



NOTICE OF A PUBLIC HEARING IN THE HOST COMMUNITY PURSUANT TO M.G.L. c.23K §17 (c) AND 205 CMR 118.05 TO CONSIDER THE APPLICATION FOR A CATEGORY 1 GAMING LICENSE

Pursuant to the Massachusetts Open Meeting Law, G.L. c. 30A, §§ 18-25 and G.L. c.23K, §§17(c) and (d), notice is hereby given of a meeting of the Massachusetts Gaming Commission. The meeting will take place:

Tuesday, June 24, 2014 @ 4 P.M. – 8 P.M.
Revere High School - Auditorium
101 School Street
Revere, MA

PUBLIC MEETING

This public hearing is intended to provide the Commission with the opportunity to pose questions to the applicant and address concerns relative to the proposal of **Mohegan Sun MA, LLC** (“applicant”) to build a gaming establishment in Revere, MA including the scope and quality of the proposed gaming area and amenities, the integration of the proposed gaming establishment into the surrounding community and the extent of required mitigation plans and receive input from members of the public from an impacted community. A copy of the applicant’s application is available for review on the Commission’s website www.massgaming.com. No votes or decisions will be made at this hearing; it is simply intended as an opportunity for the Commission to gather information and gauge public sentiment relative to the application.

The Commission will schedule a pre-hearing conference with the applicant approximately 7-10 days prior to the public hearing to advise the applicant of the issues that it may be required to address in the public hearing.

Commissioner McHugh will preside over this public hearing. The applicant and its agents and representatives shall attend the public hearing, may make a presentation, and respond to questions as directed by the Commission. Representatives of Revere, representatives of the surrounding communities previously designated by the Commission, and representatives of the impacted live entertainment venues previously designated by the Commission may attend the public hearing, may make a presentation, and respond to questions as directed by the Commission. Any other interested person may attend the public hearing.

Those who wish to submit written comments in advance of the hearing may do so by sending an email to **mgccomments@state.ma.us** with the name of the applicant in the subject line. All comments received via email will be made public in their entirety, including the identity of the commenter, and distributed to the Commission for their review prior to the hearing.



Massachusetts Gaming Commission

Public officials from a host or surrounding community, representatives of interested parties, and members of the host or surrounding communities who wish to address the Commission at the hearing may place their name on the list of speakers by sending an email to mgccomments@state.ma.us with ‘Request to address the Commission/*Mohegan Sun MA*’ in the subject line. Individuals will also have an opportunity to sign up to address the Commission on the day of the meeting prior to its start at Revere High School’s Auditorium. In order to use the available time most efficiently, the Commission will limit each speaker to 4 minutes.

The following is the anticipated agenda for the public meeting:

1. Call to order and introductory remarks by the Commissioner McHugh
2. Presentation by the applicant
3. Commission questions to the Applicant
4. Comments by representatives of the Host Community
5. Comments by representatives of the Surrounding Communities
6. Comments by representatives of Live Impacted Entertainment Venues
7. Comments by members of the public
8. Comments from the applicant
9. Other business – reserved for matters the Commission did not reasonably anticipate at the time of posting.

I certify that on this date, this Notice was posted as “Gaming Commission Meeting” at www.massgaming.com and emailed to: regs@sec.state.ma.us, melissa.andrade@state.ma.us.

James F. McHugh, Commissioner

Enrique Zuniga, Commissioner

Gayle Cameron, Commissioner

Bruce Stebbins, Commissioner

Date

Date Posted to Website: May 22, 2014 at 4:00 pm.



Massachusetts Gaming Commission



Jobs - Question 1

How do your projected wage rates, benefits package, and related employment terms at the Revere project compare to your Connecticut operation?

Mohegan Sun Massachusetts (MSM) provided a comprehensive description of its wage rates, benefits packages and employment terms in its RFA-2 Responses 3-02-01, 3-02-04, 3-08-01 through 3-08-4 and our Benefits Analysis. The projected wage rates were determined by using the Mohegan Sun Connecticut facility as a model and then adjusting these rates upward by approximately 9% to reflect the higher cost of living in the Boston metropolitan area. We relied on a study prepared by Mercer, a global consultant, in identifying this 9% figure. As we have noted in prior responses, the average salary, inclusive of benefits, is expected to be approximately \$56,000 annually.

In our RFA-2 Responses, we have made clear that Mohegan Sun offers competitive benefits for all full-time positions including health, dental, vision, paid time off, 401K and tuition reimbursement at its other properties including Connecticut. These same benefits will be offered in Massachusetts. Our health care plan will be managed by Mohegan Sun's third party administrator, Anthem Blue Cross/Blue Shield, which has developed well-received benefit plans for each of Mohegan Sun's three properties and which will tailor the health plans offered at our other facilities to the Massachusetts market. Finally, MSM's employment terms will be no different than those offered at our other facilities.

Though MSM believes its rates, benefits and employment terms to be very competitive, because of our neutrality agreements with MSM's unions, our wage rates, benefits and employment terms will be subject to collective bargaining.

Jobs - Question 2

Given that according the US Census, 32.2% of persons in Revere are foreign born (compared to 14.8% in MA), and that 45.5% (compared to 21.7% in MA) speak a language other than English at home, please describe and quantify, to the extent possible at this stage, the commitments (financial and otherwise) you are planning to make for pre-training, basic skills training, ESL and related programs during the project start-up and in the initial years of operation.?

Mohegan Sun has considerable experience employing individuals who speak English as a second language. At Mohegan Sun Connecticut, nearly 41% of the workforce speaks English as a second language. This is a reflection of the demographics of the workforce in Connecticut, but also a reflection of the considerable resources that Mohegan Sun devotes to basic-training, English as a Second Language and related programs. Mohegan Sun Connecticut supports employees who speak many different languages, specifically Chinese, Creole and Spanish, and Mohegan Sun Massachusetts (MSM) will have the operational experience and capacity to develop and support a similar operation in Massachusetts.

MSM's initial commitments for pre-training, basic skills training, ESL and related programs during the project start-up and in the initial years of operation will be based on the amounts that Mohegan Sun Connecticut spends with increased amounts for the start-up phase. Mohegan Sun Connecticut spends more than \$500,000 a year annually supporting its employees who speak English as a second language. This includes expenses for translation, human resources and operations. These expenses include employee relations specialists who speak Spanish and Chinese and extensive employee training programs including offering English classes on-property. Finally, Mohegan Sun Connecticut provides its employment related documents in a variety of different languages and translation services for employees.

Further, Mohegan Sun has a comprehensive workforce development initiative in Massachusetts that includes MOUs related to the employment of unemployed and underemployed individuals who may not speak English, including MOUs with Community Action Programs Inter-City, Inc., Community Enterprises Inc., and the Massachusetts Fallen Heroes Fund. These efforts, among others, include the assignment of coaches and mentors to new employees, providing assistance in filling out applications, crafting resumes, and scheduling interviews, and providing tuition assistance to learn English as a second language.

MSM also views the eleven neighboring communities with which it has executed Surrounding Community Agreements as critical partners in the success of ESL employees at the resort. Many of our surrounding communities requested that MSM make financial contributions to ensuring their residents have the job readiness skills needed to work at the resort. As a consequence, MSM is proud to be providing:

- \$100,000 in annual payments as part of the Winthrop Surrounding Community Agreement to be contributed to Community Action Programs Inner City, Inc. ("CAPIC") to be spent on social services and job readiness programs;



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- \$100,000 to the City of Chelsea, which the City will in turn provide to job readiness organizations to train unemployed and underemployed residents; and
- \$50,000 in the Somerville Surrounding Community Agreement to be donated by MSM to a local Somerville-based non-profit entity or entities that provide jobs skills training to Somerville residents.

Finally, MSM's unequalled strategic relationships with labor unions will add to MSM's capacity to train and develop the richly diverse workforce of Revere and its surrounding communities. These labor unions devote considerable resources to the training of employees who speak English as a second language and we expect to partner with the unions in these efforts.

External Business - Question 1

In your response to RFA question 3-18, you say that Mohegan will "serve as a bridge between Boston and the North Shore". Please explain what is meant by this statement and describe how you propose to play this role.

Geographically, Mohegan Sun Massachusetts (MSM) is located at the junction of Boston and the North Shore, between the City and the Sea, the Hub and its many northern spokes. The resort itself sits on the Revere side of the Boston-Revere line with exquisite views of both the Boston skyline in one direction and Revere Beach in the other. MSM will serve as the front door, a gateway to the iconic North Shore community of Revere and as the first stop on the main route northward to Revere Beach, and then on to many other tourist attractions on the North Shore, such as historic Salem, the theaters and burgeoning restaurant scene in Lynn, and the seaside communities of Cape Ann.

We are economic partners with hundreds of businesses in the region, and specifically on the North Shore, through the Momentum Points Partnership Program, which encourages our patrons to spend resort rewards points up-and-down the North Shore. As an outward-facing resort, a visit to MSM does not stop at our tables or in our world-class restaurants and spa. Through our marketing, our business partnerships, and by seizing on our superior location, MSM will be just one of many new and captivating reasons for locals and tourists to travel north of the City the way Revere Beach and the racetrack once were in their heyday – and the way they will be again. Additionally, our collaborative connections and written agreements with the Greater Boston Convention and Visitors Bureau and the North of Boston Convention and Visitors Bureau will complement and link area-wide events, meetings, and conventions. For example, MSM may play part of a sales role in landing a medical industry meeting or convention in Boston. The meeting or convention might include a partial day of seminars at MSM followed by cocktails at one of the dining options there. Such a link would allow attendees to consider booking their room on the North Shore which, of course, begins to expand the reach of the entire meeting or convention. It will also help to relieve a shortage of rooms in Boston during big events. Finally, the more than \$45 million in infrastructure improvements that MSM will construct before opening will unlock the North Shore's most congested intersections, facilitating tourist travel and dollars to the north. These are elements that clarify what we mean when we say that we will "serve as a bridge between Boston and the North Shore."

Specifically, we will serve as a bridge between Boston and the North Shore in three ways: (1) by taking advantage of our superior location; (2) by partnering economically with hundreds of businesses in the region and marketing those businesses to our patrons; and (3) by greatly improving transportation routes throughout the North Shore.

Our Superior Location

From both MSM's world-class casino hotel and its hip boutique hotel, as well as the resort's rooftop spa, pool and terraces, patrons can look out over the Boston skyline or out to the shimmering ocean water of Revere Beach. In a physical sense, the resort is a bridge between the excitement of the City and the tranquility of the Beach – between Boston and the Shore.





120'
BOUTIQUE HOTEL - VIEW TOWARD BEACH



150'
CASINO HOTEL - VIEW TOWARD BOSTON

As an example of just one way that we will take advantage of our physical proximity between the City and coastal communities of the North Shore, MSM will run seasonal shuttle buses in partnership with the Department of Conservation and Recreation (DCR) to the Revere Beach Reservation and support programming at the Beach, such as weekly Movie Nights for families. We will advertise our shuttles heavily, ensuring that our patrons spend their time and dollars at the Beach. In addition, we have had several productive meetings with DCR, and resolved that our partnership will include a plan to create a transportation connection and marketing program that formally links the Revere Beach Reservation and Boston Harbor Islands ferries. This will allow our patrons, and the community at large, to visit the Beach and Islands as part of one visitor experience – connecting a jewel of the North Shore with one of Boston's newest National Parks.



Although MSM has opened its front door to the T, and we expect substantial numbers of our patrons will travel to and from the resort via the Blue Line, for those that prefer a different experience, we will provide at least three patron shuttle routes on premier motor coaches and other vehicles. These shuttles will transport our patrons to Logan Airport, Maverick Square/East Boston, the Back Bay, South Station, and the Theater and Seaport Districts. We have also committed in our Surrounding Community Agreements to explore certain other routes based on demand, such as a shuttle to the historic North Shore City of Salem for trips to the Peabody Essex Museum and Colonial sites, or the City's world-famous Halloween celebrations. These shuttles are an additional enhancement to solidify the "bridge" that links our resort to Boston and the North Shore, and the points between.

Economic Partnerships

As an outward-facing resort that has worked tirelessly over the past six months to execute genuine economic partnerships with hundreds of regional businesses and cultural attractions (a great many of which are on the North Shore), we are certain that a visit to Mohegan Sun does not end at our resort. It is just one stop on the bridge to the North Shore – and the region – as visitors fan out to spend their Momentum rewards on family dining in East Boston or shopping in Saugus or whale watching in Gloucester or to buy tickets to a show at the Lynn Auditorium. There are already tens of millions of dollars circulating through Mohegan Sun's Momentum program, and with the introduction and expansion of the program to MSM, there will be tens of millions more.

The program is simple: patrons earn points at MSM, and then can spend them as a cash-equivalent at hundreds of participating businesses throughout the region. MSM then reimburses the business for the cash-value of the rewards points redeemed. We have already had face-to-face meetings with hundreds of interested businesses throughout the North Shore and beyond – from Medford to Peabody to Swampscott to Gloucester – and reached agreements for these businesses to participate in the program. This is not a gimmick or a mere expression of support by these businesses. This is a genuine economic partnership that will inject millions of dollars into small businesses on the North Shore not just from Boston, but from throughout New England. In this sense, we are an "economic bridge" to the North Shore and beyond.

MSM has entered into Memoranda of Understanding with both the Greater Boston Convention and Visitors Bureau (GBCVB) and the North of Boston Convention and Visitors Bureau (NBCVB). These MOUs contain similar commitments to marketing and cross-promoting regional attractions at trade shows and exhibitions. Both MOUs also provide additional provisions that will allow give Greater Boston and North Shore businesses significant marketing access to MSM visitors, such as:

- MSM will provide member businesses with opportunities for sponsorship and cross-promotion on the MSM website, and visitors to the website will be able to follow links to member hotels, restaurants, and other attractions, thus connecting MSM website visitors to local business websites for seamless booking of hotels, restaurant reservations, and more;



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- The GBCVB and NBCVB will educate MSM guest services personnel and VIP services team about the attractions of the Greater Boston region, so that those personnel can share that information and knowledge with guests;
- MSM will include sponsorship and cross-promotional opportunities for the GBCVB, NBCVB, and their members in its mailers and virtual concierge kiosks at the resort.

Transportation

MSM will pay for at least \$45 million in infrastructure improvements at 21 different intersections in the Cities of Boston, Revere, and Chelsea that provide solutions for some of the most congested intersections north of Boston. These solutions will be completed prior to our opening and are much more than mere interim measures. As a consequence, they will unlock the North Shore to visitors otherwise deterred by traffic. In this sense too, MSM has provided the transportation solutions that will provide a "bridge between Boston and the North Shore."

External Business - Question 2

Given the timing of Mohegan's application little opportunity existed to develop business contacts in Revere. Please discuss outreach efforts to local business, marketing entities and the like over the past six months and how local business will support this resort casino.

Mohegan Sun Massachusetts (MSM) does not believe the timing of the application has substantially impacted its ability to cultivate business contacts in Revere. Suffolk Downs has been developing business contacts in Revere for decades prior to MSM's application, and MSM has built on that strong foundation. Local businesses are responding to MSM's vision of a resort casino that is truly a part of the community. That vision includes commitments to:

- Hire 75% of MSM's employees from within a 15 mile radius of Revere City Hall.
- Spend \$50 million for goods and services within that 15 mile radius.
- Hire 25% or more minorities for construction of the resort and include 10% women in each of the trades.
- Continue MSM's well-documented support to mitigate problem gambling.
- Expand the community college reach of the Community College Training Institute by working to bring another community college campus to the North Shore.
- Create marketing programs for vendor outreach to encourage women and minority vendors.

Since filing its RFA-2 Application, MSM has held meetings throughout the region, attended vendor fairs, and participated in outreach events:

Minority Community Outreach Events

- Hispanic American Chamber Institute
- Dorchester Bay Economic Development Council
- Roxbury Juneteenth Homecoming Committee
- Roxbury Adult Education Program
- Robert Lewis, "The Base," Roxbury
- El Planeta Powermeter Committee
- Asian American Civic Association
- Jamaica Plains Development Council

Jobs Forums

- El Mundo Boston, Latino Career Exposition
- Northshore Community College
- Bunker Hill Community College
- Roxbury Community College

Vendor Forums

- East Boston Chamber of Commerce
- Northshore Chamber of Commerce
- Greater New England Minority Supplier Diversity Event and Gala
- Chelsea Chamber of Commerce
- Medford Chamber of Commerce
- Roxbury Community College
- Lynn Chamber of Commerce
- Saugus Chamber of Commerce
- Jamaica Neighborhood Development Corporation
- Hyde Park Main Street
- Neighborhood Developers Chelsea

Trade Shows

- Professional Diversity Networking Conference and Career Fair
- Northshore Chamber Business Exposition
- Boston Hotel Concierge Show
- Earthfest 2014

Pledge to Join and Participate in Organizations

MSM has joined or pledged to join the following business organizations:

- East Boston Rotary Club
- Revere Rotary Club
- Peabody Saugus Rotary Club
- Revere Chamber of Commerce
- East Boston Chamber of Commerce
- Chelsea Chamber of Commerce
- Greater Boston Convention and Visitors Bureau
- North of Boston Convention and Visitors Bureau

MSM has had extensive discussions with the following community re-acclimation groups regarding how MSM can provide assistance:

- Aid to Incarcerated Mothers



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- Mothers for Justice and Equality

MSM has been participating in Boston's Main Street program, particularly in the diverse areas of:

- Dudley Square
- Dorchester
- Roxbury
- Hyde Park

Notably, on March 14, 2014, MSM, its host and surrounding communities, and organizations and businesses participated in a forum regarding the local and regional economic development benefits of the MSM resort casino. This event, hosted by Revere Mayor Rizzo, was attended by more than 100 civic leaders and addressed issues such as transportation, tourism and opportunities for businesses. Mayor Rizzo and the leaders of the surrounding communities have agreed to host these forums on a regular basis to provide opportunities for businesses and to ensure coordination.

Momentum Points Partnership Program

Local businesses are excited about MSM and have voiced their support. MSM provided with its RFA-2 responses over 60 letters of interest from local businesses that want to be part of MSM's Marketing and Regional Business Partnership Program. These included iconic tourist attractions such as Salem's historic museums, local restaurants and nightclubs, local services such as dry cleaners, hair salons, and auto repair shops, and hotels ranging from small to nationally known – including Marriott, which expressed interest in partnering to market its Marriot, Renaissance, Courtyard, and Residence Inn branded hotels throughout the area.

Since the RFA-2 submission, that number has grown to over 360 businesses that want to be enrolled in MSM's unique Momentum Points Partnership Program. Momentum has been designed to allow the rewards points accrued at MSM to be spent as a cash equivalent at participating businesses, putting money directly into the registers of local business. These are not perfunctory letters of support; MSM has met with these businesses face-to-face and forged real agreements, because MSM views these businesses as partners. MSM will also work with our host and surrounding communities, employees, and customers to periodically select a few representative local charities to benefit from the tens of millions of dollars in Momentum Points earned by our patrons. Just as the Commonwealth's industry-changing, outward-looking economic model will create jobs and economic activity among area businesses, so too these donations will provide additional resources to address unmet community needs. This program would be above and beyond charitable activity and contributions by MSM.

External Business

MGC Host
Community
Questions for
Mohegan Sun



Diversity Partnerships

MSM is also committed to expanding opportunities for minority and women owned businesses, and so has partnered with the Greater New England Minority Supplier Development Council and Center for Women and Enterprise. These partnerships will assist MSM in identifying and communicating with a wide array of qualified vendors and businesses.

Further, MSM recently concluded Memoranda of Understanding with the Greater Boston Convention and Visitors Bureau and the North of Boston Convention and Visitors Bureau, which together represent over 1,000 businesses across New England. These MOUs, of which greater detail is provided in Tourism - Question 4, provide a framework to cross-promote regional businesses, jointly participate in sales calls to existing and prospective regional, national, and international partners, and work to enroll member businesses in MSM's Momentum Points Partnership Program.

MSM is committed to diversity across its workforce and its supplier base. MSM has entered into agreements with such groups as Community Action Programs Inter-City Inc. and the Massachusetts Fallen Heroes Fund, which will place impoverished individuals and veterans in the MSM workplace and provide them with mentors to help them succeed.

External Business - Question 3

Please discuss how you plan to meet goals for minority, women and veterans' businesses in the construction phase of the project. What is the track record of your construction manager?

Although Mohegan Sun Massachusetts (MSM) has not at this time hired a construction manager or a general contractor for the project, it has undertaken extensive efforts to ensure not only that its construction workforce will be diverse but that minority, women and veteran owned businesses will play an extensive role in the construction of the project. In addition, MSM pledges to undertake certain efforts as part of hiring a construction manager and general contractor and during the pre-construction and construction stage to ensure that minority, women and veteran owned vendor goals are met. MSM has committed in its Host Community Agreement that at least 25% of the total employee worker hours in the construction trades will be minorities and at least 10% will be women. This is significantly greater than required by the Expanded Gaming Act, and demonstrates how seriously we take the issue of minority, women and veteran participation.

Ongoing Efforts

In May 2013, MSM entered in a Memorandum of Understanding with the Greater New England Minority Supplier Development Council (GNEMSDC) and its Minority Business Development Agency Business Center to formalize GNEMSDC's role in ensuring diversity among MSM's vendor relationships. See Attachment 3-20-03 to the MSM RFA 2 Application. This MOU was further enhanced when MSM moved its project to Revere as MSM requested, and GNEMSDC agreed to provide, further support to MSM including technical assistance and new contract opportunities. We also have entered into a partnership with the Center for Women and Enterprise. See Attachment 3-20-04 to the MSM RFA 2 Application.

In our RFA 2 Application, we also included our Diversity Plan, which demonstrates our commitment to identifying, assisting, engaging and including minority vendors in both the construction and daily operations of MSM. In addition, MSM has adopted Corporate Purchasing Policies for its proposed Massachusetts facility that require that at least one minority vendor be included in all bids over \$100,000 and requires MSM to make available to all employees a minority vendor list that is used in the vendor selection process.

In response to External Business – Question 2, we have detailed the extensive series of diversity events and vendor forums in which MSM has participated. MSM's Host Community Agreement requires that MSM continue a marketing program for the utilization of minority, women, and veteran business enterprises, and MSM will continue these efforts.

Diversity of Vendors at the Construction Stage

MSM has not chosen a construction manager or general contractor at this stage; however, MSM expects that its general contractor will have extensive experience with large construction projects in Massachusetts and will be familiar



with the abundance of strong minority, women and veteran owned construction contractors in Massachusetts. In addition, one of the criteria that MSM is using in determining which general contractor it will select is the contractor's track record with regards to meeting minority, women, and veteran owned contractor goals. MSM is specifically requesting that prospective general contractors submit plans they have used in other jurisdictions, provide explanations regarding their track record in other jurisdictions, and address their plans for MSM. MSM's form of construction agreements will also require that each contractor and subcontractor of every tier share responsibility for promoting the project's diverse workforce and for monitoring and reporting of bids, subcontracting and subcontractors' hiring of a diverse workforce. MSM has decided to do this not only because of the importance of vendor diversity, but because MSM has pledged to meet aggressive workforce diversity goals during the construction stage through its Host Community Agreement.

Once a general contractor is selected, MSM plans to include GNEMSDC in the process to help craft and execute the plan for ensuring that minority, women, and veteran owned contractor goals are met. For example, where newly-formed minority, women and veteran owned contractors have limited experience with large-scale projects or limited bonding capacity, we will look to create partnerships and alliances to strengthen the bonding capacity and scope of project for which they will qualify. In addition, MSM will agree to a licensing condition, similar to the MGM project, where it agrees to "report to the Commission upon selection of General Contractor and meet to review MBE, WBE, and VBE commitments."

Thereafter, in addition to the Commission's reporting requirements, MSM plans to have a vigorous process to ensure that it is meeting its diversity goals for both vendors and its workforce during the construction stage. This will include weekly meetings with the general contractor specifically regarding diversity issues and monthly auditing.

MSM notes also that we have experience in meeting and tracking our goals for minority, women, and veteran business. In constructing Mohegan Sun Pocono Downs, we developed a comprehensive program to meet our targets that was reviewed by the Pennsylvania Commission, and we were successful.

Tourism - Question 1

Mohegan's "extraordinary database of customers in the Commonwealth and throughout ... New England" is cited in RFA question 3-26. From an order-of-magnitude perspective, how large is this database and how will it be used to support tourism development (as well as casino visitation)?

As Mohegan Sun Massachusetts (MSM) mentioned in its RFA-2 Responses 1-06-01 and 3-26-01, MSM's database contains over 5 million accounts, including some of the most valuable players in the country. Besides providing the ability to contact many of these patrons, building and maintaining this database has afforded Mohegan Sun the opportunity to understand the gaming market in the Northeastern United States and beyond.

These patrons are already aware of the uniqueness and quality of the Mohegan Sun brand, and MSM will seize on that awareness through marketing efforts raising awareness of the offerings of not only MSM, but of the Greater Boston region. MSM will leverage its extensive experience in direct mail and email marketing, and intends to send 60 mailers annually to MSM guests that highlight regional attractions and draw visitors to MSM.

As explained more fully in Tourism - Question 4 and Tourism - Question 5, MSM will aggressively promote local businesses through its Momentum Points Partnership Program and by cross-promotion, including sponsorship and cross-promotion opportunities for local businesses on MSM's website. Visitors to MSM's website will be able to access links that will allow them to make reservations at regional hotels, restaurants, and other attractions. MSM's hospitality staff - educated about local attractions by the Greater Boston and North of Boston Convention and Visitors Bureaus - will share knowledge about the region with guests when they arrive. Interested guests will be able to take advantage of MSM's shuttle program, which will be designed to respond to demand and connect MSM with regional tourism hubs such as Salem, Harvard Square, and others.

MSM has also partnered with Citi Center to cross-market regional theater and entertainment events. MSM envisions creating a theater package that will appeal to a wide array of visitors who may have limited interest in gaming but substantial interest in cultural events and the MSM resort experience.

Tourism - Question 2

What international markets do you envision being a target for the Massachusetts facility and how do you plan to maximize their impact?

Mohegan Sun Massachusetts (MSM) will offer a unique resort casino experience that will appeal to a broad array of both national and international visitors, and MSM will aggressively market itself to international visitors building on the experience of international marketing teams at Mohegan Sun Connecticut. Part of our success will be based on the proximity of our resort to Logan Airport, but extensive marketing will be required. MSM's experience suggests that the international market has two distinct segments - international tourists and international gamblers - each of which requires a unique approach.

International tourism depends not only on convincing travelers to visit a casino - world class casinos abound in many places throughout the world - but rather on convincing travelers to visit a region and make a casino visit part of their travel experience. In this area, we expect to target visitors from Asia, Canada, South America and Europe. With regards to Asia, MSM intends to capitalize on the recent expansion of non-stop flights between Logan Airport and destinations in Asia, including the recent addition of non-stop service to Beijing. MSM is actively working to build capacity to appeal to Asian markets by working with Attract China, which can help leverage MSM's marketing prowess through in-depth knowledge of Chinese social media and online marketing channels. MSM has had extensive conversations with Attract China regarding the MSM facility. MSM also plans to work with the Massachusetts Office of Travel and Tourism (MOTT), which has itself committed in recent years to media and marketing strategies aimed at international visitors as the international stature of Boston as a destination has grown. Mohegan Sun's Connecticut facility has had considerable success attracting visitors from Canada, South America and Europe, and we expect this will help further these efforts. MSM will have the top-flight amenities and luxurious accommodations that are a pre-requisite to attracting international tourism, but what will set MSM apart is the regional knowledge and 17 years of New England experience that will allow MSM to make a compelling case to visit the region.

MSM will also draw on that experience to draw international visitors who are already visiting the region for other reasons and convince them to extend their stays. Whether targeting parents of international students at the region's many universities, business travelers drawn by Greater Boston's cutting-edge industries, or tourists walking the historic Freedom Trail, MSM has the experience necessary to market to international visitors in New England and draw them to a destination resort casino. MSM's northeastern experience has also given it especial insight, and industry connections, in drawing Canadian tourists, and MSM will continue to build on that strong foundation.

Indeed, Boston is a truly international city, and it is this large group of tourists and visitors who we will target to also visit our resort and extend their stays. Our work with MOTT and the Greater Boston Convention and Visitors Bureau (GBCVB) will facilitate this effort. According to MOTT, Massachusetts already has two million international visitors every year and extending the visits of these international visitors even for a short period will increase the Commonwealth's revenue significantly. Because these visitors often rely on social media to plan their trips, MSM will



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be working with organizations such as Attract China to increase the awareness of international visitors about the world class casino that is minutes from Logan Airport and Downtown Boston and encouraging visitors to stay an extra night at MSM. Also, the MOU between MSM and the GBCVB requires MSM to participate in GBCVB's international trade missions and at conferences tailored to international visitors. This partnership will help to raise awareness about Boston as a gaming destination in addition to many other attractions that draw tourists from around the world.

Targeting international gamblers requires a different approach, based on building connections throughout the global gaming community. Here, MSM has substantial connections based on its experience in drawing top Canadian and South American gamblers and, increasingly, gamblers from Asia as well. As an enterprise, Mohegan Sun generates tens of millions in gaming revenue annually from international accounts, and those accounts will be used to jump start play in Massachusetts. Additionally, MSM is planning to enhance our player representative efforts in eight different international locations: Canada, Mexico, Thailand, China, Malaysia, Brazil, Venezuela, and Turkey. Mohegan Sun already has one of the strongest junket representations from Canada, which will be a natural fit from Boston because of the short flights. Gamblers around the world know and understand the quality of the Mohegan Sun brand. When combined with Boston's growing international stature, MSM will become a premier international gaming destination.

Tourism - Question 3

Do you intend (and if so, how) to work with the travel trade (group markets) on either the domestic and/or international marketing front?

Mohegan Sun Massachusetts (MSM) has thorough plans to work with the travel trade to market to both national and international visitors. The best illustration of these plans are the Memoranda of Understanding that MSM recently entered into with the Greater Boston Convention and Visitors Bureau (GBCVB) and the North of Boston Convention and Visitors Bureau (NBCVB).

MSM will collaborate with these groups to market MSM and the region aggressively, specifically to international markets and forums. In particular, MSM will, among several initiatives:

- Participate in GBCVB and NBCVB sales calls to existing and prospective regional, national, and international partners.
- Join international sales missions.
- Conduct cross-promotions at tradeshows, including the U.S. Travel Association's IPW; the Incentive Travel Exhibition; the International Incentives, Business and Meetings Exposition; Discover New England's DNE Tourism Summit and International Marketplace; and the American Bus Association's ABA Marketplace.
- Participate in such events as the North of Boston Annual Tourism Summit, North of Boston Travel Guide and Map, North of Boston Destination Planner, and North of Boston Member Luncheons and Sales Meetings.

These efforts will complement the strong connections Mohegan Sun already has with travel agents and travel wholesalers, and which MSM will use to help attract visitors to the MSM facility. MSM developed these connections as part of building up the travel reputation of Southeastern Connecticut, now widely known as "Mystic Country." Mohegan Sun worked with state and regional partners to leverage the appeal of the New England sea coast, the Mystic Seaport, and the area's rich cultural heritage into a great travel destination. That effort has earned Mohegan Sun the respect of its partners in the travel trade, who know that MSM will be committed to driving tourism and coordinated branding throughout the region.

The many draws of the Greater Boston region - educational, business, leisure - will allow MSM to work with those partners both to integrate MSM into many types of trips to add another unique, fun element to the region's brand. These partners are excited at the prospect of a world-class destination resort casino only minutes from Logan Airport and Downtown Boston by reliable, rapid public transit that can be marketed to business, leisure, and other travelers.

Tourism - Question 4

In your answer to RFA question 3-26, you state an intention to collaborate with the Greater Boston CVB to extend visitor length of stay, the tourism season and fill hotel rooms. What does Mohegan plan to do to engage with the CVB and related marketing entities?

Mohegan Sun Massachusetts (MSM) has recently entered into a Memorandum of Understanding with the Greater Boston Convention and Visitors Bureau (GBCVB) to participate jointly in GBCVB's initiatives to market the Greater Boston region to an array of national and international visitors, meetings, convention and other groups through sales calls, cross-promotions at national and international trade shows, and other promotional measures.

Through this collaboration, MSM will fill hotel rooms and extend stays. In addition, this partnership will compete for large conventions with Las Vegas and other destinations where convention hosts are booking in locations with a gaming component. MSM through our partnership with GBCVB will help the region as it continues to attract bigger and more lucrative conventions.

As one example of this synergy, MSM is designed with a 38,000 square foot multi-purpose space that will host meetings and conferences and draw visitors to the region. Meeting and event planners selling the Boston region will be able to point prospective clients to a resort casino accessible by reliable, rapid public transit to and from both the City of Boston and Logan Airport - a singular feature few other cities can offer. MSM will extend stays by offering a conveniently accessible gaming and resort experience that can be added as an extra day to business or other trips.

MSM will participate regularly in GBCVB sales calls to existing and prospective regional, national, and international partners, join GBCVB on international sales missions, and conduct cross-promotions at tradeshow events such as the U.S. Travel Association's IPW, the Incentive Travel Exhibitions, and International Incentives, Business and Meetings Exposition Events.

MSM and GBCVB plan particularly to highlight the culinary attractions of Greater Boston and work to brand the region as a premier culinary destination through a variety of events and activities. These may include, as examples:

- Regional food festivals highlighting local farmers and artisans
- Beer and wine expositions showcasing Greater Boston and New England's vibrant brewing culture
- Celebrity chef meet-and-greets

In addition to its MOU with GBCVB, MSM has entered into a similar MOU with the North of Boston Convention and Visitors Bureau (NBCVB). This MOU contains the same commitments to marketing and cross-promoting regional attractions at trade shows and exhibitions. Both MOUs also provide additional provisions that will allow give Greater Boston businesses significant marketing access to MSM visitors:



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- The GBCVB and NBCVB will educate MSM guest services personnel and VIP services team about the attractions of the Greater Boston region, so that those personnel can share that information and knowledge with guests.
- MSM will provide member businesses with opportunities for sponsorship and cross-promotion on the MSM website, and visitors to the website will be able to follow links to member hotels, restaurants, and other attractions.
- MSM will create a bi-weekly "Spot-Light" segment on the Regional Interests page of its website, highlighting GBCVB members and other local businesses.
- MSM will include advertisements for the GBCVB and its members in mailers.
- MSM will include sponsorship and cross-promotional opportunities for the GBCVB, NBCVB, and their members in its mailers and virtual concierge kiosks.

These provisions are in addition to the unparalleled partnership opportunities for local businesses afforded by MSM's Momentum Points Partnership Program. MSM will use best efforts to enroll GBCVB and NBCVB members in Momentum. Once enrolled, MSM guests will be able to spend points at member hotels, restaurants, and other businesses.

Tourism - Question 5

In your answer to RFA question 3-27, you state your “continuing support of local hospitality businesses”. Please describe the ways in which you are continuing your support of local hospitality businesses.

Mohegan Sun Massachusetts (MSM) is aggressively pursuing partnerships with local hospitality businesses. The Memoranda of Understanding with the Greater Boston Convention and Visitors Bureau (GBCVB) and North of Boston Convention and Visitors Bureau (NBCVB) described in MSM's answer to Tourism - Question 4 suggest the kind of close partnership MSM envisions. MSM views local hospitality businesses as assets and partners, and is interested in promoting local hospitality in a variety of ways. Member businesses of both GBCVB and NBCVB will be provided sponsorship and cross-promotional opportunities on MSM's website, where visitors will be able to follow links to member hotels, restaurants, and other attractions. Guests at MSM will also have access to virtual concierge kiosks where members will have these same opportunities. MSM will have a healthy symbiosis with event planners and hospitality businesses, bringing visitors to the region by hosting events and visitors and providing a unique selling point for local businesses marketing the region themselves.

Additionally, the Momentum Points Partnership was designed from the ground up to put millions of dollars in casino-based rewards into the registers of local businesses. Momentum re-imagines the typical casino rewards program in which points are redeemable only at casino amenities and allows points to be redeemed as a cash equivalent with partner businesses. MSM's guests will be able to use Momentum points to pay for a wide array of goods and services, both within and without the hospitality business. All of this will be possible from day one of operation; indeed, guests who have already accumulated points at other Mohegan Sun properties will be able to spend them immediately at local businesses participating in Momentum.

MSM has also entered into an Entertainment Services and Collaboration Agreement with Citi Performing Arts Center. Under this agreement, Citi Center will operate ticketed, live entertainment at MSM. When MSM schedules off-site live entertainment, Citi Center will have first right to host those events at its well-known Wang, Shubert, or Emerson Colonial Theatres in Boston's burgeoning Theatre District or the Strand in Dorchester. This agreement is just one more example of how MSM envisions itself not as a walled-off enclave of slot machines and table games, but rather as a provider of one more unique experience in a vibrant and historic region, and a conduit for bringing in visitors that MSM will educate about the region's many attractions.

Mitigation - Question 1

In the five and a half months since the submittal of your RFA-2 Application, have you entered into any additional partnerships or supporting agreements with non-profit organizations and/or community groups in the host community?

Mohegan Sun Massachusetts (MSM) knows that partnerships with community groups are vital to the success of resorts and gaming in the Commonwealth and in general. These partnerships hold particular value to MSM's efforts to build a diverse workforce and supplier base that is reflective of the community. To that end, MSM has worked tirelessly over the past five and a half months to forge agreements with a variety of community groups to ensure that the development of MSM will be an inclusive process from the outset and that will continue after the resort opens. MSM has also recognized that the process could not freeze once the RFA-2 Application was filed. Rather, MSM has continued its extensive outreach since filing the RFA-2 Application.

To that end, and in addition to the numerous endeavors described below to support non-profit and community groups throughout the region, MSM is thrilled to announce a truly unique and innovative charitable initiative. MSM has developed a program to enable patrons to donate to select local charities their Momentum rewards points, earned by gaming and spending at the resort. This will result in direct cash donations to these charities. We will work with our host and surrounding communities, employees and customers to periodically select a few of these representative local charities to benefit from the tens of millions of dollars in Momentum Points earned by our patrons. Just as the Commonwealth's industry-changing, outward-looking economic model will create jobs and economic activity among area businesses, so too these donations will provide additional resources to address unmet community needs. This program would be above and beyond charitable activity and contributions by MSM.

In addition, MSM has entered Memoranda of Understanding with three important partners that will help MSM identify and connect with unemployed, underemployed, and diverse groups around the City of Revere and the surrounding communities. Community Action Programs Inter-City, Inc. has worked to eradicate the root causes of poverty in Chelsea, Revere, and Winthrop for over fifty years. Community Enterprises Inc. has worked across the region for nearly forty years to provide supported employment, education, and living services to people with disabilities. The Massachusetts Fallen Heroes Fund assists local veterans in acquiring educational, employment, medical, legal, financial, and other services.

The MOUs with these organizations reflect Mohegan's approach to building an inclusive workforce, which begins before employees arrive and provides continued support while employed with MSM. First, MSM will work with these organizations to match individuals they represent with the many opportunities at MSM. Second, MSM will assist those individuals and provide accommodations for filling out applications, crafting resumes, and scheduling and conducting job interviews. Third, MSM will support those individuals once they arrive. MSM will provide on-the-job mentors to serve as coaches and resources for adapting to the MSM workplace. MSM will provide tuition assistance for employees seeking high school diplomas, GEDs, English as a Second Language Programs, vocational skills programs,



college diplomas, and graduate degrees associated with their work. And MSM will provide a wide variety of training, counselling, rehabilitation, and other employee support services to ensure its employees have the resources they need to succeed.

Additionally, MSM has entered into MOUs with the Greater Boston and North of Boston Convention and Visitors Bureaus (GBCVB and NBCVB). Described more fully in MSM's responses to the Commission's Tourism Questions, these agreements are an integral part of MSM's vision of an outward-facing casino that will both benefit and utilize businesses across the region. The agreements provide a framework for MSM to work with both organizations to brand and market Greater Boston and the North Shore to attract more tourists and lengthen stays.

MSM has also entered into an Impacted Live Entertainment Agreement with the Massachusetts Performing Arts Coalition (MPAC), pursuant to G.L. c. 23K §17(b). In this agreement, MSM has made commitments to MPAC's constituent members, which include seven not-for-profit community entertainment theaters located across Massachusetts, to mitigate the impacts of MSM on live entertainment venues and provide terms for cross-marketing coordination.

MSM also views the eleven neighboring communities with which it has executed Surrounding Community Agreements as critical partners in the success of the resort. MSM is unique in its cooperative approach to voluntarily reaching agreements with these eleven important regional communities without arbitration. We are proud to give them a true seat at the table, and believe their input will contribute to the success of the resort.

In particular, where a surrounding community asked that MSM provide support for a valuable non-profit organization, we were receptive. As a consequence, MSM is proud to be providing:

- \$100,000 in annual payments to the Viking Pride Foundation to fund educational and recreational youth programs in the Town of Winthrop;
- \$100,000 in annual payments as part of the Winthrop Surrounding Community Agreement to be contributed to Community Action Programs Inner City, Inc. ("CAPIC") to be spent on social services and job readiness programs;
- \$200,000 annually as part of the Winthrop Surrounding Community Agreement to be divided among Business Improvement Districts to support small businesses in the Town;
- \$100,000 to the City of Chelsea, which the City will in turn provide to job readiness organizations to train unemployed and underemployed residents.



- \$50,000 in the Somerville Surrounding Community Agreement to be donated by MSM to a local Somerville-based non-profit entity or entities that provide jobs skills training to Somerville residents.

MSM also considers the Revere Beach Reservation to be one the primary attractions of the resort and the region, and for this reason is working toward an agreement with the Reservation's caretaker, the Department of Conservation and Recreation (DCR), on a host of measures to support the beach and other DCR assets. MSM will contribute a substantial amount annually to DCR's Urban Parks Trust Fund to enhance maintenance and visitor experiences at parks throughout the Commonwealth. In addition, MSM will operate seasonal shuttle buses in partnership with DCR from the resort to Revere Beach and support programming at the Beach, such as weekly Movie Nights for families. MSM will heavily market the Beach and its proximity to the resort to its patrons and the wider community.

Mohegan Sun has a long history of providing support to our nation's veterans. This is part of the Mohegan Way, and MSM will enthusiastically continue this tradition. As one example, MSM has executed an MOU with the Massachusetts Fallen Heroes Fund, as described above, to hire veterans directly from the Fallen Heroes Fund's workforce development programs, and to provide assistance and job training to those veterans. This is the first many ways MSM plans to honor our troops.

These commitments are in addition to the hundreds of enrollments in MSM's Momentum Points Partnership Program. Currently over 360 businesses are signed up for Momentum, because they are excited about the prospect of casino guests being able to spend rewards points as cash equivalents to purchase a wide variety of goods and services throughout the community. Momentum was designed to be a different kind of rewards program that focuses not only on bringing a guest back to a casino, but on putting dollars into the registers of local business as part of an outward facing community strategy.

MSM would also like to remind the Commission of its MOUs with the Massachusetts Casino Careers Training Institute (MCCTI) and Greater New England Minority Supplier Development Council (GNEMSDC). While MSM has apprised the Commission of these MOUs in the past, MSM notes its continued commitment to these agreements since that time. MSM has continued to work with MCCTI to hold forums and develop curricula to ensure that the community colleges will be able to hit the ground running in training students for dynamic, well-paid jobs with MSM as the project moves forward. MSM will continue this collaboration, working to:

- Comply with Gaming Commission Regulations regarding vendor criteria, certification, and licensure, and other requirements.
- Develop a Diversity Plan to ensure as much as possible that the trained labor pool meets the intent of the Gaming Act to expand employment opportunities for diverse groups.
- Develop an inventory of positions and the related qualifications/skill levels for each occupation.
- Create Career Pathways for casino employees and market those Pathways to unemployed, underemployed, and minority populations in the region.



As part of its MOU with GNEMSDC, MSM has participated in many diversity events, job and vendor forums, and trade shows since the submission of its RFA-2, as detailed in its response to External Business - Question 2. MSM will work with GNEMSDC to:

- Continue to identify local minority-owned design and building contractors and vendors.
- Continue holding facilitating workshops that help build the capacity of local and regional companies that are interested in procurement opportunities with MSM and educating and assisting minority, women-owned, and veteran-owned businesses new to the gaming industry in the process of gaming vendor licensing.
- Host Community forums to highlight procurement opportunities and meet with MSM personnel.
- Continue to identify opportunities for spending with minority-owned suppliers.
- Ensure that information about MSM's business diversity outreach efforts are publicized on its website, and share that information with local elected officials.

Lastly, we have engaged in substantial outreach and conversation with members of the environmental community. We have held face-to-face meetings to seek feedback on our project with Mystic River Watershed Association and The Boston Harbor Association to name just two. We also held a luncheon in which we invited more than 20 environmental organizations to hear about the environmental attributes of our project, and to solicit input and further suggestions.

Transportation - Question 1

Are there any significant changes in your traffic mitigation package since submission of your Application?

Mohegan Sun Massachusetts (MSM) has proposed substantial improvements that more than offset the resort's impacts and mitigate longstanding regional traffic problems. MSM's overall traffic mitigation is little changed since the submission of our Application. However, in addition to these more than \$45 million in permanent, privately funded traffic mitigation solutions, MSM reports the following additions to its traffic mitigation package:

- The selection of two alternative Route 1A mitigation options by MassDOT that have been extensively studied by MSM in its Supplemental Draft Environmental Impact Report (SDEIR) and are discussed in greater detail in Transportation Question 3. These include two excellent options: (1) a northbound "flyover" solution from the intersection of Route 1A and Boardman Street to the intersection with Route 145 (known as Option 8N) that will add additional northbound lanes approaching Boardman Street, accommodate local and resort traffic through at-grade turning lanes, and construct a grade-separated overpass that allows northbound traffic to travel past the resort without interruption; and (2) an at-grade traffic solution that adds lanes to Route 1A, and rebuilds and streamlines multiple intersections with an innovate design that even more dramatically reduces traffic backup at Boardman Street and other Route 1A locations (known-as Option 11).

Both of these options are designed to accommodate traffic demands through the year 2032 and carry more than 50% more traffic capacity than is currently available on this section of Route 1A. As will be shown in our SDEIR, MSM will dramatically reduce travel times for commuters and visitors alike along Route 1A between the Neptune Road (south of Boardman Street) through to Bell Circle, and vice versa. These Route 1A improvements are the centerpiece of MSM's 21 different roadway infrastructure mitigation projects, and will provide noticeable convenience on a daily basis for all users of Route 1A.

- MSM has committed to the following funding for additional traffic mitigation measures in its Surrounding Community Agreements:
 - \$450,000 for a traffic mitigation study of measures to improve congestion at Wellington Circle in the Surrounding Community Agreements with the Cities of Medford and Malden;
 - \$350,000 for a traffic mitigation study to increase movement on Route 16 in the Surrounding Community Agreement with the City of Everett; and
 - \$350,000 for operation of a water shuttle and related recreational capital improvements in the Surrounding Community Agreement with the City of Winthrop.



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In addition, MSM remains in productive discussions with the MBTA on a host of improvements and beautification projects to be undertaken at Beachmont Station. By increasing the accessibility and aesthetics of the MBTA rapid-transit station that opens to the resort's front door, MSM will further be able to capitalize on this truly unique location and ensure more of its patrons and employees take advantage of our immediate access to the T.

Transportation - Question 2

Are there any significant changes in your parking plans on and off-site and for patrons and employees since submission of your Application?

Mohegan Sun Massachusetts (MSM) has significantly developed our innovative High Occupancy Vehicle (HOV) Employee Interceptor Shuttle plans since the submission of our Application, and also augmented plans for our patron on-site parking.

Employee HOV Interceptor Shuttle Plan

There will be no employee parking on site except for senior management and employees with special needs. Employee parking is not planned on the adjacent Suffolk Downs complex. Likewise, because of resident parking restrictions in the surrounding neighborhoods, and the general lack of commercial parking in the area, employees will be unable to park near enough to the destination resort casino to practicably commute to work in single occupancy vehicles. MSM understands that municipal parking enforcement is key to ensuring that no employees attempt to park in residential or commercial areas in the City of Revere or the City of Boston, and will work closely with those cities to ensure vigorous ticketing and towing of illegally parked vehicles. This commitment is memorialized in MSM's Host Community Agreement with the City of Revere, which provides that MSM:

... shall, in consultation with the City, adopt and enforce policies prohibiting employees, contractors and agents of the Project from parking their vehicles on the streets in the City ...

Shall, as soon as reasonably possible after the Effective Date and not later than three (3) months after receiving the Gaming License, provide the City with a list of properties, if any, located in the City to be utilized by the Developer to provide parking facilities for patrons, employees, contractors, agents and other visitors of the Project. In addition to obtaining any necessary permits, licenses and other approvals from the City for such parking facilities, the Developer shall, in consultation with the City, develop a plan to minimize the impacts of such parking facilities on City residents and businesses.

Revere HCA, §§ 2.F(1), (3).

Further, as part of MSM's Transportation Demand Management (TDM) program (described at Attachment 4-25-05), MSM will encourage and incentivize employees to use mass transit and other alternative modes of transportation. MSM's extensive traffic analysis suggests that 30 percent or more of employees are projected to access the site via public transportation. This is a conservative forecast. Higher numbers are possible given MSM's superior and unprecedented access to Beachmont Station on the MBTA's rapid transit Blue Line and its location on or near multiple



MBTA bus routes. But, by remaining conservative at this stage, MSM has been careful not to underestimate roadway traffic impacts.

Moreover, MSM's unique location within 150 feet of an MBTA rapid transit station and adjacent to MBTA bus service greatly improves the likelihood of success for the TDM initiatives generally, and, specifically, for achieving a high degree of employee (and patron) public transit use. MSM will also offer other employee benefits that incentivize use of public transit, such as subsidizing employee transit passes. MSM's unprecedented access to the MBTA's rapid-transit Blue Line will naturally incentivize use of public transportation, particularly among employees.

For those employees who choose not to, or are unable to, use the MBTA (including those traveling during the MBTA off hours), MSM has developed a High Occupancy Vehicle Shuttle Plan (HOV Shuttle Plan or the Plan) to intercept employees commuting to the resort at key transit hubs and at multiple yet-to-be-identified geographically dispersed satellite locations remote from the resort. Using existing capacity at these off-site locations, the plan is intended to minimize employee vehicle trips in the immediate area of the destination resort casino and on the most affected roadways. The plan has numerous benefits including reducing congestion on the most affected local roadways, lessening demand on parking at the destination resort casino, and improving air quality. While MSM has developed – and continues to develop – this plan, it will be implemented and operated by an experienced third-party high occupancy vehicle contractor. Most important, this contractor will operate a seamless shuttle program from the off-site employee interception points.

Operation of HOV Shuttle Plan

MSM's HOV Shuttle Plan calls for a flexible, performance-based contract under which an experienced vendor will shuttle employees to the resort and be responsible for route planning, pick-up locations, and scheduling. The Plan will be tailored to the distinct needs of the MSM employees. While MSM is committed under its Host and Surrounding Community Agreements to ensuring that 75 percent of resort employees are residents living within 15 miles of Revere City Hall, the full scope of the employee shuttle service and the locations of the interception points can only be fully defined once MSM has recruited and hired its employees, and can better assess their geographic distribution and those employees have determined how they intend to travel to work.

Under this proposed scope of work, the contractor would be the entity responsible for implementing the off-site HOV Shuttle Plan, for designating both the number and location of employee interception locations, and for securing all necessary approvals and rights to use and occupancy. The contract will require that the contractor use existing parking assets to the maximum extent possible. MSM does not envision the construction of any new facilities. The scope of work will not only ensure that the shuttle program intercept employees at these carefully selected off-site locations, but also at key regional transit hubs or park-and-ride locations to further incentivize public transit use and car-pooling.

Subject to revision and further study, MSM has determined that up to three reasonably convenient parking facilities will be necessary to accommodate employee parking demands. High occupancy shuttle buses will run on a continuous

basis, with frequency and fleet number subject to demand. These three locations will be selected after further study to minimize employee vehicle miles travelled (VMT), as employees will choose to board at locations that are most convenient to their commute.

Preliminary projections of off-site employee parking demand, based on employee counts and work shifts, indicate that approximately 750 parking spaces will be needed in total to accommodate peak demand. This peak demand reflects the variations in the number of employees at the resort over the course of the 24-hour day on the busiest day of the week. It is anticipated that the demand for spaces will be evenly allocated among off-site employee parking locations.

While in the preliminary stages, MSM is currently working with Alternative Concepts, Inc. (ACI), the Boston-based transportation management firm that operates the Paul Revere Transportation line of motor coaches to develop the HOV Shuttle Plan. If MSM selects ACI to implement some or all of the Plan, MSM is confident that ACI has the capability and experience to seamlessly operate the program. Paul Revere has been under contract with the Massachusetts Port Authority (MassPort) to operate the "Logan Shuttle Bus" for 18 years. Through this contract, Paul Revere has successfully provided shuttle service from a remote parking facility in the City of Chelsea to airline and airport employees on a 24-hour, 7-day-a-week basis using a CNG-compliance Green Bus Depot to accommodate a fleet of 50 motor coaches. Paul Revere also operates the six-day-a-week fixed-route shuttle service for the Medical Academic and Scientific Community Organization (MASCO) transporting employees from off-site parking facilities, Harvard University locations in Cambridge, and MBTA stations, to the Longwood Medical Area. This shuttle plan uses 37 efficient, ultra-low sulfur diesel fuel buses and seven vans on seven different fixed routes, carrying 11,300 passengers daily.

Patron Parking Pricing

While free parking for all would be an attraction in its own right, after considering the business and social responsibility factors, MSM has decided to charge fees for parking on site, with validation for free or nominal parking fees in both valet and self-parking areas for patrons who qualify and overnight hotel guests. MSM believes this will help achieve the appropriate balance of control and management of the facility with convenience for the patron.

This balanced decision to charge certain patrons for parking reflects MSM's commitment to encourage use of public transit and to capitalize on our convenient urban location, as well as the comprehensive patron shuttle services that MSM will offer. This commitment is reflected in MSM's Transportation Demand Management and Off-Site Employee Shuttle plans. The Beachmont Station on the MBTA rapid transit Blue Line is located approximately 150 feet away from one of the two primary entrances to the resort. This access is emblematic of the project's link to the greater Boston region, its residents, its tourists and MSM's employees. The "T" is inexpensive and convenient for persons of every age and means. In addition to MSM's policy of charging a parking fee, this unprecedented access will further encourage public transit use.



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MSM has not yet made a determination as to what type of qualifications would be required for a patron to receive free parking validation although it will likely be casino play related, and we have not made a determination as to what technical systems or processes would be employed to manage such validation. Likewise, MSM has not determined the cost of parking without validation. These determinations will require further study of market rates within the area, patron demand and other issues. We also expect the valet parking options at Mohegan Sun in Revere will be popular and allow for convenient access to the gaming and hotel facilities and efficient management of electric vehicle charging.

Transportation

**MGC Host
Community
Questions for
Mohegan Sun**

Transportation - Question 3

Please provide an update regarding on-going discussions with MassDOT and the Route 1A improvement alternatives.

Discussions with MassDOT

MSM's technical team has met with MassDOT's planning (Public-Private Development Unit) and highway (Highway Division) representatives on a regular basis for several months. Through those meetings, agreement has been reached on critical items such as trip generation rates and distribution percentage, and MSM has continued to make progress regarding the extent of each of the highway improvements that have been proposed to the state and regional highway system.

Route 1A Improvement Alternatives

The Secretary of the Executive Office of Energy and Environmental Affairs required that MSM, in coordination with MassDOT and as part of its Supplemental Draft Environmental Impact Report (SDEIR), reduced the multiple options that had previously been proposed to mitigate traffic in the Route 1A corridor to two primary options. Through many productive planning meetings, MSM, with MassDOT's approval and consultation, has analyzed two alternatives: (1) a northbound "flyover" solution from the intersection of Route 1A and Boardman Street to the intersection with Route 145 (known as Option 8N) that will add additional northbound lanes approaching Boardman Street, accommodate local and resort traffic through at-grade turning lanes, and construct a northbound overpass that allows northbound traffic to travel without interruption; and (2) an at-grade traffic solution that adds lanes to Route 1A, and rebuilds and streamlines multiple intersections thereby dramatically reducing traffic backup at Boardman Street and other locations (known-as Option 11). It is worth noting that, as required by MassDOT, MSM has designed both of these Route 1A traffic improvement options to accommodate traffic through the year 2032.

Today, extensive traffic queuing and delay are experienced on various approaches along Route 1A, corresponding with the morning southbound and afternoon northbound peak periods. Both of MSM's extensive alternatives for traffic improvements will provide capacity to carry approximately 50% more northbound traffic than currently handled by this section of Route 1A, far in excess of traffic generated by the resort. As will be shown in our SDEIR, MSM will reduce travel times by several minutes for commuters and visitors alike along Route 1A between the Neptune Road (south of Boardman Street) through to Bell Circle, and vice versa. These Route 1A improvements are the centerpiece of MSM's 21 different roadway infrastructure mitigation projects, and will provide a noticeable convenience on a daily basis for all users of Route 1A.

Option 8N, the so-called "flyover option" provides a northbound overpass addressing the current source of congestion in the Route 1A corridor during the evening peak period, and allowing northbound traffic to continue northbound, while resort visitors and other local traffic continues at-grade. The northbound flyover is planned to be constructed within the



existing northbound corridor with three lanes approaching Boardman Street: one left turn lane, one through lane, and one right turn lane. The through lane merges with the overpass lanes at Tomasello Drive providing three lanes northbound to the Route 1A off-ramp to Route 145. This alternative has been designed to be consistent with work planned by a hotel developer to widen Boardman Street westbound. Furlong Drive, which is one of the site's multiple access locations, will be modified to provide three northbound and three southbound through lanes. A right-turn lane into Furlong Drive is also provided. No left-turns into Furlong Drive will be allowed at this location. The Route 1A southbound traffic will proceed to the jughandle signal where they can reverse direction and access Furlong Drive via the right-turn lane. Three lanes (two left-turn and one right-turn) will be provided on the Furlong Drive approach. The estimated time to construct the northbound flyover and northbound collector/distributor system is approximately 24 to 26 months.

Option 11, the so-called at-grade alternative addresses all traffic movements at several intersection in two signal phases and is based on a design approach advocated by the Federal Highway Administration in its "Every Day Counts" program. The basic design provides three lanes in each direction on Route 1A (adding a lane in each direction) with the majority of improvements confined to within the existing State Highway Layout and most within the existing outside curb lines. At Boardman Street, three lanes would be provided both northbound and southbound. Direct left turns from Route 1A southbound to Boardman Street would be prohibited and that traffic instead would proceed further south on Route 1A to a signal-controlled left exit into a signal-controlled U-turn to access the northbound lanes of Route 1A and Boardman Street. MSM's study of this design shows a dramatic reduction in congestion and travel times between Neptune Road (south of Boardman Street) and Bell Circle.

As MassDOT is the agency with permitting authority over these road improvements, it will be MassDOT that ultimately selects the chosen alternative. Both are excellent options that provide a permanent and privately funded solution to a longstanding traffic problem.

Transportation - Question 4

Can you clarify how buses and deliveries will access the property and impacts that this may or may not have on site circulation and parking?

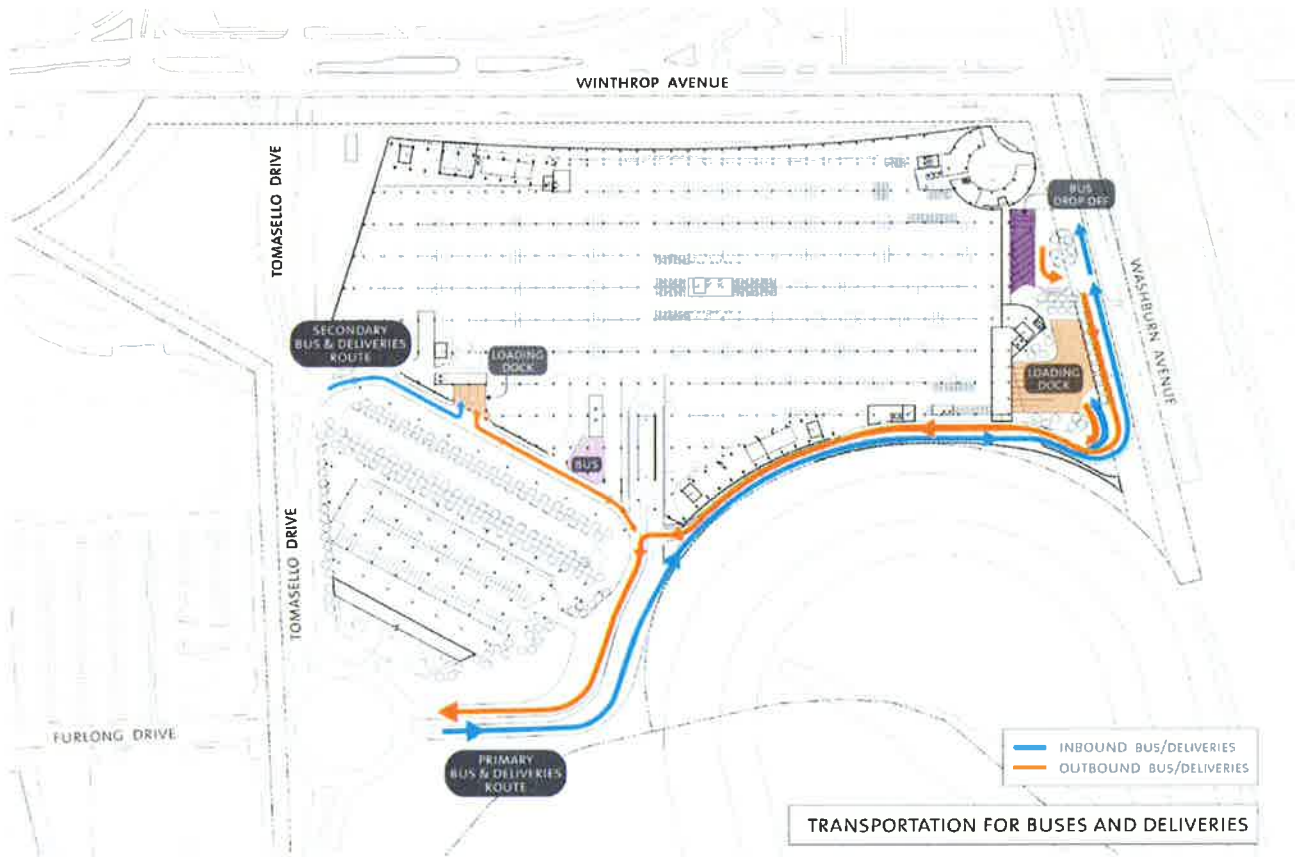
Mohegan Sun Massachusetts' (MSM) plans for both bus and delivery vehicle access have evolved since our December submission. The graphics below show the plan we have developed to organize traffic routes for buses and deliveries on-site without impacting parking or circulation.

Buses will follow the access road traveling south of the casino hotel to a terminus in the northeast corner of the site near the Beachmont entrance and Donnelly Square. At Beachmont Station we have created an exciting pedestrian plaza to connect the MBTA station. This area will also serve as a transportation center where MBTA buses, motor coaches and patron and employee shuttles will pick up and drop off. The bus drop off area will be parallel to Washburn Avenue just south of the Beachmont entrance. This entrance will be a stimulating, exciting portal into the resort for patrons arriving by T, coach and shuttle.

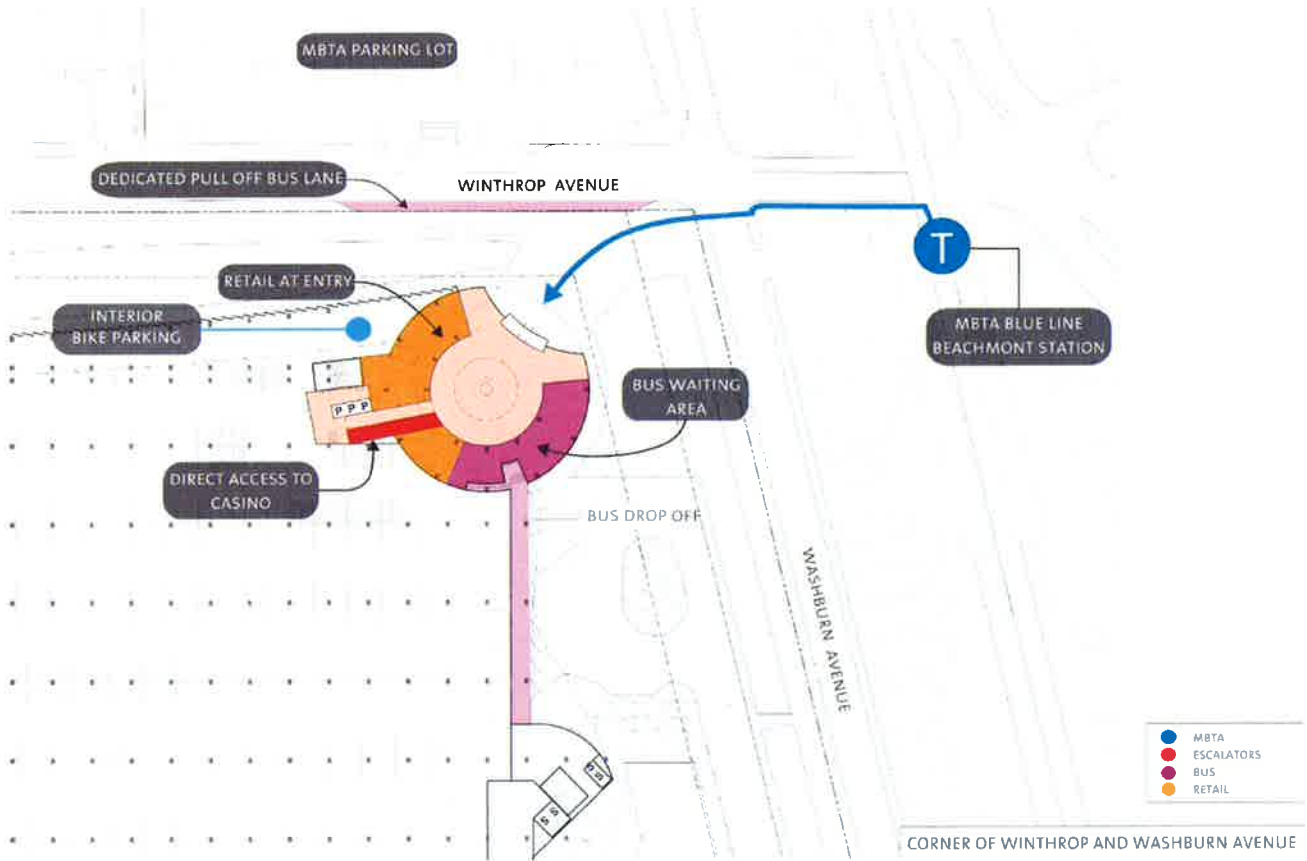
Guests who are arriving in a private vehicle will have two options: they can either self- park, in which case they will take lower access road from the roundabout at Tomasello Drive and enter the parking garage under the resort, or they can valet where they will take the upper access road to the resort's grand Porte Cochere.

For delivery vehicles, MSM has revised the location of one loading dock and have added a second dock to facilitate access. After discussions with MSM's operations team, we determined due to the size of the resort that it made sense to add a second dock on the West side of the resort. We can accomplish this with ease due to the multiple points of access and egress at the resort. The loading dock on the resort's east side will primarily service the casino and the loading dock on the west side will service the Boutique Hotel, multi-purpose conference center and entertainment space and the resort's retail operations.

To access the casino loading dock on the resort's east side, trucks will leave the roundabout at Tomasello Drive, take the lower access road to south of the casino and pull into the loading bays which are planned for the south east corner of the resort. Deliveries to the Boutique Hotel and retail mall will turn off Tomasello Drive from the roundabout nearest Winthrop Avenue and then take the road below the Porte Cochere to access the loading dock on west side of resort.



TRANSPORTATION FOR BUSES AND DELIVERIES



Building and Site Design - Question 1

What is your schedule for completing the MEPA process?

Massachusetts Environmental Policy Act (MEPA) permitting is tracking on the schedule we defined in our RFA-2 application and reflects a start of construction in late Fall 2014. The Secretary of the Executive Office of Energy and Environmental Affairs (Secretary) issued a Certificate for the Notice of Project Change (NPC) on March 28, 2014. As set forth in the Certificate, Mohegan Sun Massachusetts (MSM) has prepared a Supplemental Draft Environmental Impact Report (SDEIR) and is planning to file the SDEIR on June 30, 2014. The Secretary stated in the Certificate:

Contingent upon the completeness of the SDEIR and adequacy of response to the scope outlined below, I may limit the scope of the Final EIR (FEIR) in accordance with the rights afforded to me at 301 CMR 11.08(8)(b)(2)(a) and (b). This may include either allowing for review of the SDEIR as a Final Environmental Impact Report (FEIR), or allowing the Proponent to file responses to comments and draft Section 61 Findings as an FEIR.

MSM has engaged in extensive outreach with the MEPA Office, permitting agencies, and environmental groups in an effort to ensure that the SDEIR is fully and adequately responsive to the scope outlined by MEPA in this Certificate, and the comments received on the DEIR. In particular, MSM continues its engagement and coordination with state agencies such as the Massachusetts Department of Transportation (MassDOT), the Massachusetts Department of Environmental Protection (MassDEP), the Department of Conservation and Recreation (DCR) and the Massachusetts Department of Energy Resources, as well as numerous stakeholder groups. The SDEIR submitted on June 30 will be fully responsive to both the attached MEPA Scope and agency comment letters. As requested by agency comment letters, as well as the MEPA Scope, the SDEIR includes an assessment of all environmental impacts and associated mitigation, as well as changes in the project that have occurred since the filing of the DEIR. Our filing date could change depending on the outcome of MSM's Surrounding Community Agreement negotiations with the City of Boston, which are ongoing. In that event, MSM still expects to receive a Certificate from the Secretary by November 14, 2014.

Based on the detailed analysis and study of impacts contained in the SDEIR that has been completed, the amount of agency outreach, and the diligence in responding to the scope in the Secretary's Certificate, the SDEIR is found to be a complete filing in full accordance with the MEPA Scope, such that it may be reviewed as a Final EIR pursuant to 301 CMR 11.08(8)(b), then MSM anticipates receiving a MEPA Certificate for the SDEIR on 8/15/14 and an FEIR Certificate on 10/3/14. If MEPA requires a limited -scope FEIR, a Final Certificate on the limited-scope FEIR would be issued on 11/14/2014.

The dates below summarize MSM's timeline:

SDEIR Submitted: June 30, 2014



Mohegan Sun: A Legendary Gaming Experience

Certificate on SDEIR Issued: August 15, 2014

Certificate on FEIR issued: Between October 3, 2014 and November 14, 2014

Building and Site Design - Question 2

How do you plan to deal with compensatory flood storage in the 100 year flood plain?

The Mohegan Sun Massachusetts (MSM) site has been designed to provide over 1,000,000 cubic feet of additional floodplain storage. This additional storage is accomplished throughout the site and will be provided on a foot by foot basis in full compliance with the Wetlands Protection Act. We surveyed the existing site to quantify the amount of existing capacity and then mapped the amount of structure, building or land form which is being added in that 1 foot increment. Preliminary designs of the project include building and grading plans that depict proposed grades and structures that are proposed within the 100-year floodplain. All analysis was performed using the Preliminary FEMA floodplain maps. Using the proposed conditions plans, the increase in the amount of floodplain storage realized by the project was calculated on a foot-by-foot basis, consistent with the Wetlands Protection Act. The results of this analysis are shown in the table below and demonstrate that there is an increase in the amount of floodplain storage volume on the property.

The site is designed to allow floodwaters to flow through the site unimpeded, consistent with Wetlands Protection Act performance standards. This is accomplished with an open first floor of parking beneath the building as well as open areas beneath the entry garden. In the event of a catastrophic flood condition, waters will rise and pass unimpeded through the lower parking level and entry garden to the rest of the site.

Creating flood storage capacity in the lower levels of MSM's parking structure is intended to address catastrophic flooding events, such as a major hurricane or a so-called "100-year event." In such an event, the resort would be operating on an emergency basis, and there would be no demand for parking that would necessitate the use of this level to accommodate vehicles. In the case of a storm, the parking areas within both flood storage locations (underneath the elevated plane as well as the lower level of the garage) will be evacuated and moved to a higher elevation.

MSM has had discussions with the both the Revere Conservation Commission and Massachusetts Department of Environmental Protection regarding the approach the project has taken to compliance with the Wetlands Protection Act. Both agencies are in general agreement with our approach.

The table below shows the increase in floodplain storage volume on foot by foot basis in accordance with the Wetlands Protection Act. Elevations are based on City of Boston datum.

<i>Elevation (feet, BCB)</i>	<i>Incremental Existing Site Floodplain Storage (cubic feet)</i>	<i>Incremental Proposed Site Floodplain Storage (cubic feet)</i>	<i>Net Incremental Volume of Compensatory Flood Storage (cubic feet)</i>
5-6	123	129	6
6-7	922	934	12
7-8	3,172	3,200	28
8-9	7,100	9,023	1,923
9-10	14,901	20,802	5,901
10-11	22,572	54,283	31,711
11-12	31,082	70,729	39,647
12-13	61,109	153,945	92,836
13-14	231,247	321,698	90,451
14-15	542,918	880,621	337,703
15-16	871,439	1,151,480	280,041
16-17	1,316,254	1,403,638	87,384
17-18	1,477,586	1,497,679	20,093
18-18.5	443,190	456,060	12,870
TOTAL VOLUME			1,000,606

Building and Site Design - Question 3

You claim you do not need water for irrigation. How do you plan to maintain your plantings without irrigation?

Mohegan Sun Massachusetts (MSM) stated in our response to RFA-2 Application Question 4-42 that "irrigation needs will be minimized with the use of native plant materials and soils that promote water retention." In a resort setting such as MSM, it would be tempting to irrigate the entire site. However, with almost half our of our 40 acre site devoted to green space, that would amount to a significant area in need of irrigation. That level of water use is not in keeping with our sustainability goals and our plans to be the greenest casino in the world. Therefore, we will be selecting native drought resistant plants throughout the site to reduce the amount of area we will need to irrigate in addition to other measures to reduce water usage for plantings.

We detailed our projected irrigation use in our RFA-2 Response 4-35-12 and provided projections for landscaping water use. These projections are provided again below:

TOTAL LANDSCAPE (SF)	446,922
CUBIC FEET/WEEK OF IRRIGATION AT PEAK	37,095
GALLONS/WEEK IRRIGATION AT PEAK	277,467
GALLONS/DAY IRRIGATION AT PEAK	39,638

GALLONS PER MONTH AND YEAR		
MONTH	GALLONS/DAY	GALLONS/MONTH
January (0%)	0	0
February (0%)	0	0
March (0%)	0	0
April (50%)	12882	386460
May (50%)	12882	39342
June (75%)	19324	579720
July (100%, Peak, .65" per week)	25764	798684
August (100%, Peak, .65" per week)	25764	798684
September (75%)	19324	579720
October (50%)	12882	39342
November (0%)	0	0
December (0%)	0	0
ANNUAL IRRIGATION DEMAND (GALLONS)		3,941,952

SEASONAL DEMAND	
MONTH	GALLONS/DAY
November-March	0
April - June	15,029
July-October	20,934

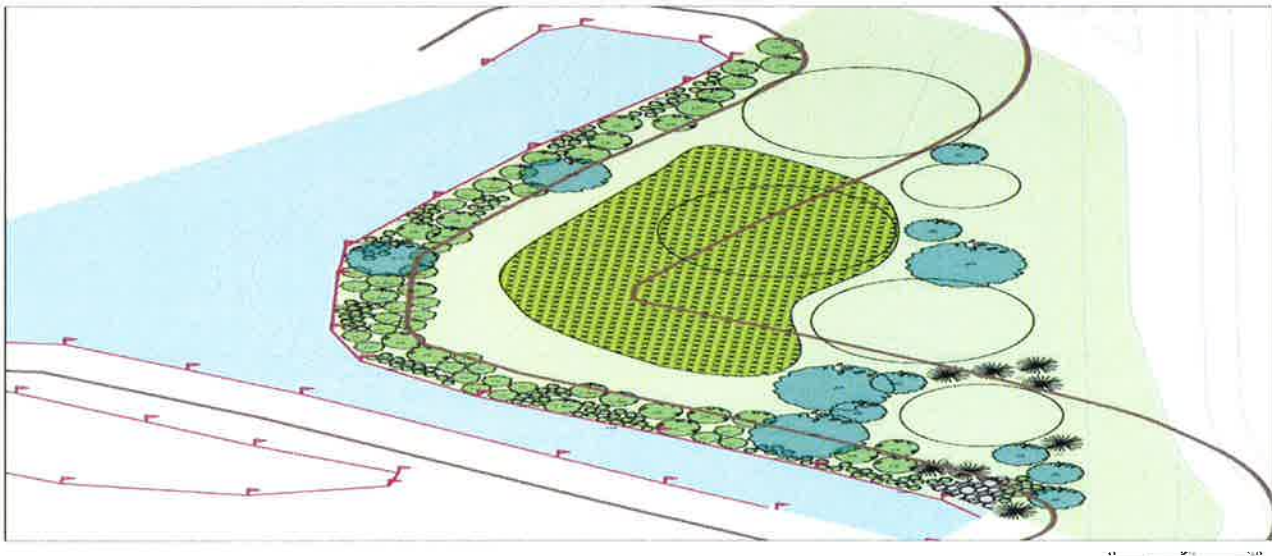
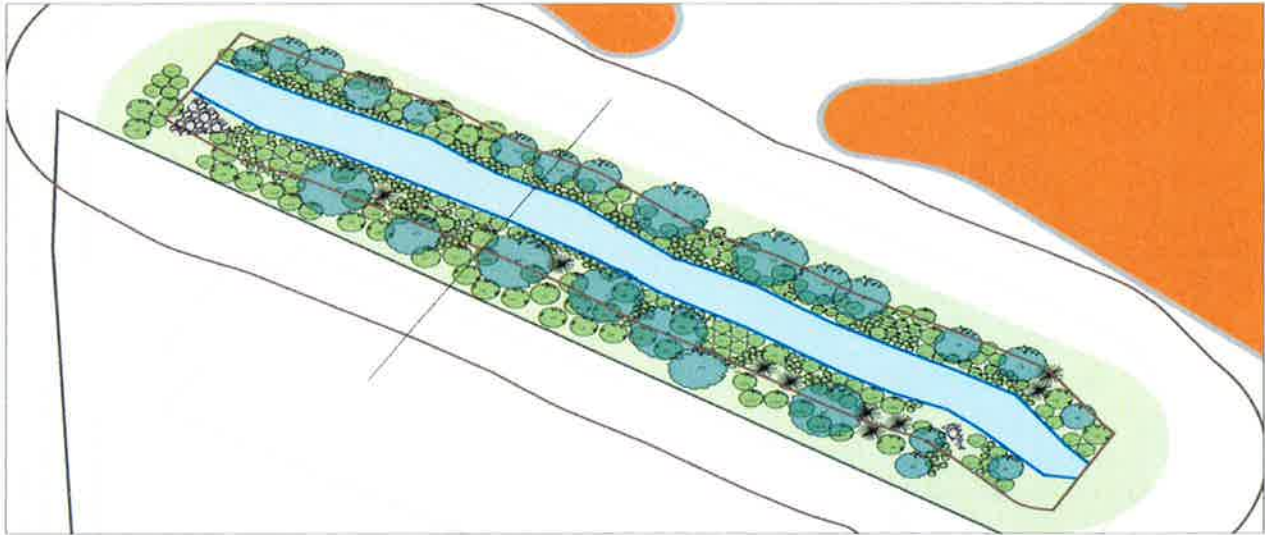
Building and Site Design - Question 5

What enhanced environmental mitigation are you proposing for the work necessary in the Rumney Marsh ACEC?

Work within the ACEC on the project site consists of restoration grading and plantings along the banks of Sales Creek on the property south and west of the resort buildings. This restoration work will include removal of debris and trash and removal of the invasive plant species which are currently over-running the banks of Sales Creek. We will then replace the invasive species with restorative, native plantings. In all, we will provide more than an acre of restorative plantings within the Rumney Marsh ACEC, restoring the habitat along the banks of Sales Creek. The revitalized creek will be a wonderful complement to our abundant on-site greenspace.

In addition to the restoration work shown on the figures below, existing stormwater management system will be replaced and improved with a stormwater management system that meets and exceeds the Massachusetts Department of Environmental Protection Stormwater Management Guidelines. The new stormwater management system will include Low Impact Development techniques such as bioswales, bioretention basins, green roofs, and rainwater harvesting systems as well as conventional best management practices such as catch basins with hoods and deep sumps, detention basins, and proprietary water quality units. The improved stormwater management system will result in cleaner stormwater being discharged to Sales Creek and having an overall positive impacts on water quality in the Rumney Marsh ACEC.

The figures below show the extent of the restoration re-grading and plantings. The first figure shows the a restoration of approximately 37,000 square feet along the banks of Sales Creek directly south of the casino entrance. The second figure shows a restoration area of approximately 14,000 square feet directly west of the casino.



Building and Site Design - Question 6

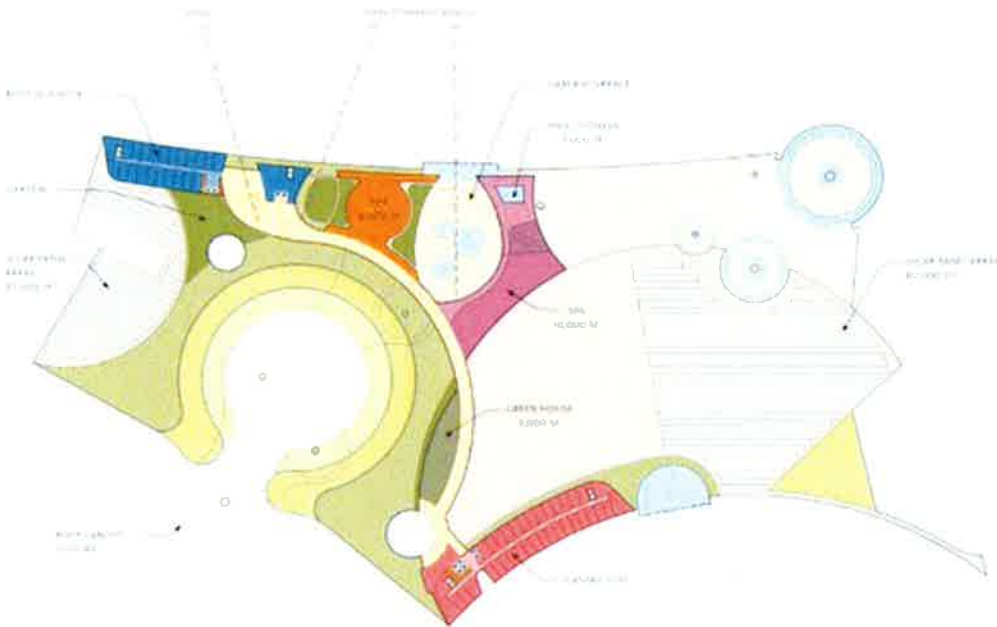
Is there any significant progress to report related to your plans for solar photo-voltaics, including size and location of the proposed systems?

Mohegan Sun Massachusetts (MSM) will supply approximately 20% of the resort's energy from its rooftop solar power installation. Since the submission of our RFA-2 Application in December, MSM has re-evaluated the location of its one megawatt of solar photovoltaic (PV) panels at the resort. Working with Tangent Energy Solutions Inc., we have confirmed the size of the PV field. We will place two large arrays on the roof of the resort. One will be 80,000 SF (~ 2 acres) which will be placed above the casino on the eastern part of the property. A second array of 27,000 SF (~0.5 acres) will be placed on West side roof above the Central plant.

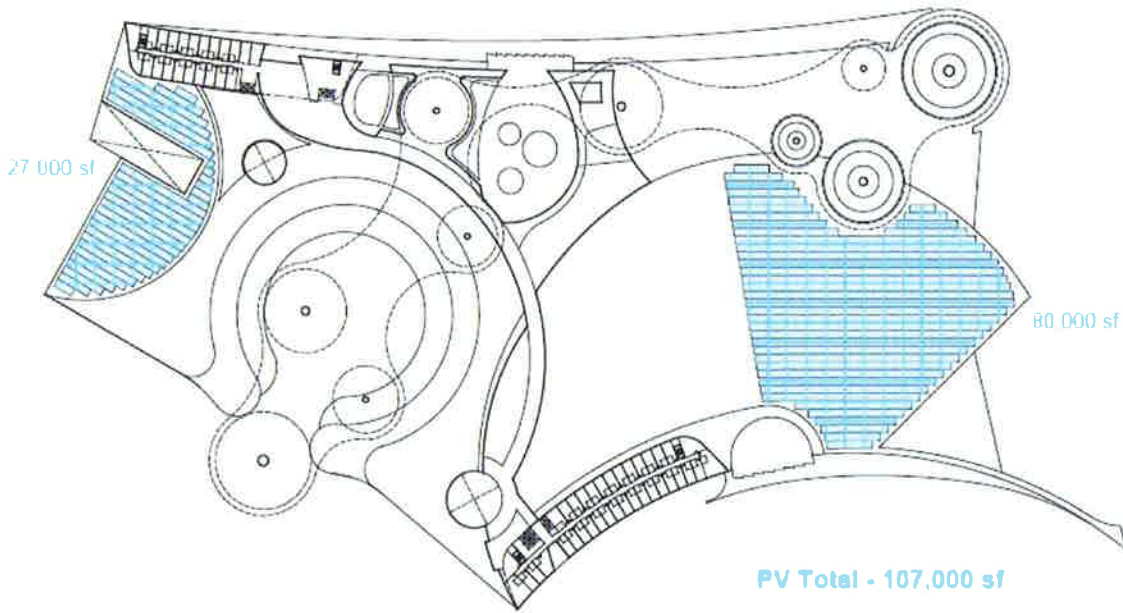
Tangent Energy Inc. has confirmed that with the square footage in these locations, we will produce 1 MW of solar electric generation. It is anticipated that this amount of solar power will generate 1,200,000 Kwh/year, powering roughly 20% of the energy used on-site.

These PV panels will only occupy a portion of the roof, as the rest will be used for a pool, fine dining, the resort's world-class spa and garden terraces with wading pools. The rooftop spa and pool will connect the casino and boutique hotels and be immediately accessible by both, while commanding exquisite views of the Boston skyline in one direction and Revere Beach in another. With its unparalleled views and luxurious atmosphere amidst a lush, landscaped roof, MSM expects this rooftop pool to become a premier feature of the resort, if not the entire region. Other features of the rooftop that will be in easy reach of all hotel guests will be a rooftop greenhouse garden that provides locally sourced produce to the resort's restaurants, and food and beverage outlets. MSM is discussing various top-tier restaurant concepts to take advantage of not only the connection to both hotels, but the stunning rooftop environment.

It is a testament to MSM's creative design and large horizontal roof that the many uses from PV power generation to urban farming to top-tier dining to pool and fitness can all be accommodated atop the resort. The PV and rooftop plans, as well as a rendering of the pool are provided below:



PODIUM ROOF PLAN





Finance - Question 1

Mohegan has provided that 21% of the total project financing would come from equity contributions (\$235 million). For the purposes of defining equity contributions you have included all amounts that are to be contributed to the project from all stakeholders. Those stakeholders include Applicant shareholders, landlord and retail operator. In the event of any cost overruns with the project, where would the Applicant acquire additional funds to accommodate cost over runs? Will the Applicant consider increasing equity to the project? If so, please expound.

The Mohegan Sun Massachusetts (MSM) project budget has been carefully crafted in consultation with construction, finance and development professionals, and a construction Guaranteed Maximum Price contract with standard contingencies will be in place along with typical completion guarantees, to ensure that cost overruns are unlikely and to mitigate against any unforeseen developments. If additional project funding should be required during the development, MSM has readily available funds through its partnership with Brigade Capital Management, LLC ("Brigade").

MSM's contemplated project funding structure is well-conceived and protective of the interests of the Commonwealth in that there are multiple liquid sources of funding in the event of any cost overruns:

1. As part of the project financing plan set forth in the commitment letters we have received from two top investment banks (Goldman Sachs and Bank of America), our banks agreed with our assessment that our \$245 million in equity contributions will account for over 24% of the overall development budget, exclusive of the 2nd hotel and tenant fit-outs. One of our investment banks has committed to provide additional incremental funding of up to \$90 million, or more than 10% of the project financing, if needed in connection with the development of the project (as previously detailed in submissions to the Commission).
2. To the extent there are overruns in the retail or boutique hotel, our retail and boutique hotel partners are ready, willing, and able to provide more equity to finish the project.
3. Brigade is also ready, willing, and able to provide more equity to finish the project if required.

MSM's strong equity partner Brigade has already taken a number of steps to assure that all needed funding will be provided. As noted in MSM's application and supplemental response materials, Brigade, on behalf of its managed funds and accounts, has issued a backstop financing commitment letter to MSM that would cover the purchase of certain operating systems and equipment, as well as the development of the boutique hotel portion of the MSM project, subject to agreed-upon terms and conditions typical of such financing arrangements. This Brigade commitment provides backstop financing for the purchase and installation of the casino's operating systems and equipment. In addition, Brigade's backstop commitment provides sufficient funds to pay for the construction of the boutique hotel.

The operating agreement between Mohegan Sun and Brigade also contains a detailed mechanism for making additional capital contributions should such contributions be necessary to advance the project. Under these terms,



Mohegan Sun: A Legendary Gaming Experience

Brigade, through its subsidiary New England Gaming Partners, LLC, would provide additional necessary capital in response to funding requests submitted by the development team. These terms are in addition to already committed equity contributions and the backstop financing discussed above.

Finance - Question 2

Mohegan operates a facility (Connecticut) in the contemplated existing gaming market that attracts many existing Massachusetts' players. Any gaming dollar earned at the gaming facility in Connecticut would ultimately benefit The Mohegan Gaming Tribal Gaming Authority more than if that same dollar was earned at the proposed facility in Massachusetts. Please discuss your plans to address this market dynamic.

This potential market dynamic was recognized at the outset of the planning to bid on a license for the Commonwealth, and Mohegan Sun recognized that to attract investors it would have to be willing to create a structure that would protect the Massachusetts market for the Mohegan Sun Massachusetts (MSM) project. In seeking an investment partner, Mohegan Sun made it clear that it would be willing to agree to market protection provisions in its deal to assure its investor partner that Massachusetts customers would not be encouraged to visit other Mohegan Sun properties.

Mohegan Sun sought investors by starting with the most successful and knowledgeable investment manager investing in the casino gaming industry, Brigade. Although Brigade is very familiar with Mohegan Sun's ability to successfully run resort casino operations, Brigade has not invested in the equity of Mohegan Sun's other casinos, and thus wanted to assure that the profitability of MSM is maximized and prioritized over other Mohegan properties. To make the project attractive to Brigade, Brigade insisted on numerous provisions in the operating structure of MSM to give Brigade (1) assurance that customers of MSM would be protected; (2) a strong voice in the operation and direction of the company; and (3) the ability to regularly monitor the situation to assure that the protective provisions are being followed. As further incentive, Mohegan Sun agreed to provide access to its existing customer database. As structured, MSM thus gets the benefit of access to an existing database of over 5 million customers without the detriment of its information being shared with properties in other states in the region.

In essence, Mohegan Tribal Gaming Advisors (MTGA) and its affiliates are required to draw business to Massachusetts from any related competing property, but they are prohibited from sending Massachusetts business to competing jurisdictions. In effect, unlike any other project under consideration, the proposed MSM property would convert MTGA from a potential competitor of a metropolitan Boston gaming project into an extraordinary ally of the metropolitan Boston gaming market.

The protections outlined above are detailed in the various agreements of Brigade and Mohegan Sun provided in previous filings with the Commission. Brigade, which will manage the funds and accounts holding equity interests in the MSM project, insisted upon these protections in order to maximize the revenue and value of the MSM project. Brigade commits not to waive any of the contractual safeguards protecting the Massachusetts project from MTGA competition.

In addition and importantly, Brigade has fiduciary duties to the investors in its funds and accounts. Brigade's fiduciary duties require it to vigorously pursue efforts to maximize the investment in MSM through careful management and oversight. These fiduciary duties drove the negotiation process between Brigade and MTGA at the outset of the Massachusetts development process, and prompted Brigade to insist upon specific contractual assurances of marketing restrictions and other operational authority over the Massachusetts project (as discussed in the response to



Request for Clarification 2, the operational documents provided to the Commission in various MSM filings, and the personal interview process with the various Brigade-related qualifiers) as well as the covenants benefitting Brigade that prevent MTGA from competing with the Massachusetts project.

In sum, there are numerous fiduciary, business, reputational, and legal constraints on MTGA acting against the economic interest of MSM's proposed Massachusetts project and Brigade, as a major investor in the proposed project, has powerful incentives to ensure that these constraints are assiduously enforced so as to maximize the value of its investment in MSM. This dynamic, which only exists in MSM's proposed project, fully safeguards the interests of the Commonwealth and uniquely positions MSM to enjoy the benefits of being able to market to an existing customer database of 5 million people in the region, without reciprocation.

Finance - Question 3

We understand Brigade manages funds that have significant debt holdings in Mohegan Sun Connecticut. Please discuss the implications of this on the Massachusetts project. In addition, please discuss the ramifications should Brigade decide they need to sell its interest in the Massachusetts project within the 15 year term of the license.

As a point of clarification, the debt holdings mentioned above are not held in Mohegan Sun Connecticut, but in its ultimate parent entity, the Mohegan Tribal Gaming Authority (MTGA), which holds various other gaming assets, including those associated with the proposed Mohegan Sun Massachusetts (MSM) project. These debt holdings have no effect whatsoever on the development of MSM for a variety of financial, legal, and business reasons detailed below:

Limited Yield and Governance Rights Related to Debt Holdings

Brigade's investments in MTGA consist entirely of debt holdings with limited and specific percentage yields on each such investment. These yields are not directly tied to MTGA's operational performance. In addition, these holdings of MTGA debt comprise only a small percentage of the investments of the Brigade funds and accounts holding them, mitigating any significant exposure from the performance of MTGA debt to the overall yield of each fund. In other words, MTGA debt does not meaningfully drive results for these funds and accounts. As such, the fact that separate funds and accounts managed by Brigade hold debt in MTGA will have absolutely no effect on the MSM project.

As background, most of Brigade's investments in MTGA debt were made by Brigade on behalf of its managed funds and accounts well before there was any thought of seeking a Massachusetts gaming license. Because percentage yields on debt are specific and these debt investments are passive in nature, Brigade is generally limited in the actions it can take on behalf of its funds, accounts, and investors that could, in any way, influence the affairs of MTGA. Thus, with respect to such debt holdings, Brigade is prevented from directly influencing the affairs of the business of MTGA. Although Brigade strongly believes that its debt holdings would not create any sort of conflict with its equity ownership in MSM, Brigade would be willing to divest from such debt holdings upon the award of the Massachusetts license to MSM if the Commission deems it to be necessary. These debt interests are publicly traded and there is an existing demand.

Substantial Revenue Potential of Equity Investment

As detailed in Finance – Question 2, Brigade has powerful obligations to maximize the value of the MSM project as a result of the fact that the value of Brigade's equity in MSM is directly and intimately tied to MSM's operational performance, Brigade has fiduciary duties to its clients, and Brigade's fees earned in connection with its investment in MSM will increase commensurately with the financial success of MSM's proposed casino resort in Revere.

By contrast, Brigade's role in its investment in MTGA debt is much more limited than the equity interest Brigade will hold in MSM. Brigade and its qualifiers sought suitability determinations, and are working to support MSM's license application, precisely because they plan to be actively involved in assuring the success of MSM as a top priority. As noted, Brigade's equity interest in MSM is directly and intimately bound to the performance of the Massachusetts property, and the potential profitability of such equity investment will not be subject to the same capped upside as a debt investment.

Fiduciary Duties to Investors

As also detailed above, Brigade has strict fiduciary duties to maximize its investments on behalf of the clients that invest in the various funds and accounts managed by Brigade. As Brigade cannot directly affect or influence the affairs of MTGA through its debt holdings, and because Brigade will have direct influence over the affairs of MSM under the terms of the operating agreement, Brigade will have a special and elevated responsibility—and ability to act—with respect to its investment in the equity interests of MSM. Brigade takes pride in its unyielding adherence to this responsibility, which is also crucial to instilling client confidence and critical to its continued success in the financial industry.

Commission Oversight of Any Transfer of Brigade's Interest

Brigade fully intends to retain its ownership in MSM during the license term. If, however, it comes to pass that the funds and accounts managed by Brigade divest their interest in MSM, Brigade and MSM will work closely with the Commission in an effort to ensure that any existing covenants that protect the revenue-maximizing potential of the Revere project for the Commonwealth are maintained by subsequent equity holders so that the Commission's goals and objectives, including compliance with any license conditions and policies, continue to be met throughout any such transfer process and after any ownership transition.

The Commission maintains various tools and mechanisms to implement and ensure compliance with procedures designed to protect the interests of the Commonwealth. Brigade and MSM are committed to openly consulting with the Commission and its staff to ensure that all relevant transfer of interest approvals are properly received, including compliance with draft 205 CMR 129.00, its subsequent amendments, and/or any other statutory or regulatory requirements to effectuate any such potential transaction. Brigade will also work with the Commission to ensure that any subsequent purchasers/transferees of its equity holdings will be acceptable parties to the Commission. In this way, the Commission is afforded protection that the package of covenants and contractual commitments that have been developed to ensure the greatest potential profitability of the Massachusetts project can remain in place for as long as the Commission deems appropriate. In addition, it is anticipated that any purchasers/transferees of an interest in MSM are likely to insist that the same package of commitments remain in place in any event for their own benefit.

REVERE/MOHEGAN – PRO

PUBLIC SUPPORT FOR MOHEGAN SUN/REVERE

MCG received a total of 519 form letters stating that this project:

- “...will create 2,500 construction jobs and 4,000 permanent jobs and benefit all construction trades.”
- “...will spend millions of dollars on local business every year.”
- “...will have local hiring preferences and good jobs with good wages and benefits.”
- “...will create jobs, tourism, convention business, excitement, and help boost the local economy.”

MGC received a total of 30 letters from employees and former employees of Suffolk Downs expressing their concern for the future of the race track and voicing their support for Suffolk Downs and for Mohegan Sun:

- “Revere used to be a growing community. There have been a lot of changes in this city. Revere needs help to get back on track.”
- “A casino in our city will save jobs and provide new jobs which are desperately needed. Transportations improvements and great opportunities for our local businesses are also greatly needed.”
- “I am not only concerned for my job, but for my coworkers’ futures.”

Town of Winthrop, MA

Comments in Support of the Mohegan – Revere Project

Present to the Massachusetts Gaming Commission, Hearing 6/24/2014

James McKenna, Town Manager

Good afternoon, Commissioner McHugh. My name is James McKenna, and I am the Town Manager of the Town of Winthrop. Thank you for the opportunity to speak this afternoon.

Back in March of this year, the last time the Town of Winthrop had the opportunity to address the Commission on the subject of a proposed resort casino in Revere, Town officials came before the Commission in opposition to this project because we had not reached an agreement with the applicant on a Surrounding Community Agreement. Moreover, at that point in our discussions with the applicant, we were as they say “miles apart” in terms of coming to an understanding of what Winthrop’s serious concerns were, as well as aspirations for this project.

I am pleased to report today, that Winthrop and Mohegan Sun have reached an agreement. But let me be clear: many residents in Winthrop remain very concerned about this project. For over several years, residents have voiced concerns about traffic, housing and local business impacts, public safety concerns, and the general societal concerns of gaming. While we believe these concerns are valid, in the end, however, we believe that it’s better to work with the applicant as a team to address these concerns should a gaming license be awarded. In short, we have reached a surrounding community agreement that we believe – when combined with the proposed steps intended by the applicant to mitigate traffic congestion and

other related regional concerns, our agreement will go a long way to mitigate Winthrop's specific concerns raised in our discussions with Mohegan Sun. Having reached this agreement, the Town of Winthrop today supports the Mohegan Sun – Revere project and we ask that, should the Commission be inclined to award a license in the region, that this application be considered favorably by the Commission. We offer this support in large part because we believe that when looked at under the most favorable light, the Mohegan – Revere project does more to advance the region economically. The project proposes more extensive and directed traffic solutions for the region than the Wynn – Everett project, and will be a strong source for jobs and economic value for the Rt 1A and Rts 1 and 16 corridors.

Admittedly, while we all love thoroughbred racing and the history of Suffolk Downs, it is clear from most development standpoints that this land area and some adjacent parcels are largely underperforming economically. However, other possible alternative uses such as commercial or residential development on these parcels would also bring significant traffic and related community concerns, without the significant investment in traffic mitigation and job creation that the Mohegan – Revere project proposes. In other words, concerns that Winthrop has about traffic and regional access could, in fact, get worse under alternative development scenarios, with no mitigation coming to Winthrop at all.

Secondly, Winthrop is not a recognized surrounding community of the Wynn – Everett project, and thus, Winthrop would not see any of its concerns adequately addressed by the Everett project. Moreover, we believe that that proposal has far less regional benefit, as it is proposed for an area that is more limited in potential reach throughout the region in regards to traffic solutions and redevelopment opportunities.

Let me just say that the relationship that the Town of Winthrop shares with the City of Revere is far more than just about a casino. While we may be arch-rivals on the grid-iron on Thanksgiving Day, Winthrop and Revere have a deep respect for each other. Our communities share not just a border, but a history of friendship and collaboration that far surpasses in importance the concerns of a particular development project. Today, Winthrop and Revere are collaborating on numerous fronts, including a Joint E911 Operations Command Center, Regional Opioid and other Public Health Initiatives, and we are always there to support each other when it comes to public safety mutual aid. [Show Picture of Winthrop Fire Response to Suffolk Downs, March, 2014.]

However, Winthrop is a very special place in its own right, and has its own concerns.

Winthrop shares its borders with some powerful neighbors:

- The Atlantic Ocean, Deer Island Wastewater Treatment Plant, Mass Port's Logan Airport, the City of Boston, the Belle Isle Marsh and Suffolk Downs, to our north. _

You've heard it said that Winthrop is a "surrounded" community, with only two ways in and out, is cut-off from the outer world of Boston and beyond by the walls of existing traffic, both on Route 1A and Route 60 and on the network of adjoining local streets.

Since 1990, Winthrop has lost over 1,100 local jobs, or -41%, a trend that is directly opposite the trend of the region.¹ From an economic standpoint, we are the outlier of the region. Winthrop has, in fact, grown more jobs dependent on the opportunities and success of the region. Eighty-one percent of Winthrop's labor force leaves the town daily. Thus, access to and from our community is extremely important.

Every day, whether it's to go to work or shop for our daily essentials, or to get to medical appointments or most everything that a family needs today, Winthrop residents wrestle with the traffic on Saratoga Street, Bennington Street, Boardman Street, and all points beyond. Quite honestly, at first glance, we were not convinced that the Mohegan - Revere project would improve our existing traffic conditions. However, given input from our own traffic engineer and the comments of others in the community, I believe that MSM has agreed to address Winthrop's traffic concerns in a collaborative approach that will include review of conditions according to our agreement, and will seek to ameliorate and improve the flow of traffic on key streets and intersections surrounding the project.

¹ Winthrop Economic Trends Report, Edward J. Collins Center for Public Management, University of Massachusetts, Boston. 2014.

Other key areas of support in our surrounding community agreement call for enhancements to Winthrop's

- Police
- Fire
- Inspection Services
- Education
- Community Development

And

- Local Small Business Support

In conclusion, while we know this is the beginning of what may be a long-term relationship with the proposed project and what it will bring to the region, it is the Mohegan – Revere project that proposes real and sustaining mitigation and value to Winthrop and the North-Suffolk region. The applicant has heard Winthrop's concerns and has agreed to mitigate them. Also, Mayor Rizzo has always been a great friend and supporter of Winthrop, and I want to personally thank him and his staff for all they are doing to improve the regional economy.

Thank you.

6/24/14

Members of the MGC,

Many people are here to show their love for this city & their support for Mohegan Sun at Suffolk Downs, I'm one of them. I grew up here, spent 9 years in the Marines, lived all over the states, Japan and Guam...and I wouldn't trade Beachmont for any of em... But this decision isn't about emotion. The mission statement on your website says this decision's about choosing the best site for a Gaming Establishment's success, the best interest & benefit of the host, surrounding communities and the Commonwealth. If that's the mission, anybody can see Suffolk Downs and the Everett site differ like night and day.

Success means get people to the casino, have a great time, they'll come back, bring friends & spread the word, and the traffic impact studies agreed about 80% of them will be from coming from inside Massachusetts. If I'm one of that 80%, which site is easiest to get to, no matter how I get there & welcomes me when I do?

Suffolk Downs? Everybody already knows where it is & how to get here. Rte. 1a South from the North Shore all the way down to the end of the beach – Suffolk Downs. Rte. 1 & 93 to Revere Beach Parkway – Suffolk Downs. The Mass Pike turns into 1a North at Logan Airport, a mile later?? Suffolk Downs. It's not exaggerating - all roads lead to Suffolk Downs.

If I'm a tourist, or one of hundreds of thousands of college students in Boston – take the T to Beachmont & Suffolk Downs' Stations leave you on the front door. At Beachmont Station, at the Casino's Main Entrance, I'm surrounded by local small businesses what've been around for decades - I could go into Toretta's for a pastry or espresso, Luigis for a slice, Dimino's for baked ziti with chicken parm, beer & wine for my hotel from Beachmont Liquors, then I go in the casino...or after I leave...I'm there for a weekend & want some fresh air, maybe catch a horse race, walk around the seaside neighborhood & parks, or historic Revere Beach a few hundred yards away.

That's an area that has more to offer than the casino, a community and its businesses working together, welcoming visitors, participating, complimenting the casino. As it does well and more people come, the casino and the businesses have plenty of room to grow. And It couldn't be easier, simpler or more convenient to get there if they came to your house to pick you up.

Mr. Wynn's site's allot different. It's easy enough to get to Rte. 99, but that last ½, ¾ mile from either direction is hopelessly congested, tiny & dilapidated that you can't repair because there's no room for

detours - except the unpaved horse-drawn carriage shortcut the Truck drivers' take past King Arthur's through Chelsea. Sullivan Square's T-stop's only is a 1/2 mile walk over the bridge past rotary traffic... And they also have businesses that have been there for decades – they're called gas stations, car dealerships, a dozen auto body shops and a salvage yard - unless I need a dent pulled or got some old bicycles to sell as scrap metal, there's nothing for me to do. If I drove 2 hours to get there, I'd look around, thinking – “This can't be the right place”.

There's absolutely no room for new visitor friendly businesses or for any casino expansion. Its's bordered on all sides by the auto shops, the Water Commission facility, the Orange Line Railroad tracks & Costco's Loading dock... I don't know where all the trees and rolling hills in those promo-posters are supposed to go...or this luxurious ferry? That spot on the Mystic River has the Amelia Earhart Damn on one side and the 99 bridge on the other. The site is completely detached and as inviting as a barbed-wire fence.


Yet, in the newspapers, Mr Wynn doesn't seem concerned with the 80%. He says his casino will appeal to international high-rollers, the rich & famous...maybe cuz the only way to get there is landing a helicopter on the roof...

This is it - this is our last say... We talk about it these differences all the time, when you look at them, they're so blatant and painfully obvious, it's hard not to laugh and shake your head. But if these aren't the things that matter, the things that are important for a Casino's success, then what the hell is?

Your mission statement also stresses integrity and the fair, transparent process. Looking at all this logically, realistically & honestly, anyone with two eyes should agree that the best choice for a successful gaming partnership is Mohegan Sun, Suffolk Downs & the city of Revere.

I know if we could and break ground tomorrow, and our site is ready for building tomorrow, everyone in this room would grab a shovel and head to Suffolk Downs.

Maybe they'd do the same in Everett... but they'd need a helluva lot of HAZMAT suits...

Thank you

Bobby McKenna

Testimony
From
Robert S. Repucci
Community Action Programs Inter-City, Inc.

Good Afternoon Commissioners and thank you for the opportunity to testify.

My name is Robert Repucci and I am Executive Director at Community Action Programs Inter-City, Inc. (CAPIC), located at 100 Everett Ave., Chelsea, MA.

CAPIC is a non-profit, state and federally designated anti-poverty Agency serving the communities of Chelsea, Revere and Winthrop. We are governed by a twenty-one member community-based Board of Directors and employ 130 persons, many of whom reside within the service area

I am originally from Revere and have worked for CAPIC since 1972 in a variety of capacities.

CAPIC was chartered in 1967 to identify the root causes of poverty in Chelsea, Revere and Winthrop and to that end, we have developed numerous strategies that enable residents to become self-sufficient and leave their reliance on public assistance. We respond to this challenge by developing strategies that remove barriers that keep people from entering the work force.

In cases where this strategy cannot be employed, we then provide services that decrease the cost of living through such programs as heating assistance, energy conservation and various emergency services. We also work aggressively to prevent housing displacement and homelessness through pro-active strategies that encourage early mediation with landlords.

As you know, the Massachusetts unemployment rate for May dropped to a near six-year low of 5.6 percent, down from 6 percent in the previous month. In Revere, that trend was similar, where in April 2014 there was a 6.1% unemployment rate, down from March when the rate was 7.0% with a work force consisting of 25,035 residents. According to that same State information, there were 1,531 Revere residents unemployed. We know that the creation of jobs is critical in order to improve Revere's economic health. So, you may ask... why is Revere's economic need greater than that of another community? Well, the need may not actually be greater, but Revere's ability to dramatically reduce the unemployment problem through the Mohegan Sun proposal is easily achievable, since the number of Revere residents unemployed and the number of jobs predicted is both known. If we were to look at this element in terms of investment vs. outcomes, we would see that the 700 permanent Revere jobs would reduce the number of unemployed persons by 45%! That would bring the unemployment rate down to 3.31%.

In anticipation of an emerging need, CAPIC has developed a Job Readiness Certification Program, in conjunction with our Partner American Training, the City of Revere and Town of Winthrop. The City of Chelsea has also been invited to participate. This unique initiative promises to certify 500 Revere residents in acquiring basic job readiness skills within two years. The 10 week revolving program will teach applicants customer service skills, complete CORI checks and provide instruction in how to be an exemplary and long-term employee. The program

will maintain relationships with trainees who become employees in order to help them transition successfully. We remain committed to seeing that Revere residents and those who are from surrounding communities have every opportunity possible to succeed. Our plan does not stop there... we will also be providing comprehensive supportive social services to trainees facing housing problems, child care needs and gambling addiction. We have forged an alliance with the Chelsea, Revere, Winthrop Home Care Center who will address the special needs of senior citizens who enter the work force and require support services. We are also working on creating a volunteer service corps, where Mohegan Sun employees could participate in serving elders. Finally, we expect to establish a Food Service handlers Certification program to better equip job applicants who wish to work in the resort restaurant industry. Plans are underway to establish a Cafe test kitchen that will give trainee's firsthand experience in food services.

We are delighted by the pro-active and enthusiastic manner by which Mohegan Sun has embraced the Revere community and the stakeholders such as CAPIC. Clearly, they are invested in seeing that Revere residents benefit from an improved quality of life and we urge the Commission to award the license to Mohegan Sun.

Respectfully Submitted,

Robert S. Repucci
Executive Director
Community Action Programs Inter-City, Inc.

Bresilla, Colette (MGC)

From: Diane <dingemi1@verizon.net>
Sent: Tuesday, June 24, 2014 7:09 PM
To: MGCcomments (MGC)
Subject: Letter of support

Good evening,
I was not able to stay and speak tonight, I appreciate you all taking the time to read every ones letter and listening to every one.

My name is Diane Ingemi; I am a longtime local homeowner.

As we all gather here tonight, I want to express how strongly I support this proposed casino being brought to Massachusetts Suffolk Downs, especially Mohegan Sun being the operator.

Revere has worked endlessly for a yes vote.

Revere deserves the opportunity to be awarded the region A license.

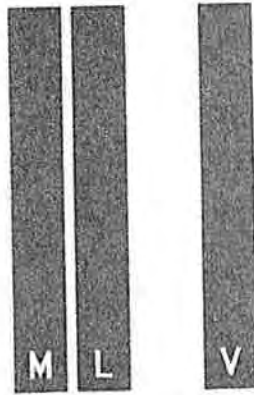
Not will this only create permanent job, but millions for local business, and great regional partnerships.

Being a direct neighbor to Suffolk Down, this proposed project is very important to me, I want to be able to look at a beautiful urban landscape property, I don't want to look at shopping malls, or affordable housing.

Mohegan Sun is a world class leader in the gaming industry, and hopefully the gaming commission makes the right decision and grants Mohegan Sun a license.

Thank you for time

Diane Ingemi



MASSACHUSETTS LEAGUE OF ENVIRONMENTAL VOTERS
VOTE FOR THE FUTURE

June 24, 2014

Massachusetts Gaming Commission
84 State Street, 10th Floor
Boston, MA 02109

Dear Chairman and Members of the Commission:

The Massachusetts League of Environmental Voters (MLEV) is a statewide, non-partisan organization dedicated to making environmental protection a top priority for Massachusetts elected officials, candidates and voters in order to better protect our environment and health.

First I want to be clear that the MLEV is not taking a position on gaming nor are we endorsing any particular proposal. We have been requested to review the proposal made by Mohegan Sun Massachusetts and, after doing so, are pleased to say that we believe that the proponents have made a true and significant commitment to creating an environmentally sustainable facility that will achieve significant advances in greenhouse gas reduction, energy conservation, water conservation and effective land use.

It is important that the Gaming Commission ensure that any gaming facility built in Massachusetts takes seriously the commitment to sustainability and climate adaptation. Based on our review, Mohegan Sun has without a doubt taken these issues into consideration and has proposed a facility that the Gaming Commission can and should use as a model for a gaming resort in Massachusetts. Of particular note, we would like to commend Mohegan Sun Massachusetts for including the following elements as part of its project design:

- the gas fired co-generation plant and rooftop solar system, each of which will generate 1 MW of electricity;
- the commitment to acting as anchor tenant for a planned anaerobic digestion facility;
- the rooftop garden that will be both practical and provide an attractive amenity for the site;
- the significant commitment to open space, with almost all the parking invisible underground;
- grey water reuse and rainwater harvesting that together will save nearly 7 million gallons of water each year;

- the integration of daylight into the design of the facility; and
- climate change adaptation designs that protect mechanicals and provide for compensatory flood storage.

We especially applaud the manner in which Mohegan Sun Massachusetts has integrated mass transit in its project design. Just steps from the blue line at Beachmont station, the proposal is clearly taking to heart the mantra of "transit-oriented development".

If you require further input for MLEV, please do not hesitate to contact me.

A handwritten signature in black ink, appearing to read 'Chuck Anastas', written in a cursive style.

Chuck Anastas, Chairman
Massachusetts League of Environmental Voters

Bresilla, Colette (MGC)

From: Laureen Hartnett <lhartnett@aciboston.com>
Sent: Tuesday, June 24, 2014 9:46 AM
To: MGCcomments (MGC)
Cc: James O'Leary
Subject: Mohegan Sun Massachusetts, LLC
Attachments: paul revere msm letter_001.pdf

Dear Commissioner McHugh:

On behalf of James F. O'Leary and Paul Revere Transportation LLC, I would like to submit the attached letter to comment on the transportation plans for the proposed Mohegan Sun Massachusetts' resort. Should you have any further questions or difficulty with the attached document, please do not hesitate to contact either myself or Mr. O'Leary at (617) 523-3131.

Sincerely,

Laureen Hartnett
Senior Associate
Alternate Concepts, Inc.
One Liberty Square, Suite 430
Boston, Massachusetts 02109
Main: 617-523-3131

Bresilla, Colette (MGC)

From: MGC Website <website@massgaming.com>
Sent: Tuesday, June 24, 2014 2:08 PM
To: MGCcomments (MGC)
Subject: Contact the Commissioner Form Submission

Name

Rick Thompson

Email

rickeytic1@msn.com

Subject

Casino in Revere

Questions or Comments

Gentlemen, Please consider Revere as the host community for the new casino. I know you have probably heard it all by now, but Revere IS the best option. I've been to a few community hearings and spoke with a few reps from Mohegan Sun and was impressed. Revere's location is the best. Easy access by the subway, close to Boston and the airport and Revere Beach and the horse track. Mohegan Sun will help with JOBS, road improvements and tax relief. NO contaminated land or controversy like Everett. I have relatives in Everett and who are not impressed with Wynn. Note like the article in Sunday's Boston Globe. Thank you in advance and your time,
Rick Thompson

June 23, 2014

Dear Chairman Crosby and members of the Massachusetts Gaming Commission,

I am writing in support of the application from Mohegan Sun and Suffolk Downs to open a resort casino on the latter's Revere site.

Based on extensive research we've conducted for Suffolk Downs on urban-integrated casinos in New Orleans, Cleveland and Cincinnati and tourism marketing model strategies in Philadelphia and San Francisco, it is evident that when a casino is fully embedded with a network of local businesses and marketing organizations, the benefits both to the gaming facility and to the broader community increase exponentially in the form of increased tourism numbers and dollars.

The benefits extend beyond the merely quantitative, however. An urban-integrated casino views itself – and is viewed by its host city – as a true community partner that is invested in the success not just of its own business but of the region as a whole. That is the model that Mohegan Sun Massachusetts will bring to the greater Boston region, and it is model that we wholeheartedly endorse.

This is a particularly important time for Boston tourism. There are two major developments pending – the expansion of the Boston Convention and Exhibition Center and the potential development of a resort casino in greater Boston – that will have significant impacts on the region's tourism economy over the next five to 10 years and beyond.

The casino proposed by Mohegan Sun will allow the region to maximize the potential of those opportunities. Mohegan Sun Massachusetts will offer an unparalleled resort casino experience that both complements and takes advantage of the Boston region's many assets. The commitment of Mohegan Sun leadership to a collaborative regional strategy and the geographic proximity of the Revere location to the city's center, the BCEC and other key tourism attractions will also help forge connections between the casino and the greater Boston region, enabling Mohegan Sun Massachusetts to quickly become part of the fabric of the city.

As Chairman Crosby noted in a January 2013 memo to his fellow Gaming Commissioners, "... we want to do everything we can so that our casinos are maximally truly 'destination resort casinos,' that are attractive to folks from other states and folks from out of the country. To do this, we need to influence the developers to design features and strategies that will help attract outsiders, create synergies with our other major travel and tourism institutions ... and perhaps even look for synergies with our other key industries"

Mohegan Sun's proposal more than meets the bar raised by the Chairman. The casino's unique loyalty reward program allows customers to redeem points at off-site, local establishments, and about 325 local businesses have already signed up for revenue sharing through this program. Mohegan Sun is projecting that the direct spend to area businesses through this program will be about \$50 million a year.

The casino is also partnering with the Citi Performing Arts Center on marketing efforts for all future events and activities. This collaboration will significantly extend the marketing reach of one of Boston's most important performing arts venues, raising awareness of the cultural offerings available in Boston and hopefully increasing tourism numbers. Mohegan Sun is exploring partnerships with other cultural nonprofits and is enthusiastic about sponsoring local events in the Boston area.

Mohegan Sun has formed a strong relationship with the Greater Boston Convention and Visitors' Bureau, headed by Pat Moscaritolo, and will engage in cross-promotional event activities with the GBCVB and other local tourism boards. That level of engagement with ongoing tourism marketing efforts will ensure alignment of branding and message that will help raise Boston's profile with potential tourists both domestically and internationally.

I encourage you to help bring these benefits to Boston by voting in support of the Mohegan Sun/Suffolk Downs proposal. Thank you for your consideration.

Sincerely,



William H. Guenther
Chairman, CEO and Founder
Mass Insight Global Partnerships



June 23, 2014

James F. McHugh
Commissioner
Massachusetts Gaming Commission
84 State Street, Suite 720
Boston, Massachusetts 02109

Re: Mohegan Sun Massachusetts, LLC

Dear Commissioner McHugh:

I write to comment on the thoughtfulness, innovation, and, frankly, clear superiority, of the transportation plans for the proposed Mohegan Sun Massachusetts' (MSM) resort. I am a former General Manager of the Massachusetts Bay Transportation Authority (MBTA) and current principal of Alternate Concepts, Inc. (ACI), the Boston-based transportation operations, maintenance and management firm that manages Paul Revere Transportation LLC (Paul Revere).

Paul Revere is the largest private bus operator in Boston and the 15th largest private bus operator nationally (*METRO Magazine*, January 2014). Our primary business is located in Chelsea, Massachusetts. Our second maintenance and operations facility is located in Roxbury, Massachusetts. Paul Revere provides bus transport services on over a dozen different service contracts, employs more than 500 personnel and operates and maintains a fleet of 194 vehicles. Teamsters Local 25 represents the bus operators at Paul Revere. Paul Revere has over 24 years of experience operating and maintaining shuttle bus services.

Paul Revere has been under contract with Massport for nearly 21 years. Through this contract, Paul Revere provides transportation to the general public as well as airline and airport employees, connecting all terminals to the Blue Line and to water shuttle services. We also provide service to Boston's Back Bay and to an employee parking garage in Chelsea. These services are operated 24 hours per day, seven days per week using a fleet of 18 low floor 42-foot CNG buses and 32 low floor 60-foot articulated diesel electric hybrid buses.

Since 1994, under contract to the Medical Academic and Scientific Community Organization (MASCO), Paul Revere has also operated the shuttle service throughout the Longwood Medical Area (LMA) in Boston, Massachusetts. This fixed-route, fixed-schedule service is operated six days per week transporting passengers between their worksites in the LMA to employee parking facilities and MBTA stations as well as between Harvard University's Main Campus in Cambridge and the Harvard Medical



Commissioner McHugh
June 23, 2014
Page 2

School in the LMA. During peak periods, the service operates on eight to ten minute headways. Paul Revere transports 4,500 daily passengers.

Both the Massport and the MASCO employee shuttle programs are similar to MSM's proposed Shuttle Bus Program. As you know, MSM's program will prohibit on-site employee parking and will provide employees a highly efficient, clean-running shuttle service, connecting key transit hubs and parking locations. Not only is this program an effective way to reduce local congestion from single occupancy vehicle trips, but it also contributes to improved air quality. I have reviewed MSM's plans for the employee Shuttle Bus Program, and have begun discussions with MSM on a detailed proposal for Paul Revere to implement and operate this program.

More generally, it is my opinion, based on thirty years of transportation experience, that MSM's transportation plan enjoys three unique and important advantages:

(1) Access to the MBTA. There can be no comparison to the unprecedented public transit access offered by the MSM project. The Beachmont MBTA station is at the front door of the resort. The City of Boston and the Commonwealth have invested tremendous time and energy in encouraging transit-oriented development projects, and MSM is the very definition of such a project. The MBTA has seen a large influx in riders in recent years owing largely to transit-oriented development in places like the Seaport District and Kendall Square. In my experience, being that close to the MBTA's Blue Line and MBTA bus routes will incentivize many casino customers and employees to ride the T. We all know the benefits that accrue when more people use public transportation and fewer people drive. I believe the Commission should select a gaming proposal that realizes those benefits.

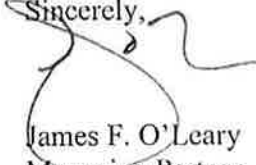
(2) Infrastructure Improvements. MSM has spent considerable time and committed tens of millions of dollars to improving numerous intersections that have long caused congestion on the North Shore. From operating Logan Shuttle, I can attest to the traffic at Route 1A and Boardman Street in East Boston. The proposals for improvements set forth by MSM would dramatically improve conditions at this, and many other intersections, such as Copeland Circle, Bell Circle, and the intersection of Route 1 and Route 16. I have not seen comparable plans or financial commitments from Wynn regarding improvements to Sullivan Square, Santilli Circle and Wellington Circle, to name a few impacted areas. The Commission should ensure that the applicant it chooses has a real plan and has committed money up front to solve regional traffic problems. In my view, the only applicant that has done so is MSM.



Commissioner McHugh
June 23, 2014
Page 3

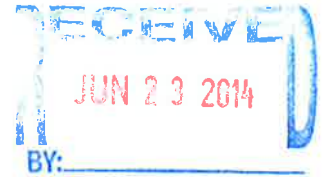
(3) Shuttle Bus Programs. MSM's employee Shuttle Bus Program is an innovative and effective solution to reducing local traffic impacts. It is the kind of alternative transportation concept that is characteristic of forward-thinking businesses. I have begun to be involved in the development of this proposal, and I fully endorse it. I think it demonstrates MSM's true dedication to being an active partner in solving the region's transportation problems and planning for its future. I am impressed.

Thank you for the opportunity to comment.

Sincerely,


James F. O'Leary
Managing Partner
Paul Revere Transportation LLC

DARIA ROMANO
66 Amelia Place
Revere, Massachusetts 02151
(781) 284-3494
dariaromano@msn.com



June 20, 2014

Massachusetts Gaming Commission
84 State Street
10th Floor
Boston, Massachusetts 02109

RE: Support casino in Revere, MA

To Whom It May Concern:

I am a resident of Revere, Massachusetts and wholly support having a casino in our city.

Having grown up in Revere, it has always had gambling at Suffolk Downs and Wonderland. I think a casino would promote a safe place for everyone, not only gamblers, to meet and socialize and increase jobs as well. The proposed parcel of land is a prime location due to its distance from the train station and easy access from several routes. Most of my friends and neighbors are excited with the prospect of having a casino nearby and hope it comes to fruition.

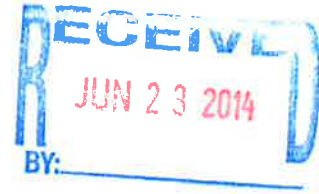
Thank you for considering Revere, Massachusetts for a Mohegan Sun casino.

Sincerely,

Handwritten signature of Daria L. Romano in cursive script.

Daria L. Romano

CENTURY 21
NORTH SHORE



6/19/14

To whom this may concern.

My name is Philip Consolo I'm 53 years old and I have lived in Revere all my life. I was a shoe shine boy at 8 years old on Broadway, Revere. I feel that Casino should come here, it would be the best thing for us. Bringing in jobs for us. Bring in tourism. It help build up Revere Beach. Great place for it. A lot to do around here. It would even give business into Boston.

Thank You

Philip Consolo

McDowell, Rebekah (MGC)

From: williamlagorio <williamlagorio@comcast.net>
Sent: Sunday, June 22, 2014 10:59 AM
Subject: June 24th mohegan-Revere

To all members of the Gaming Commission: As a lifelong citizen of the city of Revere and a trainer at Suffolk Downs since 1981 I find it difficult not to express my sentiments. As we get close to a region A license decision it is hard for me to see all the employees at Suffolk Downs being utilized to gain the casino, when after the lights go down we are put in the back seat. I would like the commission to know that in a negotiation session between the horseman and Suffolk two weeks ago regarding race days, we were told take 60 days this year and next or Suffolk will turn in there racing license . Are these negotiations or threats? you decide. They need the casino and we need racing dates. There is no reason why we can't have both. We gave them 80 days for 4 years to help Support there drive for a casino and in return they want to cut us to 60. I ask the commission to mandate to Suffolk no less than 80 days during the construction phase if they're lucky enough to get the license. under live impacted venues I ask you to mandate Mohegan and Suffolk to document and present to you plans for the 2015 barn area. This certainly should be part of the process in attaining the license, I don't know why it wouldn't be. If were going to be used to get the casino here, can we be treated as such and not cast aside. Our business is an important cog in this process, please hold Mohegan and Suffolk accountable for the future of thoroughbred racing. Without the mandated protections under section 24 of 23k we will not survive. We need the commission to step up and remind Mohegan and Suffolk that we are the reason that they are in the running for the casino license .

Thank You for your time. Bill Lagorio. (617) 593-2982

Sent from my Galaxy S@III

Bresilla, Colette (MGC)

From: Leonard Leone <lenleone1@hotmail.com>
Sent: Thursday, June 19, 2014 8:01 AM
To: MGCcomments (MGC)
Subject: The State's New Expanded Gaming Industry

Dear Gaming Commission

It is great we are moving forward JOBS JOBS JOBS we all thank you. We hope you keep Revere casino a top consideration, we welcome casino and do not want to see Suffolk Downs to close if not awarded casino. They both compliment each other as a true family entertainment center for all of world visitors . There is not more I can say that you have not heard in the past.

Respectfully submitted

Leonard Leone

June 17, 2014

25 Breedens Lane
Revere, MA 02151
781-521-3226
leebinda@aol.com



Massachusetts Gaming Commission
84 State Street
10th Floor
Boston, MA 02109

To whom it may concern,

I am writing this letter in support of Mohegan Sun's proposal to build a casino in Revere, Massachusetts. As a nearly life-long resident of this city, it is my belief that this project will not only give a much-needed boost to the local and regional economies, but also help Revere Beach return to its glory days as a premiere tourist destination.

It is partly with nostalgia that I express my support for Mohegan's project. I recall my father taking me and the rest of my family for rides down the Boulevard when I was a child. At that time, there was still enough of the old beach left to trigger the wonder of a child's imagination. I looked forward to those Sunday rides as my parents reminisced about the Virginia Reel and the Cyclone. I thought that I too would be able to experience that same joy my parents expressed once I was old and tall enough to go on those rides. Unfortunately, I was born too late. Instead, I grew to watch a once great place pass on in a slow death.

For years after, I have heard talk about bringing life back to the beach. And while there have been some successes—a listing on the National Historic Register and the Sandcastle competition—Revere Beach remains for those of us who remember its former glory days as a sad place. Despite some noble attempts, Revere Beach's potential is largely untapped. It is my belief that Mohegan Sun has the ability to tap that potential and bring new life to that grand, old lady.

While, in my estimation, it is of primary importance to restore the glory of Revere Beach, it is also of great importance to preserve thorough-bred horse racing in New England. Like the Beach, Suffolk Downs has traveled a parallel course of decline that unfortunately will lead to its death without the considerable investment Mohegan Sun has pledged. As the last thorough-bred race track in New England, it's a death we cannot afford. It's a death that would kill an entire industry in this region. Suffolk Downs, its workers, and the New England Horse Racing Industry deserve that same infusion of life that Mohegan Sun promises to bring to Revere Beach.

Before I began this letter, I had thought about using statistics to persuade the Gaming Commission to choose Mohegan Sun as the sole licensee rather than Wynn Resorts. Then I thought better. The numbers have already been crunched and the traffic studies, I assume, have already commenced. What hasn't been crunched or studied is the human factor, the heart. Revere Beach and Suffolk Downs, unlike the Wynn site in Everett, have that human factor, that heart. While it is a factor that can't be easily quantified, it is a factor that matters. There is no heart attached to a contaminated industrial site in Everett. There is heart attached to Revere.

Respectfully,

A handwritten signature in cursive script that reads 'Lee A. Binda'.

Lee A. Binda

Bresilla, Colette (MGC)

From: George Bachrach <gbachrach@environmentalleague.org>
Sent: Wednesday, June 18, 2014 6:29 PM
To: MGCcomments (MGC)
Subject: Mohegan Sun Massachusetts
Attachments: MSunLetterhead.doc

Importance: High

Dear Members of the Massachusetts Gaming Commission:

Attached please find a comment letter from ELM pertaining to the license application submitted by the Mohegan Sun Massachusetts project. As noted in the letter, we have reviewed the broad range of sustainability elements included in the project and find them to be exemplary.

Sincerely,

George Bachrach, President
Environmental League of Massachusetts
14 Beacon St., Suite 714, Boston, MA 02108
617-742-2553 - www.environmentalleague.org



June 17, 2014

Massachusetts Gaming Commission
84 State Street
Boston, MA 02109

Re: Mohegan Sun: Revere Casino Proposal

Dear Commission Members:

The Environmental League of Massachusetts (ELM) is the oldest environmental advocacy group in the Commonwealth. We are a 501(c)(3) charitable, nonpartisan, nonprofit focused on the protection of the environment. For the past several years we have been focused on the issue of climate change, and in particular, building alliances with major corporations also committed to combating global warming.

ELM has not taken a position on casino gambling in the Commonwealth, nor have we endorsed any particular applicant or project. However, we have been asked to review the plans and commitments of Mohegan Sun's license application for a casino in Revere in terms of their sustainability elements.

Upon review, we have determined that Mohegan Sun's sustainability proposal is exemplary. It contains a broad range of state of the art design features ranging from renewable energy, waste-to-energy, energy efficiency, recycling, transit, land and water conservation, and a rooftop greenhouse. The specific elements are noted below, and we urge the Commission's commendation and inclusion of these elements that would reduce greenhouse gas emissions and conserve water and energy resources.

- A 1MW gas-fired cogeneration plant at the project;
- A 1MW rooftop photovoltaic (PV) system;
- Genuine transit-oriented design that takes maximum advantage of the project's unprecedented proximity to Beachmont Station on the MBTA's Blue Line;



- Alternative transportation infrastructure for EV plug-ins, bicycle racks, and showers for employees, as well as other bicycle amenities such as on-street accommodations;
- A prohibition on employee parking on-site in favor of an HOV Shuttle program that will intercept employees from key transit hubs, to further incentivize public transit use and greatly reduce single occupancy vehicle trips;
- A 5,000-square-foot hydroponic greenhouse on the roof of the project that will produce vegetables for use in the resort's "Farm-to-Table" restaurant;
- Anaerobic Digestion on-site that will produce nearly 25,000 kWh of net energy and separate all organic waste for the digester;
- A grease recycling program through which fryer (yellow grease) and Grease Recovery Unit (GRU) material (brown grease) is sold to vendors;
- A Grey-water Reuse system to collect water from hotel showers and sinks to flush public water closet toilets and replace potable water as make-up water in cooling towers that will save about 3 million gallons of water per year;
- Installation of a 100,000-gallon rainwater harvesting tank for use in conjunction with the Grey-water reuse system that will save about 4 million gallons of water per year;
- Open space that will comprise 40% of the project site;
- Indoor and outdoor use of LED lighting fixtures to reduce energy consumption and thermal load;
- Heat recovery ventilation to pre-treat incoming make-up air by capturing latent heat in outgoing exhaust air;
- Occupancy-based controls to reduce energy consumption, advanced lighting controls and architectural day-lighting;
- Energy Consumption Metering;



- Features for climate change adaptability, such as first floor elevations 20-feet higher than anticipated flood elevations and compensatory flood storage beneath the buildings.

Please let us know if you have questions or concerns. Thank you for your consideration.

Sincerely,

George Bachrach
President

Bresilla, Colette (MGC)

From: Ariel E. Schmidt <ariel@schmidt-printing.com>
Sent: Tuesday, June 17, 2014 6:43 PM
To: MGCcomments (MGC)
Subject: Mohegan Sun MA letter of support
Attachments: Letter of Support 6-17-2014 to MGC.pdf

Respected commissioners.

Respectfully,

Ariel Schmidt

Schmidt Printing, Inc.
(508) 517-4650

Schmidt PRINTING

237 Chandler Street, Worcester, MA 01609
P: (508) 752-7600 F: (508) 752-7601

June 17, 2014

Respected Members of the MGC
84 State Street.
10th Floor Boston, MA 02109

Dear Members of the Commission:

In the evening of March 25, 2014 at the time that I addressed the Commission I mentioned that Schmidt Printing was in the process of completing an RFP for Mohegan Sun.

I am writing to add to my expression of support to the Mohegan Sun Project in Revere. I believe is the best project to work with minority and small business owners based on the outreach and the purchasing that they have done during the ongoing process.

Schmidt Printing is a small Hispanic business in Massachusetts that has "Non-Gaming Vendor License and we have successfully completed the RFP and are active vendors for Mohegan Sun Casino as a result of the vendor outreach in Revere.

Many small and minority business will have the opportunity to work with Mohegan Sun MA based on the ethics they already practice working with Kettle Cuisine and other minority business like ourselves.

I hope you consider Mohegan Sun's project as the best projects in the area for economic growth through working with minority business.

Sincerely,

Ariel E. Schmidt

Aon Guange
223 Maverick ST
E Boston MA, 02128

Commissioners,

Good afternoon. First and foremost, thank you very much for allowing me the time to express my support for Mohegan Sun Massachusetts. I stand here before you as an unemployed lifelong East Boston resident and major supporters of Suffolk Downs, their partner Mohegan Sun and the vision they have to change Revere, the region and the Commonwealth like ever before.

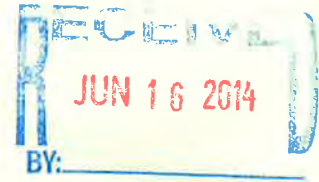
As you enter into the final months of this process, I'm sure you constantly hear opinions on why people believe this is a good or bad thing. You hear positive and negative impacts regarding this project, but, the benefits not only out weigh the negatives - in this situation, we are truly desperate for the positive effects this project will bring. Jobs, is the clear benefit, especially for an unemployed individual such as myself. But, every other benefit, such as money, road improvements, economic development, saving Suffolk Downs are all things that we truly need. Without this project, Suffolk Downs will close and you will not only lose upwards of 1000 jobs in which most of those folks will not be able to replace - you also will get an alternative development with all of the same negative impacts and not nearly the amount of benefits. Suffolk Downs is one of the

biggest open green spaces in the Boston area. This will save and enhance it. Imagine a partnership between one of the most successful companies in the industry and the commitment and team of Suffolk Downs together? The possibilities are endless. With a world class destination resort like MSM and the historic site of Suffolk Downs, the potential is insurmountable. From world class concerts, to beautiful weddings, to relaxing by a rooftop pool looking over Revere beach; even to events at Suffolk Downs such as Cirque du Soleil and the Boston Wounded Vets run, the opportunity to transform Revere into a world class destination is not only possible, its realistic. This project will have endless positive impacts and do nothing but benefit this region and state unlike anything else. They are the right choice for this license and I hope you agree. Thank you for your time and consideration. Best of luck to all of you hard-working commissioners.



June 12, 2014

Mr. Stephen P. Crosby
Chairman
Massachusetts Gaming Commission
Health Care for All
84 State Street, 10th Floor
Boston, MA 02109



Dear Mr. Crosby;

The Hispanic American Chamber Institute (www.hacionline.org) is a Massachusetts corporation designated by the IRS as a 501(c) (3) non-profit corporation dedicated to promoting economic, social, and educational development in Hispanic communities in the United States, the Caribbean, and Latin America. The Institute has offices in Boston and in Albuquerque, New Mexico.

The mission of the Institute is to promote economic, social, and educational development of Hispanic populations in the United States and Latin America. We help develop locally responsive enterprises and expand access to business, education, and career opportunities of benefit to the community. The Institute is engaged with businesses, universities, and institutions to develop suitable entrepreneurial, program, academic, and career opportunities. We likewise help address significant issues affecting the well-being of the community.

The Institute's fundamental belief is that economic development is a core element in advancing the social well-being of Hispanics in the US. Our belief is that business development is central to that economic advancement. HACI actively promotes business development, therefore, I am writing to you in support of the Proposed Mohegan Sun resort casino in Revere, which has

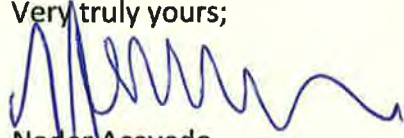
- 75% of the jobs will going to people within 15 miles radius of Revere.
- 50 Millions in goods and services to be bought every year from businesses within 15 miles radius.
- A building built for the future and that will use solar energy, gas fired co-generation and food-waste energy production

Currently, I serve as Executive Vice President of the Hispanic American Chamber Institute for the Northeast of the United States and South America. I have held senior community banking positions at Bank of America, Fleet Bank, Shawmut Bank, and BayBank. I serve on various advisory and governing boards and have received various awards for contributing to the well-being of the Hispanic community. I have been listed nine consecutive years in El Planeta newspapers "Powermeter 100: Massachusetts' Most Influential People for Latinos".

I believe the mission of the Institute and my own many years of experience advocating for the Hispanic community add significant value to the Mohegan Sun resort and casino project. I would like to ask the Massachusetts Gaming Commission to consider the Mohegan Sun resort casino proposal for approval.

Please do not hesitate to address any questions or comments to me at nacevedo@hacionline.org or to contact me at my direct telephone line, (617) 637-6403.

Very truly yours;



Nader Acevedo,
Executive Vice President

Bresilla, Colette (MGC)

From: MGC Website <website@massgaming.com>
Sent: Monday, June 09, 2014 11:06 AM
To: MGCcomments (MGC)
Subject: Contact the Commissioner Form Submission

Name

Sharon Andersen

Email

sharonandersen@aol.com

Subject

Casino

Questions or Comments

I want the Casino in Revere.

Bresilla, Colette (MGC)

From: MGC Website <website@massgaming.com>
Sent: Saturday, June 07, 2014 8:36 AM
To: MGCcomments (MGC)
Subject: Contact the Commissioner Form Submission

Name

anne petitto

Email

nancy1p@comcast.net

Phone

(781)289-5863

Subject

mohagan sun

Questions or Comments

I support revere hosting a casino

Bresilla, Colette (MGC)

From: MGC Website <website@massgaming.com>
Sent: Wednesday, June 04, 2014 10:20 AM
To: MGCcomments (MGC)
Subject: Contact the Commissioner Form Submission

Name

Mr/Mrs. Michael Migliozi

Email

themiglioziis@comcast.net

Phone

(781)289-9454

Subject

Revere Casino @ Suffolk Downs, MA

Questions or Comments

I am a proponent and feel our location is just as viable as any other. I am unable to attend the upcoming meeting on June 27 at Revere High School, but please no that I am in full agreement with the location of Suffolk Downs as a new location for the casino.

Bresilla, Colette (MGC)

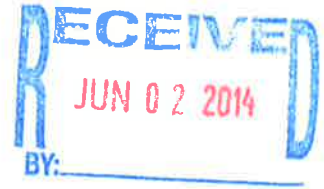
From: VINCAMSON@aol.com
Sent: Tuesday, June 03, 2014 10:12 PM
To: MGCcomments (MGC)
Subject: Fwd: (no subject)

From: VINCAMSON@aol.com
To: drizzo@revere.org
Sent: 6/3/2014 11:14:28 A.M. Eastern Daylight Time
Subj: (no subject)

To the honorable Gaming Commission, As you know this will be your most important decision, you will ever have to make. So I ask that you vote wisely and honestly; I am an 80 year old man, so as you can see your decision will not affect me, however I feel as a citizen of Revere you vote in favor of Revere, and the Suffolk Downs track would be to the best interest of the Commonwealth of Mass. It will not only bring revenue from the casino but also the race track and it will continue to put people to work at the track, which has been in operation over 78 years, and without the casino in it will close putting a large group of people out of work. and a loss of revenue to the state, when you compare this with the Wynn proposal you in all honesty cannot vote in favor of Wynn. Thank you for your time and effort and I hope with God's Guidance you vote For the Revere Casino

Vincent J. Cammarata

76 Cushing Ave
Revere, Mass. 02151



May 10, 2014

Massachusetts Gaming Commission
84 State St.
Boston, MA 02109

Dear Commissioners,

I am a retired teacher from the City of Revere and I know for a fact that the area near Revere Beach and Suffolk Downs is much better suited for something like this. The people of Revere and East Boston need this more than the people of Everett.

I have lived in Somerville my entire life and I can't believe anyone is seriously considering allowing a casino at the old Monsanto site in Everett. East Somerville and Charlestown will bear the brunt of all the problems. After all these years of residents in both communities working so hard to build strong, healthy neighborhoods in urban settings, a casino will most definitely crush those neighborhoods. It's a no-Wynn situation for everyone who lives and breathes in those neighborhoods!

Give us all a break and DO NOT APPROVE a casino in Everett.

Thank You

A handwritten signature in black ink that reads "Robert Ardolino".

Bob Ardolino
1 Carver St.
Somerville, MA 02143

*B. ardolino
1 Carver St
Somerville, Mass
02143*

Members of the commission, thank you for allowing me to share my thoughts and opinions. My name is Vincent F. Cammarata , a retired City of Revere employee and a retired Suffolk Downs employee.

The hearings we have had explained all of the important mitigation plans, traffic designs and the beautiful structure and landscaping designs being proposed along with the many other benefits when the Mohegan Sun sets in Revere (Thank you Mayor Rizzo and your team) and a special thank you to Chip Tuttle for all your hard work.

The city of Revere has been a great attraction for many visitors, Revere Beach the first public beach in the country, has been enjoyed by so many over the years.

There were also so many entertainment pleasures no longer in existence and surely missed. When Mohegan Sun comes to Revere so will the entertainment pleasures of days gone by. Amusements on the beach were enjoyed by children and adults as well as the many

games to test your skills. And I have such wonderful memories of the sandy beach so crowded that we had to share a towel.

I would be remiss if I didn't mention the beautiful Ocean View ballroom and the Frolics night club, two show pieces that featured wonderful entertainers. We cannot talk about entertainment in Revere and not mention the Wonderland Ballroom dance hall and sports arena, where boxing and wrestling matches are missed. Also sorely missed our wonderland dog track. Another Revere establishment gone from our landscape. Something that lives on are the good homes found for the grey hounds that were adopted by many dog lovers.

Suffolk Downs race course, SPORT OF KINGS, enjoyed by so many: standing room only for late comers. Suffolk Downs Race Track deserves to be included in the Triple Crown Gala.

I would like to mention what Suffolk Downs has done and still does for Revere. Suffolk Downs the giver and the do gooder.

1. Suffolk Downs has held events for special needs children, including games, pony rides and refreshments.
2. Concerts for all to enjoy
3. Eddie Andelman's hot dog safari, enjoyed by many
4. Sporting event shows, athletes signing autographs for happy people
5. Donations to organizations for good causes
6. Suffolk Downs security aided in patrolling the area when fuel spilled out of a nearby storage tank.
7. During heavy snow storms Suffolk Downs would allow snow to be placed in the parking lots
8. They also allowed vehicles to be parked in the lot to aid the city during snow removal.

Suffolk Downs has contributed so much to the City of Revere and the surrounding communities.

Thank you Mohegan Sun for your honest and sincere desire to be part of our city.

Once again thank you gaming commission for your patience and hard work.



Olivia A. Ferrante
115 Reservoir Ave.
Revere, MA 02151

JUNE 6, 2014

Dear Sirs,

I support the proposed Mohegan Sun Casino Project in Revere. I am a life-long Revere resident. It will also help the Suffolk Downs racetrack which employs many Revere people,

Sincerely
Olivia Ferrante

Torretta's Bakery
652 Winthrop Ave
Revere, Mass. 02151

05/26/14

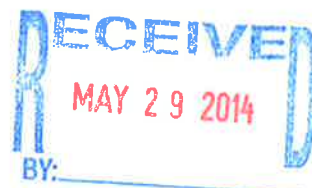
To The Gaming Commision:

My name is Ralph Torretta, owner of Torretta's Bakery. So there is no confusion. Although we have concerns. Meaning the concerns that the casino and the food court will have being so close to Torretta's Bakery. We still fully support the implementation of a beautiful new casino development. We are very excited for Revere. We believe it is a win win for everyone invovled. I had the opportunity to go to opening day for Suffolk downs this year. I must say we did not feel any traffic problems through Donnelly Square and I know there was something like 14,000 people attended this year. I know the Casino will be a lot closer than Suffolk Downs, so I don't know But we still support Revere and new casino, we at Torretta's bakery just hope it doesn't affect us in a negative way through less business, that's our concern.

Ralph Torretta's



Owner





May 21, 2014

Dear Massachusetts Gaming Commission,

My name is Terryl Calloway and I am the owner of Calloway Graphix Printing and Marketing, LLC. We specialize in printing, graphic design, marketing and much more. We are a highly successful company and we have been in business since 1998.

I am happy to say I am very excited about the possible business partnership with Mohegan Sun in Revere. After hearing about the point partnership program, I signed up immediately and made sure my business associates are aware of the benefits. It is great to see that Mohegan Sun is interested in collaborating with business in my community.

As a small business owner with strong community ties, I wholeheartedly support Mohegan Sun.

Thank you,

A handwritten signature in blue ink, appearing to read "T. Calloway", is written over the typed name "Terryl Calloway".

Terryl Calloway

Calloway Graphix

434 Massachusetts Ave

Boston, MA 02118

Bresilla, Colette (MGC)

From: MGC Website <website@massgaming.com>
Sent: Tuesday, May 20, 2014 8:41 AM
To: MGCcomments (MGC)
Subject: Contact the Commissioner Form Submission

Name

Joseph LoConte

Email

joelocoeb70@aol.com

Phone

(617)593-5252

Subject

Casino

Questions or Comments

Dear sirs,

I'm writing you today to offer my support, for awarding The Mohegan sun group the Casino license at the Suffolk down site . I am a life long resident of East Boston (56) years . I live very close to the site on Leyden street and will be greatly effected by them awarding it to Mohegan Sun. Yet I still feel it is the best spot for it, and I will be worth any inconveniences that may go along with it . Many of us in East Boston voted yes , and although we lost we still support the Revere only proposal . It is a very good location , it's been a gambling site for many years . I know there are no guarantees, but with the money the Casino will bring in it will help Keep the Historical race track open . There by saving many Jobs of our friends and Neighbors . The proposed Casino /Resort looks wonderful in its design and that it will be ecologically efficient. Than you for your time and I hope you will make this dream a reality . Vote for the Mohegan Sun proposal

Thank You in advance
Joseph A LoConte
82 leyden street
East Boston Ma .02128

Bresilla, Colette (MGC)

From: Gamby <jgamby@verizon.net>
Sent: Monday, May 19, 2014 3:38 AM
To: MGCcomments (MGC)
Subject: Mohegan Sun Revere site support

Dear Commissioners,

I'm writing to you, asking for your consideration in granting the Region A casino license to the Mohegan Sun project in Revere because, it will benefit the region, as well as, the entire Commonwealth of Massachusetts far more than the Wynn project will.

I fully understand that, your main goal is, revenue, jobs and, in turn, economic development. And, while, both projects will help to achieve these goals, I strongly believe that, the Mohegan Sun project in Revere will achieve them faster and, with better results.

While new hurdles seem to pop up each day, if construction goes as planned for both projects, with no delays for either, Mohegan Sun would be up and running at least 6 months SOONER than Wynn. That 6 month longer start time for Wynn could mean over \$100M in lost state revenue.

An opinion about Wynn's '5 star/High roller' strategy'...

There are hundreds of casinos/racinos in the country that generate huge revenue for their states and, attract high rollers, both locally and from around the world, yet, there are only a relative handful of '5 star' hotels at these casinos/racinos. One need look no further than World Resort at Aqueduct, in New York, a racino (not full fledged casino) that, has generated record amounts of revenue for the state of New York, outperforming many casinos.. without a 5 star hotel on it's premises. In fact, without a hotel..at all. The main reason, I believe is, it's location, ease of access and, the fact that, it is in an already well established gaming area. The Mohegan Sun project fulfills these 3 requisites perfectly.

Also, with the Mohegan Sun project comes the written commitment from Suffolk Downs to preserve horse racing, which means, the preservation of the jobs, revenue and local/regional spending that this established business has provided for over 78 years. And, every year that it remains open, Suffolk Downs and all who work there will continue to contribute to the economy. Wynn's project does absolutely NOTHING to preserve this existing economic contribution.

I strongly believe, the benefits above, along with spending far more on local and regional businesses and services, will help Mohegan Sun achieve more economic development than the Wynn project can.

I ask that, you consider all of the above when making your decision. I know you have literally thousands of letters to read and, it's probably impossible to get to all of them so, I will be resending this letter multiple times, in hopes of finding it's way to your eyes. Please excuse the redundancy in advance.

Finally, I work at Suffolk Downs and, have worked there for the better part of 35 years. I love where I work, who I work with and, what I do. I want to preserve my job, the jobs of all my fellow workers, as well as, provide job opportunities for many others, some who are dear friends who, are in desperate need of employment. So, there is no doubt, I have a vested interest in this project but, even from a totally neutral stance, the above benefits and advantages stated cannot be denied. My only wish is that, you will strongly consider these benefits and advantages when making your decision.

Thank you for your time.

Sincerely,

John Gambardella,

A proud Suffolk Downs employee and, full supporter of the Mohegan Sun project in Revere

JIMIKEVIN RACING

05/16/2014

To whom it may concern,

I just want to reach out to the commission and thank them for their work on the awarding of the casino in Eastern, MA. I also, want to voice my opinion regarding which I would like to see chosen. I am hoping that the Revere site is chosen because I am a fan and participant in thoroughbred racing.

Briefly, I moved from the housing projects of Brighton to Marshfield when I was in third grade. The road we moved to (Woodbine Road) had a race horse farm at the end (way down a long dirt road off the pavements end). I began working there shortly after...and have been involved caring for thoroughbreds with short interruptions ever since. Interruptions include four years away at college...and becoming a father in 1993 (Jim) and 1996 (Mike). My racing stable name included the blending of my son's and my name...Jimikevin Racing. My boys when not in school enjoy working with me with our horses. During periods I didn't own or care for horses...I was a fan...and attended races especially enjoying the Mass Cap's. In my home town we also had horse racing annually at the Marshfield Fair when I was young. I feel it's a shame the fairs don't exist for the enjoying of my kids...and someday my grandchildren. I believe the racing atmosphere was "Americana"....promoted fans and participants and I am sorry to see it has vanished. I would hate to see the same thing happened to Suffolk Downs.

Now that I am a trainer and an owner....I will be heartbroken and confronted with a major life decision if Everett wins the vote. I will either to have to end participating and enjoying my passion of caring for and racing horses or relocate to another state. It will be difficult to relocate because I also, have another job that helps fund my passion of thoroughbred racing. I am sure there is lots of factors when considering which location is awarded the casino....I would hope the Revere location is given strong consideration because it includes continuing the operation of the only thoroughbred track in New England. One thing I know from attending opening day at Suffolk Downs this year, Saratoga Race Course lots of summers, past Mass Cap's at Suffolk Downs, is there is a fan base for thoroughbred racing in New England. At Saratoga....you will see as many New England state license plates in the parking area along with lots of Patriots and Red Sox adorned attendees. I wonder if the commission is aware of the many horse people that have left New England that will come back "home" if there was some certainty of the future of racing. There are a lot of nationally known owners, trainers, and horse people who left because of the declining purses and uncertainty of the future.

In closing, I ask the commission to choose the Suffolk Downs site so that horse racing will continue and will improve for myself, my fellow horseman, and the many local fans of the sport.

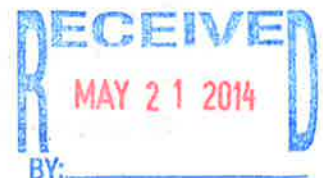
Regards,



Kevin McCarthy

62 Derby Street Suite 6 Hingham, MA 02043

Cell: 781.706.3430



Johanna Renzi
23 Irving Street
Revere, MA 02151
May 1, 2014



Massachusetts Gaming Commission
84 State Street, 10th Floor
Boston, MA 02109

Dear Members of Massachusetts Gaming Commission,

I am writing to express my full support for the awarding of a Region A License to Mohegan Sun in Revere, Massachusetts.

In offering my support as a concerned Revere resident and taxpayer, I have given careful consideration of the establishment of a major casino in my city.

Over the past months, I have attended several meetings and forums, read through information and articles, listened to the opinions of many, including Revere residents and weighed varying opinions. After analyzing the information, my conclusion is that the positives greatly outweigh any objections and will favorably impact Revere and its surrounding communities.

I have only listed below some of the factors which have affected my firm decision to support Mohegan Sun's efforts.

✓ **Why is Revere a great location?**

I cannot think of a more synergistic location than Revere in this part of Massachusetts.

- 1) Regard the fact that public transportation on the MBTA is at its doorstep, transportation which make it convenient for Mohegan's employees who will travel to their work every day. It is estimated that about a third of workers may be using this service! Public transportation also benefits customers who do not wish to drive from other surrounding locales and want to make a day outing to Mohegan Sun. Besides the MBTA, taxi service and other private transportation services abound in the area.
- 2) Logan International Airport is a 5 minute ride from Mohegan Sun for those coming from a distance. Time is of importance to most people these days, and to know that Mohegan Sun Casino is so accessible to and from the airport, without an extended drive through traffic, is a big plus! From experience, as a Revere resident, I know that when I fly from Logan, it takes only minutes from my house.
- 3) Compared to Mohegan Sun's competitor's location, the proximity to historic Boston is a short 10 minute drive away. Boston's cultural events, museums,

Freedom Trail, famous “duck Boats,” etc., opens up an array of experiences to Mohegan’s hotel visitors and provide added desirability in choosing to make Mohegan Sun part of their vacation experience. And again, such a short distance away!

4) Revere Beach, one of the oldest public beaches in the United States is right there! What a great attraction for the ocean-lover visitors to Mohegan Sun!

5) If Mohegan Sun earns a gaming license, Suffolk Downs, which had indications it may have to cease operations because of non-profitability over the past few years, would be able to continue its operation.

So why am I mentioning Suffolk Downs and how does it impact Mohegan Sun? Suffolk is a facility that would service the community. Besides being a racing and simulcast venue, it can continue to be a multi-use entertainment facility for concerts and special events. It has been a host to entertainment and a venue for charitable causes such as when 10,000 people walked the mile around the track for autism research and when 4,000 people, most of them on motorcycle, celebrated Boston's Wounded Vet Ride here. As I have come to learn, if Boston bids for the 2024 Summer Olympic Games, Suffolk Downs would be able to host the equestrian events. So, this all boils down to continuous employment and increased employment for their employees and such a synergistic relationship with Mohegan Sun. Imagine the number of their customers and visitors who would surely take advantage of visiting both Suffolk Downs and Mohegan Sun, convenient neighbors! And again, this translates to revenues being put back into the community!

✓ **Jobs and Economic Growth**

It is obvious that Mohegan Sun will be an enormous boost in driving the local economy. While our economy has resulted in many unemployed and underemployed individuals, some through no fault of their own, Mohegan will afford them positions which will improve the quality of life for themselves and their families. And as their purchasing power increases, they themselves contribute to the increase in sales of local businesses. This is huge!

✓ **Traffic Issues**

Recognizing traffic concerns, Mohegan Sun has committed to appropriate \$45 million of their own money for local infrastructure to improve roads and alleviate potential traffic issues. With such a large investment, it is another indication of their commitment. How important is this factor when deciding to award the license to Mohegan Sun? Again, of huge importance!!

✓ **Commitment to the community:**

Mohegan Sun is committed to \$10 million to spend locally in Revere and \$50 million within a 15 mile radius. So surrounding communities will be beneficiaries and will not be left out of the picture of a Revere-based casino.

What an economic boost to them as well. I appreciate the fact that Mohegan Sun is committed to hiring not only from Revere, but also 75% of jobs will be from cities within a 15 mile radius of Revere, realizing that these other communities, many of them blue-collar working class areas, are in need of employment as well. Neighbors helping neighbors!

I love the Mohegan Sun's Points Partnership Program and their efforts to build relationships with area businesses. It demonstrates that they are not a stand-alone entity separate from the community around them. They are projecting millions of dollars annually for participating businesses through the redemption of casino-based points. Again an economic boost which will increase business revenues. And from talking to area businesses, they surely could use a boost!

Mohegan recognizes social issues and is involved with non-profits and charitable organizations in the community it serves. This commitment plays heavily in my support of Mohegan Sun as well it should for me personally in my decision to support them.

On the multi-acre site, Mohegan is acting environmentally responsible by devoting large portions of their site to green energy! They will even have a large greenhouse to farm vegetables for their restaurant! A wonderful addition to their plans.

I believe Mohegan Sun will become a vital part of the community and will be a win-win situation for them, for Revere, the surrounding communities and for those customers who will enjoy the Mohegan Sun experience!

Hopefully, Mohegan Sun will become a reality in the very near future and hopefully, in considering both sites and both plans, you will conclude that Mohegan Sun is the best option and grant them a License!

Thank you.

Sincerely,

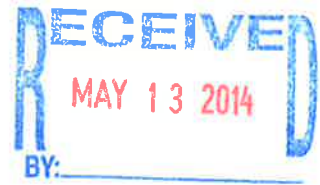


Johanna Renzi

johanna_renzi@us.aflac.com

340-277-9550 (c)

781-289-7564 (h)



May 12, 2014

Dear Gaming Commission for the State of Massachusetts,

I am writing this letter to let you that I am a strong supporter for Mohegan Sun to open a Casino in Revere. My personal gaming experience with this organization in Uncasville, Connecticut has been nothing but positive. Each time I go there I feel that I am treated with respect from all the employees and am extremely pleased with their reward services.

I actually frequented Foxwoods for a long time until I started to go to Mohegan Sun. The service was better and the treatment as a guest was more positive.

Massachusetts needs to look at the tribal philosophy they exhibit to the patrons. Friends of mine come up from Charlotte, NC on charters and I hear nothing but positive comments about their experience when they spend two or more days there.

I am a resident of Winthrop and it bothers me to hear from residents of this town how critical they are of people who run gaming events. My answer is always, "If you don't like it don't go."

I commend the hard work that I have seen Chip Tuttle put into getting this going for the East Boston side and was disappointed when it didn't pass.

So now let's give Revere the chance to get it up and running.

In addition to the above comments I want to add that whenever I have had phone conversations with representatives from Mohegan on the phone they were always courteous and polite in listening to my comments. I enjoy any casino experience and hope that the effort put at Mohegan Sun Connecticut could be replicated in Massachusetts.

Sincerely,

Rosalie Marino

A handwritten signature in black ink that reads "Rosalie Marino".

Chester Avenue

Winthrop, Massachusetts



Mohegan Sun Massachusetts

May 12, 2014

Greetings,

As an ESOL Instructor at the Jamaica Plain Community Center Adult Learning Program (JPCCALP), I instruct adult learners on English language acquisition and counsel them on career pathway options. A resort casino in Massachusetts has the potential to generate thousands of jobs, however, awarding a gaming license to Mohegan Sun in Revere will benefit many of my students and their families. Twenty-five hundred construction jobs and four thousand permanent positions will be made available in the construction and operation of Mohegan Sun Massachusetts. Seventy-five percent of the permanent positions will be open to residents living within a 15 mile radius of the project. This includes Dorchester, Mattapan, Roxbury, Hyde Park, and Roslindale; many of JPCCALP's students live or are connected to those communities.

I also own and operate Milord Editing, LLC, an editorial firm that provides individuals, students, and businesses with print correction, condensation, and organization. Current clients will be future visitors of Mohegan Sun Massachusetts. I signed up for the Points Program and look forward to exploring the various elements of the Mohegan Sun Marketing Partnership including the marketing/business partnership, participating in the rewards transactions, and joint promotional activity.

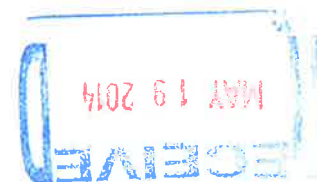
The construction and operation of a resort casino in Massachusetts raises valid concerns about the negative effects the project will bring. Nevertheless, Mohegan Sun's commitment to community and education, as well as to economic growth makes their bid a welcomed presence.

Best Regards,



Rhode Milord LeBlanc

Rhode Milord-LeBlanc
65 Hillis Rd
Hyde Park, MA 02136



Dan Luberto
Luberto's Bakery
208 Broadway
Revere, MA 02151

May 12, 2014

Massachusetts Gaming Commission
84 State St., 10th Floor
Boston, MA 02109


Dear Massachusetts Gaming Commission,

I am writing this letter to ask you to select Mohegan Sun as the Casino Operator for Eastern Massachusetts.

I own Luberto's Bakery on Broadway in Revere, MA. I have been serving the Greater Boston and the North Shore communities for over 28 years. When I consider the impact a project like Mohegan Sun will have for the people within this community, I think about the families who will no longer struggle financially, and young people who will have opportunities for decent paying jobs in their own city. I think about the benefits for Revere businesses, like mine, through Mohegan Sun's commitment to spending locally, and the Mohegan Sun Points Partnership Program. This could certainly help my business.

When I consider the impact a project like Mohegan Sun will have on our community, I think of long term benefits for the City of Revere, residents and business owners alike. I think of a thriving town with lots of potential. Please make the best choice for the City of Revere and the Commonwealth of Massachusetts, and choose Mohegan Sun for the gaming license in Eastern Massachusetts.

Sincerely,



Danny Luberto



Moawwad Abougalala
The Good Diner
361 Broadway
Revere, MA 02151

May 11, 2014

Massachusetts Gaming Commission
84 State Street, 10th Floor
Boston, MA 02109

Re: Casino in Revere

To Whom It May Concern,

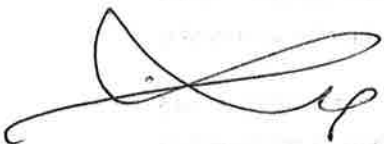
I am the owner of several businesses in Revere, The Good Diner, Revere Hookah Wholesale & Retail, and Revere Hookah Garden on Broadway and Makkah Market in Beachmont Square. I have been reading and watching the news about the casino debate for some time now, and while it is important that all of the information be considered, I am writing today to encourage you, the members of the Gaming Commission to decide Mohegan Sun is the best choice for Massachusetts and the right choice for the City of Revere.

A casino in Revere would bring much needed growth to the city and to businesses throughout the region, including my own. The Mohegan Sun Points Partnership is a great example that Mohegan Sun is offering to show their commitment to the economic success of the businesses in the region. The visitors to the area would surely be a plus for each of my businesses. The planned road improvements alone will ease traffic for many of us who travel these roads frequently and know the delays all too well.

In my business, I talk to people every day, people are excited about what's going to happen. Some are looking forward to new job opportunities, and others are excited to see more development in this area. I can't help but agree with all of the benefits and opportunities that Mohegan Sun will bring to Revere, and to the region.

I urge the Commonwealth of Massachusetts, State Gaming Commission to give Revere this opportunity. Mohegan Sun really is the best choice. Thank you for your consideration.

Sincerely,

A handwritten signature in black ink, appearing to read 'Moawwad Abougalala', with a stylized flourish at the end.

Moawwad Abougalala



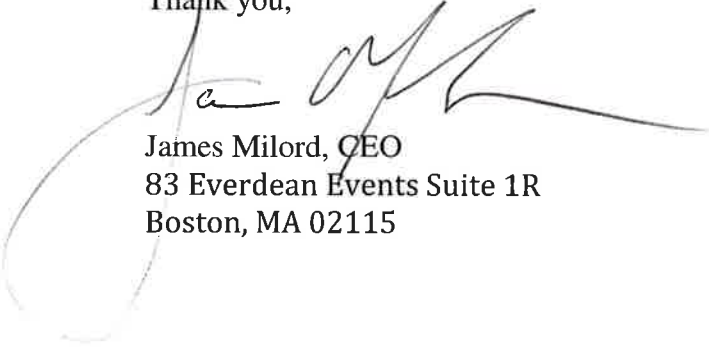
RE: Mohegan Sun

One Life Events is a full service event planning firm that specializes in event design, concept and execution. Founded on the belief that successful events are dreams realized, it is our goal to provide services to both individuals and businesses who seek guidance in the areas of event concept, logistics and budget. We are dedicated to creating innovative, memorable, and historical events that empower people socially, culturally, artistically and economically. We are a firm committed to social change and philanthropic efforts within urban communities and the environment and wish to inspire hope within people to live life in celebration and pursuit of their dreams.

I can clearly see Mohegan Sun having a positive impact on my business and other businesses in the community. With that said, I have signed up for the rewards partnership program. I believe this will give One Life Events additional exposure to thrive and touch many more people in a very positive way.

As a small business owner with strong community ties, I would like to endorse Mohegan Sun. I am available to meet with and potentially collaborate with them should they land in the Greater Boston Area. A majority of my clients depend on the MBTA and clearly would prefer the intended location for obvious reasons.

Thank you,



James Milord, CEO
83 Everdean Events Suite 1R
Boston, MA 02115

The City of Revere, Massachusetts



City Hall

281 Broadway
Revere, MA 02151
(781) 286-8160
(781) 286-8206 FAX

Arthur F. Guinasso

Ward Three Councillor

Office of the City Council

May 7, 2014

Stephen Crosby, Chairman
Massachusetts Gaming Commission
84 State Street, 10th Floor
Boston, Massachusetts 02109



Dear Chairman Crosby:

I write to you today to urge the Massachusetts Gaming Commission to grant a category 1 gaming license to the City of Revere to enable Mohegan Sun Massachusetts, LLC to construct and operate a first-class resort style casino within Revere, Massachusetts. The voters in the City of Revere have overwhelmingly approved the Host Community Agreement between the City of Revere, Massachusetts and Mohegan Sun Massachusetts, LLC because of the tremendous benefits the residents and local businesses will receive.

The positive impacts that the City of Revere will directly benefit from include employment, tax relief, additional revenue, local spending, and much needed road improvements. It is projected that thousands of both permanent and construction jobs will be generated through the construction of a resort-style casino with preference to Revere residents. Tax relief and stabilized water and sewer rates will become a reality because of guaranteed community impact payments. The youngsters of Revere will directly benefit from the renovation of Harry Della Russo Stadium and a new youth center. Public safety and schools will also receive millions of dollars in the first year alone from casino operations. Significant road improvements to alleviate traffic congestion, that would not otherwise ever be completed, will come to fruition.

It is without a doubt in my mind that a resort-style casino in Revere will be advantageous not only to Revere but to the regional economy overall. For these reasons, I unreservedly implore the Massachusetts Gaming Commission to issue a category 1 gaming license to the City of Revere.

Very truly yours,

Arthur F. Guinasso
Ward 3 City Councillor

Bresilla, Colette (MGC)

From: MGC Website <website@massgaming.com>
Sent: Wednesday, May 07, 2014 7:26 AM
To: MGCcomments (MGC)
Subject: Contact the Commissioner Form Submission

Name

Donna Mahoney

Email

Donnamahoney652@comcast.net

Phone

(781)534-1024

Subject

Mohegan Sun/revere MA

Questions or Comments

My name is Donna Frances Potito-Mahoney.
Single Mom of 3, all residing at 652 Park Ave, in Revere.

I'm pure Revere in every way.

I have Revere hair, with lots of hairspray, I swear and talk to everyone the same in my tough but sweet, Revere slang. Yet grew up with respect drilled in my head..manners..and dignity.

I was born and raised here in 1966 by my Italian Mother, Frances,a hardworking stay at home Mother, and my Italian Father, Mario, also known as "Potsie"),a Boston Detective, along with 4 siblings.

Life was good. The best.

What better way to be raised with Americas first public beach to enjoy any day, or a visit to Suffolk Downs when my GodFather got a hunch on a horse. How exciting to grow up in this wonderland.

In 1990, I began my own family. Eventually, working 2 jobs at times, nothing like the old days, and faced having been widowed at 23, stricken with breast cancer at 43, and almost losing my youngest son to a brain hemorrhage last year.

That Sirs, is when I realized the tough Revere stock I was made of.

January 2013, was the beginning of UnEmployment for me. I stayed with my son at MGH Neuro pediatric unit for 3 brain surgeries, and never missed a beat to see my son through regaining his eyesight, stability, and normalcy, as the injury affected all of that. Today I can say he is a miracle and a healthy strong young man, who has been accepted to Umass Boston.

Now I am a victim of the Unemployment battle, due to no extensions.

..and the strain began.

Sirs, I have been that hard working single Mother, although rewarded with 3, successful young adults.

When this proposal , for Mohegan came along, And I was asked to support my Mayor, my city, and Suffolk Downs..I ran to his committee, campaigned, held signs, attended every MGC meeting, and called my fellow residents for two winning votes.

Revere has a gut. It's core is made of real, pure, quality, hardworking, beautiful people. People that deserve never to be hungry. People that deserve to keep their jobs or earn a job.

To give us the opportunity of granting our fine Mayor Dan Rizzo the key to life as we knew it. The pleasure Beautiful Revere has to offer one and all. And the endless profits to be had by a community.

I ask for the golden ticket to be awarded to the good it will do for Our Tribe of Revere, and Suffolk Downs.

Sent from my iPad

5/7/14
To: Massachusetts Gaming Commission

I am writing in reference to the East Coast proposals for a Casino in the Commonwealth. I have worked in Downtown Building for several years, a very historical bldg the "Custom House" this was restored by Marriott and they did a wonderful job. I am definitely for the new Casino by Mohegan Sun at the historical Suffolk Downs location. Suffolk Downs is an historical part of Boston and I see no reason why to close them and put all those people out of work to build a new Casino in Everett down the road. Mohegan will restore, build, and keep this historical place alive and thriving.

Michael Kelly

Bresilla, Colette (MGC)

From: jfbogan@verizon.net
Sent: Tuesday, May 06, 2014 9:11 AM
To: MGCcomments (MGC)
Cc: srochford@friendsofmohegansun.com
Subject: Fwd: Casino location

-----Original Message-----

From: jfbogan@verizon.net
Date: May 5, 2014 8:19:53 PM
Subject: Casino location
To: mgccomments@state.ma.us
Cc: srochford@friendsofmohegansun.com

Dear Commissioners:

As a resident of Malden, I will feel the impact of a casino when it is awarded, no matter if it is in Revere (my choice) or Everett.

It is my firm belief that the Revere site is the best choice for the Commonwealth for several reasons.

First, the Blue Line is already in place, which will reduce traffic congestion with no additional expense to the public.

More importantly, if the Revere site is chosen, it will ensure the retention of approximately eight hundred (800) jobs

at Suffolk Downs. And selfish reasons for myself, as I enjoy occasional trips to "play the ponies".

The "fly over" proposed by the Revere group will help traffic congestion greatly, especially those people using

the tunnel that are traveling to the north shore communities. The cost of that "fly over" will be borne by the

Mohegan Sun-Suffolk Downs group. They have proposed additional projects to ease the traffic burden also at their expense.

Meanwhile, the Wynn proposal requires a great deal of infrastructure improvements, the cost of which, they

suggest will be borne by the taxpayers of the Commonwealth.

I suggest a "field trip" at either or both the morning or evening rush hour to the neighborhood surrounding the

proposed site or Santilli Circle and think of what the additional casino traffic will bring to the area.

You may want to add Wellington Circle and Corporation Way in Medford to that field trip. The toxic residue from Monsanto will create another problem, what to do with all of that contaminated soil?

I doubt if the good people of Melrose (Mt Hood golf course) will accept it this time, as they did with the Big Dig.

Lastly, it just makes more sense to choose Revere, geographically as well as financially for the people of Massachusetts.

Please make the choice that is best for Massachusetts...choose Revere.

Thank you for your service to the Commonwealth and for listening to my comments.

Sincerely,

Joseph F. Bogan (former Malden City councilor)

26 Harris St.

Malden, MA 02148

jfbogan@verizon.net

Bresilla, Colette (MGC)

From: Joan Grady <jmgfgm@gmail.com>
Sent: Tuesday, May 06, 2014 10:37 AM
To: MGCcomments (MGC)
Subject: Region A Casino Proposal

I would like to respectfully offer my strongest support for the Suffolk Downs/Mohegan Sun Casino proposal. As a former employee of the MSRC, based at Suffolk Downs, I can personally attest to the integrity of the track, and the dedication of their employees, and all associated with this most noble sport.

Their thoughtful proposal reflects a continuing commitment to the highest quality endeavor possible, an effort which would prove beneficial to the surrounding community, and the entire state.

I am hopeful that you will give positive consideration to this most deserving group. I have intentionally kept comments brief, but if more detailed input would be helpful, I would be pleased to respond. Thank you.

Joan Grady
111Atlantic Avenue
Boston, MA 02110

617 742 2552

jmgfgm@gmail.com

May 1, 2014

To: Massachusetts Gaming Commission
84 State Street
Boston, MA 02109

Dear Commission Members,

As you consider the awarding of the license to either Mohegan Sun in Revere or Wynn Resorts in Everett, I am of the opinion that you would want to hear from residents of the city involved. Therefore, I am writing to you my thoughts on this issue.

As the votes indicated, both cities expressed strong local support of a casino. Both cities have similar demographics and both cities have strong mayoral/political support. So what makes the defining difference between these two locations?

In my opinion, it is transportation and its impact on the communities that would be impacted by a casino. When considering it from that perspective, the Mohegan Sun location is the far better option. First and foremost, it is located within walking distance from the Beachmont MBTA station. That should alleviate some of the traffic as it is a ride of less than 20 minutes from downtown Boston. Second, Mohegan Sun has committed to construct a flyover to address an existing traffic problem that would be a godsend to local commuters as well as improve access to the casino. Nowhere have I read of any proposals for the Wynn Resort to address the existing traffic problems that would only worsen if the casino were located in the proposed Everett location.

As an added benefit, the Mohegan Sun is located within walking distance of beautiful Revere Beach. What else does one need?

Sincerely,

Carol A. Haney

Carol Haney
72 Fowler Ave.
Revere, MA 02151



PIPEFITTERS' ASSOCIATION

Local Union 537

35 TRAVIS STREET
ALLSTON, MASSACHUSETTS 02134
Telephone 617-787-5370 • Fax 617-787-5373

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BUSINESS AGENTS
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SEAN P. TOLLAND

REFRIGERATION DIVISION
BRIAN P. KELLY

BUSINESS MANAGER / FINANCIAL SECRETARY TREASURER
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DONALD G. McKEE

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ROBERT A. MacKAY

ORGANIZER
THOMAS P. McGRATH

April 28, 2014

Massachusetts Gaming Commission
84 State Street, 10th Floor
Boston, MA 02109



RE: Region A. Mohegan Sun Massachusetts

Dear Massachusetts Gaming Commission:

On behalf of Pipefitters Association Local Union 537 and the over 3000 members we represent, I write in support of the Mohegan Sun Massachusetts at Suffolk Downs resort casino application. The Mohegan Sun Massachusetts plan is comprehensive, well-thought and thorough.

Mohegan Sun Massachusetts is a \$1.3 billion destination resort proposed for Revere. Mohegan Sun Massachusetts will be a world-class destination resort casino that evokes the rich and deep history of Revere and Greater Boston. Central to this theme will be the waterfront and Revere's long history as a coastal community and hub of tourism, as well as the history and excitement of the adjacent Suffolk Downs racetrack.

There are several key points in support of the Mohegan Sun project:

Create Jobs

This project will produce 2,500 construction jobs. And because Mohegan Sun has signed into a Project Labor Agreement we know this will be on time and on budget. Additional infrastructure and transportation improvements in the area will provide hundreds of additional jobs. Once the development is open for business means 4,000 permanent jobs. Mohegan Sun has entered into labor harmony agreements and these will be good jobs, with good salaries, benefits and opportunities for significant career development.

Spur local business

This project will be good for local businesses because Mohegan Sun has comprehensive plans to contract with area vendors and local suppliers to help build their businesses.

Preserve Thoroughbred Racing

Should Mohegan Sun Massachusetts earn the Category 1 license for its region, the owners of Suffolk Downs have committed to using revenue from Mohegan Sun Massachusetts' ground lease to preserve and enhance racing at the historic facility.

Diversity for construction personnel

Diversity in hiring is a key goal of the Expanded Gaming Act and a lynchpin of Mohegan Sun's corporate philosophy. Mohegan Sun Massachusetts has set goals to hire 25% minority and 10% women in its Host Community Agreement, far exceeding the minimum requirements. By contrast, the Wynn proposal sets his goals at the bare minimum provided by the statute.

Continued Reinvestment in the Facility

Mohegan Sun is committed to continued reinvestment in the property and enhancing the facility. By contrast, the Wynn proposal requests removing the requirement that gaming facilities invest 3.5% of gross gaming revenue in improvements to the facility, taking away the Commission's discretion to approve multi-year plans that meet the 3.5% annual expectation. The Boston area deserves a higher-priority status and a commitment to reinvestment.

Good for the environment

Because the development will preserve thoroughbred racing this means preservation of open space. The proposed project also includes numerous environmentally friendly initiatives to ensure long-term sustainability.

Improved transportation and infrastructure

First and foremost, clearly the Mohegan Sun project has the best accessibility for patrons and employees – minutes from Logan airport, public transportation and easily accessible. Once this project is completed, it will improve the transportation infrastructure that exist right now.

Construction schedule

The Mohegan Sun Massachusetts construction schedule is shorter than the other Region A developer and ensures jobs are created in a more timely manner and cities, towns and the state reap the revenues from this project sooner .

Mohegan Sun is the best choice for Region A. We urge your support for this application.

Kind regards,



Leo J. Fahey
Business Manager
Financial Secretary - Treasurer



April 28th, 2014

My name is Brunir Shackleton and I own a dance studio in Hyde Park, MA. I am very excited about the possible opportunity for Mohegan Sun in Revere.

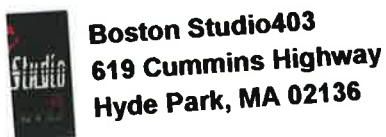
When I heard about the partnership program I was very excited to see that Mohegan Sun is interested in collaborating with businesses in the Community. I signed up right away and made sure that other colleagues in my area are aware of the benefits. This seems unprecedented and will be an asset to many outfits including my dance studio. I particularly like the link to the blue-line which will facilitate access to my studio via public transportation.

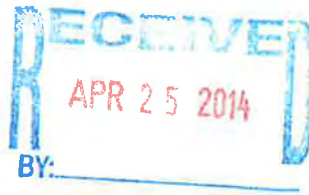
I wholeheartedly support this endeavor and would welcome your vote of confidence as well.

Regards,


Brunir O. Shackton

Boston Studio403
619 Cummings Highway
Hyde Park, MA 02136





TO ALL BOARD MEMBERS OF THE MGC:

4/17/2014

Enclosed is a copy of an article that was printed in the Boston globe on April 11, 2014 in regards to a criminal, Charles Lightbody and his affiliation with organized crime. I read this long article but failed to see where it said that he had influence on the vote in East Boston where his thugs threatened people to vote no and also maybe you should look into all the say no signs that were posted throughout Revere and East Boston that all belong to him, only because he has interest in the Casino going to Everett. Not being from the city of Revere I can only imagine how everyone feels about all Charlie has done to that city in the past year, posting say no signs all over and threatening everyone that he and his thugs can get to. I really can't understand how it has gone this far because doesn't anyone know that the mayor of Everett and Charlie are best of friends, is that really hard to find out, my God if you allow this to go to Everett it will be a fact that someone got paid off because that's what Charlie is good at doing, as a matter of fact word is out that they don't even want him in the city of Revere anymore. I read this article that's enclosed and I really wonder if you people are just blind to even consider a Casino that a Criminal like Charlie would have any interest in. The Casino in Everett would be like going back to the old days where the Mafia ran Casinos and people like Lightbody and his thugs would have their hands in it. I talk about Charlie like I know him and for sure I do because I like a lot of other people that has had family members bossed around and hurt by him or his thugs think that he should be in only one place and that's jail, where he has bought his way out of so many times. I live in Winthrop and love that city and I know

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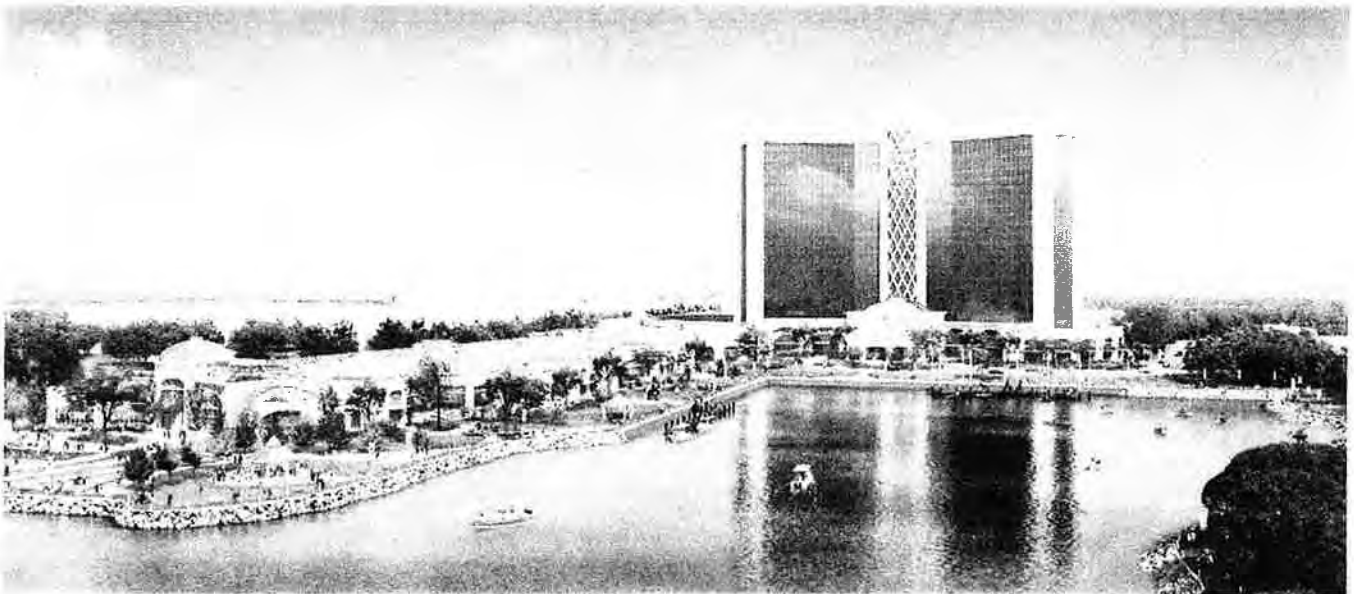
In this section : Metro

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A year since Marathon attacks, many of wounded struggle
Boston Globe wins Pulitzer for Marathon bombing coverage
State defends ban on powerful painkiller Zohydro
Marathon victims' families, survivors gather in Boston
Marathon bombing anxiety likely to return in children
Methuen woman found dead after blaze
The resilience of optimism
BU sophomore found dead in dorm
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Legislators push effort on prostate cancer care
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Everett landowner resists disclosure pledge

Gambling panel wants assurances criminals won't profit from selling property to Wynn

By [Andrea Estes](#) and [Sean P. Murphy](#) | GLOBE STAFF | APRIL 11, 2014



WYNN RESORTS VIA AP/WIDE WORLD

An artist's rendering shows the proposed Wynn Resorts casino on the banks of the Mystic River in Everett.

One of the owners of land in Everett where Steve Wynn wants to build a casino is refusing to sign a promise that no secret owners would profit from the sale, raising questions about whether a convicted felon is still involved and potentially imperiling the entire \$1.3 billion project.

Anthony Gattineri, co-owner of the former industrial land where Wynn proposed to build the Boston-area's only casino, has declined to sign the pledge, even though Massachusetts Gaming Commission officials say they will not

approve an Everett casino without assurances that criminals won't profit from it.

CONTINUE READING BELOW

"He's not signing under the advice of his criminal counsel," said Daniel W. Doherty, who represents Gattineri in business matters. The criminal attorney declined to comment further. Gattineri has also declined to testify under oath to Gaming Commission investigators.

Gattineri and his partners in FBT Everett Realty have already come under heavy criticism for misleading commission investigators about the role of Charles A. Lightbody, who has a four-page Massachusetts rap sheet, in the Everett land deal. One partner in FBT, Dustin DeNunzio, has admitted backdating documents to make it appear that Lightbody left the partnership before Wynn offered to buy the land in late 2012.

Related

- 12/14/13: Felons talked on tape
- 11/21/13: Land deal under scrutiny
- Coverage: Casinos in Mass.

The ownership of the casino site is under state and federal investigation.

Gattineri's refusal to sign the pledge is fueling suspicion among the project's critics that Lightbody could still be secretly involved in the deal, at least indirectly, despite efforts to squeeze him out. DeNunzio and another Lightbody business partner signed a deal last year to buy a notorious strip club near the proposed casino, King Arthur's Lounge, possibly giving Lightbody a way to profit from a casino in the neighborhood.

Lightbody boasted that he had the club "locked up tight as a drum" in a taped conversation with a prison inmate in June 2013, according to a transcript provided by the Gaming Commission. Federal prosecutors have subpoenaed records from King Arthur's owners related to the proposed sale, according to three lawyers familiar with the probe.

CONTINUE READING BELOW

Lightbody has other close financial ties to the proposed casino site: Gattineri has told commission investigators that he owes Lightbody about \$1 million, leading investigators to tell gaming commissioners that Lightbody could become part owner of the land again if Gattineri does not pay off the debt.

Lightbody's lawyer, Timothy Flaherty, said he does not know why Gattineri is refusing to sign the statement. "It has nothing to do with any hidden interest that anybody believes Mr. Lightbody has because he doesn't have one," Flaherty said.

Attorneys for Wynn Resorts stress that they have nothing to do with the inner workings of FBT Everett Realty and that they have taken steps to eliminate secret partners, slashing the proposed purchase price for the land from \$75 million to \$35 million to reduce the windfall that could be funneled to criminals.

In an e-mailed statement, Wynn spokesman Michael Weaver said the company does not see Gattineri's refusal to sign the statement as an obstacle to Wynn's winning a license.

"We are confident that we will resolve the matter to the satisfaction of the commission prior to them making a decision and that it will not jeopardize our license approval," he said.

Doherty, Gattineri's attorney, said he, too, believes that Wynn can still buy the land without Gattineri's signature, saying "there are a ton of ways the deal can go through." He did not provide specifics.

Attorneys for the other land owners declined to comment. Both DeNunzio and Paul Lohnes of FBT have signed the no-secret-partners pledge.

But one gambling expert said the controversy threatens the credibility of the Gaming Commission's effort to choose between competing casino proposals in Everett and Revere. Another disappointed bidder, Caesars Entertainment, has accused the commission of bias in Wynn's favor because Gaming Commission chairman Stephen Crosby was Lohnes's business partner in the 1980s.

If the commission selects Wynn's proposal despite Gattineri's refusal to sign, "it would be one more chink in the armor; it gives more ammunition" to the other remaining casino bidder, Mohegan Sun, to cry foul, said Clyde Barrow of the University of Massachusetts Dartmouth, especially "given the emphasis the commission has made on transparency and integrity."

Gaming Commission spokeswoman Elaine Driscoll said there is no time limit for Gattineri to sign but "obviously [the statements] need to be completed prior to the final stages of the Region A licensing process," referring to the license scheduled to be awarded for Greater Boston later this year.

Lightbody, who has served prison time for assault with a dangerous weapon and has pleaded guilty in a massive identity theft ring in New York, did not respond to a subpoena last summer from Gaming Commission investigators to answer questions about his role in the deal.

Gaming Commission investigators determined that Lightbody provided more than \$1 million of the \$8 million that FBT Everett Realty paid to acquire the Everett site in 2009. That investment would entitle Lightbody to reap 12.5 percent of the profit from the \$75 million Wynn offered to pay FBT if his casino is approved.

Lightbody knew that, as a convicted felon, his name could not be connected to a casino project; commissioners have made it clear they will not accept criminal involvement with casinos. When a potential casino developer, Hard Rock, expressed interest in the Everett site in August 2012, Lightbody told a friend in prison that he agreed to take his name off all official documents.

"I'll take my name off. I have no problem. . . . These casinos, they see my name in there, they ain't gonna like it," Lightbody told imprisoned friend Darin Bufalino, according to the tape's transcript. Bufalino is serving seven years for robbery, conspiracy, and attempted extortion. "So, I will never show up on it, which is a good thing."

DeNunzio, a Harvard- and MIT-educated real estate developer who has worked closely with Lightbody, produced documentation for investigators that showed Lightbody pulled out of the deal on Aug. 15, 2012, selling his shares to Gattineri for \$1.7 million.

However, DeNunzio later admitted to investigators that in July 2013 he backdated several documents related to the real estate deal to show that Lightbody had given up his interest in the project before Wynn negotiated an option to buy the land in December 2012.

DeNunzio suggested the backdating was a technicality since Lightbody had expressed his intention to drop out of the deal in summer 2012, according to a transcript of his interview with commission investigators.

But Lightbody continued to act very much as if he was part of the potentially lucrative deal for nearly another year.

Mayor Carlo DeMaria of Everett, a Lightbody friend who has been one of the leading boosters of the casino, told investigators that he believed Lightbody was still in the deal when the men spoke after city voters overwhelmingly approved the casino proposal on June 22, 2013. DeMaria said Lightbody was excited, and he agreed with the investigator's suggestion that it appeared Lightbody "was still involved and was gonna make some money off FBT."

Investigators described Lightbody's effort to hide his role as "questionable, at best, or intentionally deceitful at worst" and concluded that there is a "substantial basis" to believe Lightbody's former partners at FBT withheld crucial information while providing documents that were "false and misleading."

But the investigators concluded that Wynn and his consultants were deceived, too, and that they did not know a criminal was involved in the project until July 2013.

After that, Wynn renegotiated the land sale, cutting the purchase price in half so that there would be less money to pay any secret partners involved in the project.

The Gaming Commission then decided on Dec. 13, 2013, to let the land sale go forward despite the suspicious behavior of the sellers. However, as a precaution, they voted unanimously to have "all three of the principals" in FBT sign a pledge that "nobody else is getting a share of the proceeds," in the words of Commissioner James McHugh.

Four months later, Gattineri still has not signed.

Critics of the Everett proposal suspect that Gattineri has reason not to sign because Lightbody still has intimate ties to FBT. Documents released by the commission show for the first time that Lightbody's longtime business partner, James Russo, is a consultant to FBT who will be paid only if the casino is approved.

Meanwhile, some critics are watching developments at King Arthur's Lounge warily. The strip club, the site of an infamous 1982 police homicide, is less than a mile from the casino site, located over the Chelsea line.

Lightbody told Bufalino last June that he is behind the King Arthur's plan, turning to the strip club after he had to pull out of the land deal.

"You know, I, I, I bought out of the casino, you know that," Lightbody told Bufalino in the June 27, 2013, taped conversation. "The other thing around the corner that goes with a casino I own. It's the best thing you can have with a casino. There's only two things, women and booze, right around the corner."

People close to FBT Realty and who know Lightbody say that his comments cannot be taken literally because he exaggerates, but Chelsea officials say they take seriously the possibility that a criminal might take over King Arthur's.

"I don't want to see any bad element, any disreputable characters, come into Chelsea," said James Dwyer, chairman of the city licensing board. "Chelsea has come too far for that. I live in the city, and it's not going to happen on my watch. We're going to protect the city."

Andrea Estes can be reached at andrea.estes@globe.com. Sean P. Murphy can be reached at sean.murphy@globe.com.

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Bresilla, Colette (MGC)

From: rsonefan <rsonefan@aol.com>
Sent: Thursday, April 24, 2014 12:48 PM
To: MGCcomments (MGC)
Subject: Gaming License

I am emailing you to please consider awarding Revere (Suffolk Downs) the license for gambling in Revere. I think Revere is your best bet! No pun intended. The city would prosper.

Sent from my Verizon Wireless 4G LTE smartphone

Bresilla, Colette (MGC)

From: Corinne Deveau <c_deveau@comcast.net>
Sent: Thursday, April 24, 2014 5:28 PM
To: MGCcomments (MGC)
Subject: CITIZEN COMMENT - Award of Gaming License for Region A / Mohegan Sun Proposal

To: Mr. Stephen Crosby, Chair, Massachusetts Gaming Commission
Commissioners: Gayle Cameron, Enrique Zuniga, James F. McHugh, Bruce Stebbins

I appreciate the opportunity to address the Massachusetts Gaming Commission regarding Boston's request for "Host Community Status" in awarding a gambling license in Region A.

I love Boston – I always have – I spent my entire 26 year working career in the city – I saw it's "ups and downs"-- it's wonderful resurgence – Faneuil Hall Marketplace, the South End – the Waterfront District – and now the Washington Street Financial District. I spent my money, in or at, all city businesses, large and small, went to museums, theaters, concerts, baseball games, sports events, restaurants,I could go on and on. I have been a "booster" of Boston for more years than I care to admit.

But –no, I am not a citizen of Boston – I am a proud Beachmont, Revere resident. I took quite a long time in digesting all the facts pursuant to a "Resort Casino" being located in my city. I respectfully attended a number of Mass. Gambling Commission Meetings and patiently absorbed the plethora of details being presented by all sides. The meetings which I could not personally attend, I watched and listened "LiveStream" online. I did not come to my decision lightly, and after much thought and consideration, I went to the polls and intelligently voted (twice) for the casino proposal to be located in my city. I am very pleased to say that the "*Mohegan Sun Proposal*" is by far the most beneficial for my community.

I have lived in Beachmont – (the area which will absorb the most impact from the casino) - virtually my whole life – I love my community – and know and understand it has much the same problems as any older urban suburb. I, along with other concerned residents, am striving to revitalize our area, and as you know, the existing economy makes it difficult to obtain our goals – still we have come a long way -- but we know that there is still much more which can be accomplished with the impending development resulting from this proposal. The whole region will realize financial benefits from this project, i.e., Chelsea, Lynn, Salem, etc. It will prove to an economic engine – just the beginning of growth not only for Revere but the entire region -- and we want the chance to "steer" this engine.

Boston has had many opportunities to "reinvent" itself over and over again – and has had the benefit of far more advantages than a city such as Revere.

Mayor Walsh claims that Boston will be negatively impacted by a "Resort Casino" located in "*my city*" and that this enterprise would not be able to exist without Boston's transportation network, i.e., MBTA, Massport and the state transportation department (DOT). The transportation network, state roadways, airports, trains and busses are not owned or operated by the city of Boston -- these state and federal networks are taxpayer supported public assets and, along with privately owned and operated transportation businesses, comprise the region's transportation network. If it were not for this taxpayer supported transportation network, Boston would not be the successful city it is today.

To say that Boston does not benefit by its surrounding suburbs does a disservice to the many communities who have, for so many years, supported Boston. On the other hand, throughout the years we have also been "adversely impacted" by the constant flow of rush hour traffic winding its way daily through our community to jobs in Boston. In addition, we have had to withstand many hardships and inconveniences because of ongoing development and projects located in Boston – and, might I add, have not had the option to vote or voice an

opinion on these “*projects*” which greatly affect our quality of life -- we have never once had any “*mitigation*” from the city of Boston.

We, in Revere, along with many other older surrounding communities deserve a chance to reinvent ourselves – we are trying to do that – and to have Mayor Walsh, in effect, dismiss us by stating we are nothing without Boston -- that we do not have the right to determine our own destiny -- that we do not have a right to the same opportunities which Boston has enjoyed for many years is, at the very least, disingenuous and meanspirited.

My vote was not only for a “Resort Casino” in my community – I voted for the right of a new beginning – voted for new businesses – voted for hotels and restaurants -- voted for new jobs – and voted for a long overdue redevelopment of our beautiful shoreline. We have the right and responsibility to look to our future –and take very seriously this opportunity and challenge which lies before us.

We are confident that this project is the beginning of a “rebirth” in our great city – we in the community, city officials and citizens alike, all know that nothing is perfect – we all have a responsibility to challenge, work at and control our own destiny --- it will be a long road, but we are committed to investing our time and resources in this transformational endeavor for our beloved city by the sea.

We hope we have the opportunity to prove ourselves –
Thank you giving us an equal voice in this important process.

Corinne Deveau
216 Crescent Avenue
Revere (Beachmont) MA 02151

Bresilla, Colette (MGC)

From: Matilda Bonfardeci <oriana0668@yahoo.com>
Sent: Wednesday, April 23, 2014 3:31 PM
To: MGCcomments (MGC)
Subject: Mohegan Sun at Suffolk Downs Resort in Revere

To Whom It May Concern,

Hi my name is Josephine Saia. Today I am writing you on behalf of why I think Revere is the better fit for the license Vs. Everett. I am a huge supporter and have been since day one. Let me tell you why I feel Revere is the better fit vs. Everett.

- *Revere would be building on clean land vs. Everett has to do a huge clean up and even after they clean up who's to say it would remain clean.
- *Revere has a better HCA agreement Everett barely has one.
- *Revere has always been a gaming City, Everett has never been.
- *Revere has reached out to the surrounding communities such as Lynn, Chelsea, Malden and etc and they are thrilled and on board Everett has yet to make any agreements with communities.
- *Revere's land has no criminal ties, don't know about Everett seems fishy.
- *Revere would be saving 800+ jobs at Suffolk Downs.
- *Mohegan Sun would be built much quicker Everett would take significantly longer so the state would be waiting longer to see any revenue.
- *Revere has a great points system reward implemented for our businesses. Everett has 50,000 annually..
- *Revere has easy access to Airport and Rt1. Everett not so much
- *Revere currently employs over 800 ppl at the proposed site. Everett doesn't!!

So, these are just a few reasons why I think we are the better fit. Ultimately the decision will be in the hands of the Mass Gaming Commission, but keep these very crucial differences in mind for if you do it would be clear that we have the better EVERYTHING!!

Sincerely,
Josephine Saia

District Council 35

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CHARLES E. FOGELL
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EXECUTIVE ASSISTANT

JOSEPH ITRI
BUSINESS REPRESENTATIVE

MICHAEL LAFFERTY
BUSINESS REPRESENTATIVE

JOSEPH GUARINO
BUSINESS REPRESENTATIVE

VERN GAYLOR
BUSINESS REPRESENTATIVE

WILLIAM LEGRAND
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PAUL CANNING
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& ORGANIZING RESEARCH

ORGANIZERS
MARTIN CASTILLO
JUSTIN DESMOND
CHRISTIAN BRENNAN
BRYAN O'SULLIVAN

Massachusetts Gaming Commission
84 State Street, 10th Floor
Boston, MA 02109

RE: Region A Casino License

Dear Commissioners,

We at IUPAT DC35 write in support of the Mohegan Sun proposal at Suffolk Downs. We know this project will create jobs for our members and the opportunity for area residents to enter into our trades through our apprenticeship program. DC 35 represents Painters, Glaziers, Drywall Finishers, Wallcoverers, and Sign and Display industries just to name a few of our crafts. When our members joined DC 35 they did not enter into a job, but embarked upon a career with good wages, benefits, and retirement.

Mohegan Sun demonstrated a proactive approach by entering into a Project Labor Agreement for the construction of this facility to help insure that this project will be completed on time and on budget. They also entered into a labor harmony agreement for the 4,000 permanent jobs. These jobs will be living wage jobs with benefits and upward mobility. This project also comes with the added bonus of saving the hundreds of exiting jobs at Suffolk Downs.

Mohegan Sun has also committed to 3.5% gross revenue reinvestment into the facility. This presents an opportunity for our contractors to bid for this work and for our members to return and work on upgrades or renovation work at a later date.

Mohegan Sun has proven to us that it's proposal is the better choice for the Region A license and we urge your support of this application.

Sincerely,

John S. Laughlin
Political Director



Bresilla, Colette (MGC)

From: oriana6368@comcast.net
Sent: Tuesday, April 22, 2014 11:14 AM
To: MGCcomments (MGC)
Subject: Mohegan Sun at Suffolk Downs

Dear Massachusetts Gaming Commission,

My name is Antonia Lucido my husband Giovanni and I are long time residents of the city of Revere. We are senior citizens and love our city very much. When we found out that our city was entertaining the possibility of building a Casino in our backyard we were thrilled of the opportunity of what the revenue could bring to our city. My husband and I started to attend the many meetings that Mohegan Sun and Suffolk Downs put together to educate ourselves on things like the benefits the city would get, the traffic issues if any from it and the long term effect it would have for our city. Needless to say that our Mayor, Mayor Rizzo that is has put together one of the most lucrative Host community packages in the world! This made our decision back the casino project even more!!

This city needs this desperately, we need the jobs, we need the revenue, we need a new senior center, we need more money for our youth, we need to save those jobs at Suffolk Downs and much more...most importantly we have grandchildren growing up here in Revere and we would love to see a better future for them in their own City!

We have to vote not only once but twice and both times we voted 'Yes' doesn't this say something. I think it does it says we want this and we won't back down. So, dear Mass Gaming Commission it's clear that the city of Revere is the right choice hopefully it's just as clear to you.

Sincerely,
Antonia and Giovanni Lucido.

Bratton-Davies, Marianne (MGC)

From: MGC Website <website@massgaming.com>
Sent: Friday, April 18, 2014 12:41 PM
To: MGCcomments (MGC)
Subject: Contact the Commissioner Form Submission

Name

Matilda Bonfardeci

Email

Oriana6368@comcast.net

Phone

(781)629-1818

Subject

Mohegan Sun Suffolk Downs in Revere

Questions or Comments

Good afternoon members of the mass gaming commission,

My name is Matilda Bonfardeci and I am a long time resident of the city of revere. I am here to speak on behalf of the reasons why i am for the Mohegan Sun Casino Resort at Suffolk Downs. First and foremost I speak as a mom of two children ages 7 and 11. My children currently attend the cities public schools, one is in elementary and one is in middle school. They also attend many recreational activities the city offers such as soccer, softball, the youth center, dance and etc. So, as you can see my children keep me very busy and love their city very much, as do I.

There are many reasons why I am for this Casino, but the one near and dear to my heart is the one that has direct impact on our children.

I am a very active parent in my children's schools, belonging to the PTA at both and school improvement committee at one. So, on a daily basis I see and hear what the teachers needs are as well as the children's and as of now unfortunately it falls on deaf ears, because the funding is just not there. So, when I see that the HCA has a mill dollars a yr allocated to our schools, a bigger and better youth center to be built and most recently a commitment from our Mayor to our Superintendent for a new high school to be built.

This was a no brainer for me to stand by and support this project! This is huge and a great opportunity for our youth. After all don't we always say we need to invest in our youth for they are our future!!

There are many other reasons why I think this is a great opportunity for example more jobs, more revenue and not to mention I would hate to see over 800+ jobs lost at Suffolk Downs.

You see I believe in Mohegun Sun, I believe in Suffolk Downs and most importantly i believe in our Mayor! I believe when he says he wants to revive this city and restore it back to what it was many years ago. A city that had tourists visit it on a daily basis and that everyone loved to be part of and lastly I believe he is right when he says we need to cease this once in a lifetime opportunity!!

So, in closing I say this to you members of the mass gaming commission. When the time comes to issue the license and you review all the facts and answer all the questions and concerns you have. I truly hope that you will ultimately see the best fit for where the license should be issued will be Mohegan Sun at Suffolk Downs in Revere!! Sincelry, Matilda Bonfardeci

Bratton-Davies, Marianne (MGC)

From: MGC Website <website@massgaming.com>
Sent: Friday, April 18, 2014 9:55 AM
To: MGCcomments (MGC)
Subject: Contact the Commissioner Form Submission

Categories: Green Category

Name

Joanne Schisler

Email

Joannes200@yahoo.com

Phone

(617)763-8007

Subject

Mohegan Sun Casino in Revere MA

Questions or Comments

I have a handicap mom who cannot go far anymore. We live in Winthrop MA which is the neighboring town to Revere, MA. We used to go to Mohegan Sun frequently in CT and enjoyed the gaming, food and especially the entertainment. To have this establishment closer to home would be a dream come true! Not sure about any other casino however feel Mohegan Sun knows how to do it right and if there is a casino in Revere, I wouldn't go unless it was Mohegan Sun! They have proved to be an outstanding casino in CT so why not MA!!

Bresilla, Colette (MGC)

From: Florida Cacicio <fcacicio@hotmail.com>
Sent: Thursday, April 17, 2014 9:23 AM
To: MGCcomments (MGC)
Subject: Mohegan sun in reveere

Hello my name is Florinda Cacicio I am a resident of Revere MA and a firm supporter of Mohegan Sun Casino becoming part of my community. I have many reasons as to why Mohegan Sun is a perfect fit for our community, but, one of the main reasons I am a supporter is the jobs that will be saved! This is crucial for our economy the last thing this state needs is more unemployed people. Also, the impact that Mohegan Sun's hosting agreement will have on our city! Schools will be improved, our historic beach cleaned and inviting and the Jobs that will be created because of the Casino, I know of many people that are in need of employment they are hopeful that Mohegan Sun becomes part of our town so, that they have a possibility to apply and possibly be hired for a position at the casino. Please when making your decision please consider all the benefits that we are to receive and all the jobs that would be created.

Sincerely,
Florinda Cacicio

Sent from my iPhone

Bresilla, Colette (MGC)

From: MGC Website <website@massgaming.com>
Sent: Wednesday, April 16, 2014 3:40 PM
To: MGCcomments (MGC)
Subject: Contact the Commissioner Form Submission

Name

Ana Lanzilli

Email

ailanzilli@hotmail.com

Phone

(781)727-3863

Subject

Mohegan Sun Supporter

Questions or Comments

Dear MGC,
I am writing to you fully supporting the Mohegan Sun at Suffolk Downs casino proposal. I have long been following both applicants and feel Mohegan not only has a better HCA, but also better traffic plans and return back to the local businesses. With the discovery that has been made in the last few weeks regarding criminal ties to the Everett land and now today's article regarding Everett using eminent domain, it's clear that the Everett deal is morally questionable. MGC has made it clear they do not want any criminal activity linked to either one of these proposal (isn't that why Caesar's was found unsuitable)? I have full confidence on the 5 panel members and know they will do what is best for the state of Massachusettes, and it is CLEAR that Mohegan is it. Close to proximity to the airport, MBTA, and bus. Also, the preservation of Suffolk Downs and the 800 employed. I thanks you for your time in reading my letter.

Bresilla, Colette (MGC)

From: MGC Website <website@massgaming.com>
Sent: Wednesday, April 16, 2014 3:30 PM
To: MGCcomments (MGC)
Subject: Contact the Commissioner Form Submission

Name

Terri Scheidel

Email

tscheidel@sbcglobal.net

Phone

(860)416-1200

Subject

Pleasr Vote for Mohegan Sun

Questions or Comments

As a Connecticut resident and someone who has family in proximity to the casino here, I can offer you positive accounts and experiences that would take up the entire page. As an owner of a Mass bred thoroughbred that is presently at Suffolk Downs I can offer you my positive experiences with the employees, horsemen and surrounding business owners that I have come to know in the four years there as an owner. Your important decision boils down to 2 choices. Open a new can of worms in Everett where a wasteland already exists. Or, choose the facility that has been in operation for 80 years, employs hundreds and hundreds of people, (year round)and provides livelihood for countless more. The effect on the open space provided by the horse farms of Massachusetts would be devastating should Mohegan not be chosen by the commission. For Everett, a negative decision ! would only effect the existing empty lot that has been there for many, many years. Your decision to allow the top shelf operation of the Mohegan Sun Massachusetts to build a world class gaming facility on the grounds of an already historic, live racing track. It would seem to be the best course of action for Massachusetts, Boston, the employees , horsemen and surrounding businesses of Suffolk Downs and thousands more, like myself, who have come to love SD, it's people and the communities of East Boston, Revere, and Revere. Your decision, I am sure, will be well thought out and I am praying that your votes will be with the Mohegan Sun and all of us who depend on Suffolk Downs. Thank you for your time.

Sincerely,
Terri Scheidel

Bresilla, Colette (MGC)

From: MGC Website <website@massgaming.com>
Sent: Wednesday, April 16, 2014 3:40 PM
To: MGCcomments (MGC)
Subject: Contact the Commissioner Form Submission

Name

Ana Lanzilli

Email

ailanzilli@hotmail.com

Phone

(781)727-3863

Subject

Mohegan Sun Supporter

Questions or Comments

Dear MGC,

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Bresilla, Colette (MGC)

From: MGC Website <website@massgaming.com>
Sent: Wednesday, April 16, 2014 3:30 PM
To: MGCcomments (MGC)
Subject: Contact the Commissioner Form Submission

Name

Terri Scheidel

Email

tscheidel@sbcglobal.net

Phone

(860)416-1200

Subject

Pleasr Vote for Mohegan Sun

Questions or Comments

As a Connecticut resident and someone who has family in proximity to the casino here, I can offer you positive accounts and experiences that would take up the entire page. As an owner of a Mass bred thoroughbred that is presently at Suffolk Downs I can offer you my positive experiences with the employees, horsemen and surrounding business owners that I have come to know in the four years there as an owner. Your important decision boils down to 2 choices. Open a new can of worms in Everett where a wasteland already exists. Or, choose the facility that has been in operation for 80 years, employs hundreds and hundreds of people, (year round)and provides livelihood for countless more. The effect on the open space provided by the horse farms of Massachusetts would be devastating should Mohegan not be chosen by the commission. For Everett, a negative decision ! would only effect the existing empty lot that has been there for many, many years. Your decision to allow the top shelf operation of the Mohegan Sun Massachusetts to build a world class gaming facility on the grounds of an already historic, live racing track. It would seem to be the best course of action for Massachusetts, Boston, the employees , horsemen and surrounding businesses of Suffolk Downs and thousands more, like myself, who have come to love SD, it's people and the communities of East Boston, Revere, and Revere. Your decision, I am sure, will be well thought out and I am praying that your votes will be with the Mohegan Sun and all of us who depend on Suffolk Downs. Thank you for your time.

Sincerely,
Terri Scheidel

Bresilla, Colette (MGC)

From: MGC Website <website@massgaming.com>
Sent: Tuesday, April 15, 2014 11:56 AM
To: MGCcomments (MGC)
Subject: Contact the Commissioner Form Submission

Name

Kevin McKelvey

Email

kbmassociates13@gmail.com

Phone

(781)273-5857

Subject

Support for Mohegan Sun Suffolk Downs

Questions or Comments

Dear Mr. Chairman and Commission Members,
I support Mohegan Sun's casino plan for Suffolk Downs, Revere, because it has more positives than the Everett plan. With Mohegan's proposal millions more dollars will be spent on transportation improvements, additional dollars will be invested/returned to local businesses, greater set asides will be made available for schools, the casino structure will be more neighborhood friendly and inclusive and Mohegan's commitment to greater outreach to locals will add to it becoming a significant corporate citizen and stakeholder in the future of Revere and the State of Massachusetts. Granted both proposals are about making money, but with the Mohegan proposal, the spirit of giving more up front and in the future is the decision maker for me.

Bresilla, Colette (MGC)

From: MGC Website <website@massgaming.com>
Sent: Tuesday, April 15, 2014 8:44 PM
To: MGCcomments (MGC)
Subject: Contact the Commissioner Form Submission

Name

John Gambardella

Email

jgamby@verizon.net

Questions or Comments

Dear Commissioners,

I'm writing to you, asking for your consideration in granting the Region A casino license to the Mohegan Sun project in Revere because, it will benefit the region, as well as, the entire Commonwealth of Massachusetts far more than the Wynn project will.

I fully understand that, your main goal is, revenue, jobs and, in turn, economic development. And, while, both projects will help to achieve these goals, I strongly believe that, the Mohegan Sun project in Revere will achieve them faster and, with better results.

While new hurdles seem to pop up each day, if construction goes as planned for both projects, with no delays for either, Mohegan Sun would be up and running at least 6 months SOONER than Wynn. That 6 month longer start time for Wynn could mean over \$100M in lost state revenue.

An opinion about Wynn's '5 star/High roller' strategy'...

There are hundreds of casinos/racinos in the country that generate huge revenue for their states and, attract high rollers, both locally and from around the world, yet, there are only a relative handful of '5 star' hotels at these casinos/racinos. One need look no further than World Resort at Aqueduct, in New York, a racino (not full fledged casino) that, has generated record amounts of revenue for the state of New York, outperforming many casinos.. without a 5 star hotel on it's premises. In fact, without a hotel..at all. The main reason, I believe is, it's location, ease of access and, the fact that, it is in an already well established gaming area. The Mohegan Sun project fulfills these 3 requisites perfectly.

Also, with the Mohegan Sun project comes the written commitment from Suffolk Downs to preserve horse racing, which means, the preservation of the jobs, revenue and local/regional spending that this established business has provided for over 78 years. And, every year that it remains open, Suffolk Downs and all who work there will continue to contribute to the economy. Wynn's project does absolutely NOTHING to preserve this existing economic contribution.

I strongly believe, the benefits above, along with spending far more on local and regional businesses and services, will help Mohegan Sun achieve more economic development than the Wynn project can.

I ask that, you consider all of the above when making your decision. I know you have literally thousands of letters to read and, it's probably impossible to get to all of them so, I will be resending this letter multiple times, in hopes of finding it's way to your eyes. Please excuse the redundancy in advance.

Finally, I work at Suffolk Downs and, have worked there for the better part of 35 years. I love where I work, who I work with and, what I do. I want to preserve my job, the jobs of all my fellow workers, as well as, provide job opportunities for many others, some who are dear friends who, are in desperate need of employment. So, there is no doubt, I have a vested interest in this project but, even from a totally neutral stance, the above benefits and advantages stated cannot be denied. My only wish is that, you will strongly consider these benefits and advantages when making your decision.

Thank you for your time.

Sincerely,
John Gambardella,
A proud Suffolk Downs employee and, full supporter of the Mohegan Sun project in Revere

Bresilla, Colette (MGC)

From: Thomas Collins <kibbyproductions@gmail.com>
Sent: Tuesday, April 15, 2014 12:13 PM
To: MGCcomments (MGC)
Cc: ewdeveau@gmail.com
Subject: Mohegan Sun Casino at Suffolk Downs

Dear Members of the Commission,

My name is Thomas Collins and I am a Winthrop resident and small business owner. I am writing to you in support of a Mohegan Sun casino at Suffolk Downs. As the owner of Kibby Productions, a videography company specializing in weddings and other big events, I look forward to the opportunities that may be available to me at Mohegan Sun. Mohegan Sun has already taken the initiative to reach out to me and I believe this project will help generate local jobs and provide countless opportunities to small business owners such as myself.

Thank you for your time,

Sincerely,

Thomas Collins

Kibby Productions
P.O. Box 520402
Winthrop MA 02152-0007
www.kibbyproductions.com
kibbyproductions@msn.com

Bresilla, Colette (MGC)

From: MGC Website <website@massgaming.com>
Sent: Tuesday, April 15, 2014 11:56 AM
To: MGCcomments (MGC)
Subject: Contact the Commissioner Form Submission

Name

Kevin McKelvey

Email

kbmassociates13@gmail.com

Phone

(781)273-5857

Subject

Support for Mohegan Sun Suffolk Downs

Questions or Comments

Dear Mr. Chairman and Commission Members,
I support Mohegan Sun's casino plan for Suffolk Downs, Revere, because it has more positives than the Everett plan. With Mohegan's proposal millions more dollars will be spent on transportation improvements, additional dollars will be invested/returned to local businesses, greater set asides will be made available for schools, the casino structure will be more neighborhood friendly and inclusive and Mohegan's commitment to greater outreach to locals will add to it becoming a significant corporate citizen and stakeholder in the future of Revere and the State of Massachusetts. Granted both proposals are about making money, but with the Mohegan proposal, the spirit of giving more up front and in the future is the decision maker for me.

Bresilla, Colette (MGC)

From: Thomas Collins <kibbyproductions@gmail.com>
Sent: Tuesday, April 15, 2014 12:13 PM
To: MGCcomments (MGC)
Cc: ewdeveau@gmail.com
Subject: Mohegan Sun Casino at Suffolk Downs

Dear Members of the Commission,

My name is Thomas Collins and I am a Winthrop resident and small business owner. I am writing to you in support of a Mohegan Sun casino at Suffolk Downs. As the owner of Kibby Productions, a videography company specializing in weddings and other big events, I look forward to the opportunities that may be available to me at Mohegan Sun. Mohegan Sun has already taken the initiative to reach out to me and I believe this project will help generate local jobs and provide countless opportunities to small business owners such as myself.

Thank you for your time,

Sincerely,

Thomas Collins

Kibby Productions
P.O. Box 520402
Winthrop MA 02152-0007
www.kibbyproductions.com
kibbyproductions@msn.com

Bresilla, Colette (MGC)

From: MGC Website <website@massgaming.com>
Sent: Tuesday, April 15, 2014 8:44 PM
To: MGCcomments (MGC)
Subject: Contact the Commissioner Form Submission

Name

John Gambardella

Email

jgamby@verizon.net

Questions or Comments

Dear Commissioners,

I'm writing to you, asking for your consideration in granting the Region A casino license to the Mohegan Sun project in Revere because, it will benefit the region, as well as, the entire Commonwealth of Massachusetts far more than the Wynn project will.

I fully understand that, your main goal is, revenue, jobs and, in turn, economic development. And, while, both projects will help to achieve these goals, I strongly believe that, the Mohegan Sun project in Revere will achieve them faster and, with better results.

While new hurdles seem to pop up each day, if construction goes as planned for both projects, with no delays for either, Mohegan Sun would be up and running at least 6 months SOONER than Wynn. That 6 month longer start time for Wynn could mean over \$100M in lost state revenue.

An opinion about Wynn's '5 star/High roller' strategy'...

There are hundreds of casinos/racinos in the country that generate huge revenue for their states and, attract high rollers, both locally and from around the world, yet, there are only a relative handful of '5 star' hotels at these casinos/racinos. One need look no further than World Resort at Aqueduct, in New York, a racino (not full fledged casino) that, has generated record amounts of revenue for the state of New York, outperforming many casinos.. without a 5 star hotel on it's premises. In fact, without a hotel..at all. The main reason, I believe is, it's location, ease of access and, the fact that, it is in an already well established gaming area. The Mohegan Sun project fulfills these 3 requisites perfectly.

Also, with the Mohegan Sun project comes the written commitment from Suffolk Downs to preserve horse racing, which means, the preservation of the jobs, revenue and local/regional spending that this established business has provided for over 78 years. And, every year that it remains open, Suffolk Downs and all who work there will continue to contribute to the economy. Wynn's project does absolutely NOTHING to preserve this existing economic contribution.

I strongly believe, the benefits above, along with spending far more on local and regional businesses and services, will help Mohegan Sun achieve more economic development than the Wynn project can.

I ask that, you consider all of the above when making your decision. I know you have literally thousands of letters to read and, it's probably impossible to get to all of them so, I will be resending this letter multiple times, in hopes of finding it's way to your eyes. Please excuse the redundancy in advance.

Finally, I work at Suffolk Downs and, have worked there for the better part of 35 years. I love where I work, who I work with and, what I do. I want to preserve my job, the jobs of all my fellow workers, as well as, provide job opportunities for many others, some who are dear friends who, are in desperate need of employment. So, there is no doubt, I have a vested interest in this project but, even from a totally neutral stance, the above benefits and advantages stated cannot be denied. My only wish is that, you will strongly consider these benefits and advantages when making your decision.

Thank you for your time.

Sincerely,

John Gambardella,

A proud Suffolk Downs employee and, full supporter of the Mohegan Sun project in Revere

Bresilla, Colette (MGC)

From: MGC Website <website@massgaming.com>
Sent: Monday, April 14, 2014 2:10 PM
To: MGCcomments (MGC)
Subject: Contact the Commissioner Form Submission

Name

John McNelley

Email

johnboy4@gmail.com

Phone

(617)750-7011

Subject

Revere Mohegan Sun

Questions or Comments

I would like to show my support for the Mohegan Sun Casino plan for Suffolk Downs, on the Revere side. Revere has supported gaming historically, along with dance halls, and the amusement park. Famous for It's first american public beach. Revere would see a revitalation to the neighborhood and surrounding areas. The suffolk Downs location has access to highways, public transportation (including ferry service) along with Boston Logan airport. I am looking forward to job opportunities with in Mohegan Sun Resort.
Mohegan Sun has an impeccable reputation, and would be an asset to any community. Sincerely, John McNelley

Leslie Enroth
PO Box 159
North Sutton, NH 03260

Massachusetts Gaming Commission
84 State Street 10th Floor
Boston, MA 02109

Dear Sirs:


The Mohegan Sun plan for a Revere Casino is a good one. The existing traffic problems at the Suffolk Downs site are essentially a problem of signage. The Mohegan Sun proposal will pay for highway improvements which would benefit the whole area and make travel from farther north and west easier as well.

Mohegan Sun has been transparent since the beginning of this process. They have an excellent track record in Connecticut. Indeed, one of their casinos has an Indian museum which hosts school children from as far as Boston. The title to the land is clear. Revere support is settled.

The Wynn proposal for Everett, on the other hand, continues to change. Taking the Fifth Amendment, bragging about owning a close by strip club, tars the whole gaming industry. Wynn's most recent plan for acquisition of the site is but a shell game. They seem to be making it up as they go along. How can the gaming commission have any confidence that the plan won't change again or, even worse, will be adhered to?

What was, just a few weeks ago, a matter of comparing two proposals has become much more complicated. As an owner of a racing stable I have always strongly supported the Suffolk Downs site. In a way, the cloud which now hangs over the Wynn proposal does make your decision easier. Thank you for taking this all on.

Very truly yours,



Leslie Enroth

Members of the Massachusetts Gaming Commission,

As longtime restaurant owners in East Boston and as Revere residents, we are writing to you to express our support for Suffolk Downs and Mohegan Sun. We believe that the Mohegan Sun casino at Suffolk Downs will be a benefit for both communities. Our restaurant, Donna's is located in East Boston. Suffolk Downs has always supported our business, so we want to support them and help keep racing at Suffolk Downs. We have also signed up with Mohegan Sun for their momentum program. With this program and the influx in people they will market outside of the casino into the community, we will be able to grow our business even more.

As Revere residents, we know that the casino will bring in millions of dollars for road improvements, money for new schools, police officers, firefighters etc. The Mohegan Sun proposal has many more tangible benefits over its competition in Everett.

Please choose Suffolk Downs and Mohegan Sun! It is the best choice for the city, the region and the state.

Thank you for your commitment to this process and thank you for taking the time to read this letter.

Sincerely,



Owner of Donnas Restaurant
980 Saratoga St. East Boston



Donnas Restaurant
East Boston MA 02128

Greg Cahalan

9 Mt. Vernon St. Quincy, Ma

Dear Gaming Commission:

I am writing to you in support of the Mohegan Sun proposal for a resort casino at Suffolk Downs. I believe it will create jobs for current and future tradesman and will help stimulate the economy. I work in the construction trades and this project is important to me and my field of work. By building the casino, we are bettering our community and helping the tradesmen get back to work. Please help us get back to work!

Sincerely,

Greg Cahalan

9 Mt. Vernon St Quincy, Ma



Greg Cahalan
9 Mt. Vernon St
Quincy, MA 02169

Bresilla, Colette (MGC)

From: MGC Website <website@massgaming.com>
Sent: Friday, April 11, 2014 4:08 PM
To: MGCcomments (MGC)
Subject: Contact the Commissioner Form Submission

Name

Paul Christoforo

Email

wildowaldo@aol.com

Phone

(617)365-3122

Subject

Casino

Questions or Comments

Another delay because Boston now wants to be a host community. Okay let's stop playing these silly games. You know and I know this Casino project is long overdue. Suffolk Downs is the perfect site. Forget Everett route 99 a nightmare. Wellington Circle another big problem. Suffolk Downs perfect, just take care of Bell Circle and were in business. I can go on about how this Casino would enhance revere Lynn, Chelsea, and all other surrounding communities. Take the vote get everything out in the open and let's get started.

Paul Christoforo

April 10, 2014

Massachusetts Gaming Commission
84 State Street, 10th Floor
Boston, MA 02109



RE: Region A. Mohegan Sun Massachusetts

Dear Massachusetts Gaming Commission:

We write in support of the Mohegan Sun Massachusetts at Suffolk Downs resort casino application. The Mohegan Sun Massachusetts plan is comprehensive, well-thought and through.

Mohegan Sun Massachusetts is a \$1.3 billion destination resort proposed for Revere. Mohegan Sun Massachusetts will be a world-class destination resort casino that evokes the rich and deep history of Revere and Greater Boston. Central to this theme will be the waterfront and Revere's long history as a coastal community and hub of tourism, as well as the history and excitement of the adjacent Suffolk Downs racetrack.

There are several key points in support of the Mohegan Sun project:

Create Jobs

This project will produce 2,500 construction jobs. And because Mohegan Sun has signed into a Project Labor Agreement we know this will be on time and on budget. Additional infrastructure and transportation improvements in the area will provide hundreds of additional jobs. Four thousand new, permanent jobs will be created when the development is finally open for business. Mohegan Sun has entered into labor harmony agreements and these will be good jobs, with good salaries, benefits and opportunities for significant career development.

Spur local business

This project will be good for local businesses because Mohegan Sun has comprehensive plans to contract with area vendors and local suppliers to help build their businesses.

Preserve Thoroughbred Racing

Should Mohegan Sun Massachusetts earn the Category 1 license for its region, the owners of Suffolk Downs have committed to using revenue from Mohegan Sun Massachusetts' ground lease to preserve and enhance racing at the historic facility.

Diversity for construction personnel

Diversity in hiring is a key goal of the Expanded Gaming Act and a lynchpin of Mohegan Sun's corporate philosophy. Mohegan Sun Massachusetts has set goals to hire 25% minority and 10% women in its Host Community Agreement, far exceeding the minimum

requirements. By contrast, the Wynn proposal sets his goals at the bare minimum provided by the statute.

Continued Reinvestment in the Facility

Mohegan Sun is committed to continued reinvestment in the property and enhancing the facility. By contrast, the Wynn proposal requests removing the requirement that gaming facilities invest 3.5% of gross gaming revenue in improvements to the facility, taking away the Commission's discretion to approve multi-year plans that meet the 3.5% annual expectation. The Boston area deserves a higher-priority status and a commitment to reinvestment.

Good for the environment

Because the development will preserve thoroughbred racing this means preservation of open space. The proposed project also includes numerous environmentally friendly initiatives to ensure long-term sustainability.

Improved transportation and infrastructure

First and foremost, clearly the Mohegan Sun project has the best accessibility for patrons and employees – minutes from Logan airport, public transportation and easily accessible. Once this project is completed, it will improve the transportation infrastructure that exists right now.

Construction schedule

The Mohegan Sun Massachusetts construction schedule is shorter than that of the other Region A developer and ensures that jobs are created in a timelier manner and that the Commonwealth and its cities and towns reap the revenues of this project sooner.

Mohegan Sun is the best choice for Region A. We urge your support for this application.

Sincerely,



Mark Fortune

President

Boston Metropolitan District Building Trades Council



LOCAL UNION 550 U.A.
SPRINKLER FITTERS and APPRENTICES OF BOSTON
AND VICINITY

46 ROCKLAND STREET • BOSTON, MASSACHUSETTS 02132
TELEPHONE 617-323-0474
FAX 617-323-1373



MARK FORTUNE
BUSINESS AGENT

PETER GIBBONS
BUSINESS MANAGER
SECRETARY-TREASURER

MATTHEW JONES
ORGANIZER

April 10, 2014

Massachusetts Gaming Commission
84 State Street, 10th Floor
Boston, MA 02109



RE: Region A. Mohegan Sun Massachusetts

Dear Massachusetts Gaming Commission:

We write in support of the Mohegan Sun Massachusetts at Suffolk Downs resort casino application. The Mohegan Sun Massachusetts plan is comprehensive, well-thought and through.

Mohegan Sun Massachusetts is a \$1.3 billion destination resort proposed for Revere. Mohegan Sun Massachusetts will be a world-class destination resort casino that evokes the rich and deep history of Revere and Greater Boston. Central to this theme will be the waterfront and Revere's long history as a coastal community and hub of tourism, as well as the history and excitement of the adjacent Suffolk Downs racetrack.

There are several key points in support of the Mohegan Sun project:

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Spur local business

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Should Mohegan Sun Massachusetts earn the Category 1 license for its region, the owners of Suffolk Downs have committed to using revenue from Mohegan Sun Massachusetts' ground lease to preserve and enhance racing at the historic facility.

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Mohegan Sun is committed to continued reinvestment in the property and enhancing the facility. By contrast, the Wynn proposal requests removing the requirement that gaming facilities invest 3.5% of gross gaming revenue in improvements to the facility, taking away the Commission's discretion to approve multi-year plans that meet the 3.5% annual expectation. The Boston area deserves a higher-priority status and a commitment to reinvestment.

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Construction schedule

The Mohegan Sun Massachusetts construction schedule is shorter than that of the other Region A developer and ensures that jobs are created in a timelier manner and that the Commonwealth and its cities and towns reap the revenues of this project sooner.

Mohegan Sun is the best choice for Region A. We urge your support for this application.

Sincerely,



Peter Gibbons
Business Manager
Secretary-Treasurer

Bresilla, Colette (MGC)

From: MGC Website <website@massgaming.com>
Sent: Thursday, April 10, 2014 1:12 PM
To: MGCcomments (MGC)
Subject: Contact the Commissioner Form Submission

Name

getachew ayano

Email

gettyayano52@gmail.com

Phone

(617)437-9774

Subject

Mohegan in Revere

Questions or Comments

Wynn can not compete against Mohegan in every aspect of advantage for Revere and surrounding communities. Mohegan is a class act.
Thank you
Getty

Bresilla, Colette (MGC)

From: MGC Website <website@massgaming.com>
Sent: Thursday, April 10, 2014 11:30 PM
To: MGCcomments (MGC)
Subject: Contact the Commissioner Form Submission

Name

Paul Christoforo

Email

wildowaldo@aol.com

Phone

(617)365-3122

Subject

Casino

Questions or Comments

Let's get the show on the road. Everyone knows what's going on. Suffolk Downs is the place to build the casino. Everett will be a nightmare. Wellington Circle forget about it. Broadway to Mike's roast beef, that area continues to be a mess and has been for a long time. Get real not going to happen.

Suffolk on the other hand is the best possible alternative. We have the blue line already in place of which we run 24/7. The MBTA Will reap benefits as well. Can't forget Logan Airport, the water shuttle, and the cab companies. Bell Circle is the key. I can see something futuristic, we must take care of incoming and outbound traffic, especially during rush hour. The land where Shaws was Will be put to good use, along with the Wonderland Dog track and the old Stop & Shop. Not only will there be plenty of parking we will have private shuttle services running 24/7. I would like to keep the race track, the casino would allow for better horses and bigger purses. We could build a state of the art shopping mall, the ideas are limitless. Lets not forget Revere Beach I can see sky risers, and condominiums going up. The surrounding communities Chelsea, Lynn, Revere Winthrop, the restaurants, can you see what's at stake here. Look at the jobs dealer's, security, hotel workers. Everyt! hing is already there the police and fire stations. There are more positives than negatives. The positives outweigh the negatives. Boston messed up but they will fall right in line. Lets light this thing it's time.

Paul Christoforo

Leslie Enroth
PO Box 159
North Sutton, NH 03260

Massachusetts Gaming Commission
84 State Street 10th Floor
Boston, MA 02109

Dear Sirs:

The Mohegan Sun plan for a Revere Casino is a good one. The existing traffic problems at the Suffolk Downs site are essentially a problem of signage. The Mohegan Sun proposal will pay for highway improvements which would benefit the whole area and make travel from farther north and west easier as well.

Mohegan Sun has been transparent since the beginning of this process. They have an excellent track record in Connecticut. Indeed, one of their casinos has an Indian museum which hosts school children from as far as Boston. The title to the land is clear. Revere support is settled.

The Wynn proposal for Everett, on the other hand, continues to change. Taking the Fifth Amendment, bragging about owning a close by strip club, tars the whole gaming industry. Wynn's most recent plan for acquisition of the site is but a shell game. They seem to be making it up as they go along. How can the gaming commission have any confidence that the plan won't change again or, even worse, will be adhered to?

What was, just a few weeks ago, a matter of comparing two proposals has become much more complicated. As an owner of a racing stable I have always strongly supported the Suffolk Downs site. In a way, the cloud which now hangs over the Wynn proposal does make your decision easier. Thank you for taking this all on.

Very truly yours,



Leslie Enroth

Bresilla, Colette (MGC)

From: MGC Website <website@massgaming.com>
Sent: Tuesday, April 08, 2014 12:32 AM
To: MGCcomments (MGC)
Subject: Contact the Commissioner Form Submission

Name

Joseph Todesca

Email

joetodesca@yahoo.com

Phone

(617)877-2718

Subject

Testimony

Questions or Comments

Dear Chairman Crosby and commissioners, my name is Joe Todesca and I was scheduled to testify on behalf of Suffolk Downs on March 25th, however I was called into work shortly before my name was called. I want to take a moment and write what I was going to say that day.

I am a lifelong East Boston resident and neighbor of Suffolk Downs. For 41 years I have lived within a mile of the racetrack and have witnessed first hand what a great neighbor Suffolk Downs has been and wanted to share a couple of examples with you, as well as describe how a casino at Suffolk Downs can benefit someone like me.

Back in 1955 my father opened a business about 200 feet from the entrance of the track, right next to the Suffolk Downs train station, a business which my brother still owns today. In almost 60 years of operation thousands upon thousands of people have walked by their place of business going to and from the racetrack and never once has there ever been a problem. No fights, no assaults, no thefts, no disturbances of the peace. Suffolk Downs has always made sure that their property and the property of their neighbors was safe and peaceful.

Suffolk Downs has always given back to the community and an example of that close to me, is not long ago, the Bradley school, which is on my street was in need of financial help due to their schoolyard being vandalized. Who was there to contribute?

Suffolk Downs was. This is just one of many ways Suffolk Downs has given back.

I could never imagine looking out my back window and seeing a mall or Massport bus terminals. Suffolk Downs is part of this community, they are our neighbor, they are tradition, they are OUR Fenway Park.

As to how a casino could benefit someone like me. I am a husband and a father of two young children, 3yrs old and 10 months old. I have two jobs and am lucky to have two jobs because it allows my wife to stay home and raise our two sons. However, that comes at a price, I work late nights and I work weekends and I sacrifice time spent with my family and our friends. There are times my wife and I discuss how nice it would be if we could each work just one job, then maybe we would be able to spend more time with each other, but we would not be able to afford the day care and not many companies offer it through work.

Mohegan Sun offers on site and off site daycare for its employees. They also work with local colleges to provide on site daycare for new employees during training. This is a benefit that would enable families like mine spend more time together.

I know you have a difficult decision ahead of you, but at the end of the day I hope that you decide that Suffolk Downs and Mohegan Sun IS the best choice for the Region A license.

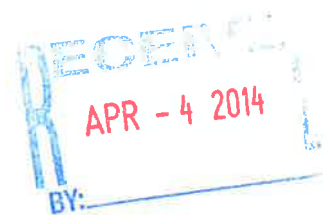
Thank you,
Joseph Todesca



1020 Commonwealth Avenue
Boston, MA 02215

t 617 734 1100
f 617 232 9599

www.centurytype.com email production@centurytype.com



March 24, 2014

Respected Members of the
Massachusetts Gaming Commission
84 State Street.
10th Floor
Boston, MA 02109

Dear Members of the Commission:

My name is Roberta Shea and I am writing to express my support for the Mohegan Sun Project in Revere. I believe this project offers many opportunities to expand work with minority-owned and small businesses like mine based on their past and continuing outreach efforts to help and support the growth of small and disadvantaged businesses.

Forty-three years ago, I began Century Typography, Inc., aka Century Type, as a small typesetting business from my home. Our small company located on Commonwealth Avenue in Boston has weathered many technological, economic and business cultural changes over the years. Companies like Mohegan Sun who trust in, and support the work ethic of small businesses have contributed to my company's success and longevity.

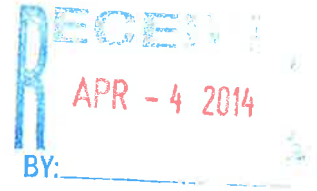
I believe that many minority owned, and small businesses, will benefit by having the opportunity to work with Mohegan Sun Revere based on their past vendor policies and ethics in the state of CT.

I urge you to consider Mohegan Sun's project as one of the best projects in the area for economic growth through their work with small and disadvantaged businesses.

Please include my business, Century Type, in your list of supporters for Mohegan Sun Revere.

Sincerely,

Roberta Shea, President



Leslie Enroth
PO Box 159
North Sutton, NH 03260
April 2, 2014

Massachusetts Gaming Commission
84 State Street 10th Floor
Boston, MA 02109

Dear Sirs:

I'm writing to urge you to approve the Mohegan Sun proposal for a resort casino in Revere. The location is perfect.

As an owner of a racing stable I am very interested in the Suffolk Downs part of the proposal. It adds enormously to the proposal's value. Suffolk Downs, an historic race track, employs at least 800 people, many of them unseen. It offers an enjoyable experience for visitors already.

I hope, as you make your decision, you will consider the many small businesses Suffolk Downs makes possible. Food vendors, veterinarian practices, horse breeding and training farms in the area, and of course owners of racing stables such as myself, for example. These small businesses, in turn, patronize other local businesses. The benefit of Suffolk Downs to the area is incalculable.

In closing, I would like to thank you for taking on this difficult task.

Very truly yours,

A handwritten signature in cursive script that reads "Leslie Enroth".

Leslie Enroth



International Alliance of Theatrical Stage Employees
Moving Picture Technicians, Artists and Allied Crafts
of the United States, its Territories, and Canada
Local #11

PATRICK KEIGH
RECORDING SECRETARY TREASURER

CHRISTOPHER P. WELLING
PRESIDENT

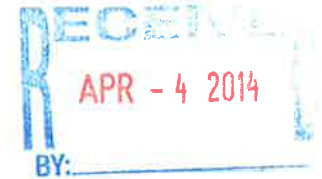
RAYMOND McLAUGHLIN JR
VICE-PRESIDENT

COLLEEN A. GLYNN
BUSINESS MANAGER

EXECUTIVE BOARD
ROBERT JONES JR.
MICHAEL POTTIE
TIMOTHY SNEA
JAMES NICEVOY III

Affiliated with AFL-CIO
Boston Central Labor Union

Massachusetts Gaming Commission
84 State Street, 10th Floor
Boston, MA 02109



RE: Region A. Mohegan Sun Massachusetts

Dear Massachusetts Gaming Commission:

My name is Christopher Welling. I serve as President of International Alliance of Theatrical Stage Employees Local 11. I write in support of the Mohegan Sun Massachusetts at Suffolk Downs resort casino application.

I represent hundreds of backstage workers who service the theater, concert and convention industries. You can find our workers at the Citi Center, Boston Opera House, Boston Garden, The BCEC and Hynes Auditorium, Fenway Park and Gillette Stadium as well as Suffolk Downs.

It is said that you can judge a person by the company they keep. This can certainly be said of the folks at Suffolk Downs. For more than half a century IATSE Local 11 and the IBEW have provided camera operators who record the race coverage at Suffolk Downs.

Now, the partnering of our friends at Suffolk Downs with Mohegan Sun brings together two neighborhood entities that will support and improve all of our combined futures. I applaud the proactive approach that Mohegan Sun has taken with regard to the labor harmony agreement already in place. It rewards loyal long time Suffolk Downs workers by assuring a future seat at the table for even small union locals that represent them.

I recognize the Mohegan Tribe, as an old neighbor and friend of the people of Boston, members of the tribe I recently learned, fought beside our forbearers at Bunker Hill.

152 Old Colony Ave. Box 25
South Boston, MA 02127

Tel.: (617) 269-5595 • Fax: (617) 269-6252

Email: mail@iatse11.org Business Manager: busmgr@iatse11.org





International Alliance of Theatrical Stage Employees
Moving Picture Technicians, Artists and Allied Crafts
of the United States, its Territories, and Canada
Local #11

PATRICK KEDGH
RECORDING SECRETARY TREASURER

CHRISTOPHER P. WELLING
PRESIDENT

RAYMOND MCLAUGHLIN JR
VICE-PRESIDENT

COLLEEN A. GLYNN
BUSINESS MANAGER

EXECUTIVE BOARD
ROBERT JONES JR.
MICHAEL POTTIE
TIMOTHY SHEA
JAMES MCEVOY III

Affiliated with AFL-CIO
Boston Central Labor Union

Mohegan Sun's choice to partner with another old and loyal friend of IATSE Local 11, Josiah Spaulding, a person we have worked with for more than twenty five years at the Citi Center's Wang Theater, Shubert Theater and Colonial Theater, further underscores Mohegan Sun's commitment to neighborhood responsibility. Joe Spaulding in his relationship with Local 11 has demonstrated a resolve to pay fair wages and good benefits to his employees even in difficult economic times.

I urge the commission to select people we know and trust to provide good jobs, preserve our cultural heritage and improve the surrounding neighborhood. I would hate to see our current beautiful theaters and local purveyors of the arts overwhelmed and put out of business by a corporation controlled by foreign investors. It would be burdensome if only low wage paying jobs were created. It would be unfair if the long time workers who provided thoroughbred horse racing entertainment for generations were now left to disappear.

Anyone who thinks thoroughbred horse racing is irrelevant today, should talk to the folks who run the Kentucky Derby, the Belmont Stakes or the Preakness.

I wholeheartedly endorse the selection of people with a proven track record, Suffolk Downs and Mohegan Sun.

Sincerely,

Christopher Welling

President IATSE Local 11

152 Old Colony Ave. Box 25
South Boston, MA 02127

Tel.: (617) 269-5595 • Fax: (617) 269-6252

Email: mail@iatse11.org Business Manager: busmgr@iatse11.org





CITY OF MELROSE

OFFICE OF THE MAYOR

ROBERT J. DOLAN
Mayor

City Hall, 562 Main Street
Melrose, Massachusetts 02176
Telephone - (781) 979-4440
Fax - (781) 662-2182



April 3, 2014

Massachusetts Gaming Commission
84 State Street, 10th Floor
Boston, MA 02109

Dear Massachusetts Gaming Commission:

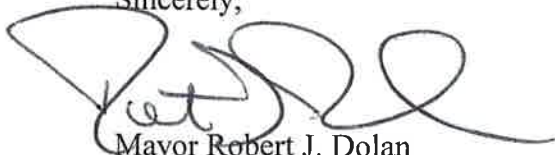
I am writing to express my support for the proposed casino to be located in the City of Revere at the current Suffolk Downs site. Mohegan Sun Massachusetts has committed to working with Revere, Melrose, and other local municipalities on bringing opportunities and economic development to our communities.

Specifically, we are committed to working together on regional road and infrastructure improvements to provide funding for the advancement of key regional intersections. Mohegan Sun has committed to contributing \$45 million for transportation improvement, including better access to the MBTA and improvements to current traffic conditions throughout the North Shore region. The City of Melrose will benefit greatly from these improvements.

Job growth is essential in Melrose, and Mohegan Sun will create 2,500 construction jobs and 4,000 permanent jobs with opportunities for career growth and advancement. Our community agreement guarantees the hiring of our city's residents and the surrounding communities, which will boost overall development of our city. Partnering with Mohegan Sun, our local businesses will be promoted to guests of Mohegan Sun, which will bring more tourism and business to our community.

I fully support Mohegan Sun's proposal and look forward to working with you on making our communities grow.

Sincerely,



Mayor Robert J. Dolan
Melrose

Bresilla, Colette (MGC)

From: Alejandro Magno <kingmagno20@gmail.com>
Sent: Thursday, April 03, 2014 1:15 AM
To: MGCcomments (MGC)
Subject: REVERE

Wednesday, April 2nd, 2014

MGC

84 State Street.

10th Floor Boston, MA 02109

Respected Members of the Commission:

My name is Diego Pizarro, also known as Alejandro Magno, President of the Colombian Festival and active member of the communities of Chelsea, East Boston and Revere. I was given the opportunity to reach out to you to express my full support to the Mohegan Sun Project at Suffolk Downs. It is, without a doubt an extraordinary opportunity of growth and progress for the great city of Revere and its surroundings.

I grew up in East Boston, lived in Chelsea and currently own a house in Revere where I live with my wife and newborn baby; I am glad to know that these three cities will be impacted positively by this amazing project. During my early years of community social work, I learned how job opportunities can make a difference in the neighborhoods, the casino project will have plenty of those chances of employment for our local families.

I have done extensive work in the streets with gang members, drug addicts, prostitutes and disengaged youth. I worked closely with the Police Department, District courts, Probation, DA's Office and Elected Officials trying to make our neighborhoods safer and worth living. I truly believe that the Mohegan Sun project will boost the Public Safety levels due to the nature of its operation.

My event, the Colombian Fest (Festilatino) brought nearly 10,000 people to the Suffolk Down last year, that number should speak for itself; the casino would benefit our cultural celebrations to embrace the diversity of our city. With the Mohegan Sun's big project, we could re-assure the success of future celebrations.

I can go on with a huge list of benefits that the Mohegan Sun state of the art casino would bring to our community and to our neighborhood, but I'm sure you are all very aware of how our city of Revere would improve along with the lives of those who live in it, including myself and my family.

I'm writing to you all respected members of the commission as I think of my family and their future in a city that can be full of countless opportunities if you kindly support our location for this amazing project. In the meanwhile, I will continue to do support my community as I have been doing for nearly 10 years, now from the perspective of the law enforcement as I'm working towards becoming a Revere Police Officer.

Best Regards,

Diego Pizarro

Bresilla, Colette (MGC)

From: Patrick Chatfield <patrickchatfield@msn.com>
Sent: Wednesday, April 02, 2014 9:36 PM
To: MGCcomments (MGC)
Cc: chip@friendsofsuffolkdowns.com; info@friendsofsuffolkdowns.com
Subject: Applicant Suitability

Hello,

I am writing to comment on the applicant suitability of the proposed casino in Revere at the Suffolk Downs site. As I'm sure you have already been made aware of the horse racing jobs that are in the balance of the casino initiative and Suffolk Downs' commitment to preserve horse racing at the racetrack, I won't reiterate the number of jobs that will be preserved or the impact to the racing industry here in Massachusetts, aspects that are unique to the Revere casino proposal. Instead I would like to mention my own personal experiences at Suffolk Downs. As a lifelong racing fan, I was raised going to racetrack with my family and gaining an appreciation of the amazing animals that race there. Having Suffolk Downs here has allowed me to pass on that appreciation to my own family. Being able to take my sons to the track, to see these amazing horses up close, to be greeted by the jockeys and racetrack workers, is an experience that will be sadly lost if Suffolk Downs is unable to continue racing. While I'm sure the Everett proposal will create some jobs and bring in gaming revenue, just as the Revere casino will, this preservation of both the existing racing jobs, and the experience of live horse racing in Massachusetts is something that only the Revere casino can provide. I've attached a few pictures of my sons at the racetrack, enjoying the playground and the experience of live racing, and creating memories that I cherish. I ask that you please consider the preservation of live horse racing here in Massachusetts when awarding the casino license.

Thank you,

Patrick Chatfield
Boston, MA
patrickchatfield@msn.com





Bresilla, Colette (MGC)

From: Ash <ashb1422@aol.com>
Sent: Tuesday, April 01, 2014 9:15 AM
To: MGCcomments (MGC)
Subject: Mohegan Sun at Suffolk Downs in Revere

Dear Chairman Crosby and Members of the Commission,

I write to you in full support of the project put forth by Mohegan Sun and Suffolk Downs. As a former Revere, now Lynn resident with family still abutting the proposed development site, I believe this project will bring much needed economic development to the entire North Shore region. By infusing millions of dollars into capital projects, the proposed development will help spur much needed improvements to an antiquated transportation system and bring life to area with unlimited potential for an economic resurgence. Although I no longer reside in Revere, I have many obligations both personally and professionally in the area. As I previously stated, I believe economic realities of this project not only benefit Revere, but the entire North Shore as well. Countless jobs at Suffolk Downs will be retained and thousands of jobs at Mohegan Sun will be created. As a matter of personal benefit, I greatly look forward to the improvements that are to be made to North Shore Road, Route 1A and countless others streets and roadways.

Thank you for your attention to this matter and should you have any questions, please do not hesitate to contact me.

Best regards,

Ashley Bostrom, Esq.

M.O.M.'s Motorcycles of Manchester Inc.

98 Willow Street, Manchester, NH 03103
(603) 627-3957 • FAX (603) 627-3917 • www.momsnh.com

March 28, 2014

Massachusetts Gaming Commission
84 State Street, 10th Floor
Boston, MA 02109

Dear Members of the MA Gaming Commission,

My name is Joel Wheeler, I am the Owner/President of successful motorcycle dealerships, MOM's, Motorcycles of Manchester, Inc. I operate businesses in multiple locations throughout Massachusetts and most recently embarked on our newest dealership in Revere, MOM's Boston. I know personally the challenges and anticipation of growing your business to a new location. Significant planning and consideration goes into crafting the right actions to ensure that this development is a success. We ask questions like, "Is my business the right fit for the location/community; will I attract new customers; will the market support this expansion; will the cost outweigh the benefits," and so many other very real and very crucial questions.

Although new to Revere, I have seen the positive impact that Mohegan Sun is already having in a community that they are not yet a member. I've read the Host Community agreement; have talked to local business owners and residents. A common theme is road improvements, Jobs and the financial support for the first responders.

I have also talked with representatives from Mohegan Sun about the Mohegan Sun Points Partnership Program and have chosen to partner for a number of reasons, including the marketing opportunities for our business through this program to their existing million plus database and the target demographic / employees that will increase awareness for my new location in Revere as well as the potential financial impact that accepting points at our dealership would have. Additionally, I have talked to colleagues who have a business relationship with Mohegan Sun in CT and I am impressed with the information I received, about their model for conducting their business and the success our CT counterparts have realized through the business relationship. I look forward to the opportunity of working with Mohegan Sun Massachusetts in a similar capacity.

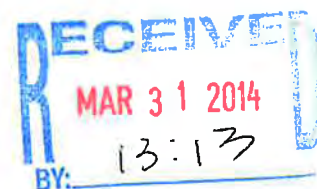
With a name we all know and love, high stands for conducting business, genuine interest in the region, and commitments made to their Host Community, it is apparent that Mohegan Sun is a fit for this location, the City of Revere. I encourage you to award the Region Resort Casino license to Mohegan Sun.

Thank you in advance for your time and consideration.

Warm Regards,



Joel Wheeler
Owner/President
Motorcycles of Manchester, Inc.



Schmidt PRINTING

237 Chandler Street, Worcester, MA 01609
P: (508) 752-7600 F: (508) 752-7601

March 28, 2014

Respected Members of the MGC
84 State Street.
10th Floor Boston, MA 02109

Dear Members of the Commission:

Thank you for allowing me to address the Commission Tue night the 25th

I am writing to add to my expression of support to the Mohegan Sun Project in Revere. I believe is the best project to work with minority and small business owners based on the outreach they have done.

Kettle Cuisine, 270 Second St. Chelsea MA started doing business with Mohegan Sun at Pocono Downs 8/2010. That relationship expanded in 8/2012 to Mohegan Sun CT. Mohegan Sun has been very influential in providing local employment.

Many small and minority business will have the opportunities to work with them based on the ethics they already practice working with Kettle Cuisine.

I hope you consider Mohegan Sun's project as one of the best projects in the area for economic growth through working with minority business owners like me.

Sincerely,

Ariel E. Schmidt

Building and Construction Trades Council of the Metropolitan District

**Affiliated to the Building and Construction Trades Department
AFL-CIO**

Brian H. Doherty
Sec. Treas./Gen. Agent

Mark C. Fortune
President

William D. McLaughlin
Vice President

March 27, 2014

Massachusetts Gaming Commission
84 State Street, 10th floor
Boston, MA 02109



Re: Region A License

Dear Commission Members:

The Building and Construction Trades Council of the Metropolitan District represents thousands of skilled tradeswomen and tradesmen. Our tradeswomen and tradesmen have been working to build Greater Boston into the world-class region that it is, from our state of the art downtown office space, convention center, transportation infrastructure, hospitals, schools and biotech areas.

As you consider the Region A resort casino license we note the following:

- Project Labor Agreement - Mohegan Sun Massachusetts has a Project Labor Agreement in place with our Building Trades Council. This important document protects local workers, their families and our communities while ensuring an efficient and timely project for all stakeholders.
- Diversity of construction personnel - Diversity in hiring is a key goal of the Gaming Act and the Building and Construction Trades unions, and a lynchpin of Mohegan Sun's philosophy. Mohegan Sun Massachusetts and the Building Trades Council have set goals to hire minority and women far exceeding the minimum requirements.
- Continued reinvestment in the facility - Mohegan Sun is committed to continued reinvestment in the property and enhancing the facility. It wants continued reinvestment in the property. This reinvestment means the creation of additional jobs and a world-class attraction and destination.
- Construction schedule - Mohegan Sun Massachusetts' construction schedule ensures jobs are created in a timely manner, which are much needed for our members, their families and our communities.

Thank you for your consideration.

Sincerely,



Brian Doherty
Secretary Treasurer - General Agent

North of Boston

Convention & Visitors Bureau

A Story in Every Mile...

www.northofboston.org
www.escapesnorth.com

P.O. Box 5193, I-95 Southbound, Exit 60

Salisbury, MA 01952

Tel. 978-465-6555

Fax 978-465-6999

March 25, 2014

Massachusetts Gaming Commission
84 State Street, 10th Floor
Boston, MA 02109



Dear Commission Members:

On behalf of the North of Boston Convention & Visitors Bureau, I am writing to offer our strong support for the application being made by Mohegan Sun for an expanded gaming license to develop a \$1.3 billion resort casino in Revere, Massachusetts.

The North of Boston Convention & Visitors Bureau is one of 16 state-designated Massachusetts Regional Tourism Councils. We proudly promote the thirty-four cities and towns of Essex County as a tourism destination for leisure, group, meetings and conventions. Our investing member businesses include hotels, inns, bed & breakfasts, restaurants, museums, attractions, music venues, theatres, galleries, farms, breweries, wineries, and more. Our organization also promotes the natural and historic resources throughout Essex County, such as beaches, lighthouses, historic homes, monuments, trails, and parks.

The North of Boston CVB Board of Directors feel that Mohegan Sun has already demonstrated a deep commitment to the region through their consistent outreach as well as participation in local programs and events by proactively involving the local community in a constructive dialogue; fully understanding the importance of sharing this opportunity with the region. Moreover, the North of Boston CVB Board feels that Mohegan Sun would bring a renewed revitalization to the area, making a positive impact on the economic development of not only Revere, but also to the surrounding cities and towns, the Essex County region and the Commonwealth as a whole.

The North of Boston CVB supports the following Mohegan Sun commitments:

- Cross-marketing of tourist attractions and cultural institutions in area communities through the Mohegan Sun Points Partnership Program.
- Spending \$50million annually on goods and services from businesses located within a 15-mile radius of Revere.
- Creation of 4,000 jobs with a commitment to hiring 75% of its workforce from the same 15-mile radius, which also includes job training programs, utilizing area colleges such as North Shore Community College and Bunker Hill Community College.
- Local impact payments to Essex County cities Lynn and Salem as well as the other 5 communities of Cambridge, Chelsea, Malden, Medford, and Melrose.
- Funding for the study and design of regional traffic solutions.

Please consider the merits of this application, and thank you for your time.

Sincerely,

Ann Marie Casey
Executive Director

Massachusetts
massvacation.com

The City of Revere Massachusetts

MASSACHUSETTS GAMING
COMMISSION

2014 APR -2 AM 11:45



City Council

53 DEHON STREET
REVERE, MA 02151
(781) 289-7031 Residence
(781) 286-8160 Office
(781) 284-4097 Fax

Ira Novoselsky
City Councillor

March 26, 2014

Massachusetts Gaming Commission
84 State Street 10th Floor
Boston, MA 02109

Dear Commissioners:

First, I want to apologize for not being able to speak before you on Tuesday, March 25, 2014. Personal reasons did not allow me attend.

I am the Ward 2 City Councillor, and immediate past president of the Revere City Council, of which area directly abuts the proposed Mohegan Sun Massachusetts Resort Casino. I have been involved with this project since day one. I have supported a gaming facility on the Suffolk Downs property since my election in 2002. I am proud that Suffolk Downs has partnered with Mohegan Sun. It will become a world-class destination resort that will attract visitors from around the world and generate new economic opportunity, jobs and small business development for Revere and the region. Mohegan Sun will do everything right to continue into the 21st century to include: the hotels, the shops, the gaming, the dining and the entertainment. They will be environmentally friendly in ALL aspects of their operations. The transportation aspects are perfect with Logan airport close by and the MBTA Blue Line at its door step.

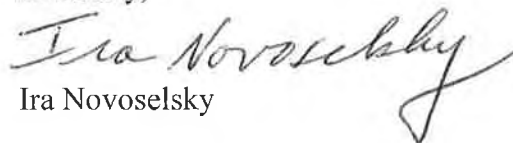
This is an unprecedented opportunity for our City. The major impacts will be the creation thousands of quality jobs in construction and permanent jobs, tens of millions of dollars in new revenue, funds for community projects, schools, and road and infrastructure improvements, support for local businesses and guaranteed impact payments. Many of these new payments will allow the City of Revere to assist our residents and taxpayers an opportunity for reduced property tax relief and water and sewer stabilization. It will allow the City to take care of many needed projects to help our residents have a better quality of life. It will allow Suffolk Downs to promote and maintain thoroughbred racing as it has for the past 78 years and maintain the current 800 jobs existing at Suffolk Downs. We don't want to only gain jobs, we also want to maintain them. Suffolk Downs has been a good neighbor for many years and we expect Mohegan Sun to be a good neighbor for many years to come with your assistance.

I consider the Mohegan Sun proposal far superior of any proposal before you. Together with Suffolk Downs, our hometown team, we hope to be excited to deliver the Mass. gaming industry's signature project.

Please take all this information into consideration to allow Mohegan Sun to be the choice for the Casino gaming license in Region 1.

Thank you for your consideration in this matter.

Sincerely,


Ira Novoselsky



Seagull Consulting
19 Seymour Street
Winthrop, MA 02152
(617) 846-1105
seagullconsult@msn.com

March 25, 2014

To: Massachusetts Gaming Commission
Subject: Mohegan Sun/Revere Resort Casino Proposal

Dear Members of the Massachusetts Gaming Commission,

Thank you for the opportunity to present these comments pertaining to the Mohegan Sun/Revere resort casino proposal. I have been a Winthrop resident for nearly all of my life, except for a twelve year period when I resided in the beautiful Orient Heights neighborhood of East Boston overlooking the Suffolk Downs racetrack, East Boston's largest open green space, enjoying its sights, sounds and bucolic atmosphere.

I have accumulated over half a century of driving experience on the roads, streets and highways in the vicinity and region of the proposed Mohegan Sun/Revere resort casino site during which I have developed a detailed knowledge base of every conceivable traffic movement in the area. I have also served as Transportation Commissioner for the City of Boston, Superintendent of Tunnels for Masspike and fourteen years as a Massport board member. This public sector transportation policy background, and personal driving experience, have convinced me that the Mohegan Sun/Revere resort casino plan is not only fully compatible with the region's and local area's roadway networks but also with the transportation facilities associated with Logan Airport and the three cross harbor tunnels.

I submit these comments both as a Winthrop resident and as a transportation consultant to Mohegan Sun/Revere.

The Mohegan Sun comprehensive transportation plan is in harmony with MassDOT and Revere's plans and would be entirely privately funded.

Mohegan Sun will contribute \$45 million dollars for transportation improvements, including enhanced access to the MBTA and improvements to current traffic conditions.

Mohegan Sun's plan is designed to capitalize on its unique access to a major public transportation resource, the MBTA Blue Line, and to mitigate traffic at a dozen different surrounding locations, including resort traffic and pre-existing longstanding traffic problems such as the ramps at Route 1 and Route 16 which provide Logan Airport access from the north. If Mohegan Sun/Revere is awarded a casino license its plan will become the largest transit oriented development (TOD) in Massachusetts.

Mohegan Sun has already committed to providing airport shuttle buses to transport patrons directly from Logan Airport to the resort in approximately six minutes.

Mohegan Sun has committed to working with Revere and other local municipalities on regional road and infrastructure improvements to provide funding for optimizing key regional intersections.

Mohegan Sun has designed a proposal to improve the pedestrian conditions and upgrade the signal operations at the Bennington Street/Saratoga Street intersection that would improve the safety and traffic flow for Revere, East Boston and Winthrop residents.

Mohegan Sun has developed a proposal, in response to a request by city officials and residents, that would realign Route 1A southbound. The realignment would significantly improve the existing condition by creating a new exit from Route 1A southbound to the Curtis Street area to replace the current wide pavement area.

Mohegan Sun's improvements to Route 1/Route 16 are intended to add new critical traffic movements in order to create an important regional highway access point. Among the many updates proposed, the existing ramp configuration to and from Route 1 southbound would become a four lane off ramp connected to Route 16, east and west, with a median break and a new traffic signal. The new ramp will provide an opportunity to substantially reduce left lane and left/U-turn congestion at the Route 16/Webster Street intersection.

Thank you.

John Vitagliano

Massachusetts Gaming Commission
84 State Street, 10th Floor
Boston, MA 02109



Dear Commissioners,

Thank you for taking the time to read this letter. As commissioners, you have two proposals asking for the sole license of the resort casino in Eastern Massachusetts. However, only one proposal has the qualifications and the makings of a beneficial project to the a community, the region and the commonwealth.

I am writing this letter expressing my on-going support to Mohegan Sun Massachusetts. As a small business owner, activist in the community and family man in East Boston I am hoping and praying Mohegan Sun earns this license for a casino at Suffolk Downs.

Mohegan Sun is in competition with a very successful developer for this license. Wynn has several successful casinos around the world and his facilities are beautiful. With that said, Massachusetts is not the place for a Wynn project. The framework for his properties are all about him. He owns the restaurants, he owns the hotel, he owns just about everything in his facilities and as that is successful for him, there are too many people, places and things in this area that he would not include as Mohegan would and should.

The Mohegan Sun proposal is open and embracing to everything and everyone around it. They want to partner with people, businesses, places, organizations, attractions and anything else. Mohegan Sun wants to be involved and engaged in the community. From building the "greenest" casino in the world or their commitment to try to hire 75% of the employees within a 15 mile radius, the Mohegan Sun group is committed to enhancing and benefiting this area, this region and this state. Wynn's commitment and inclusion should not even be compared. The host community agreement set by Mohegan Sun and the City of Revere is a far more lucrative and substantial agreement than the one set by Wynn and Everett. I hope and pray Mohegan Sun is successful in earning this license. Please chose Mohegan Sun because they are the best choice for a Casino in Eastern Massachusetts.

Wishing for the best,
Joseph L. Ruggiero

Ruggiero Family Memorial Home

971 Saratoga St. E Boston 02128

3/24/14

To whom it may concern,
My Family and I support
the Casino in Revere.

Thank you
Carol A. Russo

The Russo Family
54 Amelia Place
Revere, Ma 02151





Boston Logan International Airport

March 24, 2014

Stephen Crosby, Chairman
Massachusetts Gaming Commission
84 State Street
Boston, MA 02116



Dear Chairman Crosby,

I am writing as a business owner in the city of Revere to show my full support of the proposed casino at Suffolk Downs. I have been a business owner in Revere Massachusetts since September 2000. I see the excitement and benefits the casino will bring to our city which is why I am in full support of the decision to make Revere the new home of the Mohegan Sun Resort and Casino.

Suffolk Downs has been a staple in our community since July 1935 and this proposed casino will bring life back to this historic racetrack. The proposal that Mohegan Sun has presented to Revere will not only benefit Revere but will also benefit the surrounding areas businesses.

Mohegan Sun's plan to build on the historic 42 acres at Suffolk down currently occupied by horse stables is the ideal location for a casino in this area. The tribe promises to deliver 2,500 construction jobs and 4,000 permanent jobs.

The infrastructure improvements that Mohegan Sun promises along with the promise to pay out as much as \$33 million will give our city many opportunities including revitalizing Revere Beach, Americas First public beach and Broadway, give the city additional emergency responders and police detail and much needed road improvements. In addition, the casino would make annual payments of \$50 million dollars to be spent on local businesses within a 15- mile radius.

Our hope is for increased travel and tourism to Revere linking people to from the North Shore to Revere. We would see immediate impacts to the economy and increased economic development.

The residents of Revere spoke for themselves on February 25th when they voted YES for the casino and as a business owner in Revere I also feel the casino at Suffolk Downs will give this city new life.

Sincerely,

A handwritten signature in black ink, appearing to read "Jeffrey Saunders".

Jeffrey Saunders, Managing Member
Bell Circle Associates, LLC dba Comfort Inn & Suites

USA Wholesalers Direct Inc.,
Larry A. Bridglal
Owner & Chairman
33 Wordsworth St,
East Boston MA 02128.
Phone #: 1-617-569-5713
Email: usawholesalersb@aol.com
Skype: larry.a.bridglal

To the Massachusetts Gaming Commission,
The Commissioners of the Massachusetts Gaming Authority,

Honorable members of the Massachusetts Gaming authority, I would like to thank you and the commission for accepting my letter on behalf of myself named above and in voice for the Mohegan Sun Casino & resort.

I and my family have been residents in Massachusetts for over a decade and still residents today well known by all. I am also a business owner which resides and work within 3 city blocks, two train stops away on the Blue line situated between Wood Island & from the Suffolk downs location, within walking distance.

I as well as many in the area and throughout Revere, and to which the Suffolk downs location that is the proposed site for the Mohegan Sun project is situated within and on both boundaries would like to see the development for this project for many reasons, I being a resident of the area and a business with current business connections with many businesses globally and with the United Nations and the United States Government in reference.

The issuance of the licenses for the Mohegan Sun Project would not only bring about many jobs in the construction of the Mohegan sun and that of all the local developments around and in the state; but also development for the state schools and new constructions and it would also bring much needed business to all the local businesses and many more employment opportunities. And I a business that is currently located here and in discussion with many multinational businesses but not limited to Governments I know that much more developers is willing to come here and establish their multinational businesses within the vicinity of Revere, East Boston, Everett and beyond just because of the Mohegan sun acceptance for the licenses to operate.

The Mohegan Sun which I have visited in the past as a customer and business patron for other institutions of nonprofit business to help communities and children which I cannot mention in reference to this letter, but known to me that the Mohegan Sun is the best choice for the development of the region, state and that of all the surrounding communities.

March 18, 2014

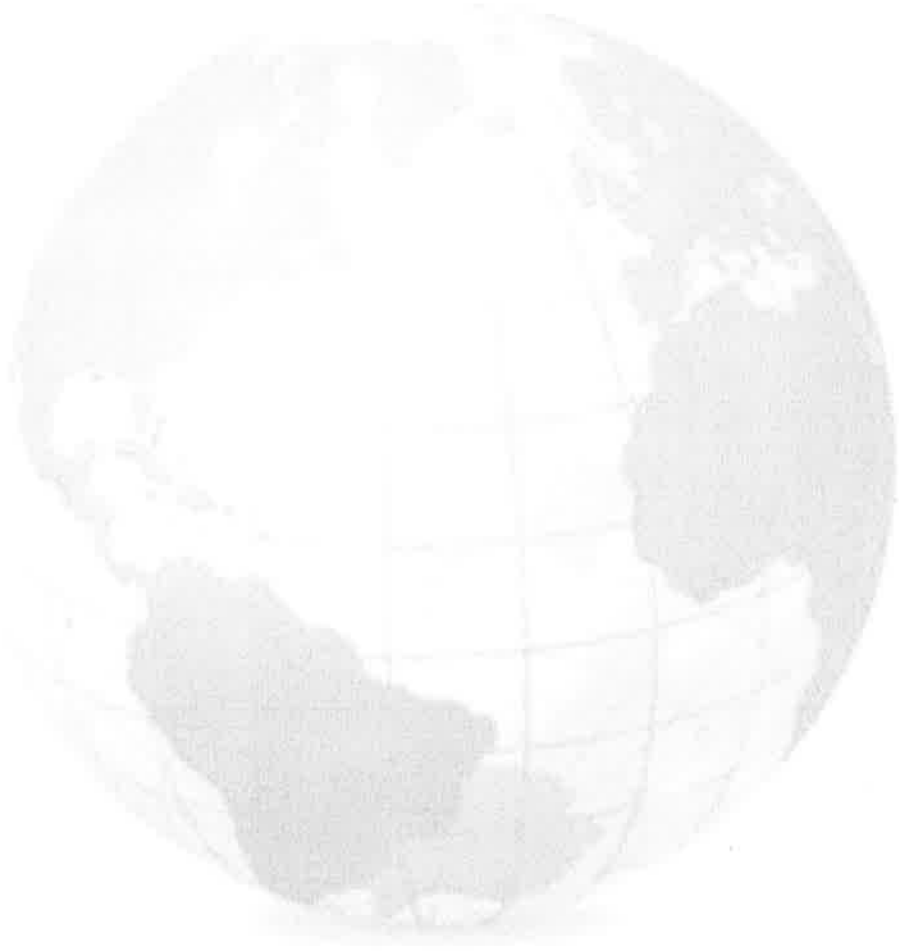
[USA WHOLESALERS DIRECT INC.]

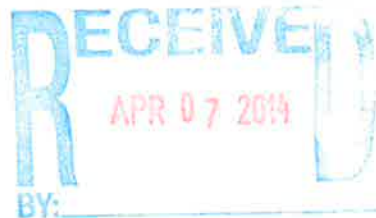
With Kind Regards,

Larry A. Bridglal

Owner & Chairman

Notary Republic of the Commonwealth of Massachusetts





CITY OF SALEM, MASSACHUSETTS

Kimberley Driscoll
Mayor

March 13, 2014

Massachusetts Gaming Commission
84 State Street, 10th Floor
Boston, MA 02109

Dear members of the Commission:

I am writing to express my support for the proposed resort casino to be located in the City of Revere at the current Suffolk Downs site. Salem is located just a few miles north of the proposed location and I look forward to collaborating with officials from Mohegan Sun and Suffolk Downs, as well as my colleagues in the City of Revere, on areas of shared concern, specifically the economic opportunities this developer would provide to our region.

The new jobs that will come from the proposed resort casino will help many people in the construction industry here on the North Shore, who have suffered higher unemployment over the last economic recession than many other types of workers. In addition, once up and running, the proposed development will create many new, permanent, and stable jobs with good benefits for residents of our region. Finally, we anticipate that the proposed casino development will have a positive impact on the growth of our own local tourism and hospitality industry.

Clearly a multi-million dollar expenditure to improve this area of Revere will be a boost to the entire North Shore region. I support the efforts to appropriately redevelop this site and know that it will provide extensive benefits to our local economy, increase job opportunities, and enhance the growth of our hospitality, travel, and tourism industries.

Very truly yours,

A handwritten signature in black ink that reads "Kim Driscoll".

Kimberley Driscoll
Mayor
City of Salem

REVERE/MOHEGAN – CON

Comments from J. Justin Pasquariello
Host Community Meeting for East Boston and Revere
June 25, 2014

Commissioners, thank you for the opportunity to speak this evening. I am from the host community of East Boston and we voted no on November 5.

In the 1960s, there was a famous case where a woman was killed in New York City. More than 30 people heard her screams, but no one responded. At the time, people wrote it off as an example of the callousness of New Yorkers. Psychologists later identified, however, that the real issue was diffuse responsibility. Because so many people knew this was happening—and knew others knew—no one felt responsible for what happened.

I am here today to tell you that each and every one of you—commissioners and politicians—is individually responsible—should you allow this illegal proposal to move forward.

Commissioner McHugh, should this go forward, you will be responsible when today's children choose not to vote because they see democracy is broken after you willfully ignored the vote of the people of East Boston and perverted the host community process.

Chip Tuttle, you will be responsible when the track closes—as you have put in writing multiple times and in multiple places that you are willing and reserve the right to do—and you break the promise of jobs for all of those track employees.

Mayor Rizzo, when addiction increases in Revere and surrounding communities and crime increases—and make no mistake: the research tells us that will happen—you will be responsible for not having brought that into the discussion. The elected officials who have failed to represent us in East Boston are responsible too.

Superintendent Dakin, regardless of what the mayor told you you had to say, you will be responsible when school dropouts increase in Revere—as the research tells us they will.

Revere public health officials and those treating addiction who have spoken in favor of this proposal, you will be responsible when addictions increase—and we know gambling addictions double within 15 miles of a casino—even if you were told you had to testify before this commission.

Mr. Etes, you will be responsible when Revere and surrounding communities get less than promised because of your failure to meet irresponsible, ridiculous revenue estimates—which the *Boston Globe* has independently called totally unrealistic—because you negotiated contracts with the right to renegotiate at any time for any reason. Public officials, you will be responsible for negotiating those poor contracts too. And make no mistake: this will happen. Cities and states across the United States are failing to meet their revenue needs because they anticipated too much casino revenue. States are bailing out casinos in places like Atlantic City—and that will happen here.

Commissioner Zuniga, you will be responsible when people cannot travel to Logan Airport—an important engine of the regional economy—because of unaddressed traffic congestion. We know an independent report said Route 1A needed \$500 million in traffic improvements, without a casino, and this proposal spends less than one tenth of that to address traffic that includes 25,000 new cars a day from a casino. You are responsible too for the fact that this plan includes absolutely no new public transportation capacity.

Commissioner Stebbins, you will be responsible when children in Eastie, Winthrop, Revere, and Chelsea suffer from asthma because of these increased auto emissions, and when adults suffer from COPD. We already face elevated rates in these disproportionately impacted communities because of the airport.

Commissioner Cameron, you will be responsible when Route 1A is lined with pawn shops and check cashing stores, just as the *New York times* tell us has happened at the casino in Queens, NY.

Mr. Etes and surrounding community officials, you are responsible for signing agreements that take away all right to express dissent. This is an undemocratic farce of a hearing as a result.

Mayor Rizzo, former Mayor Menino, City Councillor LaMattina, Senator Petrucelli, Representative Basile, and others, you are responsible for intentionally misleading your constituents by not presenting a balanced independent picture of pluses and minuses. I don't know what is worse—if you have lied outright or have willfully ignored the large body of evidence indicating the many social and economic evils associated with casino development.

Brigade Capital and Mr. Etes, you will be responsible when Mohegan Sun fails to meet hiring goals, lays people off, and directly contributes to job loss at local businesses.

We the people of East Boston voted no. You have conspired to silence our voice. You are all responsible—and you each are individually responsible.

--unless you make the right choice, which you still can do, and end this illegal charade.

It's up to each and every one of you.

Thank you.

Comments: Host Community Meeting for East Boston and Revere June 25, 2014

Submitted By: Brian Gannon 198 Everett Street East Boston MA 02128 briangannon@briangannonboston.com

Thank you for the opportunity to allow me to speak today, my name is Brian Gannon I am from East Boston and grew up walking the picket lines with my union father who was a PATCO member and advocated for union rights and good union jobs and was fired by Ronald Reagan in 1981. So I am all for good union jobs and economic development, good economic development.

I want to make sure you are not persuaded or making decisions based on the cheering section or whistles or number of supporters in attendance in this room. The line-up of speakers and the audience in this room were persuaded, encouraged, potentially intimidated into being here today including City Workers, Fireman, Policeman and more, and in the case of the surrounding communities who have been legally bound by their surrounding community agreement to be here to show their support. I am sure you read these surrounding community agreements and are aware of this clause.

So yes these Casino projects have created a “culture of intimidation” in the communities they have come to.

What you do not see or hear in this room is the dissent from the Winthrop city officials, Revere city employees, Policeman, Firemen, small business owners, teachers in this building and thousands of Revere residents who were intimidated by this culture. You had the opportunity to witness here tonight by the booing, and jeers that we just heard. I experienced this first hand on Shirley Street where I confronted two city councilors Councilor Zambuto and Councilor Novaselski who spoke here tonight while they were discouraging minority owned businesses from posting no casino signs in exchange for the pro-casino signs all while wearing City Council jackets with the city council logo on them.

You are also not hearing the almost 4,300 East Boston voters who voted no to a casino at Suffolk Downs. You heard it tonight and saw it in the presentations by Mohegan Sun this is a Suffolk Downs casino there is no doubt about that and we in East Boston voted No on a casino at Suffolk Downs. I urge you to stand with democracy and officially recognize that this proposal is a farfetched stretch of the law and would undermine our commonwealth’s democratic process. You cannot allow this development to go forward.

Thank you,

Brian Gannon

Bresilla, Colette (MGC)

From: mattcameron@gmail.com on behalf of Matt Cameron <matt@mattcameronlaw.com>
Sent: Monday, June 23, 2014 11:45 AM
To: MGCcomments (MGC)
Subject: No Eastie Casino's written comments in advance of Revere host community meeting
Attachments: No Eastie Casino Written Comments for June 24, 2014 Host Community Meeting.pdf
Categories: Green Category

This email was forwarded to Becky and copied John.

I am writing on behalf of No Eastie Casino, having previously entered my appearance as counsel for this purpose. Please accept the attached correspondence (previously filed with the Inspector General and the Secretary of State) as our written comments in advance of the host community meeting presently scheduled in Revere on June 24th and add them to the record at your convenience.

As outlined in this letter, we remain deeply disappointed that the Commission has taken steps to disenfranchise the city of Boston and deny its residents their statutorily-guaranteed opportunity to register their collective opinion on the single most important corporate development facing Suffolk County in decades. The city of Boston previously voted against a casino at Suffolk Downs in an election held November 5th, 2013, and we are confident that it would have done so again if had the Commission not intervened behind the scenes of its own *ad hoc* process (the guidelines of which were clearly outlined to the public on April 3rd) to guarantee its denial of Boston's host community status.

I remain available at this email address or (617)-416-5558 at your convenience for any further questions or comments concerning our comments.

Best regards,

Matt Cameron

General Counsel, No Eastie Casino¹

NO EASTIE CASINO

MAY 15, 2014

BY HAND DELIVERY

MASSACHUSETTS INSPECTOR GENERAL GLENN CUNHA
Office of the Inspector General
John W. McCormack State Office Building
One Ashburton Place
Room 1311
Boston, Mass. 02108

SECRETARY OF THE COMMONWEALTH WILLIAM F. GALVIN
One Ashburton Place
Room 1719
Boston, Mass. 02133

Dear Inspector General Cunha and Secretary Galvin:

I am writing as counsel *pro bono* for No Eastie Casino, a group of concerned citizens organized to oppose casino development in the greater Boston region formerly registered as a municipal ballot question committee. This letter and all attached supporting documentation are filed in support of a formal request that the Inspector General's office investigate apparent collusion between the Massachusetts Gaming Commission ("MGC"), Suffolk Downs holding company Sterling Suffolk, LLC ("SSL,") and their Category 1 gaming license application partners Mohegan Sun Massachusetts ("MSM"). We are concurrently requesting that the Secretary of the Commonwealth investigate possible resulting disenfranchisement of Boston voters as well as fraud which may have followed in the Revere special election held February 25, 2014.

For reasons detailed below and in the attached documentary evidence, we have reason to believe that:

- (1) The MGC intentionally agreed to hold confidential in perpetuity a binding agreement as to the terms of a lease between MSM and SSL from the public, the city of Boston, and the residents and city government of Revere at MSM's request. It did so in the knowledge that full awareness of these terms would have strongly supported Boston's claim to "host community" status for the most recent iteration of a casino at Suffolk Downs—which would in turn have required a special election to be held in connection with this proposal in the city of Boston.¹
- (2) Despite this knowledge, the MGC maintained that it had no reason to believe that the city of Boston should be classified a statutory "host community" and expressed open impatience with the city's repeated requests that the Commission provide proper due process in consideration of its claim.
- (3) In addition to possibly disenfranchising Boston voters by withholding information which would have given them the right to vote on the MSM proposal, the MGC's failure to disclose

¹ MGL 23K §15(13) also provides the right for larger cities to permit a local vote in the neighborhood in which the proposed gaming establishment is to be located. The city of Boston previously exercised this option prior to the election held November 5, 2013 and permitted East Boston's vote to determine the issue.

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may have also materially affected the outcome of the Revere special election on the city of Revere's host community agreement with MSM held February 25, 2014. In the months preceding the election, voters were explicitly promised by SSL management that a vote in favor of the proposed MSM casino development would guarantee the successful future of the race track at Suffolk Downs and the Massachusetts racing industry generally. However, the MGC, SSL, and MSM clearly knew that SSL would have no obligation whatsoever to maintain its track and that it would have the option of either closing the track immediately or requiring MSM to run it upon execution of the lease. This critical information was never made available to Revere voters.

- (4) On April 28, 2014, the MGC engaged in *ex parte* communication with SSL to inform its management that a critical provision of SSL's proposed lease agreement with MSM would likely result in a finding that Boston would be found a statutory "host community" for any gaming establishment at Suffolk Downs. This communication was made two days before a hearing scheduled to decide this question, and after all supporting briefs and evidence had been filed on the record. We have reason to believe that this communication was made with the specific intent of precluding the city of Boston's claim to host community status for the gaming establishment currently proposed at Suffolk Downs.

In recognition of the gravity of these allegations, we provide the following detailed summary of the applicable facts and law, and have attached all necessary supporting documentary evidence.

LEGAL BACKGROUND

a. Standard of law: "host" vs. "surrounding" communities as defined by G.L.C. 23K

Determination of "host community" status is an essential step in the Massachusetts casino licensing process. The Expanded Gaming Act of 2011 provides casino host communities with the power to negotiate lucrative host community agreements with developers (or refuse to negotiate at all), as well as the right to present these agreements to host community residents for an up-or-down vote.² "Surrounding communities" enjoy none of these rights, and may be forced into arbitration to reach mitigation agreements even if local governments and residents strongly object to casino development within inches of their municipal boundaries.³

Host communities are defined as those in which the premises of a "gaming establishment" are to be located. A "gaming establishment" is defined for all purposes under the Act as:

[T]he premises approved under a gaming license which includes a gaming area and any other nongaming structure related to the gaming area and may include, but shall not be limited to, hotels, restaurants or other amenities.⁴

² G.L.C. 23K Sec. 15(13)(requiring certified results of an election in applicant's favor in host community with complete gaming license application)

³ See 205 CMR 125.01

⁴ G.L.c. 23K §2.

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The Act does not provide a definition for the word “amenities,” but the city of Revere was able to claim host community status in connection with the prior casino proposal at Suffolk Downs due to the small portion of the race track which lies within Revere’s municipal boundaries.⁵

FACTUAL HISTORY

The Massachusetts Gaming Commission is an administrative tribunal tasked with, *inter alia*, “ensuring public confidence in the integrity of the gaming licensing process and in the strict oversight of all gaming establishments through a rigorous regulatory scheme.” G.L.C. 23K §1(1). As of the date of this letter, it is presently reviewing two competing proposals for a gaming license in the greater Boston area (“Region A”): an application from Mohegan Sun Massachusetts (“MSM”) to be sited at Suffolk Downs, and an application from Wynn, LLC (“Wynn”) intended for construction in Everett. The city of Boston has repeatedly asserted its right to host community status regarding both projects.

Boston’s claim to host community status for the MSM application primarily rests upon the location of the significant majority of Sterling Suffolk LLC’s (“SSL”) race track within the city of Boston. SSL was previously an applicant for a gaming license in a proposal in which the grounds of the proposed gaming establishment would have been entirely located on the East Boston side of the Suffolk Downs site. Because the racetrack was unquestionably a statutory “amenity” to the gaming establishment at that time, the city of Revere was also deemed a host community and negotiated its own host community agreement with SSL.⁶

In an election held November 5, 2013, East Boston voters rejected a proposed casino at Suffolk Downs while Revere voted to approve the same project. Pursuant to the plain terms of the Gaming Act requiring unanimous approval from all host communities within which a proposed gaming establishment is to be located, our position remains that this vote negated any future development of a casino at Suffolk Downs. Regardless, SSL and the city of Revere announced tentative plans as early as November 6, 2013 to explore casino development on the smaller portion of the Suffolk Downs parcel located within Revere city limits.⁷

On November 27, 2013, SSL and Mohegan Sun Massachusetts (“MSM”) signed a Binding Agreement for Definitive Ground Lease (“The Binding Agreement”) in which both parties agreed to the terms of a future lease to be executed upon issuance of a gaming license to MSM in which SSL agreed to lease the Revere portion of the Suffolk Downs property to MSM.⁸

⁵ The logic and legal issues behind this designation were explained in detail in a *Revere Journal* article dated June 12, 2012 (Seth Daniel, “Commission Reaffirms Host Status: Revere Officials Question Casino Host Status After Erroneous Email,” *Revere Journal*, June 13, 2012), attached as Ex. A. In the words of Revere Mayor Dan Rizzo: “I really believe at the end of the day it’s been taxed by both communities for 77 years and it will continue to be part of both communities... it is going to be a joint development program regardless of what the Gaming Commission says.” Attached as Ex. A.

⁶ *Id.*

⁷ Bruce Gellerman, “East Boston rejects Suffolk Downs casino proposal,” WBUR.org (November 6, 2013), at <http://www.wbur.org/2013/11/06/east-boston-rejects-suffolk-downs>

⁸ This agreement was not made available to the public in any form until May 9, 2014.

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The Binding Agreement included, *inter alia*, the following provision:

Landlord [SSL] shall not be obligated to continue, maintain or operate the Race Track. If Landlord elects to continue the Race Track use, it may (but shall not be obligated to) elect to require Tenant [MSM] to operate the Race Track (to the extent not prohibited by the License or applicable law and subject to Tenant being reasonably satisfied with the form and substance of the existing horsemen's agreement then in effect, to the extent it has not been previously approved by Tenant), pursuant to a commercially reasonable management agreement negotiated by the parties in good faith, which shall provide that Tenant be responsible for all costs and expenses and any operating losses, and shall retain all revenues, attributable to operating the Race Track, and that Landlord shall not be obligated to pay any management fees or other amounts to Tenant for managing the Race Track.

Binding Agreement, at 9.⁹

As will be detailed further below, SSL's Binding Agreement with MSM that it had no obligation whatsoever to operate or maintain its own race track was directly inconsistent with its public written (although non-binding) promise to maintain racing on the premises as well as its cross-marketing with MSM in advance of the Revere vote.

On December 2, 2013, MSM provided a copy of the Binding Agreement to the MGC's Investigation and Enforcement Bureau ("IEB").¹⁰ It subsequently attached a copy of the Binding Agreement to its complete package in support of its application for a Massachusetts Category 1 gaming license filed with the Commission on December 31, 2013 as Attachments 2-04-02, 2-07-04, and 4-79-02.

Concurrent with the December 31, 2014 filing of its RFA-2 application, Mohegan Sun filed a letter through counsel requesting that the Binding Agreement be deemed confidential by the MGC pursuant to its regulatory authority under 205 CMR 103.02.¹¹ In support of this request, MSM alleged that the Binding Agreement contained "competitively sensitive information," "including trade secrets that if disclosed would put MSM at a competitive disadvantage to other applicants in Region A."¹²

On January 9, 2014, Suffolk Downs Chief Operating Officer Paul "Chip" Tuttle filed a letter with the Massachusetts Gaming Commission dated January 6¹³ in which SSL promised that it would maintain horse racing on its property for the duration of the fifteen-year gaming license if it were granted to Mohegan Sun. This letter made no mention of the provision cited above in which Suffolk Downs "shall not be obligated to continue, maintain or operate the Race Track," or of the terms of the Binding Agreement which would permit Suffolk Downs to require MSM to assume all control of and responsibility for the track at any time.

⁹ Relevant portion of redacted Binding Agreement attached as Ex. B.

¹⁰ See MSM's letter dated December 31, 2013, attached as Ex. C.

¹¹ *Id.*

¹² *Id.*, at p. 2.

¹³ Attached as Ex. D.

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In a Gaming Commission open meeting held January 29, 2014, Commissioner James McHugh acknowledged that he had, with the “help and assistance” of outside consultants who were also reviewing the building and site design components of the RFA-2 applications, reviewed “the application and the plans and the diagrams and the lease agreements that are part of the Mohegan Sun application to see if there were any connections to Boston.”¹⁴

And the lease agreement that we also took a preliminary look at has the normal things that one would expect to find in a commercial lease. No operational control over how the facility operates, although there is a profit-sharing arrangement and some other things that are typical of a commercial lease. So, my view and my recommendation is that we proceed on that brief review that this is in fact a Revere facility...¹⁵

Commissioner McHugh did not mention the provision excerpted above which would have permitted SSL to require that full operational control of the race track be assumed by MSM at any time.¹⁶

In the two months leading up to the Revere special election on the question of MSM’s host community agreement with Revere, “Friends of Suffolk Downs” (a promotional effort sponsored and funded entirely by SSL) sent out a number of email messages to supporters signed by SSL Chief Operating Officer Chip Tuttle.¹⁷ These messages made repeated reference to the MSM casino development as a guarantee for the future of jobs and continued racing at Suffolk Downs. No mention was ever publicly made of the Binding Agreement’s provision allowing management of the race track to be transferred to MSM, or of SSL’s right to close the track at any time after the formal signing of the lease.

On February 25, 2014, a referendum was held in Revere in which voters approved construction of a gaming establishment on the Revere side of the Suffolk Downs parcel.

On March 20, 2014, Boston Mayor Martin J. Walsh and counsel for the city of Boston appeared before the MGC to formally petition for host community status.¹⁸ The Commission strongly indicated its preference at that time that Boston be designated a surrounding community to both Region A proposals, and openly expressed frustration that the mayor was unwilling to accede to this designation.¹⁹

On March 24, 2014, No Eastie Casino filed a public records request requesting a complete copy of the Binding Agreement and all related correspondence. This request was denied as to the Binding Agreement and granted as to related correspondence in a response dated April 3, 2014.²⁰ This response

¹⁴ Transcript at p. 142; <http://massgaming.com/wp-content/uploads/Transcript-1-29-14.pdf>, excerpt attached as Ex. E.

¹⁵ *Id.*

¹⁶ We assume without comment that such an arrangement by which a tenant may be required to operate a landlord’s business at any time at the landlord’s option is not typical of a commercial lease.

¹⁷ Relevant examples of these messages as received at undersigned counsel’s personal email address are attached as Ex. F.

¹⁸ Transcript of MGC March 25, 2014 open meeting, at 150-187.

¹⁹ *E.g.* this remark from Chairman Crosby: We have also been trying to get the \$85 million fee, license fee into this fiscal year, which the Legislature and the Secretary of Administration and Finance had been counting on and want. If we take this delay, that will likely mean that we are going to get pushed outside this fiscal year when we resolve this. And I think all of that is unfortunate.” Transcript of MGC March 25, 2014 open meeting, at 181.

²⁰ The MGC’s response to NEC’s public records request is attached as Ex. G.

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alleged that the Binding Agreement was exempt from release pursuant to G.L.c. 4 §7 clause 26(a)²¹ with no further grounds or explanation provided.

On April 3, 2014, the MGC announced an *ad hoc* briefing schedule regarding questions as to the exact location of the “gaming establishment” for casino proposals to be located on the Boston city line in Everett and Revere. A hearing was scheduled for May 1st in order to reaching a conclusive determination on Boston’s status as a host or surrounding community based upon the Commission’s findings in regard to these questions.

The stated purpose of this process, as explained by MGC counsel, was to:

[A]fford interested individuals an opportunity to submit a memorandum or some kind of brief by April 17, that's the two weeks, by five o'clock. The intent being to include whatever necessary to help the Commission in its discussion in resolving these questions. They may include things like legal, citation to legal authorities. They should include things like the reasons of course why the individual or group has taken the position they have. It should either attach or reference certain documents that they believe support their position, and include any other relevant information they believe to support their position. Again, all of this would be designed to aid the Commission in reaching its ultimate decision as to what the premises of these respective gaming establishments are.²²

During the course of the discussion leading up to this announcement at the April 3rd hearing, several Commissioners made prejudicial statements questioning the city of Boston’s claim to host community status and openly indicating a strong preference that Boston be designated a surrounding community. Chairman Crosby shared his opinion at the outset of the scheduled discussion on this topic that “the city [of Boston] is looking to nickel and dime issues.”²³

Later in the same discussion, Chairman Crosby reviewed the consequences of Boston’s possible designation as a host or surrounding community with MGC Ombudsman John Ziemba. As seen below, the conversation appeared to be based strongly upon a presumption that Boston would be designated a surrounding community.

CHAIRMAN CROSBY: So, we're talking August [for issuance of a license if Boston is determined to be a surrounding community].

MR. ZIEMBA: That is correct. In the alternative if Boston is determined to be a host community, all of that goes by the wayside. And then the earliest, you have a host community agreement if that's executed in expeditious form, the earliest a referendum could occur would be 60 to 90 days after that. And then the submissions thereafter. Substantially longer, obviously.

²¹ This catchall provision exempts from disclosure anything which is “specifically or by necessary implication exempted from disclosure by statute.” We do not recognize this provision as in any way applicable to our request, or properly explanatory of its denial.

²² Transcript of April 3, 2014 MGC Open Meeting, at 105-106. Transcript excerpt attached as Ex. H.

²³ Transcript of April 3, 2014 MGC Open Meeting, at 99.

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COMMISSIONER CAMERON: Without arbitration that's 36 or seven days sooner?

MR. ZIEMBA: Without arbitration 36 or seven days sooner, correct.

COMMISSIONER MCHUGH: We have to think about the timeline today. I'm very concerned, I must say, based on the comments that we heard at the surrounding community meetings²⁴ we held last week, two weeks ago about the 30 days and then arbitration begins period. I heard in those meeting two things. I heard substantive concerns and they were articulately expressed. But I also heard concerns about not having been heard. And I think that the process the city has used since October has not engaged the community in a way that allows community input into the negotiations and exchange with the applicants that is needed in order to come up with constructive solutions to manifest issues that are real and significant that they discussed. **And I don't see any evidence that there's been any actual negotiations as opposed to jockeying about information.** And I have substantial concerns about whether it's fair to give the 30 days only before arbitration begins if it turns out that the city is a surrounding community. **Fair not to the city as an entity, they made this bed.** I recognize that an election took place. I recognize we have a new administration. I recognize that the changes have to be made and adjustments have to be made for differing outlooks. But still I look at the people most affected by this in the two communities and wonder -- not wonder, believe they haven't had a sufficient opportunity to be heard by their own representatives and participate with their own representatives in trying to craft something if it can be crafted that will satisfy their concerns.²⁵

The Commissioners then discussed the significant inconvenience *to the applicants* which the delay caused by Boston's host community status might create:

COMMISSIONER ZUNIGA: What we're really talking about here in terms of schedule is that at a minimum it slipped already until around August. It could be longer. We may decide that. We may have a role in deciding how much longer or we may not. Our current schedule or our recent schedule relative to meeting this fiscal year in terms of award of a license is effectively now slipped. And we're looking at an early date of August or thereabouts for award of a license in that region.

CHAIRMAN CROSBY: We would have been making this decision next month if it weren't for this process. I think we are bending over backwards to give the city a fair opportunity, a very fair opportunity to make its case and compromising a lot of other parties to do it, particularly ones who are invested in the time. But I think it's the right thing to do. **I hope everybody will be mindful that a big price is being paid by a lot of people to try to**

²⁴ Apparent reference to open public meetings held March 25th and 26th at which members of the host and surrounding communities were invited to provide testimony regarding the MSM and Wynn applications.

²⁵ Ex. H, at 99. We include this excerpt both to demonstrate the Commission's obvious preference for rapid licensing over due process as well as its willingness to place the blame for delays caused by the city of Boston's insistence upon seeking an opportunity for additional evidence which might supports the right of its citizens to vote upon the city itself.

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accommodate the city's concerns.²⁶

No Eastie Casino, MSM, and Wynn, LLC all filed briefs with the Commission on April 17th, while the city of Boston filed a letter in which it called the entire *ad hoc* adjudicatory process into question. MSM's brief dedicated only a short paragraph to the issue of whether or not the race track was a statutory "amenity" to the proposed gaming establishment.²⁷

On April 28, 2014, MGC counsel placed a telephone call to SSL Secretary Charles A. Baker III (and other unnamed members of SSL's management team) to discuss the provision of the Binding Agreement which would have permitted SSL to transfer operations of Suffolk Downs to MSM.²⁸ Although the specific details of this conversation are obviously unknown to us, Baker characterized them in a letter dated April 30, 2014 as possible "questions or concerns" regarding this provision, and immediately addressed the inquiry by requesting that the Commission "consider this provision to be stricken and of no further force or effect."²⁹

Baker also proffered the following unexpected concession:

We thought it would be appropriate to note the necessary corollary to our pledge to continue racing—if, by continuing to race, Suffolk Downs would invalidate or jeopardize Mohegan Sun's application or gaming license, we would not do it. We would not let racing or any other activity on the remainder of Suffolk Downs' land get in the way of a successful gaming establishment in Revere. While we believe that there is no colorable legal theory that would sustain such a view, and while we remain committed to continuing racing as outlined in our January letter, we want to make clear that we would discontinue racing operations in the event that racing at Suffolk Downs would be considered a legal impediment to Mohegan Sun's Revere-only gaming license application.³⁰

At its public meeting held May 1, 2014, the MGC granted the city of Boston's written request for an additional week to negotiate with Wynn and MSM regarding possible host or surrounding community agreements. Limited testimony was offered from No Eastie Casino regarding the status of the race track as an amenity to any casino at Suffolk Downs, and the hearing was continued to May 8, 2014. SSL Secretary Baker's April 30, 2014 letter did not appear within the "Commissioner's Packet" issued that morning which included all documents to be considered by the Commission in its review of Boston's host community status.

On May 8, 2014, MGC Chairman Stephen Crosby opened the scheduled MGC meeting with an announcement that he would be recusing himself from all further business in Region A.³¹

²⁶ Transcript of April 3, 2014 MGC Open Meeting, at 125-126.

²⁷ All briefs and correspondence received in advance of Boston's host community hearing are available for download at : <http://massgaming.com/blog-post/update-massgaming-releases-reply-brief-briefs-and-correspondence-relative-to-gaming-establishment-determination-for-the-region-a-resort-casino-proposals-in-advance-of-may-1st-public-hearing/>

²⁸ Call referenced in April 30, 2014 letter from Suffolk Downs, attached as Ex. I.

²⁹ *Id.*

³⁰ *Id.*

³¹ Meghan E. Irons and Andrea Estes, "Crosby recuses himself from Eastern Mass. Casino vote," *Boston Globe* (May 9, 2014)

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Commissioner James McHugh assumed responsibility as acting chair for Region A matters, and proceeded to chair the meeting.

In his opening remarks, Acting Chairman McHugh reiterated the opinion of the Commission, as expressed on previous occasions, that it had ultimate jurisdiction to declare which municipalities should be deemed host communities under the Gaming Act. Presentations regarding the questions raised as to the locations of the two Region A gaming establishments were then heard from the city of Boston, MSM, Wynn, LLC, and No Eastie Casino.

In its portion of the hearing, the city of Boston emphasized the lease provision quoted above which allowed MSM to manage the race track as evidence of Boston's host community status—only to be informed by the Commission that this provision had just been stricken from the Binding Agreement.

The meeting of May 8th closed with a discussion on the record between the Commissioners regarding the two questions before them on the record. Although the transcript of this meeting is not yet available as of the time of filing this letter, notes and independent recollection of undersigned counsel reflect that the lease provision which would have permitted MSM to assume operational control of the race track was raised by a number of the Commissioners in the discussion of the location of the proposed gaming establishment at Suffolk Downs. Acting Chairman McHugh was especially careful to explain his opinion that the track could not be considered an amenity or in any other way part of the gaming establishment because MSM could not acquire and clearly had no intent to acquire it. Commissioner McHugh specifically mentioned the removal of the lease provision in question as dispositive of the issue, in that he could now definitively find that there was “independence between the properties.” All of the Commissioners appeared to agree that this operational separation was legally significant.

On May 9, 2014 (the day after its “decision in principle” to deny Boston host community status), the Commission released a redacted version of the Binding Agreement.³²

As of the date of this letter, May 15, 2014, the Commission is scheduled to ratify and issue a formal written decision to confirm its decision in principle. We reserve the right to supplement this letter upon release of this decision.

³² Attached in relevant part as Ex. B. The underlying basis of the instant request did not (and could not have) become clear until we had the opportunity to review this document and SSL Secretary Baker's April 30, 2014 letter.

GROUNDS FOR INVESTIGATION

In light of the facts outlined above, we are seeking independent investigation of the following issues:

I. THE GAMING COMMISSION'S INTENTIONAL WITHHOLDING OF THE BINDING AGREEMENT FROM THE CITY OF BOSTON AND THE PUBLIC

We believe that further investigation of the Commission's conduct surrounding the decision to maintain the confidentiality of the Binding Agreement is now warranted.

It is now apparent that the Massachusetts Gaming Commission was aware that the Binding Agreement as signed on November 27, 2013 would have provided the city of Boston with a credible claim to host community status. Despite this knowledge, the Gaming Commission not only agreed to withhold this document from the public in perpetuity at MSM's request on grounds which now appear highly questionable, but also made no exception for the city of Boston and did not require MSM to release this critical document to Boston's attorneys in a timely manner even after the city had formally requested it. The Commission further agreed with MSM that the entire document should remain confidential on the grounds proposed by the applicant, despite what we now know to have been the clearly available option of releasing a redacted version.

II. THE GAMING COMMISSION'S CONTINUED DENIAL OF BOSTON'S CLAIM TO HOST COMMUNITY STATUS WHILE IN POSSESSION OF THE BINDING AGREEMENT

We are deeply concerned by the MGC's stated opposition toward the city of Boston's bid for host community status while in possession of the Binding Agreement and apparent willingness to disenfranchise city residents despite knowledge of its contents.

The city of Boston reserved the right to claim host community status in connection with the MSM proposal from the very first opportunity well before the December 31, 2013 filing of MSM's RFA-2 application. In a letter dated December 9, 2013,³³ the city through counsel advised the Commission that it would be unable to definitively determine whether it should be classified as a host or surrounding community. The letter concluded as follows: "In the absence of direct knowledge or facts to the contrary, the City of Boston maintains that the City of Boston is a host community to the Suffolk Downs site."³⁴ The city raised and preserved similar claims on the record in written filings and live appearances before the Commission made, *inter alia*, January 9, 2014, February 10, 2014, and March 20, 2014.

³³ We have attached letters from the city of Boston previously filed with the Gaming Commission on December 9 and January 9 as well as the MGC's response as group exhibit J.

³⁴ See city of Boston's letter dated January 9, 2014, Ex. J.

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Despite these repeated requests, the issue of host community status for the revised plan at Suffolk Downs was never fully discussed on the record at an MGC meeting until well nearly one month after the February 25, 2014 vote in Revere.³⁵ Given that the MGC had been in possession of the Binding Agreement since at least December 3, 2013, we have no choice but to conclude that the Commission's repeated attempts to dissuade and deny Boston from seeking host community status even while in possession of a document which would have allowed the city a strong claim to this status were not made in good faith. Denial of host community status amounted to a disenfranchisement of the entire city of Boston from any opportunity to exercise its collective right to vote upon one of the single most development projects proposed for the greater Boston area in recent memory, and we believe that these circumstances merit further investigation in and of themselves. Without conceding the Commission's claimed ultimate authority to determine host community status, we now aver that this conduct constituted an abuse of this alleged authority.

III. QUESTIONS AS TO THE FEBRUARY 25, 2014 SPECIAL ELECTION IN REVERE

Knowledge of the contents of the Binding Agreement not only would have given the city of Boston a claim to host community status, but would have influenced many Revere voters concerned for the future of Suffolk Downs. We request that the Secretary of the Commonwealth investigate this apparent election-related impropriety.

As outlined above, the public promises as to the future of Suffolk Downs and the racing industry made by SSL, MSM, and the city of Revere simply cannot be squared with the terms of the Binding Agreement at issue here. Given the undeniable importance of the continued future of the race track at Suffolk Downs to the average Revere voter, we believe that the MGC's apparent collusion in keeping this information from the public may raise issues as to the validity of this election. We believe that further investigation is also necessary in order to determine if Revere Mayor Dan Rizzo was made aware of this provision and, if so, when it was brought to his attention.

IV. THE GAMING COMMISSION'S *EX PARTE* COMMUNICATION WITH SSL MANAGEMENT AND APPARENT COLLUSION TO DENY THE CITY OF BOSTON'S CLAIM TO HOST COMMUNITY STATUS.

A comprehensive independent investigation of the Commission's apparent ex parte attempts to influence the outcome of its own proceedings is now necessary.

We have serious concerns regarding the April 28, 2013 telephone call between MGC counsel and Suffolk Downs management, as we believe it is unlikely that counsel would have placed this call without the knowledge of the Commission. While this *ex parte* discussion of a critical issue regarding the Binding Agreement two days before a scheduled hearing certainly deserves further scrutiny in and of itself,³⁶ we are further troubled by the clear implication which arises from the April 30th SSL letter

³⁵ See Transcript of MGC Open Meeting of March 20, 2014.

³⁶ We suggest that this communication under the circumstances was inappropriate on its face under the commonly-understood standards applicable to any impartial tribunal's dealings with parties before it. However, pursuant to the Commission's own Enhanced Code of Ethics: "Except during a hearing or meeting conducted in accordance with the

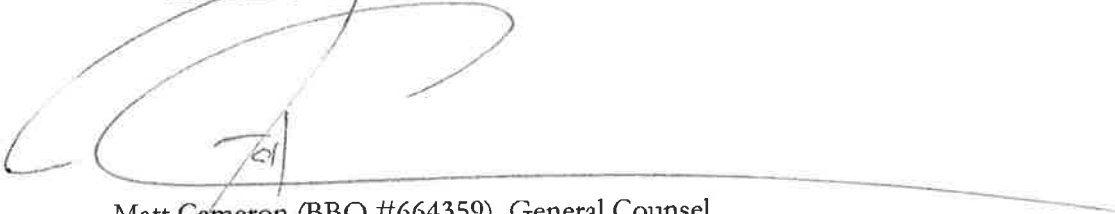
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that counsel's "questions and concerns" were not only enough to convince SSL to strike the provision in question immediately but to further offer to "discontinue" racing at Suffolk Downs entirely.

Thank you for your consideration of our request. We remain available to further discuss anything raised within this letter at (617)-567-0508 or noeastiecasino@gmail.com.

Very truly yours,

NO EASTIE CASINO

A large, stylized handwritten signature in black ink, appearing to be 'MC', is written over a horizontal line. The signature is written in a cursive, looped style.

Matt Cameron (BBO #664359), General Counsel
Celeste Myers, Co-Chair

cc: Massachusetts Gaming Commission
 Massachusetts Governor Deval Patrick
 Kevin Conroy, Foley Hoag LLP (counsel for Mohegan Sun Massachusetts)
 Charles Baker, Secretary, Sterling Suffolk, LLC

Open Meeting Law, G.L. c. 30A, and/or 205 CMR, Commissioners may not engage in communications that a reasonable person would view as likely to affect the Commissioner's judgment regarding an application or other matter pending before it in an adjudicatory proceeding or reasonably likely to come before it in such a proceeding, except for consulting with another Commissioner, Commission employees, or consultants whose function it is to aid the Commission in carrying out its responsibilities, and shall take all reasonable actions necessary to avoid receiving such communications..." MGC Enhanced Code of Ethics §22, at 9, available at <http://massgaming.com/wp-content/uploads/Enhanced-code-of-ethics-final-approved-by-MGC-2-21-13.pdf>.

Bratton-Davies, Marianne (MGC)

From: Krista Bogertman <kbogert03@yahoo.com>
Sent: Tuesday, June 10, 2014 11:40 AM
To: MGCcomments (MGC)
Subject: Mohegan Sun (for June 24th Community Hearing)

Categories: Red Category

Good Morning,

As a Revere resident, I would like to voice my opposition to the proposed casino coming to Revere (per the Community meeting in Revere on June 24th) . Despite the millions of dollars the casino has promised to Massachusetts, the city of Revere, and the surrounding communities, over the long-term the problems will out-weigh the benefits. Despite the fact that Revere voted "yes" to host a casino, there were still thousands in Revere who voted "no" and more who would have if they were registered voters. There are 2 elementary schools right across the street from Suffolk Downs, where children will be exposed to increased traffic (for students who walk home), pawn shops that will go in due to addicted gamblers, and all the other crimes that are related to casinos (prostitution, mob activity, drunkenness, etc.). Although Mohegan Sun has promised to assist with traffic concerns, the promised money will not be enough to take care of the increased traffic. Mohegan Sun proposed that one lane from 93 north towards Ted Williams Tunnel / Route 1 A be dedicated to casino traffic. As a resident who travels between Revere and Quincy for work, that idea is unrealistic, uninformed, and selfish given the traffic nightmare that exists already on that route. One over-pass is not going to solve the current traffic problem, let alone the extra 5000+ cars per day going to the casino. There's also documented studies that show an increase in addicted gamblers for those people who live in close proximity to a casino. This means that some of my neighbors in Revere may become gambling addicts, negatively affecting their families, causing the town more problems and contributing to bankruptcy and other related financial problems.

I know Revere city officials want Revere to become a resort destination, but I do NOT believe that goal is accomplished through a casino. Casino owners do not propose casino's to affluent towns like Gloucester or Newport, because the towns know that casino's cause more problems than solutions.

I'm in support of jobs and the growth of Revere, but NOT through a Mohegan Sun casino. Do not allow it in Revere.

Krista Bogertman
Resident, Winthrop Ave, Revere

NO EASTIE CASINO

MAY 15, 2014

BY HAND DELIVERY

MASSACHUSETTS INSPECTOR GENERAL GLENN CUNHA
Office of the Inspector General
John W. McCormack State Office Building
One Ashburton Place
Room 1311
Boston, Mass. 02108

SECRETARY OF THE COMMONWEALTH WILLIAM F. GALVIN
One Ashburton Place
Room 1719
Boston, Mass. 02133

Dear Inspector General Cunha and Secretary Galvin:

I am writing as counsel *pro bono* for No Eastie Casino, a group of concerned citizens organized to oppose casino development in the greater Boston region formerly registered as a municipal ballot question committee. This letter and all attached supporting documentation are filed in support of a formal request that the Inspector General's office investigate apparent collusion between the Massachusetts Gaming Commission ("MGC"), Suffolk Downs holding company Sterling Suffolk, LLC ("SSL,") and their Category 1 gaming license application partners Mohegan Sun Massachusetts ("MSM"). We are concurrently requesting that the Secretary of the Commonwealth investigate possible resulting disenfranchisement of Boston voters as well as fraud which may have followed in the Revere special election held February 25, 2014.

For reasons detailed below and in the attached documentary evidence, we have reason to believe that:

- (1) The MGC intentionally agreed to hold confidential in perpetuity a binding agreement as to the terms of a lease between MSM and SSL from the public, the city of Boston, and the residents and city government of Revere at MSM's request. It did so in the knowledge that full awareness of these terms would have strongly supported Boston's claim to "host community" status for the most recent iteration of a casino at Suffolk Downs—which would in turn have required a special election to be held in connection with this proposal in the city of Boston.¹
- (2) Despite this knowledge, the MGC maintained that it had no reason to believe that the city of Boston should be classified a statutory "host community" and expressed open impatience with the city's repeated requests that the Commission provide proper due process in consideration of its claim.
- (3) In addition to possibly disenfranchising Boston voters by withholding information which would have given them the right to vote on the MSM proposal, the MGC's failure to disclose

¹ MGL 23K §15(13) also provides the right for larger cities to permit a local vote in the neighborhood in which the proposed gaming establishment is to be located. The city of Boston previously exercised this option prior to the election held November 5, 2013 and permitted East Boston's vote to determine the issue.

may have also materially affected the outcome of the Revere special election on the city of Revere's host community agreement with MSM held February 25, 2014. In the months preceding the election, voters were explicitly promised by SSL management that a vote in favor of the proposed MSM casino development would guarantee the successful future of the race track at Suffolk Downs and the Massachusetts racing industry generally. However, the MGC, SSL, and MSM clearly knew that SSL would have no obligation whatsoever to maintain its track and that it would have the option of either closing the track immediately or requiring MSM to run it upon execution of the lease. This critical information was never made available to Revere voters.

- (4) On April 28, 2014, the MGC engaged in *ex parte* communication with SSL to inform its management that a critical provision of SSL's proposed lease agreement with MSM would likely result in a finding that Boston would be found a statutory "host community" for any gaming establishment at Suffolk Downs. This communication was made two days before a hearing scheduled to decide this question, and after all supporting briefs and evidence had been filed on the record. We have reason to believe that this communication was made with the specific intent of precluding the city of Boston's claim to host community status for the gaming establishment currently proposed at Suffolk Downs.

In recognition of the gravity of these allegations, we provide the following detailed summary of the applicable facts and law, and have attached all necessary supporting documentary evidence.

LEGAL BACKGROUND

a. Standard of law: "host" vs. "surrounding" communities as defined by G.L.C. 23K

Determination of "host community" status is an essential step in the Massachusetts casino licensing process. The Expanded Gaming Act of 2011 provides casino host communities with the power to negotiate lucrative host community agreements with developers (or refuse to negotiate at all), as well as the right to present these agreements to host community residents for an up-or-down vote.² "Surrounding communities" enjoy none of these rights, and may be forced into arbitration to reach mitigation agreements even if local governments and residents strongly object to casino development within inches of their municipal boundaries.³

Host communities are defined as those in which the premises of a "gaming establishment" are to be located. A "gaming establishment" is defined for all purposes under the Act as:

[T]he premises approved under a gaming license which includes a gaming area and any other nongaming structure related to the gaming area and may include, but shall not be limited to, hotels, restaurants or other amenities.⁴

² G.L.C. 23K Sec. 15(13)(requiring certified results of an election in applicant's favor in host community with complete gaming license application)

³ See 205 CMR 125.01

⁴ G.L.c. 23K §2.

The Act does not provide a definition for the word “amenities,” but the city of Revere was able to claim host community status in connection with the prior casino proposal at Suffolk Downs due to the small portion of the race track which lies within Revere’s municipal boundaries.⁵

FACTUAL HISTORY

The Massachusetts Gaming Commission is an administrative tribunal tasked with, *inter alia*, “ensuring public confidence in the integrity of the gaming licensing process and in the strict oversight of all gaming establishments through a rigorous regulatory scheme.” G.L.C. 23K §1(1). As of the date of this letter, it is presently reviewing two competing proposals for a gaming license in the greater Boston area (“Region A”): an application from Mohegan Sun Massachusetts (“MSM”) to be sited at Suffolk Downs, and an application from Wynn, LLC (“Wynn”) intended for construction in Everett. The city of Boston has repeatedly asserted its right to host community status regarding both projects.

Boston’s claim to host community status for the MSM application primarily rests upon the location of the significant majority of Sterling Suffolk LLC’s (“SSL”) race track within the city of Boston. SSL was previously an applicant for a gaming license in a proposal in which the grounds of the proposed gaming establishment would have been entirely located on the East Boston side of the Suffolk Downs site. Because the racetrack was unquestionably a statutory “amenity” to the gaming establishment at that time, the city of Revere was also deemed a host community and negotiated its own host community agreement with SSL.⁶

In an election held November 5, 2013, East Boston voters rejected a proposed casino at Suffolk Downs while Revere voted to approve the same project. Pursuant to the plain terms of the Gaming Act requiring unanimous approval from all host communities within which a proposed gaming establishment is to be located, our position remains that this vote negated any future development of a casino at Suffolk Downs. Regardless, SSL and the city of Revere announced tentative plans as early as November 6, 2013 to explore casino development on the smaller portion of the Suffolk Downs parcel located within Revere city limits.⁷

On November 27, 2013, SSL and Mohegan Sun Massachusetts (“MSM”) signed a Binding Agreement for Definitive Ground Lease (“The Binding Agreement”) in which both parties agreed to the terms of a future lease to be executed upon issuance of a gaming license to MSM in which SSL agreed to lease the Revere portion of the Suffolk Downs property to MSM.⁸

⁵ The logic and legal issues behind this designation were explained in detail in a *Revere Journal* article dated June 12, 2012 (Seth Daniel, “Commission Reaffirms Host Status: Revere Officials Question Casino Host Status After Erroneous Email,” *Revere Journal*, June 13, 2012), attached as Ex. A. In the words of Revere Mayor Dan Rizzo: “I really believe at the end of the day it’s been taxed by both communities for 77 years and it will continue to be part of both communities... it is going to be a joint development program regardless of what the Gaming Commission says.” Attached as Ex. A.

⁶ *Id.*

⁷ Bruce Gellerman, “East Boston rejects Suffolk Downs casino proposal,” WBUR.org (November 6, 2013), at <http://www.wbur.org/2013/11/06/east-boston-rejects-suffolk-downs>

⁸ This agreement was not made available to the public in any form until May 9, 2014.

The Binding Agreement included, *inter alia*, the following provision:

Landlord [SSL] shall not be obligated to continue, maintain or operate the Race Track. If Landlord elects to continue the Race Track use, it may (but shall not be obligated to) elect to require Tenant [MSM] to operate the Race Track (to the extent not prohibited by the License or applicable law and subject to Tenant being reasonably satisfied with the form and substance of the existing horsemen's agreement then in effect, to the extent it has not been previously approved by Tenant), pursuant to a commercially reasonable management agreement negotiated by the parties in good faith, which shall provide that Tenant be responsible for all costs and expenses and any operating losses, and shall retain all revenues, attributable to operating the Race Track, and that Landlord shall not be obligated to pay any management fees or other amounts to Tenant for managing the Race Track.

Binding Agreement, at 9.⁹

As will be detailed further below, SSL's Binding Agreement with MSM that it had no obligation whatsoever to operate or maintain its own race track was directly inconsistent with its public written (although non-binding) promise to maintain racing on the premises as well as its cross-marketing with MSM in advance of the Revere vote.

On December 2, 2013, MSM provided a copy of the Binding Agreement to the MGC's Investigation and Enforcement Bureau ("IEB").¹⁰ It subsequently attached a copy of the Binding Agreement to its complete package in support of its application for a Massachusetts Category 1 gaming license filed with the Commission on December 31, 2013 as Attachments 2-04-02, 2-07-04, and 4-79-02.

Concurrent with the December 31, 2014 filing of its RFA-2 application, Mohegan Sun filed a letter through counsel requesting that the Binding Agreement be deemed confidential by the MGC pursuant to its regulatory authority under 205 CMR 103.02.¹¹ In support of this request, MSM alleged that the Binding Agreement contained "competitively sensitive information," "including trade secrets that if disclosed would put MSM at a competitive disadvantage to other applicants in Region A."¹²

On January 9, 2014, Suffolk Downs Chief Operating Officer Paul "Chip" Tuttle filed a letter with the Massachusetts Gaming Commission dated January 6¹³ in which SSL promised that it would maintain horse racing on its property for the duration of the fifteen-year gaming license if it were granted to Mohegan Sun. This letter made no mention of the provision cited above in which Suffolk Downs "shall not be obligated to continue, maintain or operate the Race Track," or of the terms of the Binding Agreement which would permit Suffolk Downs to require MSM to assume all control of and responsibility for the track at any time.

⁹ Relevant portion of redacted Binding Agreement attached as Ex. B.

¹⁰ See MSM's letter dated December 31, 2013, attached as Ex. C.

¹¹ *Id.*

¹² *Id.*, at p. 2.

¹³ Attached as Ex. D.

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In a Gaming Commission open meeting held January 29, 2014, Commissioner James McHugh acknowledged that he had, with the “help and assistance” of outside consultants who were also reviewing the building and site design components of the RFA-2 applications, reviewed “the application and the plans and the diagrams and the lease agreements that are part of the Mohegan Sun application to see if there were any connections to Boston.”¹⁴

And the lease agreement that we also took a preliminary look at has the normal things that one would expect to find in a commercial lease. No operational control over how the facility operates, although there is a profit-sharing arrangement and some other things that are typical of a commercial lease. So, my view and my recommendation is that we proceed on that brief review that this is in fact a Revere facility...¹⁵

Commissioner McHugh did not mention the provision excerpted above which would have permitted SSL to require that full operational control of the race track be assumed by MSM at any time.¹⁶

In the two months leading up to the Revere special election on the question of MSM’s host community agreement with Revere, “Friends of Suffolk Downs” (a promotional effort sponsored and funded entirely by SSL) sent out a number of email messages to supporters signed by SSL Chief Operating Officer Chip Tuttle.¹⁷ These messages made repeated reference to the MSM casino development as a guarantee for the future of jobs and continued racing at Suffolk Downs. No mention was ever publicly made of the Binding Agreement’s provision allowing management of the race track to be transferred to MSM, or of SSL’s right to close the track at any time after the formal signing of the lease.

On February 25, 2014, a referendum was held in Revere in which voters approved construction of a gaming establishment on the Revere side of the Suffolk Downs parcel.

On March 20, 2014, Boston Mayor Martin J. Walsh and counsel for the city of Boston appeared before the MGC to formally petition for host community status.¹⁸ The Commission strongly indicated its preference at that time that Boston be designated a surrounding community to both Region A proposals, and openly expressed frustration that the mayor was unwilling to accede to this designation.¹⁹

On March 24, 2014, No Eastie Casino filed a public records request requesting a complete copy of the Binding Agreement and all related correspondence. This request was denied as to the Binding Agreement and granted as to related correspondence in a response dated April 3, 2014.²⁰ This response

¹⁴ Transcript at p. 142; <http://massgaming.com/wp-content/uploads/Transcript-1-29-14.pdf>, excerpt attached as Ex. E.

¹⁵ *Id.*

¹⁶ We assume without comment that such an arrangement by which a tenant may be required to operate a landlord’s business at any time at the landlord’s option is not typical of a commercial lease.

¹⁷ Relevant examples of these messages as received at undersigned counsel’s personal email address are attached as Ex. F.

¹⁸ Transcript of MGC March 25, 2014 open meeting, at 150-187.

¹⁹ *E.g.* this remark from Chairman Crosby: We have also been trying to get the \$85 million fee, license fee into this fiscal year, which the Legislature and the Secretary of Administration and Finance had been counting on and want. If we take this delay, that will likely mean that we are going to get pushed outside this fiscal year when we resolve this. And I think all of that is unfortunate.” Transcript of MGC March 25, 2014 open meeting, at 181.

²⁰ The MGC’s response to NEC’s public records request is attached as Ex. G.

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alleged that the Binding Agreement was exempt from release pursuant to G.L.c. 4 §7 clause 26(a)²¹ with no further grounds or explanation provided.

On April 3, 2014, the MGC announced an *ad hoc* briefing schedule regarding questions as to the exact location of the “gaming establishment” for casino proposals to be located on the Boston city line in Everett and Revere. A hearing was scheduled for May 1st in order to reaching a conclusive determination on Boston’s status as a host or surrounding community based upon the Commission’s findings in regard to these questions.

The stated purpose of this process, as explained by MGC counsel, was to:

[A]fford interested individuals an opportunity to submit a memorandum or some kind of brief by April 17, that's the two weeks, by five o'clock. The intent being to include whatever necessary to help the Commission in its discussion in resolving these questions. They may include things like legal, citation to legal authorities. They should include things like the reasons of course why the individual or group has taken the position they have. It should either attach or reference certain documents that they believe support their position, and include any other relevant information they believe to support their position. Again, all of this would be designed to aid the Commission in reaching its ultimate decision as to what the premises of these respective gaming establishments are.²²

During the course of the discussion leading up to this announcement at the April 3rd hearing, several Commissioners made prejudicial statements questioning the city of Boston’s claim to host community status and openly indicating a strong preference that Boston be designated a surrounding community. Chairman Crosby shared his opinion at the outset of the scheduled discussion on this topic that “the city [of Boston] is looking to nickel and dime issues.”²³

Later in the same discussion, Chairman Crosby reviewed the consequences of Boston’s possible designation as a host or surrounding community with MGC Ombudsman John Ziemba. As seen below, the conversation appeared to be based strongly upon a presumption that Boston would be designated a surrounding community.

CHAIRMAN CROSBY: So, we're talking August [for issuance of a license if Boston is determined to be a surrounding community].

MR. ZIEMBA: That is correct. In the alternative if Boston is determined to be a host community, all of that goes by the wayside. And then the earliest, you have a host community agreement if that's executed in expeditious form, the earliest a referendum could occur would be 60 to 90 days after that. And then the submissions thereafter. Substantially longer, obviously.

²¹ This catchall provision exempts from disclosure anything which is “specifically or by necessary implication exempted from disclosure by statute.” We do not recognize this provision as in any way applicable to our request, or properly explanatory of its denial.

²² Transcript of April 3, 2014 MGC Open Meeting, at 105-106. Transcript excerpt attached as Ex. H.

²³ Transcript of April 3, 2014 MGC Open Meeting, at 99.

COMMISSIONER CAMERON: Without arbitration that's 36 or seven days sooner?

MR. ZIEMBA: Without arbitration 36 or seven days sooner, correct.

COMMISSIONER MCHUGH: We have to think about the timeline today. I'm very concerned, I must say, based on the comments that we heard at the surrounding community meetings²⁴ we held last week, two weeks ago about the 30 days and then arbitration begins period. I heard in those meeting two things. I heard substantive concerns and they were articulately expressed. But I also heard concerns about not having been heard. And I think that the process the city has used since October has not engaged the community in a way that allows community input into the negotiations and exchange with the applicants that is needed in order to come up with constructive solutions to manifest issues that are real and significant that they discussed. **And I don't see any evidence that there's been any actual negotiations as opposed to jockeying about information.** And I have substantial concerns about whether it's fair to give the 30 days only before arbitration begins if it turns out that the city is a surrounding community. **Fair not to the city as an entity, they made this bed.** I recognize that an election took place. I recognize we have a new administration. I recognize that the changes have to be made and adjustments have to be made for differing outlooks. But still I look at the people most affected by this in the two communities and wonder -- not wonder, believe they haven't had a sufficient opportunity to be heard by their own representatives and participate with their own representatives in trying to craft something if it can be crafted that will satisfy their concerns.²⁵

The Commissioners then discussed the significant inconvenience *to the applicants* which the delay caused by Boston's host community status might create:

COMMISSIONER ZUNIGA: What we're really talking about here in terms of schedule is that at a minimum it slipped already until around August. It could be longer. We may decide that. We may have a role in deciding how much longer or we may not. Our current schedule or our recent schedule relative to meeting this fiscal year in terms of award of a license is effectively now slipped. And we're looking at an early date of August or thereabouts for award of a license in that region.

CHAIRMAN CROSBY: We would have been making this decision next month if it weren't for this process. I think we are bending over backwards to give the city a fair opportunity, a very fair opportunity to make its case and compromising a lot of other parties to do it, particularly ones who are invested in the time. But I think it's the right thing to do. **I hope everybody will be mindful that a big price is being paid by a lot of people to try to**

²⁴ Apparent reference to open public meetings held March 25th and 26th at which members of the host and surrounding communities were invited to provide testimony regarding the MSM and Wynn applications.

²⁵ Ex. H, at 99. We include this excerpt both to demonstrate the Commission's obvious preference for rapid licensing over due process as well as its willingness to place the blame for delays caused by the city of Boston's insistence upon seeking an opportunity for additional evidence which might supports the right of its citizens to vote upon the city itself.

accommodate the city's concerns.²⁶

No Eastie Casino, MSM, and Wynn, LLC all filed briefs with the Commission on April 17th, while the city of Boston filed a letter in which it called the entire *ad hoc* adjudicatory process into question. MSM's brief dedicated only a short paragraph to the issue of whether or not the race track was a statutory "amenity" to the proposed gaming establishment.²⁷

On April 28, 2014, MGC counsel placed a telephone call to SSL Secretary Charles A. Baker III (and other unnamed members of SSL's management team) to discuss the provision of the Binding Agreement which would have permitted SSL to transfer operations of Suffolk Downs to MSM.²⁸ Although the specific details of this conversation are obviously unknown to us, Baker characterized them in a letter dated April 30, 2014 as possible "questions or concerns" regarding this provision, and immediately addressed the inquiry by requesting that the Commission "consider this provision to be stricken and of no further force or effect."²⁹

Baker also proffered the following unexpected concession:

We thought it would be appropriate to note the necessary corollary to our pledge to continue racing—if, by continuing to race, Suffolk Downs would invalidate or jeopardize Mohegan Sun's application or gaming license, we would not do it. We would not let racing or any other activity on the remainder of Suffolk Downs' land get in the way of a successful gaming establishment in Revere. While we believe that there is no colorable legal theory that would sustain such a view, and while we remain committed to continuing racing as outlined in our January letter, we want to make clear that we would discontinue racing operations in the event that racing at Suffolk Downs would be considered a legal impediment to Mohegan Sun's Revere-only gaming license application."³⁰

At its public meeting held May 1, 2014, the MGC granted the city of Boston's written request for an additional week to negotiate with Wynn and MSM regarding possible host or surrounding community agreements. Limited testimony was offered from No Eastie Casino regarding the status of the race track as an amenity to any casino at Suffolk Downs, and the hearing was continued to May 8, 2014. SSL Secretary Baker's April 30, 2014 letter did not appear within the "Commissioner's Packet" issued that morning which included all documents to be considered by the Commission in its review of Boston's host community status.

On May 8, 2014, MGC Chairman Stephen Crosby opened the scheduled MGC meeting with an announcement that he would be recusing himself from all further business in Region A.³¹

²⁶ Transcript of April 3, 2014 MGC Open Meeting, at 125-126.

²⁷ All briefs and correspondence received in advance of Boston's host community hearing are available for download at : <http://massgaming.com/blog-post/update-massgaming-releases-reply-brief-briefs-and-correspondence-relative-to-gaming-establishment-determination-for-the-region-a-resort-casino-proposals-in-advance-of-may-1st-public-hearing/>

²⁸ Call referenced in April 30, 2014 letter from Suffolk Downs, attached as Ex. I.

²⁹ *Id.*

³⁰ *Id.*

³¹ Meghan E. Irons and Andrea Estes, "Crosby recuses himself from Eastern Mass. Casino vote," *Boston Globe* (May 9, 2014)

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Commissioner James McHugh assumed responsibility as acting chair for Region A matters, and proceeded to chair the meeting.

In his opening remarks, Acting Chairman McHugh reiterated the opinion of the Commission, as expressed on previous occasions, that it had ultimate jurisdiction to declare which municipalities should be deemed host communities under the Gaming Act. Presentations regarding the questions raised as to the locations of the two Region A gaming establishments were then heard from the city of Boston, MSM, Wynn, LLC, and No Eastie Casino.

In its portion of the hearing, the city of Boston emphasized the lease provision quoted above which allowed MSM to manage the race track as evidence of Boston's host community status—only to be informed by the Commission that this provision had just been stricken from the Binding Agreement.

The meeting of May 8th closed with a discussion on the record between the Commissioners regarding the two questions before them on the record. Although the transcript of this meeting is not yet available as of the time of filing this letter, notes and independent recollection of undersigned counsel reflect that the lease provision which would have permitted MSM to assume operational control of the race track was raised by a number of the Commissioners in the discussion of the location of the proposed gaming establishment at Suffolk Downs. Acting Chairman McHugh was especially careful to explain his opinion that the track could not be considered an amenity or in any other way part of the gaming establishment because MSM could not acquire and clearly had no intent to acquire it. Commissioner McHugh specifically mentioned the removal of the lease provision in question as dispositive of the issue, in that he could now definitively find that there was “independence between the properties.” All of the Commissioners appeared to agree that this operational separation was legally significant.

On May 9, 2014 (the day after its “decision in principle” to deny Boston host community status), the Commission released a redacted version of the Binding Agreement.³²

As of the date of this letter, May 15, 2014, the Commission is scheduled to ratify and issue a formal written decision to confirm its decision in principle. We reserve the right to supplement this letter upon release of this decision.

³² Attached in relevant part as Ex. B. The underlying basis of the instant request did not (and could not have) become clear until we had the opportunity to review this document and SSL Secretary Baker's April 30, 2014 letter.

GROUNDS FOR INVESTIGATION

In light of the facts outlined above, we are seeking independent investigation of the following issues:

I. THE GAMING COMMISSION'S INTENTIONAL WITHHOLDING OF THE BINDING AGREEMENT FROM THE CITY OF BOSTON AND THE PUBLIC

We believe that further investigation of the Commission's conduct surrounding the decision to maintain the confidentiality of the Binding Agreement is now warranted.

It is now apparent that the Massachusetts Gaming Commission was aware that the Binding Agreement as signed on November 27, 2013 would have provided the city of Boston with a credible claim to host community status. Despite this knowledge, the Gaming Commission not only agreed to withhold this document from the public in perpetuity at MSM's request on grounds which now appear highly questionable, but also made no exception for the city of Boston and did not require MSM to release this critical document to Boston's attorneys in a timely manner even after the city had formally requested it. The Commission further agreed with MSM that the entire document should remain confidential on the grounds proposed by the applicant, despite what we now know to have been the clearly available option of releasing a redacted version.

II. THE GAMING COMMISSION'S CONTINUED DENIAL OF BOSTON'S CLAIM TO HOST COMMUNITY STATUS WHILE IN POSSESSION OF THE BINDING AGREEMENT

We are deeply concerned by the MGC's stated opposition toward the city of Boston's bid for host community status while in possession of the Binding Agreement and apparent willingness to disenfranchise city residents despite knowledge of its contents.

The city of Boston reserved the right to claim host community status in connection with the MSM proposal from the very first opportunity well before the December 31, 2013 filing of MSM's RFA-2 application. In a letter dated December 9, 2013,³³ the city through counsel advised the Commission that it would be unable to definitively determine whether it should be classified as a host or surrounding community. The letter concluded as follows: "In the absence of direct knowledge or facts to the contrary, the City of Boston maintains that the City of Boston is a host community to the Suffolk Downs site."³⁴ The city raised and preserved similar claims on the record in written filings and live appearances before the Commission made, *inter alia*, January 9, 2014, February 10, 2014, and March 20, 2014.

³³ We have attached letters from the city of Boston previously filed with the Gaming Commission on December 9 and January 9 as well as the MGC's response as group exhibit J.

³⁴ See city of Boston's letter dated January 9, 2014, Ex. J.

Despite these repeated requests, the issue of host community status for the revised plan at Suffolk Downs was never fully discussed on the record at an MGC meeting until well nearly one month after the February 25, 2014 vote in Revere.³⁵ Given that the MGC had been in possession of the Binding Agreement since at least December 3, 2013, we have no choice but to conclude that the Commission's repeated attempts to dissuade and deny Boston from seeking host community status even while in possession of a document which would have allowed the city a strong claim to this status were not made in good faith. Denial of host community status amounted to a disenfranchisement of the entire city of Boston from any opportunity to exercise its collective right to vote upon one of the single most development projects proposed for the greater Boston area in recent memory, and we believe that these circumstances merit further investigation in and of themselves. Without conceding the Commission's claimed ultimate authority to determine host community status, we now aver that this conduct constituted an abuse of this alleged authority.

III. QUESTIONS AS TO THE FEBRUARY 25, 2014 SPECIAL ELECTION IN REVERE

Knowledge of the contents of the Binding Agreement not only would have given the city of Boston a claim to host community status, but would have influenced many Revere voters concerned for the future of Suffolk Downs. We request that the Secretary of the Commonwealth investigate this apparent election-related impropriety.

As outlined above, the public promises as to the future of Suffolk Downs and the racing industry made by SSL, MSM, and the city of Revere simply cannot be squared with the terms of the Binding Agreement at issue here. Given the undeniable importance of the continued future of the race track at Suffolk Downs to the average Revere voter, we believe that the MGC's apparent collusion in keeping this information from the public may raise issues as to the validity of this election. We believe that further investigation is also necessary in order to determine if Revere Mayor Dan Rizzo was made aware of this provision and, if so, when it was brought to his attention.

IV. THE GAMING COMMISSION'S *EX PARTE* COMMUNICATION WITH SSL MANAGEMENT AND APPARENT COLLUSION TO DENY THE CITY OF BOSTON'S CLAIM TO HOST COMMUNITY STATUS.

A comprehensive independent investigation of the Commission's apparent ex parte attempts to influence the outcome of its own proceedings is now necessary.

We have serious concerns regarding the April 28, 2013 telephone call between MGC counsel and Suffolk Downs management, as we believe it is unlikely that counsel would have placed this call without the knowledge of the Commission. While this *ex parte* discussion of a critical issue regarding the Binding Agreement two days before a scheduled hearing certainly deserves further scrutiny in and of itself,³⁶ we are further troubled by the clear implication which arises from the April 30th SSL letter

³⁵ See Transcript of MGC Open Meeting of March 20, 2014.

³⁶ We suggest that this communication under the circumstances was inappropriate on its face under the commonly-understood standards applicable to any impartial tribunal's dealings with parties before it. However, pursuant to the Commission's own Enhanced Code of Ethics: "Except during a hearing or meeting conducted in accordance with the

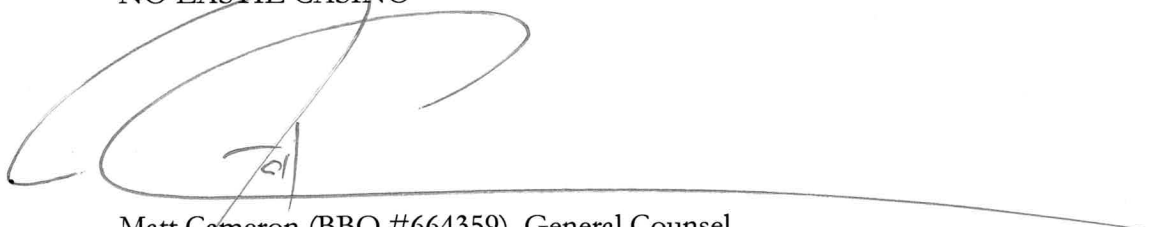
NO EASTIE CASINO

that counsel's "questions and concerns" were not only enough to convince SSL to strike the provision in question immediately but to further offer to "discontinue" racing at Suffolk Downs entirely.

Thank you for your consideration of our request. We remain available to further discuss anything raised within this letter at (617)-567-0508 or noeastiecasino@gmail.com.

Very truly yours,

NO EASTIE CASINO

A large, stylized handwritten signature in black ink, appearing to be "M. Cameron", written over a horizontal line.

Matt Cameron (BBO #664359), General Counsel
Celeste Myers, Co-Chair

cc: Massachusetts Gaming Commission
Massachusetts Governor Deval Patrick
Kevin Conroy, Foley Hoag LLP (counsel for Mohegan Sun Massachusetts)
Charles Baker, Secretary, Sterling Suffolk, LLC

Open Meeting Law, G.L. c. 30A, and/or 205 CMR, Commissioners may not engage in communications that a reasonable person would view as likely to affect the Commissioner's judgment regarding an application or other matter pending before it in an adjudicatory proceeding or reasonably likely to come before it in such a proceeding, except for consulting with another Commissioner, Commission employees, or consultants whose function it is to aid the Commission in carrying out its responsibilities, and shall take all reasonable actions necessary to avoid receiving such communications..." MGC Enhanced Code of Ethics §22, at 9, available at <http://massgaming.com/wp-content/uploads/Enhanced-code-of-ethics-final-approved-by-MGC-2-21-13.pdf>.

Bratton-Davies, Marianne (MGC)

From: Krista Bogertman <kbogert03@yahoo.com>
Sent: Tuesday, June 10, 2014 11:40 AM
To: MGCcomments (MGC)
Subject: Mohegan Sun (for June 24th Community Hearing)

Categories: Red Category

Good Morning,

As a Revere resident, I would like to voice my opposition to the proposed casino coming to Revere (per the Community meeting in Revere on June 24th) . Despite the millions of dollars the casino has promised to Massachusetts, the city of Revere, and the surrounding communities, over the long-term the problems will out-weigh the benefits. Despite the fact that Revere voted "yes" to host a casino, there were still thousands in Revere who voted "no" and more who would have if they were registered voters. There are 2 elementary schools right across the street from Suffolk Downs, where children will be exposed to increased traffic (for students who walk home), pawn shops that will go in due to addicted gamblers, and all the other crimes that are related to casinos (prostitution, mob activity, drunkenness, etc.). Although Mohegan Sun has promised to assist with traffic concerns, the promised money will not be enough to take care of the increased traffic. Mohegan Sun proposed that one lane from 93 north towards Ted Williams Tunnel / Route 1 A be dedicated to casino traffic. As a resident who travels between Revere and Quincy for work, that idea is unrealistic, uninformed, and selfish given the traffic nightmare that exists already on that route. One over-pass is not going to solve the current traffic problem, let alone the extra 5000+ cars per day going to the casino. There's also documented studies that show an increase in addicted gamblers for those people who live in close proximity to a casino. This means that some of my neighbors in Revere may become gambling addicts, negatively affecting their families, causing the town more problems and contributing to bankruptcy and other related financial problems.

I know Revere city officials want Revere to become a resort destination, but I do NOT believe that goal is accomplished through a casino. Casino owners do not propose casino's to affluent towns like Gloucester or Newport, because the towns know that casino's cause more problems than solutions.

I'm in support of jobs and the growth of Revere, but NOT through a Mohegan Sun casino. Do not allow it in Revere.

Krista Bogertman
Resident, Winthrop Ave, Revere

How could anyone invest in Suffolk
Casino - with hostile E.B. VOTEA'S
FURIOUS ABOUT DISRESPECTED FAIR VOTE.

NO FLYOVER ON RTE, 1A. - NO BARN'S MOVED
TO E.B. SIDE FOR CASINO ROOM. (MANURE)
12,000 MORE CARS DAILY FOR POLLUTION, LONG
PROBLEMS, ASTHMA ETC. ARE YOU CRAZY!!!

CIVIL DISOBEDIENCE LIKE NEVER
BEFORE SEEN - YOU CAN BET ON IT.

WE VOTED AND THIS IS STILL AMERICA.
MONEY AND GREED WILL NEVER EVER
DEFEAT THE HONEST VOTE. NEVER
EVER

MEMBERS - HOW WHAT?
SUFFOLK CASINO WOULD BRING
12,000 CARS DAILY INTO ALREADY
POLLUTED AIR. 1/2 MILE AS LOW FLYS
FROM RUNWAY OVER TRACK + BREAMONT.

PLEASE CALL IN DOCTORS + SCIENTISTS
BEFORE DECIDING - WE HAVE ENOUGH
PEOPLE WITH BRONCHITIS + ASTHMA

WE HAVE A RIGHT TO CLEAN AIR. PLEASE

Bresilla, Colette (MGC)

From: MGC Website <website@massgaming.com>
Sent: Thursday, May 08, 2014 10:58 PM
To: MGCcomments (MGC)
Subject: Contact the Commissioner Form Submission

Name

JAMES PASQUARIELLO

Email

jjustinp@gmail.com

Phone

(617)905-1723

Subject

deep concern about the MGC's integrity

Questions or Comments

To the MGC:

I am deeply concerned about your attempt at being complicit in hiding the proposed lease structure for the racetrack at Suffolk Downs--a lease structure designed to allow Mohegan Sun to operate that racetrack. You hid important knowledge from the people of East Boston, Boston, and the Commonwealth of Massachusetts: information clearly indicating Boston was a host community to the proposed casino-racetrack complex. Your doing so calls into question the integrity of the commission and your ability to effectively serve the impartial role you are called to serve. You should publicly address why you took such actions--and why you believe you continue to have the moral authority on which to operate after intentionally helping to conceal information. The idea that this lease was a "trade secret" is simply preposterous.

I disagree with the idea that the racetrack is not an amenity. Any East Boston or Revere resident could easily provide ample evidence that Suffolk Downs and Mohegan Sun jointly used the race track in an attempt to sell the proposed Mohegan Sun project to voters. They have spoken about the race track as adding value to a casino project--and about the casino project as adding value to the race track. I am happy to forward examples of this correspondence with voters and other stakeholders, but I trust that you already have seen much of that correspondence. Further, the site clearly will be designed to facilitate viewing of the track from the casino and easy access from one part of the shared site to another. Finally, Suffolk Downs owns the entire site--so the idea that there is not shared ownership is blatantly false.

As a resident of a low-income majority non-white community (East Boston) that is already disproportionately burdened with environmental contaminants, and that voted no, I am appalled by the attempt of people who do not live in this community to ignore our vote and disenfranchise us. The process you are conducting calls into question if this will continue to be a commonwealth, or simply a state that helps the wealthy--and whether this cradle of liberty will continue to be a democracy or will complete a transition to a corrupt oligarchy. On these counts, the signals you have sent thus far have been truly disturbing.

I appreciate your consideration of my deep concerns about this flawed process.

RECEIVED
MAY - 6 2014
BY: _____

5/5/14

Chairman Stephen Crosby,

I being a Resident of
Revere for over 50 yrs & my
mother also a Resident now
in Assisted Care, plead to you
not to give Casino's rights to
Revere.

Traffic in Beachmont Section
adjacent to Suffolk Downs is
unbearable.

The Beachmont School is a
stone's throw from Suffolk Downs
as well as the new school on
Revere St. Buses with children
are constantly left in a
traffic mess now. What happens
at a casino

Look at Foxwoods &
Mohegan Sun. Both casinos
arent in peoples back yards
They are located w/ miles of
their property not Residents

properties.

There is an abundance of elderly people in Birchmont via the Shirley Ave area. These people do everything on foot. They do not need additional traffic to watch for.

There will be more motor vehicle accidents & stealing than there currently is. The politicians are looking for kickbacks. I won't name which ones.

On the whole if Wynne is voted in, his property on west wasteland acres of it so where near residences or schools.

Please take heed in what I say cause I live

III

never know best.

Thankyou
Jimmy Kiro

May 1, 2014

To: Massachusetts Gaming Commission
84 State Street
Boston, MA 02109

Dear Commission Members,

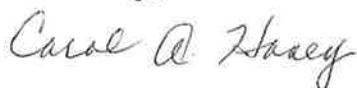
As you consider the awarding of the license to either Mohegan Sun in Revere or Wynn Resorts in Everett, I am of the opinion that you would want to hear from residents of the city involved. Therefore, I am writing to you my thoughts on this issue.

As the votes indicated, both cities expressed strong local support of a casino. Both cities have similar demographics and both cities have strong mayoral/political support. So what makes the defining difference between these two locations?

In my opinion, it is transportation and its impact on the communities that would be impacted by a casino. When considering it from that perspective, the Mohegan Sun location is the far better option. First and foremost, it is located within walking distance from the Beachmont MBTA station. That should alleviate some of the traffic as it is a ride of less than 20 minutes from downtown Boston. Second, Mohegan Sun has committed to construct a flyover to address an existing traffic problem that would be a godsend to local commuters as well as improve access to the casino. Nowhere have I read of any proposals for the Wynn Resort to address the existing traffic problems that would only worsen if the casino were located in the proposed Everett location.

As an added benefit, the Mohegan Sun is located within walking distance of beautiful Revere Beach. What else does one need?

Sincerely,



Carol Haney
72 Fowler Ave.
Revere, MA 02151





SERVICE EMPLOYEES
INTERNATIONAL UNION
CTW, CLC

**Local 32BJ
Headquarters**

25 West 18th Street
New York, NY 10011-1991
212.388.3800

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President

LARRY ENGELSTEIN
Executive Vice President

KYLE BRAGG
Secretary Treasurer

LENORE FRIEDLAENDER
Assistant to the President

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JAIME CONTRERAS
ROB HILL
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GABE MORGAN
JOHN SANTOS
JOHN THACKER

Capital Area District

Washington 202.387.3211
Baltimore 410.244.5970
Virginia 703.845.7760

Connecticut District

Hartford 860.560.8674
Stamford 203.602.6615

District 120:

215.923.5488

Florida District

305.672.7071

Hudson Valley District

914.637.7000

Mid-Atlantic District

215.226.3600

**National Conference of
Firemen and Oilers**

606.324.3445

New Jersey District

973.824.3225

Western Pennsylvania District

412.471.0690

www.seiu32bj.org

April 18, 2014

Mr. Stephen Crosby, Chairman
Massachusetts Gaming Commission
84 State Street, Suite 720
Boston, MA 02109

Dear Chairman Crosby,

I am writing as the head of SEIU 32BJ New England District 615 to express our concern about the plan for labor harmony submitted as part of the Mohegan Sun casino proposal.

A fact sheet (<http://masscasinofacts.com/>) being circulated by Mohegan Sun and Suffolk Downs states, "Mohegan Sun has also executed a signed Memorandum of Agreement with the International Brotherhood of Electrical Workers Local 103, the United Auto Workers, the Teamsters Local Union No. 25 and the Laborers' International Union of North America Local 22. The Memorandum of Agreement also represents the interests of an additional five unions." While the referenced agreement names SEIU as one of the unions, it does not represent our union's interest.

SEIU did not participate in negotiating the Memorandum of Agreement with Mohegan Sun signed by IBEW Local 103 and the other three unions. We have not signed that agreement and do not intend to. In fact we were not even aware of the agreement until a copy was made public as part of the Gaming Commission's application review process.

While the agreement lists SEIU as the union that would represent housepersons and guest room attendants, it is not SEIU's intention to organize the housekeeping department. We are not planning to organize casino workers. In addition SEIU recognizes UNITE HERE as the largest union representing hotel and gaming service workers nationally and support UNITE HERE's efforts to organize gaming workers in Massachusetts.

Please do not consider the naming of SEIU in that memorandum as an endorsement of the Mohegan Sun project. It is not.

Sincerely,

Roxana Rivera
District Director
SEIU 32BJ New England District 615



Bratton-Davies, Marianne (MGC)

From: Lisa Alberghini <lba@poua.org>
Sent: Thursday, April 17, 2014 6:09 PM
To: MGCcomments (MGC)
Subject: Comments on Mohegan Sun Casino
Attachments: Comments Mass Gaming Commission 3.25.14, written.docx

To the Mass Gaming Commission:

Please accept the attached as my public comments on the proposed casino at Suffolk Downs in Revere. This attachment includes two items:

1. The text of written comments I had planned to speak at the 3/25/14 MGC hearing for surrounding communities of the Mohegan Sun proposal. After waiting for approximately 6 hours for my time to present comments, those in the audience who had signed up days earlier for the opportunity to speak at the hearing were asked by the MGC Chairman to "truncate" our remarks. Given that, I did not cover at the hearing my complete comments included here.
2. The text of comments made at the 3/25/14 hearing by Kate O'Neil, as I would like to repeat her remarks about Brigade Capital as comments of mine as well. I also kindly request that the MGC email back to me a specific response to the question "how will the MGC approve subsequent owners of the proposed casino, when and if the majority owner entity changes?".

Thank you for your consideration of these comments and my request for an answer to the above question.

Sincerely,
Lisa B. Alberghini
79 Quincy Avenue
Winthrop, MA 02152

Bratton-Davies, Marianne (MGC)

From: Carol Facella <cafcaf930@gmail.com>
Sent: Thursday, April 17, 2014 3:13 PM
To: winthrop-community-association@googlegroups.com
Cc: MGCcomments (MGC); TownCouncil@town.winthrop.ma
Subject: Re: Winthrop Opposition to Casino @ Suffolk Downs

Matt,

Very well said. Kudos!
Carol

On Thu, Apr 17, 2014 at 11:00 AM, Matthew Morano <mfmorano@gmail.com> wrote:

To the Mass Gaming Commission:

I am a resident of Winthrop and I am writing to express my opposition to a Mohegan Sun casino at Suffolk Downs.

Over the past three years I have worked to fight a casino at Suffolk Downs, along with hundreds of other dedicated individuals who have volunteered thousands of hours of their time. To be clear, there is no money to be had in opposing the casino and there is nothing for us to gain – only something very significant for us to lose. The stakes are very high for a small suburban community such as Winthrop.

I believe that a casino at Suffolk Downs will have negative impacts on Winthrop – with increases in crime, addiction, traffic, and pollution rates. Winthrop already bears the burden of an expanding airport and a regional sewage treatment plan. When is enough, enough?

I also believe that Mohegan Sun and Suffolk Downs lack the legitimacy to proceed with a casino license application. The gaming legislation (M.G.L. c. 23K, § 15(13)) clearly states that if a proposed casino is located in more than one city or town, it must win a referendum vote in both communities. As you know, Suffolk Downs' proposal was rejected by voters in East Boston. Similarly, Mohegan Sun failed to win its vote in Palmer. The deadline for referendum votes expired in December 2013 and both Suffolk Downs and Mohegan Sun should have been required to wait a minimum of six months to hold new referendum votes.

Despite these failures, and in violation of the gaming legislation and the Mass Gaming Commission's own application timelines, Suffolk Downs and Mohegan Sun have been allowed to proceed with their application. We are now presented with a shotgun marriage between two LOSING casino proponents – who

each spent millions of dollars making their case to voters, but failed to win their required elections. Mohegan Sun is a third-tier regional casino operator with a questionable capital partner. Meanwhile, Suffolk Downs has shown a blatant disregard for voters in East Boston, the gaming legislation, and the Mass Gaming Commission. Is this the type of operation we want to grant a license to print money? Is this the best we can do in greater Boston?

The gaming legislation allows for UP TO three casino licenses to be awarded, but does NOT REQUIRE the Mass Gaming Commission to grant all three of these licenses at one time, or ever. Given the amount of controversy and opposition surrounding Mohegan Sun casino at Suffolk Downs, I urge the Mass Gaming Commission to REJECT this fundamentally flawed project/applicant from further consideration of a gaming license.

Thank you for your consideration,

Matthew Morano

--
You received this message because you are subscribed to the Google Groups "Winthrop Community Association" group.

To unsubscribe from this group and stop receiving emails from it, send an email to winthrop-community-association+unsubscribe@googlegroups.com.

For more options, visit <https://groups.google.com/d/optout>.

Bresilla, Colette (MGC)

From: Florida Cacicio <fcacicio@hotmail.com>
Sent: Thursday, April 17, 2014 9:23 AM
To: MGCcomments (MGC)
Subject: Mohegan sun in revere

Hello my name is Florinda Cacicio I am a resident of Revere MA and a firm supporter of Mohegan Sun Casino becoming part of my community. I have many reasons as to why Mohegan Sun is a perfect fit for our community, but, one of the main reasons I am a supporter is the jobs that will be saved! This is crucial for our economy the last thing this state needs is more unemployed people. Also, the impact that Mohegan Sun's hosting agreement will have on our city! Schools will be improved, our historic beach cleaned and inviting and the Jobs that will be created because of the Casino, I know of many people that are in need of employment they are hopeful that Mohegan Sun becomes part of our town so, that they have a possibility to apply and possibly be hired for a position at the casino. Please when making your decision please consider all the benefits that we are to receive and all the jobs that would be created.

Sincerely,
Florinda Cacicio

Sent from my iPhone

Bresilla, Colette (MGC)

From: Ann Vasquez <ann.vasquez@gmail.com>
Sent: Thursday, April 17, 2014 12:36 PM
To: MGCcomments (MGC)
Subject: Mohegan Sun in Revere

Hello,
My husband and I own La Siesta Restaurante in Winthrop and we recently moved from Nashua, NH to Winthrop to be closer to our business. We own a home as well as the buildings our business is in so we are extremely invested in Winthrop.

I am seriously concerned about the negative affect having a casino will have on our little town. I'm sure you have heard already about the traffic, increased crime, reduced resources and stresses on families as gambling addictions increase. I would like to speak from the point of view of a business owner.

We are a family business, my husband and I along with our three grown boys have worked hard and sacrificed to create a restaurant that people are willing to drive as much as forty miles to come and see us. I don't want to see it go under because everyone is at the casino, or don't want to drive here because of the traffic.

The program they have put together for the local businesses benefit the casino, and not the small businesses in jeopardy of going under once they arrive.

I have spoken to a representative form the casino and they explained how their program will work for a business such as ours.

First, we will have to purchase the hardware to be able to accommodate their points system for a cost of \$800-\$1,400

Second, we will have to purchase the software-the cost is unknown as of yet.

Third, they will take a processing fee of 15-20%

The other option is to allow a **discount to their employees**. All they have to do is show their badge and we will give them a discount of 15%.

I have a few problems with this program. I don't see their customers leaving the property to come to Winthrop center to use the points. I see our current customers going to the casino, earning points and redeeming them at our restaurant. This means I will be paying for hardware, software and a processing fee to just to retain my current customers. This is not a good deal for us.

The employee program will work the same way for us. There just isn't much available real estate for new employees to move here. So again, I will be giving up 15% to my customers that I have worked hard to get in the first place.

I thought they had to create a program that will benefit the local businesses, this only benefits them.

Please, please, please, don't let them open in Revere. Put in a professional soccer stadium instead. This will give Revere a beautiful face lift, create jobs, give a venue for sports, and entertainment without jeopardizing the neighborhoods.

Thank you,

Sincerely,
Ann Vasquez
242 River Rd.
Winthrop, MA 02152

La Siesta Restaurante, Inc.
70 Woodside Ave.
Winthrop, MA 02152

--

Ann Vasquez
(603) 770-4402 cell
(617) 846-2300 La Siesta

RE: OPPOSITION TO A SUFFOLK DOWNS CASINO IN REVERE, MA

April 17, 2014

Dear Stephen Crosby, Chair of Mass Gaming Commission, and Commission Members:

The purpose of this correspondence is to express my **STRONG OPPOSITION** to a **CASINO AT SUFFOLK DOWNS** in Revere, MA. I have grave concerns about the adverse consequences that a Casino will have on my home town of Winthrop. I join with many other Winthrop residents, who have voiced and written their concerns to our Winthrop Town Councilors and to you, in stating our opposition to a Revere casino. We also stand with East Boston residents who, unlike Winthrop, did have a vote and resoundingly said "NO" to a casino at Suffolk Downs. As I recall, the MGC has acknowledged that it would not license a casino in an area that does not want it. **WE DO NOT WANT A CASINO AT SUFFOLK DOWNS!** Please honor your stated position.

I **URGE YOU TO NOT LICENSE** this Casino by Mohegan Sun. I am presently confident, after many comments by casino opponents, during meetings and through letters, that you are fully aware of all the adverse consequences that a casino will inflict upon our area. In particular, Winthrop has only two entrances/exits that are within one mile of this casino. This is far closer than much of Revere, yet we were deprived of a vote on our position through the current legislation. Have you ever asked yourselves **WHY** Winthrop was not allowed to vote on a casino so close to our borders? Would it not have made far more sense to draw a five mile radius around the proposed casino site and given those most affected a vote? We desperately turn to you now to rectify this **INJUSTICE**. Please hear our concerns and act upon them. Please do not succumb to: political pressure, greed, the illusion of "quick-revenue fixes" , or to false promises by Mohegan Sun that a Casino in Revere will benefit all of us. **IT WILL NOT!**

Our beautiful seaside town will suffer tremendously from the overflow of all the problems that a casino brings to a community: traffic gridlock; loss for local businesses; increased addictions to gambling, drugs, and alcohol; higher crime rates, especially for theft, fraud and prostitution; financial ruin to gamblers and their families; greater violence, including domestic violence and suicide; spill-over of physical and social deterioration. Organized crime, with its long history of connections to casinos and gambling, will thrive: loan-sharking, money laundering, prostitution, fencing of stolen items and pawn shops. Is this the kind of businesses for which we are looking? I think not. The key question here is: Would any of you want to live in a community in or near a casino? If not, then why would we?

Please do not subject Winthrop and East Boston residents to live with these well-documented negative consequences from a Suffolk Downs/Revere Casino. As a "surrounding community," we are not guaranteed any of the "supposed benefits" from this casino. No amount of mitigation will compensate us for the "costs" to our community and the loss to our quality of life. Our only surety is that we will suffer all the "ILL" effects of a local casino. We want Winthrop to flourish, not become an "impact area" for a casino complex, for which we had **NO VOTE NOR VOICE**.

Yours truly,

Carol A. Facella, Winthrop Resident

Bresilla, Colette (MGC)

From: mg1atnw@comcast.net
Sent: Thursday, April 17, 2014 1:06 PM
To: MGCcomments (MGC)
Subject: Revere Casino

I want to take this opportunity to express my vehement opposition to a casino at Suffolk Downs. We as Americans have a god given right to live in peace, harmony and happiness. To put this casino in our backyard would be an affront to our rights. We as Winthrop citizens have endured so much, the airport, Deer Island and congestion. I don't think I have to tell you people about our town's unique position in the state of Massachusetts. You will be ruining our quality of life and ruining this town. I am a fifth generation Winthropite and my children a 6th. We don't want a casino!!! East Boston has spoken. Nothing good will come out of this. I don't care what the politicians and the corporate heads at Mohegan Sun promise. It is all lies. No casino!!! I can't express it more forcefully. Winthrop doesn't want it.

Michael and Susan Gervasi

Bresilla, Colette (MGC)

From: Mary <mc Carroll501@msn.com>
Sent: Thursday, April 17, 2014 1:07 PM
To: MGCcomments (MGC)
Cc: Mary
Subject: Please reject Mohegan Sun's application to locate a casino in Revere, MA

Dear Members of the Massachusetts Gaming Commission,

As a life-long Winthrop resident and now home owner, I write to express my deep opposition to Mohegan Sun's application to locate a casino in Revere. I have conducted research on the potential impact of a casino on our already constrained community and I recently attended the Winthrop Town Council meeting at which Mohegan Sun executives presented the proposal they prepared for the Revere community.

It is my firm opinion that Winthrop will be highly adversely affected by a casino in Revere. Traffic, public safety, public health, fiscal resources, and property values are at risk of being negatively impacted.

In addition, approval of this application for a casino at Suffolk Downs undermines the voting process and the expressed will of our neighbors in East Boston. It is clear that East Boston residents, who have been afforded the **privilege to vote**, are opposed to a casino in Revere. Without recourse to a vote myself, I write in hopes that you will act wisely and fairly, and reject Mohegan Sun's application to locate a casino in Revere.

Thank you very much.

Sincerely,
Mary M. Carroll
105 Bartlett Road
Winthrop, MA 02152
mc Carroll501@msn.com

Bresilla, Colette (MGC)

From: lab2403@verizon.net
Sent: Thursday, April 17, 2014 1:30 PM
To: MGCcomments (MGC)
Subject: Opposition to Revere Casino

Dear Gaming Commission:

I would like to register my **STRONG opposition** to granting a gaming license for Mohegan Sun Casino in Revere, Massachusetts.

It is a traffic nightmare getting in and out of Winthrop on a daily basis (even on the weekends). To add more traffic to Route 1A and Boardman Street would create an even bigger traffic problem--especially when the exit out of Winthrop through Revere is closed due to weather-related storms or events in Revere. (Remember Winthrop has only two exits out of the town.)

Please do not grant Mohegan Sun/Suffolk Downs this gaming license.

Thank you,

Lois A. Baxter
17 Circuit Road
Winthrop, MA 02152

Bresilla, Colette (MGC)

From: JEREMIAH CARROLL <jcarroll78@me.com>
Sent: Thursday, April 17, 2014 1:40 PM
To: MGCcomments (MGC)
Cc: town council@town.winthrop.ma
Subject: Mohegan Sun Casino

Mass Gaming Commission

Gentlemen,

As a Winthrop resident for the past fifty years I feel compelled to express my deep-seated and heart-felt opposition to the proposed casino at Suffolk Downs. The negative impact upon my community would be profound and irrevocable. As I'm sure the committee has heard, the traffic situation in and out of Winthrop is already extremely distressing. There is no alternative for Winthrop residents; to leave the town requires us to drive directly past the proposed casino site with its expected seven to eight million visitors per year. No traffic light mitigation or new exit ramp comes remotely close to solving this traffic nightmare. A situation which today is barely tolerable, will not be improved by seven to eight million new visitors. This is a MASSIVE public safety problem.

Last year, East Boston residents, who share the roads and congestion with Winthrop residents voted down this casino proposal for exactly these concerns. To assert now that the Winthrop and East Boston communities are not hosts communities is to completely ignore geography, and good judgement.

Jerry Carroll

105 Bartlett Road

Winthrop, MA 02162

617-846-0961

Bresilla, Colette (MGC)

From: Matthew Morano <mfmorano@gmail.com>
Sent: Thursday, April 17, 2014 11:01 AM
To: MGCcomments (MGC); TownCouncil@town.winthrop.ma
Subject: Winthrop Opposition to Casino @ Suffolk Downs

To the Mass Gaming Commission:

I am a resident of Winthrop and I am writing to express my opposition to a Mohegan Sun casino at Suffolk Downs.

Over the past three years I have worked to fight a casino at Suffolk Downs, along with hundreds of other dedicated individuals who have volunteered thousands of hours of their time. To be clear, there is no money to be had in opposing the casino and there is nothing for us to gain – only something very significant for us to lose. The stakes are very high for a small suburban community such as Winthrop.

I believe that a casino at Suffolk Downs will have negative impacts on Winthrop – with increases in crime, addiction, traffic, and pollution rates. Winthrop already bears the burden of an expanding airport and a regional sewage treatment plan. When is enough, enough?

I also believe that Mohegan Sun and Suffolk Downs lack the legitimacy to proceed with a casino license application. The gaming legislation (M.G.L. c. 23K, § 15(13)) clearly states that if a proposed casino is located in more than one city or town, it must win a referendum vote in both communities. As you know, Suffolk Downs' proposal was rejected by voters in East Boston. Similarly, Mohegan Sun failed to win its vote in Palmer. The deadline for referendum votes expired in December 2013 and both Suffolk Downs and Mohegan Sun should have been required to wait a minimum of six months to hold new referendum votes.

Despite these failures, and in violation of the gaming legislation and the Mass Gaming Commission's own application timelines, Suffolk Downs and Mohegan Sun have been allowed to proceed with their application. We are now presented with a shotgun marriage between two LOSING casino proponents – who each spent millions of dollars making their case to voters, but failed to win their required elections. Mohegan Sun is a third-tier regional casino operator with a questionable capital partner. Meanwhile, Suffolk Downs has shown a blatant disregard for voters in East Boston, the gaming legislation, and the Mass Gaming Commission. Is this the type of operation we want to grant a license to print money? Is this the best we can do in greater Boston?

The gaming legislation allows for UP TO three casino licenses to be awarded, but does NOT REQUIRE the Mass Gaming Commission to grant all three of these licenses at one time, or ever. Given the amount of controversy and opposition surrounding Mohegan Sun casino at Suffolk Downs, I urge the Mass Gaming Commission to REJECT this fundamentally flawed project/applicant from further consideration of a gaming license.

Thank you for your consideration,

Matthew Morano

Bresilla, Colette (MGC)

From: Patricia Clark <paclark117@me.com>
Sent: Thursday, April 17, 2014 10:03 AM
To: MGCcomments (MGC)
Cc: TownCouncil@town.winthrop.ma
Subject: Opposition to Casino in Revere

I am writing to express my opposition to Mohegan Sun's application for a casino at Suffolk Downs in Revere because of the negative impact it will have to Winthrop. Studies have shown that the negative impacts to surrounding communities far outweigh any positives. Winthrop is a beautiful seaside community and we want to keep it that way. Isn't it odd that even folks who favor a casino don't want it in their backyard. Would you?

Sent from my iPad

Bresilla, Colette (MGC)

From: bobr2000 <bobr2000@hotmail.com>
Sent: Thursday, April 17, 2014 10:12 AM
To: MGCcomments (MGC)
Subject: Oppose Mohegan Sun casino

I oppose the granting of the license to Mohegan Sun Casino for the casino in Revere Massachusetts because of the negative impact on Winthrop; with traffic congestion on route 1a and also the negative elements that come with a casino. There are many other ways to use that land that can bring jobs to the area other than a casino.

Respectfully,
Robert Romig
Winthrop

Bresilla, Colette (MGC)

From: Frank Monaco <frankjmonaco@comcast.net>
Sent: Thursday, April 17, 2014 9:39 AM
To: MGCcomments (MGC)
Subject: NO casino in revere

I live in Winthrop and feel
That myself and our town would be negatively affected by a casino at s d.

Please do all you can to stop this from happening.

Thank you, frank monaco
Seal harbor III

Sent from my iPhone

Bresilla, Colette (MGC)

From: Kelley, Ethel C. <Ethel.C.Kelley@grace.com>
Sent: Thursday, April 17, 2014 9:41 AM
To: MGCcomments (MGC)
Subject: Opposition to Casino at Suffolk Downs

As a Winthrop resident, I am definitely opposed to the possibility of a Casino in Revere at Suffolk Downs – This is an extremely important issue for all home owners nearby – it is much too close. Please consider relocating this casino to another location that is NOT near any residential homes.

Thank you.

Ethel Kelley, 80 upland Road, Winthrop

Bresilla, Colette (MGC)

From: Frank Monaco <frankjmonaco@comcast.net>
Sent: Thursday, April 17, 2014 9:39 AM
To: MGCcomments (MGC)
Subject: NO casino in revere

I live in Winthrop and feel
That myself and our town would be negatively affected by a casino at s d.

Please do all you can to stop this from happening.

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Sent from my iPhone

Bresilla, Colette (MGC)

From: Patricia Clark <paclark117@me.com>
Sent: Thursday, April 17, 2014 10:03 AM
To: MGCcomments (MGC)
Cc: TownCouncil@town.winthrop.ma
Subject: Opposition to Casino in Revere

I am writing to express my opposition to Mohegan Sun's application for a casino at Suffolk Downs in Revere because of the negative impact it will have to Winthrop. Studies have shown that the negative impacts to surrounding communities far outweigh any positives. Winthrop is a beautiful seaside community and we want to keep it that way. Isn't it odd that even folks who favor a casino don't want it in their backyard. Would you?

Sent from my iPad

Bresilla, Colette (MGC)

From: Mary <mc Carroll501@msn.com>
Sent: Thursday, April 17, 2014 1:07 PM
To: MGCcomments (MGC)
Cc: Mary
Subject: Please reject Mohegan Sun's application to locate a casino in Revere, MA

Dear Members of the Massachusetts Gaming Commission,

As a life-long Winthrop resident and now home owner, I write to express my deep opposition to Mohegan Sun's application to locate a casino in Revere. I have conducted research on the potential impact of a casino on our already constrained community and I recently attended the Winthrop Town Council meeting at which Mohegan Sun executives presented the proposal they prepared for the Revere community.

It is my firm opinion that Winthrop will be highly adversely affected by a casino in Revere. Traffic, public safety, public health, fiscal resources, and property values are at risk of being negatively impacted.

In addition, approval of this application for a casino at Suffolk Downs undermines the voting process and the expressed will of our neighbors in East Boston. It is clear that East Boston residents, who have been afforded the **privilege to vote**, are opposed to a casino in Revere. Without recourse to a vote myself, I write in hopes that you will act wisely and fairly, and reject Mohegan Sun's application to locate a casino in Revere.

Thank you very much.

Sincerely,
Mary M. Carroll
105 Bartlett Road
Winthrop, MA 02152
mc Carroll501@msn.com

Bresilla, Colette (MGC)

From: peter roche <pjroche1@comcast.net>
Sent: Wednesday, April 16, 2014 1:08 PM
To: MGCcomments (MGC); MGCcomments (MGC)
Cc: Peter Gill
Subject: Testimony Re: Mohegan Sun Casino, Winthrop Planning Board
Attachments: MassGamingTestimonyApril162014.pdf; ATT00002.htm

Dear Mr. Crosby and Members of the MassGaming Commission,

As Chairman of the Winthrop Planning Board, a duly appointed local Planning Board pursuant to MGL Chapter 41, Section 81A, I am pleased to submit the enclosed “Policy/Impact Statement, Mohegan Sun Casino”, which was reviewed in public session and unanimously adopted by the Winthrop Planning Board, with all members in attendance, during its meeting of April 14, 2014.

I trust that you will give this document the serious consideration it so clearly merits. In the opinion of the Planning Board, the Town of Winthrop will experience impacts of equal significance to those anticipated by the Mohegan Sun Casino “Host Community”. Accordingly, in the opinion of the Board, the impacts on the Town of Winthrop should receive equal consideration in any decision by the Commission pursuant to the award of a casino license.

Sincerely,

Peter Roche, Chair
Winthrop Planning Board
617 548-9137



**Winthrop Planning Board
Town Hall
One Metcalf Square
Winthrop, MA 02152**

Peter Roche, Chair
Robert Carroll, AIA
Gina Dimento, Esq.
Honor Merceret, AIA
David Stasio, Esq.
Vincent P. Zappulla
David Proctor

April 16, 2014

Dear Mr. Crosby, Chair
Massachusetts Gaming Commission
84 State Street, 10th Floor
Boston, MA 02109

Dear Mr. Crosby and Members of the Commission,

As Chairman of the Winthrop Planning Board, a duly appointed local Planning Board pursuant to MGL Chapter 41, Section 81A, I am pleased to submit the enclosed "Policy/Impact Statement, Mohegan Sun Casino", which was reviewed in public session and unanimously adopted by the Winthrop Planning Board, with all members in attendance, during its meeting of April 14, 2014.

I trust that you will give this document the serious consideration it so clearly merits. In the opinion of the Planning Board, the Town of Winthrop will experience impacts of equal significance to those anticipated by the Mohegan Sun Casino "Host Community". Accordingly, in the opinion of the Board, the impacts on the Town of Winthrop should receive equal consideration in any decision by the Commission pursuant to the award of a casino license.

Sincerely,

Peter Roche, Chair
Winthrop Planning Board
617 548-9137

cc.. Winthrop Town Council President Peter Gill

Attachment



**Winthrop Planning Board
Planning Board
Town Hall
One Metcalf Square
Winthrop, MA 02152**

Peter Roche, Chair
Robert Carroll, AIA
Gina Dimento, Esq.
Honor Merceret, AIA
David Stasio, Esq.
Vincent P. Zappulla
David Proctor

**Winthrop Planning Board
Policy/Impact Statement, Mohegan Sun Casino**

In the past ten years, we have seen significant positive change in our community, ranging from a new spirit of commitment to the revitalization of our Central Business District to beach upgrades, rebuilt parks, and community facilities. Long dormant development projects have moved forward, including the Winthrop Cove Assisted Living, Dalrymple Elder Housing, and Temple Tifereth elder housing developments. Perhaps most significant, Winthrop residents recently voted, by large margin, for a new 80 million dollar high/middle school. These investments in our children, local businesses, and environment will make Winthrop a better place for generations to come.

We simply must plan to ensure that this new vitality and commitment to community is matched by an equally spirited and cogent analysis of the implications of the proposed one million sq. ft. gaming resort at Suffolk Downs. The market demand for this development is regional; the negative impacts almost universally local. The Winthrop Planning Board is pleased to offer this Policy Statement to assist the Massachusetts Gaming Commission in determining whether the site is suitable for the gaming license, and in assessing the impact of that decision on the Town of Winthrop.

Winthrop is quite familiar with the implications of regional facilities on the quality of life in our densely developed community. As host to the MWRA Deer Island Regional Sewage Treatment Facility, and abutter to Logan Airport, Winthrop has arguably borne far more than its share of the responsibilities for serving the infrastructure needs of Greater Boston metropolitan region.

One of the more challenging implications of the Act is the dichotomy established between “Host Communities” and “Surrounding Communities”, and the relative lack of consideration accorded to communities like Winthrop and East Boston, which are located within steps of the proposed Casino and which will experience the brunt of the impact. As depicted on the map below, Winthrop is one of four communities (Winthrop, Revere, East Boston & Chelsea) within which a substantial concentration of residents, businesses and public infrastructure are most likely to be affected directly by the proposed Casino development (see below).



These four urban communities will provide housing to the estimated 4,000 new employees, will experience the impact of 37,757 new vehicular trips each day on an already overburdened roadway system, will be challenged by new retail expenditure patterns which draws market support away from long established businesses and business districts, and will be forced to adapt to the environmental impacts on our fragile seaside ecosystems.

It is the opinion of the Winthrop Planning Board that the Town of Winthrop will be the most adversely affected community within the primary impact area. Unlike Revere, Winthrop will not benefit from the nearly \$1 billion (over 30 years) in community impact payments promised under the Revere Host Community Agreement, or the increase tax revenues associated with ancillary developments on adjacent parcels. Unlike Chelsea, Winthrop residents are not insulated from the impact of the development by Chelsea Creek, and the extensive array of alternative commuting roadways to the west. And even East Boston, arguably the other “surrounding community” that will experience the most direct negative impacts associated with the Casino, has superior transportation systems, a Mayor who is challenging for Host Community status, and land use management systems required to manage the negative impacts which will arise from the proposed development.

In this context, the potential impact of the proposed Mohegan Sun Casio on Winthrop must be front and center in any discussion of the potential siting of the Casino, and the negotiation of any offsetting mitigation. Winthrop has limited resources to support independent traffic, environmental, and land use studies required to empirically document the anticipated impacts of the proposed Casino development, nor do we have access to professional Planning staff to support our volunteer Planning Board. However, Winthrop is blessed with a deeply committed and active citizenry, who are well schooled in the impact of regional facilities like MWRA, Logan Airport and now the proposed Mohegan Sun Casino. Within these constraints, and after careful evaluation of the Town’s various comprehensive planning documents, the Planning Board suggests the following questions, concerns and policy issues that should be addressed by the Massachusetts Gaming Commission before they decide whether or not to issue a gaming license for the Mohegan Sun Casino.

Land Use/Development

Land use considerations focus on the natural and the built environment. Our geographic proximity to Boston and the Atlantic Ocean are Winthrop’s greatest assets. Yet we are isolated by our surroundings including Logan International Airport and Deer Island wastewater treatment facility to our south, Chelsea Creek to our west, and the Atlantic Ocean to our east. Now a new neighbor, the Mohegan Sun Casino, is proposed to our north. This new context will be carefully considered by every future homeowner, business and developer and could well result in a significant decline in the health and vitality of our real estate markets. As currently proposed, the Casino could result in the further isolation of Winthrop from the larger Boston metropolitan community and could impede the achievement of Winthrop’s vision for an economically and environmentally sustainable seaside community of choice.

Land Use and Development issues of particular concern to the Winthrop Planning Board include:

- The risk of increased “hotbedding” and illegal residential/hospitality uses in response to the 4,000 new employees and tens of thousands of new visitors. Winthrop is quite familiar with this risk due to its proximity to Logan Airport, and the resulting demand for low cost, shared residential hostel type facilities. Demand for this kind of low rent “housing” will likely

increase as a result of the influx of casino workers and gambling enthusiasts who visit our community on a transient basis.

- The virtual certainty that retail trade will shift even more dramatically to the north as a result of the self contained nature of the Casino, a trend that would thwart the ongoing effort to revitalize the Winthrop CBD. In particular, the 92,000 sq. ft. of new restaurants and bars to be developed at the site, and the 102,000 sq. ft. of new retail development, will draw market share from the emerging restaurant enterprises which comprise a centerpiece of the Winthrop CBD revitalization strategy
- A potential increase in illegal redevelopment activity in a community which has no professional planning staff, a part time code enforcement division, and insufficient development activity to support professional planning and development systems.

Winthrop is a fully developed, primarily residential community. With the exception of illegal conversions and hot-bedding activity, any future development activity will likely occur within our underutilized CBD or a few underdeveloped waterfront areas. These are precisely the development opportunities that are at most risk if the Casino development proceeds as currently planned, without clear consideration and mitigation of the traffic, market dislocation and environmental impacts that will arise from the siting and development of the proposed Mohegan Sun Casino.

Traffic/Transportation

The most obvious impact of the Casino is increased traffic. Winthrop is unique in the extent to which it is dependent upon two underdeveloped arterial roadways as the sole means of egress from Town. At present, one of these roadways is periodically removed from service due to storm surges and high tides. In this context, any activity that leads to additional congestion at the chokepoints to these two roadways (McClellan Highway, Bennington Street, Bell Circle) is indefensible. The siting of the proposed Mohegan Sun Casino should only proceed if there is clear evidence that significant public improvements at key intersections will occur contemporaneously with the development of the proposed casino, and will effectively eliminate existing traffic bottlenecks. It should be noted that any additional traffic congestion that will arise as a result of the proposed casino development would lengthen public safety response times and increase environmental pollutants in a community that is already impacted by air quality concerns from Logan Airport.

The impact of the proposed Casino development on alternate forms of transit should also be carefully considered. The Environmental Notification Form submitted by the Proponent in 2013 and revised in a Notice of Project Change filed January 31, 2014, clearly articulates the Proponent's dismissal of Water Transportation Opportunities, including specifically the Winthrop Ferry, as a viable means of access to the Casino. However, the Proponent fails to consider whether an investment in improving the quality, consistency and reliability of the Winthrop Ferry would result in an overall reduction in traffic congestion and thereby potentially mitigate the impact of the nearly 38,000 vehicle trips that are projected to traverse local roadway systems as a result of the development.

The Proponent's approach to expanded bikeway improvements is equally myopic, at least in regard to the exclusion of Winthrop in the evaluation of regional systems. Improvements to local bikeways are essential to guarantee the smooth flow of traffic, reduce the risk of vehicular/bicycle

conflicts, and encourage the Mohegan Sun visitors to explore the scenic and recreational amenities along Winthrop's waterfront.

In sum, traffic/transportation issues that should be carefully considered as part of any permitting decision for a new casino within 1 mile of Winthrop should clearly include:

- A thoughtful analysis of future traffic volumes and the design of improvements to eliminate chokepoints and improve traffic flow through the following overburdened intersections:
 - Boardman Street at McClellan Highway
 - Bell Circle Rotary
 - Orient Heights/Bennington Street
- An evaluation of the impact of new traffic and transit systems on the viability of the Winthrop Ferry and an exploration of potential improvements in the quality, consistency and regularity of the Winthrop Ferry system, with potential shuttle service to Winthrop CBD and the Casino.
- A plan to connect East Boston Greenway, Constitution Beach, Yirrel Beach/Deer Island, Winthrop Beach and Revere Beach with expanded hiking/bikeway facilities that will reduce traffic conflicts, broaden the experience of the visitor to the neighborhoods in which the Casino resides, and limit the impact of single purpose, transitional visits.

Environmental/Open Space

Environmental issues of concern to Winthrop principally relate to: 1) the proximity of the proposed development to Belle Isle Embayment; and 2) potential impacts of increased Greenhouse emissions on local microclimates and air quality. It should be acknowledged that quality of life in Winthrop is currently significantly eroded by noise and emissions emanating from Logan Airport and truck traffic to Deer Island waste treatment facility. Any further deterioration in air quality or ambient noise attributable to the proposed casino development would be of significant concern to the Town of Winthrop, and should be cause for alternative siting.

Any potential impact to water quality, wildlife, or environmental quality within the Belle Isle Embayment would be of more immediate concern to the Planning Board. The Belle Isle Embayment is a defining characteristic of this extraordinary seaside community, and a source of great civic pride and recreation. We understand the Proponent is taking regenerative approach to the site design and landscaping at Mohegan Sun Casino. We believe that same regenerative design concept must extend to the fragile waterfront ecosystem that is Belle Isle Embayment, including the dramatic reduction of untreated stormwater and new investments in restoration activities to remediate the impact of decades of poorly managed stormwater drainage flows emanating from the vast, paved parking areas at Suffolk Downs.

We understand the Proponents have committed to design to a LEED Gold Certification standard. The principles that have guided this commitment should be applied across the entire regional impact area, including the areas of Winthrop that are affected by this proposal. Indeed, we urge the Commission to apply this same commitment to sustainability to the siting/licensing decision. Further, we believe it is imperative that the Commission ensure that sustainability be a clear focal

point in its mitigation commitments for remediation of air, noise and water quality pollutants that may arise during construction or upon completion of the proposed Casino.

Social Impacts/School Impact

While the Winthrop Planning Board has not historically engaged in detailed consideration of the social impacts of proposed land use development activity, the scale and nature of the proposed Casino development demands a thoughtful evaluation of risks and the design of mitigation strategies. Clearly, Winthrop is a desirable residential community that will likely experience in the tragic side effects of gambling, including alcoholism, drug addiction and crime as a result of the proposed Mohegan Sun Casino development.

Areas near casinos suffer from increases in theft, assault, and drug and gambling addiction. Should the Mohegan Sun Casino development proceed as proposed, the Town will require an increased level of support from our police department and social services. Police, fire, education, support for drug alcohol gambling abuse are all budgetary issues that the Town will need to address if the Casino is to proceed.

A more precise evaluation of the projected impact on vital urban services, including schools, fire and police services, will be offered in subsequent iterations of this Impact Statement.

Conclusion

After careful consideration of existing conditions, preliminary plans for the proposed Mohegan Sun Casino, and the community development objectives set forth in numerous Winthrop comprehensive planning documents and public forums, the Board has attempted to project the likely impacts of the Mohegan Sun Casino. To date, the discussion of impacts has been wholly focused on East Boston and Revere. We strongly believe that the impact on Winthrop will be at least as significant as the impact on the so called Host Community due to our proximity to the proposed site, the fragile transportation and environmental ecology that serves Winthrop, and the very limited financial resources that are available in this tax base-challenged, bedroom community of Boston.

Winthrop has assumed more than its fair share of obligations for the regional public good, all too often without sufficient recognition of the lasting impacts of such facilities. To repeat that pattern with one more regional facility could have tragic consequences for the future of this extraordinary community.

On balance, after careful consideration of the Mohegan Sun Casino proposal and its impact on the Town, we recommend that the Commonwealth of Massachusetts Gaming Commission reject the Casino as currently proposed. Until and unless the Town of Winthrop is accorded all the rights and privileges of a Host Community, whether by legislative amendment or negotiation with the Proponent, as clearly warranted by any unbiased examination of the facts, the Casino development at Suffolk Downs should not proceed.

Bresilla, Colette (MGC)

From: Brianna J. Roche <briannajroche@gmail.com>
Sent: Tuesday, April 15, 2014 11:01 AM
To: MGCcomments (MGC)
Subject: Boston Host Community Status at Suffolk Downs

To the Massachusetts Gaming Commissioners,

As a resident of East Boston I have a vested interest in the proposed casino at Suffolk Downs. I recently bought a home in the Orient Heights area, and can see the entrance to Suffolk Downs from my kitchen window.

I feel very strongly that East Boston should have a say in the new casino proposal. The casino is indelibly linked to the entire race track property, and the relationship between the casino and the racetrack will be a boost to both entities. The assertion that a casino built on the 1/3rd of the property that is on the Revere side would effectively secede the casino from Suffolk Downs/Boston is absurd. The casino plans have racetrack observation deck, and I can't imagine that either entity would want to prevent guests from placing bets on the racetrack. The casino and racetrack are linked, as are the cities of Revere and Boston in this endeavor. The voters of East Boston made very clear how they felt about the casino, and Suffolk Downs was allowed to silence that voice.

I understand and respect Revere's support for this project, but as the majority of the Suffolk Downs property is in East Boston I feel it is only fair that East Boston be allowed a say as well.

Thank you for considering my comments,

Brianna Roche
18 Wordsworth Street
Boston, MA 02128

Bresilla, Colette (MGC)

From: MGC Website <website@massgaming.com>
Sent: Monday, April 07, 2014 8:36 AM
To: MGCcomments (MGC)
Subject: Contact the Commissioner Form Submission

Name

NANCY DUDLEY

Email

NANDUD@COMCAST.NET

Phone

(617)846-3092

Subject

SUFFOLK DOWNS

Questions or Comments

I, AS A THIRD GENERATION RESIDENT OF WINTHROP AM FULLY AGAINST THE CASINO BEING CONSIDER AT SUFFOLK DOWNS. I FEEL YOU ARE ENDANGERING OUR LIVES. WE HAVE ONLY TWO EXCESS ROADS OUT OF WINTHROP AND SOMETIMES ONLY 1 WHEN THERE ARE FLOOD TIDES. WE HAVE TO PUT UP WITH ENOUGH WITH LOGAN AIRPORT AND THE NOISE FROM PLANES GOING OVER HEAD MORNING, NOON AND NIGHT. I STRONGLY HOPE YOU WILL CONSIDER ANOTHER LOCATION FOR A CASINO.

Bresilla, Colette (MGC)

From: MGC Website <website@massgaming.com>
Sent: Monday, April 07, 2014 8:41 AM
To: MGCcomments (MGC)
Subject: Contact the Commissioner Form Submission

Name

Susan Gervasi

Email

mg1atnw@comcast.net

Phone

(617)596-7013

Subject

Suffolk Downs Casino

Questions or Comments

My husband and I want to go on record that we vehemently oppose the Mohegan Sun casino at Suffolk Downs. As a fifth generation Winthropite I am well aware of the dangers that Winthrop will encounter, such as road traffic, crime, etc. There are only 2 roads into the town and sometimes only 1 with a storm. We are a unique community with our land situation. Please do not harm our quality of life any further. We have Logan Airport, Deer Island. Enough is enough. When East Boston said NO to the Casino. that should have been it. But Revere and their politicians skirted the law with another vote. We in Winthrop say NO to the casino. Put it in Everett. A Suffolk Dows casino will hurt our environment and the people who live here. We don't want it.
Thank you,

Bresilla, Colette (MGC)

From: Rich Boyajian <rboyajian@town.winthrop.ma.us>
Sent: Thursday, April 03, 2014 12:41 PM
To: Peter Gill; Collins, MaryAnne
Cc: MGCcomments (MGC); towncouncil@town.winthrop.ma.us
Subject: RE: opposition to the casino in Revere

Thank You again. Please continue to be vocal. This is our biggest strength. Please keep up the public pressure it reminds us as councilors that we need to pay attention and engaged with the public.

Rich

Rich Boyajian
Winthrop Town Councilor At Large

Sent via the Samsung Galaxy S™ III, an AT&T 4G LTE smartphone

----- Original message -----

From: Peter Gill
Date: 04/02/2014 14:17 (GMT-05:00)
To: "Collins, MaryAnne" <Collins@MEEI.HARVARD.EDU>
Cc: mgccomments@state.ma.us, towncouncil@town.winthrop.ma.us, "Collins, MaryAnne" <Collins@MEEI.HARVARD.EDU>
Subject: Re: opposition to the casino in Revere

Great letter Mary-Anne
Thanks
Peters

Sent from my iPhone

On Apr 2, 2014, at 1:43 PM, "Collins, MaryAnne" <Collins@MEEI.HARVARD.EDU> wrote:

To the Members of the Gaming Commission:

As a resident of the seaside community of Winthrop for almost 40 years I am **IMPLORING** your membership to recognize and be aware of our opposition to the casino in Revere. Your mission statement states, "The mission of the Massachusetts Gaming Commission is to create a **FAIR, TRANSPARENT, and PARTICAPATORY** process for implementing the expanded law." To date none of these things have been afforded to our town.

Secondly, we are defined as a "SURROUNDING community". In reality the logistics and geography of Winthrop make us a "SURROUNDED community" instead. It would be beating a dead horse to further expound on the negative impact our small community would be forced to endure with the Atlantic Ocean on one side and the proposed Mohegan Sun Casino in Revere on the other.

Please recognize our town-wide concerns when you approach the decision making process regarding the awarding of a license for Mohegan Sun to come to Revere. We have been a tried, true, and loyal community to all of our neighbors since our incorporation in 1852 (and probably since the 1600's when our magnificent nation was first born).

Most sincerely,
Mary-Anne Collins
Precinct 5

Bratton-Davies, Marianne (MGC)

From: Noonan, Patricia <Patricia_Noonan@MEEI.HARVARD.EDU>
Sent: Wednesday, April 02, 2014 11:28 AM
To: MGCcomments (MGC)
Cc: 'TownCouncil@town.winthrop.ma.us'
Subject: Voice Opposition to Mohegan Sun's Application for Casino License in Revere

Categories: Red Category

To: Board of Gaming Commission:

I have participated in both local and at the Boston Convention Center listening to the concerns and heartbreaks of fellow citizens from East Boston, Revere and Winthrop.

I am a life-long resident of Winthrop, Massachusetts (Precinct 4). I have stated my concerns to the Winthrop Town Council and vehemently oppose to the Mohegan Sun Casino coming to Revere.

Listing all the negatives would be redundant, but there is a saying

“WORDS WRITTEN ARE ALWAYS THERE, BUT WORDS SPOKEN ARE AS THIN AS AIR”.

I feel the Town of Winthrop is Evaporating! We have not been dealt a good hand (no pun intended) but instead a smoke screen of false illusions of how the Casino will be the cure all for the economic decline throughout the Commonwealth of Massachusetts, it is not just about REVERE!

Also, the presentation that was given by Mohegan Sun at Winthrop April 1st was truly an April Fool's Joke! A PowerPoint Presentation that was truly gear for the Revere residents, they even had Revere Personnel in the presentation. Fire Chief, Police Chief and Revere residents. There was not one positive thing about us WINTHROP THE HIDDEN JEWEL. Well, Winthrop may be the hidden jewel, but we will not go down without a good fight.

In closing “We must be the change we wish to see in the World” Gandhi.

Sincerely,

Concern Citizen of Winthrop
Tricia Noonan



Please consider the environment before printing this e-mail!

Bratton-Davies, Marianne (MGC)

From: Anthony DeMarco <demarco380@gmail.com>
Sent: Wednesday, April 02, 2014 10:39 AM
To: MGCcomments (MGC)
Subject: State New Impact Study @ Suffolk Downs Casino

Categories: Red Category

I'm very glad there's a new impact study being done at Suffolk Downs, as I have been saying right along this can not be built on the new location. It is being built between two school zones and right on top of residential property. I am a life long resident of Revere and the area they want to build this in is absolutely ridiculous. I advise the commission to visit the area and see for yourself.

Sincerely

Anthony DeMarco

Revere resident for over 56 years.

Bresilla, Colette (MGC)

From: kaboyington@comcast.net
Sent: Tuesday, April 01, 2014 9:33 AM
To: MGCcomments (MGC)
Cc: kaboyington@comast.net
Subject: Against casinos in Revere
Attachments: Commission on Gambling Committee.docx

Please open attachments for my letter. Thank you and would like confirmation that you received this letter. Please email me at kaboyington@comcast.net. Thank you

TO: The Commission Gambling Committee

I write this letter to appeal to the commission that a Casino in Revere be denied.

I believe that they are being blinded by the Money that will come, if a Casino is built in Revere. I believe that they are not looking at the full picture. The picture of what Revere will become in 5 to 10 years from now. When we read of the debt Mohegan Sun is in and the unknown partnership they have. We must also look at homes being foreclosed from extended credit limits that a person could not live up to and pay back, family values will be affected, welfare and food pantries will be needed to subsidize the gambling addiction. Traffic will be beyond reasoning, our city will be at a standstill. Accidents will be credited to Revere and insurance rates will skyrocket.

Just for these few mentioned should be a wakeup call, but evidentially eyes are being blinded by money and promised jobs, that may or not be realized and only be temporary. Yes, the benefits are certainly worth investigating and are best informed what is going on with other casinos across the country, they are in trouble. On line gambling is a threat and could soon be the way to gamble. People are not looking at what our city will become. There has been references as to, "well Revere has a history of being gambling city". Yes, that was true. It took approximately 40 years to clean that one up. The one remaining site is Suffolk Downs. During those years, Revere had the repetition of being called "Little Chicago" and crime rampaged.

There are elementary schools within 300 yards and another 500 yards away from the casino. We are a surrounding community within a

5 – 10 minute walk to the casino, which will be affecting every house that is surrounding the casino.

What if the funds are adjusted and not available at that time period that was scheduled and the contract altered? Where will we be? There will be no recourse to promised funds that they are not able to complete, due to financial restraints on the other Mohegan Sun Casino.

What then for the people who choose to remain in their community? Are we to look forward to living with crime, addiction, standstill traffic, and car accidents, resulting in sky rocketing premiums, domestic violence, welfare and families looking to church's and food pantries, for help. All these negative aspects will reside in Revere; instead we would ask the commission to consider Revere as a community with family values for our children now and their future.

Respectfully submitted.

Katherine Boyington

60 Endicott Avenue

Revere, MA 02151

Houses, anger and hostility and then we will have a new business, PAWN SHOPS. Against the Community are just not getting what they are thinking about.

Bratton-Davies, Marianne (MGC)

From: MGC Website <website@massgaming.com>
Sent: Tuesday, April 01, 2014 10:31 PM
To: MGCcomments (MGC)
Subject: Contact the Commissioner Form Submission

Categories: Red Category

Name

Jessie Powell

Email

ffjp49@yahoo.com

Phone

(508)946-9761

Subject

Suffolk Downs/Revere/Mohegan Sun

Questions or Comments

It is sorely disappointing that the Gambling Commission ignored the statutory requirements and chose to allow a 'Revere' vote which is of questionable legality.

That being said, my initial concern that was shared was INFRASTRUCTURE COSTS.

Senator Petrucelli publicly claimed to have commissioned a report that he was unable to produce indicating that INFRASTRUCTURE IMPROVEMENTS to accomodate Suffolk Downs Slot Barn would cost + \$500 MILLION.

At that time, I cautioned that the Gambling Commission needed to consider those costs in its approval of location.

Each morning, each evening, the network traffic reports record GRIDLOCK.

Setting aside all other issues, the Boston metropolitan area is incapable of accommodating additional traffic regardless of how the issue/proposal is crafted.

While many novices can easily dispute the folly of the + \$ 500 MILLION expenditure, why should Massachusetts taxpayers be forced to fund costs that subsidize the Casino Industry?

A Boston location is questionable at best, whether it's Everett or Revere.

This area requires some serious re-consideration solely for the traffic impact.

If you don't want a Slot Barn in your neighborhood, why would you want to fund a Slot Barn in someone else's neighborhood?

Bresilla, Colette (MGC)

From: MGC Website <website@massgaming.com>
Sent: Thursday, March 27, 2014 11:26 AM
To: MGCcomments (MGC)
Subject: Contact the Commissioner Form Submission

Name

Brian Arundel

Email

brian.arundel@yahoo.com

Subject

Casino

Questions or Comments

East Boston has already voted down the casino once; it's insulting and irrational to continue the initiative. However, if special interest insist on proposing a casino in Revere, there's no question that East Boston (as well as the rest of the city) would be affected: resources would be used, traffic increased. Ideally this entire initiative should be abandoned, but if it is not, East Boston if not the entire surrounding region should be considered a host community, as Revere does not exist in vaccuum.

Bresilla, Colette (MGC)

From: MGC Website <website@massgaming.com>
Sent: Thursday, March 27, 2014 10:02 AM
To: MGCcomments (MGC)
Subject: Contact the Commissioner Form Submission

Name

David Becker

Email

beckerand@yahoo.com

Phone

(781)696-4345

Subject

Revere Casino

Questions or Comments

It is my opinion that the Commission has ignored the East Boston vote of "No," in regards to the proposed E. Boston/Revere casino, by allowing the restructuring of the proposal to a "Revere only" proposal and a "Revere only" vote. My feeling is that the Gaming Commission is unfairly modifying the licensing process to provide the best opportunity for a license to be granted and a project to be approved, and is also performing sub-par due-diligence in it's assessment of the various proposals and their claimed benefits.

Bresilla, Colette (MGC)

From: MGC Website <website@massgaming.com>
Sent: Thursday, March 27, 2014 10:28 AM
To: MGCcomments (MGC)
Subject: Contact the Commissioner Form Submission

Name

Jordan Schulz

Email

jordandschulz@gmail.com

Phone

(617)922-7691

Subject

Rejection and Resolve

Questions or Comments

Good morning,

I just wanted to write a note and remind you that there are thousands of us folks in East Boston who feel extremely slighted by Suffolk Downs and the manner in which the Commission has accommodated their slick ways. In the name of Respect, Democracy, and the Rights of the typical family in East Boston (WHO, by the way, does NOT have the luxury to take off work to come to an afternoon/evening meeting in South Boston to remind you that we voted no), please do not allow this proposal to slide one foot further along.

- Outraged x Thousands

Bresilla, Colette (MGC)

From: MGC Website <website@massgaming.com>
Sent: Thursday, March 27, 2014 10:31 AM
To: MGCcomments (MGC)
Subject: Contact the Commissioner Form Submission

Name

Marc Hyer

Email

marc.hyer@takeda.com

Subject

Revere Casino is Wrong

Questions or Comments

I speak with a silent majority of people in my community and other surrounding communities in saying I am strongly opposed to the development of a resort-style casino at Suffolk Downs (and in Everett). Unfortunately, we were not afforded the opportunity to vote on this proposal--a proposal which is overstating the benefits and for which there has been far too little discussion of the negative repercussions.

If people in Swampscott had had the opportunity to learn about this proposal, I am confident we would have strongly voted no. We are very concerned for several reasons: 1) We cannot trust Suffolk Downs or Mohegan Sun. The people of East Boston and Palmer voted, and the owners of Suffolk Downs and Mohegan Sun circumvented the law to have another (illegal) vote on a proposal for which both East Boston and Revere continue to be host communities. Mohegan Sun violated the confidentiality of Winthrop in negotiations with their town leaders. They negotiated a host community that gives them the right to renegotiate "at any time for any reason." Such an agreement is not worth the paper it is written on. For these and other reasons, we cannot trust the entities who have proposed to develop this casino. 2) This proposal will bring significantly increased traffic to the area. Proposed traffic mitigation is woefully inadequate--as demonstrated in independent letters from two former state transportation secretaries--and relies too heavily on agreements the city of Boston has yet to make. This will make our commutes more difficult and will deter people from visiting, shopping and dining in Swampscott. 3) On a related note, this proposal will have a negative economic impact in Swampscott. First, gambling addiction will double because we are within 15 miles of the proposed casino. This will destroy families and lead to increased foreclosures--hardly an economic development strategy. Second, this will take money away from our local businesses and redirect it into slot machines. Finally, research demonstrates there is no net job creation from casinos built in urban areas; this proposal will lead to job loss at local businesses. 4) There is woefully inadequate provision for the increased costs associated with addiction, crime, pollution and other social ills that will befall Melrose as a result of this proposal. Finally and most importantly, 5) Boston is a family-oriented city and a Revere casino will serve to poison our environment with gambling corruption. I don't want my kids to grow up in this environment.

Mohegan Sun and Suffolk Downs proactively reached out to employees and other guaranteed supporters, providing free transportation and dessert to encourage them to attend the hearing on March 25. This does not demonstrate stronger support for the casino, but rather demonstrates that with millions of dollars, corporations can bring a group of people to a hearing. I speak for many others in surrounding communities in letting you know that while we may not have been at the hearing in person, we strongly oppose the proposed casino at Suffolk Downs. It is wrong for Swampscott and it is wrong for Massachusetts.

Unfortunately the anti-casino movement doesn't have deep pocket access like pro-casino advocates, i.e. Mohegan Sun. Do the right thing and put this question on a ballot so all the surrounding affected towns (perhaps even the state) can vote on this issue.

Sincerely,

Marc Hyer

Bresilla, Colette (MGC)

From: MGC Website <website@massgaming.com>
Sent: Thursday, March 27, 2014 10:09 AM
To: MGCcomments (MGC)
Subject: Contact the Commissioner Form Submission

Name

Neil Paulson

Email

nhpaulson@msn.com

Phone

(617)846-5138

Subject

Winthrop Resident Opposed to Casino at Suffolk Downs

Questions or Comments

I unfortunately was unable to attend the public hearing seeking surrounding community input on Tuesday, March 25, 2014. I am writing to submit my official comments. I speak with a silent majority of people in my community and other surrounding communities in saying I am strongly opposed to the development of a resort-style casino at Suffolk Downs. Unfortunately, we were not afforded the opportunity to vote on this proposal--a proposal which is overstating the benefits and for which there has been far too little discussion of the negative repercussions.

If people in Winthrop had had the opportunity to learn about this proposal, I am confident we would have strongly voted no. We are very concerned for several reasons:

- 1) We cannot trust Suffolk Downs or Mohegan Sun. The people of East Boston and Palmer voted, and the owners of Suffolk Downs and Mohegan Sun circumvented the law to have another (illegal) vote on a proposal for which both East Boston and Revere continue to be host communities. Mohegan Sun violated the confidentiality of Winthrop in negotiations with my town leaders. They negotiated a host community that gives them the right to renegotiate "at any time for any reason." Such an agreement is not worth the paper it is written on. For these and other reasons, we cannot trust the entities who have proposed to develop this casino.
- 2) This proposal will bring significantly increased traffic to the area. Proposed traffic mitigation is woefully inadequate--as demonstrated in independent letters from two former state transportation secretaries--and relies too heavily on agreements the city of Boston has yet to make. This will make our commutes more difficult and will deter people from visiting, shopping and dining in Winthrop.
- 3) On a related note, this proposal will have a negative economic impact in Winthrop. First, gambling addiction will double because we are within 4 miles of the proposed casino. This will destroy families and lead to increased foreclosures--hardly an economic development strategy. Second, this will take money away from our local businesses and redirect it into slot machines. Finally, research demonstrates there is no net job creation from casinos built in urban areas; this proposal will lead to job loss at local businesses.
- 4) There is woefully inadequate provision for the increased costs associated with addiction, crime, pollution and other social ills that will befall Winthrop as a result of this proposal.

Mohegan Sun and Suffolk Downs proactively reached out to employees and other guaranteed supporters, providing free transportation and dessert to encourage them to attend the hearing on March 25. This does not demonstrate stronger support for the casino, but rather demonstrates that with millions of dollars, corporations can bring a group of people to a hearing. I speak for many others in Winthrop and its surrounding communities in letting you know that while we may not have been at the hearing in person, we strongly oppose the proposed casino at Suffolk Downs. It is wrong for Winthrop and it is wrong for Massachusetts

Bresilla, Colette (MGC)

From: MGC Website <website@massgaming.com>
Sent: Thursday, March 27, 2014 10:06 AM
To: MGCcomments (MGC)
Subject: Contact the Commissioner Form Submission

Name

Lisa Paulson

Email

lisa02152@msn.com

Phone

(617)846-5138

Subject

Winthrop Resident Opposed to Casino at Suffolk Downs

Questions or Comments

I unfortunately did not know about the public hearing seeking surrounding community input on Tuesday, March 25, 2014. I am writing to submit my official comments. I speak with a silent majority of people in my community and other surrounding communities in saying I am strongly opposed to the development of a resort-style casino at Suffolk Downs. Unfortunately, we were not afforded the opportunity to vote on this proposal--a proposal which is overstating the benefits and for which there has been far too little discussion of the negative repercussions.

If people in Winthrop had had the opportunity to learn about this proposal, I am confident we would have strongly voted no. We are very concerned for several reasons:

- 1) We cannot trust Suffolk Downs or Mohegan Sun. The people of East Boston and Palmer voted, and the owners of Suffolk Downs and Mohegan Sun circumvented the law to have another (illegal) vote on a proposal for which both East Boston and Revere continue to be host communities. Mohegan Sun violated the confidentiality of Winthrop in negotiations with my town leaders. They negotiated a host community that gives them the right to renegotiate "at any time for any reason." Such an agreement is not worth the paper it is written on. For these and other reasons, we cannot trust the entities who have proposed to develop this casino.
- 2) This proposal will bring significantly increased traffic to the area. Proposed traffic mitigation is woefully inadequate--as demonstrated in independent letters from two former state transportation secretaries--and relies too heavily on agreements the city of Boston has yet to make. This will make our commutes more difficult and will deter people from visiting, shopping and dining in Winthrop.
- 3) On a related note, this proposal will have a negative economic impact in Winthrop. First, gambling addiction will double because we are within 4 miles of the proposed casino. This will destroy families and lead to increased foreclosures--hardly an economic development strategy. Second, this will take money away from our local businesses and redirect it into slot machines. Finally, research demonstrates there is no net job creation from casinos built in urban areas; this proposal will lead to job loss at local businesses.
- 4) There is woefully inadequate provision for the increased costs associated with addiction, crime, pollution and other social ills that will befall Winthrop as a result of this proposal.

Mohegan Sun and Suffolk Downs proactively reached out to employees and other guaranteed supporters, providing free transportation and dessert to encourage them to attend the hearing on March 25. This does not demonstrate stronger support for the casino, but rather demonstrates that with millions of dollars, corporations can bring a group of people to a hearing. I speak for many others in Winthrop and its surrounding communities in letting you know that while we may not have been at the hearing in person, we strongly oppose the proposed casino at Suffolk Downs. It is wrong for Winthrop and it is wrong for Massachusetts

Bresilla, Colette (MGC)

From: smh00a@gmail.com on behalf of Steve Holt <steve@thebostonwriter.com>
Sent: Tuesday, March 25, 2014 9:08 PM
To: MGCcomments (MGC); Zuniga, Enrique (MGC); Crosby, Steve (MGC); Cameron, Gayle (MGC); McHugh, James (MGC); Stebbins, Bruce (MGC); Ziemba, John (DOT); Reilly, Janice (MGC); Blue, Catherine (MGC); Driscoll, Elaine (MGC); Day, Rick (MGC)
Cc: No Eastie Casino
Subject: The truth about the Suffolk Downs/Mohegan traffic plan

Commissioners:

East Boston/Winthrop traffic "expert" John Vitagliano testified before you tonight touting the traffic plans put forth by Mohegan Sun and Suffolk Downs. He testified that the traffic plan is sufficient and would accommodate the more than 15,000 daily car trips to and from the facility. I wanted to let you know that his testimony tonight was quite different than what he said about the roadway needs a decade ago, when he authored a report stating that the necessary improvements would cost \$500 million -- 12 times what Suffolk Downs/Mohegan Sun has committed to spending. (\$45 million)

Here is an East Boston Times-Free Press article from 2010 that outlines (and even itemizes) the required roadway changes and their costs should a casino be installed: <http://www.eastietimes.com/2010/03/19/senator-petruccelli-put-casino-legislation-in-the-hands-of-voters/>

Thank you for letting me set the record straight on Mr. Vitagliano's testimony, and for listening to all of our comments!

--

Steve Holt

Journalist • Writer • Editor

T: 617-447-6519

@thebostonwriter

www.thebostonwriter.com

*Honored to be a contributor to Best Food Writing 2011,
out now from Da Capo Press!*

**Full Print
Edition**



Senator Petruccelli: Put casino legislation in the hands of voters

March 19, 2010
By John Lynds

Citing its potential for job creation, infrastructure improvements and a solid way to shore up the state's \$250 million thoroughbred industry, Senator Anthony Petruccelli said he would support a plan to construct a resort-style casino at Suffolk Downs Racetrack. However, in the end, said Petruccelli, the decision will be in the hands of East Bostonians through a host community referendum vote.

Recommend 27 people recommend this



As the weeks and months pass, it appears more and more likely that expanded gaming will come to Suffolk Downs (above), the struggling horse racing track in East Boston.

"This is far too important to not let the people who are going to be impacted have the final say," said Petruccelli.

For several years now Petruccelli had remained cautiously pessimistic and carefully researched the impacts other casinos have had on local economies in other parts of the country, weighed the pros and cons but kept his opinion of placing the state's first ever resort-style casino in his backyard close to his vest.

Then, a few months back, Petruccelli bumped into an old friend who had recently lost a good paying job with benefits from DHL. The husband and father of two explained to Petruccelli how the historic downturn in the state and federal economy had hit he and his family very hard.

"It was right there and then I made my decision," said Petruccelli. "I have an inherited task in my capacity as an elected official to help people get jobs and secure work when I can. The story of my friend and the fact that I have a stack of resumes on my desk from out-of-work constituents tells me we have to do something very soon to create jobs."

In the end and after months of internal debate, Petruccelli said the benefits far outweigh the risks.

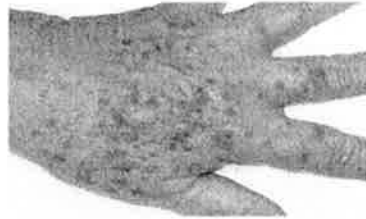
"Suffolk Downs ownership predicts they could create 2,500 permanent jobs in the opening months of a casino," he said.

However, Petruccelli said his support for a Suffolk Downs casino would come with conditions ... one being a commitment from Suffolk Downs to finance a overhaul of the Route 1A corridor from the Sumner/Callahan Tunnels to Copeland Circle in Revere.

In 2009, an independent study commissioned by Petruccelli showed that regardless if a casino is built at Suffolk Downs costs to improve the infrastructure along the Route 1A corridor from the Sumner/Callahan Tunnels to Copeland Circle in Revere would cost the state almost \$500 million.

Some of the study's findings, conducted by John Vitagliano of Seagull Consulting, have been highlighted by Petruccelli in the Senate Transportation Committee's version of the Transportation Bond Bill.

How To Remove Dark Spots



A Weird Trick To Remove Dark Spots Without A Doctor



"Suffolk Downs ownership predicts they could create 2,500 permanent jobs in the opening months of a casino."
- Sen. Petruccelli

"I was asking the executive office of transportation to take a good hard look at significant improvements that need to be done along the Route 1A corridor," said Petruccelli. "These infrastructure improvements have been part of the lower North Shore transportation improvement study since 2000 and it's merely a coincidence that now we are talking about the possibility of a full-scale casino at Suffolk Downs which is situated along this strip."

Rush hour traffic has long been a problem on Route 1A and anyone who uses the road during their commute is familiar with the gridlock that occurs southbound in the morning and northbound in the afternoon.

"I want to look at the big picture—whether there is a casino or not—and see if its feasible to make some of the changes first suggested in the 2000 study," said Petruccelli. "We've gotten the ball moving on some of these projects in the past but has not been a major priority of past gubernatorial administrations."

While the focus of the study expands on the 2000 lower North Shore transportation improvement study it does in fact include potential traffic impacts a casino might have on Route 1A from Eastie to Revere.

"A local casino would have a major traffic impact... because casinos are among the heaviest traffic generators compared to other possible uses (of Suffolk Downs)," wrote Vitagliano in his study. "Casinos generate constant high traffic volumes from 8 a.m. to midnight, seven days a week."

Even before a casino was discussed and like the lower North Shore transportation improvement study suggested back in 2000, traffic along Route 1A needs to be addressed now. Furthermore, Vitagliano suggests that add a casino to the congestion that already exists along Route 1A impacts could be felt as far north as the Route 1A-Route 60 interchange in Revere.

In his study, Vitagliano suggested widening Route 1A from Curtis Street in East Boston to Mahoney Circle in Revere. This would include property taking and cost \$40 million; widen Revere Beach Parkway in Revere, Everett and Medford at a cost of \$90 million; perform a Copeland Circle grade separation in Revere that would cost \$75 million; perform a Mahoney Circle grade separation in Revere that would cost \$30 million; perform a Brown Circle grade separation in Revere that would cost \$25 million; install a Route 1A to Route 16 connector on Railroad Ave. in Revere at a cost of \$45 million; construct a haul road in East Boston at a cost of \$20 million; build a Route 1A-Chelsea Street Bridge connector in East Boston that would cost \$40 million; perform a Route 1A/Boardman Street grade separation in East Boston that would cost \$10 million; build a Route 1A-Route 16 interchange that would cost \$15 million; perform a Revere Street grade separation in Revere that would cost \$10 million; improve traffic signalization along the Route 1A corridor at a cost of \$5 million; and finally mitigation for traffic impacts on the local communities would be \$15 million.

The total cost of the improvements would have a price tag of \$420 million according to Vitagliano.

It's this reason that Petruccelli said he'd throw his support behind a full scale casino and not a plan to simply put slot machines at Suffolk Downs.

"Slots would not generate enough capital to allow Suffolk Downs to create the amount of jobs, fund the necessary transportation improvements and sure up the thoroughbred industry in manner that is the most beneficial to the host communities," said Petruccelli.

Comments Before the Mass Gaming Commission March 25, 2014

Members of the Commission, thank you for the opportunity to speak. My name is Lisa Alberghini, and I live at 79 Quincy Avenue in Winthrop.

The great number of people at this hearing tonight is clear evidence that separate hearings on the Mohegan Sun casino need to be held in each of the surrounding communities. Attempting to get input from all surrounding communities together on just one night, and at this convention center to which many people cannot easily travel, is woefully inadequate. With over 100 people signed up to speak tonight, if we each took our allotted five minutes it would take over 8 hours to be heard...that is not a meaningful opportunity for input and is illustrative of a fatally flawed public process.

The people of the Town of Winthrop do not have the money, like Mohegan Sun does, to bus people in and offer everyone coffee and dessert if they ride into Boston. We do not have the ability to hire limousines to take people to the convention center, as Mohegan Sun used to drive voters to the polls in Revere. For those reasons, I urge you to hold a public hearing in Winthrop. Will you do that, and when?

I will speak briefly on two points:

1. You can, and should, deny a license for Eastern Massachusetts because of how densely populated it is, and particularly in Revere;
2. If a license is granted, you have the obligation to ensure that mitigation to all surrounding communities is adequate.

Regarding the first point, you should deny this license because of countless concerns that have not been adequately addressed by Mohegan Sun. You've heard them before but they're worth repeating:

- Gambling addiction rates double in communities surrounding casinos, and personal bankruptcies increase by almost 20%.
- Rates of assaults, larcenies, burglaries, robberies, murders and auto theft in areas around casinos increase significantly, and disproportionately, over time. According to just one source, the Uniform Crime Reports, between 1996 and 2000 when both the Mohegan Sun and Foxwoods casinos were operating, crime in five of the surrounding towns increased more than 21% over pre-casino years, with larceny and aggravated assault accounting for the largest share of the increase.

- These influences should especially not be allowed near schools, and the site of the proposed Revere casino is within 1000 feet of an elementary school.
- Traffic impacts will be severe and significant, and the so-called mitigation plans are inadequate.

These are just a few of the many reasons for denying this license, but with limited time to speak tonight none of the speakers could possibly cover all of the arguments about, and evidence of, the ill affects of the planned casino. In short, casinos are bad for our communities, and they certainly should not be located in densely populated areas.

You can decide to deny both the Revere and Everett proposals. There is no requirement that all three licenses be granted in the Commonwealth. The Gaming Commission has the opportunity to grant them, but not the obligation. Thus, you must look objectively at the impacts and we believe that leads to denying these applications.

On the second point, IF a casino license is granted adequate and appropriate mitigation *is required*. Winthrop IS NOT getting adequate compensation. You must consider all the potential negative impacts on Winthrop. Again given my limited time to speak, I will focus on only two matters: traffic, and the current mitigation proposals for Winthrop.

Traffic: Winthrop is a peninsula, with one road in and one road out. Please tell us of other instances around the country where a casino has been located at a site where its traffic will block the *only access* to a surrounding community. It is already nearly impossible to leave Winthrop via Bennington Street during rush hours. Traffic associated with the casino will make it far worse.

I understand that Mohegan has done traffic studies. I am a developer. I see traffic studies done all the time. I know that they can show particular biases, as any study can. Even with the peer review of its study, as Mohegan Sun says has been done, the notion that the very community potentially suffering the effects is *not provided with funding* to undertake its own review is unacceptable. Just look at other Massachusetts laws that govern development approvals, like Chapter 40B, for example, where communities have the right to require developers to pay for traffic studies if they believe they will be impacted. Mohegan Sun has refused that with Winthrop, which must mean they either do not care about our community, or they are afraid of the results.

Mitigation: 2/3 of the people in the city of Revere live further away from the proposed casino than residents of my neighborhood in Winthrop. Yet, Revere is receiving \$30m+ annually in mitigation, and Mohegan Sun's proposal is for Winthrop was to receive less than \$750,000 annually. What's worse is the inference

by Mohegan Sun that, just because they have reached agreements with seven of the ten surrounding communities, Winthrop should simply accept whatever the casino wants to pay.

Those seven surrounding communities with which Mohegan Sun has reached agreements are 3.5 miles to 10.8 miles away from the proposed casino, as compared to Winthrop, which is next door. Yet, the recent letter from Mohegan Sun rejecting Winthrop's request for mitigation tries to use those communities to pressure or threaten us into accepting similar mitigation impact fees. Mohegan Sun's letter states:

"To date, Mohegan Sun has reached agreements with seven of our ten surrounding communities. The community impact fee provided in these agreements range from \$50,000 to \$2.5m, the highest in the Commonwealth. **Given this context, your current offer of \$5m seems...out of line with other comparable surrounding communities.**" (bold highlighting added)

To say that Winthrop is "comparable" to communities nearly 11 miles away is absurd. To imply that Winthrop is out of line by accurately pointing out the differences is insulting.

The letter is insulting because it implies that we are ignorant enough to believe that Salem (nearly 11 miles away) is somehow a "comparable community" to Winthrop, which is less than 1 mile from the casino site. In comparing Winthrop to these other communities, and particularly in using that as the reason we should "accept" their deal, because other *far away* communities have, Mohegan Sun is insincere, disrespectful and completely disingenuous. **And this is how they're acting while trying to court everyone and show their best side, in order to win the competition for a license.**

- Surely they cannot believe that we, or the Mass Gaming Commission, would think that just because other communities have accepted their deal, communities that *are not* comparable, Winthrop should accept whatever Mohegan Sun feels like offering.

In conclusion, Mohegan Sun's job is to make money. For themselves and for their investors. It doesn't get any more complicated than that. Your job, and ours, is to protect our communities. Of course Mohegan Sun wants to pay out as little as they can. It's simple math. But neither we, nor you, are simple minded enough to be satisfied with their approach to their negotiations with the Town of Winthrop.

I urge you to hold a hearing in Winthrop. I urge you to deny Mohegan Sun's application for a license. Unfortunately, if a license is granted in Revere despite this community's objections, you must provide the adequate and appropriate mitigation that Winthrop is requesting.