERGY COSTS AND SPACE RENTAL	\$27,000.00	\$0.00	\$22,921.08	\$22,921.08	\$1,828.92	\$24,750.00	\$2,250.00	84.89%	91.67%	116.71%
			UU	IT Non-Payroll Expenses	\$2,917,288.00	\$44.90	\$2,298,206.05	\$2,298,250.95	\$205,788.33	\$2,504,039.28	\$413,248.72	78.78%	85.83%	116.71%
				Total: Information Technology	\$3,588,829.00	\$44.90	\$3,027,758.78	\$3,027,803.68	\$209,859.81	\$3,237,663.49	\$351,165.51	84.37%	90.22%	116.71%
		1500		Commissioners										
			AA	REGULAR EMPLOYEE COMPENSATI	\$860,717.00	\$0.00	\$845,352.43	\$845,352.43	\$0.00	\$845,352.43	\$15,364.57	98.21%	98.21%	116.71%
			BB	REGULAR EMPLOYEE RELATED EXPE	\$18,400.00	\$0.00	\$10,218.92	\$10,218.92	\$0.00	\$10,218.92	\$8,181.08	55.54%	55.54%	116.71%
			DD	PENSION & INSURANCE RELATED EX	\$248,403.00	\$0.00	\$243,947.48	\$243,947.48	\$0.00	\$243,947.48	\$4,455.52	98.21%	98.21%	116.71%
			EE	ADMINISTRATIVE EXPENSES	\$103,200.00	\$0.00	\$226,488.93	\$226,488.93	\$52,669.43	\$279,158.36	(\$175,958.36)	219.47%	270.50%	116.71%
			HH	CONSULTANT SVCS (TO DEPTS)	\$1,708,682.00	\$0.00	\$619,317.41	\$619,317.41	\$326,039.51	\$945,356.92	\$763,325.08	36.25%	55.33%	116.71%
			JJ	OPERATIONAL SERVICES	\$54,600.00	\$1,581.50	\$63,700.79	\$65,282.29	\$3,449.00	\$68,731.29	(\$14,131.29)	119.56%	125.88%	116.71%
				Total: Commissioners	\$2,994,002.00	\$1,581.50	\$2,009,025.96	\$2,010,607.46	\$382,157.94	\$2,392,765.40	\$601,236.60	67.15%	79.92%	116.71%
		1600		Office of Workforce, Supplier and Diversity Development										
			AA	REGULAR EMPLOYEE COMPENSATI	\$150,177.00	\$0.00	\$153,360.28	\$153,360.28	\$0.00	\$153,360.28	(\$3,183.28)	102.12%	102.12%	116.71%
			BB	REGULAR EMPLOYEE RELATED EXPE	\$5,000.00	\$0.00	\$3,903.15	\$3,903.15	\$0.00	\$3,903.15	\$1,096.85	78.06%	78.06%	116.71%
			CC	SPECIAL EMPLOYEES	\$13,650.00	\$0.00	\$2,314.20	\$2,314.20	\$0.00	\$2,314.20	\$11,335.80	16.95%	16.95%	116.71%
			DD	PENSION & INSURANCE RELATED EX	\$43,341.00	\$0.00	\$44,271.40	\$44,271.40	\$0.00	\$44,271.40	(\$930.40)	102.15%	102.15%	116.71%

BFY	Appropriation	Division	Obj Clas	Object Class Name	Obligation Ceiling	Accrued Expenses	Cash Expenses	Total Expenses	Encumbered	Committed	Uncommitted	% Spent	% Comtd	% BFY Passed
2015														
	10500001													
		1600		Office of Workforce, Supplier and Diversity Development										
			EE	ADMINISTRATIVE EXPENSES	\$15,000.00	\$0.00	\$20,009.56	\$20,009.56	\$227.69	\$20,237.25	(\$5,237.25)	133.40%	134.92%	116.71%
			PP	STATE AID/POL SUB	\$70,000.00	\$0.00	\$25,625.00	\$25,625.00	\$0.00	\$25,625.00	\$44,375.00	36.61%	36.61%	116.71%
			Total:	Office of Workforce, Supplier and Diversity D	\$297,168.00	\$0.00	\$249,483.59	\$249,483.59	\$227.69	\$249,711.28	\$47,456.72	83.95%	84.03%	116.71%
		1700		Office of Research and Problem Gambling										
			AA	REGULAR EMPLOYEE COMPENSATI	\$245,847.00	\$0.00	\$153,510.50	\$153,510.50	\$0.00	\$153,510.50	\$92,336.50	62.44%	62.44%	116.71%
			BB	REGULAR EMPLOYEE RELATED EXPE	\$6,000.00	\$0.00	\$4,223.90	\$4,223.90	\$0.00	\$4,223.90	\$1,776.10	70.40%	70.40%	116.71%
			CC	SPECIAL EMPLOYEES	\$0.00	\$0.00	\$487.71	\$487.71	\$0.00	\$487.71	(\$487.71)	#Div/0!	#Div/0!	116.71%
			DD	PENSION & INSURANCE RELATED EX	\$70,952.00	\$0.00	\$44,307.05	\$44,307.05	\$0.00	\$44,307.05	\$26,644.95	62.45%	62.45%	116.71%
			EE	ADMINISTRATIVE EXPENSES	\$33,652.00	\$0.00	\$32,933.38	\$32,933.38	\$0.60	\$32,933.98	\$718.02	97.86%	97.87%	116.71%
			FF	FACILITY OPERATIONAL EXPENSES	\$500.00	\$0.00	\$179.32	\$179.32	\$0.00	\$179.32	\$320.68	35.86%	35.86%	116.71%
			HH	CONSULTANT SVCS (TO DEPTS)	\$539,000.00	\$0.00	\$489,064.81	\$489,064.81	\$71,382.94	\$560,447.75	(\$21,447.75)	90.74%	103.98%	116.71%
			JJ	OPERATIONAL SERVICES	\$4,500.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$4,500.00	0.00%	0.00%	116.71%
			MM	PURCHASED CLIENT/PROGRAM SVC	\$35,000.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$35,000.00	0.00%	0.00%	116.71%
			PP	STATE AID/POL SUB	\$3,345,714.00	\$0.00	\$2,101,703.49	\$2,101,703.49	\$82,745.37	\$2,184,448.86	\$1,161,265.14	62.82%	65.29%	116.71%
			Total:	Office of Research and Problem Gambling	\$4,281,165.00	\$0.00	\$2,826,410.16	\$2,826,410.16	\$154,128.91	\$2,980,539.07	\$1,300,625.93	66.02%	69.62%	116.71%
		1800		Office of Communications										
			AA	REGULAR EMPLOYEE COMPENSATI	\$193,742.00	\$0.00	\$189,066.98	\$189,066.98	\$0.00	\$189,066.98	\$4,675.02	97.59%	97.59%	116.71%
			CC	SPECIAL EMPLOYEES	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	#Div/0!	#Div/0!	116.71%
			DD	PENSION & INSURANCE RELATED EX	\$55,914.00	\$0.00	\$54,564.73	\$54,564.73	\$0.00	\$54,564.73	\$1,349.27	97.59%	97.59%	116.71%
			EE	ADMINISTRATIVE EXPENSES	\$15,000.00	\$0.00	\$57,836.39	\$57,836.39	\$562.79	\$58,399.18	(\$43,399.18)	385.58%	389.33%	116.71%
			HH	CONSULTANT SVCS (TO DEPTS)	\$181,250.00	\$0.00	\$178,993.13	\$178,993.13	\$12,231.25	\$191,224.38	(\$9,974.38)	98.75%	105.50%	116.71%
			KK	EQUIPMENT PURCHASE	\$1,500.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$1,500.00	0.00%	0.00%	116.71%
			Total:	Office of Communications	\$447,406.00	\$0.00	\$480,461.23	\$480,461.23	\$12,794.04	\$493,255.27	(\$45,849.27)	107.39%	110.25%	116.71%
		1900		Ombudsman										
			AA	REGULAR EMPLOYEE COMPENSATI	\$190,731.00	\$0.00	\$196,474.14	\$196,474.14	\$0.00	\$196,474.14	(\$5,743.14)	103.01%	103.01%	116.71%
			DD	PENSION & INSURANCE RELATED EX	\$55,045.00	\$0.00	\$56,702.42	\$56,702.42	\$0.00	\$56,702.42	(\$1,657.42)	103.01%	103.01%	116.71%
			HH	CONSULTANT SVCS (TO DEPTS)	\$40,000.00	\$0.00	\$21,000.00	\$21,000.00	\$0.00	\$21,000.00	\$19,000.00	52.50%	52.50%	116.71%
			PP	STATE AID/POL SUB	\$871,341.00	\$0.00	\$474,548.82	\$474,548.82	\$0.00	\$474,548.82	\$396,792.18	54.46%	54.46%	116.71%
			Total:	Ombudsman	\$1,157,117.00	\$0.00	\$748,725.38	\$748,725.38	\$0.00	\$748,725.38	\$408,391.62	64.71%	64.71%	116.71%

BFY	Appropriation	Division	Obj Clas	Object Class Name	Obligation Ceiling	Accrued Expenses	Cash Expenses	Total Expenses	Encumbered	Committed	Uncommitted	% Spent	% Comtd	% BFY Passed
2015														
	10500001													
		3000		Racing Division										
			AA	REGULAR EMPLOYEE COMPENSATI	\$0.00	\$0.00	\$4,673.08	\$4,673.08	\$0.00	\$4,673.08	(\$4,673.08)	#Div/0!	#Div/0!	116.71%
			CC	SPECIAL EMPLOYEES	\$0.00	\$0.00	\$740.00	\$740.00	\$0.00	\$740.00	(\$740.00)	#Div/0!	#Div/0!	116.71%
			DD	PENSION & INSURANCE RELATED EX	\$0.00	\$0.00	\$1,520.59	\$1,520.59	\$0.00	\$1,520.59	(\$1,520.59)	#Div/0!	#Div/0!	116.71%
			Total:	Racing Division	\$0.00	\$0.00	\$6,933.67	\$6,933.67	\$0.00	\$6,933.67	(\$6,933.67)	#Div/0!	#Div/0!	116.71%
		5000		Investigations Enforcement										
			AA	REGULAR EMPLOYEE COMPENSATI	\$795,903.00	\$0.00	\$672,851.45	\$672,851.45	\$0.00	\$672,851.45	\$123,051.55	84.54%	84.54%	116.71%
			BB	REGULAR EMPLOYEE RELATED EXPE	\$14,000.00	\$0.00	\$13,543.98	\$13,543.98	\$0.00	\$13,543.98	\$456.02	96.74%	96.74%	116.71%
			CC	SPECIAL EMPLOYEES	\$76,812.00	\$0.00	\$93,795.00	\$93,795.00	\$0.00	\$93,795.00	(\$16,983.00)	122.11%	122.11%	116.71%
			DD	PENSION & INSURANCE RELATED EX	\$229,698.00	\$0.00	\$195,483.65	\$195,483.65	\$0.00	\$195,483.65	\$34,214.35	85.10%	85.10%	116.71%
			EE	ADMINISTRATIVE EXPENSES	\$77,000.00	\$0.00	\$336,193.85	\$336,193.85	\$23,901.81	\$360,095.66	(\$283,095.66)	436.62%	467.66%	116.71%
			HH	CONSULTANT SVCS (TO DEPTS)	\$593,658.00	\$0.00	\$528,570.72	\$528,570.72	\$53,870.26	\$582,440.98	\$11,217.02	89.04%	98.11%	116.71%
			JJ	OPERATIONAL SERVICES	\$1,910,166.00	\$0.00	\$1,675,444.33	\$1,675,444.33	\$51,450.06	\$1,726,894.39	\$183,271.61	87.71%	90.41%	116.71%
			UU	IT Non-Payroll Expenses	\$12,000.00	\$0.00	\$18,128.34	\$18,128.34	\$0.00	\$18,128.34	(\$6,128.34)	151.07%	151.07%	116.71%
			Total:	Investigations Enforcement	\$3,709,237.00	\$0.00	\$3,534,011.32	\$3,534,011.32	\$129,222.13	\$3,663,233.45	\$46,003.55	95.28%	98.76%	116.71%
		7000		Licensing										
			AA	REGULAR EMPLOYEE COMPENSATI	\$413,565.00	\$0.00	\$385,523.10	\$385,523.10	\$0.00	\$385,523.10	\$28,041.90	93.22%	93.22%	116.71%
			BB	REGULAR EMPLOYEE RELATED EXPE	\$2,000.00	\$0.00	\$443.96	\$443.96	\$0.00	\$443.96	\$1,556.04	22.20%	22.20%	116.71%
			DD	PENSION & INSURANCE RELATED EX	\$119,355.00	\$0.00	\$109,340.23	\$109,340.23	\$0.00	\$109,340.23	\$10,014.77	91.61%	91.61%	116.71%
			EE	ADMINISTRATIVE EXPENSES	\$21,900.00	\$0.00	\$47,396.54	\$47,396.54	\$160.75	\$47,557.29	(\$25,657.29)	216.42%	217.16%	116.71%
			HH	CONSULTANT SVCS (TO DEPTS)	\$20,250.00	\$0.00	\$20,000.00	\$20,000.00	\$0.00	\$20,000.00	\$250.00	98.77%	98.77%	116.71%
			JJ	OPERATIONAL SERVICES	\$26,000.00	\$0.00	\$14,803.22	\$14,803.22	\$10,072.99	\$24,876.21	\$1,123.79	56.94%	95.68%	116.71%
			KK	EQUIPMENT PURCHASE	\$34,000.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$34,000.00	0.00%	0.00%	116.71%
			Total:	Licensing	\$637,070.00	\$0.00	\$577,507.05	\$577,507.05	\$10,233.74	\$587,740.79	\$49,329.21	90.65%	92.26%	116.71%
Total:	10500001				\$24,660,056.00	\$1,626.40	\$19,373,460.01	\$19,360,086.41	\$1,633,688.91	\$20,993,775.32	\$3,666,280.68	78.51%	85.13%	116.71%
	10500002													
		3000		Racing Division										
			TT	LOANS AND SPECIAL PAYMENTS	\$743,988.00	\$1,535.47	\$1,486,883.23	\$1,488,418.70	\$45,833.83	\$1,534,252.53	(\$790,264.53)	200.06%	206.22%	116.71%
			Total:	Racing Division	\$743,988.00	\$1,535.47	\$1,486,883.23	\$1,488,418.70	\$45,833.83	\$1,534,252.53	(\$790,264.53)	200.06%	206.22%	116.71%
Total:	10500002				\$743,988.00	\$1,535.47	\$1,486,883.23	\$1,488,418.70	\$45,833.83	\$1,534,252.53	(\$790,264.53)	200.06%	206.22%	116.71%

BFY	Appropriation	Division	Obj Clas	Object Class Name	Obligation Ceiling	Accrued Expenses	Cash Expenses	Total Expenses	Encumbered	Committed	Uncommitted	% Spent	% Comtd	% BFY Passed
2015														
	10500003													
		1200		Office of the General Counsel										
			AA	REGULAR EMPLOYEE COMPENSATI	\$0.00	\$0.00	\$10,596.15	\$10,596.15	\$0.00	\$10,596.15	(\$10,596.15)	#Div/0!	#Div/0!	116.71%
			BB	REGULAR EMPLOYEE RELATED EXPE	\$0.00	\$0.00	\$62.01	\$62.01	\$0.00	\$62.01	(\$62.01)	#Div/0!	#Div/0!	116.71%
			DD	PENSION & INSURANCE RELATED EX	\$0.00	\$0.00	\$2,003.55	\$2,003.55	\$0.00	\$2,003.55	(\$2,003.55)	#Div/0!	#Div/0!	116.71%
			Total:	Office of the General Counsel	\$0.00	\$0.00	\$12,661.71	\$12,661.71	\$0.00	\$12,661.71	(\$12,661.71)	#Div/0!	#Div/0!	116.71%
		3000		Racing Division										
			AA	REGULAR EMPLOYEE COMPENSATI	\$615,691.00	\$0.00	\$583,447.14	\$583,447.14	\$0.00	\$583,447.14	\$32,243.86	94.76%	94.76%	116.71%
			BB	REGULAR EMPLOYEE RELATED EXPE	\$5,000.00	\$0.00	\$3,600.13	\$3,600.13	\$0.00	\$3,600.13	\$1,399.87	72.00%	72.00%	116.71%
			CC	SPECIAL EMPLOYEES	\$559,855.00	\$0.00	\$348,769.43	\$348,769.43	\$0.00	\$348,769.43	\$211,085.57	62.30%	62.30%	116.71%
			DD	PENSION & INSURANCE RELATED EX	\$136,908.00	\$0.00	\$171,337.42	\$171,337.42	\$0.00	\$171,337.42	(\$34,429.42)	125.15%	125.15%	116.71%
			EE	ADMINISTRATIVE EXPENSES	\$30,290.00	\$0.00	\$135,675.47	\$135,675.47	\$4,708.91	\$140,384.38	(\$110,094.38)	447.92%	463.47%	116.71%
			FF	FACILITY OPERATIONAL EXPENSES	\$1,000.00	\$0.00	\$348.48	\$348.48	\$1,148.00	\$1,496.48	(\$496.48)	34.85%	149.65%	116.71%
			HH	CONSULTANT SVCS (TO DEPTS)	\$120,000.00	\$0.00	\$32,191.00	\$32,191.00	\$10,309.00	\$42,500.00	\$77,500.00	26.83%	35.42%	116.71%
			JJ	OPERATIONAL SERVICES	\$244,400.00	\$21,516.00	\$152,021.21	\$173,537.21	\$22,942.23	\$196,479.44	\$47,920.56	71.01%	80.39%	116.71%
			LL	EQUIPMENT LEASE-MAINTAIN/REP	\$7,650.00	\$0.00	\$5,023.68	\$5,023.68	\$0.00	\$5,023.68	\$2,626.32	65.67%	65.67%	116.71%
			MM	PURCHASED CLIENT/PROGRAM SVC	\$165,000.00	\$0.00	\$82,104.71	\$82,104.71	\$17,895.29	\$100,000.00	\$65,000.00	49.76%	60.61%	116.71%
			NN	INFRASTRUCTURE:	\$1,000.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$1,000.00	0.00%	0.00%	116.71%
			UU	IT Non-Payroll Expenses	\$77,754.00	\$0.00	\$95,766.65	\$95,766.65	\$1,578.95	\$97,345.60	(\$19,591.60)	123.17%	125.20%	116.71%
			Total:	Racing Division	\$1,964,548.00	\$21,516.00	\$1,610,285.32	\$1,631,801.32	\$58,582.38	\$1,690,383.70	\$274,164.30	83.06%	86.04%	116.71%
	Total:	10500003			\$1,964,548.00	\$21,516.00	\$1,622,947.03	\$1,644,463.03	\$58,582.38	\$1,703,045.41	\$261,502.59	83.71%	86.69%	116.71%
	10500012													
		3000		RACING DIVISION										
			TT	LOANS AND SPECIAL PAYMENTS	\$0.00	\$0.00	\$117,600.00	\$117,600.00	\$0.00	\$117,600.00	(\$117,600.00)	#Div/0!	#Div/0!	116.71%
			Total:	RACING DIVISION	\$0.00	\$0.00	\$117,600.00	\$117,600.00	\$0.00	\$117,600.00	(\$117,600.00)	#Div/0!	#Div/0!	116.71%
	Total:	10500012			\$0.00	\$0.00	\$117,600.00	\$117,600.00	\$0.00	\$117,600.00	(\$117,600.00)	#Div/0!	#Div/0!	116.71%
	10500013													
		3000		Racing Division										
			TT	LOANS AND SPECIAL PAYMENTS	\$125,000.00	\$0.00	\$13,820.00	\$13,820.00	\$0.00	\$13,820.00	\$111,180.00	11.06%	11.06%	116.71%
			Total:	Racing Division	\$125,000.00	\$0.00	\$13,820.00	\$13,820.00	\$0.00	\$13,820.00	\$111,180.00	11.06%	11.06%	116.71%
	Total:	10500013			\$125,000.00	\$0.00	\$13,820.00	\$13,820.00	\$0.00	\$13,820.00	\$111,180.00	11.06%	11.06%	116.71%

BFY	Appropriation	Division	Obj Clas	Object Class Name	Obligation Ceiling	Accrued Expenses	Cash Expenses	Total Expenses	Encumbered	Committed	Uncommitted	% Spent	% Comtd	% BFY Passed
2015														
10500021														
		3000		Racing Division										
			TT	LOANS AND SPECIAL PAYMENTS	\$216,879.12	\$0.00	\$216,879.12	\$216,879.12	\$0.00	\$216,879.12	\$0.00	100.00%	100.00%	116.71%
		Total:		Racing Division	\$216,879.12	\$0.00	\$216,879.12	\$216,879.12	\$0.00	\$216,879.12	\$0.00	100.00%	100.00%	116.71%
Total:	10500021				\$216,879.12	\$0.00	\$216,879.12	\$216,879.12	\$0.00	\$216,879.12	\$0.00	100.00%	100.00%	116.71%
10500022														
		3000		Racing Division										
			HH	CONSULTANT SVCS (TO DEPTS)	\$1,500.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$1,500.00	0.00%	0.00%	116.71%
			TT	LOANS AND SPECIAL PAYMENTS	\$602,825.41	\$0.00	\$602,825.41	\$602,825.41	\$0.00	\$602,825.41	\$0.00	100.00%	100.00%	116.71%
		Total:		Racing Division	\$604,325.41	\$0.00	\$602,825.41	\$602,825.41	\$0.00	\$602,825.41	\$1,500.00	99.75%	99.75%	116.71%
Total:	10500022				\$604,325.41	\$0.00	\$602,825.41	\$602,825.41	\$0.00	\$602,825.41	\$1,500.00	99.75%	99.75%	116.71%
10500140														
		3000		Racing Division										
			PP	STATE AID/POL SUB	\$1,150,000.00	\$0.00	\$704,773.16	\$704,773.16	\$0.00	\$704,773.16	\$445,226.84	61.28%	61.28%	116.71%
		Total:		Racing Division	\$1,150,000.00	\$0.00	\$704,773.16	\$704,773.16	\$0.00	\$704,773.16	\$445,226.84	61.28%	61.28%	116.71%
Total:	10500140				\$1,150,000.00	\$0.00	\$704,773.16	\$704,773.16	\$0.00	\$704,773.16	\$445,226.84	61.28%	61.28%	116.71%

Wynn.[®]
EVERETT

Wynn Everett

QUARTERLY REPORT AS OF JUNE 30, 2015

Wynn Everett

PERMITTING

CERTIFICATE OF THE SECRETARY OF ENERGY AND ENVIRONMENTAL AFFAIRS
ON THE
SECOND SUPPLEMENTAL FINAL ENVIRONMENTAL IMPACT REPORT

PROJECT NAME : Wynn Everett
PROJECT MUNICIPALITY : Everett
PROJECT WATERSHED : Boston Harbor
EEA NUMBER : 15060
PROJECT PROPONENT : Wynn MA, LLC
DATE NOTICED IN MONITOR : July 22, 2015

As Secretary of Energy and Environmental Affairs, I hereby determine that the Second Supplemental Final Environmental Impact Report (SSFEIR) submitted on this project **adequately and properly complies** with the Massachusetts Environmental Policy Act (G. L. c. 30, ss. 61-62I) and with its implementing regulations (301 CMR 11.00). The SSFEIR is responsive to the Scope identified in the Certificate on the SFEIR which was limited to five issues. The Proponent adequately addressed these issues. Outstanding aspects of the project that require additional analysis can be addressed during local, State and federal permitting, review and approval processes. This finding of adequacy will initiate more detailed review of environmental and transportation issues by the permitting agencies. The subsequent review, permitting and approval processes will build on the foundations established during MEPA review and will provide additional, meaningful opportunities for public review and comment.

Permitting

MEPA

Secretary's Certificate on **August 28, 2015**

Findings:

- Orange line subsidy of \$7.4 million/15 years is an "unprecedented commitment"
- Enhanced MassDOT Section 61 Findings
- Establishment of a Regional Working Group led by MassDOT (Wynn to fund proportionate share)

Next Steps: **Section 61 Findings**

Chapter 91

Application submitted on **August 24, 2015**

Legal publication notice on **September 9, 2015**

Public comment period runs from **September 9 – October 8, 2015**

Permitting

Site Plan Review Application

Submitted to City of Everett on **May 11, 2015**

Hearing held on **June 22, 2015**

Hearing held on **August 24, 2015**

Hearing scheduled for **September 16, 2015**

Notice of Intent

Submitted to City of Everett Conservation Commission on **August 11, 2015**

Hearing held on **August 20, 2015**

Hearing scheduled for **September 10, 2015**

Wynn Everett

SITE REMEDIATION

Site Remediation

Nearly 2,000 Soil Samples

Sampling and borings onsite and in the Mystic River, and significant laboratory analysis

Release Abatement Measures (“RAM”) Plan

Has been filed with DEP for Phase 1 remediation

Development of Plans and Specifications

Bid documents finalized

Petition for Public Involvement Plan

Designated on April 28, 2015 and filed on August 12, 2015

Meeting Held

On Tuesday, June 2, 2015

Comment Periods

Extended from June 22, 2015 to July 13, 2015 (PIP) and July 22, 2015 (RAM Plan)

Remediation is Anticipated

Anticipated to start this fall and will take approximately 4 months

Wynn Everett

DESIGN

Design

Design and Engineering

Efforts have continued to **progress**

Site design progressing

Plans for Foundation and Parking Structure

Reduction in number of parking levels for the parking structure – should be ready for permit review this **fall**

Engineering

For **podium core** and **shell** has commenced and – schematic design issued in July 2015

Hotel Tower

Wynn's design team has completed the **schematic design** documents for the hotel tower and has started on design development and the engineering of the tower structural system

Wynn Everett

OFFSITE INFRASTRUCTURE

Offsite Infrastructure

RFP Process

For offsite infrastructure has **started**

Design Team

RFP issued **June 26, 2015** and selection is anticipated by end of **summer**

Sullivan Square Improvements

Design team is continuing to work on conceptual designs and will advance the design to 25% by end of **summer**

Wynn Everett

PROJECT SCHEDULE

Wynn Resorts in Everett Six Month Look Ahead Schedule (Sept 15 - Feb 16)

Updated August 31, 2015



Wynn Everett Master Schedule

Activity ID	Activity Name	Original Duration	Remaining Duration	Early Start	Early Finish	Actual Start	Actual Finish	Ph	2015												2016												
									J	J	A	A	A	A	S	S	S	S	O	O	O	O	N	N	N	N	D	D	D	D	J	J	J
Project Entitlement		255	206	20-Jul-15	06-May-16	13-Apr-15																											
Land Acquisition		106	147	20-Jul-15	15-Feb-16	01-May-15																											
A1940	Close on 128 Broadway, Everett, MA 02149	120	145	20-Jul-15	11-Feb-16	01-May-15																											
A2480	Execution of Easement Agreement with Gateway (DDRC)	80	35	20-Jul-15	07-Sep-15	01-May-15																											
A2470	Execution of Easement Agreement with MBTA	30	30	31-Aug-15	12-Oct-15																												
A1920	Close on 100 Broadway RT 99 Everett, MA 02149	60	60	19-Nov-15	15-Feb-16																												
Demolition		128	128	20-Jul-15	19-Jan-16	25-Jun-15																											
4 Charlton Place		128	128	20-Jul-15	19-Jan-16	25-Jun-15																											
A3090	A/E Response to RFP	8	8	20-Jul-15	29-Jul-15	25-Jun-15																											
A3170	Award A/E Contract	5	5	30-Jul-15	03-Aug-15																												
A3070	Environmental Investigation	20	20	06-Aug-15	05-Sep-15																												
A3100	Document Production	25	25	13-Aug-15	17-Sep-15																												
A3200	RFP for Demolition Contractor	5	5	18-Sep-15	24-Sep-15																												
A3220	Respond to Demo RFP	15	15	25-Sep-15	15-Oct-15																												
A3230	Award Demolition Contract	5	5	16-Oct-15	22-Oct-15																												
A3240	Demolish 4 Charlton Place	60	60	23-Oct-15	19-Jan-16																												
Demolish 38 - 48 Broadway		0	0																														
Demolish 128 Broadway		0	0																														
Regulatory Approvals		265	206	20-Jul-15	06-May-16	13-Apr-15																											
Environmental Permits		255	206	20-Jul-15	06-May-16	13-Apr-15																											
Federal Permits		255	206	20-Jul-15	06-May-16	13-Apr-15																											
Federal Aviation Administration (FAA)		114	114	11-Aug-15	21-Jan-16																												
FAA Air Navigation Determination (Building Height)		114	114	11-Aug-15	21-Jan-16																												
FAA Air Navigation Determination (Site Equipment Use)		0	0																														
US Army Corps of Engineers (USACE) - MASS Individual Permit (Section 404/10)		255	206	20-Jul-15	06-May-16	13-Apr-15																											
Navigational Dredging, Out Fall, Bulk Head, Shortline Work		185	136	20-Jul-15	29-Jan-16	13-Apr-15																											
Remedial Dredging (sediment removal)		201	201	27-Jul-15	06-May-16																												
US Environmental Protection Agency NPDES Permit (EPA)		11	11	13-Jan-16	27-Jan-16																												
State Permits		191	191	20-Jul-15	15-Apr-16	18-May-15																											
Executive Office of Energy Environmental Affairs (EOEEA)		79	79	20-Jul-15	06-Nov-15																												
Massachusetts Environmental Policy Act (MEPA)		28	28	20-Jul-15	26-Aug-15																												
MEPA - ENF for Remedial Dredging		79	79	20-Jul-15	06-Nov-15																												
MASS Office of Coastal Zone Management (CZM) - Federal Consistency Certification		124	124	05-Aug-15	29-Jan-16																												
Consistency Review Main Project		124	124	05-Aug-15	29-Jan-16																												
Consistency Review Sediment Dredging		36	36	02-Nov-15	21-Jan-16																												
MASS Department of Environmental Protection		191	191	20-Jul-15	15-Apr-16	18-May-15																											
Chapter 91 Main Project		138	138	20-Jul-15	02-Feb-16	25-Jun-15																											
Chapter 91 DDRC Harbor Walk		111	111	31-Aug-15	05-Feb-16																												
Chapter 91 Remedial Dredging		181	181	27-Jul-15	06-Apr-16																												
Water Quality Certificate 401 - Main Project		131	131	20-Jul-15	22-Jan-16	13-May-15																											
Water Quality Certificate 401 - Remedial Dredging		186	186	27-Jul-15	15-Apr-16																												
Local Permits		150	150	20-Jul-15	18-Feb-16	27-Jun-15																											
Everett Planning Board - Site Plan Review - Main Project		37	37	20-Jul-15	09-Sep-15	27-Jun-15																											
Everett Conservation Commission - Wetlands Notice of Intent (Landside Remediation Work)		0	0																														
Everett Conservation Commission - Wetlands Notice of Intent (Full Project)		40	40	05-Aug-15	30-Sep-15																												
Everett Conservation Commission - Wetlands Notice of Intent Side (Sediment & Barge Removal)		100	100	12-Aug-15	05-Jan-16																												
Boston Conservation Commission - Wetlands Notice of Intent (Sediment & Barge Removal)		97	97	03-Sep-15	20-Jan-16																												

█ Actual Work
 █ Critical Remaining Work
 ▶ Summary
█ Remaining Work
 ◆ Milestone

Wynn Everett Master Schedule

Activity ID	Activity Name	Original Duration	Remaining Duration	Early Start	Early Finish	Actual Start	Actual Finish	Pr	2015												2016											
									J	J	A	A	A	A	S	S	S	S	O	O	O	O	N	N	N	N	D	D	D	D	J	J
Everett Conservation Commission - Wetlands Notice of Intent (Harbor Walk / DCR Connector)		150	150	20-Jul-15	18-Feb-16				[Gantt bar from July 2015 to February 2016]																							
Owner's Insurance		0	0																													
Design		241	192	20-Jul-15	18-Apr-16	20-Apr-15			[Gantt bar from July 2015 to April 2016]																							
Property Survey		108	108	05-Sep-15	09-Feb-16				[Gantt bar from September 2015 to February 2016]																							
Hotel Tower		160	111	20-Jul-15	24-Dec-15	20-Apr-15			[Gantt bar from July 2015 to December 2015]																							
A2110	Draft Architectural MEP Design & Development 60%	59	6	20-Jul-15	27-Jul-15	20-Apr-15	/		[Gantt bar from July 2015 to July 2015]																							
A2120	Jacobs Internal QC	8	8	28-Jul-15	06-Aug-15		/		[Gantt bar from July 2015 to August 2015]																							
A2090	Architectural MEP Design & Development 60%	1	1	07-Aug-15	07-Aug-15		/		[Gantt bar from August 2015 to August 2015]																							
A2640	Draft Architectural Issue Core & Shell Pricing Set	35	35	10-Aug-15	28-Sep-15		/		[Gantt bar from August 2015 to September 2015]																							
A2100	All Discipline Coordination Work Shop	1	1	21-Aug-15	21-Aug-15		/		[Gantt bar from August 2015 to August 2015]																							
A2250	Interiors 60% Issue Pricing Set	24	24	24-Aug-15	25-Sep-15		/		[Gantt bar from August 2015 to September 2015]																							
A2780	Jacobs Internal QC	8	8	29-Sep-15	08-Oct-15		/		[Gantt bar from September 2015 to October 2015]																							
A2320	Architectural Issue Pricing Set	1	1	09-Oct-15	09-Oct-15		/		[Gantt bar from October 2015 to October 2015]																							
A2670	Draft 90% Issue / Full Permit	15	15	13-Oct-15	02-Nov-15		/		[Gantt bar from October 2015 to November 2015]																							
A2510	All Discipline Coordination Work Shop	1	1	23-Oct-15	23-Oct-15		/		[Gantt bar from October 2015 to October 2015]																							
A2650	Jacobs Internal QC	8	8	09-Nov-15	12-Nov-15		/		[Gantt bar from November 2015 to November 2015]																							
A2520	90% Issue / Full Permit Issue	1	1	13-Nov-15	13-Nov-15		/		[Gantt bar from November 2015 to November 2015]																							
A2880	Draft 100% Construction Documents including Permit Review Comments	18	18	16-Nov-15	11-Dec-15		/		[Gantt bar from November 2015 to December 2015]																							
A2860	Jacobs Internal QC	8	8	14-Dec-15	23-Dec-15		/		[Gantt bar from December 2015 to December 2015]																							
A3060	100% Construction Documents including Permit Review Comments	1	1	24-Dec-15	24-Dec-15		/		[Gantt bar from December 2015 to December 2015]																							
Gaming		157	167	20-Jul-15	29-Feb-16	15-Jul-15			[Gantt bar from July 2015 to February 2016]																							
A4070	Jacobs Internal QC	8	5	20-Jul-15	24-Jul-15	15-Jul-15	/		[Gantt bar from July 2015 to July 2015]																							
A4080	Architectural Schematic Design Issue	1	1	24-Jul-15	24-Jul-15		/		[Gantt bar from July 2015 to July 2015]																							
A4090	Interiors 30% Issue MEP Device Location	59	59	27-Jul-15	16-Oct-15		/		[Gantt bar from July 2015 to October 2015]																							
A4220	Draft Architectural MEP Design Development 90%	75	75	28-Jul-15	13-Nov-15		/		[Gantt bar from July 2015 to November 2015]																							
A4100	All Discipline Coordination Work Shop	1	1	30-Oct-15	30-Oct-15		/		[Gantt bar from October 2015 to October 2015]																							
A4230	Jacobs Internal QC	8	8	16-Nov-15	25-Nov-15		/		[Gantt bar from November 2015 to November 2015]																							
A4110	Architectural MEP Design & Development 60%	1	1	30-Nov-15	30-Nov-15		/		[Gantt bar from November 2015 to November 2015]																							
A4140	Draft Architectural Issue Pricing Set	64	64	01-Dec-15	29-Feb-16		/		[Gantt bar from December 2015 to February 2016]																							
A4120	All Discipline Coordination Work Shop	1	1	18-Dec-15	18-Dec-15		/		[Gantt bar from December 2015 to December 2015]																							
A4130	Interiors 60% Issue Pricing Set	24	24	21-Dec-15	22-Jan-16		/		[Gantt bar from December 2015 to January 2016]																							
Executive Spa		157	157	20-Jul-15	29-Feb-16	15-Jul-15			[Gantt bar from July 2015 to February 2016]																							
A4360	Jacobs Internal QC	8	5	20-Jul-15	24-Jul-15	15-Jul-15	/		[Gantt bar from July 2015 to July 2015]																							
A4370	Architectural Schematic Design Issue	1	1	24-Jul-15	24-Jul-15		/		[Gantt bar from July 2015 to July 2015]																							
A4380	Interiors 30% Issue MEP Device Location	59	59	27-Jul-15	16-Oct-15		/		[Gantt bar from July 2015 to October 2015]																							
A4490	Draft Architectural MEP Design & Development 60%	75	75	27-Jul-15	09-Nov-15		/		[Gantt bar from July 2015 to November 2015]																							
A4390	All Discipline Coordination Work Shop	1	1	30-Oct-15	30-Oct-15		/		[Gantt bar from October 2015 to October 2015]																							
A4630	Jacobs Internal QC	8	8	10-Nov-15	19-Nov-15		/		[Gantt bar from November 2015 to November 2015]																							
A4400	Architectural MEP Design & Development 60%	1	1	20-Nov-15	20-Nov-15		/		[Gantt bar from November 2015 to November 2015]																							
A4950	Draft Architectural Issue Pricing Set	68	68	23-Nov-15	29-Feb-16		/		[Gantt bar from November 2015 to February 2016]																							
A4410	All Discipline Coordination Work Shop	1	1	18-Dec-15	18-Dec-15		/		[Gantt bar from December 2015 to December 2015]																							
A4420	Interiors 60% Issue Pricing Set	24	24	21-Dec-15	22-Jan-16		/		[Gantt bar from December 2015 to January 2016]																							
Convention		158	141	20-Jul-15	05-Feb-16	15-Jun-15			[Gantt bar from July 2015 to February 2016]																							
A4520	Interiors 30% Issue MEP Device Location	58	34	20-Jul-15	04-Sep-15	15-Jun-15	/		[Gantt bar from July 2015 to September 2015]																							
A5540	Draft Architectural MEP Design & Development 60%	70	50	27-Jul-15	05-Oct-15	26-Jun-15	/		[Gantt bar from July 2015 to October 2015]																							
A4530	All Discipline Coordination Work Shop	1	1	18-Sep-15	18-Sep-15		/		[Gantt bar from September 2015 to September 2015]																							
A5050	Jacobs Internal QC	8	8	08-Oct-15	15-Oct-15		/		[Gantt bar from October 2015 to October 2015]																							
A4540	Architectural MEP Design & Development 60%	1	1	18-Oct-15	18-Oct-15		/		[Gantt bar from October 2015 to October 2015]																							
A5550	Draft Architectural Pricing Set	48	48	19-Oct-15	28-Dec-15		/		[Gantt bar from October 2015 to December 2015]																							
A4560	All Discipline Coordination Work Shop	1	1	08-Nov-15	08-Nov-15		/		[Gantt bar from November 2015 to November 2015]																							
A4560	Interiors 60% Issue Pricing Set	23	23	09-Nov-15	11-Dec-15		/		[Gantt bar from November 2015 to December 2015]																							

█ Actual Work
 █ Critical Remaining Work
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 Remaining Work
 ◆ Milestone

Wynn Everett Master Schedule

Activity ID	Activity Name	Original Duration	Remaining Duration	Early Start	Early Finish	Actual Start	Actual Finish	Pr	2015												2016												
									J	J	A	A	A	A	S	S	S	O	O	O	N	N	N	N	D	D	D	D	J	J	J	F	F
On-site Enabling & Infrastructure		134	134	20-Jul-15	27-Jan-16																												
A2130	Design Development Civil (Horz. Vert. Control / Site Plans / Site Utilities / SWPPP)	40	40	20-Jul-15	14-Sep-15																												
A2140	Grading & Drainage Permit Documents	5	5	20-Jul-15	24-Jul-15																												
A2010	Permit Documents Civil	30	30	15-Sep-15	26-Oct-15																												
A2020	Construction Documents Civil	15	15	27-Oct-15	16-Nov-15																												
A2150	Coordinated Civil Documents with Building Services	15	15	07-Jan-16	27-Jan-16																												
Landscape & Hardscape		101	84	20-Jul-15	13-Nov-15	19-Jun-15																											
A7900	Design Development	63	44	20-Jul-15	18-Sep-15	19-Jun-15																											
A7910	Construction Documents	40	40	21-Sep-15	13-Nov-15																												
Marine		80	80	12-Aug-15	04-Dec-15																												
A2740	30% Civil Marine Work - Basis is NOI Documents	0	0	12-Aug-15	12-Aug-15																												
A2630	80% Marine Civil Work	20	20	12-Aug-15	09-Sep-15																												
A2660	All Discipline Coordination @ 60%	10	10	10-Sep-15	23-Sep-15																												
A2640	90% Marine Civil Work	20	20	24-Sep-15	21-Oct-15																												
A3040	All Discipline Coordination @ 90%	10	10	22-Oct-15	04-Nov-15																												
A2950	100% Marine Civil Work	20	20	06-Nov-15	04-Dec-15																												
Harbor Walk		3	3	20-Jul-15	22-Jul-15																												
A3600	Connecting Gateway	3	3	20-Jul-15	22-Jul-15																												
Tenant Retail		0	0																														
Off Site Infrastructure Projects		195	147	20-Jul-15	15-Feb-16	13-Apr-15																											
Procure Design & Engineering Firm		85	37	20-Jul-15	09-Sep-15	13-Apr-15																											
A5210	Design & Engineering RFP	35	3	20-Jul-15	22-Jul-15	13-Apr-15																											
A5220	Design & Engineering RFP Response	15	15	23-Jul-15	12-Aug-15																												
A5230	Design & Engineering RFP Award	19	19	13-Aug-15	09-Sep-15																												
Lower Broadway / Allford Street		100	100	10-Sep-15	01-Feb-16																												
A5240	Survey	25	25	10-Sep-15	14-Oct-15																												
A5250	Pre-Mtg and Concept Design Report	30	30	24-Sep-15	04-Nov-15																												
A5270	Meet with PIC Entities for Boston	20	20	15-Oct-15	11-Nov-15																												
A5260	25% Design	20	20	22-Oct-15	18-Nov-15																												
A5280	Meet with MWRA re: BM Applicability	5	5	19-Nov-15	25-Nov-15																												
A5290	Review 25% Design (Everett)	10	10	19-Nov-15	04-Dec-15																												
A5300	MADOT Review (FHA Review by MADOT)	30	30	19-Nov-15	04-Jan-16																												
A5310	Boston Review (BDT)	30	30	19-Nov-15	04-Jan-16																												
A5320	75% Design Package	30	30	21-Dec-15	01-Feb-16																												
Sweetser Circle Everett		105	105	10-Sep-15	08-Feb-16																												
A5340	Survey	30	30	10-Sep-15	21-Oct-15																												
A5350	Preliminary Design Package	40	40	10-Sep-15	04-Nov-15																												
A5360	MADOT PD Review Preliminary Design Package	30	30	05-Nov-15	18-Dec-15																												
A5370	Everett Review Preliminary Design Package	10	10	05-Nov-15	18-Nov-15																												
A5380	DCR PD Review Preliminary Design Package	30	30	05-Nov-15	18-Dec-15																												
A5390	Final Highway Design	25	25	07-Dec-15	11-Jan-16																												
A5400	Everett Review Final Highway Design	10	10	12-Jan-16	25-Jan-16																												
A5410	MADOT / FHA Review Final Highway Design	20	20	12-Jan-16	08-Feb-16																												
A5420	DCR PD Review Final Highway Design	20	20	12-Jan-16	08-Feb-16																												
Santilli Circle Everett		105	105	10-Sep-15	08-Feb-16																												
A5440	Survey	30	30	10-Sep-15	21-Oct-15																												
A5450	Preliminary Design Package	40	40	10-Sep-15	04-Nov-15																												
A5460	Permitting NOI for Everett Conservation Commission	80	60	08-Oct-15	04-Jan-16																												
A5470	Everett Review Preliminary Design Package	10	10	05-Nov-15	18-Nov-15																												
A5480	MADOT / FHA Review Preliminary Design Package	30	30	05-Nov-15	18-Dec-15																												
A5490	DCR Review Preliminary Design Package	30	30	05-Nov-15	18-Dec-15																												

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Wynn Everett Master Schedule

Activity ID	Activity Name	Original Duration	Remaining Duration	Early Start	Early Finish	Actual Start	Actual Finish	Pr	2015												2016									
									J	J	A	A	A	A	S	S	S	S	O	O	O	T	N	N	N	N	D	D	D	D
A2410	National Grid Schematic Design	32	32	03-Aug-15	16-Sep-15			/	[Bar chart showing duration from Aug to Sep 2015]																					
A3020	National Grid execute Gateway Utility Easement	20	20	17-Sep-15	14-Oct-15			/	[Bar chart showing duration from Sep to Oct 2015]																					
A2350	National Grid Complete Engineered Documents	600	600	15-Oct-15	05-Feb-16			/	[Bar chart showing duration from Oct 2015 to Feb 2016]																					
Verizon / Gateway Phone Line Relocation									183	166	20-Jul-15	11-Mar-16	20-Jun-15																	
A2420	Verizon Agreement / Payment of Fees	45	45	20-Jul-15	21-Sep-15	20-Jun-15		/	[Bar chart showing duration from Jul to Sep 2015]																					
A2450	Verizon Schematic Design	40	40	22-Sep-15	16-Nov-15			/	[Bar chart showing duration from Sep to Nov 2015]																					
A2460	Verizon Complete Engineered Drawings	40	40	22-Sep-15	16-Nov-15			/	[Bar chart showing duration from Sep to Nov 2015]																					
A2430	Verizon Trade Procurement	20	20	17-Nov-15	18-Dec-15			/	[Bar chart showing duration from Nov to Dec 2015]																					
A3030	Gateway Approval of Design	10	10	17-Nov-15	02-Dec-15			/	[Bar chart showing duration from Nov to Dec 2015]																					
A2440	Verizon Complete Relocation	40	40	18-Jan-16	11-Mar-16			/	[Bar chart showing duration from Jan to Mar 2016]																					
National Grid Gas Line Relocation									133	133	20-Jul-15	26-Jan-16																		
A2330	National Grid Agreement / Payment of Fees	43	43	20-Jul-15	17-Sep-15			/	[Bar chart showing duration from Jul to Sep 2015]																					
A2400	National Grid Schematic Gas Line Design	40	40	18-Sep-15	12-Nov-15			/	[Bar chart showing duration from Sep to Nov 2015]																					
A2360	National Grid Site Investigation	50	50	13-Nov-15	26-Jan-16			/	[Bar chart showing duration from Nov 2015 to Jan 2016]																					
Gateway Water Relocation									60	60	15-Sep-15	21-Jan-16																		
A6460	Schematic Design	10	10	15-Sep-15	28-Sep-15			/	[Bar chart showing duration from Sep 2015]																					
A6470	DCR - Gateway approval of Schematic Design	5	5	29-Sep-15	05-Oct-15			/	[Bar chart showing duration from Sep to Oct 2015]																					
A6480	National Grid approval of Schematic Design	5	5	29-Sep-15	05-Oct-15			/	[Bar chart showing duration from Sep to Oct 2015]																					
A6490	Design Development 90%	5	5	05-Oct-15	12-Oct-15			/	[Bar chart showing duration from Oct 2015]																					
A6500	Create Water Model	20	20	06-Oct-15	02-Nov-15			/	[Bar chart showing duration from Oct to Nov 2015]																					
A6520	Submit for Gateway Approval	10	10	13-Oct-15	23-Oct-15			/	[Bar chart showing duration from Oct 2015]																					
A6530	Submit for MBTA Approval	10	10	13-Oct-15	23-Oct-15			/	[Bar chart showing duration from Oct 2015]																					
A6540	Submit for National Grid Approval	10	10	13-Oct-15	23-Oct-15			/	[Bar chart showing duration from Oct 2015]																					
A6510	Submit for City Approval	20	20	03-Nov-15	02-Dec-15			/	[Bar chart showing duration from Nov to Dec 2015]																					
A6550	Complete Construction Documents	30	30	03-Dec-15	14-Jan-16			/	[Bar chart showing duration from Dec 2015 to Jan 2016]																					
A6560	Trade Procurement	5	5	15-Jan-16	21-Jan-16			/	[Bar chart showing duration from Jan 2016]																					
Service Road Construction									0	0																				
Wynn Everett Construction									218	143	20-Jul-15	09-Feb-16	20-Mar-15																	
Wynn Everett Construction Permits									111	111	31-Aug-15	05-Feb-16																		
Hotel / Parking Structure / Site / Podium Core & Shell									111	111	31-Aug-15	05-Feb-16																		
A5630	Submit Foundation / Excavation & Grading Permit	0	0	31-Aug-15	31-Aug-15			/	[Milestone]																					
A5640	Everett Review Foundation / Excavation & Grading Permit	20	20	31-Aug-15	25-Sep-15			/	[Bar chart showing duration from Aug to Sep 2015]																					
A5750	Submit Site Utilities & Site Improvements	0	0	27-Oct-15	27-Oct-15			/	[Milestone]																					
A5760	Everett Review Site Utilities & Site Improvements	20	20	27-Oct-15	23-Nov-15			/	[Bar chart showing duration from Oct to Nov 2015]																					
A5660	Submit Hotel Tower Full Building Permit	0	0	16-Nov-15	16-Nov-15			/	[Milestone]																					
A5670	Everett Review Hotel Tower Full Building Permit	20	20	16-Nov-15	15-Dec-15			/	[Bar chart showing duration from Nov to Dec 2015]																					
A5690	Submit Parking Structure Full Permit	0	0	28-Dec-15	28-Dec-15			/	[Milestone]																					
A5700	Everett Review Parking Structure Full Permit	20	20	28-Dec-15	22-Jan-16			/	[Bar chart showing duration from Dec 2015 to Jan 2016]																					
A6170	Submit Convention Core & Shell Permit	0	0	11-Jan-16	11-Jan-16			/	[Milestone]																					
A6180	Submit Central Plant Core & Shell Permit	0	0	11-Jan-16	11-Jan-16			/	[Milestone]																					
A6220	Everett Review Convention Core & Shell Permit	20	20	11-Jan-16	05-Feb-16			/	[Bar chart showing duration from Jan to Feb 2016]																					
A6230	Everett Review Central Plant Core & Shell Permit	20	20	11-Jan-16	05-Feb-16			/	[Bar chart showing duration from Jan to Feb 2016]																					
Podium Building Interior Systems									0	0																				
Construction Management Procurement									218	143	20-Jul-15	09-Feb-16	20-Mar-15																	
A3110	Earth Retention RFI	5	2	20-Jul-15	21-Jul-15	20-Mar-15		/	[Bar chart showing duration from Jul 2015]																					
A3120	Create Request for Proposal	11	9	16-Nov-15	30-Nov-15	30-Mar-15		/	[Bar chart showing duration from Nov 2015]																					
A3190	Issue CM Request for Proposal	0	0		30-Nov-15			/	[Milestone]																					
A3130	Response to RFP	20	20	01-Dec-15	29-Dec-15			/	[Bar chart showing duration from Dec 2015]																					
A3140	Interviews	2	2	30-Dec-15	31-Dec-15			/	[Bar chart showing duration from Dec 2015]																					
A3150	Award / Letter of Intent	8	8	01-Jan-16	12-Jan-16			/	[Bar chart showing duration from Jan 2016]																					
A3160	Contract	20	20	13-Jan-16	09-Feb-16			/	[Bar chart showing duration from Jan to Feb 2016]																					

█ Actual Work
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Wynn Everett

PROJECT RESOURCES / DIVERSITY

Contracts Awarded to Minority, Women and Veteran Business Enterprises for Design Phase

MBE

5 contracts: **\$2,605,749.00**

% of total contracts: **5.3%**

Goal: **7.9%**

WBE

2 contracts: **\$619,500.00**

% of total contracts: **1.3%**

Goal: **10.0%**

VBE

0 contracts

% of total contracts: **0%**

Goal: **1.0%**

Project Resources and Diversity

Working Actively with Local Groups

To identify **M/W/VBE consultants** and **contractors** for near-term design and construction work

Workforce and Contractor / Consultant

Diversity goals included in all construction RFPs

Contractors Required to Submit

Weekly **workforce diversity reports** and monthly **M/W/VBE subcontractor reports**

Wynn Everett

COMMUNITY EVENTS AND OUTREACH

Events

Charlestown Working Group – Environment

Community meeting on April 6, 2015, Charlestown

Everett Works – Building Trades Event

Job Fair (Construction) on April 8, 2015, Everett

Hispanic American Institute Breakfast

Diverse business community meeting on April 24, 2015, Boston

Construction Career Fair

Job Fair (Construction) on May 9, 2015, Everett

Hiring for Heroes – Fenway Park

Job Fair on May 20, 2015, Boston

Mattapan Job Fair

Job Fair on May 26, 2015, Mattapan (Boston)

Events

GNEMSDC & Hispanic Chamber Event

Diverse business community meeting on June 11, 2015, Boston

Women's Veterans Conference

Diverse business community meeting on June 13, 2015, Marlborough

Somerville Chamber of Commerce

Community meeting on June 18, 2015, Somerville

Mass Minority Contractors Association

Diverse business community meeting on June 23, 2015, Dorchester (Boston)

Diverse / Local Vendor Networking

Diverse business community meeting on June 26, 2015, Boston

Wynn.[®]
EVERETT

Wynn Resort in Everett

Monitoring of Project Construction and Licensee Requirements 205 CMR 135

Quarterly Report Massachusetts Gaming Commission as of June 30, 2015



Monitoring of Project Construction and Licensee Requirements

Quarterly Report as of June 30, 2015

1.0 Project at a Glance

The Wynn Resort in Everett (the “Project”) is an approximately \$1.7 billion luxury resort that will transform a blighted section of the City of Everett, Massachusetts adjacent to the Mystic River into a world-class destination. The Project will contribute hundreds of millions of dollars, including tens of millions of dollars in infrastructure contributions to the City of Everett, the region, and the Commonwealth of Massachusetts. The Project will be constructed on the contaminated site of a former chemical manufacturing plant totaling approximately 33.9 acres (the “Project Site”).



The Project will be comprised of a luxury hotel with 629 rooms, a gaming area, retail space, food and beverage outlets, convention and meeting space, a spa and gym, a parking garage, and other complementary amenities. The Project will also include extensive landscape and open space amenities including a public gathering area with an outdoor park-like open space, a pavilion, waterfront features, a public harborwalk, and water transportation docking facilities reconnecting the City of Everett to the Mystic River and Boston Harbor for the first time in generations.

The Project will also include off-site improvements including extensive transportation improvements and a multiuse path from the Project's harborwalk to the existing paths at the Massachusetts Department of Conservation and Recreation ("DCR") Gateway Park. The Project will be developed in a single phase as soon as necessary approvals are received.

Wynn MA, LLC ("Wynn") received a conditional Category 1 gaming license for Region A (the "Gaming License") in November 2014. Since receiving the conditional Gaming License, Wynn has made significant progress on community outreach, project entitlements, permitting, land acquisition and the design of the Project.

Wynn is currently preparing for the remediation of the contaminated soils on the Project Site and has completed all pre-characterization work. Wynn will be ready to solicit contractor proposals to execute this work in August 2015, with selection anticipated in September 2015 and, pending any required approvals, anticipates that this work will start this fall and take about 4 months to complete.

Wynn is diligently working to review the remaining three principal areas of study that were outlined in the Certificate of the Secretary of Energy and Environmental Affairs on the Supplemental Final Environmental Impact Report ("SFEIR") dated April 3, 2015 (the "Secretary's Certificate") in order to obtain final approval for the Project in accordance with the Massachusetts Environmental Policy Act ("MEPA"). Following the receipt of the Secretary's Certificate, Wynn has had productive meetings with Massachusetts Department of Transportation ("MassDOT") and MEPA and is fully engaged in drafting its Second Supplemental Final Environmental Impact Report ("SSFEIR").

On June 1, 2015, MassDOT convened an initial meeting for the purpose of developing a planning process for the long-term improvements for the Rutherford Avenue corridor. This meeting was attended by representatives from MassDOT, MEPA, Energy and Environmental Affairs, MGC, City of Everett, City of Somerville, and Wynn. A number of productive suggestions were made during the meeting, including the use of a third-party facilitator to further the planning process and reconcile the different data sets relative to the intersection.

Wynn anticipates filing its SSFEIR on July 15, 2015. Based on a July 15, 2015 filing date, the notice of the SSFEIR will appear in the Environmental Monitor on July 22, 2015, the comment period will run through August 21, 2015, and a decision will be rendered on August 28, 2015.

2.0 Cost of Construction and Capitalization of Gaming Licensee

Pursuant to 205 CMR 135.02(5)(a) and (b), please see Appendix 1 for a sworn certification regarding (a) the total estimated cost of construction of the Project and related infrastructure improvements and (b) the capitalization of the Wynn.

3.0 Design and Construction Contracts

Pursuant to 205 CMR 135.02(5)(c), please see Appendix 2 for a list of all design and construction contracts executed for the quarter ending June 30, 2015 to design and construct the gaming establishment and related infrastructure improvements.

4.0 Progress of Construction

Pursuant to 205 CMR 135.02(5)(d), the following is a status report regarding the progress of the construction of the Project.

4.1 Permitting

Environmental permitting activity continues at an aggressive pace, with significant effort focused on responding to the scope for a SSFEIR from MEPA, filing for Site Plan Approval from the City of Everett Planning Board, filing a Notice of Intent for the main portion of the Project with the City of Everett Conservation Commission, and filing a Chapter 91 application with the Massachusetts Department of Environmental Protection (“MassDEP”). The purpose of these technical filings is to ensure that input from regulators, local officials, and stakeholders is understood, analyzed, and incorporated. Significant field analysis has been done to properly understand the Project Site, including additional traffic analyses, nearly 2,000 borings in anticipation of the remediation of the Project Site, wetlands delineation, vegetation classifications, and various other data gathering activities on and off Project Site.

Pursuant to the terms of the Secretary’s Certificate on Wynn’s SFEIR, the Secretary of Energy and Environmental Affairs has required Wynn to file a SSFEIR with respect to the following limited scope items:

1. MBTA land transfer;
2. Impacts to MBTA operations and transit;
3. Traffic and Transportation (limited to establishing a process for integrating the City of Boston's long-term plans for Sullivan Square and Rutherford Avenue and the impacts of casino-related traffic and additional information and clarification of modeling development to address concerns identified by municipalities);
4. Mitigation and Section 61 findings; and
5. Direct responses to comments to the extent that they are within MEPA jurisdiction.

Wynn is diligently working to respond to foregoing scope items in order to obtain final approval for the Project in accordance with MEPA. Wynn has had productive meetings with MassDOT, MEPA, DCR, the City of Everett, and others to advance those issues. Wynn will file its SSFEIR on July 15, 2015. Notice of the SSFEIR will appear in the Environmental Monitor on July 22, 2015, the comment period will run through August 21, 2015, and a decision will be rendered on August 28, 2015.

The Site Plan Review application for the City of Everett Planning Board was filed on May 11, 2015. A hearing date has been set for July 13, 2015. The next Notice of Intent for the main part of the Project is in draft form and will be filed in August. The Chapter 91 application is in final draft form and will be filed, as required, at the conclusion of the SSFEIR process.

Pursuant to 205 CMR 135.02(6), please see [Appendix 3](#) for an updated permits chart and all documents and information listed in 205 CMR 120.01: *Permitting Requirements*.

4.2 Site Remediation

Wynn has completed the field investigation related to the remediation including nearly 2,000 landside borings, sampling and borings in the river, and significant laboratory analysis of the samples. The Release Abatement Measures ("RAM") plan for the landside remediation (known as Phase 1) has been drafted and submitted to the DEP.

On April 8, 2015, Wynn, received a petition from residents of the City of Everett requesting that the disposal site be designated as a Public Involvement Plan ("PIP") site in accordance with Massachusetts General Laws (MGL) c. 21E §14(a). This law requires that, upon receiving such a petition, a plan for involving the public in decisions regarding response actions must be prepared and a public meeting held to present the proposed plan. The disposal site was designated as a PIP site on April 28, 2015. The PIP process will be used to educate the public on the remediation process and provide a forum for addressing any

comments. The PIP process will continue through the completion of the remediation of the site.

Wynn and GZA GeoEnvironmental, Inc., the Licensed Site Professional (“LSP”) for the site, presented the draft PIP plan at a public meeting on June 2, 2015 at Everett City Hall. In addition, the draft RAM plan was also presented at the meeting. The comment period for the PIP plan was scheduled to end on June 22, 2015, but was extended by Wynn at the request of the petitioners for an additional 21 days to July 13, 2015. In addition, the comment period for the draft RAM plan was extended an additional 30 days to July 22, 2015.

4.3 Offsite Infrastructure

The Secretary’s Certificate on Wynn’s SFEIR did not require Wynn to conduct significant additional analysis of its proposed offsite traffic mitigation measures thereby indicating that Wynn’s robust program of offsite work is deemed as adequately mitigating any impacts of the Project. In light of this positive response, a process is underway to select a design and permitting team to deliver the offsite roadway and transit station improvements. An RFP was issued on June 26, 2015 and the selection of a design team is anticipated by the end of the summer. Once selected, that team will immediately start with site surveys and concept design.

On a separate track, Wynn’s design team for the Sullivan Square improvements has been working since last year on conceptual designs and will continue to advance the design to 25%.

All offsite improvements are envisioned to be completed and operable prior to the opening of the Project.

4.4 Design

The design and engineering of the Project continues to progress. Wynn anticipates having the plans for the foundation of the parking structure ready for permit review this fall. Wynn is considering a reduction in the number of parking levels for the parking structure. Any reduction will be set forth in the SSFEIR. The full project documents for the parking structure are scheduled to be complete by the end of 2015.

The conceptual design is progressing in many areas of the podium and Wynn started the engineering for the podium core and shell in May 2015. Wynn anticipates issuing the schematic design package in July 2015. The majority of the podium is situated on the parking structure below and therefore the foundations for the podium are part of the parking structure package.

The hotel tower consists of 629 guestrooms on 21 floors making up approximately 724,500 square feet. The design team has completed schematic design documents and has started on design development and the engineering of the tower foundation system.

4.5 Site Preparation

Plans are being prepared for general site clean-up, fencing and signage. This site preparation work is anticipated to start this fall.

5.0 Project Schedule

5.1 Six Month Look Ahead

The 6-month look ahead schedule is attached hereto as Appendix 4.

5.2 Project Master Schedule

The development of the Master Schedule will track with the environmental permitting and be established once the Project has completed the MEPA process.

6.0 Project Resources/Diversity

Pursuant to 205 CMR 135.02(5)(f), please see Appendix 5 for a report describing the number of contracts, total dollars amounts contracted with and actually paid to minority business enterprises, women business enterprises and veteran business enterprises for design and construction of the Project and related infrastructure, and the total number and value of all subcontracts awarded to a minority, women and veteran owned business, and a comparison of these reports with the goals established by Wynn as approved by the Massachusetts Gaming Commission.

Appendix 1

Cost of Construction and Capitalization

As of June 30, 2015

Reference 205 CMR 135.02(5)(a) and (b)

Please see attached letter.



RESORTS DEVELOPMENT

And September 1, 2015

Massachusetts Gaming Commission
101 Federal St., 23rd Floor
Boston, MA 02110

Dear Commissioners:

In accordance with 205 CMR 135.02(5)(a), please see below for the total estimated cost of construction of the Project and related infrastructure improvements and the costs incurred as of June 30, 2015, calculated pursuant to 205 CMR 122.03: *Costs Included in the Calculation of Capital Investment*, and separately identifying detailed costs for design, land acquisition, site preparation and construction and off-site improvements:

(US\$ thousands)

Component	Cost Incurred as of June 30, 2015	Estimated Remaining Cost	Total Estimated Cost
Construction / on-site development	\$ -	\$ 1,063,043	\$ 1,063,043
Design and engineering	8,543	88,255	\$ 96,798
Site preparation	3,350	99,876	\$ 103,225
Off-Site Improvements	503	44,751	45,254
Land acquisition	39,465	57,346	96,811
Pre-opening	12,665	75,051	87,716
Owner FF&E	-	126,167	126,167
Total	\$ 64,526	\$ 1,554,489	\$ 1,619,015

In addition, in accordance with 205 CMR 135.02(5)(b), I direct you to the financial statements of Wynn Resorts, Limited (NASDAQ: WYNN), the parent of Wynn MA, LLC (the "Licensee"), including Wynn Resorts' Annual Report on Form 10-K for the year ended December 31, 2014, filed with the Securities and Exchange Commission (the "SEC") on March 2, 2015, and Wynn Resorts' Quarterly Report on Form 10-Q for the quarter ended June 30, 2015, filed with the SEC on August 7, 2015, which are available at www.sec.gov. As reflected in these financial statements, Licensee has sufficient financial resources in order to meet all expected financial obligations relating to the completion of the Project and related infrastructure improvements.

I, Stephen Cootey, hereby certify, to my knowledge and in my capacity as Chief Financial Officer of Wynn Resorts, Limited, as to the material veracity of the foregoing.

Sincerely,

Stephen Cootey
Chief Financial Officer

Appendix 2

Design and Construction Contracts

As of June 30, 2015

Reference 205 CMR 135.02(5)(c)

Vendor/Contractor	Date	Services	MGC Status
Arup USA, Inc.	12/10/14	Fire Protection Consulting	NGV102
Christopher Gordon		Project Management	NGV226
Eslick Design Associates	05/22/15	Design Consultant - Signage	NGV383
Fort Point Associates, Inc.	12/30/14	Planning and Environmental Consulting	NGV075
Gilbane Building Company	01/24/14	Preconstruction Consulting Services	NGV035
GZA GeoEnvironmental, Inc.	11/12/14	Geotechnical and Environmental Services	NGV013
Hirsch Bedner Associates dba HBA/Hirsch Bedner Associates	02/25/15	Design Consultant – Hi-Rise Interiors	NGV133
	05/22/15	Design Consultant – Public Areas	NGV133
	05/22/15	Design Consultant – F&B	NGV133
	05/22/15	Design Consultant – Public Areas	NGV133
	05/22/15	Design Consultant – Buffet	NGV133
	05/22/15	Design Consultant – Public Restrooms	NGV133
Howard/Stein-Hudson Associates, Inc.	12/30/14	Traffic Engineering	NGV079
Harry Feldman, Inc., dba Feldman Land Surveyors	02/06/15	Surveying	NGV071
JBA Consulting Engineers	10/08/13	Mechanical Engineers	Subcontract
Jacobs Consultants Inc.	12/04/14	Executive Architect	NGV181
Lifescapes International, Inc.	02/03/15	Landscape Architect	NGV151
Halifax Security Inc. dba M. Malia & Associates	01/23/15	Security and Surveillance Consulting	NGV123
Michael Hong Architects, Inc.	12/11/14	Architectural Design Services	NGV206
Vanasse & Associates, Inc.	02/06/15	Supplemental Final Environmental Impact Report - Transportation	NGV066
Vicente Wolf Associates	05/22/15	Design Consultant – F&B	NGV283

Appendix 3

Permits
As of June 30, 2015

Reference 205 CMR 135.02(6)

Agency Governing Legal Authority (Statute/Regulation/Ordinance)	Permit, Review, or Approval	Date Application Submitted or Estimated Anticipated Application Date	Maximum Agency Decision Time Maximum Effective Period (if provided in applicable statute, regulation or ordinance)
Federal			
Federal Aviation Administration (FAA) 49 U.S.C. Subtitle VII, Aviation Programs, Part A and B; 14 CFR 77, Subpart D; Order JO 7400.2J, Procedures for Handling Airspace Matters, Ch. 7 Determinations	Determination Regarding Air Navigation	Building: August 2015 Cranes: January 2016	Determination is effective for 18 months and may apply for one 18-month renewal.
U.S. Army Corps of Engineers (ACOE) Section 10 of Federal Rivers and Harbors Act; 33 USC s. 403; 33 CFR Parts 322, 325	Work in Navigable Waters (Section 10) Permit	Project: July 2015	No fixed maximum decision time. For individual permits, ACOE will be guided by the target schedule of decision within 60 days of receiving completed application, subject to receipt of any additional information needed for decision and processes required by other state and federal laws (such as CZM Act) to precede decision.
U.S. Army Corps of Engineers (ACOE) Section 404 of Federal Clean Water Act; 33 USC s. 1344; 33 CFR Parts 323, 325	Clean Water Act (Section 404) Individual Permit	Project: July 2015 Remediation: July 2015	Individual permits for a permanent structure or activity typically do not expire, but may specify when the work must start - usually within 1 year of issuance.
U.S. Army Corps of Engineers (ACOE) Massachusetts General Permit issued January 10, 21 2010, modified November 13, 2012; pursuant to 33 CFR Part 330	Massachusetts General Permit (GP) Category 2	N/A	Projects authorized under the current GP, which expires on January 20, 2015, that are under construction or under contract have until January 20, 2016 to complete the activity under the terms and conditions of this GP.

Agency Governing Legal Authority (Statute/Regulation/Ordinance)	Permit, Review, or Approval	Date Application Submitted or Estimated Anticipated Application Date	Maximum Agency Decision Time Maximum Effective Period (if provided in applicable statute, regulation or ordinance)
U.S. Environmental Protection Agency (EPA) Federal Clean Water Act Section 402(p); 33 USC s. 1342(p); 40 CFR 122.26; NPDES Construction General Permit, Effective February 16, 2012	National Pollutant Discharge Elimination System (NPDES) Construction General Permit (CGP) NOI (for stormwater management)	On-site: July 2015 Off-site: June 2016	Decision time for CGP and RGP: effective 14 days after NOI submittal to and acknowledged by EPA. When the CGP expires on February 16, 2017, those activities covered by the CGP will likely have to file a NOI under the new CGP.
U.S. Environmental Protection Agency (EPA) Federal Clean Water Act Section 402(a), 33 USC s. 1342(a); 40 CFR 122.28; 314 CMR 4.00; NPDES Remediation General Permit, NPDES Permit No. MAG910000, Effective September 10, 2010	NPDES Remediation General Permit (RGP) (for construction dewatering)	TBD	When the RGP expires on September 10, 2015, those activities covered by the RGP will likely have to file a NOI under the new RGP.
State			
Executive Office of Energy and Environmental Affairs Massachusetts Environmental Policy Act; MGL c. 30 ss. 61-62I; 301 CMR 11.00	Massachusetts Environmental Policy Act (MEPA) Review	<u>Project:</u> Certificate on EENF received 11/26/13 Certificate on DEIR received 2/21/14 Certificate on FEIR received 8/15/14 Certificate on SFEIR Received 4/03/15 SSFEIR submittal anticipated July 2015 <u>Sediment:</u> Filing EENF anticipated July 2015 <u>Remediation:</u> Filing EENF anticipated September 2015	Secretary determines whether a Draft EIR, or Final EIR, as applicable, is adequate within 37 days of notice of availability of the EIR in the Environmental Monitor. A project that has not commenced either construction, or other project development activities (including final design, property acquisition, or marketing), within five years of notice of availability of Final EIR must file a Notice of Project Change. Secretary determines whether a subsequent filing is required. MEPA review is complete if no further filings are required.

Agency Governing Legal Authority (Statute/Regulation/Ordinance)	Permit, Review, or Approval	Date Application Submitted or Estimated Anticipated Application Date	Maximum Agency Decision Time Maximum Effective Period (if provided in applicable statute, regulation or ordinance)
<p>Executive Office of Energy and Environmental Affairs</p> <p>MGL c. 21A ss. 2 and 4A; 301 CMR 23.00</p>	<p>Municipal Harbor Plan</p>	<p>Submitted on 10/16/13 Approved on 2/10/14</p>	<p>After publication of proposed Plan in Environmental Monitor and 30 day public comment period, Secretary has 60 days to consult with municipality proposing the Plan and other applicable agencies/entities, and 21 days thereafter to issue a written decision on the MHP.</p> <p>The Secretary's MHP decision provides an expiration date, after which Plan approval can be renewed for a comparable period pursuant to review procedures in 301 CMR 23.00. Alternatively, a Plan can be extended by the Secretary on request for up to one year.</p>
<p>Massachusetts Department of Environmental Protection (MassDEP)</p> <p>MGL c. 91 ss. 12-14; 310 CMR 9.00</p>	<p>Chapter 91 Waterways Determination of Applicability</p>	<p>Determination of Applicability re Chapter 91 jurisdictional boundaries received on July 29, 2013</p>	<p>Per 310 CMR 9.11(2)(b)4., standard target MassDEP timeline for license issuance (for projects also undergoing EIR review) is 180 days following FEIR Certificate.</p> <p>(Note: a pending regulatory amendment, if finalized, may shorten this time by approximately 30 days.)</p>
<p>Massachusetts Department of Environmental Protection (MassDEP)</p> <p>MGL c. 91 ss. 12-14; 310 CMR 9.00</p>	<p>Chapter 91 Waterways License</p>	<p>Project: August 2015 Remediation: July 2015</p>	<p>Licenses are issued for a fixed term; the standard term is 30 years but a license may be issued for an extended term (maximum of 99 years) if certain additional requirements are met.</p> <p>Dredging permits are in effect for 5 years except that maintenance dredging may be performed up to ten years after the permit has been issued.</p>

MassDEP MGL c. 21 s. 43; 314 CMR 7.00	Sewer Connection/ Extension Permit	N/A	The permit is effective for a stated fixed term that shall not exceed 5 years.
MassDEP MGL c. 111 ss. 142A-142E; 310 CMR 7.09	Notification of Construction and Demolition	September 2015	Effective 10 working days after filing of notification
MassDEP Section 401 of Federal Clean Water Act, 33 USC s. 1341; Massachusetts Clean Waters Act, MGL c. 21 ss. 26 et seq.; 314 CMR 9.00 (which cites to 310 CMR 4.00)	Water Quality Certification (401)	Project: July 2015 Remediation: July 2015	Standard MassDEP technical review period is 120 days (24 days for determination of administrative completeness and 96 days for technical review). No fixed maximum decision time.
MassDEP MGL c. 131 s. 40; 310 CMR 10.00	Wetlands Superseding Order of Conditions	Only in event of appeal of Order of Conditions issued by Everett Conservation Commission	Per 310 CMR 10.05 (7)(f) issued within 70 days of request for superseding action (unless MassDEP requests additional information).
MassDEP Bureau of Waste Site Cleanup/Massachusetts Contingency Plan (MCP) MGL c. 21E; 310 CMR 40.000	(Submittals by Licensed Site Professional on behalf of Site Owner - do not need DEP approval)	Landside Remediation: Draft RAM Plan provided to DEP in May 2015; starting PIP process Waterside Remediation: Fall 2015	Agency decision time frame N/A under MCP privatized program.
Massachusetts Water Resources Authority (MWRA) Chapter 372 of the Acts of 1984, s. 8(m); 360 CMR 10.000	Section 8(m) Permit (to cross or construct within an MWRA easement)	January 2016	
Massachusetts Office of Coastal Zone Coastal Zone Management (CZM) 301 CMR 20.00, M.G.L. c. 21A, §§2 and 4A Coastal Zone Management Act of 1972, 16 U.S.C. 1451 et seq., 15 CFR §§ 923 and 930	Federal Consistency Certification	Project: August 2015 Remediation: November 2016	
Massachusetts Historical Commission (MHC) MGL c. 9 ss. 26 et seq.; 950 CMR 71.00	Review of project relative to potential effects on State Register historic/ archaeological resources.	Review Completed	Within 30 days of receipt of a completed Project Notification Form or ENF, the MHC will determine whether further information is needed and/or consultation is needed because the project may affect State Register properties. Beyond initial period, no other maximum decision times apply.

Agency Governing Legal Authority (Statute/Regulation/Ordinance)	Permit, Review, or Approval	Date Application Submitted or Estimated Anticipated Application Date	Maximum Agency Decision Time Maximum Effective Period (if provided in applicable statute, regulation or ordinance)
Board of Underwater Archaeological Resources (BUAR) M.G.L. c. 6, ss. 179 and 180; 312 CMR 2.00	Review of waterside activities	Review Completed	
Massachusetts Department of Transportation (MassDOT) MGL c. 81 s. 21, 720 CMR 13.00	Non-Vehicular Access Permit - Off-site roadway improvements	TBD	MassDOT completes technical reviews of the Access Permit application in 75 business days (35 business days following receipt of the 25% design submission, 20 business days following receipt of the 75%/100% design submission, and 20 business days following receipt of the PS&E submission.) Following technical review and approval, Section 61 Finding, and completion of MHC review and Mass. Wetlands Protection Act permitting, the MassDOT permit is issued 5 to 7 business days following final design approval.
Massachusetts Department of Transportation (MassDOT) MGL c. 40 s. 54A	Consent to issuance of building permit for construction on land formerly used by railroad company	Public Hearing December 2015	
Massachusetts Department of Transportation (MassDOT) MGL c. 161A s. 5(b)	MBTA Land Disposition and Easement Agreements	Fall 2015	
Local			
City of Boston (Off-site Roadway) Public Improvement Commission (PIC) Boston Transportation Department (BTD) Revised Ordinances of City of Boston of 1961, Ch.21, Sect. 36	Approvals	Filed January 30, 2015	

Agency Governing Legal Authority (Statute/Regulation/Ordinance)	Permit, Review, or Approval	Date Application Submitted or Estimated Anticipated Application Date	Maximum Agency Decision Time Maximum Effective Period (if provided in applicable statute, regulation or ordinance)
<p>Everett Planning Board</p> <p>M.G.L. 40A, as amended, and Everett Zoning Ordinance, Section 28A, Resort Casino Overly District (RCOD) in Lower Broadway Economic Development District (LBEDD)</p>	<p>Site Plan Review</p>	<p>Submitted May 11, 2015</p>	<p>Site Plan Review decisions shall be issued within 180 calendar days after filing of a completed application. Everett Zoning Ordinance, Sec. 28A(10)(B)(iii).</p> <p>Everett has accepted expedited permitting processes for Priority Development Sites pursuant to MGL c. 43D. All lots located in the LBEDD and RCOD are Priority Development Sites, Everett Zoning Ordinance Section 28A(10)(B).</p>
<p>Everett Conservation Commission</p> <p>Everett City Charter, c. 2, Article III, Division 7, Section 2-252 M.G.L. c. 131 §40; 310 CMR 10.00</p>	<p>Wetlands Order of Conditions</p>	<p>On-Site: August 2015 Remediation: Complete</p>	<p>Decision time (about 42 days plus duration of public hearing which may consist of more than one ConComm meeting):</p> <ul style="list-style-type: none"> - A public hearing must be held within 21 days of receiving NOI. - Orders of Conditions issued within 21 days of the close of the public hearing. <p>Orders of Conditions are valid for 3 years unless extended.</p>
<p>Everett Fire Department</p> <p>Rev. Ordinance 1976, Pt.2, Ch.7, §33</p> <p>Everett City Charter, Chapter 8, Article I, §2-252</p> <p>M.G.L. c. 148 §10A</p>	<p>Review of Plans Fire Suppression System Installation Fuel Storage Permit LP Gas Storage Permit Underground Storage Tank Removal Permit (Commercial)</p>	<p>TBD</p>	
<p>Everett Health Department</p> <p>M.G.L. c. 140</p>	<p>Food Establishment Permit Application</p>	<p>TBD</p>	<p>Permits are annual, and expire May 31st of each year.</p>
<p>Everett Licensing Commission</p> <p>Victualler License: M.G.L. c. 140</p>	<p>Alcohol License Common Victualler License</p>	<p>TBD</p>	

<p>Everett Public Works</p> <p>Sewer: M.G.L., c. 83; Everett City Charter, Chapter 15</p> <p>Water: Everett City Charter, Chapter 20</p>	<p>Sewer Connection Permit Water Connection Permit</p>	<p>TBD TBD</p>	
<p>Everett Building Department</p> <p>State Building Code, 780 CMR 105.3.1</p>	<p>Building Permit</p> <ul style="list-style-type: none"> • Plumbing • Gas • Electrical • Wire • Trench • Mechanical • Foundation 	<p>TBD</p>	<p>30 days from submission of completed application. Specific permits (plumbing, gas, etc.) to be requested and issued at various times during construction period within 30 days following application</p>
<p>Boston Conservation Commission</p> <p>M.G.L. c. 131 §40; 310 CMR 10.00</p>	<p>Wetlands Order of Conditions</p>	<p>Remediation: September 2015</p>	

Wynn Everett Master Schedule

Activity ID	Activity Name	Original Duration	Remaining Duration	Early Start	Early Finish	Actual Start	Actual Finish	Pr	2015												2016													
									J	J	A	A	A	A	A	S	S	S	S	O	O	O	N	N	N	N	D	D	D	D	J	J	J	J
Project Entitlement		255	206	20-Jul-15	06-May-16	13-Apr-15																												
Land Aquisition		196	147	20-Jul-15	15-Feb-16	01-May-15																												
A1940	Close on 128 Broadway, Everett, MA 02149	120	145	20-Jul-15	11-Feb-16	01-May-15																												
A2480	Execution of Easement Agreement with Gateway (DDRC)	60	35	20-Jul-15	07-Sep-15	01-May-15																												
A2470	Execution of Easement Agreement with MBTA	30	30	31-Aug-15	12-Oct-15		/																											
A1920	Close on 100 Broadway RT 99 Everett, MA 02149	60	60	19-Nov-15	15-Feb-16		/																											
Demolition		128	128	20-Jul-15	19-Jan-16	25-Jun-15																												
4 Charlton Place		128	128	20-Jul-15	19-Jan-16	25-Jun-15																												
A3090	A/E Response to RFP	8	8	20-Jul-15	29-Jul-15	25-Jun-15	/																											
A3170	Award A/E Contract	5	5	30-Jul-15	05-Aug-15		/																											
A3070	Environmental Investigation	20	20	06-Aug-15	03-Sep-15		/																											
A3100	Document Production	25	25	13-Aug-15	17-Sep-15		/																											
A3200	RFP for Demolition Contractor	5	5	18-Sep-15	24-Sep-15		/																											
A3220	Respond to Demo RFP	15	15	25-Sep-15	15-Oct-15		/																											
A3230	Award Demolition Contract	5	5	16-Oct-15	22-Oct-15		/																											
A3240	Demolish 4 Charlton Place	60	60	23-Oct-15	19-Jan-16		/																											
Demolish 38 - 48 Broadway		0	0																															
Demolish 128 Broadway		0	0																															
Regulatory Approvals		255	206	20-Jul-15	06-May-16	13-Apr-15																												
Environmental Permits		255	206	20-Jul-15	06-May-16	13-Apr-15																												
Federal Permits		255	206	20-Jul-15	06-May-16	13-Apr-15																												
Federal Aviation Administration (FAA)		114	114	11-Aug-15	21-Jan-16																													
FAA Air Navigation Determination (Building Height)		114	114	11-Aug-15	21-Jan-16																													
FAA Air Navigation Determination (Site Equipment Use)		0	0																															
US Army Corps of Engineers (USACE) - MASS Individual Permit (Section 404/10)		255	206	20-Jul-15	06-May-16	13-Apr-15																												
Navigational Dredging, Out Fall: Bulk Head: Shortline Work		185	136	20-Jul-15	29-Jan-16	13-Apr-15																												
Remedial Dredging (sediment removal)		201	201	27-Jul-15	06-May-16																													
US Environmental Protection Agency NPDES Permit (EPA)		11	11	13-Jan-16	27-Jan-16																													
State Permits		191	191	20-Jul-15	15-Apr-16	18-May-15																												
Executive Office of Energy Environmental Affairs (EOEEA)		79	79	20-Jul-15	06-Nov-15																													
Massachusetts Environmental Policy Act (MEPA)		28	28	22-Jul-15	28-Aug-15																													
MEPA - ENF for Remedial Dredging		79	79	20-Jul-15	06-Nov-15																													
MASS Office of Coastal Zone Management (CZM) - Federal Consistency Certification		124	124	05-Aug-15	29-Jan-16																													
Consistency Review Main Project		124	124	05-Aug-15	29-Jan-16																													
Consistency Review Sediment Dredging		56	56	02-Nov-15	21-Jan-16																													
MASS Department of Environmental Protection		191	191	20-Jul-15	15-Apr-16	18-May-15																												
Chapter 91 Main Project		138	138	20-Jul-15	02-Feb-16	26-Jun-15																												
Chapter 91 DDRC Harbor Walk		111	111	31-Aug-15	05-Feb-16																													
Chapter 91 Remedial Dredging		181	181	27-Jul-15	08-Apr-16																													
Water Quality Certificate 401 - Main Project		131	131	20-Jul-15	22-Jan-16	18-May-15																												
Water Quality Certificate 401 - Remedial Dredging		186	186	27-Jul-15	15-Apr-16																													
Local Permits		150	150	20-Jul-15	18-Feb-16	27-Jun-15																												
Everett Planning Board - Site Plan Review - Main Project		37	37	20-Jul-15	09-Sep-15	27-Jun-15																												
Everett Conservation Commission - Wetlands Notice of Intent (Landside Remediation Work)		0	0																															
Everett Conservation Commission - Wetlands Notice of Intent (Full Project)		40	40	05-Aug-15	30-Sep-15																													
Everett Conservation Commission - Wetlands Notice of Intent Side (Sediment & Barge Removal)		100	100	12-Aug-15	05-Jan-16																													
Boston Conservation Commission - Wetlands Notice of Intent (Sediment & Barge Removal)		97	97	03-Sep-15	20-Jan-16																													

█ Actual Work
 █ Critical Remaining Work
 ▼ Summary
█ Remaining Work
 ◆ Milestone

Wynn Everett Master Schedule

Activity ID	Activity Name	Original Duration	Remaining Duration	Early Start	Early Finish	Actual Start	Actual Finish	Pr	2015												2016															
									J	J	A	A	A	A	A	S	S	S	S	O	O	O	N	N	N	N	D	D	D	D	J	J	J	J	F	F
Everett Conservation Commission - Wetlands Notice of Intent (Harbor Walk / DCR Connector)		150	150	20-Jul-15	18-Feb-16				[Gantt bar from Jul 2015 to Feb 2016]																											
Owner's Insurance		0	0																																	
Design		241	192	20-Jul-15	18-Apr-16	20-Apr-15			[Gantt bar from Jul 2015 to Apr 2016]																											
Property Survey		108	108	08-Sep-15	09-Feb-16				[Gantt bar from Sep 2015 to Feb 2016]																											
Hotel Tower		160	111	20-Jul-15	24-Dec-15	20-Apr-15			[Gantt bar from Jul 2015 to Dec 2015, Hotel Tower]																											
A2110	Draft Architectural MEP Design & Development 60%	59	6	20-Jul-15	27-Jul-15	20-Apr-15	/		[Gantt bar from Jul 2015 to Jul 2015]																											
A2120	Jacobs Internal QC	8	8	28-Jul-15	06-Aug-15		/		[Gantt bar from Jul 2015 to Aug 2015]																											
A2090	Architectural MEP Design & Development 60%	1	1	07-Aug-15	07-Aug-15		/		[Gantt bar from Aug 2015 to Aug 2015]																											
A2840	Draft Architectural Issue Core & Shell Pricing Set	35	35	10-Aug-15	28-Sep-15		/		[Gantt bar from Aug 2015 to Sep 2015]																											
A2100	All Discipline Coordination Work Shop	1	1	21-Aug-15	21-Aug-15		/		[Gantt bar from Aug 2015 to Aug 2015]																											
A2250	Interiors 60% Issue Pricing Set	24	24	24-Aug-15	25-Sep-15		/		[Gantt bar from Aug 2015 to Sep 2015]																											
A2780	Jacobs Internal QC	8	8	29-Sep-15	08-Oct-15		/		[Gantt bar from Sep 2015 to Oct 2015]																											
A2320	Architectural Issue Pricing Set	1	1	09-Oct-15	09-Oct-15		/		[Gantt bar from Oct 2015 to Oct 2015]																											
A2870	Draft 90% Issue / Full Permit	15	15	13-Oct-15	02-Nov-15		/		[Gantt bar from Oct 2015 to Nov 2015]																											
A2510	All Discipline Coordination Work Shop	1	1	23-Oct-15	23-Oct-15		/		[Gantt bar from Oct 2015 to Oct 2015]																											
A2850	Jacobs Internal QC	8	8	03-Nov-15	12-Nov-15		/		[Gantt bar from Nov 2015 to Nov 2015]																											
A2520	90% Issue / Full Permit Issue	1	1	13-Nov-15	13-Nov-15		/		[Gantt bar from Nov 2015 to Nov 2015]																											
A2880	Draft 100% Construction Documents including Permit Review Comments	18	18	16-Nov-15	11-Dec-15		/		[Gantt bar from Nov 2015 to Dec 2015]																											
A2860	Jacobs Internal QC	8	8	14-Dec-15	23-Dec-15		/		[Gantt bar from Dec 2015 to Dec 2015]																											
A3060	100% Construction Documents Including Permit Review Comments	1	1	24-Dec-15	24-Dec-15		/		[Gantt bar from Dec 2015 to Dec 2015]																											
Gaming		157	157	20-Jul-15	29-Feb-16	15-Jul-15			[Gantt bar from Jul 2015 to Feb 2016]																											
A4070	Jacobs Internal QC	8	5	20-Jul-15	24-Jul-15	15-Jul-15	/		[Gantt bar from Jul 2015 to Jul 2015]																											
A4080	Architectural Schematic Design Issue	1	1	24-Jul-15	24-Jul-15		/		[Gantt bar from Jul 2015 to Jul 2015]																											
A4090	Interiors 30% Issue MEP Device Location	59	59	27-Jul-15	16-Oct-15		/		[Gantt bar from Jul 2015 to Oct 2015]																											
A4220	Draft Architectural MEP Design Development 60%	78	78	28-Jul-15	13-Nov-15		/		[Gantt bar from Jul 2015 to Nov 2015]																											
A4100	All Discipline Coordination Work Shop	1	1	30-Oct-15	30-Oct-15		/		[Gantt bar from Oct 2015 to Oct 2015]																											
A4230	Jacobs Internal QC	8	8	16-Nov-15	25-Nov-15		/		[Gantt bar from Nov 2015 to Nov 2015]																											
A4110	Architectural MEP Design & Development 60%	1	1	30-Nov-15	30-Nov-15		/		[Gantt bar from Nov 2015 to Nov 2015]																											
A4140	Draft Architectural Issue Pricing Set	64	64	01-Dec-15	29-Feb-16		/		[Gantt bar from Dec 2015 to Feb 2016]																											
A4120	All Discipline Coordination Work Shop	1	1	18-Dec-15	18-Dec-15		/		[Gantt bar from Dec 2015 to Dec 2015]																											
A4130	Interiors 60% Issue Pricing Set	24	24	21-Dec-15	22-Jan-16		/		[Gantt bar from Dec 2015 to Jan 2016]																											
Executive Spa		157	157	20-Jul-15	29-Feb-16	15-Jul-15			[Gantt bar from Jul 2015 to Feb 2016]																											
A4360	Jacobs Internal QC	8	5	20-Jul-15	24-Jul-15	15-Jul-15	/		[Gantt bar from Jul 2015 to Jul 2015]																											
A4370	Architectural Schematic Design Issue	1	1	24-Jul-15	24-Jul-15		/		[Gantt bar from Jul 2015 to Jul 2015]																											
A4380	Interiors 30% Issue MEP Device Location	59	59	27-Jul-15	16-Oct-15		/		[Gantt bar from Jul 2015 to Oct 2015]																											
A4490	Draft Architectural MEP Design & Development 60%	75	75	27-Jul-15	09-Nov-15		/		[Gantt bar from Jul 2015 to Nov 2015]																											
A4390	All Discipline Coordination Work Shop	1	1	30-Oct-15	30-Oct-15		/		[Gantt bar from Oct 2015 to Oct 2015]																											
A4630	Jacobs Internal QC	8	8	10-Nov-15	19-Nov-15		/		[Gantt bar from Nov 2015 to Nov 2015]																											
A4400	Architectural MEP Design & Development 60%	1	1	20-Nov-15	20-Nov-15		/		[Gantt bar from Nov 2015 to Nov 2015]																											
A4950	Draft Architectural Issue Pricing Set	68	68	23-Nov-15	29-Feb-16		/		[Gantt bar from Nov 2015 to Feb 2016]																											
A4410	All Discipline Coordination Work Shop	1	1	18-Dec-15	18-Dec-15		/		[Gantt bar from Dec 2015 to Dec 2015]																											
A4420	Interiors 60% Issue Pricing Set	24	24	21-Dec-15	22-Jan-16		/		[Gantt bar from Dec 2015 to Jan 2016]																											
Convention		158	141	20-Jul-15	05-Feb-16	15-Jun-15			[Gantt bar from Jul 2015 to Feb 2016]																											
A4520	Interiors 30% Issue MEP Device Location	58	34	20-Jul-15	04-Sep-15	15-Jun-15	/		[Gantt bar from Jul 2015 to Sep 2015]																											
A5540	Draft Architectural MEP Design & Development 60%	70	50	27-Jul-15	05-Oct-15	26-Jun-15	/		[Gantt bar from Jul 2015 to Oct 2015]																											
A4530	All Discipline Coordination Work Shop	1	1	18-Sep-15	18-Sep-15		/		[Gantt bar from Sep 2015 to Sep 2015]																											
A5050	Jacobs Internal QC	8	8	06-Oct-15	15-Oct-15		/		[Gantt bar from Oct 2015 to Oct 2015]																											
A4540	Architectural MEP Design & Development 60%	1	1	16-Oct-15	16-Oct-15		/		[Gantt bar from Oct 2015 to Oct 2015]																											
A5550	Draft Architectural Pricing Set	48	48	19-Oct-15	28-Dec-15		/		[Gantt bar from Oct 2015 to Dec 2015]																											
A4550	All Discipline Coordination Work Shop	1	1	06-Nov-15	06-Nov-15		/		[Gantt bar from Nov 2015 to Nov 2015]																											
A4560	Interiors 60% Issue Pricing Set	23	23	09-Nov-15	11-Dec-15		/		[Gantt bar from Nov 2015 to Dec 2015]																											

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Wynn Everett Master Schedule

Activity ID	Activity Name	Original Duration	Remaining Duration	Early Start	Early Finish	Actual Start	Actual Finish	Pr	2015												2016																		
									J	J	A	A	A	A	S	S	S	S	O	O	O	O	N	N	N	N	N	D	D	D	D	J	J	J	J	F	F	F	
On-site Enabling & Infrastructure		134	134	20-Jul-15	27-Jan-16				▼ 27-Jan-16																														
A2130	Design Development Civil (Horz. Vert. Control / Site Plans / Site Utilities / SWPPP)	40	40	20-Jul-15	14-Sep-15				Design Development Civil (Horz. Vert. Control / Site Plans / Site Utilities / SWPPP)																														
A2140	Grading & Drainage Permit Documents	5	5	20-Jul-15	24-Jul-15				Grading & Drainage Permit Documents																														
A2010	Permit Documents Civil	30	30	15-Sep-15	26-Oct-15				Permit Documents Civil																														
A2020	Construction Documents Civil	15	15	27-Oct-15	16-Nov-15				Construction Documents Civil																														
A2150	Coordinated Civil Documents with Building Services	15	15	07-Jan-16	27-Jan-16				Coordinated Civil Documents with Building Services																														
Landscape & Hardscape		101	84	20-Jul-15	13-Nov-15	19-Jun-15			▼ 13-Nov-15, Landscape & Hardscape																														
A7900	Design Development	63	44	20-Jul-15	18-Sep-15	19-Jun-15			Design Development																														
A7910	Construction Documents	40	40	21-Sep-15	13-Nov-15				Construction Documents																														
Marine		80	80	12-Aug-15	04-Dec-15				▼ 04-Dec-15, Marine																														
A2740	30% Civil Marine Work - Basis is NOI Documents	0	0	12-Aug-15	12-Aug-15				30% Civil Marine Work - Basis is NOI Documents																														
A2930	60% Marine Civil Work	20	20	12-Aug-15	09-Sep-15				60% Marine Civil Work																														
A2960	All Discipline Coordination @ 60%	10	10	10-Sep-15	23-Sep-15				All Discipline Coordination @ 60%																														
A2940	90% Marine Civil Work	20	20	24-Sep-15	21-Oct-15				90% Marine Civil Work																														
A3040	All Discipline Coordination @ 90%	10	10	22-Oct-15	04-Nov-15				All Discipline Coordination @ 90%																														
A2950	100% Marine Civil Work	20	20	05-Nov-15	04-Dec-15				100% Marine Civil Work																														
Harbor Walk		3	3	20-Jul-15	22-Jul-15				▼ 22-Jul-15, Harbor Walk																														
A3900	Connecting Gateway	3	3	20-Jul-15	22-Jul-15				Connecting Gateway																														
Tenant Retail		0	0																																				
Off Site Infrastructure Projects		196	147	20-Jul-15	15-Feb-16	13-Apr-15			▼ 13-Apr-15																														
Procure Design & Engineering Firm		86	37	20-Jul-15	09-Sep-15	13-Apr-15			▼ 09-Sep-15, Procure Design & Engineering Firm																														
A5210	Design & Engineering RFP	35	3	20-Jul-15	22-Jul-15	13-Apr-15			Design & Engineering RFP																														
A5220	Design & Engineering RFP Response	15	15	23-Jul-15	12-Aug-15				Design & Engineering RFP Response																														
A5230	Design & Engineering RFP Award	19	19	13-Aug-15	09-Sep-15				Design & Engineering RFP Award																														
Lower Broadway / Alford Street		100	100	10-Sep-15	01-Feb-16				▼ 01-Feb-16																														
A5240	Survey	25	25	10-Sep-15	14-Oct-15				Survey																														
A5250	Pre-Mtg and Concept Design Report	30	30	24-Sep-15	04-Nov-15				Pre-Mtg and Concept Design Report																														
A5270	Meet with PIC Entities for Boston	20	20	15-Oct-15	11-Nov-15				Meet with PIC Entities for Boston																														
A5260	25% Design	20	20	22-Oct-15	18-Nov-15				25% Design																														
A5280	Meet with MWRA re: 8M Applicability	5	5	19-Nov-15	25-Nov-15				Meet with MWRA re: 8M Applicability																														
A5290	Review 25% Design (Everett)	10	10	19-Nov-15	04-Dec-15				Review 25% Design (Everett)																														
A5300	MADOT Review (FHA Review by MADOT)	30	30	19-Nov-15	04-Jan-16				MADOT Review (FHA Review by MADOT)																														
A5310	Boston Review (BDT)	30	30	19-Nov-15	04-Jan-16				Boston Review (BDT)																														
A5320	75% Design Package	30	30	21-Dec-15	01-Feb-16				75% Design Package																														
Sweetser Circle Everett		105	105	10-Sep-15	08-Feb-16				▼ 08-Feb-16																														
A5340	Survey	30	30	10-Sep-15	21-Oct-15				Survey																														
A5350	Preliminary Design Package	40	40	10-Sep-15	04-Nov-15				Preliminary Design Package																														
A5360	MADOT PD Review Preliminary Design Package	30	30	05-Nov-15	18-Dec-15				MADOT PD Review Preliminary Design Package																														
A5370	Everett Review Preliminary Design Package	10	10	05-Nov-15	18-Nov-15				Everett Review Preliminary Design Package																														
A5380	DCR PD Review Preliminary Design Package	30	30	05-Nov-15	18-Dec-15				DCR PD Review Preliminary Design Package																														
A5390	Final Highway Design	25	25	07-Dec-15	11-Jan-16				Final Highway Design																														
A5400	Everett Review Final Highway Design	10	10	12-Jan-16	25-Jan-16				Everett Review Final Highway Design																														
A5410	MADOT / FHA Review Final Highway Design	20	20	12-Jan-16	08-Feb-16				MADOT / FHA Review Final Highway Design																														
A5420	DCR FD Review Final Highway Design	20	20	12-Jan-16	08-Feb-16				DCR FD Review Final Highway Design																														
Santilli Circle Everett		105	105	10-Sep-15	08-Feb-16				▼ 08-Feb-16																														
A5440	Survey	30	30	10-Sep-15	21-Oct-15				Survey																														
A5450	Preliminary Design Package	40	40	10-Sep-15	04-Nov-15				Preliminary Design Package																														
A5460	Permitting NOI for Everett Conservation Commission	60	60	08-Oct-15	04-Jan-16				Permitting NOI for Everett Conservation Commission																														
A5470	Everett Review Preliminary Design Package	10	10	05-Nov-15	18-Nov-15				Everett Review Preliminary Design Package																														
A5480	MADOT FHA Review Preliminary Design Package	30	30	05-Nov-15	18-Dec-15				MADOT FHA Review Preliminary Design Package																														
A5490	DCR Review Preliminary Design Package	30	30	05-Nov-15	18-Dec-15				DCR Review Preliminary Design Package																														

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Wynn Everett Master Schedule

Activity ID	Activity Name	Original Duration	Remaining Duration	Early Start	Early Finish	Actual Start	Actual Finish	Pr	2015												2016																			
									J	J	A	A	A	A	A	S	S	S	S	S	O	O	O	O	N	N	N	N	N	D	D	D	D	J	J	J	J	F	F	F
A2410	National Grid Schematic Design	32	32	03-Aug-15	16-Sep-15			/	National Grid Schematic Design																															
A3020	National Grid execute Gateway Utility Easement	20	20	17-Sep-15	14-Oct-15			/	National Grid execute Gateway Utility Easement																															
A2350	National Grid Complete Engineered Documents	600	600	15-Oct-15	05-Feb-18			/	National Grid Complete Engineered Documents																															
Verizon / Gateway Phone Line Relocation		183	166	20-Jul-15	11-Mar-16	20-Jun-15																																		
A2420	Verizon Agreement / Payment of Fees	45	45	20-Jul-15	21-Sep-15	20-Jun-15			Verizon Agreement / Payment of Fees																															
A2450	Verizon Schematic Design	40	40	22-Sep-15	16-Nov-15			/	Verizon Schematic Design																															
A2460	Verizon Complete Engineered Drawings	40	40	22-Sep-15	16-Nov-15			/	Verizon Complete Engineered Drawings																															
A2430	Verizon Trade Procurement	20	20	17-Nov-15	16-Dec-15			/	Verizon Trade Procurement																															
A3030	Gateway Approval of Design	10	10	17-Nov-15	02-Dec-15			/	Gateway Approval of Design																															
A2440	Verizon Complete Relocation	40	40	18-Jan-16	11-Mar-16			/	Verizon Complete Relocation																															
National Grid Gas Line Relocation		133	133	20-Jul-15	26-Jan-16																																			
A2330	National Grid Agreement / Payment of Fees	43	43	20-Jul-15	17-Sep-15			/	National Grid Agreement / Payment of Fees																															
A2400	National Grid Schematic Gas Line Design	40	40	18-Sep-15	12-Nov-15			/	National Grid Schematic Gas Line Design																															
A2360	National Grid Site Investigation	50	50	13-Nov-15	26-Jan-16			/	National Grid Site Investigation																															
Gateway Water Relocation		90	90	15-Sep-15	21-Jan-16																																			
A6460	Schematic Design	10	10	15-Sep-15	28-Sep-15			/	Schematic Design																															
A6470	DCR - Gateway approval of Schematic Design	5	5	29-Sep-15	05-Oct-15			/	DCR - Gateway approval of Schematic Design																															
A6480	National Grid approval of Schematic Design	5	5	29-Sep-15	05-Oct-15			/	National Grid approval of Schematic Design																															
A6490	Design Development 90%	5	5	06-Oct-15	12-Oct-15			/	Design Development 90%																															
A6500	Create Water Model	20	20	06-Oct-15	02-Nov-15			/	Create Water Model																															
A6520	Submit for Gateway Approval	10	10	13-Oct-15	26-Oct-15			/	Submit for Gateway Approval																															
A6530	Submit for MBTA Approval	10	10	13-Oct-15	26-Oct-15			/	Submit for MBTA Approval																															
A6540	Submit for National Grid Approval	10	10	13-Oct-15	26-Oct-15			/	Submit for National Grid Approval																															
A6510	Submit for City Approval	20	20	03-Nov-15	02-Dec-15			/	Submit for City Approval																															
A6550	Complete Construction Documents	30	30	03-Dec-15	14-Jan-16			/	Complete Construction Documents																															
A6560	Trade Procurement	5	5	15-Jan-16	21-Jan-16			/	Trade Procurement																															
Service Road Construction		0	0																																					
Wynn Everett Construction		218	143	20-Jul-15	09-Feb-16	20-Mar-15																																		
Wynn Everett Construction Permits		111	111	31-Aug-15	05-Feb-16																																			
Hotel / Parking Structure / Site / Podium Core & Shell		111	111	31-Aug-15	05-Feb-16																																			
A5630	Submit Foundation / Excavation & Grading Permit	0	0	31-Aug-15	31-Aug-15			/	Submit Foundation / Excavation & Grading Permit																															
A5640	Everett Review Foundation / Excavation & Grading Permit	20	20	31-Aug-15	28-Sep-15			/	Everett Review Foundation / Excavation & Grading Permit																															
A5750	Submit Site Utilities & Site Improvements	0	0	27-Oct-15	27-Oct-15			/	Submit Site Utilities & Site Improvements																															
A5760	Everett Review Site Utilities & Site Improvements	20	20	27-Oct-15	23-Nov-15			/	Everett Review Site Utilities & Site Improvements																															
A5660	Submit Hotel Tower Full Building Permit	0	0	16-Nov-15	16-Nov-15			/	Submit Hotel Tower Full Building Permit																															
A5670	Everett Review Hotel Tower Full Building Permit	20	20	16-Nov-15	15-Dec-15			/	Everett Review Hotel Tower Full Building Permit																															
A5690	Submit Parking Structure Full Permit	0	0	28-Dec-15	28-Dec-15			/	Submit Parking Structure Full Permit																															
A5700	Everett Review Parking Structure Full Permit	20	20	28-Dec-15	22-Jan-16			/	Everett Review Parking Structure Full Permit																															
A6170	Submit Convention Core & Shell Permit	0	0	11-Jan-16	11-Jan-16			/	Submit Convention Core & Shell Permit																															
A6180	Submit Central Plant Core & Shell Permit	0	0	11-Jan-16	11-Jan-16			/	Submit Central Plant Core & Shell Permit																															
A6220	Everett Review Convention Core & Shell Permit	20	20	11-Jan-16	05-Feb-16			/	Everett Review Convention Core & Shell Permit																															
A6230	Everett Review Central Plant Core & Shell Permit	20	20	11-Jan-16	05-Feb-16			/	Everett Review Central Plant Core & Shell Permit																															
Podium Building Interior Systems		0	0																																					
Construction Management Procurement		218	143	20-Jul-15	09-Feb-16	20-Mar-15																																		
A3110	Earth Retention RFI	5	2	20-Jul-15	21-Jul-15	20-Mar-15		/	Earth Retention RFI																															
A3120	Create Request for Proposal	11	9	16-Nov-15	30-Nov-15	30-Mar-15		/	Create Request for Proposal																															
A3190	Issue CM Request for Proposal	0	0		30-Nov-15			/	Issue CM Request for Proposal																															
A3130	Response to RFP	20	20	01-Dec-15	29-Dec-15			/	Response to RFP																															
A3140	Interviews	2	2	30-Dec-15	31-Dec-15			/	Interviews																															
A3150	Award / Letter of Intent	8	8	01-Jan-16	12-Jan-16			/	Award / Letter of Intent																															
A3160	Contract	20	20	13-Jan-16	09-Feb-16			/	Contract																															

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Appendix 5

**Contracts and Payments to Minority, Women and
Veteran Business Enterprises for Design Phase
As of June 30, 2015**

Reference 205 CMR 135.02(5)(f)

As of June 30, 2015, Wynn had awarded contracts to five MBEs and two WBEs for design work, with \$740,000.68 paid to date to MBEs and \$47,100.00 paid to WBEs.

	# Contracts*	Contract Value (\$)	% Total Design Contracts	% Goal	Paid to Date (\$)
MBE	5	2,605,749.00	5.3%	7.9%	\$740,000.68
WBE	2	619,500.00	1.3%	10.0%	\$47,100.00
VBE	0	--	0.0%	1.0%	--

*Note that 4 MBE and 1 WBE are sub-consultants to one of Wynn's consultants.



The Commonwealth of Massachusetts
Executive Office of Energy and Environmental Affairs
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LIEUTENANT GOVERNOR

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August 28, 2015

CERTIFICATE OF THE SECRETARY OF ENERGY AND ENVIRONMENTAL AFFAIRS
ON THE
SECOND SUPPLEMENTAL FINAL ENVIRONMENTAL IMPACT REPORT

PROJECT NAME : Wynn Everett
PROJECT MUNICIPALITY : Everett
PROJECT WATERSHED : Boston Harbor
EEA NUMBER : 15060
PROJECT PROPONENT : Wynn MA, LLC
DATE NOTICED IN MONITOR : July 22, 2015

As Secretary of Energy and Environmental Affairs, I hereby determine that the Second Supplemental Final Environmental Impact Report (SSFEIR) submitted on this project **adequately and properly complies** with the Massachusetts Environmental Policy Act (G. L. c. 30, ss. 61-62I) and with its implementing regulations (301 CMR 11.00). The SSFEIR is responsive to the Scope identified in the Certificate on the SFEIR which was limited to five issues. The Proponent adequately addressed these issues. Outstanding aspects of the project that require additional analysis can be addressed during local, State and federal permitting, review and approval processes. This finding of adequacy will initiate more detailed review of environmental and transportation issues by the permitting agencies. The subsequent review, permitting and approval processes will build on the foundations established during MEPA review and will provide additional, meaningful opportunities for public review and comment.

Traffic impacts have been a primary concern in the MEPA review of each of the proposed casino projects. The Proponent has made significant commitments to minimize and mitigate traffic impacts. The Proponent has also agreed to provide an annual operating subsidy to the MBTA to mitigate impacts on the Orange Line. The subsidy will amount to approximately \$7.4 million over a 15-year period. This is an unprecedented commitment that acknowledges and addresses the project's impact on transit operations.

As evidenced in its many comments through this process, most recently on the SSFEIR, the Massachusetts Department of Transportation (MassDOT) has reviewed the Proponent's traffic analysis and mitigation plans and determined, consistent with long established review protocols, that it will be effective to mitigate the project's impacts on existing transportation infrastructure. The Metropolitan Area Planning Council (MAPC) reached the same conclusion after its review of this project.

Concerns regarding the long-term traffic impacts of this project and other planned developments are warranted by, in particular, the longstanding congestion of Sullivan Square. I have given serious consideration to requests to require the Proponent and MassDOT to undertake additional planning through MEPA review and whether it would be consistent with the purpose and goals of MEPA review.

The purpose of MEPA is to provide meaningful opportunities for public review of the potential environmental impacts of Projects for which Agency Action is required, and to assist each Agency in using (in addition to applying any other applicable statutory and regulatory standards and requirements) all feasible means to avoid Damage to the Environment or, to the extent Damage to the Environment cannot be avoided, to minimize and mitigate Damage to the Environment to the maximum extent practicable. MEPA review is intended to inform the Proponent and State Agencies of a project's potential environmental impacts, maximize consistency between Agency Actions, and facilitate coordination of environmental and development review and permitting processes of the Commonwealth. Furthermore, I note that MEPA review is an iterative process that begins with a scope of study for an EIR. Issues are narrowed through review of the EIR and subsequent documents; the scope is not revisited or reopened in subsequent documents. A particularly important part of the scope for many development projects is the identification of the traffic study and associated methodology. The MEPA process includes the preparation of separate Section 61 Findings by each State Agency with permitting authority over the project.

Typical MEPA review of projects subject to an EIR requirement consists of review of an ENF, a Draft EIR, and a Final EIR. The environmental review of this project has extended over two years and included filing of an ENF, Draft EIR, Final EIR, a Supplemental Final EIR and a Second Supplemental Final EIR. Each of these documents have been subject to public review. Numerous and voluminous comments have been received from State Agencies, elected officials, municipalities, and citizens and each of these comments has been considered and reviewed.

I have concluded that the practical, rational and effective approach to addressing broader regional transportation impacts for this project is through enhanced transportation planning processes, not through the prism of this single project. In completing MEPA review, I am requiring enhanced public participation during permitting and development of Section 61 Findings by MassDOT and the establishment of a Regional Working Group. The Regional Working Group will be led by MassDOT and its purpose will be to assess and develop long-term transportation improvements that can support sustainable redevelopment and economic growth in and around Sullivan Square. Wynn Everett has committed to participate in this Regional Working Group and provide a proportionate share of funding to support this effort.

In concluding MEPA review, I am requiring enhanced public review during permitting and development of Section 61 Findings and the establishment of a Regional Working Group. There are aspects of the Wynn Everett project and its mitigation that do require additional analysis and will be subject to further scrutiny during development of Final Section 61 Findings and permitting by MassDOT and the Massachusetts Gaming Commission (MGC). In consultation with Secretary Pollack, I am directing MassDOT to complete the following process:

MassDOT Issuance of its Section 61 Findings and Vehicular Access Permit

- MassDOT will revise the draft Section 61 Findings based on consultation with the Proponent and other stakeholders
- MassDOT and the Proponent will identify the Proponent's financial contribution to the Regional Working Group
- Revised draft Section 61 Findings will be published in the Environmental Monitor for public review and comment. The Proponent will concurrently publish their financial commitment to the Regional Working Group. This will include a 15-day comment period.
- Within two weeks of the close of the comment period, MassDOT will hold a public meeting to review comments and accept additional public comments.
- Within 40 days of the publication of the revised Section 61 Findings in the Environmental Monitor, MassDOT will publish Final Section 61 Findings in the Environmental Monitor.
- MassDOT will address and resolve the following issues:
 - demonstrate feasibility and constructability of proposed improvements for Sullivan Square, including control of necessary right-of-way, carefully review intersection improvements around and within Sullivan Square to minimize queuing and confirm that vehicular storage capacity is adequate, and evaluate safety of proposed right-on-red traffic movements.
 - consult with DCR regarding Mystic Valley Parkway to minimize queuing and confirm that vehicular storage capacity is adequate.

MGC Issuance of its Section 61 Findings

- Consider and revise, as appropriate, its draft Section 61 Findings included in the SSFEIR.
- MGC Section 61 Findings shall include or include by reference the Section 61 Findings from all other State Agencies including, but not limited to, MassDOT's Section 61 Findings.
- A consultant hired by the MGC will make a public presentation at a MGC meeting and provide recommendations regarding additional conditions that should be added to the draft Section 61 Findings.
- MGC will solicit written comments on the draft Section 61 Findings and will hold a public hearing. The draft Section 61 Findings and the consultants' report(s) will be posted on the MGC website.

- Final Section 61 Findings will be incorporated into the Gaming License and will be filed with the MEPA Office.
- Compliance with the Section 61 Findings and the conditions of the Gaming License will be part of a regular quarterly review conducted by the MGC.

In addition, I note that the Reopener Provisions of the conditional Gaming License (Section 2 condition 32) indicates that the City of Boston can reopen negotiations for Surrounding Community Status any time prior to opening of the gaming establishment and the MGC has the authority to amend and modify mitigation as appropriate.

Regional Working Group

Establishment of the Regional Working Group will proceed on a separate and distinct track and will include significant opportunities for consultation, public review and comment. The Regional Working Group will be led by MassDOT. To be productive, the effort will require the active and constructive participation of stakeholders, including the Executive Office of Housing and Economic Development (EOHED), MAPC, DCR and municipalities including, but not limited to, the cities of Boston, Everett, and Somerville. In addition, large employers and developers have an important role to play.

MassDOT will outline the process and schedule and work with stakeholders to identify goals and objectives of the Working Group. At a minimum, the Working Group will:

- assess existing conditions, planned improvements and reviewed and permitted development
- identify planned development and potential build-out
- identify critical infrastructure and study alternatives
- consider funding resources and equitable allocation of project costs

Project Description

As described in the SSFEIR, the project consists of the redevelopment of a 33.9-acre site in Everett as a destination resort casino. The site is located on Horizon Way and Lower Broadway (Rt. 99) in Everett. Chapter 194 of the Acts of 2011: An Act Establishing Expanded Gaming in the Commonwealth and M.G.L. Chapter 23K, Section 19, as amended by Section 16 of the Expanded Gaming Act, authorizes the Massachusetts Gaming Commission (MGC) to license three casinos. The Act identifies three regions of the state - Region A (Suffolk, Middlesex, Essex, Norfolk and Worcester counties), Region B (Hampshire, Hampden, Franklin and Berkshire counties) and Region C (Bristol, Plymouth, Nantucket, Dukes and Barnstable counties) – and authorizes MGC to permit one casino in each region. This project is located in Region A.

The project will include a total of 3,096,700 square foot (sf), comprised of the following:

- A gaming facility with 4,580 total gaming positions
- A hotel tower, 386-foot high, with 629-rooms (621,774 sf)
- Retail space (52,632sf)
- Food and beverage space (54,680 sf)
- Lobbies, lounge, and an atrium garden (front-of-house) (58,548 sf)
- Back-of-House (411,058 sf)
- A spa and gym (15,405 sf)
- Convention/meeting rooms (37,068 sf)

The project will include 2,930 parking spaces on-site and 800 parking spaces off-site for employee parking. The project includes construction of a parking structure below the Casino Level (including under the retail portion of the Project), with three below-grade levels and one at-grade level to provide self-serve and valet parking spaces for patrons for a total of 1,627,751 sf. The Proponent will provide shuttle service to and from the Project Site. Employee parking will be located at existing parking facilities or newly constructed lots.

The project includes remediation and restoration of the site. The proposed shoreline work includes the installation of a vertical steel pile bulkhead, the placement of stone revetments and the installation of pile-supported walkways, the removal of abandoned and deteriorated structures and remnants, salt marsh restoration and re-vegetation of the shoreline. The waterside work includes the dredging of approximately 15,000 cubic yards (cy) of sediment over approximately 41,480 sf to provide an adequate water depth of six feet below mean low water (MLW) to accommodate water transportation vessels. Coastal bank and salt marsh restoration is proposed within a 69,000 sf area landward of high tide at the southwestern edge of the site. Connections from the harborwalk on the Project Site via a new pedestrian and bicycle path under the MBTA right-of-way are proposed.

Primary access to the site will be provided via a new signalized intersection on Route 99 on land acquired from the MBTA. A secondary access for deliveries and employees will be provided via a service road that would follow the periphery of the MBTA Everett Shops property and connect with Route 99 across from Beacham Street in Everett.

Project Site

The 33.9-acre site is located in Everett adjacent to the Mystic River. Approximately 25.6 acres are upland, surrounded by shoreline and the remnants of marine structures, and approximately 8.3 acres are located below mean high water (MHW) on the Mystic River. The site includes approximately 1,600 lf of shoreline along flowed tidelands. A small area of the site is used as a materials storage yard and includes a 5,200 sf construction trailer/office. Historic uses include the Monsanto chemical manufacturing facility. The site is classified as a disposal site subject to Massachusetts General Law Chapter 21E (MGL c.21E) and the Massachusetts Contingency Plan (MCP). It is contaminated and contains very high levels of arsenic and lead, both in soil and groundwater. Contaminated sediments have also been identified in the area of the site within the Mystic River.

The site is bordered to the west by the tracks of the MBTA Newburyport commuter rail line. The upland portions of the site are bounded by Horizon Way, Rt. 99, and commercial and institutional properties. Most of the soils on the site are disturbed and comprised of fill material. Along the shoreline is a mix of deteriorated stone seawalls, loose gravel and boulders, and rotted timber piers and pilings. The shallower portions of the shoreline also contain debris and remnants of timber structures.

Access to the site is via Horizon Way which forms an unsignalized intersection with Broadway (Rt. 99) in Everett. The site is located in an urban, commercial/industrial area that suffered from economic disinvestment during the latter part of the twentieth century when manufacturing, import and fishery activities declined. Surrounding land uses are primarily commercial/retail, with local businesses (e.g. an auto dealership, chain restaurants, and an auto repair shop) and infill residential structures nearby. Proximate uses include Boston Water and Sewer Commission (BWSC) and Massachusetts Water Resources Authority (MWRA) properties, the MBTA's maintenance facility (Everett Shops) to the north, and the Gateway Center and Gateway Park to the west. The Department of Conservation and Recreation (DCR) owns and operates parkways in the vicinity of the site, including Revere Beach Parkway, the Fellsway and Mystic Valley Parkway. In addition, DCR owns and operates the Mystic River Reservation and the Amelia Earhart dam, a flood control structure located on the Mystic River in the vicinity of the site.

The site is bordered by the Mystic River to the south and an embayment to the east. The embayment is approximately 350 to 500 feet wide from shoreline to shoreline (from the Project area to the upland east of the embayment containing the operations of the MWRA and BWSC). The embayment contains a former channel which was reportedly constructed in the mid-1800s. Records indicate the channel to be about 1,000 feet long with a width of 100 feet, and an original draft of 20 feet below MLW. The channel flares out at the northern end to about 250 feet wide. The channel has since shoaled, and the present depth does not exceed 13 feet below the MLW mark. Waters adjacent to the channel are shallower than the central portion of the channel. The eastern side of the embayment is a mud flat with surface grades from the MLW mark to about three feet above it. The mud flat contains a variety of debris, including several abandoned timber barges.

Procedural History

Previous review documents submitted to MEPA, including the FEIR, addressed a wide range of environmental issues. The Proponent has made significant commitments to avoid, minimize and mitigate potential environmental impacts including: redevelopment and remediation of a brownfield site located in close proximity to transit, provision of 7.42 acres of open space, creation of access to and along the Mystic River including extension of a multi-use path to Gateway Park, and salt marsh restoration. The Certificate on the FEIR required the Proponent to file a Supplemental FEIR (SFEIR). The Scope was limited to traffic and transportation issues, Responses to Comments and revised Section 61 Findings. The Certificate on the FEIR indicated that other issues had been adequately addressed in the FEIR or could be addressed through subsequent review, approval and permitting processes.

Prior to filing the Supplemental FEIR (SFEIR), the Proponent revised its design based on direction from the MGC. The SFEIR identified changes to the project and associated changes in environmental impacts. The primary changes were the addition of 58,005 square feet (sf) to the size of the building, the addition of 125 hotel rooms (from 504 to 629) and the addition of 420 gaming positions (from 4,160 to 4,580).

The SFEIR provided a revised and updated traffic impact assessment (TIA) which reflected the productive consultation between MassDOT and the Proponent. It included updated traffic counts, improved modeling, and better defined mitigation. It included a revised analysis of the project's impacts on the Orange Line and existing bus service and changes to the private shuttle system to complement existing transit service.

Throughout the review of many projects vying for a Gaming License, the MEPA Office and MassDOT have made a concerted effort to provide clear and consistent information regarding potential environmental and transportation impacts to inform decisions by MGC, municipalities and residents. The methodology for the transportation analysis included in the SFEIR was consistent with that which was required of each of the Casino proposals, including MGM Springfield (EEA #15033), Project First Light (EEA #15159) and the proposed Mohegan Sun project in Revere (EEA #15006).

While the SFEIR represented significant progress in identifying traffic and transportation impacts, a SSFEIR was required to address outstanding traffic and transportation issues, including the violation of the MEPA statute associated with the conveyance of land by MassDOT/MBTA to the Proponent. This transfer occurred prior to completion of MEPA review. None of the documents associated with the land transfer, including the deed, contained any terms, such as a condition or restriction, to provide that the land transfer would be deemed not to have taken place until MEPA review was complete and that the MBTA would reconsider and confirm or modify the Agency Action and any conditions thereof to ensure consistency with MEPA.

Gaming Legislation and Massachusetts Gaming Commission Process

The MGC issued a Category 1 gaming license to the Proponent, effective November 18, 2014, pursuant to Chapter 194 of the Acts of 2011: An Act Establishing Expanded Gaming in the Commonwealth and M.G.L. Chapter 23K, Section 19, as amended by Section 16 of the Expanded Gaming Act. The license was issued after the submission of the FEIR and the Certificate on the FEIR (dated August 15, 2014). Conditions of the license include completion of the MEPA review process. Upon completion of the MEPA process, the Gaming Commission will issue Final Section 61 Findings in conjunction with the Gaming License.

The MEPA regulations do not consider Agency Action final if the Permit, contract or other relevant document approving or allowing the Agency Action contains terms such as a condition or restriction that provides that such Agency Action shall be deemed not to have taken place until MEPA review is complete, provided that the Agency shall reconsider and confirm or

modify the Agency Action and any conditions thereof following completion of MEPA review (301 CMR 11.02, Agency Action (c)).

A Host Community Agreement (HCA) was executed with the City of Everett on April 19, 2013. It was approved by the citizens of Everett pursuant to a referendum held on June 22, 2013, in accordance with the Gaming Act. It indicates that the Project will provide 4,000 construction jobs and 4,000 permanent jobs, improve and expand infrastructure, and support a myriad of community programs and services. The HCA identifies the following payments to the City of Everett: \$30 million for capital improvements; \$20 million annual PILOT payments; \$5 million annual community impact fee; and, \$250,000 annual contribution to the Everett Citizens Foundation.

The Proponent entered into Surrounding Community Agreements (SCA) with the City of Malden (November 12, 2013), the City of Medford (April 11, 2014), the City of Cambridge (April 22, 2014), the City of Somerville (June 12, 2014), and the City of Chelsea (June 9, 2014). The Proponent entered into Neighboring Community Agreements with the City of Lynn and the City of Melrose on January 28, 2014.

The Proponent designated the City of Boston as a Surrounding Community. The City of Boston requested that it be identified as a host community; however, the MGC determined that it did not meet the criteria for a host community. The City of Boston declined to participate in the arbitration process for a Surrounding Community established pursuant to the terms of the Gaming Act, thereby relinquishing its designation. As a result, the Proponent agreed to certain specified conditions in the Gaming License for the purpose of mitigating any adverse impacts to the City of Boston and, in particular, the Charlestown neighborhood. The conditions set forth in the Gaming License include a one-time, pre-opening payment by the Proponent of \$1,000,000. Per the Gaming License, this payment can be used to support Charlestown's non-profit organizations, parks, after-school activities, senior programs, job training programs, cultural events and related activities. On January 6, 2015, the Proponent delivered this initial payment to the MGC because the City of Boston's refused to accept the payment. The MGC continues to hold this payment in escrow for the City of Boston's benefit. Following the opening of the Project, the Proponent has agreed to annual payments to the City of Boston in the amount of \$1,600,000, adjusted annually to reflect increases in the Consumer Price Index.

In addition to the specific agreements noted above, the Expanded Gaming Act establishes a Community Mitigation Fund, which is administered by the MGC. Monies from the Community Mitigation Fund shall be used to:

...assist the host community and surrounding communities in offsetting costs related to the construction and operation of a gaming establishment including, but not limited to, communities and water and sewer districts in the vicinity of the gaming establishment, local and regional education, transportation, infrastructure, housing, environmental and public safety, including the office of the county district attorney, police, fire, and emergency services (M.G.L. Chapter 23K, Section 61(b)).

I note that the Expanded Gaming Act requires the establishment of a Subcommittee on Community Mitigation consisting of 12 members, including, but not limited to, representatives from each Region's Host Community, local chambers of commerce, the Department of Revenue's Division of Local Services, the MGC, the Massachusetts Municipal Association, and an appointee of the Governor. Among other responsibilities, this subcommittee will develop recommendations to be considered by the MGC regarding how funds may be expended from the Community Mitigation Fund (M.G.L. Chapter 23K, Section 68(b)). Furthermore, each Region may establish a local Community Mitigation Advisory Committee, which shall include no fewer than six members, to provide information and develop recommendations for the Subcommittee on Community Mitigation, including ways in which funds may be expended from the Community Mitigation Fund. This local committee will include members appointed by Host and Surrounding Communities, the regional planning agency, and the MGC to represent chambers of commerce, regional economic development, and human service providers. (M.G.L. Chapter 23K, Section 68(e)).

MEPA jurisdiction is limited to the subject matter of required or potentially required State Agency Actions, except in the case of a project proposed by a State Agency or receiving State Financial Assistance. In that case, broad scope jurisdiction applies and extends to all aspects of a Project that are likely, directly or indirectly, to cause Damage to the Environment, as defined in the MEPA regulations. In some instances the subject matter of the Agency Action is sufficiently broad (e.g. a Chapter 91 License, Energy Facilities Siting Board review) such that it is functionally equivalent to broad scope jurisdiction. That is the case with the Gaming License which addresses a broad range of environmental issues - sustainability, energy efficiency, renewable energy, and traffic - and extends to mitigation of environmental impacts on host and surrounding communities.

Permits and Jurisdiction

The project is subject to MEPA review and requires the preparation of a Mandatory EIR pursuant to 301 CMR 11.03(1)(a)(2), 11.03(3)(a)(5), 11.03(6)(a)(6) and 11.03(6)(a)(7) because it requires State Agency Actions and it will create 10 or more acres of impervious area, create a New non-water dependent use occupying one or more acres of waterways or tidelands, generate 3,000 or more New adt on roadways providing access to a single location, and provide 1,000 or more New parking spaces at a single location

The project requires a Category 1 Gaming License from the MGC, a Vehicular Access Permit from the Massachusetts Department of Transportation (MassDOT), a land transfer from the MBTA, a Construction and Access Permit from DCR, and Airspace Review by the Massachusetts Aeronautics Commission (MAC). It requires a Sewer Use Discharge Permit (or waiver) from the MWRA and may also require a 8(M) Permit from MWRA. It requires a Chapter 91 (c.91) License and a 401 Water Quality Certification (WQC) from the Massachusetts Department of Environmental Protection (MassDEP) and it may also require an Air Plan Approval from MassDEP. Transportation mitigation may require review and approval by Massport. It may require Federal Consistency Review by Coastal Zone Management (CZM). The project is subject to the May 5, 2010 MEPA GHG Emission Policy and Protocol (GHG Policy).

The project is not subject to the enhanced analysis provisions of the EEA Environmental Justice (EJ) Policy. The project is located in and adjacent to communities with designated EJ populations; however, the project does not exceed the MEPA thresholds for solid waste or air quality that trigger a requirement for enhanced analysis.

It will require multiple permits and approvals from the City of Everett, including an Order of Conditions from the Everett Conservation Commission (or a Superseding Order of Conditions (SOC) from MassDEP if the local Order is appealed). It will require approvals from the City of Boston Transportation Department and the Public Improvements Commission (PIC) for off-site roadway improvements.

The project requires a Section 404 Clean Water Act Permit and a Section 10 Permit from the United States Army Corps of Engineers (ACOE). In addition, the project may require approval from the Federal Highway Administration (FHWA) for modifications to the highway system (I-93) and/or for work on the National Highway System (NHS). As a result, the project may be subject to review pursuant to the National Environmental Policy Act (NEPA) and review pursuant to Section 106 of the National Historic Preservation Act (NHPA). The project also requires a Part 77 Airspace Review from the Federal Aviation Administration (FAA) and a National Pollutant Discharge Elimination System (NPDES) Construction General Permit (CGP) from the United States Environmental Protection Agency (EPA) for stormwater discharges from a construction site of over one acre.

MEPA jurisdiction is limited to the subject matter of required or potentially required permits; however, the subject matter of the Gaming License confers broad scope jurisdiction and extends to all aspects of the project that may cause Damage to the Environment, as defined in the MEPA regulations.

Project Changes Since the Filing of the SFEIR

The SSFEIR identifies changes to the project since the filing of the SFEIR. Changes include an increase in the elevation of the finish floors and elimination of one full level of below-grade parking. The elimination of the parking level will reduce the amount of excavation and flood proofing required for the structured parking. The adjusted floor plans will now reflect a first level floor elevation of 25 NAVD88 at the main entrance for the gaming, restaurant and retail portions of the Project, with the convention space set at elevation 24 NAVD88. Adjustments have also been made to accommodate the transitions between the building and open space areas and the Harborwalk. The Harborwalk and other open space remain at elevations proposed in the SFEIR (approximately 10.3 NAVD88 and up to 12.5 NAVD88, respectively). Garage floor elevations will be set at elevation -4 NAVD88 (level B-3), elevation 4.0 NAVD88 (level B-2) and elevation 13 NAVD88 (level B-1). All publicly accessible areas will be ADA compliant.

As required by the SSFEIR Scope, the Proponent reconsidered parking demand. The review included reconsideration of projected parking demand, utilization of off-site parking for employees and the integration of the Project into the existing and expanded public transportation opportunities that will be available to patrons, guests and employees of the resort. As a result of

this evaluation, the on-site parking supply has been reduced from 3,400 spaces to 2,930 spaces. The SSFEIR indicates that this will accommodate the projected demand for parking at the resort (2,360 spaces) with a reserve capacity to accommodate potential parking demand fluctuations. No changes are proposed to the use of offsite parking for employees. The Proponent will lease up to 800 spaces at three (3) off-site facilities; on-site employee parking will be limited to a small number of spaces for Wynn executives and employees with disabilities.

Environmental Impacts and Mitigation

Potential environmental impacts are associated with the creation of 19.42 acres of impervious surfaces; alteration of wetland resource areas; water demand of 311,830 gallons per day (gpd); and, generation of 283,482 gpd of wastewater. The project will generate approximately 31,844 new (unadjusted) adt and 37,916 new (unadjusted) adt on a Saturday. When adjusted for mode share, the project is estimated to generate approximately 20,130 adt on a weekday and 23,982 adt on a Saturday. As noted above, parking has been decreased to 2,930 on-site parking spaces. The project will include 800 off-site parking spaces for employee parking.

The waterside work includes the dredging of approximately 15,000 cubic yards (cy) of sediment over approximately 41,480 sf to provide an adequate water depth of six feet below mean low water (MLW) to accommodate water transportation vessels. Impacts to coastal bank are estimated at 41,480 sf.

Measures to avoid, minimize and mitigate impacts include redevelopment and remediation of a brownfield site located in proximity to transit, provision of 7.42 acres of open space, access to and along the Mystic River including a connection to Gateway Park, salt marsh restoration and replication of shellfish beds, installation of a stormwater management system, roadway improvements, and improvements to transit, bike and pedestrian access. The building will be designed to be certifiable by the US Green Building Council's Leadership in Environmental and Energy Design (LEED) at the Gold level, or higher. The project incorporates measures to improve energy efficiency including use of a Combined Heat and Power (CHP) system. In addition, it includes a commitment to install a PV system and/or purchase Green Power from local service providers (equal to 10% of the Project's annual electrical consumption).

Review of the SSFEIR

The SSFEIR included an updated project description and associated plans. The SSFEIR included an updated Transportation Impact Analysis (TIA), revised mitigation based on additional analysis and comment letters, and provided conceptual plans for proposed improvements. The SSFEIR included a separate chapter summarizing proposed mitigation measures and included draft Section 61 Findings for each State Agency that will issue permits for the project.

The Scope for the SSFEIR was limited to the following:

1. Provide an explanation of and remedy for the premature conveyance of land from MassDOT/MBTA and its acceptance by the Proponent prior to the completion of MEPA review.
2. Commit to a specific dollar amount for an annual operating subsidy to the MBTA to support service and capacity improvements on the Orange Line.
3. Clarification of the Traffic Impact Assessment and supplemental data and analysis.
4. Provide revised Draft Section 61 Findings that incorporate commitments associated with the three requirements listed above.
5. Response to Comments document that provides clear and specific responses to issues.

MBTA Land Transfer

As noted previously, the MBTA prematurely conveyed land associated with the Everett Shops facility to the Proponent in February 2015 prior to the completion of MEPA review. MassDOT has acknowledged and has taken responsibility for the premature conveyance of the land which constituted a violation of the MEPA statute. To remedy the premature conveyance of the land, MassDOT/MBTA and the Proponent placed the subject property and the associated payment into escrow. The escrow agreement provides that the conveyance of the property shall be deemed to not have taken place unless and until a Certificate finding the final MEPA review document adequate is issued. Upon completion of the MEPA review process, MassDOT/MBTA will issue Final Section 61 Findings which may include modifications or addition of conditions to the draft Section 61 Findings. Upon issuance of Final Section 61 Findings, the escrow agent will return the Quitclaim Deed and Termination of Easement Agreement to the Proponent, the money to the MBTA, and any associated modifications will be recorded.

The SSFEIR includes a description of the parcels subject to the Land Transfer and their relationship to the overall development supported by existing and proposed conditions plan. It describes the infrastructure and operations associated with the Everett Shops. The SSFEIR identifies issues that the MBTA has highlighted as critical to ongoing operations, including protecting the 24-hour nature of the facility, providing sufficient access and internal circulation, and measures to avoid future conflicts between maintenance activities and the casino and hotel. The SSFEIR describes the public bidding process and the sale of the land and provides supporting documentation in the Appendices including the Notice of Proposal and Request for Response, Offer Letter, Notification of Successful Bidder Letter from MBTA to Wynn, Quitclaim Deed, Easement Agreement, and Closing Statement.

The SSFEIR indicates that the Proponent engaged in numerous discussions with the MBTA, over a two-year period, regarding acquisition of a portion of the MBTA Everett Shops. The MBTA Everett Shops property is one of two train and bus repair facilities available to support the needs of all MBTA divisions and departments. It serves as the train repair facility for four MBTA Heavy and Light Rail Subway lines and the 1000 bus fleet. Alternatives considered ranged from acquisition of approximately 0.5 acres to acquisition of the entire property.

Approximately 1.76 acres, consisting of 3 parcels, was conveyed to the Proponent. Parcel 1 is a 22,511 square feet (0.517 acres) triangular parcel located in the southeast corner of the property. Parcel 2 is a 30,753 square feet (0.706 acres) rectangular parcel running along the northwest edge of the property. Parcel 3 is a 23,330 square feet (0.535 acres) rectangular parcel running along the northwest edge of the MBTA parcel.

The SSFEIR includes analysis of the potential impact of the transfer on MBTA operations, including illustration of vehicular access and movements throughout the site. It describes consultation with MBTA operations and technical staff, including Everett Shops staff, to address potential impacts and changes to the facility's entrance prior to conveyance of the land. Measures to avoid, minimize and mitigate impacts include a signalized entrance and exit on Broadway (Route 99), as well as turning lanes, a layover area, and a new gate/processing facility. The main gatehouse to the Everett Shops will be relocated to the north opposite Beacham Street. The layover facility consists of a 10-foot wide, 60-foot long area along the driveway's eastbound approach to the gatehouse.

MassDOT comments indicate that it is satisfied that the sale will not impact MBTA operations on the site. As directed, the Proponent has provided separate draft Section 61 Findings for MassDOT (i.e. Vehicular Access Permit) and the MBTA (i.e. Land Transfer). These Section 61 Findings will be finalized during permitting, any associated modifications to the sale will be recorded, and copies of the Section 61 Findings will be filed with the MEPA Office.

Transit Subsidy

The MBTA's Orange Line is a key component of the Project's transportation strategy to maximize patron and employee use of non-automobile travel modes. A significant proportion of patrons and employees are expected to travel on the Orange Line. Frequent shuttle bus service is proposed by the Proponent from Wellington and Malden Center stations. The project includes improvements to Sullivan Square, Wellington and Assembly Square stations to facilitate and encourage Orange Line usage and to improve circulation for all vehicles at the stations. In addition, employees and patrons can make connections from Sullivan Square Station to one of several MBTA bus routes servicing Lower Broadway (Route 99). As required, the SSFEIR includes a commitment to an annual operating subsidy, identifies the amount of the subsidy and how the amount was determined, and identifies how the funds will be managed and used. This subsidy is necessary to preserve the service and capacity improvements associated with the addition of new Orange Line trains and to mitigate project impacts.

The SSFEIR includes an updated analysis of projected Orange Line peak loads for weekday and weekend service days between the Wellington and Back Bay Stations. This analysis was developed in consultation with MassDOT and the MBTA and, at the direction of the MBTA, is structured on the MBTA Service Delivery Policy. The analysis compares existing Orange Line operations, future operations (2023) including general ridership growth, and future operations (2023) with the addition of project trips. The Service Delivery Policy quantifies the vehicle loading that the MBTA seeks to achieve by time of day and by location (core or non-core). Core-area stations are defined as heavily traveled areas and include stations between Back

Bay and North Station (inclusive). Non-core stations are outside of downtown Boston and include stations located north of North Station or south of Back Bay station.

The projections demonstrate that increased demand would add a significant number of employees and casino patrons to the transit system during some peak periods. The subsidy is based, in part, on costs of additional operational capacity necessary to offset project-related deterioration in service. The Proponent will fund additional service where the level-of-service (LOS) in the Build Condition is projected to be below the LOS in the No Build Condition, unless the Orange Line has existing capacity to handle the increased trips.

The analysis identified four times of the week in the Build Condition when the Orange Line would be over capacity. It indicates that the annual cost to run additional service necessary to mitigate this condition is \$382,200. The revenue that is assumed for this service based upon the additional passengers added to the Orange Line by Wynn patrons and/or employees is \$110,500 resulting in an annual subsidy of \$271,700. The Proponent has agreed to subsidize additional service to encourage use of late night service hours. That service will provide reduced headways during weekday evenings (9:00 PM to 11:00 PM) at a cost of \$109,200, for a total annual Orange Line subsidy of \$380,900 (2015 dollars). The resulting annual cost of \$380,900 is the Proponent's proposed annual operating subsidy for additional train service on the Orange Line. The subsidy will be a fixed annual amount for the 15-year term of the Gaming License. It will be inflated each year by a factor of 2.5%. If the project were to open in 2018, the subsidy would range from \$410,188 in the first year to \$579,584 by 2032, for a total subsidy of \$7,355,455.

The Proponent is proposing improvements at three MBTA stations to support attainment of mode share goals for transit and to improve pedestrian and vehicular circulation around the stations. At Wellington Station, this includes dedicated curb space for proposed patron shuttles. The parking lot will be reconfigured and a fourth curb north of the existing shuttle/taxi/general auto pick-up/drop-off curb will be constructed. An additional benefit is that the reconfiguration of the parking will create additional parking spaces that generate revenue for the MBTA.

At Malden Center Station a berth for shuttle buses will be provided along the southern curb in the western bus bay. Space will be retained for a bus layover and the ability of buses to turn into the busway when the berth is occupied will be maintained. The Proponent may construct a passenger shelter on MBTA property near the corner of the busway and Centre Street (Route 60).

At Sullivan Square, improvements include creation of a new circulation pattern, including alteration and reconstruction of busways and reconfiguration of the parking field in front of the bus station. A signalized busway exit, opposite the I-93 northbound off-ramp on Cambridge Street, will be provided for right-turning buses. All buses will enter the upper busway from Maffa Way. A new signalized entrance will be constructed, allowing buses to circulate into the station from Beacham Street Extension and Main Street. Buses will circulate from the upper busway to the lower busway, exiting the station onto Maffa Way via the new signalized busway exit, with the exception of those buses with destinations via Cambridge Street westbound toward Somerville. Bus shelters will also be provided at the bus berths on the lower busway.

Traffic and Transportation

In addition to other issues identified in the SSFEIR Scope, MassDOT requested the SSFEIR to establish a process for integrating the City of Boston's long-term plans for Sullivan Square and Rutherford Avenue and the impacts of casino-related traffic. I supported MassDOT's interest in consulting with the parties to address concerns with the mitigation and identify opportunities to address them more effectively. MassDOT initiated the planning process and convened a group of stakeholders on June 1, 2015. A second meeting was held after the SSFEIR was filed with the MEPA Office. MassDOT indicated that the meeting was productive as it provided an opportunity for MassDOT to understand concerns with respect to interim and long-term mitigation.

The SSFEIR includes an updated transportation study that conforms to MassDOT/EEA's Transportation Impact Assessment Guidelines (2014). The SSFEIR identified and clarified how and for what purpose the Synchro and VISSIM models were used in the transportation analysis. The transportation study addressed comments regarding capacity analyses for several intersections, trip distribution and corrections of some inaccuracies in graphics included in the previous submissions. The SSFEIR includes updated LOS and a summary of the 50th and 95th percentile vehicle queues for these intersections as appropriate.

As part of the SSFEIR, the Proponent has updated the analysis and the mitigation plan at Sullivan Square to address comments provided by the City of Boston. The comments centered primarily on the redistribution of traffic and the lack of an AM peak hour analysis. The results of the new analysis are not significantly different from those presented in the SFEIR and continue to indicate that the Sullivan Square area would experience worsening LOS and increased delay in both the No Build and Build conditions due to projected growth and casino impacts, respectively. With the proposed mitigation in place, the SSFEIR analysis demonstrates that traffic operations would generally return to close to No Build conditions (LOS E and F) with moderate reduction of delay in the Build conditions.

The City of Boston identifies a number of concerns with the proposed mitigation, including that traffic diversions assumed are not likely to occur at the levels assumed. The City also notes that even with the assumed diversions, much of the reduction from Build to Build with Mitigation conditions can be attributed to an assumed right turn-on-red movement from Cambridge Street. Comments also indicate that the proposed mitigation for the Broadway/Beachman Street intersection may divert even greater volumes through Sullivan Square.

The SSFEIR contains corrected networks for weekday PM and Saturday PM conditions. It did not provide intersection capacity analysis results to accompany the new networks. This issue will be addressed by MassDOT in permitting.

The Proponent should continue to work with MassDOT and the City of Boston to refine the geometric improvements and optimize traffic operations around the area. Comments from MassDOT indicate that the Proponent should pay close attention to how the proximity of the intersections could impact overall network operations, including MBTA bus operations. These

improvements may necessitate the acquisition of ROW along Cambridge Street, Spice Street, and D Street. The Proponent has indicated that they have initiated discussions with the respective property owners and expect that they will cooperate in providing the needed right-of-way upon request. MassDOT comments indicate that the proposed mitigation provides sufficient flexibility for further refinements to address its concerns at the I-93/Cambridge Street intersection and at the MBTA Sullivan Square Station.

The Proponent was also directed to assess in the SSFEIR the impact of its proposed signal timing modifications along a section of Mystic Valley Parkway (a roadway under DCR jurisdiction), between Mystic Avenue to the I-93 southbound ramp. This short section of Mystic Valley Parkway in Medford contains two signalized intersections located approximately 350 feet apart. Both of these intersections are operated by a single controller. The SFEIR proposed signal timing modifications to improve traffic flow from I-93 onto the Route 16 Southbound connector. Under current and future operations, there is limited storage space between intersections and DCR indicates that coordination is necessary to avoid queues that may extend from one intersection to another.

Analysis indicates that future volumes with mitigation (signal timing and phasing adjustments) will result in shorter queues compared to the SFEIR proposal. However, these queues will continue to exceed storage capacity during peak traffic periods. DCR notes that there is adequate space on Mystic Valley Parkway westbound, east of the I-93 southbound off-ramp, to store additional vehicles if needed.

Many commenters have suggested that the Boston Metropolitan Planning Organization's (MPO's) regional travel demand model be used to conduct modeling and analysis in light of the project's potential impact on the transportation system and the regional distribution of its trip patterns. MassDOT comments indicate that the regional travel demand model is employed to evaluate MassDOT projects that are of sufficient size and scope to alter the regional travel network. I note that MAPC has not called for this analysis and also indicate that the traffic analysis demonstrates that project impacts can be mitigated.

The railroad right-of-way (ROW) referred to in the SSFEIR as D Street is owned by Massport. Comments from Massport indicate that this ROW is not a public way and proposed improvements would require approval by Massport. In addition, the comments note that the ability to support future rail use must be maintained.

Comments from MassDOT and MAPC indicate that the SSFEIR has adequately addressed the key transportation issues during the interim period while Rutherford Avenue and Sullivan Square remain in roughly their current configuration. I note that neither MassDOT nor MAPC recommend use of the regional transportation demand model for this project.

Mitigation and Draft Section 61 Findings

The SSFEIR contains revised and updated mitigation commitments. It identifies clear commitments to implement mitigation measures, estimates the individual costs of each proposed measure, identifies the parties responsible for implementation, and contains a schedule for implementation. All of the identified mitigation commitments should be incorporated into the Draft Section 61 Findings for the MGC license to ensure that the license accurately reflects the significant commitments to environmental mitigation identified in the MEPA process.

The Proponent has committed to the following measures to avoid, minimize and mitigate environmental impacts:

Transportation

Annual Operating Subsidy to support additional passenger capacity on the Orange Line

- Assuming a 2018 opening, the subsidy would be \$410,188 in that starting year and \$579,584 in 2032, fifteen years later (inflated each year by a fixed factor of 2.5%, consistent with historical Cost of Living Adjustments). The total subsidy over that fifteen-year period would be approximately \$7,355,455.

MBTA Everett Shops

- New Entrance;
- New Loading Dock; and,
- Easement on Surface Road.

MBTA Stations

- Improvements to MBTA's Wellington Station to accommodate Wynn patron shuttle service at curbside;
- Improvements to MBTA's Malden Center Station to accommodate Wynn patron shuttle service at curbside; and,
- Improvements to MBTA's Sullivan Square Bus Station to accommodate new traffic patterns and road alignments.

Offsite Improvements – Everett

1. Revere Beach Parkway (Route 16)/Mystic View Road/Santilli Highway/Route 99 Connector Improvements (Santilli Circle): Modify the approach from Frontage Road into the rotary to allow for two formal lanes; Widen circle at Santilli Highway approach to allow for three travel lanes; Provide improved pedestrian and bicycle connection from Frontage Road to Mystic View Road; Reconfigure channelizing island on south side of rotary near Mystic View Road; Provide traffic signal improvements at the signalized locations around the traffic circle; Provide landscaping improvements to the center of the circle; Provide new guide signage and pavement markings;

and, perform RSA into final design, where feasible; Coordinate with MassDOT to identify funding source of RSA recommendations. Work will be completed prior to opening.

2. Route 16/Broadway/Main Street (Sweetser Circle): Reconstruct circle and approaches to function as a two-lane modern roundabout; Reconfigure the existing Broadway (Route 99) northbound approach to allow for three travel lanes providing free flow access to Route 16 eastbound; Provide shared use path on northwest side of rotary to improve bicycle access; Install new signing to provide direction to bicyclists on how to navigate the rotary safely; Provide landscaping and improvements on the north side of the circle; and, maintain pedestrian signal across Route 16 eastbound exit from rotary. Work will be completed prior to opening.

At the following locations (3-11) the Proponent has committed to: Reconstruct Lower Broadway as a 4-lane boulevard with turn lanes at major intersections; Upgrade/replace/install traffic control signals; Reconstruct sidewalks and bicycle lanes where required; Install street trees and lighting; Improve MBTA bus stops along Lower Broadway; Installation of technology along Broadway/Alford Street (Route 99), near project entrance, to allow for signal prioritization for buses.

3. Broadway/ Beacham Street

4. Broadway/ Horizon Way

5. Broadway/ Lynde Street

6. Broadway/ Thorndike Street

7. Bow Street/Mystic Street

8. Bow Street/Lynde Street

9. Bow Street/ Thorndike Street

10. Beacham Street/Robin Street

11. Broadway/ Bowdoin Street

12. Broadway/ Norwood Street/Chelsea Street: The Proponent will optimize traffic signal timing, phasing and coordination.

13. Lower Broadway Truck Route: -- Upgrade Robin Street and Dexter Street to serve as a truck route; Provide full depth reconstruction of the existing roadway to accommodate heavy vehicles; Reconstruction of Robin Street and Dexter Street to include heavy-duty pavement, corner radii improvements, sidewalk reconstruction (where present), drainage system modifications (minor), signs and pavement markings.

14. Ferry Street/ Broadway (Route 99): Traffic signal retiming and optimization.

Offsite Improvements – Medford

1. Mystic Valley Parkway (Route 16)/Fellsway (Route 28)/Middlesex Avenue (Wellington Circle): Upgrade/replace traffic signal equipment/signs/pavement markings; Optimize traffic signal timing, phasing and coordination; Widen Route 28 northbound to provide an additional left turn lane; Widen Route 16 westbound to provide an additional through lane in the middle of

the intersection; Reconstruct noncompliant sidewalks and accessible ramps around the intersection to improve pedestrian access; Provide landscape improvements.

2. Mystic Valley Parkway (Route 16)/Route 16 Connector: Traffic signal retiming and optimization.
3. Mystic Valley Parkway (Route 16)/Mystic Avenue: Traffic signal retiming and optimization.

The Proponent has committed to contribute \$1.5 million to a study of long-term improvements for Wellington Circle.

Offsite Improvements – Boston

1. Alford Street/Main Street/Sever Street/Cambridge Street (Sullivan Square) and at
2. Cambridge Street/I-93 northbound off-ramp: The Proponent has committed to: Optimize signal timing for Maffa Way/Cambridge Street; interconnect and coordinate traffic signals, widen the Main Street approach to provide two lanes; Reconstruct busway between Cambridge Street and Maffa Way; Reconstruct the southbound approach of Alford Street at Cambridge Street; Install new traffic signals at Cambridge Street/Spice Street/MBTA Busway and Maffa Way/Busway; Upgrade/replace traffic signal equipment/signs/ pavement markings; Optimize traffic signal timing, phasing and coordination; Reconstruct Spice Street and D Street; Reconstruct sidewalks on west side of rotary between Sullivan Square station and Alford Street Bridge; Reconstruct sidewalks and upgrade lighting and streetscape in rotary between Cambridge Street and Main Street (east); Provide bicycle lanes on Cambridge Street; Reconstruct MBTA lower busway and parking area at Sullivan Square station, including new traffic signal at Maffa Way/station entrance; Construct BUS ONLY left-turn lane from Main Street into Sullivan Square Station.
3. Traffic Signal Interconnect Conduit from Sullivan Square to Austin Street: Install conduit, pullboxes, and wiring.
4. Dexter Street/Alford Street (Route 99): Upgrade/replace traffic signal equipment/signs/pavement markings; and, Optimize traffic signal timing, phasing, and coordination.
5. Rutherford Avenue (Route 99)/Route 1 Ramps: Optimize traffic signal timing and phasing.
6. Sullivan Square Landscaping: Improve landscaping within the rotary at Sullivan Square and immediately north of the rotary adjacent to Rutherford Avenue

Long-term Commitment to Sullivan Square: Provide payments of \$2.5 million per year into the Sullivan Square mitigation fund (\$25 million over 10 years); Provide payments to the City of Boston for each vehicle above Friday afternoon and evening period projections \$20,000 per additional vehicle trip, not to exceed \$20,000,000 over 10 years; Monitor and Report no later than 30 days after the first anniversary of Project opening and for 10 years.

Offsite Improvements – Revere:

1. Route 16/Route 1A/Route 60 (Bell Circle): Upgrade/replace traffic signal equipment/signs/pavement markings; and, Optimize traffic signal timing, phasing and coordination.

Offsite Improvements – Chelsea:

1. Route 16/Washington Avenue: Upgrade/replace traffic signal equipment/signs/pavement markings; optimize traffic signal timing, phasing and coordination.

2. Route 16/Everett Avenue and 3. Route 16/Webster Avenue: The Proponent has committed to optimize traffic signal timing, phasing and coordination.

Transportation Demand Management

- Membership Fee with a Transportation Management Association
- Employ a designated Transportation Coordinator for the Project to coordinate efforts, monitor success rates, and manage strategic implementation of traffic reduction programs;
- Schedule employee shift beginnings and endings outside specified peak traffic periods;
- Carpool/vanpool matching programs;
- Dissemination of promotional materials, including newsletters about TDM program in print at the Project's onsite Transportation Resource Center, and online;
- Orange Line Shuttle Service to Wellington and Malden Center stations and associated improvements to support curbside shuttle service at Wellington Station and Malden Center Station;
- Neighborhood Shuttle Buses;
- Employee Shuttle Buses;
- Premium Park & Ride Shuttle Buses;
- Neighborhood Shuttle Buses;
- Water shuttle service to the Project Site- customized ferry vessels to support passenger transport between the project site and key Boston Harbor sites;
- On-site Full Service MBTA Fare Vending Machine;

- Participation in the MBTA Corporate Pass Program to the extent practical and as allowable pursuant to commercial tenant lease requirements;
- Electric vehicle charging stations within the proposed parking garage;
- Car sharing services in the garage at the Project Site;
- Preferential parking for car/vanpools and alternatively fueled vehicles;
- Offering a “Guaranteed-Ride-Home” in case of emergency to employees that commute to the Project by means other than private automobile;
- Monitoring and reporting program for post-development traffic and parking monitoring and employee survey program for \$30,000 annually; and,
- Monitoring of post-development motor vehicle traffic counts at Sullivan Square as well as additional locations to determine where Project related trips through Sullivan Square exceed projects during the Friday afternoon peak hour at a cost of \$20,000 per year for 10 years.

Wastewater

- Financial contribution to remove Infiltration and Inflow (I/I) equivalent to 4 gallons removed for every gallon of new wastewater generated;
- Install grease traps and gas/oil separators.

Water Use

- Incorporates water conservation measures consistent with LEED requirements, including efficient plumbing fixtures, low-flow lavatory faucets and showerheads.
- Rainwater harvesting, grey water reuse and landscaping alternatives;
- Use timers, soil moisture indicators and rainfall sensors to reduce potable water use on landscaping;

Wetlands, Waterways and Water Quality

- Create public access and amenities, including a water transportation dock and continuous harborwalk;
- Remediation, revegetation and enhancement of 550 linear feet of existing shoreline with enhanced living shoreline;
- Removal of invasive vegetation and planting of native herbaceous and shrub vegetation along part of existing Coastal Bank and Riverfront Area;
- Consultation with MassDEP to develop specifications for the living shoreline and bank restoration.

- Transformation of 10,900 +/- SF of disturbed Coastal Beach/Tidal Flats, Coastal Bank, and Riverfront Area to Salt Marsh;
- Dredging to remove contaminated sediments from the harbor bottom and to provide ample draft for water transportation, recreational vessels and a proposed floating dock;
- Debris clean up within LUO, Coastal Beach and Coastal Bank resource areas;
- Replacement of existing bulkhead and construction of new bulkheads within areas of existing degraded Coastal Beach and Coastal Bank areas;
- 100% of the ground floor will be FPAs;
- Extension of the harborwalk off-site to the DCR Gateway Park and to Broadway including construction of a multi-use path, benches, signage, bicycle racks, plantings and lighting; and,
- Contribution of \$250,000 to DCR for planning and engineering of a potential pedestrian bridge linking Somerville and Everett over the Mystic River.

Stormwater

- Best Management Practices (BMPs) such as pavement sweeping, deep sump catch basins, tree box filters, filtering bioretention areas, four (4) proprietary stormwater separators, and stormwater media filters will be constructed. These BMPs will be designed to remove at least 80 percent of the average annual load of Total Suspended Solids (TSS)
- Catch basins, silt fences, hay bales and crushed stone will be used during construction to prevent sediment removal from entering runoff
- Offsite mitigation measures associated with transportation improvements may include bioretention or subsurface infiltration chambers, deep sump catch basins or proprietary stormwater separators.

GHG Emissions

- Buildings designed to be LEED-certifiable at the Gold level or higher;
- Energy Efficiency Measures (EEM) estimated to reduce CO₂ emissions from stationary sources for the building by 18.4% relative to ASHRAE 90.1-2010, or for the entire Project Site (including buildings, garage ventilation, and lighting, exterior lighting and water/wastewater utilities) by 27.4% relative to ASHRAE 90.0-2010 standards, which will include:
 - Cool roofs;
 - Central chiller plant with better efficiency than Code;
 - Demand Control Ventilation (DCV) for the casino, public entertainment, and retail areas;
 - Energy Recovery Ventilation (ERV) to reduce chiller energy use;
 - Building envelopes with roof and window insulation better than Code;
 - Skylights over the entry atrium and along the retail promenade (daylighting controls will be tied to this extensive system of skylights);
 - Lower light power density 20% better than Code;
 - At least 80% of the total to be Low-energy Electronic Gaming Machines (EGMs);
 - Metal halide lighting for all parking structures;

- High efficiency elevators with regenerative VVVF drives and LED lights;
 - Demand Control Exhaust Ventilation (DCEV) with variable frequency drive (VFD) fans for enclosed parking structures and metal halide lighting for all parking structures;
 - Kitchen and restaurant refrigeration energy efficiency design to reduce energy use;
 - Energy-STAR appliances;
 - Enhanced building commissioning; and
 - Occupancy controls for non-occupied or infrequently occupied spaces.
- PV system on the podium building roof or other locations, and/or purchase from local service providers of Green Power of annual electric consumption equaling 10% of the Project's annual electrical consumption;
 - Cogeneration plant using a nominal 1- MW microturbine, providing approximately 20% of the Project's annual electrical consumption (the cogeneration plant is capable of providing 6,307 MWhr/year of on-site electrical generation, supporting 780 tons of absorption cooling, and providing up to 50 percent of the Project's annual heating and hot water needs); and,
 - Intersection improvements to reduce vehicle idling and TDM measures to reduce trips will reduce Project-related motor vehicle CO₂ emissions by 13.0%.

Climate Change Adaptation and Resiliency

- Elevate proposed structures the proposed structures non-service and garage floor elevations to 15 to 16 feet above the 100-year flood level.
- Parking garages entrances and other openings into below grade spaces will be elevated, as noted above, or incorporate sufficient flood-proofing to avoid damage from coastal storms; and
- Critical infrastructure and HVAC equipment will be elevated above projected flood levels.
- The Proponent will consider additional measures during subsequent design including, but not limited to: rain gardens and swales; protection for service equipment (HVAC, electrical, fuel, water, sewage); installation of back-water flow valves and sump pumps; protection of entrances from snow and ice; enhanced building insulation; cool/green roofing; resilient back-up power and systems; backup power sources for elevators; insulation of refrigeration equipment; and, elevation of utility hook-ups, mechanical devices, electrical service panel, water heaters, and IT services above potential flood levels.

Air Quality

- Commitment to a robust and comprehensive TDM program supported by the TMP (described in TDM section above).
- Commitment to consult with MassDEP regarding the CHP system prior to filing a permitting application.

Responses to Comments

The SSFEIR contains copies of each comment letter received during the review of the SFEIR. The SSFEIR also provides a specific response to each comment letter received and presents additional narrative and/or quantitative analysis when needed to respond to the comments received to the extent that they were within MEPA jurisdiction. In some instances the Proponent also references sections of the SSFEIR, such as reference to the traffic analysis and methodology, where a reference to larger sections is appropriate.

Conclusion

The purpose of MEPA is to provide meaningful opportunities for public review of the potential environmental impacts of Projects for which Agency Action is required, and to assist each Agency in using (in addition to applying any other applicable statutory and regulatory standards and requirements) all feasible means to avoid Damage to the Environment or, to the extent Damage to the Environment cannot be avoided, to minimize and mitigate Damage to the Environment to the maximum extent practicable. MEPA does not approve or deny a project. It is an administrative process that is subject to public review and comment. The MEPA process itself does not result in any formal adjudicative decision approving or disapproving a Project. The determination that a review document is adequate means that the Proponent has adequately described and analyzed the Project and its alternatives, and assessed its potential environmental impacts and mitigation measures.

In regard to a Final EIR, the MEPA regulations (301 CMR 11.08 (8)(c)) indicate that the Secretary shall:

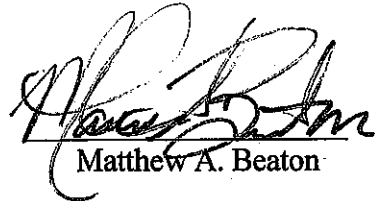
- 1) *determine that a final EIR is adequate, even if certain aspects of the Project or issues require additional analysis of technical details, provided that the Secretary finds that the aspects and issues have been clearly described and their nature and general elements analyzed in the EIR or during MEPA review, that the aspects and issues can be fully analyzed prior to any Agency issuing its Section 61 Findings, and that there will be meaningful opportunities for public review of the additional analysis prior to any Agency taking Agency Action on the Project; or*
- 2) *determine that the final EIR is inadequate and require the Proponent to file a supplemental final EIR in accordance with 301 CMR 11.07.*

The SSFEIR addresses each of the Scope items identified in the April 3, 2015 Certificate on the Supplemental FEIR. Comments from State Agencies do not identify issues that warrant additional analysis in a Supplemental EIR. Additional analysis, consultation and review are necessary to finalize mitigation and will continue through project permitting.

Based on a review of the SSFEIR and consultation with State Agencies, I find that the SSFEIR adequately and properly complies with MEPA and its implementing regulations. The Proponent and State Agencies should forward copies of the final Section 61 Findings to the MEPA Office for publication in accordance with 301 CMR 11.12. I note that the Proponent may be required to file one or more Notices of Project Change (NPC) if there is a material change to the project that will increase environmental impacts prior to the completion of Agency Actions for the project.

August 28, 2015

Date



Matthew A. Beaton

Comments Received:

8/14/15	MWRA
8/21/15	City of Somerville
8/21/15	Maura Healey, Attorney General
8/21/15	City of Malden
8/21/15	Salvatore LaMattina, Boston City Council
8/21/15	Representative Daniel Ryan
8/21/15	City of Boston
8/21/15	MassDOT
8/21/15	Massport
8/21/15	MAPC
8/21/15	City of Revere
8/21/15	City of Everett
8/21/15	MassDEP
8/26/15	MA Division of Marine Fisheries
8/27/15	City of Medford
8/28/15	DCR
7/27/15	Charlestown Waterfront Coalition
7/31/15	Barry Kleinman
8/5/15	Linda Sheldon
8/6/15	Louise A. Zawodny
8/7/15	Stephen Kaiser
8/8/15	Ivey St. John
8/11/15	Laura Mackey
8/11/15	William McGee
8/12/15	Liz Levin & Co.
8/13/15	Margaret Riley
8/14/15	Jim Grafmeyer, DDR Corp.
8/14/15	Lynn Levesque
8/17/15	Claire Lupton
8/17/15	Fay Donohue

8/18/15 ELM, MyRWA, BGT
8/18/15 Harry Ostrander
8/18/15 William Lamb Design Review Committee
8/19/15 Alice Krapf
8/19/15 Annette Tecce
8/19/15 Antonia Pollak
8/19/15 Bart Higgins & Charlene Liska
8/19/15 Boston Harbor Association
8/19/15 Daniel Kovacevic
8/19/15 Karyn Wilson
8/19/15 Louis W. Mian, Jr.
8/19/15 Whittemore-Wright Co. Inc.
8/19/15 Kevin Broderick
8/19/15 Louis W Mian, Jr.
8/19/15 Cynthia Wisniewski
8/20/15 Evmorphia Stratis
8/20/15 Friends of Middlesex Fells Reservation
8/20/15 Judith McDonough
8/20/15 Linda Ordough
8/20/15 Mary Walsh
8/20/15 MassBike
8/20/15 Thomas Annaratone
8/20/15 Toby Goldstein
8/20/15 Vincent Ragucci
8/21/15 Ann Kelleher
8/21/15 Bike to the Sea
8/21/15 Chris Remmes
8/21/15 Devon Moos, East Somerville Main Streets
8/21/15 Diane Valle
8/21/15 Elmer Lupton
8/21/15 Evelyn Addante
8/21/15 Frederick Salvucci (1)
8/21/15 Frederick Salvucci (2)
8/21/15 Gardens for Charlestown
8/21/15 Linda Maloney
8/21/15 Marlene Zizza
8/21/15 Nancy Wovers Cadene
8/21/15 Nicole Payne
8/21/15 Paul Dobbins
8/21/15 Richard Eliseo
8/21/15 Rosemary Kverek
8/21/15 Pru Chapman
8/21/15 Steffen and Nancy Koury
8/21/15 Federal Realty Trust
8/21/15 Alan Moore
8/21/15 Somerville Bicycle Advisory Committee

8/21/15 Border to Boston et al
8/21/15 Kenneth Krause
8/21/15 MyRWA
8/21/15 John Vitagliano
8/21/15 Wig Zamore
8/21/15 Seta K Wehbe
8/21/15 Sal DiDomenico
8/21/15 Friends of Community Path
8/21/15 Bathsheba Grossman
8/21/15 Hispanic American Institute
8/21/15 Kevin Mehigan & Jere Getchall
8/21/15 Everett United
8/21/15 Mary Berghello
8/21/15 Ann Vertullo
8/21/15 Phylis Polci
8/21/15 Mary Rocco
8/21/15 Lessy Campbell
8/21/15 Josephine Wilson
8/21/15 Charles DiPerri
8/21/15 Maureen O'Brien
8/21/15 Everett Villa Coop Resident (1)
8/21/15 Jo Hooi
8/21/15 Julia P
8/21/15 Everett Villa Coop Resident (2)
8/21/15 Hazel O'Neil
8/21/15 Robyn S
8/21/15 Mary Bargarello
8/24/15 Unite Here! Local 26 – signed petition
8/26/15 A Better City (ABC)
8/27/15 Paul Morceau

775 form letters “I respectfully urge you to approve the Wynn plan....” from 7/27/15 to 8/26/15

MEMORANDUM OF AGREEMENT
AMONG THE
MASSACHUSETTS GAMING COMMISSION,
BLUE TARP REDEVELOPMENT,
AND THE
MASSACHUSETTS HISTORICAL COMMISSION
REGARDING THE
MGM SPRINGFIELD PROJECT
SPRINGFIELD, MASSACHUSETTS

WHEREAS, Blue Tarp reDevelopment LLC (the “Proponent”) proposes the MGM Springfield Project, a mixed-use redevelopment comprising casino, hotel, retail, restaurant, residential, and cinema uses to be located on a previously developed urban site in the City of Springfield, Massachusetts (the “Project”); and

WHEREAS, the Project site encompasses four properties listed on the State and National Registers of Historic Places [French Congregational Church, State Armory, United Electric Company Building, WCA Boarding House] and three properties listed on the State Register of Historic Places with formal Determinations of Eligibility [Edisonia Theater Block, Massachusetts Mutual Life Insurance Company Building, Young Women’s Christian Association], collectively referred to as “State Register Properties”; and

WHEREAS, the Project site encompasses two properties included in the Inventory of Historic and Archaeological Assets of the Commonwealth [Howard Street Primary School, Union House/Chandler Hotel] and three properties identified by the Springfield Historical Commission (SHC) as being of historic interest [Apartment Building at 35 Howard Street (not extant), Office Building at 79 State Street, Office Building at 95 State Street], collectively referred to as “~~Another-Other~~ Historic ~~Property~~Properties”; and

WHEREAS, the Project is expected to result in the partial renovation of State Register Properties [State Armory and Massachusetts Mutual Life Insurance Company Building] and ~~Other—Historic Properties~~ another historic property [95 State Street] within the Project Site; and

WHEREAS, the Project is expected to result in the relocation of a State Register Property [French Congregational Church] within the Project Site; and

WHEREAS, the Project is expected to result in the partial or full demolition of State Register Properties and Other Historic Properties within the Project Site including partial demolition of the State Armory, United Electric Company Building, Young Women’s Christian Association, and Union House/Chandler Hotel, and full demolition of the WCA Boarding House, Howard Street Primary School, Edisonia Theater Block, and 79 State Street; and

WHEREAS, Massachusetts Historical Commission (MHC) has determined that the Project including demolition of part or all of State Register Properties constitutes adverse effects through destruction or alteration of all or part of the buildings, pursuant to M.G.L., Chapter 9, Sections 26-27C and 950 CMR 71.00 et seq., and that consultation in accordance with said regulations is required for the Project; and

WHEREAS, Massachusetts Environmental Policy Act (MEPA) review of the Final Environmental Impact Report (FEIR) resulted in a MEPA Certificate finding that the FEIR adequately and properly complies with MEPA and its implementing regulations (301 CMR 11.00), with outstanding issues to be addressed during State permitting and acknowledges MHC and Massachusetts Gaming Commission (MGC) anticipate entering into a Memorandum of Agreement (MOA) that outlines measure to avoid, minimize, or mitigate adverse ~~project impacts~~effects to State Register Properties; and

WHEREAS, MGC, Proponent, and MHC have consulted regarding the potential adverse effects of the Project to the State Register Properties, have examined alternatives, and have concluded that there are no prudent and feasible measures or alternatives which would eliminate the need for the demolition or partial demolition of State Register Properties, but that measures are proposed in the Stipulations of this MOA to be implemented and completed to mitigate the adverse effects of such demolition; and

WHEREAS, MHC has determined to accept the adverse effects of the Project on the State Register Properties in accordance with satisfactory implementation of the terms and stipulations of this MOA; and

WHEREAS, the SHC, City of Springfield, and the Springfield Preservation Trust (“SPT”) have been invited to participate in the consultation and to concur to this MOA; and

WHEREAS, capitalized terms used but not defined in this MOA shall be deemed to have the meanings assigned to them in 950 CMR 70.00 to 71.00 et. seq., or if not therein defined, their ordinary meaning.

NOW, THEREFORE, MGC, Proponent, and MHC agree and SHC, City of Springfield and SPT concur that the Project shall be undertaken and implemented in accordance with the following stipulations to mitigate the effects of the Project on the State Register Properties and Other Historic Properties.

STIPULATIONS

MGC shall ensure that the following measures are implemented by the Proponent:

1. RENOVATION OF STATE REGISTER PROPERTIES AND OTHER HISTORIC PROPERTIES

One State Register Property [Massachusetts Mutual Life Insurance Company Building] and one Other Historic Property [95 State Street] will be retained and renovated.

2. PARTIAL PRESERVATION OF STATE REGISTER PROPERTIES AND OTHER HISTORIC PROPERTIES

Two State Register Properties [State Armory and United Electric Company Building] and one Other Historic Property [Union House/Chandler Hotel] will be partially preserved.

- a. United Electric Company Building, 73 State Street – The State Street (front) north façade, a portion of the adjoining east and west (side) elevations, entry canopy, and related stairs and ground floor exterior architectural elements will be retained. Retention of select interior elements, including the stained glass dome with decorative railing, and select marble wainscoting elements of the ground floor lobby will be carefully removed, stored, and reused within the Project at the banquet facility lobby. Elements that cannot be successfully removed for reuse will be replicated to the greatest extent possible, and may include the may include pilasters, capitals, and other decorative plaster elements. See Attachment A: MGM Springfield, 73 State Street Dome Salvage, June 30, 2015.

b. State Armory – The State Amory 1895 head house will be retained. The 1915 head house addition will be removed. The space frame proposed for the public open air amenity space to be constructed to the south (rear) of the State Armory head house will visually replicate the truss design of the original drill shed. Plans for the renovation of the State Armory 1895 head house will be submitted to the SHC for review and comment.

c. Union House/Chandler Hotel – The Main Street (front) west facade and a minimum of six feet of the Bliss Street (side) north elevation will be retained. As project plans advance, retention of more of the Bliss Street elevation in situ on the interior of the Project will be explored. The second floor window openings at the Main Street elevation will be restored to their original configuration including masonry head conditions. Windows at the second, third, and fourth floors at the Main Street and Bliss Street elevations will be replaced with six-over-six windows matching the original dimensions and configuration, based upon extant windows within the building. Ground floor storefronts will be replaced with new storefronts reminiscent of period storefronts. ~~If retaining original features and materials is not feasible based upon the building's condition, a new Main Street facade and Bliss Street elevation of like materials and design will be integrated into the development at this location~~If retaining original features is not feasible based upon the facade's structural condition, the main street facade and the Bliss Street elevation of will be reconstructed using materials salvaged from the original building.

~~e.d.~~ “Union House Hotel – Interior wood Federal-style window paneling from the third and fourth floors will be removed and preserved, where reasonable and possible. Where reasonable and possible and based on final project design approved by the City of Springfield and Massachusetts Gaming Commission, the paneling will be restored and reinstalled in operable window openings of the newly constructed structure which will be built behind the Union House facade. If use of the panels is not reasonable and possible or is not consistent with the final approved design as set forth above, or if there are excess panels, the Proponent will consult with the SHC on further use or disposition of the panels.

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3 RELOCATION AND RENOVATION OF STATE REGISTER PROPERTIES

One State Register Property [French Congregational Church] will be relocated and renovated. Plans for the relocation of the building will be prepared in accordance with National Park Service guidance (*Moving Historic Buildings*. John Obed Curtis. International Association of Structural Movers. 1975, reprinted 1991). The relocated building will face south toward Union Street. Renovation plans for the exterior will be submitted to the SHC for review and comment.

4. SALVAGE AND REUSE OF ARCHITECTURAL ELEMENTS

Architectural elements from buildings proposed to be demolished or partially demolished may be salvaged and reused in the Project or offered to a third party architectural salvage company. Elements proposed to be salvaged are identified in Attachment B: Springfield Buildings and Interiors Consolidated Salvage Program,” as follows:

a. United Electric Company Building, 73 State Street – As noted above, the State Street (front) north facade, four feet of the adjoining east (side) elevation and sixteen feet of the adjoining west (side) elevation, entry canopy and related stairs and ground floor exterior architectural elements will be retained. Retention of select interior elements, including the stained glass

dome with decorative railing and select marble wainscoting elements of the ground floor lobby will be carefully removed, stored, and reused within the Project at the banquet facility lobby. Elements that cannot be successfully removed for reuse will be replicated within the escalator lobby to the greatest extent possible, and may include pilasters, capitals, and other decorative plaster elements. The “MGM Springfield 73 State Street Dome Salvage” (June 2015) outlines the step-by-step procedure for removal of the dome and associated elements).

- b. Howard Street Primary School – Interior wood components (panel wood doors and period chairs) have been salvaged for reuse in the Project.
- c. Young Women’s Christian Association – The design of the west elevation of the event plaza will be inspired by the YWCA Bliss Street (front) south façade, with modifications as presented to the MHC and SHC. Select architectural elements from the YWCA façade will be salvaged and reinstalled on the new façade, including terra cotta components (quoins, lintels). Elements that cannot be successfully removed for reuse will be reproduced to match the existing to the greatest extent possible. Plans for the proposed façade will be submitted to the SHC.
- d. All other structures within the Project site that are proposed for partial demolition or demolition have been surveyed for potential salvage materials and are identified in the “MGM Springfield Buildings and Interiors Consolidated Salvage Program.”

5. DESIGN REVIEW

The design of the Project will be sensitive to the adjacent historic resources. The proponent shall submit scaled proposed project plans for the Project to the SHC at the 50% and 95% design phases for the ongoing review and comment by the SHC; and shall take into consideration SHC’s comments to the extent feasible in the development of project plans and specifications for the following design phase.

6. PHOTOGRAPHIC DOCUMENTATION

Prior to any demolition activities, the Proponent shall ensure that the buildings are documented according to the following archival documentation requirements.

The Proponent shall produce photographic recordation of the seven State Register Properties and four extant Other Historic Properties. The photographs shall be keyed by number to a photograph description sheet and building sketch plans. The photographs shall include views of the overall exterior elevations, interior spaces, and representative views of architectural details, including but not limited to, windows, doors, stairways, and light fixtures. The poor condition of some the buildings mandates that interior photography shall be undertaken in those buildings that are deemed safe to enter by the Proponent. At least three (3) context views showing the buildings in relationship to their current setting shall be included. Photographic documentation will consist of digital photographs captured and printed according to the *MHC Photographic Documentation Technical Requirements for Digital Images*, attached to this MOA as Attachment C and incorporated herein by reference. Photographic documentation shall be keyed to a site map and a photograph identification list that specifies the name and the MHC inventory number of the buildings and structures that appear in each photographic image. One (1) original, archival set of this documentation shall be submitted to SHC for transfer to the Lyman & Merrie Wood Museum of Springfield History.

7. INTERPRETIVE SIGNAGE

MGC and Proponent will consult with SHC to develop the contents, designs, specifications, and locations of interpretive signage that will provide information about the history of the buildings historically on the development site and surrounding neighborhood. A draft of the interpretive signage program and text and images to be included in the display will be provided to SHC for review and comment. Interpretive signage shall be located within the new development and on the exterior of the new development.

8. HISTORIC PRESERVATION TRUST FUND

The Proponent and MGC will each make a one-time contribution of three hundred and fifty thousand dollars (\$350,000) (the "Contribution") to a Springfield Historic Preservation Trust Fund (the "Fund") to be held by DevelopSpringfield and administered by a Board of Trustees (the "Trustees") to be comprised of six trustees as follows: (a) one trustee to be designated by the Springfield Preservation Trust; (b) one trustee to be designated by DevelopSpringfield; (c) one trustee to be designated by the Springfield Redevelopment Authority; (d) one trustee to be designated by the Springfield Historical Commission; (e) one trustee to be designated by the Historic Preservation Planner from the Pioneer Valley Planning Commission; and (f) one trustee to be designated by Preservation Massachusetts. The Fund shall be used to aid with the rehabilitation, restoration, or preservation of State Register listed historic resources within one-half mile of the Project site within the City of Springfield as determined within the discretion of the Trustees. The Fund may not be used for any demolition of a historic resource. Once the Proponent and MGC make the Contribution, they shall have no further responsibility or obligation with respect to the Fund. The Fund shall be established in a manner that would allow for the deposit of any potential additional donations that may be made to the Fund in the future. The Proponent's contribution will be made thirty (30) days from the date of the issuance of Findings pursuant to G.L. c. 30, sec. 61; The MGC contribution will be made on or before April 30, 2016.

9. COVENANT

Proponent will ensure a covenant is recorded for specific character-defining exterior historical and architectural features limited to only the Main Street (east) and State Street (north) elevations of the Massachusetts Mutual Life Insurance Company Building. The side/rear (south and west) elevations are not included in the covenant. The covenant will be recorded in the Hampden Registry of Deeds, and will be adapted to the specific character-defining historical and architectural details of the Main Street and State Street elevations. Draft language for the covenant will be submitted to SHC for review and comment prior to recording.

QUALIFICATIONS

All work carried out pursuant to this agreement shall be conducted by or under the direct supervision of an individual or individuals who meet, at minimum, the *Secretary of the Interior's Professional Qualifications Standards* (48 Fed. Reg. 190, September 29, 1983).

PROJECT CHANGES

~~Prior to making any alterations contrary to the covenant referenced in Section 9 above to the Massachusetts Mutual Life Insurance Company Building, listed in the State Register of Historic Places, the Proponent shall notify the signatories in writing and shall consult pursuant to 950 CMR 71.00. In the~~

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event that the Proponent proposes a future adverse effect on any of the State Registered and other historic properties covered by this Agreement, including: (i) alterations contrary to the covenant referenced in Section 9 above to the Massachusetts Mutual Life Insurance Company Building; (ii) demolition of the exterior of the State Armory as partially preserved in section 2(b) above; and (iii) demolition of the exterior of the First Congregational Church as relocated and renovated in section 3 above, the Proponent shall notify the signatories in writing and shall consult pursuant to 950 CMR 71.00.

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MOA AMENDMENT

Any of the signatories to this MOA may propose that this MOA be amended, whereupon the signatories to this MOA will consult to consider such amendment. The signatories shall invite the SHC to concur to the amendment. The amendment will be effective on the date the amendment, signed by all of the signatories, and is filed with the MHC.

EFFECTS OF AGREEMENT

Execution of this MOA by the signatories listed below, the filing of original signature pages with the MHC, and the implementation and completion of its terms and stipulations, shall be full and sufficient evidence that MGC and the Proponent have consulted with MHC and satisfied the requirements of M.G.L. Chapter 9, Section 26-27C and implementing regulations at 950 CMR 71.00 and MEPA at 301 CMR 11.

COUNTERPART EXECUTION

This MOA and any amendment may be executed in any number of counterparts, each of which shall be deemed an original for all purposes.

This MOA is hereby executed by the duly authorized representatives of the following parties:

SIGNATORIES

MASSACHUSETTS GAMING COMMISSION

By: _____ Date: _____
Name: XXX
Title: XXX

MASSACHUSETTS HISTORICAL COMMISSION

By: _____ Date: _____
Name: Brona Simon
Title: Executive Director

BLUE TARP REDEVELOPMENT

By: _____ Date: _____
Name: XXX
Title: XXX

CONCURRING PARTIES:

SPRINGFIELD HISTORICAL COMMISSION

By: _____ Date: _____
Name: Ralph Slate
Title: Chairman

CITY OF SPRINGFIELD

By: _____ Date: _____
Name: Domenic J. Sarno
Title: Mayor

| DRAFT ~~8-31-15~~9-1-15

SPRINGFIELD PRESERVATION TRUST

By: _____

Date _____

Name:
Title:

| DRAFT ~~8-31-15~~9-1-15

ATTACHMENT A

**MGM SPRINGFIELD
73 STATE STREET DOME SALVAGE
JUNE 30, 2015**

| DRAFT 8-31-159-1-15

ATTACHMENT B
MGM SPRINGFIELD
BUILDINGS AND INTERIORS CONSOLIDATED SALVAGE PROGRAM
JULY 18, 2015

| **ATTACHMENT C**

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MHC PHOTOGRAPHIC DOCUMENTATION

TECHNICAL REQUIREMENTS FOR DIGITAL IMAGES

General Requirements

In all cases, digital images must be submitted with the following elements:

- The original digital data file captured by the digital camera.
- A print of the image – see below for printer/ink/paper requirements.
- A photo submission form and photo log.

Digital Files

- The original, uncompressed digital file must accompany digital prints. That is, submit the digital file in the form originally captured by the digital camera—unedited and not manipulated in any way by image-processing software.
- If your camera takes Tiff format images, submit files in uncompressed Tiff format. If your camera only takes jpeg images, set the camera to its highest quality and submit the original file as described above.
- Minimum image dimensions: 1600x1200 pixels at 300 ppi or larger, 8-bit or larger color format.
- Take black and white images using the black and white setting of your digital camera. If your digital camera doesn't take black and white images—submit color images only. Black and white image files should be stored as RGB files, not as grayscale.
- Submit files on a labeled CD-R DVD. Do not use a CD-RW.
- Label CD-Rs with a Sharpie-type pen in the label area of the disk, not on the data side.
- Do not affix an adhesive label to the disk.
- Submit CDs in a plastic jewel case—not in a plastic sleeve or paper envelope.
- The file name for each electronic image saved on the CD-R must correspond with the photo log included in the documentation package and the information labeled on the back of each photograph, and it should also reference the state, county, and city or town in which the property is located. For example, the image files for the Samuel Harrison House in Pittsfield, Berkshire County, Massachusetts, would be saved as “MA_Pittsfield (Berkshire County)_Harrison1.tif,” “MA_Pittsfield (Berkshire County)_Harrison2.tif,” and so forth.
- Some image-processing software allows the editing of image file metadata; MHC strongly recommends that the following information be included in image file metadata: photographer name, copyright info, and a brief description of the image.

Digital Prints

- Prints must be 4x6 inches or larger.
- Prints may be black and white or color.
- If submitting black and white prints, the print must have been taken originally in black and white and *not* created by converting a color image to grayscale using an image processing software program (such as Photoshop).
- **Do not mount prints.**
- Label prints on the back with a soft pencil. Be sure to include the location, including county and city or town name.

- To ensure archival longevity, prints must be made using a photo-quality printer using appropriate brand name paper and inks. *Printers, paper, and ink must all be from the same manufacturer and must be from the approved list below.* For example, prints made on an Epson printer must be on Epson paper with Epson brand inks. The archival stability of third-party papers and inks cannot be guaranteed and is therefore unacceptable.

Paper and Ink Requirements

NOTE: Printers, paper and ink must all be from the same manufacturer. However, any model printer of the designated manufacturer that accepts the following papers and inks may be used.

	Inks	Paper
	Epson UltraChrome pigmented inks and Epson Ultra Chrome K3 pigmented inks	Epson Premium Glossy Paper
	Epson PictureMate inks	Epson PictureMate Photo Paper – Glossy Epson Ultra Premium Glossy Photo Paper Epson Premium Glossy Photo Paper
	Epson Claria Hi-Definition Inks	Epson Ultra Premium Glossy Photo Paper Epson Premium Glossy Photo Paper
	Hewlett-Packard (HP) 84/85 dye-based inkset	HP Premium Plus Photo and Proofing Gloss HP Premium Plus High Gloss Photo Paper HP Premium Photo Paper, Gloss HP Premium Photo Paper, Soft Gloss
	HP 59 gray photo cartridge	HP Premium Plus and HP Premium Photo Papers (<u>high gloss, glossy</u>)
	HP100 gray photo cartridge	HP Premium Plus and HP Premium Photo Papers (<u>high gloss, glossy</u>)
	HP Vivera inks (95 and 97 tri-color cartridges)	HP Premium Plus and HP Premium Photo Papers (<u>high gloss, glossy</u>)
	HP Vivera inks (95 and 97 tri-color cartridges)	HP Premium Plus and HP Premium Photo Papers (<u>high gloss, glossy</u>)
	HP Vivera Pigment inks (<i>announced 2006</i>)	HP Advanced Photo Paper (<u>glossy</u>)
	Lexmark Evercolor Photo Color #31 and Lexmark #33 and #35 Color Print Ink Cartridges	Lexmark Premium Photo Paper High Gloss
	Kodak No. 10 pigmented ink cartridges	Kodak Ultra Premium, High Gloss Kodak Premium Gloss

Massachusetts Historical Commission Photo Submission Form

Please submit one form for each group of digital images

About your digital files:

Camera Used (make, model): _____

Resolution of original image capture (camera setting including resolution and file format):

File name(s) (attach additional sheets if necessary) check here to refer to attached photo log:

_____	_____
_____	_____
_____	_____
_____	_____
_____	_____
_____	_____
_____	_____
_____	_____

About your prints:

Printer make and model: _____

Paper: brand & type (i.e., Epson Premium Glossy Photo)

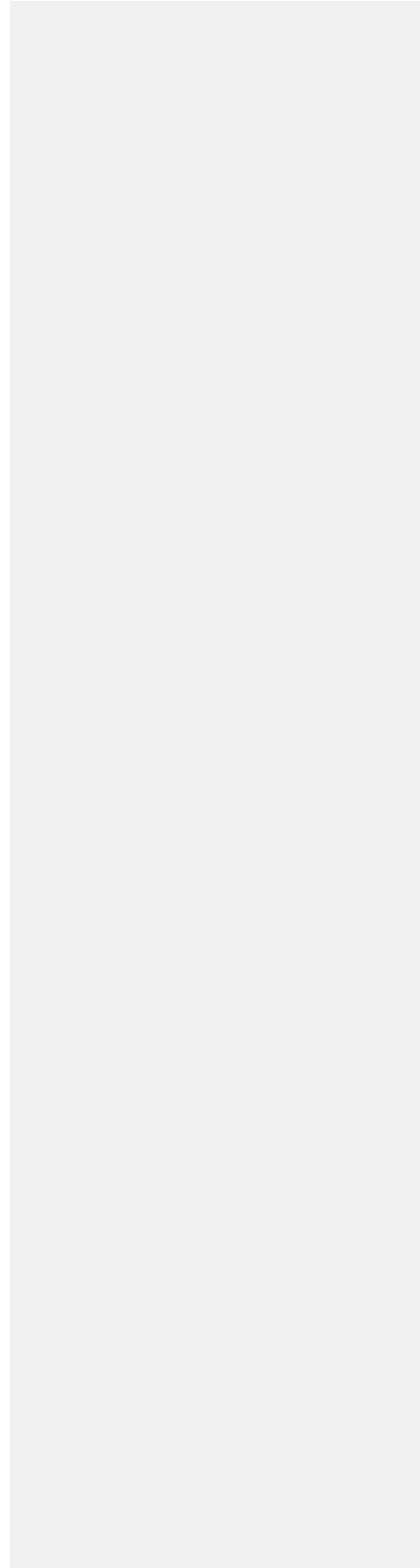
Ink: _____

Signature: (By signing below you agree that the information provided here is true and accurate.)

Signature: _____ Date: _____

| DRAFT ~~8-31-15~~9-1-15

| [62039087 v2-WorkSiteUS-024302/000561993089 v1-WorkSiteUS-027649/0005](#)



August 31, 2015

VIA EMAIL

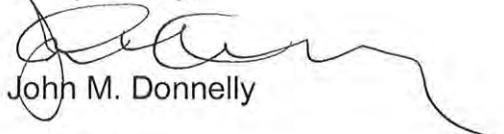
Stephen Crosby, Chairman
Massachusetts Gaming Commission
84 State Street, Suite 720
Boston, MA 02109

RE: Mass Gaming & Entertainment, LLC - Region C

Dear Chairman Crosby:

As the Commission is aware, the Bureau of Indian Affairs recently issued letters relating to the Mashpee Wampanoag Tribe and Region C. On behalf of Mass Gaming & Entertainment, LLC, we request time for a brief presentation to the Commission at its upcoming meeting on September 3, 2015 to address those issues raised in those letters.

Respectfully,


John M. Donnelly

JMD/lat

Cc: John Ziemba (via email)
Catherine Blue (via email)



Real Estate Services

United States Department of the Interior

BUREAU OF INDIAN AFFAIRS

Eastern Regional Office
545 Marriott Drive, Suite 700
Nashville, TN 37214

RECEIVED

2015 AUG 28 AM 10:40

OFFICE OF SELECTMAN
TOWN OF MASHPEE

AUG 26 2015

Mr. Rodney C. Collins
Manager, Town of Mashpee
16 Great Neck Road North
Mashpee, Massachusetts 02649

Dear Mr. Collins:

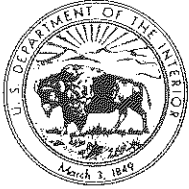
The purpose of this letter is to clarify our letter of August 21, 2015. The Mashpee Wampanoag Tribe (Tribe) filed a request with the Bureau of Indian Affairs to issue a reservation proclamation pursuant to Section 7 of the Indian Reorganization Act of June 18, 1934, 25 U.S.C. § 467, that proclaims approximately 321 acres in Barnstable and Bristol Counties, Massachusetts, to be the Mashpee Wampanoag Reservation. We write to clarify that we are inviting comments for a 30-day period on the Tribe's request to issue a reservation proclamation, that the Tribe's request is under review, and that no date has been identified in which a reservation proclamation will be issued by the Department of the Interior. Issuance of a reservation proclamation is a separate and distinct action from acquiring land in trust pursuant to Section 5 of the Indian Reorganization Act of June 18, 1934, 25 U.S.C. § 465.

Comments on the Tribe's request to proclaim the approximately 321 acres in Barnstable and Bristol Counties, Massachusetts, as the Mashpee Wampanoag Reservation should be directed to the Bureau of Indian Affairs, Eastern Regional Office, 545 Marriott Drive, Suite 700, Nashville, Tennessee 37214. Any comments received within 30 days of the receipt of the August 21st letter at the above address will be considered.

If you have any questions on this matter, please contact Mr. Wayne Smith, Realty Specialist, at (615) 564-6778.

Sincerely,

Acting Regional Director
Eastern Region



Real Estate Services

United States Department of the Interior

BUREAU OF INDIAN AFFAIRS

Eastern Regional Office

545 Marriott Drive, Suite 700

Nashville, TN 37214

AUG 21 2015

Honorable Estele C. Borges
President, City Council
City of Taunton
141 Oak Street
Taunton, Massachusetts 02780



Dear Ms. Borges:

The purpose of this letter is to provide a 30-day notification of a proposed action by the Secretary of the Interior (Secretary) to proclaim lands held in trust by the United States of America as a reservation for the Mashpee Wampanoag Tribe (Tribe). The Tribe has filed a request with the Bureau of Indian Affairs to proclaim approximately 321 acres in Barnstable and Bristol Counties, Massachusetts, as the Mashpee Wampanoag Indian Reservation.

These lands are currently pending a decision by the Secretary to accept title in the name of the United States to be held in trust for the use and benefit of the Tribe. If approved, the lands will be transferred into trust status for the Tribe upon acceptance of deeds by the Assistant Secretary-Indian Affairs under delegated authority from the Secretary. Section 7 of the Indian Reorganization Act of June 18, 1934 (48 Stat. 984; 25 U.S.C. 467) provides that the Secretary may proclaim new Indian reservations or add lands to existing reservations. The Secretary requires that notice be given to apprise local government officials of Federal actions affecting lands within their jurisdictional borders.

This notification action is simply an administrative function which is required before the Tribe may take advantage of special Federal assistance programs for lands held in trust for Indian tribes. In addition, this action clarifies Tribal jurisdiction over the trust property. Please note that to be proclaimed an Indian reservation, it is requisite that the lands be held in trust. If a decision denying the acceptance of the Tribe's lands into trust is made by the Assistant Secretary, no reservation proclamation will be issued.

This is strictly a notification of an impending action requiring no action or comments on your part; however, should you have any comments resulting from this notice, please direct them to the Bureau of Indian Affairs, Eastern Regional Office, 545 Marriott Drive, Suite 700, Nashville, Tennessee 37214. Any comments received within 30 days of the date of receipt of this letter at the above address will be considered. Your comments will be made available to the applicant. You will be notified of the decision to approve or deny the request.

If you have any questions on this matter, please contact Mr. Randall Trickey, Regional Realty Officer, at (615) 564-6770.

Sincerely,


Acting Regional Director
Eastern Region

Enclosures

**TABLE 1
MASHPEE PARCELS PROPOSED TO BE TAKEN INTO TRUST**

	Owner	Location	Current Use	Proposed Use	Acreage
1	MWT	410 Meetinghouse Road	Old Indian Meetinghouse	Same	0.15
2	MWITC	17 Mizzenmast	Burial Ground/Cemetery	Same	0.361
3	MWT	414 Meetinghouse Road	Cemetery	Same	11.5
4	MWT	431 Main Street	Parsonage	Same	2.0
5	MWT	414 Main Street	Tribe Museum	Same	0.58
6	MWITC	483 Great Neck Road South	Tribal Government Center	Same	58.7
7	MWITC	41 Hollow Road	Vacant	Conservation	10.81
8	MOIMHA	Meetinghouse Road	Vacant	Tribal housing	46.82
9	MWITC	483 Great Neck Road South	Cultural/Recreational	Same	8.9
10	MWITC	56 Uncle Percy's Road	Vacant	Same	0.15
11	Maushop, LLC (MWT)	213 Sampsons Mill Road	Agricultural/Tribal Offices	Same	30.138
	SITE TOTAL				170.109

TAUNTON PARCELS PROPOSED TO BE TAKEN INTO TRUST

	Owner	Location	Building Square Footage	Parcel Acreage
1	One Stevens, LLC	50 O'Connell Way	97,134 *	9.15
2	Two Stevens, LLC	60 O'Connell Way	100,416 *	26.25
3	L&U, LLC	Lot 11 O'Connell Way	0	14.02
4	OCTS Realty Trust	O'Connell Way	0	7.89
5	OCTS Realty Trust	Stevens Street	0	0.078
6	Jamins, LLC	73 Stevens Street	9,253 *	1.50
7	71 Stevens Street, LLC	71 Stevens Street	31,500 **	6.88
8	Daniel G. DaRosa & Laurie B. DaRosa	O'Connell Way	0	2.11
9	Daniel G. DaRosa & Laurie B. DaRosa	61R Stevens Street	8,463 **	1.79
10	Taunton Development Corporation	O'Connell Way (Lot	0	2.73
11	Taunton Development Corporation	O'Connell Way (Lot 9B)	0	5.47
12	Taunton Development Corporation	O'Connell Way (Lot 13)	0	22.5
13a	Taunton Development Corporation	Middleborough Avenue Lot 14)	0	45
13b	Taunton Development Corporation	5 Stevens Street	0	1.29
14	Taunton Development Corporation	O'Connell Way Roadway	0	3.64
15	John M. Allen	65 Stevens Street	1,092 **	0.35
16	Kathleen Williams and Kenneth Williams	67 Stevens Street	1,218 **	0.68
17	Daniel G. DaRosa	61F Stevens Street	1,315 **	0.42
	SITE TOTAL			151.748
28	GRAND TOTAL			321.857

* Lease documents

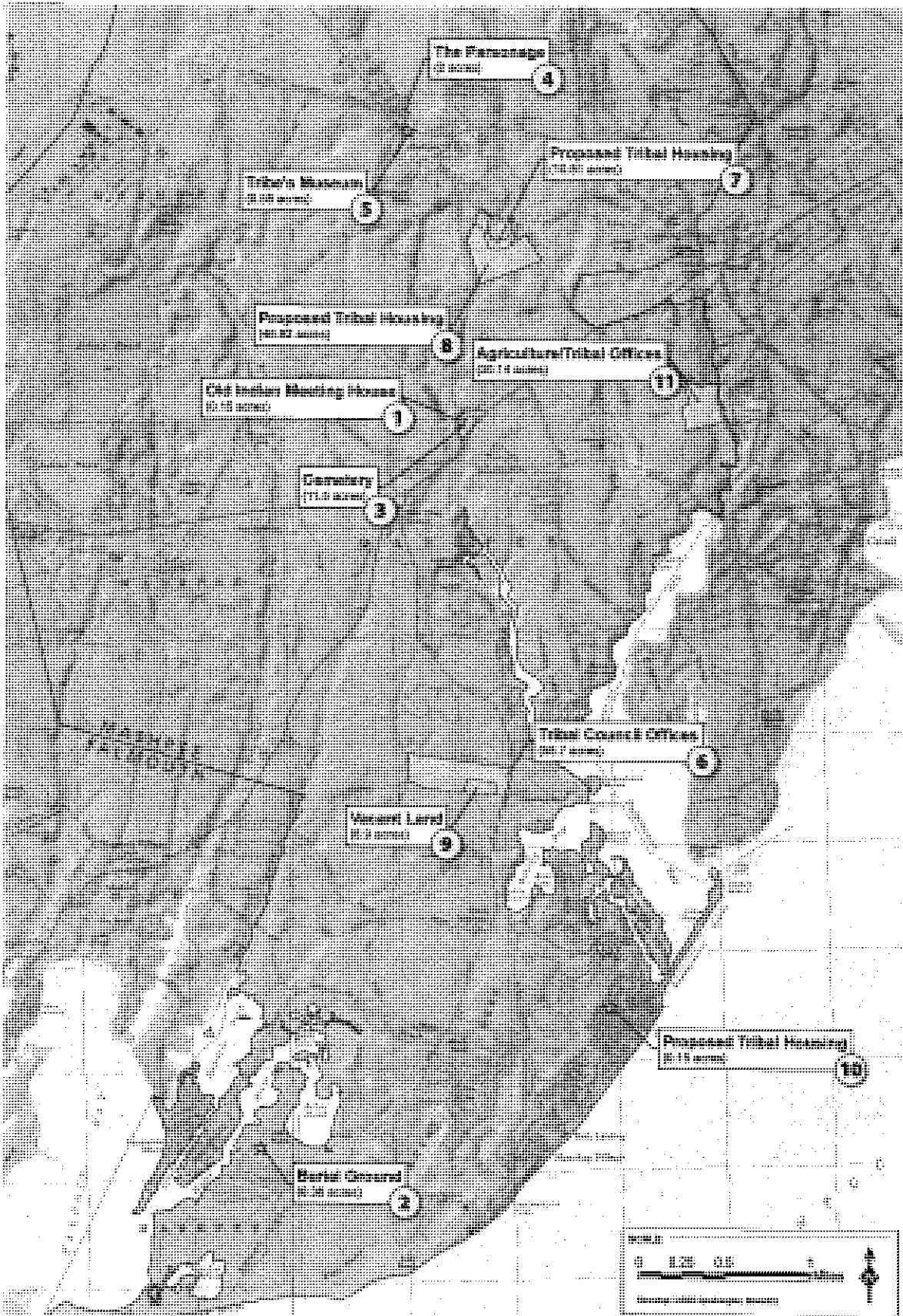
** Assessor's records

Total approximately 250,391 square feet.



Town of Mashpee

Fee-to-Trust Parcels

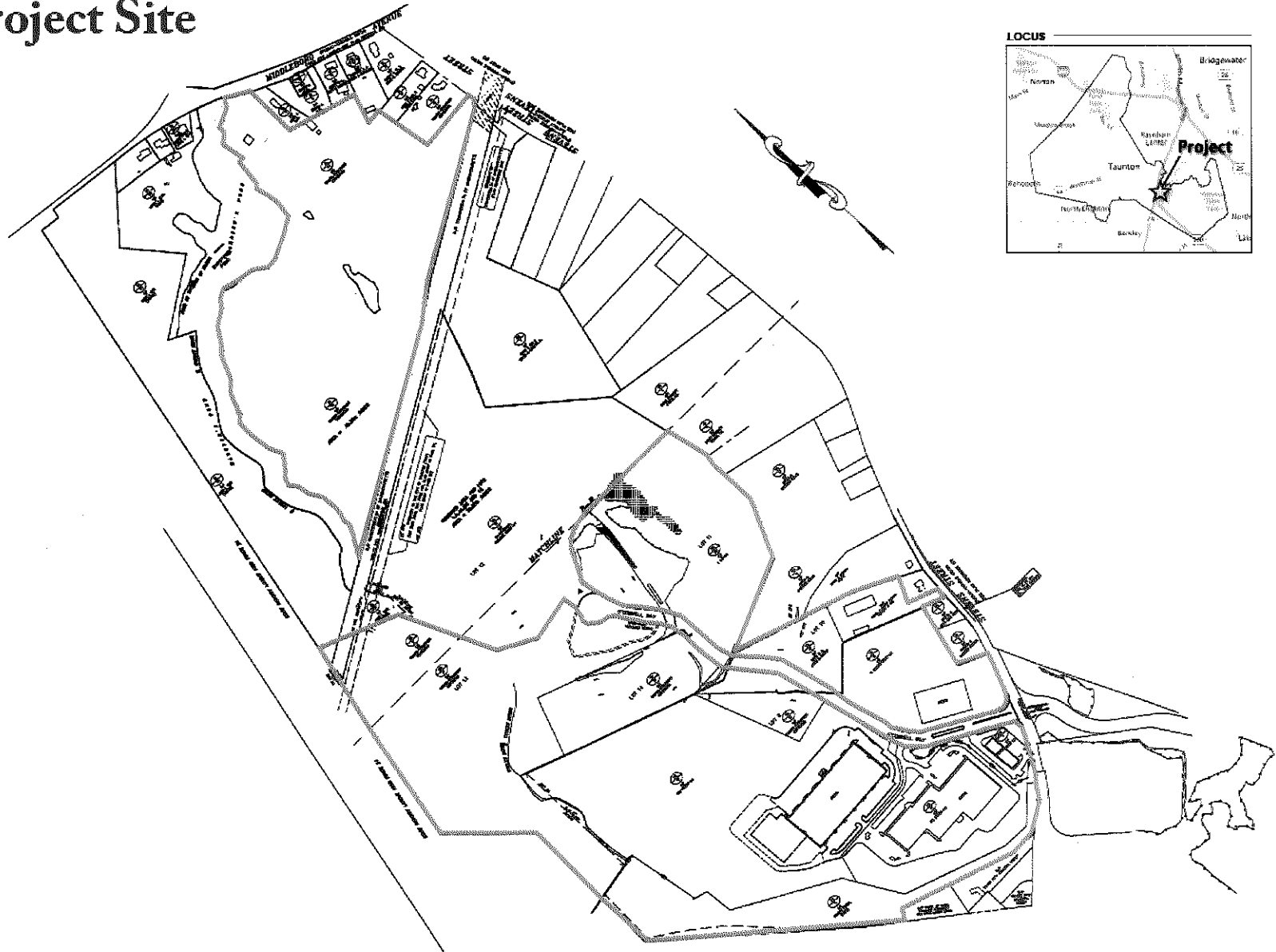


Mashpee Wampanoag Tribe: Fee-to-Trust
in Mashpee and Taunton, Massachusetts

Project First Light



Project Site



Mashpee Wampanoag Tribe: Fee-to-Trust in Mashpee and Taunton, Massachusetts / Project First Light



TO: Stephen Crosby, Chairman
Gayle Cameron, Commissioner
James McHugh, Commissioner
Bruce Stebbins, Commissioner
Enrique Zuniga, Commissioner

FROM: Alexandra Lightbown, Interim Director of Racing

CC: Catherine Blue, General Counsel

DATE: September 1, 2015

RE: Suffolk Downs Key Operating Personnel and Racing Officials

Dear Commissioners:

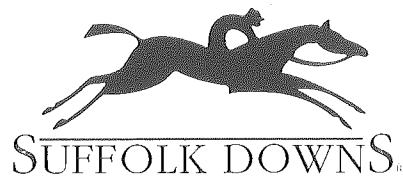
Suffolk Downs COO Chip Tuttle has submitted a request for approval of the Suffolk Downs Key Operating Personnel and Racing Officials dated August 31, 2015. They have all been licensed by the MGC in similar capacities in previous years. They have all submitted their occupational licenses to the MGC Racing Division. The Stewards have approved their applications. The State police are conducting their background checks.

Recommendation: That the Commission approve the request of Suffolk Downs to approve their April 9, 2015 list of Key Operating Personnel and Racing Officials, pending satisfactory completion of their background checks by the State Police.



Massachusetts Gaming Commission

101 Federal Street, 23rd Floor, Boston, Massachusetts 02110 | TEL 617.979.8400 | FAX 617.725.0258 | www.massgaming.com



August 31, 2015

Alexandra Lightbown, DVM
Director of Racing, Chief Veterinarian and Operations Manager
Massachusetts Gaming Commission
101 Federal Street, 23rd Floor
Boston, MA 02110

Dear Dr. Lightbown:

Sterling Suffolk Racecourse LLC respectfully requests approval of the following key operating personnel and racing officials for the 2015 racing season:


KEY OPERATING PERSONNEL

WALTER GUSTAVSON - Timer/Clocker
JANINE SAVOIE - Horsemen's Bookkeeper


RACING OFFICIALS

TOM CREEL - Racing Secretary
JOHN MORRISSEY - Steward
GERARD STANISLAWZYK - Assistant Racing Secretary
STANLEY SHINA - Placing Judge
JAMES DOWNING - Placing Judge
WALTER GUSTAVSON - Placing Judge
GEORGE BAILEY - Paddock Judge
WOODARD TUTTLE - Horse Identifier
CHRIS O'BRIEN - Stall Superintendent
ANTHONY RANNO - Starter
FRED FOLEY - Clerk of Scales
VANESSA HIRD - Veterinarian
CONRAD BOULTON - Veterinarian
DAVID LEZELL - Outrider
CATHERINE CHUMBLEY - Outrider

Sincerely,


Chip Tuttle
Chief Operating Officer

Telephone: 617-567-3900
525 McClellan Highway, East Boston, Massachusetts 02128

Made in Massachusetts 



TO: Stephen Crosby, Chairman
Gayle Cameron, Commissioner
James McHugh, Commissioner
Bruce Stebbins, Commissioner
Enrique Zuniga, Commissioner

FROM: Alexandra Lightbown, Interim Director of Racing

CC: Catherine Blue, General Counsel

DATE: September 1, 2015

RE: Suffolk Downs Take Out Reduction Request

Dear Commissioners:

Suffolk Downs COO Chip Tuttle has submitted a request to reduce the take out to 15% for Win Place Show and multi horse multi leg wagers on October 3rd and October 31. The reduction will be borne by the pari-mutuel operator (Suffolk Downs for live wagering and the receiving outlets for simulcasting).

Recommendation: That the Commission approve the request of Suffolk Downs to reduce the take out to 15% on all Win Place Show and multi horse multi leg wagers on October 3rd and October 31, 2015.



Massachusetts Gaming Commission

101 Federal Street, 23rd Floor, Boston, Massachusetts 02110 | TEL 617.979.8400 | FAX 617.725.0258 | www.massgaming.com



August 31, 2015

Alexandra Lightbown, DVM
Director of Racing, Chief Veterinarian and Operations Manager
Massachusetts Gaming Commission
101 Federal Street, 23rd Floor
Boston, MA 02110

Dear Dr. Lightbown:


Following up on Sterling Suffolk Racecourse LLC's request for a reduction in the takeout to 15% for Win, Place, Show and multi-horse, multi-leg wagers, please be advised that, if granted, we would implement this reduction for our two October dates, the 3rd and 31st.

Again, this is part of an effort to stimulate interest in our races among price-sensitive simulcast and ADW bettors. The cost of the takeout reduction would be borne by the pari-mutuel operator (e.g. Suffolk Downs for live wagering and our receiving outlets for simulcasting) and does not affect the statutorily mandated percentages of handle that fund the MTBA, purses and MGC racing operations, etc. In fact, to the extent the measure encourages additional handle, those entities would benefit.

Sincerely,

Chip Tuttle
Chief Operating Officer

Telephone: 617-567-3900
525 McClellan Highway, East Boston, Massachusetts 02128

Made in Massachusetts 



August 18, 2015

Dr. Alexandra R. Lightbown, Director of Racing
Massachusetts Gaming Commission
101 Federal Street, 23rd Floor
Boston, MA 02110

Dear Dr. Lightbown:

I want to formally notify the Commission that Suffolk Downs is considering lowering the takeout during our 2015 live racing season to 15% on all wagers (WPS and exotics) as part of an effort to promote wagering handle. We believe that this may generate additional interest in our races among price sensitive bettors.

The reduction would reduce the margin for parimutuel outlets offering wagering on our races but would not impact the statutory contributions from wagering to the Commonwealth, the MTBA, etc as those percentages would remain the same.

As this is something we have not done in the past, we are seeking the Commission's guidance. We believe that there is a precedent for takeout reduction as Plainridge experimented with something similar a few years ago.

As always, we are happy to answer any questions or provide additional information.

Sincerely,

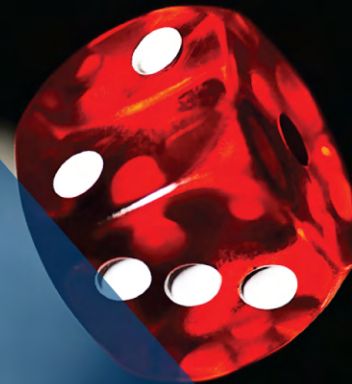
Chip Tuttle
Chief Operating Officer

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Made in Massachusetts 



IGT INTELLIGEN CMS PROJECT UPDATE



SEPTEMBER 3, 2015

CMS PROJECT TIMELINE



IGT INTELLIGEN – CMS PROJECT UPDATE

ID	Task Name	Start	Finish	Mar 9, '14	Jun 22, '14	Oct 5, '14	Jan 18, '15	May 3, '15	Aug 16, '15	Nov 29, '15	Mar 13, '16
1	MAV INTELLIGEN Central Monitoring System	Mon 2/9/15	Mon 3/7/16								
90	Infrastructure - Order and Ship Hardware	Thu 4/23/15	Wed 10/14/15								
96	Infrastructure - Install and Prep Hardware	Tue 8/11/15	Mon 9/28/15								
97	PDC Install <==> IGT Network Connectivity Required	Thu 8/13/15	Thu 8/13/15								
99	PDC <==> BDC Connectivity Required	Fri 9/18/15	Fri 9/18/15								
112	MITC CMS Hardware Installed	Tue 8/18/15	Tue 8/18/15								
113	Springfield CMS Hardware Installed	Thu 9/24/15	Thu 9/24/15								
121	Software & QA	Wed 4/8/15	Mon 8/10/15								
123	SW Deliverable 1 - MA Overlay / Invoicing	Wed 4/8/15	Fri 6/26/15								
144	SW Deliverable 2 - Defect Removal Release	Fri 5/22/15	Tue 8/4/15								
168	System Test	Mon 7/13/15	Mon 8/10/15								
175	IGT System Test Complete	Fri 8/7/15	Fri 8/7/15								
178	Comm QA and fail-over testing	Mon 9/28/15	Tue 10/13/15								
180	APL and Anomaly Testing	Mon 8/31/15	Mon 9/14/15								
181	Prerequisite data Import for GUI Setup	Thu 9/10/15	Thu 9/10/15								
182	CMS Prerequisite Data import & setup	Fri 9/11/15	Thu 9/17/15								
183	Data Import - Final Draft from Penn National	Thu 9/17/15	Thu 9/17/15								
184	Data Import - Review and Finalize	Thu 9/17/15	Mon 9/21/15								
185	BIN File List & Verification - GLI	Mon 9/21/15	Mon 9/21/15								
186	Bally System Lock Down / CMS Data Imports	Thu 9/24/15	Tue 10/6/15								
187	PDC/BDC Data Import	Thu 9/24/15	Tue 10/6/15								
188	Slot game BIN uploads	Thu 9/24/15	Tue 10/6/15								
189	NOC Infrastructure / Configuration	Thu 8/6/15	Fri 8/14/15								
193	Customer Acceptance Testing	Mon 8/10/15	Wed 10/14/15								
195	Customer Acceptance Test	Mon 8/24/15	Tue 9/29/15								
198	MGC Acceptance of CMS System	Tue 9/29/15	Tue 9/29/15								
199	Training	Wed 7/22/15	Tue 10/6/15								
201	End User Training Needs Analysis	Tue 8/18/15	Tue 8/18/15								
203	Communications Training	Thu 9/10/15	Fri 9/11/15								
204	Operations Training	Mon 9/14/15	Thu 9/17/15								
205	Operational Procedures	Mon 9/21/15	Thu 10/1/15								
206	Lottery End User Training	Thu 10/1/15	Tue 10/6/15								
209	Venue Installation and Setup	Fri 4/10/15	Wed 9/16/15								
223	IGT Plainville Install	Fri 4/10/15	Wed 9/16/15								
229	Install MTSCs in MDR at Plainridge Park Casino	Wed 9/2/15	Thu 9/3/15								
230	Comm Closet Cabling	Wed 9/2/15	Wed 9/16/15								
232	CMS Go Live Prep	Wed 9/30/15	Mon 10/5/15								
233	INTELLIGEN Go Live (Start)	Wed 10/7/15	Wed 10/7/15								



Massachusetts CMS Executive Overview

August 28th, 2015

Executive Summary

The INTELLIGEN CMS Project delivery has been progressing well through the Execution Phase. The PDC & CAT hardware has been delivered and installed and will soon be connected into the MGC network at 101 Federal, allowing for IGT, GLI, and Operations access. An unfortunate incident occurred on August 7th during delivery of the BDC to Springfield which resulted in damaged equipment and will require a full replacement. A decision was made on August 19th during the MGC/IGT Joint Steering Committee based on IGTs recommendation, to Go Live with PDC and complete the BDC installation post Go-Live.

High level status

Initiating	Complete		
Planning	Complete		
Execution	In Progress	At Risk	Not Started
Monitoring	In Progress	At Risk	Not Started
Closing	Not Started		

Legend

Complete	In Progress	At Risk	Not Started
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Execution Phase

SW is complete and GLI has started the Customer Acceptance Testing on IGTs QA environments. Once the communication issues are worked out with the help of MGC, MassIT, IGT and Verizon, GLI will switch over to the CAT system located at the Primary Data Center to finish their testing.

The Primary Data Center (PDC) and Customer Acceptance Test (CAT) systems have been physically installed and powered up. We will confirm communication between 101 Federal and MITC on Tuesday, August 25th. BDC equipment has been reordered and we should have an ETA by September 4th.

Training needs analysis was performed with MGC. Exact dates and durations for specific groups are being scheduled during a meeting booked for August 31st.

The Go Live Rollout plan is being worked on with Penn National, MGC to come up with detailed steps and timings for Go Live. Once complete we will have an estimated duration to have the entire casino live on the CMS.

Monitoring Phase

We are monitoring the project on a weekly basis inclusive of MGC, MassIT and Penn National.

Purpose	Attendees:	Frequency & Times:
MGC WAN Status & Tracking	IGT / MGC / MassIT	Weekly on Monday at 11am EST
Collaboration of Go Live Related Topics	IGT / MGC / Plainridge Park Casino	Weekly on Tuesday at 1pm EST
Status Meeting	IGT / MGC	Weekly on Wednesday at 3pm EST
Executive Status Summary	IGT / MGC	Monthly – as needed.

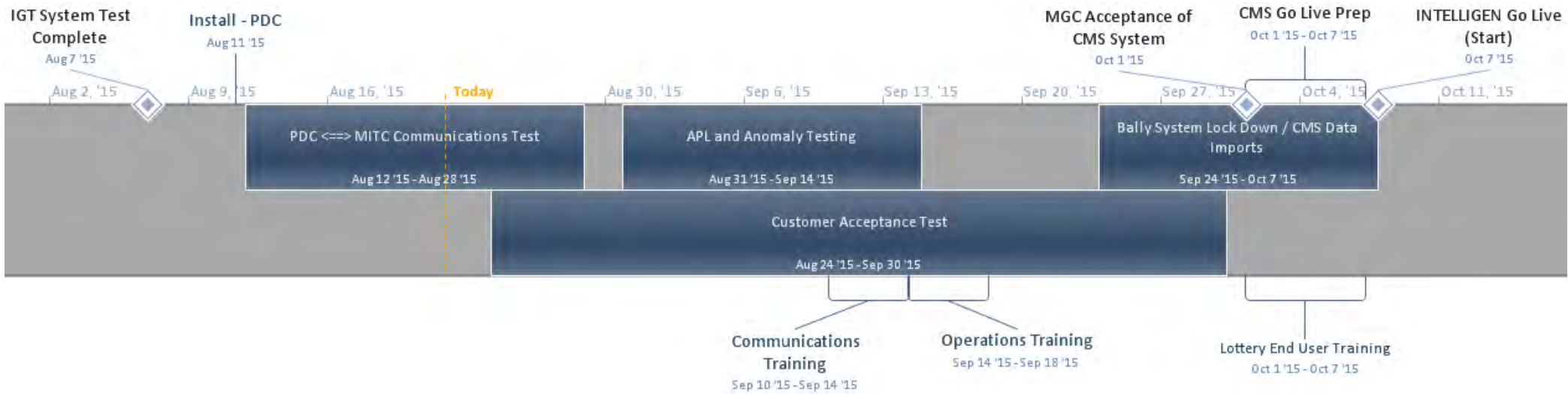
Milestones

*Indented text represents external dependencies

Milestone	Date	Status	Comments
MGC Requirements Approval	01-May-2015	Complete	Requirements documents have been signed and approved by MGC.
Plainridge Slot Base Installation Complete	27-May-2015	Complete	All slot bases have been installed.
IGT: Casino Floor Installation Work Complete	16-Jun-2015	Complete	Fiber cables, converters, loops, and fiber boards have been installed.
Plainridge Floor Setup Complete (Soft Go Live)	22-Jun-2015	Complete	
Plainridge Park Casino ACSC Go Live	24-Jun-2015	Complete	
CMS Software Complete	02-Jul-2015	Complete	Software Integration and test cycles are complete.
System Test Complete	07-Aug-2015	Complete	
IGT: Casino – Remaining hardware install complete	TBD		Slot Controllers located in Casino MDR.
Chelsea (MITC) CMS Hardware Installed (PDC)	11-Aug-2015		Physically Installed however communication piece remains.
Springfield CMS Hardware Installed (BDC)	TBD		Due to an issue in delivery, this date will be pushed out – date TBD.
GLI – INTELLIGEN Certification Complete	29-Sep-2015		GLI has started their testing.

MGC Acceptance of CMS System	30-Sep-2015		
Training Complete	07-Oct-2015		Training is expected to push right up until Go Live, to complete MGC specific training.
INTELLIGEN CMS Go Live Prep	06-Oct-2015		
INTELLIGEN CMS Go Live (Start)	07-Oct-2015		We are working on an estimated date to complete Go Live activities.

**Requires further updates once BDC dates are known*



Risks

#	Description	Prob.	Impact	Status	Control Measures / Status	Review Date	Owner
7	Go Live with Primary Data Center Only. PDC is fully redundant within its data center.	Low	High	Monitor	<ul style="list-style-type: none"> In case of a software or hardware issue on primary, an exact duplicate system is available and ready to take-over automatically; secondary. MTSCs are capable of keeping the casino live for up to 72hrs if something catastrophic occurs at PDC. 	11-Sep	Edward
8	First failover test will take place after Go Live	Medium	Medium	Monitor	<ul style="list-style-type: none"> System Configuration Tool will be executed to compare systems with each other. This allows any changes to be made prior to starting the failover test. IGT engineers and SMEs will be logged onto the system monitoring as the failover occurs; under the direction of IGT Network Operations resources. MTSCs are capable of keeping the casino live for up to 72hrs if something catastrophic occurs at PDC. 	07-Oct	Edward
4	Player Interruption during INTELLIGEN CMS Go Live	Medium	Medium	Analysis	<ul style="list-style-type: none"> Detailed plan required on timing of Slots being taken offline with ACSC, then brought back online to talk to ACSC and INTELLIGEN Plan will ensure minimal downtime for players. Activity required to bring INTELLIGEN CMS online will be planned for lowest occupancy periods. Draft provided to MGC/Penn National – collaboration meetings to be held to finalize 	Sep 4	Edward
6	Infrastructure – Network in place at MassIT (MITC) and connectivity to 101 Federal.	Medium	Medium	Monitor	<ul style="list-style-type: none"> MassIT needs more time to complete network planning and implementation for BDC. Comcast and Verizon circuits installed, communication testing will happen August 25th. 	Sep 4	Dan / Edward
2	Vendor EGDs preferred for IGT Testing	Low	Low	Closed	<ul style="list-style-type: none"> These have been requested from 5 vendors IGT has generic SAS terminals allocated in case specific vendors / versions do not arrive in time 	NA	John

					<ul style="list-style-type: none"> • Vendor terminals are starting to arrive as early as May 14th. This risk has become obsolete. 		
1	EGD hardware installs need to be completed by 22-Jun to prevent disruption on the floor after Casino Go Live.	Low	High	Closed	<ul style="list-style-type: none"> • Fiber cable/loop installs complete • Fiber board Installation complete 	NA	Edward
3	ITL Lab Procurement Schedule Impact	Medium	Medium	Closed	<ul style="list-style-type: none"> • IGT to assist MGC in receiving scope of testing from GLI • GLI Chosen 	NA	John
5	There have been delays on this task putting the Go Live date at risk → "Infrastructure - Order and Ship Hardware".	Medium	High	Closed	<ul style="list-style-type: none"> • The Install plan of 10 days for PDC has been reduced to 5 days to mitigate this risk. 	NA	Edward