

# The Commonwealth of Massachusetts

## Massachusetts Gaming Commission

### NOTICE OF MEETING and AGENDA

May 8, 2012 Meeting

Pursuant to the Massachusetts Open Meeting Law, G.L. c. 30A, §§ 18-25, notice is hereby given of a meeting of the Massachusetts Gaming Commission. The meeting will take place:

Tuesday, May 8, 2012 1:00 p.m. Division of Insurance 1st Floor, Hearing Room E 1000 Washington Street Boston, Massachusetts

#### PUBLIC MEETING

- 1. Call to order
- 2. Approval of minutes
  - a. April 24, 2012 Meeting
  - b. May 1, 2012 Meeting
- 3. Administration
  - a. Search for executive director; evaluation
  - b. Public information officer
  - c. Other hiring needs
  - d. Gaming consultants status
  - e. Outside counsel status
  - f. Permanent meeting date and location
- 4. Finance / Budget Update
- 5. Procurement Update
- 6. Public Education and Information
  - a. May 3 Forum wrap up
  - b. June 14 Economic Development Forum
  - c. Discussion of other Forums
  - d. Responses to requests for information
- 7. Racing commission
  - a. Comprehensive takeover plan

- 8. Interagency relations
  - a. Internet gaming
  - b. Tribal gaming
  - 9. Strategic considerations
    - a. Issues that arose in the May 3 Forum
    - b. RFQ process
    - c. Community College follow-up
    - d. Schedule of Advisory Committees
    - e. Charitable gaming report
    - f. Assistance for municipalities
    - g. Research agenda
  - Other business reserved for matters the Chair did not reasonably anticipate at the time of posting

I certify that on this date, this Notice was posted as "Gaming Commission Meeting" at <a href="https://www.mass.gov/gaming/meetings">www.mass.gov/gaming/meetings</a>, and emailed to: <a href="meetings.ges.state.ma.us">regs@sec.state.ma.us</a>, <a href="meetings.ges.ges.state.ma.us">melissa.andrade@state.ma.us</a>, <a href="meetings.ges.ges.ges.state.ma.us">brian.gosselin@state.ma.us</a>, and copies were mailed, postage prepaid, to:

Secretary of State, Regulations Division One Ashburton Place, Room 2A Boston, MA 02108 Executive Office of Administration The State House, Room 373 Boston, MA 02133

5/4/12 (date)

Stephen P. Crosby, Chairman

Date Posted to Website:

May 4, 2012 at 1:00 p.m.

Missachusetts Gaming Commission Dutamof May 5, 2012 Total Expensed Amout \$196,013.72

partme dge	fiscal_witscal_	period appropriation	unit	unit_name	object_class	object_class_name	object	abject_name	combered_amou	total_expended_amount
NGC	2012	10 10500001	1000	MA GAMING ADMINISTRATION	АА	REGULAR EMPLOYEE COMPENSATION	A01	Salaries: Inclusive	\$0.00	\$45,849.97
MGC	2012	10 10500001	1000	MA GAMING ADMINISTRATION	DD	PENSION & INSURANCE RELATED EX.	D09	Fringe Benefit Cost Recoupment	\$0.00	\$16,010.81
MGC	2012	10 10500001	1000	MA GAMING ADMINISTRATION	EE	ADMINISTRATIVE EXPENSES	E01	Office & Administrative Supplies	\$0.00	\$15,413.38
MGC	2012	10 10500001	1000	MA GAMING ADMINISTRATION	EE	ADMINISTRATIVE EXPENSES	E22	Temp Use Space/Confer-Incidental Includes Reservation Fees	\$0.00	\$5,356.05
VIGC	2012	11 10500001	1000	MA GAMING ADMINISTRATION	EE	ADMINISTRATIVE EXPENSES	E22	Temp Use Space/Confer-Incidental Includes Reservation Fees	\$0.00	\$0.00
MGC	2012	10 10500001	1000	MA GAMING ADMINISTRATION	GG	ENERGY COSTS AND SPACE RENTAL	601	Space Rental	\$42,623.34	\$21,311.67
MGC	2012	11 10500001	1000	MA GAMING ADMINISTRATION	GG	ENERGY COSTS AND SPACE RENTAL	G01	Space Rental	(\$21,311.67)	\$21,311.67
MGC	2012	10 10500001	1000	MA GAMING ADMINISTRATION	нн	CONSULTANT SVCS (TO DEPTS)	H23	Program Coordinators	\$25,862.50	\$14,137.50
MGC	2012	10 10500001	1000	MA GAMING ADMINISTRATION	нн	CONSULTANT SVCS (TO DEPTS)	ЕНН	Media Design, Editorial and Communication	\$0.00	\$11,325.00
MGC	2012	10 10500001	1000	MA GAMING ADMINISTRATION	ji .	OPERATIONAL SERVICES	133	Photographic & Micrographic Services	\$0.00	\$2,421.00
MGC	2012	10 10500001	1000	MA GAMING ADMINISTRATION	п	OPERATIONAL SERVICES	111	Legal Support Services	\$0.00	\$662.40
MGC	2012	10 10500001	1000	MA GAMING ADMINISTRATION	KK	EQUIPMENT PURCHASE	K03	Programmatic Facility Equipment	\$0.00	\$650.00
MGC	2012	10 10500001	1000	MA GAMING ADMINISTRATION	KK	EQUIPMENT PURCHASE	KD5	Office Equipment	\$0.00	\$498.75
MGC	2012	10 10500001	1000	MA GAMING ADMINISTRATION	KK	EQUIPMENT PURCHASE	K07	Office Furnishings	\$0.00	\$720.58
MGC	2012	10 10500001	1000	MA GAMING ADMINISTRATION	NN	INFRASTRUCTURE:	N51	Property Management Property Management-modified this	\$40,311.34	\$0.00
MGC	2012	11 10500001	1000	MA GAMING ADMINISTRATION	NN	INFRASTRUCTURE:	N51	encumbrance to reflect the correct object code.	(\$40,311.34)	\$0.00
MGC	2012	11 10500001	1000	MA GAMING ADMINISTRATION	NN	INFRASTRUCTURE:	N98	Reimbursement for Travel/Other Expense Infras Projects	\$0.00	\$40,311.34
MGC	2012	10 10500001	1000	MA GAMING ADMINISTRATION	UU	IT Non-Payroll Expenses	U02	Telecommunications Services - Voice	\$0.00	\$33.60
MGC										\$196,013.72

# **MULTI JURISDICTIONAL**

PERSONAL HISTORY DISCLOSURE FORM

## MULTI JURISDICTIONAL PERSONAL HISTORY DISCLOSURE FORM

This application is designed to allow applicants for casino/gaming qualification to complete one form that is acceptable to several jurisdictions. The questions contained in this form have been designed to satisfy the variety of filling and informational requirements of the different jurisdictions that have agreed to accept this form as an application for qualification.

Each jurisdiction accepting this form may require unique information and documentation that is not requested in this standardized form. Prior to completing this form, you should contact the appropriate agency in the jurisdictions where you are seeking qualification, licensure or approval and obtain copies of any documentation or forms that are supplemental to this standardized form. In addition, copies of this multi jurisdictional form and all supplemental forms used by the jurisdictions accepting this form may be found on the Internet at www.iagr.org

#### **APPLICATION INSTRUCTIONS**

PLEASE READ ALL INSTRUCTIONS CAREFULLY BEFORE COMPLETING THIS FORM.

#### I. COMPLETING THIS FORM:

- a. You must make accurate statements and include all material facts. Any misrepresentation, or the failure to provide requested information, may result in the denial of your application.
- b. Read each question carefully prior to answering. Answer every question completely. Do not leave blank spaces. If a question does not apply to you, indicate "Does Not Apply" in response to that question. If there is nothing to disclose in response to a particular question, indicate "None" in response to that question. Failure to provide a response to every question could result in the rejection of your application.
- c. All entries on this form, except initials and signatures, must be typed or printed in block lettering using dark ink. If your application is not legible, it will not be accepted.
- d. You must use <u>blue</u> ink to personally initial, date and identify the gaming agency to which your application is being submitted in the space provided on the bottom of each page of the form.
- e. If the space available is insufficient to respond to a question, you are to supply the required information on an attachment page and clearly identify which question you are answering. The blank page on page 65 may be used to provide this additional information. You must use blue ink to personally initial, date and identify the gaming agency to which your application is being submitted at the bottom of each of these attachment pages.
- f. If you make any modification to the pre-printed questions or information contained in this form, your application will be rejected. Once your application is accepted, it becomes the property of the gaming agency with which it has been filed and will not be returned.

Gaming Agency	Date	Page Page	2
	Gaming Agency	Gaming Agency Date	Gaming Agency Date Page

#### II. BE SURE TO:

- Attach a recent (within the past six months) color photograph of yourself in the space provided on page 5.
- b. Sign the Statement of Truth form on page 66 in the presence of a notary public, justice of the peace, commissioner for declarations or other person legally authorized to notarize your signature.
- c. Check to ensure that you have placed your initials, the date, and identified the gaming agency to which you are applying, on the bottom of each page of this form in the space provided and on any attachment pages.

# III. BEFORE YOU SUBMIT THIS FORM TO THE GAMING AGENCY TO WHICH YOU ARE APPLYING, BE SURE THAT:

- You have reviewed the particular gaming agency's filing instructions for the type of license, approval or qualification that you are seeking.
- You have included all required attachments listed in this form.
- c. The Statement of Truth form is notarized on the original application.
- d. Every question has been answered completely.
- e. You retain a completed copy of your application package for your own records.
- f. You have completed any ancillary forms for the individual jurisdictions.

#### IV. TIPS FOR COMPLETING THIS FORM:

- a. Keep a blank copy of the form. When you need to update information, you can use the appropriate pages from the blank form to provide the information.
- b. Once all questions have been answered, make sufficient copies for all jurisdictions where you will file your application. Note that you should do this BEFORE the form is signed, dated and notarized. Since each jurisdiction must receive an application containing original signatures, it is advisable to make copies before signing the form.
- c. Keep an unsigned copy of your completed application. Should you need to file with another jurisdiction at some point in the future, you can then update the information rather than complete the form all over again.
- d. Be sure to use blue ink where you sign, initial, date and identify the gaming agency where you are filing your application. Using blue ink will make it clear to the jurisdiction where you are filing that your application is to be considered an original and not a photocopy.

Initials	Gaming Agency	Date	Page 3	š

## MULTI JURISDICTIONAL PERSONAL HISTORY DISCLOSURE FORM

# PLEASE PRINT OR TYPE THE ANSWERS TO THE FOLLOWING QUESTIONS IN THE SPACES PROVIDED

#### **PERSONAL DATA**

	NCLUDE SR., JR., ETC.,	IF APPLICABLE)	FIRST	MIDDLE	
MAILING ADDR	RESS/POSTAL AD TREET	DRESS: APT #FLAT #	CITY/TOWN	STATE/PROVINCE	ZIP/POSTAL CODE
HOME ADDRE		THAN MAILING ADDR APT #FLAT #	RESS/POSTAL ADDRESS CITY/TOWN	STATE/PROVINCE	ZIP/POSTAL CODE
PRESENT BUS JUMBER AND S	SINESS ADDRESS TREET	APT#/FLAT#	CITY/TOWN	STATE/PROVINCE	ZIP/POSTAL CODE
HOME TELEPH AREA CODE)	HONE NUMBER: (NUMBER)	CURRENT BUSIN (AREA CODE)	ESS TELEPHONE NO (NUMBER)	AT PLACE OF EMPLOYMENT: (EXTENSION)	FAX NUMBER: (AREA CODE) (NUMBER
ATE OF BIRT	H: (MO)(DAY)(YE	AR)		E-MAIL ADDRESS (OPTIONAL)	į.
					1
SEX	COLOR OF	EYES COL	OR OF HAIR	HEIGHT  FT IN/ CM	WEIGHT  LBS/ KG
O YOU HAVE	ANY SCARS, TAT	OOS, OR OTHER	DISTINGUISHING MA	RKS AND/OR CHARACTERISTICS?	IF SO, PLEASE DESCRIBE.

## **IMPORTANT**

FAILURE TO ANSWER ANY QUESTION ON THIS FORM COMPLETELY AND TRUTHFULLY WILL RESULT IN DENIAL OF YOUR APPLICATION.

AFFIX A COLOR PHOTOGRAPH HERE THAT WAS TAKEN WITHIN THE PAST SIX MONTHS.

PRINT YOUR NAME ON THE FRONT BOTTOM BORDER OF THE PHOTOGRAPH BEFORE ATTACHING IT.

1. Date of birth:	MONTH	YEAR		
2. Place of birth:	STATE/PROVINC	E COUNTRY	-	
3. Country of birth:				
ve you ever been issued a pass	port?		Y	es No [
es, provide the following informa	ation about your passport(s):			
PASSPORT NUMBER	COUNTRY OF ISSUE	PLACE ISSUED	DATE ISSUED	EXPIRATION DATE
			1	

## **RESIDENCE DATA**

 Beginning with your current residence(s) and working backward, provide the following information with respect to each place where you have lived (including residences while attending college or while in military service) during the past fifteen (15) years or since the age of 18, whichever is less.

DA	TES	400000	W. W. W. W. W.	NAME ADDRESS & TELEDIJONE NO OF LANDI ORD
FROM: MO/YR)	TO: (MO/YR)	ADDRESS (NO., STREET, APT#/FLAT#, CITY/TOWN, STATE/PROVINCE, COUNTRY & ZIP/POSTAL CODE)	OWN OR RENT	NAME, ADDRESS & TELEPHONE NO. OF LANDLORD OR MORTGAGE/BOND HOLDER, IF KNOWN

Initials	Gaming Agency	Date	Page 7
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## FAMILY/SOCIAL DATA

Provide the information below	regarding your current	marriage ar	nd spouse:			
Date of Marriage:		Who	ere Married!	COUNTY		
Name of Spouse:	MIDDL		CITY/TOWN S	pouse's Occupation	23/1/01/18/1002	COUNTRY
Date of Birth:		Plan	ce of Birth:			
DAY DAY	MONTH YEA	IR FIELD	CITY/TOWN		STATE/PROVINCE	COUNTRY
Home Address:				Teleph	none Number:	
PREVIOUS MARRIAGES						
Provide the information below (Do <b>NOT</b> include current spous	regarding your previou se.)	s marriages:				
		7	IF ANNULLED, SEPARATED			
NAME OF FORMER SPOUSE(S) (INCLUDE MAIDEN NAME, IF APPLICABLE)	DATE AND PLACE OF MARRIAGE	DATE OF BIRTH	OR DIVORCED, INDICATE DATE AND JURISDICTION WHERE SUCH ACTION WAS TAKEN	DOCKET/CASE # OF DIVORCE ACTION (IF KNOWN)	PRESENT ADDRESSES OF (NO., STREET, APT#/FL STATE/PROVINCE ZIP/POSTAL	AT#, CITY/TOWN, E, COUNTRY,
(INCLUDE MAIDEN NAME, IF		DATE OF BIRTH	OR DIVORCED,, INDICATE DATE AND JURISDICTION WHERE SUCH ACTION WAS	OF DIVORCE ACTION (IF	(NO., STREET, APT#/FL STATE/PROVINCE	AT#, CITY/TOWN, E, COUNTRY,
(INCLUDE MAIDEN NAME, IF		DATE OF BIRTH	OR DIVORCED,, INDICATE DATE AND JURISDICTION WHERE SUCH ACTION WAS	OF DIVORCE ACTION (IF	(NO., STREET, APT#/FL STATE/PROVINCE	AT#, CITY/TOWN, E, COUNTRY,
(INCLUDE MAIDEN NAME, IF		DATE OF BIRTH	OR DIVORCED,, INDICATE DATE AND JURISDICTION WHERE SUCH ACTION WAS	OF DIVORCE ACTION (IF	(NO., STREET, APT#/FL STATE/PROVINCE	AT#, CITY/TOWN, E, COUNTRY,
(INCLUDE MAIDEN NAME, IF		DATE OF BIRTH	OR DIVORCED,, INDICATE DATE AND JURISDICTION WHERE SUCH ACTION WAS	OF DIVORCE ACTION (IF	(NO., STREET, APT#/FL STATE/PROVINCE	AT#, CITY/TOWN, E, COUNTRY,
(INCLUDE MAIDEN NAME, IF		DATE OF BIRTH	OR DIVORCED,, INDICATE DATE AND JURISDICTION WHERE SUCH ACTION WAS	OF DIVORCE ACTION (IF	(NO., STREET, APT#/FL STATE/PROVINCE	AT#, CITY/TOWN, E, COUNTRY,
(INCLUDE MAIDEN NAME, IF		DATE OF BIRTH	OR DIVORCED,, INDICATE DATE AND JURISDICTION WHERE SUCH ACTION WAS	OF DIVORCE ACTION (IF	(NO., STREET, APT#/FL STATE/PROVINCE	AT#, CITY/TOWN, E, COUNTRY,
(INCLUDE MAIDEN NAME, IF		DATE OF BIRTH	OR DIVORCED,, INDICATE DATE AND JURISDICTION WHERE SUCH ACTION WAS	OF DIVORCE ACTION (IF	(NO., STREET, APT#/FL STATE/PROVINCE	AT#, CITY/TOWN, E, COUNTRY,

a. In the chart below, list the names of all your children, step-children and adopted children and the amount of support, if dependent. Also list all other persons who you are supporting or contributing to the support of, and provide the amount of support.

NAME	DATE OF BIRTH	BIRTH PLACE	ADDRESS (NO., STREET, APT., CITY, STATE, COUNTRY, ZIP CODE)	AMT. OF SUPPOR (IF A DEPENDENT
				1

5. b. Ple	ease mark the appropriate response regarding your child support obligations:	
	I am not subject to a court order for the support of a child.	
	I am subject to a court order for the support of one or more children and am in co enforcing the order for the repayment of the amount owed pursuant to the order (ind	
	I am subject to a court order for the support of one or more children and am NOT in agency/court enforcing the order for the repayment of the amount owed pursuant to	
Ide	entify the public agency/court responsible for enforcing the child support order:	
N	Name	
A	Address	
C	Contact Person_	
Initials	Gaming Agency Date	Page 9

NAME (INCLUDE MAIDEN)	DATE OF BIRTH	ADDRESS (NO., STREET, APT#/FLAT#, CITY/TOWN, STATE/PROVINCE, COUNTRY, ZIP/POSTAL CODE)	PHONE NUMBER	OCCUPATION
ther:				
other:				
ther-in-law:				
other-in-law:				
ormer Parents-in-law*:				
or former parents-in-law only p	provide names,			

7. List names, dates of birth, home addresses and phone numbers, and the most recent occupations of brothers and sisters and of their respective spouses:

NAME (INCLUDE MAIDEN)	DATE OF BIRTH	ADDRESS (NO., STREET, APT#/FLAT#, CITY/TOWN, STATE/PROVINCE, COUNTRY, ZIP/POSTAL CODE)	PHONE NUMBER	OCCUPATION
Sibling:				
Spouse:				
Sibling:				
Spause:				
Sibling:				
Spouse:			1	
Sibling:				
Spouse:				
Sibling:				
Spouse:			1	
Sibling:				
Spouse:				
Sibling:				
Spouse:				

Initials	Gaming Agency	Date	Page 11

## MILITARY SERVICE DATA

8.	Have you ever served in	a military organization of a	any country or have you been an ac	tive or inactive member of a rese	rve force of any country?
	If yes, provide the following	ng information:			Yes ☐ No ☐
	Country of Service:				
	Branch of Service:		Service Serial #:		
	Highest Rank Held:				
	Period(s) of Active Service	e: From:	To:		
		From:			
9.	Date and type of discharg	ge or separation (Honorab	le, Dishonorable, Honorable Condit	tions, Medical, etc.) from Military S	Service(s):
	Date of each discharge/s	eparation:			
	Type of discharge(s):				
			xhibit 9M. If unavailable, attach a as an Exhibit 9M. If in reserves, ple		
10	. Have you ever been tried	by military court martial o	r have you had charges** filed agai	inst you?	Yes 🗌 No 🗌
	If yes, complete the follow	wing chart:			
	NATURE OF CHARGE OR ARREST	DATE AND LOCATION OF CHARGE OR ARREST	NAME OF MILITARY ORGANIZATION FILING CHARGES	DISPOSITION (CONVICTED, ACQUITTED, DISMISSED, PLEADING, ETC.)	SENTENCE
		7			
	No stee ( leaved Course or 1944	U STAND IN SAILED OF DOOR A ISSUED	have seemed in the LLC williams that about the		
	should provide a copy of what	tever official documentation was p	have served in the U.S. military, you should p provided to you at the time of your discharge.	rovide a copy of this record. If your military	service was in another country, you
	** Charges filed against you be in the United States, this me	by the military authorities in any co cans any charges filed against you	ountry would fall under the Code of Military Jus a under Article 15 of the Uniform Code of Milita	tice applicable to that jurisdiction. ry Justice (summary court, deck court, capta	ain's mast, company punishment, etc.)
Init	tials Gamir	ng Agency		Date	Page 12
200	nii taabaa				

## **EDUCATIONAL DATA**

11. Beginning with secondary school (high school), provide the information listed below with respect to each school, college, graduate or post graduate school you have attended.

DATES		NAME AND ADDRESS OF SCHOOL,	DESCRIPTION OF	LIST ANY DEGREE OR	
FROM: (MO/YR)	TO: (MO/YR)	TRAINING PROGRAM, ETC.	EDUCATION PROGRAM	CERTIFICATION ATTAINED	GRADUATED YES OR NO
				1	
				1 1	
				4 1	

Initials	Gaming Agency	Date	Page 13
Initials	Gaming Agency	Date	Page

### **OFFICES AND POSITIONS**

12. List all offices, trusteeships, directorships or fiduciary positions (including non-profit charitable entities and family trusts) held by you with any firm, corporation, association, partnership or other business entity during the last ten year period. Begin with the most recent and work backward.

DATES					
FROM: (MO/YR)	TO: (MO/YR)	TITLE OF OFFICE OR POSITION HELD	NAME AND ADDRESS OF FIRM, CORPORATION, ASSOCIATION, PARTNERSHIP OR OTHER BUSINESS ENTITY RECEIVE		

Initials	Gaming Agency	Date	Page 14
mitials	Garning Agency	Date	_ 13

## 12. (Cont.)

DATES		The state of the s		
FROM: TO: (MO/YR) (MO/YR)		TITLE OF OFFICE OR POSITION HELD	NAME AND ADDRESS OF FIRM, CORPORATION, ASSOCIATION, PARTNERSHIP OR OTHER BUSINESS ENTITY	COMPENSATION RECEIVED

13. List all government positions and offices, whether salaried or unsalaried, held by you during the last ten year period. Begin with the most recent and work backward.

DATES			
FROM: (MO/YR)	TO: (MO/YR)	TITLE OF OFFICE OR POSITION HELD	NAME AND ADDRESS OF GOVERNMENT AGENCY/ORGANIZATION

Initials	Gaming Agency	Date	Page 15
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## **EMPLOYMENT AND LICENSING DATA**

NAME OF GAMING/GAMBLING GAMING RELATED COMPANY	NAME, MAILING	DA	TES	TITLE INCOLUTION LIE IN AND	Telling	
AND COUNTRY/STATE WHERE YOU WERE EMPLOYED	ADDRESS AND TELEPHONE NUMER OF EMPLOYER(S)	FROM (MO/YR)	TO (MO/YR)	TITLE/POSITION HELD AND DESCRIPTION OF DUTIES	NAME OF SUPERVISOR	REASON FOR LEAVIN
		9				
		l				

15. In the chart below, provide the information regarding your employment for the past twenty years or from age 18, whichever is less. Begin with your present job and work backwards. Give dates of any unemployment between jobs in proper sequence. Include all part-time and full-time employment and any military service. For any casino or gaming/gambling related employment identified in the previous question, you are only required to fill in the dates of employment and the name of the casino or gaming/gambling related company on this chart.

DA'	TES	MANE MAILING ADDDESS AND	TITLE/POSITION HELD AND	NAME OF	DEACON FOR LEAVING
FROM: (MO/YR)	TO: (MO/YR)	NAME, MAILING ADDRESS, AND TELEPHONE NUMBER OF EMPLOYER(S)	DESCRIPTION OF DUTIES	NAME OF SUPERVISOR	REASON FOR LEAVING/ COMPENSATION AT DEPARTURE
		V			

Initials Gaming Agency Date	Page 1

15. (Cont.)

DA	TES	MANE MANUNIC APPRECE AND	TITI FINANTIAL LIFE DANS	Water Ser	salveniest renimer
FROM: (MO/YR)	TO: (MO/YR)	NAME, MAILING ADDRESS, AND TELEPHONE NUMBER OF EMPLOYER(S)	TITLE/POSITION HELD AND DESCRIPTION OF DUTIES	NAME OF SUPERVISOR	REASON FOR LEAVING/ COMPENSATION AT DEPARTURE
		14			
	1				

If additional space is needed, please provide an attachment.

Initials	Gaming Agency	Date	Page 18

DATE OF DISCHARGE, USPENSION, RESIGNATION OR DISCIPLINARY ACTION	NAME AND ADDRESS OF EMPLOYER	NAME OF SUPERVISOR	REASON FOR DISCHARGE, SUSPENSION RESIGNATION OR DISCIPLINARY ACTION

16. With regard to the previously listed employment:

DA	ATES				
FROM: (MO/YR)	TO: (MO/YR)	NAME, ADDRESS AND TELE	EPHONE NUMBER OF EMPLOYER	PO	TITLE/ SITION HELD
month	h period?	following chart:	s your spouse served as a truste		Yes 🗌 N
month	h period?		s your spouse served as a truste  NATURE OF TRUST OR OTHER FUND	e or other fiduciary officer in a	
If yes	h period?  c, complete the	following chart:	NATURE OF TRUST		Yes 🗌 N

DATE	CAPACITY	NATURE OF TRI	UST OR OTHER	OFFICE	REASON FOR DENIAL OR REMO	
in any jurisdiction, manager or match other type of profe applied and your a	our spouse ever made applic including but not limited to maker, race horse owner, to essional license. (Do not including pplication was granted, deni- te following chart:	the following: real e ainer or manager, jou ude alcoholic bevera ed, returned to you b	estate broker bockey, race of age or driver by the licensing	r or salesman, dog owner, sec 's license). You	accountant, attorney, me urities dealer, contractor, u must answer "YES" to the ny reason, withdrawn or is	dical, boxing pron pilot, insurance, on his question if you courrently pending
in any jurisdiction, manager or match other type of profe	including but not limited to maker, race horse owner, to essional license. (Do not include pplication was granted, deni- e following chart:	the following: real eainer or manager, joude alcoholic beverand, returned to you be	estate broker ockey, race o age or driver	r or salesman, dog owner, sec 's license). You ng agency for a	accountant, attorney, me urities dealer, contractor, u must answer "YES" to the ny reason, withdrawn or is	dical, boxing pron pilot, insurance, o his question if you currently pending

Has any entity in which you, or your spouse, is/was a director, officer, partner or an owner of a 5% or greater interest everemit or certificate issued by a governmental agency in any jurisdiction denied, suspended, revoked, or subject to any condition.	VOCATION
las any entity in which you, or your spouse, is/was a director, officer, partner or an owner of a 5% or greater interest ever ermit or certificate issued by a governmental agency in any jurisdiction denied, suspended, revoked, or subject to any condi	
as any entity in which you, or your spouse, is/was a director, officer, partner or an owner of a 5% or greater interest ever ermit or certificate issued by a governmental agency in any jurisdiction denied, suspended, revoked, or subject to any condi-	
yes, complete the following chart as to each denial, suspension or revocation:    TYPE OF   NAME AND ADDRESS OF   DATE OF   DA	itions? Yes  REASON(S
NAME OF ENTITY  POSITION HELD BY YOU OR YOUR SPOUSE  PERMIT OR CERTIFICATE  LICENSE, PERMIT OR ACTION TAKEN  ACTION TAKEN  ACTION  ACTION  ACTION  ACTION	FOR ACTION

23. List any group, firm, partnership, corporation or any other businesses in which you have held an ownership interest of 5% or more for the past twenty years, or since the age of 18, whichever is less. (Do *not* include publicly traded corporations in which you owned stock.)

DAT	ES						F 75
FROM: MO/YR)	TO: (MO/YR)	NAME(S) & ADDRESS(ES) OF BUSINESS(ES)	OF BUSINESS(ES)	% INTEREST HELD BY YOU	NAME(S) OF OTHER OWNERS	ADDRESS(ES) OF OTHER OWNERS	STATE/PROVINCE AND COUNTRY OF ORGANIZATION OF INCORPORATION

1-141-1-	Ote- A	Date	Page 23
Initials	Gaming Agency	Date	raye 23

24. Have you or has your spouse ever made application for, or held, a license, permit, registration, finding of suitability, qualification or other authorization to participate in any form or type of casino, gaming/gambling related operation (including any manufacturer of gaming/gambling equipment, junket operation, horse racing, dog racing, pari-mutuel operation, lottery, sports betting, Internet gaming, etc.) or alcoholic beverage operation in any jurisdiction? You must answer "YES" to this question if you ever applied and your application was granted, denied, returned to you by the gaming agency for any reason, withdrawn or is currently pending. Yes No No If yes, complete the following chart: LICENSE, PERMIT. DISPOSITION TYPE OF LICENSE, DATE OF APPROVAL OR NAME & ADDRESS OF LICENSING AGENCY/ORGANIZATION (GRANTED, DENIED (INCLUDING COUNTRY, STATE/PROVINCE, COUNTY PERMIT, APPROVAL **APPLICATION** REGISTRATION OR PENDING, ETC.) OR MUNICIPALITY/TOWN) OR REGISTRATION NUMBER Date Page 24 Gaming Agency Initials

AME AND ADDRESS OF LICENSING AGENCY OR COMMISSION	DATE OF APPEARANCE(S)	NATURE OF HEARING	WAS TESTIMONY GIVE

YOUR INTEREST	APPLICATION	AGENCY TO WHICH APPLICATION WAS MADE	APPLIED FOR	APPLICATION
				AFFIGATIO
			1	

law, mother	ers-in-law, son	ns-in-law, daughters-in- associated with or emp	nts, grandparents, children, grandchildren, siblings, uncles, aunts law, brothers-in-law and sisters-in-law whether by whole or half b loyed in any form or type of casino or gaming/gambling related op	lood, by marriage, adoption
fathers-in- adoption o	law, mothers-i or natural relati	in-law, sons-in-law, dar	e, parents, grandparents, children, grandchildren, siblings, uncles, ughters-in-law, brothers-in-law and sisters-in-law whether by whol rship interest in any alcoholic beverage entity in any jurisdiction?	aunts, nephews, nieces,
NAME OF F	PERSON	RELATIONSHIP	NAME OF GAMING/GAMBLING OR ALCOHOLIC BEVERAGE BUSINESS AND ADDRESS	BUSINESS TELEPHONE
InitialsPHDMJ061901	Gaming A	Agency	Date	Page 27

#### CIVIL, CRIMINAL AND INVESTIGATORY PROCEEDINGS

The next question asks about any arrests, charges or offenses you, your spouse or your children may have committed. Prior to answering this question, carefully review the definitions and instructions which follow.

**DEFINITIONS:** 

For purposes of this question:

- A. "Arrest" includes any detaining, holding, or taking into custody by any police or other law enforcement authorities to answer for the alleged performance of any "offense."
- B. "Charge" includes any indictment, complaint, information, summons, or other notice of the alleged commission of any "offense."
- C. "Offense" includes all felonies, crimes, high misdemeanors, misdemeanors, disorderly persons offenses, petty disorderly offenses, driving while intoxicated/impaired motor vehicle offenses and violations of probation or any other court order. Juvenile offenses that occurred within the most recent 10 year period are also included within the definition of "offenses."

INSTRUCTIONS:

- 1. Answer "YES" and provide all information to the best of your ability EVEN IF:
  - A. You did not commit the offense charged;
  - B. The charges were dismissed or subsequently downgraded to a lesser charge;
  - C. You completed a Pretrial Intervention (PTI) or equivalent diversionary program in other jurisdictions;
  - D. You were not convicted;
  - E. You did not serve any time in prison or jail; or
  - F. The charges or offenses happened a long time ago.
- Answer "NO" IF any records relating to a charge, an arrest or conviction have been expunged or otherwise officially sealed by a court or government agency.

## **IMPORTANT**

The gaming agency will make inquiries to establish whether the applicant has had any involvement with law enforcement agencies.

Failure to disclose any such involvement will be taken into account in assessing your character, honesty and integrity.

Initials	Gaming Agency	Date	Page 28
II III dia	Calling Agency	Duit	i ugo

<sup>\*</sup> Some jurisdictions permit the gaming agency to obtain information about the expungement or sealing order as part of the licensing process. You should confer with the gaming agency to which you are applying to determine the applicable law.

28. Have you ever been arrested or charged with any crime or offense in any jurisdiction? Yes No No If yes, complete the following chart: DISPOSITION (CONVICTED, ACQUITTED, DISMISSED, PENDING, PARDONED, ETC.) NAME AND ADDRESS DATE OF CHARGE OR OFFENSE NATURE OF CHARGE OR OFFENSE/ OF LAW ENFORCEMENT AGENCY SENTENCE LOCATION OF WHERE INCIDENT OCCURRED OR COURT INVOLVED Page 29 Date Initials Gaming Agency

NAME AND ADDRESS OF NATURE OF PROCEEDING WAS TESTIMONY DATE ON WHICH APPROCURT OR OTHER AGENCY OR INVESTIGATION GIVEN? TESTIMONY TIME PI	NAME AND ADDRESS OF GOVERNMENTAL AGENCY/ORGANIZATION	N INVOLVED	NATURE OF PROCEEDING		
NAME AND ADDRESS OF NATURE OF PROCEEDING WAS TESTIMONY DATE ON WHICH APPROCEDING OR INVESTIGATION GIVEN? TESTIMONY TIME PROCEDING TO THE PROCEDING OR INVESTIGATION GIVEN?	investigatory body (local, state, county				
WAS GIVEN INVEST					APPROXIMA TIME PERIOD INVESTIGAT

NAME AND ADD COURT OR OTHER AGEN		NATURE OF PROCEEDING OR INVESTIGATION	WAS TESTIMONY GIVEN?	DATE ON WHICH TESTIMONY WAS GIVEN	APPROXIMATE TIME PERIOD OF INVESTIGATION	
f yes, complete the follow	or any criminal offense?	rnment agency/organization agreed  NAME AND ADDRSS OF GO	VERNMENT AGENCY/ORGA	NIZATION GRANTING P.	Yes ☐ No	
DATE OF PARDON, DISMISSAL, SUSPENSION,	TYPE OF ACTION TAKE	NAME AND ADDRSS OF GO	NAME AND ADDRSS OF GOVERNMENT AGENCY/ORGANIZATION GRANTING PARDON, DISMISS SUSPENSION OR DEFERAL			

NAME OF PERSON	RELATIONSHIP	NATURE OF CHARGE OR OFFENSE	DATE OF CHARGE OR OFFENSE	NAME & ADDRESS OF LAW ENFORCEMENT AGENCY OR COURT INVOLVED	DISPOSITION (CONVICTED, ACQUITTED, DISMISSED, PENDING, PARDONED, ETC.)	SENTEN

DATE	NAME & ADDRESS OF COURT	DOCKET/CASE NUMBER	OTHER PARTIES TO SUIT	NATURE OF SUIT	DISPOSITION	DATE OF DISPOSITE
Y						

NAME OF ENTITY	TYPE OF ENTITY	APPROXIMATE DATE(S) OF LAWSUIT/ARBITRATION/BANKRUPTCY	WHERE ACTION FILED (CITY/TOWN, STATE/PROVIN COUNTY)

GOVERNMENTAL AGENCY/ORGANIZATION	NATURE OF CHARGE	DATE	DISPOSITION

GAMING/GAM	BLING AGENCY	DATE OF EXCLUSION		REASON FOR EXCLUSION	
D 2 (100 100 100 100 100 100 100 100 100 10	Cat all assessed market		OPERATOR DATA	les, airplanes, boats, recreational ve	hiclas ata ) issua
O you in any juriso			TYPE OF LICENSE	JURISDICTION ISSUING LICENSE	EXPIRATION DATE
n the chart below, to you in any jurison	diction:				

#### FINANCIAL DATA

NATURE OF LIEN/DEBT	WHEN FILED	WHERE FILED	CURRENT STATUS

ATE FILED	DOCKET/CASE NUMBER	NAME AND ADDRESS O	COURT	IAME AND ADDRESS OF TRUSTEE
n the past t	wenty years or since the a	ge of 18, whichever is less, has a	ny business entity in which you h	eld a 5% or greater ownership in
ankruptcy o	ou served as an officer or or insolvency law? lete the following chart:	director been adjudicated bankr	upt or filed a petition for any type	of bankruptcy or insolvency under Yes   1
ankruptcy o	or insolvency law?	NAME AND ADDRESS OF COURT	upt or filed a petition for any type	of bankruptcy or insolvency und  Yes

PRESENT STATUS	D UNDER LIQUIDATION, PERSHIP, ETC.		DATE PLACED UNDER LIQUIDATION, RECEIVERSHIP, ETC.	RELATIONSHIP TO SINESS ENTITY		ME AND ADDRES
ary wage execution or t	charging order, volur	nment, attachment,	subject to garnish	er income been	ages, earnings, or oth	lave vour wa
					at ten year period? te the following chart:	uring the pas
Yes NAME AND ADDRESS OF HOLDER OF OBLIGATION	AMOUNT OF OBLIGATION	NATURE OF OBLIGATION	PRESS OF COURT	NAME AND ADD	DOCKET/CASE NUMBER	DATE FILED
Yes  NAME AND ADDRESS OF			PRESS OF COURT	NAME AND ADD	DOCKET/CASE	DATE

TYPE OF PROPERTY	DATE REF		ND ADDRESS OF COMPANY DSSESSING PROPERTY	REASON FOR REPOSSESSION
During the last ten year period, ha. An executor(trix), administrat b. A beneficiary or legatee under c. A settlor/grantor, beneficiary	tor or other fiducia	d any thing of value under an in	testacy statute; or	
If yes, complete the following cha	art as to each esta	ite and trust:		Yes 🗌 1
If yes, complete the following change in the second of the	ON	POSITION/ INTEREST HELD	DATE(S) ON WHICH POSITIONS WERE HELD OR INTEREST WAS RECEIVED	AMOUNT OF COMPENSATION NATURE AND VALUE OF BENEFIT GRANTED/RECEIVE

DESCRIPTION OF TRUST	LOCATION OF TRUST	NAME OF TRUSTEE(S)	NAMES OF OTHER(S) WITH INTERESTS IN TRUST
T. Do you hold, manage or control those assets or liabilities disclos	ed in your answer to question 45	or liabilities for another person	or entity in any jurisdiction? (You may exclude Yes □ No
DESCRIPTION OF TRUST		LOCATION OF TRUST	NAMES OF OTHER(S) WITH INTEREST IN TRUST

DA	TES		Taballa de Cale	1. C. L. C.	
FROM: (MO/YR)	TO: (MO/YR)	NAME AND ADDRESS OF INSTITUTION HOLDING ACCOUNT	ACCOUNT NUMBER	NAME AND ADDRESS OF EACH PERSON/ENTITY APPEARING ON THE ACCOUNT	PRESENT AMOUNT HELD AMOUNT HELD BEFORE CLOSING
-					

	DESCRIPTION OF ASSET/LIABIL	TY	LOCATIO	N OF ASSET/LIAE	BILITY
During the last ten	year period, have you or has your spouse	or any of your children, while dependent.	received a loan in a	excess of \$25,	000USD?
(If you are applying in a j filing this application.)	ne following chart:  NAME AND ADDRESS OF LENDER	u are required to report is the equivalent to \$25,000US  NAME OF BORROWER  AND ALL CO-SIGNERS	D in the national currency  ORIGINAL  AMOUNT		es No

DATE OF LOAN	NAME AND ADDRESS OF BORROWER	ALL CO-PARTIES TO LOAN	NAME OF LENDER	ORIGINAL AMOUNT OF LOAN	INTEREST RATE (%)	TERMINATION DATE OF LOAN	SECURITY PLEDGED
		nged currency in an amount o					
If ves. com			., .		i wicie you um		s No
and the same	nplete the following cha			OR EXCHANGE			R FILE ANY
	plete the following cha	rit:				Ye	R FILE ANY

TYPE OF ACC	COUNT	NAME AND ADDRESS OF DEALER		AMOUNT OF MARGIN
lave you or has vou	ur spouse or children, while deper	ident, filed any claims in excess of	\$100.000USD under any fi	re theft automobile or
nsurance policy with 100,000USD in the national yes, complete the f	nin the past ten year period? (If you all currency of the jurisdiction where you will be	are applying in a jurisdiction other than the Unifiling this application.)	ited States, the amount you are require E AND ADDRESS OF URANCE CARRIER	ed to report is the equivalent of  Yes   DISPOSITION

o you have any safe deposit boxes in your name in any jurisdiction?  O you have access to the funds in any other safe deposit boxes in any jurisdiction?  Yes   Yes   Yes   Yes   Yes   NAME AND ADDRESS OF BANK OR OTHER OR SAFE DEPOSIT BOX(ES) HELD   NAME AND ADDRESS WHERE LOCATED   NAME OR SAFE DEPOSIT BOX(ES) HELD   SAFE DEPOSIT, ETC.)  Yes   Yes	NAME OF THE DONOR OR DONEE	DATE GIFT GIVEN/RECEIVED	DESC	RIPTION OF GIFT	APPROXIMATI VALUE
INSTITUTION/BUSINESS WHERE LOCATED OR SAFE DEPOSIT BOX(ES) HELD (SAVINGS, CHECKING, SAFE DEPOSIT BOX	4 1 1 1 1 1 1 1	기생이 있어 얼마면서 화가를 잃어지고 있어요. [8]	huriadiation?		
			julisalcuon?		res 🗀

NAME AND ADDRESS OF ALL PARTIES INVOLV		TURE OF GOODS OR ERVICES PROVIDED	AMOUNT RECEIVED		DATE RECEIVED
Have you, in the past ten years of debt or other financial obligation f yes, complete the following charture of OBLIGATION (PERSONAL GUARANTEE, ETC.)		is less, given a guarantee, co	PONSIBLE FOR	To Special Section	red payment of a loa Yes ☐ No ☐
	(				

## **NET WORTH STATEMENT -- ASSETS AND LIABILITIES**

	NOTE: Complete	e the financial statements	on pages 49 through 63 a	nd copy the totals in the appropria	te space below.			
<ol> <li>Please list all assets, tangib your spouse or your depend present market values as of</li> </ol>	ent children. For each line	item, list both the cost of	the asset and the	59. Please list all liabilities of you, your spouse and your dependent children. Enter the amount as of the date of this statement. Detail each line entry on the appropriate schedule.				
which case any special valuentry on the appropriate sch		in the column provided. [	Detail each line	LIABILITY	ORIGINAL AMOUNT OF LIABILITY	AMOUNT OUTSTANDING		
ASSET	COST AT DATE ACQUIRED OR PURCHASED (A)	CURRENT MARKET VALUE (B)	SPECIAL VALUATION DATE, IF ANY	10. Notes Payable (Schedule I)	(C)	(D)		
Cash     a) On Hand		a)		Payables (Schedule J)				
b) In bank (Schedule A) 2. Loans, Notes and		b)	b)	12. Taxes Payable (Schedule K)				
Other Receivables (Schedule B)				13. Mortgages or Liens on Real Estate				
3. Securities (Schedule C)				(Schedule L) 14. Loans Against				
4. Real Estate Interests (Schedule D)				Insurance/Pensions (Schedule M)				
<ol> <li>Cash Value Life Insurance (Schedule E)</li> </ol>				15. Other indebtedness (Schedule N)				
Cash Value Pension/     Retirement Funds     (Schedule F)				NET WORTH Total Assets				
7. Furniture and Clothing (Reasonable Estimate)				(From Column B) less Total Liabilities				
8. Vehicles (Schedule G)				(From Column D)  16. Contingent Liabilities		_		
9. Other (Schedule H)				(Schedule O)				
TOTAL ASSETS				Please provide the name, address and phone number of the personal control of t		person		
	1			completing this statement if it is Name				
				Address				

Initials

#### SCHEDULE "A" - CASH IN BANK

60. List below all bank accounts (checking, savings, time deposits, certificates of deposit, money market funds, etc.) foreign and domestic, maintained by you, your spouse or dependent children. Identify with an asterisk (\*) any check writing accounts held with brokerage houses, insurance companies, etc.

BALANCE	DATE OF BALANCE	GENERAL NATURE OF ACCOUNT	INTEREST RATE (%)	ACCOUNT NUMBER	NAME OF PERSON(S) AND TAX IDENTIFICATION NUMBER(S) APPEARING ON ACCOUNT	NAME AND ADDRESS OF INSTITUTION
\$						
FOTAL CURP BALANCI (Enter this fig in item 1b column B on page 48						

Initials	Gaming Agency	Date	Page 49
	Carring Agency_		

# SCHEDULE "B" - LOANS, NOTES AND OTHER RECEIVABLES

61. List below all loans, notes and other receivables held by you, your spouse or dependent children.

CHECK IF HELD BY SPOUSE OR DEPENDENT CHILD	NAME AND ADDRESS OF DEBTOR	INTEREST RATE (%)	ORIGINAL LOAN AMOUNT	ORIGINAL DATE OF LOAN/NOTE RECEIVABLE	TOTAL PAY-MENTS	DATE DUE	NATURE OF ADVANCE AND NATURE OF SECURITY, IF ANY (INDICATE IF UNSECURED)	CURRENT BALANCE
			\$					s
			TOTAL ORIGINAL LOAN AMOUNT(S) (Enter this figure in items 2, column A on page 48.)					TOTAL CURRENT BALANCE (Enter this figure in items 2, column B o page 48.)

#### **SCHEDULE "C" - SECURITIES**

62. Provide the information in the table below for all stocks, bonds, mutual funds, commodity accounts, options, warrants, etc., held or controlled by you, your spouse or dependent children in any jurisdiction. Whenever interest exists through a mutual fund or holding company, the individual stocks or bonds held by such mutual fund or holding company need not be listed; whenever such interest exists through a beneficial interest in a trust, the securities held in such trust shall be listed if you, your spouse or dependent children have knowledge of what securities are so held. INDICATE PUBLICLY TRADED SECURITIES BY AN ASTERISK(\*).

CHECK IF HELD BY SPOUSE OR DEPENDENT CHILD	NUMBER OF SECURITIES OR CONTRACTS HELD	TYPE OF SECURITY	NAME OF ISSUING COMPANY OR GOVERNMENT AGENCY/ORGANIZATION	MARKET VALUE AT TIME OF ACQUISITION	DATE OF AND PRICE AT PURCHASE	% OF OWNERSHIP IF GREATER THAN 5%	REGISTERED OWNER	DATE OF VALUATION	CURRENT MARKET VALUE
					4 - 1				
					s				\$
					TOTAL PURCHASE PRICE (Enter this figure in item 3, column A on page 48.)				TOTAL CURREN' MARKET VALUE (Enter this figure ir item 3, column B on page 48.)

#### **SCHEDULE "D" - REAL ESTATE INTERESTS**

63. Indicate below the location, size, general nature, acquisition date and other information requested regarding any real property in any jurisdiction in which any direct, indirect, vested or contingent interest is held by you, your spouse or dependent children, along with the names of all individuals or entities who share a direct, indirect, vested or contingent interest therein.

CHECK IF HELD BY SPOUSE OR DEPENDENT CHILD	ADDRESS PARCEL/LOT NUMBER	LOT SIZE/ STAND NO./ SQUARE FOOTAGE OF BUILDING	TYPE OF PROPERTY	DATE ACQUIRED/ DOWN PAYMENT	INDIVIDUALS OR ENTITIES SHARING INTEREST (INCLUDE % OF OWNERSHIP FOR EACH)	PURCHASE PRICE OF % OWNED	MONTHLY RENTAL INCOME, IF ANY	ESTIMATED MARKET VALUE OF % OWNED
						s		\$
						TOTAL PURCHASE PRICE (Enter this figure in item 4, column A on page 48.)		TOTAL CURRENT MARKET VALUE (Enter this figure in item 4, column B on page 48.)

Initiale	Coming Access	Date	Page 5
Initials	Gaming Agency	Date	, age o

#### SCHEDULE "E" - CASH VALUE - LIFE INSURANCE

64. Indicate below the information requested with regard to the cash value of all life insurance policies held by you, your spouse or your dependent children.

CHECK IF HELD BY SPOUSE OR DEPENDENT CHILD	DATE PURCHASED	INSURANCE CARRIER POLICY NUMBER	BENEFICIARY(IES)	FACE VALUE	ANNUAL PREMIUM PAYMENTS	CASH SURRENDER VALUE	EFFECTIVE DATE OF CASH SURRENDEF VALUE
						TOTAL CASH SURRENDER VALUE (Enter this figure in item 5, column B on page 48.)	

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Initials	Gaming Agency	Date	Page 53
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#### SCHEDULE "F" - CASH VALUE - PENSION/RETIREMENT FUNDS

65. Indicate below the information requested with regard to the cash value of all retirement/investment/pension funds\* held by you or your spouse.

CHECK IF HELD BY SPOUSE	TYPE OF FUND	TYPE OF SECURITIES HELD AND ACCOUNT NUMBER, IF ANY	EMPLOYER/ INSTITUTION	CUMULATIVE EMPLOYEE CONTRIBUTION	CUMULATIVE EMPLOYER CONTRIBUTION	CURRENT CASH VALUE	EFFECTIVE DATE OF CASH VALUE
				TOTAL CUMULATIVE EMPLOYEE CONTRIBUTION (Enter this figure in item 6, column A on page 48.)		TOTAL CURRENT CASH VALUE (Enter this figure in item 6, column 8 on page 48.)	

Initials	Gaming Agency	Date	Page 5

#### SCHEDULE "G" - VEHICLES

66. Indicate below the information requested with regard to all vehicles owned or leased by you, your spouse, or your dependent children.

CHECK IF HELD BY SPOUSE OR DEPENDENT CHILD	TYPE OF VEHICLE	SPECIFY IF OWNED OR LEASED*	DATE OF PURCHASE/ LEASE	MODEL YEAR	MAKE/ MODEL OF VEHCILE	cost**	IF OWNED, CURRENT MARKET VALUE
						s	s
and number of	cify in this column the leng payments over the life of er the sum of the down pa	the lease.				TOTAL COST OF VEHICLES (Enter this figure in Item 8,column A on page 48.)	TOTAL CURRENT CASH VALUE (Enter this figure in Item 8,Column B or page 48.)

Initials	Gaming Agency	Date	Page 5

#### **SCHEDULE "H" - OTHER ASSETS**

67. List below the information requested regarding all other assets, including any business investments in which any direct, indirect, vested or contingent is held by you, your spouse or your dependent children. Business interests should include, but not be limited to, joint ventures, partnerships, sole proprietorships, corporations and LLCs. Other assets should include, but not be limited to, art collections, coin collections, and antiques.

CHECK IF HELD BY SPOUSE OR DEPENDENT CHILD	NATURE OF ASSET	DATE OF ACQUISITION	COST	% OF OWNERSHIP INTEREST	DATE OF VALUATION	CURRENT MARKET VALUE
			·			s
			TOTAL COST(S) OF OTHER ASSETS (Enter this figure in item 9, column A on page 48.)			TOTAL CURRENT MARKET VALUE OF OTHER ASSETS (Enter this figure in item 9, column B on page 48.)

Initials	Gaming Agency	Date	Page 56
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# SCHEDULE "I" - NOTES PAYABLE

68. List below the information requested with regard to all notes payable for which you, your spouse or dependent children are obligated.

CHECK IF OWED BY SPOUSE OR DEPENDENT CHILD	NAME & ADDRESS OF CREDITOR	ACCOUNT NUMBER, IF ANY	DATE	DUE	INTEREST RATE (%)	AMOUNT OF PERIODIC PAYMENT/ PAY PERIOD	ORIGINAL AMOUNT OF NOTE	NATURE OF SECURITY, IF ANY	TOTAL PAYMENTS	OUTSTANDING AMOUNT OF LIABILITY
							s			\$
							TOTAL ORIGINAL AMOUNT OF NOTES PAYABLE (Enter this figure in item 10, column C on page 48.)			TOTAL AMOUNT OF OUTSTANDING NOTES PAYABLE (Enter this figure in item 10, column D on page 48.)

Initials	Gaming Agency	Date	Page 57
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## SCHEDULE "J" - LOANS AND OTHER PAYABLES

69. List below the information requested with regard to all accounts payable (include lines of credit, installment loans, revolving charge accounts and any other accounts) for which you, your spouse or your dependent children are obligated.

CHECK IF OWED BY SPOUSE OR DEPENDENT CHILD	NAME & ADDRESS OF CREDITOR	ACCOUNT NUMBER, IF ANY	DATE OPENED OR INCURRED	DUE	INTEREST RATE (%)	NATURE OF ACCOUNT	ORIGINAL AMOUNT OF LIABILITY	NATURE OF SECURITY, IF ANY	TOTAL	CURRENT AMOUNT OUTSTANDING
		)j					TOTAL ORIGINAL AMOUNT OF LIABILITY			TOTAL AMOUNT OF OUTSTANDING LOANS AND OTHER
Initials	Comins	Agency				Date	(Enter this figure in item 11, column C on page 48.)	ļ		PAYABLES (Enter this figure in item 11, column D on page 48.) Page 58

#### SCHEDULE "K" - TAXES PAYABLE

70. List below the information requested with regard to all taxes payable for which you, your spouse, or your dependent children are obligated. Only real estate and income taxes need to be included.

CHECK IF OWED BY SPOUSE OR DEPENDENT CHILD	TAXING AUTHORITY	NATURE OF TAX	DATE AND AMOUNT OF ORIGINAL OBLIGATION	FINES, PENALTIES AND INTEREST, IF ANY	TOTAL AMOUNT DUE
			s		s
			TOTAL ORIGINAL TAX OBLIGATION(S) (Enter this figure in item 12, column C on page 48.)		TOTAL AMOUNT OF TAXES PAYABLE (Enter this figure in item 12, column D on page 48.)

Initials	Gaming Agency	Date
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#### SCHEDULE "L" - MORTGAGES OR LIENS PAYABLE ON REAL ESTATE

71. List below the information requested with regard to all mortgages or liens due and owing on real estate for which you, your spouse or your dependent children are obligated.

CHECK IF OWED BY SPOUSE OR DEPENDENT CHILD	NAME AND ADDRESS OF MORTGAGEE OR LIEN HOLDER	ACCOUNT NUMBER	DATE	ORIGINAL AMOUNT OF LIABILITY	DESCRIPTION/ ADDRESS OF REAL ESTATE	TERM OF MORTGAGE/ INTEREST RATE (%)	AMOUNT OF PERIODIC PAYMENT/ PAY PERIOD	CURRENT MORTGAGE BALANCE
				s				\$
				TOTAL ORIGINAL MORTGAGES OR LIENS PAYABLE ON REAL ESTATE (Enter this figure in item 13, column C on page 48.)				TOTAL MORTGAGES OF LIENS PAYABLE ON REAL ESTAT (Enter this figure item 13, column I on page 48.)

* ************************************	1.20 -07 - 2-10 -0		D 00
Initials	Gaming Agency	Date	Page 60

# SCHEDULE "M" - LOANS AGAINST INSURANCE/PENSION PLANS

72. List below the information requested with regard to all loans against life insurance policies, pension plans, etc., taken by you, your spouse or your dependent children.

CHECK IF OWED BY SPOUSE OR DEPENDENT CHILD	INSURANCE CARRIER/ PENSION PLAN	PURPOSE OF LOAN	ORIGINAL AMOUNT OF LOAN	INTEREST RATE (%)	DATE OF LOAN	PERIODIC PAYMENT AMOUNT/ PAY PERIOD	CURRENT LOAN BALANCE
			\$				\$
			TOTAL ORIGINAL LIABILITY INSURANCE/ PENSION LOANS (Enter this figure in item 14, column C on page 48.)				TOTAL AMOUNT OUTSTANDING INSURANCE/PENSION LOANS (Enter this figure in item 14, column D on page 48.)

Initials	Gaming Agency	Date
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# SCHEDULE "N" - ANY OTHER INDEBTEDNESS

73. List below the information requested with regard to any other indebtedness for which you, your spouse or your dependent children are obligated.

CHECK IF OWED BY SPOUSE OR DEPENDENT CHILD	NAME AND ADDRESS OF CREDITOR	INTEREST RATE (%)	DESCRIPTION OF LIABILITY, TYPE OF OBLIGATION AND NATURE OF SECURITY, IF ANY	DUE DATE	AMOUNT OF PERIODIC PAYMENT/ PAY PERIOD	ORIGINAL AMOUNT OF LIABILITY	OUTSTANDING AMOUNT OF INDEBTEDNESS
-					- 1	s	\$
						TOTAL ORIGINAL AMOUNT OTHER INDEBTEDNESS (Enter this figure in item 15, column C on page 48.)	TOTAL AMOUNT OUTSTANDING OTHER INDEBTEDNESS (Enter this figure it item 15, column II on page 48.)

Initials	Gaming Agency	Date	Page 62

# **SCHEDULE "O" - CONTINGENT LIABILITIES**

74. List below the information requested with regard to all contingent liabilities for which you, your spouse or your dependent children are obligated.

CHECK IFOWED BY SPOUSE ORDEPENDENT CHILD	NAME AND ADDRESS OF CONTINGENT CREDITOR	DATE INCURRED	ACCOUNT NUMBER	PRIMARY DEBTOR	DESCRIPTION OF OBLIGATION INCLUDING NATURE OF SECURITY, IF ANY	ORIGINAL AMOUNT OF CONTINGENT OBLIGATION	CURRENT AMOUNT OF CONTINGENT OBLIGATION
						\$	\$
						TOTAL ORIGINAL CONTINGENT LIABILITIES (Enter this figure in item 16, column C on page 48.)	TOTAL AMOUNT OF OUTSTANDING CONTINGENT LIABILITIES (Enter this figure in item 16, column D on page 48.)

75. Provide the names and other information requested of three (3) references over the age of 18 who have known you for at least one year and can attest to your good character and reputation. No person can be a reference who is a member of your family. (Spouse, parents, grandparents, children, grandchildren, siblings, uncles, aunts, nephews, nieces, fathers-in-law, mothers-in-law, sons-in-law, daughters-in-law, brothers-in-law and sisters-in-law whether by whole or half blood, by marriage, adoption or natural relationship.)

REFERENCE ONE Name	Business Address
Address	
Telephone No.	
	How long have you known the reference?
REFERENCE TWO	
Name	
Telephone No.	
	How long have you known the reference?
REFERENCE THREE	
NameAddress	
Telephone No.	
	How long have you known the reference?
Initials Gaming Agency	Date Page 64

76. As indicated in the instructions on page 2 of this form, this page is to be used by you for any questions which require additional space to answer. The number of the question must be stated immediately prior to your answer. If additional pages are needed, photocopy this page or add paper of similar size and identify these pages with corresponding numbers and letters. You must use blue ink to personally initial, date and identify the gaming agency to which your application is being submitted at the bottom of any new page added.

# IDENTIFY ALL ANSWERS BY ORIGINAL QUESTION NUMBERS USE ADDITIONAL PAGES IF NECESSARY

Initials	Gaming Agency	Date	Page 65
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# STATEMENT OF TRUTH

STATE/P	ROVINCE OF			
		SS:		
COUNTY	DISTRICT OF			
			Constitution of the second	
-	Later to English of the		n according to law deposes	s and says:
1.	I am the applicant who is subm	itting this application form.		
2.	I personally supplied the inform	ation contained in this form.		
3.	I understand and read the England record the answer to each			
4.	Any document accompanying Disclosure Form that is not an o			
5.	I swear (or affirm) that the foregany of the foregoing statements			
DATED:				SIGNATURE)
		(Signature of Appli	cant)	
	ed and sworn to	day		
COMMISS	ARY PUBLIC, JUSTICE OF THE SIONER FOR DECLARATIONS ( AUTHORIZED TO TAKE DECLA	OR OTHER	STATE/PROVINCE,	COUNTRY
Initials	Gaming Agency	D	Date	Page 66
PHDMJ0619	01			

# Request for Responses (RFR) For Ad-hoc Audit / Consulting Review Services RFR # MGC-2012-001

Prepared for: Massachusetts Gaming Commission

April 27, 2012





# Contents

G. FORM OF RESPONSE	3
1. STATEMENT OF QUALIFICATIONS AND RELEVANT EXPERIENCE .	4
2. WORK PLAN FOR THIS ENGAGEMENT	7
3. BUSINESS REFERENCES	.10
4. COST PROPOSAL	11
APPENDIX A. RESUMES OF KEY PERSONNEL	. 12
APPENDIX B - SPECTRUM GAMING GROUP BACKGROUND	20





April 27, 2012

Enrique Zuniga Commissioner Massachusetts Gaming Commission 84 State Street, Suite 720 Boston, MA 02109

Dear Commissioner Zuniga,

The team of Last Frontier Consulting and Spectrum Gaming Group is pleased to present this response to the Massachusetts Gaming Commission's Request for Responses (RFR) For Adhoc Audit / Consulting Review Services (RFR # MGC-2012-001).

Our response rests on the principle that whoever advises the Commission must possess four essential attributes:

- · An unwavering commitment to integrity;
- Deep knowledge of the horse racing industry, and gaming in general;
- Capability to provide insights and identify potential "hot spots" regarding the transition of the racing commission to the gaming commission;
- Proven ability to deliver high—quality reports that are able to withstand intense public scrutiny

Our team has unrivaled strength in all these attributes. Both firms have a proven track record of providing public agencies and private investors with advice on a variety of strategic and organizational issues. Our team members collectively have several decades of experience in gaming and the horse racing industry.

Thank you for considering our proposal, and we will certainly be available to address any additional issues or answer any questions.

# G. Form of Response

Please provide a statement of qualifications and relevant experience, including resumes
of key personnel. Please indicate if the bidder will be subcontracting any part of this work
to another firm/individual.

This response is a joint proposal prepared by Last Frontier Consulting and Spectrum Gaming Group. For complete resumes of key personnel, please see Appendix A. (Page 12).

# **Last Frontier Consulting**

- Last Frontier Consulting (LFC) led the NMRLLC transition team for the privatization of Meadowlands
  Racetrack from the State of New Jersey (New Jersey Sports and Exposition Authority). LFC created
  and implemented a streamlined organizational structure and a new operating financial strategy,
  which successfully supported a \$30 million private equity funding commitment. Additionally, LFC
  stewarded all facets of the transaction including legal, human resources, finance, and regulatory
  during a period of great uncertainty resulting in zero business interruptions post transaction.
- LFC was retained by TVG to provide due diligence and risk/return scenarios for a contemplated
  privatization of Monmouth Park Racetrack from the State of New Jersey. Working within a critical
  timeframe, LFC synthesized key recommendations through a deconstruction of financial & industry
  data, stakeholder interviews and "boots on the ground" physical plant evaluation.
- LFC principal Annie Allman was retained by Harrah's Entertainment following their purchase of Thistledown Racetrack to provide integration leadership and an evaluation of their operating financials, human resources and to identify risk management concerns. Significant findings implemented included mitigation of risk management issues created by physical plant deficiencies, and >\$1 million EBITDA improvement through process reengineering, labor and supply chain management and identification of new revenue streams.

## Annie Allman, Last Frontier Consulting, Principal

Annie Allman has worked primarily in the racing and gaming industry since she was old enough to qualify for a racing license. She truly knows the racing business from the ground up — working as a groom, exercise rider, Thoroughbred racing stable/breeding farm administrator and racing official prior to moving into casino management.

Allman founded Last Frontier Consulting after nearly 15 years with gaming industry leader Harrah's Entertainment (now listed as Caesars Entertainment). In addition to her consulting practice, she is a Board Director for American Racing & Entertainment. Allman has been a featured speaker and panelist at the Thoroughbred Racing Association/Harness Tracks of America national meeting, the Pennsylvania Gaming Summit and the Villanova University School of Business Center for Analytics.

Prior to joining Harrah's, Allman was a consultant with The Lucas Group, working on strategy engagements with LBO portfolio companies. She was recruited by Harrah's Entertainment through their prestigious President's Associate program. Allman worked directly for Chairman Phil Satre before moving into progressive marketing and operations management roles including VP Marketing Showboat Casino Hotel. As VP Marketing-Special Projects for Harrah's Eastern Division, she developed marketing strategies to drive revenue for 11 casinos in 7 states. As VP Operations/Assistant General Manager for Harrah's Chester Casino & Racetrack, she developed, opened and operated a \$420 million Standardbred racetrack and casino. Allman was recognized for her performance by Harrah's Entertainment with the 2008 Excellence in Leadership Award.

Allman received an MBA from The Tuck School of Business at Dartmouth College and a BA from the University of Pennsylvania. Additionally, she holds Key Gaming Licenses in Pennsylvania, New Jersey and New York (Temporary Lottery pending final review by NYS Lottery) and has been approved for casino and/or racing licenses in PA, NC, KY, NY, NJ, MS, & MO.

# **Spectrum Gaming Group**

Spectrum Gaming Group, an independent research and professional services firm serving public- and private-sector clients worldwide, has delivered the highest-quality research, strategic planning and reports concerning the horse racing industry in various engagements. For more background on Spectrum, please see Appendix B. (Page 20)

- Spectrum performed a detailed study for the Kentucky racing industry that projected gross gaming
  revenues as well as the total economic impact on the Commonwealth from the legalization of
  casinos. The report also estimated how much Kentucky adults were gambling in other states, and
  how much would be retained if casinos at tracks were approved.
- Spectrum performed a detailed feasibility study for Hialeah Park in Florida that included five years
  of revenue projections, EBITDA and the return on invested capital. It examined various segments,
  with a particular focus on the locals market.
  - "My experience with the Spectrum Group is that they are an exceptional organization that delivers first- class gaming analytical reporting and forecasting with exceptional accuracy. Additionally, their impeccable reputation in the investment community has been of great value to me in my current gaming project."
  - Steven Calabro, Vice President and General Manager, Hialeah Park Casino
- The Casino Association of New Jersey retained Spectrum to perform several comprehensive studies
  of the horse racing industry and its impact on casino gaming, including evaluating the potential
  impact of slot machines at New Jersey racetracks on the casino industry.

"Spectrum has a depth of knowledge and understanding of our industry and also has the resources necessary to complete in-depth data assemblage and analysis. [We] retained Spectrum because of their reputation for integrity and the credibility that it enjoys within both industry and government circles."

Joseph Corbo, then-President, Casino Association of New Jersey

# Joseph Weinert, Spectrum Gaming Group, Senior Vice President

Joseph Weinert is Spectrum Gaming Group's Senior Vice President, where he directs the company's economic and regulatory studies for private and public sector clients worldwide. He played a key role, including editor, in all of Spectrum's previous Massachusetts gaming-related research studies.

Weinert's experience in writing and editing Spectrum's comprehensive gaming and public policy research projects, his knowledge of Massachusetts gaming policy and his excellent journalism skills make him perfectly qualified to direct the research and report writing functions for this engagement.

Weinert has been analyzing the gaming industry since 1996. He researches and directs economic, international and regulatory studies for private- and public-sector clients worldwide. He has been the project leader for numerous studies in multiple domestic jurisdictions, as well as in the Czech Republic, Russia, Slovak Republic, Spain and United Kingdom.

Weinert founded the Pennsylvania Gaming Congress and helps organize Spectrum's three other nationally recognized conferences, the East Coast Gaming Congress, the Florida Gaming Summit and the New England Gaming Summit. In addition, he oversees Spectrum's Spectrumetrix® data-analysis and gaming-intelligence premium subscription service.

Weinert came to Spectrum after 18 years at *The Press of Atlantic City*, where for his last eight years he was responsible for the newspaper's intensive coverage of the casino industry. He is a frequent speaker at industry conferences worldwide and has been quoted in prominent media outlets, including *The Wall Street Journal, Financial Times, New York Times, Washington Post, USA Today* and CNN, among many others. In addition, he has testified before legislative committees in Massachusetts, New Jersey and Pennsylvania.

Weinert holds a BA in Journalism from Ohio Wesleyan University and a certificate from the Wharton School at the University of Pennsylvania.

## Michael Diamond, Spectrum Gaming Group, Vice President of Research

Michael Diamond has undertaken numerous research studies analyzing the issues concerning the horse racing industry. His expertise in leading major research projects for Spectrum will prove to be invaluable in our efforts to deliver first-rate reports for the Massachusetts Gaming Commission. .

For this engagement, Diamond will utilize his award-winning research and report writing skills to properly report on the background information, size and scope of the horse racing industry Massachusetts.

Diamond has extensive investigative research experience, both in journalism and in government. He joined Spectrum after a 33-year career at *The Press of Atlantic City*, where he served as a special projects writer, editorial page editor, statehouse correspondent and bureau chief, all while frequently covering gaming-industry issues. He won 23 state and national journalism awards and was an active member in such organizations as the Legislative Correspondents Club, National Conference of Editorial Writers, and Investigative Reporters and Editors.

Diamond left the newspaper in 2005 to become an investigator with the New Jersey Office of Inspector General. He was responsible for reviewing allegations of waste, fraud and corruption.

At Spectrum, Diamond focuses on analyzing the economic and social impacts of legalized gambling and also on regulatory research. He was the project leader for Spectrum's widely acclaimed 2009 study for the State of Connecticut that analyzed the impacts of all forms of legalized gambling. Diamond also serves as Associate Editor of Spectrum's analytical newsletter, *Gaming Industry Observer*.

Diamond graduated from Rider University with a BA degree in Political Science.

## 2. Please provide a work plan for this engagement

Last Frontier Consulting and Spectrum Gaming Group will provide the Massachusetts Gaming Commission with a holistic overview of the Massachusetts racing industry from a multi-stakeholder perspective per the RFR. Additionally, key insights and potential "hot spots" regarding the transition of the SRC to the aegis of the MGC will delineated. Project leader Annie Allman will conduct the majority of in-person field and industry expert interviews and interface with the MGC project sponsor. Spectrum Vice President of Research Michael Diamond will provide statistical reporting and text analysis. Spectrum Senior Vice President Joseph Weinert will provide strategic oversight and editorial rigor to ensure a final deliverable that exceeds the MGC expectations.

# Proposed Auditor / Consultant Deliverable Elements

1. Background Information: Industry size and scope

- Research and interpret financial information to include MA pari-mutuel handle trends (live on-track, simulcast import, simulcast export) for past five years
  - Expand data collection to NH due to close relationship between two states' racing industries
  - ii. Greyhound, Thoroughbred, Standardbred as applicable
- Race information to include number of race days, number of races, racing association licenses/meets
- c. Purse and Breeders/Owners payments; average daily purses
- d. Work Flow source information from: SRC annual reports, previously published third party reports, Daily Racing Form, The Jockey Club supplemented with association and SRC interviews.

## 2. State Racing Commission: Functions, Work Force, Budget

- Information request to SRC including:
  - Organizational charts (position title, grade, status (exempt, non exempt, full time, part time, seasonal, union/non union, location i.e. field (track) or SRC office etc.)
  - o Job Descriptions (if up to date)
  - o Employee information (name, hire date, title, status)
  - Staffing information i.e. hours of operation for field/track offices
  - Detailed budget breakdown by function i.e. licensing, enforcement, legal, financial management, human resources, testing, etc.
  - Scope/ amount of work i.e. how many licenses are processed annually?
     Rulings? Appeals? Other work streams? How has this volume changed over past years? How have resources dedicated to tasks changed?
  - Identify supporting State departments i.e. are legal, audit, human resources, finance self-contained or adjunct departments?
- Work Flow information request to SRC, follow up with in-person interviews for clarification, supplement with expert interviews for benchmarking, best demonstrated practices, develop insight

## 3. State Racing Commission: Financial Oversight

- Money flowing into and out of Trust Accounts
  - Delineate the decision making process for Trust Fund Disbursement
  - Request Audit Records any recent (5 years worth) issues with revenue collection or disbursement?
- Work Flow information request to SRC or appropriate state audit, follow up with inperson interviews for clarification, develop insight

## 4. State Racing Commission: Employee Climate and Commissioner Viewpoints

- o "Pulse check" on current employee climate, culture
- Identify potential legacy issues
- Work flow in person interviews with selected current SRC employees, contractors, Commissioners, possibly former Executive Director, information request to appropriate State of MA human resources officer.

## 5. State Racing Commission: Legal issues

- Identify potential legacy issues and ramifications for resource allocation, risk management
- Work flow request briefing for MGC with follow-up documentation to be included in overview

## 6. Law Enforcement Perspective: Massachusetts Racing Industry

- Current and relevant historical information MA law enforcement sources
  - MGC to interface with MA State Police, FBI for informal briefings provide to industry expert as applicable and appropriate
- Current and relevant historical information industry sources i.e. Thoroughbred Racing & Protective Bureau, United States Trotting Association
- Work Flow telephone and/or in person interviews with industry groups; MGC to advise on confidentiality of MA law enforcement vis-a-vis disclosure to third party consultants – this portion may not be included in Last Frontier/Spectrum scope

## 7. Racing Associations Perspective

- Ascertain financial health, funding, ownership of current racing associations i.e. "racetracks"
- Purse account status, issues (overpayment?)
- o Status of Horsemen's contracts
- Identify top issues facing each racetrack
- Feedback on SRC (areas of inquiry may include responsiveness, perceived relationship, open issues, etc.)
- Work Flow information requests; in person interviews with management. Note: this proposal does not include detailed financial analysis of racing associations

## 8. Horsemen's (Trainer, Owner) Perspective. Status of racetrack contracts.

- o Report on status of racetrack/horsemens contracts i.e. end date
- Purse account status, issues (overpayment?)
- o Identify top issues facing each horsemen's group
- Feedback on SRC (areas of inquiry may include responsiveness, perceived relationship, open issues, etc.)
- o Financial and leadership status of each group
- o Work Flow information requests; in person interviews with management

## 9. Public Perception of MA Racing Industry

- o What Is the current public perception of racing and pari-mutuel activity in MA?
- o How might that impact MGC resources?
- Work Flow search/index of last twelve months articles/blogs/digital media; identify top trends; possible follow up interviews with key "voices"

## 3. Please provide at least three business references.

## Last Frontier Consulting/Annie Allman

## Robert P. Levy (610) 642 0224

Chairman, DRT Industries. Ardmore, PA
Past Chairman, Atlantic City Race Course.
Past President, Thoroughbred Racing Associations
Current Director, Penn National Gaming

## Jeff Gural (212) 372 2400

Past Chairman, Newmark Knight Frank
Chairman, American Racing & Entertainment
Chairman, New Meadowlands Racetrack LLC

## Mike Tanner (614) 224 2291 x3209

Executive Director, United States Trotting Association

# Please provide a cost proposal. Indicate the amount of estimated hours as part of the cost proposal.

Last Frontier Consulting and Spectrum Gaming propose a consulting fee of \$45,000 for the above work plan, payable as follows:

- \$15,000 at project commencement
- \$15,000 at completion of field and expert interviews
- \$15,000 post final deliverable (within two weeks)

Out of pocket expenses including travel, meals, lodging, and document preparation will be billed at cost on a bi-weekly basis. We will endeavor to keep expenses reasonable and to submit receipts to the extent possible.

## Estimated (minimum) hours:

•	Project Leader/Senior Consultant	120
•	Spectrum Vice President of Research	25
•	Spectrum Senior Vice President	15

In order to cover the extensive scope requested in the RFR and within the requested four weeks, we believe there are a few Key Success Factors:

- MGC support in creating a sense of urgency with stakeholders to ensure that individuals are flexible with their schedules and available for meetings and interviews
- MGC support and partnership with consultants to determine appropriate interview list and contact information (for example, identifying human resources officer with SRC responsibility)
- MGC availability to provide input to mid project reports, drafts, etc.

Given the large number of personal interviews integral to this plan, we respectfully request MGC to consider a longer time frame to complete the project i.e. 6-8 weeks from kick off to closure.

# Appendix A. Resumes of Key Personnel

## H. ANNE (ANNIE) ALLMAN

Media, PA 19063

annie@lastfrontierllc.com

#### **EXECUTIVE PROFILE**

Future-focused leader, skilled at defining and solving problems, setting a vision and driving heightened value to the business. Employs a creative, consumer-minded approach powered by analytical rigor.

#### PROFESSIONAL EXPERIENCE

Last Frontier Consulting, Media, PA 2011 - present

Principal

Clients include: TVG, Los Angeles, CA; New Meadowlands Racetrack LLC, New York, NY and Spectrum Gaming Group, Linwood, NJ.

Provided due diligence for potential new business venture. Evaluated risk/return scenarios for privatization of Monmouth Park (Thoroughbred racing) and related assets (off track wagering, account wagering). Provided interim senior management and ran transition team for NMRLLC's successful efforts to privatize Meadowlands Racetrack and related assets from State of New Jersey (New Jersey Sports & Exposition Authority). Providing ongoing strategic advice to Meadowlands including pre-opening marketing and operational plans for Winners @ Bayonne (off track wagering and sports bar/restaurant opening July 2012) and marketing plans/revenue development for The Meadowlands.

Caesars Entertainment, Las Vegas, NV 2010 <u>Thistledown Racetrack</u>, North Randall, OH Consultant

Provided integration leadership and financial evaluation for new owner. Created >\$1M EBITDA improvements (total enterprise run rate \$4M negative EBITDA) through process reengineering, labor and supply chain management and identification of new revenue streams.

Harrah's Entertainment, Las Vegas, NV 1996-2010

<u>Harrah's Chester Casino & Racetrack</u>, Chester, PA (2005-2010)

Assistant General Manager / Vice President Operations

Directed all gaming (racing/slots/table games), food & beverage, facilities & EVS, valet, wardrobe and customer service departments for facility generating annual revenues >\$350M.

Developed, opened and operated \$420M project in emerging gaming market on-time and under budget.
 Successfully built relationships with numerous constituents, i.e. Harness Commission, Gaming Control Board,

- Horsemen; local, county and state officials.
- Delivered 5X expected operating income initial year, exceeded business goals throughout tenure while operating in a 62% gaming tax environment.
- Created a customer service culture property ranked #1 out of all 44 Harrah's properties in 2008 on corporate service metrics. Responsible for customer satisfaction programs across business.
- Management lead for union contract negotiations covering 800 employees (IBEW, Carpenters and Unite HERE/ Laborers/Teamsters Joint Labor Board) resulting in \$4M savings.

## <u>Harrah's Eastern Division</u>, Atlantic City, NJ (2003–2005) Vice President, Marketing - Special Projects

Assigned to drive revenue and increased profitability across Eastern Division (11 assets in 7 states, totaling \$932M 2005 EBITDA including hotels, casinos and ancillary businesses.)

- Troubleshot underperforming properties and markets including riverboat, Native American and destination properties.
- Led slot product launches and brand-wide promotions resulting in national exposure for Harrah's Entertainment.

# Showboat Casino Hotel, Atlantic City, NJ (2000–2003) Vice President, Marketing

Increased YOY net income 24% (\$76M) through strategic marketing initiatives. Areas of responsibility included brand management, CRM & loyalty card programs, advertising, PR, motor coach programs, special events & tournaments, entertainment & promotions, cash back and complimentaries.

- Managed \$90M+ budget; drove record gaming and hotel revenues.
- Relaunched Showboat brand through extensive rebranding and redesign of all marketing programs.
- Employed marketing analytics to identify and attack opportunities based on demographic, geographic, psychographic and purchase/visitation data.
- Created innovative attractions & events to overcome location disadvantage (end of Boardwalk) i.e.
   "Hollywood Glamour" exhibit driving 100,000+ viewers over 8 weeks.

Harrah's Atlantic City and Harrah's <u>Eastern Division</u> — various locations

Director, Eastern Division Marketing — NC, IA, NJ, IL, KS (1999—2000)

Director, Database and Loyalty Card Marketing - Harrah's Atlantic City (1998—1999)

Manager, Marketing Operations — Harrah's Atlantic City (1997—1998)

Developed and executed strategic marketing plans for gaming properties generating revenues in excess of \$18. Responsibilities encompassed brand marketing, CRM including attraction, retention, and attrition programs, promotions, PR/advertising and strategic alliances with local market and brand-wide focus.

- Refocused marketing team at Indian gaming property with video product to deliver 4Q99 operating income \$14MM, 30% over plan.
- Managed \$28MM budget driving approximately \$380MM revenue; \$98MM operating income.
- Generated record hotel occupancy (40% over plan) and associated gaming revenues (1174 room hotel).
- Grew target customer database 20%; associated increased annual revenues \$30MM.
- Cut collateral costs on largest direct marketing program by 40% through challenging previous operating procedures.

Harrah's Entertainment Corporate, Memphis, TN
President's Associate (1996–1997)

Reported directly to CEO Philip G. Satre, represented the Chairman/CEO's office participating in analyst meetings, investment and industry conferences, strategic alliance proposals and senior management sessions.

## The Lucas Group, Waltham, MA

1995-1996

## Management Consultant

Performed operational diagnostics, developed strategy, provided competitor analysis and purchasing optimization for diverse clientele including Fortune 50 consumer goods and LBO portfolio companies.

## EDUCATION

MBA, Tuck School of Business at Dartmouth College

BA, English, University of Pennsylvania

## AWARDS/COMMUNITY/BOARDS

- Board Director, American Racing & Entertainment (NY based racinos), 2011 present.
- Harrah's Entertainment 2008 Excellence in Leadership Award.

# Joseph S. Weinert | Senior Vice President Spectrum Gaming Group

1201 New Road, Suite 308 | Linwood, NJ 08221 609-271-7680 | weinert@spectrumgaming.com

## EDUCATION

- The Wharton School, University of Pennsylvania, Certificate in Wharton Seminars for Business Writers, 1998
- Ohio Wesleyan University, Bachelor of Arts in Journalism, 1982

# PROFESSIONAL EXPERIENCE

- 2004 Present: Senior Vice President, Spectrum Gaming Group (Linwood, NJ)
  - Research, analysis, report-writing and editing for domestic and international economic-impact reports, market analyses and feasibility studies concerning the casino industry.
  - Research and editing for domestic and international regulatory and duediligence reports concerning the casino industry.
  - o Editor, Spectrumetrix® data-analysis and gaming intelligence service.
  - Editor and Director, Gaming Industry Observer Platinum Service, a premium
- 1996 2004: Casino Industry Reporter, The Press of Atlantic City (Atlantic City, NJ)
  - o Intensive coverage of then the world's second-largest gaming jurisdiction for daily newspaper, reporting on finances, operations, regulation and other business matters of Atlantic City casinos and national gaming-industry trends. Widely recognized as one of the premier gaming-industry reporters in the country.
- 1996 2004: Freelance Casino Writer

Work appeared in numerous gaming and gaming-related publications, including:

- o IGWB (International Gaming & Wagering Business)
- o Las Vegas Review-Journal
- o Casino Journal
- Casino Executive

- 1986 1996: Sports Reporter and Copy Editor, The Press of Atlantic City (Atlantic City, NJ)
  - Sports reporter with assignments including Philadelphia professional teams, professional golf, professional golfing, professional events in Atlantic City, college sports, feature stories on amateur athletes and events.

## PROFESSIONAL AFFILIATIONS and ACTIVITES

 Conference speaker, including Global Gaming Expo, World Gaming Congress, East Coast Gaming Congress, G2E Institute, Pennsylvania Gaming Congress, Florida Gaming Summit, Casino Marketing Conference, New York Gaming Summit.

# Michael Diamond | Vice President of Research Spectrum Gaming Group

1201 New Road, Suite 308 | Linwood, NJ 08221 609-385-3276 | mdiamond@spectrumgaming.com

## EDUCATION

B.A. Political Science, Rider College, 1971

## PROFESSIONAL EXPERIENCE

- 10/2006 present: Vice President Research, Spectrum Gaming Group, Linwood, NJ
  - Responsibilities include research and report-writing of all aspects of the gaming industry. Oversee comprehensive reports prepared for various public-sector and private-sector clients.
- 9/2005 8/2006: Investigator, New Jersey Office of the Inspector General, Trenton, NJ
  - Assigned to projects designed to ferret out waste, fraud, corruption and inefficiency in state government. Collected facts, reviewed and analyzed records, interviewed individuals, prepared investigative reports.
- 1/1991 9/2005: Journalist, Special Projects Writer, Atlantic City Press, Pleasantville, NJ
  - Developed long-term, impact-type investigative projects. Met tight deadlines.
     Conducted detailed interviews. Wrote engaging articles that made readers want to read the paper with an eye toward objectivity and accuracy.
- 5/1984 1/1991: Editorial Page Editor, Atlantic City Press, Pleasantville, NJ
  - Responsible for content and layout of editorial pages. Produced daily opinion and commentary pages.
- 6/1980 5/1984: Statehouse Correspondent, Atlantic City Press, Pleasantville, NJ
  - Responsible for Statehouse and legislative coverage. Wrote weekly column.

## AWARDS

- 2005
  - Third place: N.J. Press Association: First Amendment. Municipal court judge: A cash cow for towns.
- 2003
  - Finalist: (National) Associated Press Managing Editors, Enterprise. Police recycle used guns.
  - First place: N.J. Press Association: Responsible Journalism, Police recycle used guns.

 First place, N.J. Society of Professional Journalists, Enterprise: Criminals walk away from justice.

## • 2002

- Third place: N.J. Press Association: Responsible Journalism: School board members rack up travel expenses.
- Second place, N.J. Society of Professional Journalists, Enterprise: Flawed system of reporting school violence.

#### 2001

 Third place: N.J. Society of Professional Journalists, Enterprise: Wetlands law has no backbone.

## 2000

- Finalist: (National) Associated Press Managing Editors FOIA contest: Opening up closed session minutes.
- Finalist: Investigative Reporters & Editors, FOIA contest: Opening up closed session minutes.
  - First place: N.J. Press Association: Coverage of government, Stafford MUA perks.
  - Third place: N.J. Press Association, Specialty Writing Portfolio, Charter schools.

## 1999

- Finalist: Investigative Reporters & Editors, City lawyers work on the taxpayer's dime
- Second place: N.J. Press Association, First Amendment. Public Records: None of your business

## • 1998

 Second place: N.J. Press Association, Enterprise \_ How one oil company overcharged public agencies \$800,000.

## • 1996

 Third place: North Jersey Press Club, Public Service \_ A.C. lawyer overbills public clients

## • 1995

- Finalist: Scripps Howard First Amendment. Secret justice
- Third place: N.J. Press Association. Public Service Secret justice

#### 1994

 First place: N.J. Press Association, Responsible Journalism \_ Unsafe buses: Hazard on wheels

## • 1992

- o Third place: N.J. Press Association, Enterprise Executive clemency
- First place: N.J. Society of Professional Journalists, Enterprise \_ Executive clemency

- o Second place: New Jersey SPJ, Public Service \_ Police brutality in Atlantic City
- 1991
  - o First place: N.J. Press Association (N.J. Bell Enterprise) \_ Assault on the shore
  - Second place: N.J. Press Association, Public Service \_ Police brutality in Atlantic
     City
- 1989
  - First place: Best editorial page, N.J. Press Association

# Appendix B. - Spectrum Gaming Group: Background

Spectrum Gaming Group LLC, founded in 1993, is an independent research and professional services firm serving public- and private-sector clients worldwide. Our principals have backgrounds in gaming operations, economic analysis, law enforcement, due diligence, gaming regulation, compliance and journalism.

Independence and integrity are our hallmarks. We assiduously avoid conflicts of interest, and we hold no beneficial interest in any casino operating companies or gaming equipment manufacturers or suppliers. We employ only senior-level executives and associates who have earned reputations for honesty, integrity and the highest standards of professional conduct.

Spectrum is principally engaged in research, analysis and governmental work. To avoid conflicts of interest (real or perceived), we note that:

- We do not engage in investment banking, capital development or financing.
- We do not engage in securities research.
- We do not engage in project management or construction services.

Spectrum was honored by *Inc. Magazine*, which named Spectrum to the 2008 and the 2009 Inc. 5,000 List of the Fastest Growing Companies in the United States. In offering such recognition, *Inc. Magazine* noted that "A focus on integrity has allowed Spectrum to thrive."

Each Spectrum project is customized to our client's specific requirements and developed from the ground up. Our findings, conclusions and recommendations are based solely on our research, analysis and experience. We do not tell clients necessarily what they want to hear; we tell them what they need to know. We will not accept, and have never accepted, engagements that seek a preferred result.

Spectrum is a full-service firm. We maintain a network of leading experts in all disciplines relating to the gaming industry, and we do this through our offices in Atlantic City, Bangkok, Guangzhou, Hong Kong, Las Vegas, Macau, Manila and Tokyo. We provide our clients with an array of services, including:

- Feasibility studies
- Economic impact reports
- Market analyses
- Restructurings, distressed properties/acquisition services
- Drafting of legislation and regulation
- Anti-money laundering controls
- Internet gambling research and analysis

- Public-policy analysis
- Investigations and due diligence (financial and Integrity)
- Establishment of investigative procedures
- Evaluation of public policy
- Legal support service
- Gaming regulatory services
- Professional services for Indian Nations

# STATE OF NEW JERSEY DIVISION OF GAMING ENFORCEMENT



# **BUSINESS ENTITY DISCLOSURE FORM**

CASINO COMPANY
CASINO HOLDING AND INTERMEDIARY COMPANY

# BUSINESS ENTITY DISCLOSURE FORM

# NAME OF BUSINESS ENTITY (DO NOT ABBREVIATE) \*Name as it appears on the certificate of incorporation, charter, by-laws, partnership agreement, formation documents or other official document. D/B/A OR TRADE NAME(S) PERSON TO BE CONTACTED IN REFERENCE TO THIS APPLICATION Name Title E-Mail Address Telephone: (Area Code) Number FAX Number THE PRINCIPAL BUSINESS ADDRESS OF THE BUSINESS ENTITY Street Location (Number/Street) City State Zip Country Telephone: (Area Code) Number FAX Number Mailing address (If different) City State Zip Web Site (URL) THE ADDRESS FROM WHICH THE BUSINESS ENTITY IS OR WILL BE CONDUCTING ANY BUSINESS AS PART OF AN AGREEMENT WITH A CASINO HOTEL Street Location (Number/Street) City State Zip Country Telephone (Area Code) Number FAX Number Check the appropriate box: This form is being submitted as an initial application for a casino license. This form is being submitted as an application for the retention of a casino license. The above-named business entity is an applicant for a statement of compliance. The above-named business entity holds shares in which is an applicant for a casino license or statement of compliance. Other. Explain:

# ITEM 1. INCORPORATION OR FORMATION

Place of incorpor	ration or formation:_		
. Incorporators or		W. B. C.	
	t 1B to provide the form		for each incorpo
NAME	LAST KNOWN ADDRESS		DATE OF BIRTH
EM 2. OTHE	R NAMES AND AD	DRESSES OF THE	BUSINESS EN
used.			
Use Attachment	t 2B to provide the ently used by the ess entity is presently	business entity and	
. Use Attachment addresses prese	ently used by the ess entity is presently	business entity and	
Use Attachment addresses prese which the busine NUMBER AND STR.  Use Attachment other than those which it was con-	ently used by the ess entity is presently	following informatic which the business entity and the state of the st	zip on on all address entity held or r period, and giv
NUMBER AND STR	ently used by the ess entity is presently as entity as ent	following informatic which the business entity and the state of the st	zip on on all address entity held or r period, and giv

## ITEM 3. DESCRIPTION OF PRESENT BUSINESS

Provide as Attachment 3 a description of the business done and intended to be done by the business entity and its parent, holding, subsidiary and intermediary companies or business entities and the general development of such business during the past five years, or such shorter period as the business entity or its parent, subsidiary and intermediary companies or business entities may have been engaged in business. The description shall include information on matters such as the following:

- A. Competitive conditions in the industry or industries involved and the competitive position of the business entity, if known.
- B. The principal products produced and services rendered by the business entity and its parent, intermediary and subsidiary companies, the principal markets for said products or services and the methods of distribution.
- C. The sources and availability of raw materials essential to the business of the entity.
- D. The importance to the business and the duration and effect of, all material patents, trademarks, licenses, franchises and concessions held.
- E. In describing developments, provide information such as the following: the nature and results of any bankruptcy, receivership or similar proceedings with respect to the business entity or its parent, intermediary or subsidiary companies; the nature and results of any other material reorganization, readjustment or succession of the business entity or any of its subsidiaries; the acquisition or disposition of any material amount of assets otherwise than in the ordinary course of business; and any material changes in the mode of conducting the business.

## ITEM 4. DESCRIPTION OF FORMER BUSINESS

Provide as Attachment 4 a description of any former business, not listed in response to Item 3, which the business entity or any parent, intermediary or subsidiary company engaged in during the last ten year period and the reasons for the cessation of such business. Also indicate the approximate time period during which each such business was conducted.

## ITEM 5. DIRECTORS AND TRUSTEES

Use Attachment 5 to provide the following information for each director and trustee, or person with similar authority, of the business entity. (NOTE: Each director and trustee of the business entity must complete a Multi-Jurisdictional Personal History Disclosure Form (MJPHDF) with a New Jersey Supplemental Form (NJSF) or a Personal History Disclosure Form 1 (PHD1), that is to be filed with this application.)

NAME AND HOME ADDRESS	BUSINESS ADDRESS	DATES DIRECTORSHIP OR TRUSTEESHIP HELD		OCCUPATION OR TITLE, POSITION OR ASSOCIATION WITH THE	DATE OF BIRTH
		FROM:	ТО	BUSINESS ENTITY	

## ITEM 6. FORMER DIRECTORS

Use Attachment 6 to provide the following information for each person, not listed in response to item 5, who held the position of director or trustee, or person with similar authority, of the business entity during the last ten years:

NAME AND HOME ADDRESS	OCCUPATION & BUSINESS ADDRESS	DATES DIRECTORSHIP OR TRUSTEESHIP HELD		DATE OF BIRTH	REASON FOR LEAVING
	The state of the s	FROM:	TO		

## ITEM 7. OFFICERS

Use Attachment 7 to provide the following information for each officer of the business entity. Officers include all persons serving as president, secretary, treasurer, chairman of the board, vice-president, general/corporate counsel or any such other officers as may be prescribed by the formation documents. (NOTE: A MJPHDF with NJSF or PHD1 must be completed by every person noted below. In addition, the Division may, in its discretion, order additional persons associated with the business entity to file such a form if it appears that such persons should be qualified in order to effectuate the purposes of the Casino Control Act.)

NAME AND HOME ADDRESS	TITLE	DATES OF HELD	FICE	BUSINESS ADDRESS	DATE OF BIRTH
		FROM:	то		

## ITEM 8. FORMER OFFICERS

Use Attachment 8 to provide the following information for each person, not listed in response to item 7, who was an officer of the business entity during the last ten year period. Officers include all persons serving as president, secretary, treasurer, chairman of the board, vice-president or any such other offices as may be prescribed by the formation documents.

ALLES THE COMMITTEE !	DATES OFFICE HELD				
NAME AND LAST KNOWN HOME ADDRESS	OFFICE HELD	FROM	то	PRESENT OCCUPATION & BUSINESS ADDRESS	DATE OF BIRTH

# ITEM 9. COMPENSATION OF OFFICERS AND DIRECTORS

Use Attachment 9 to provide the following information regarding the amount of total annual compensation received during the last calendar year and the amount to be received during the subsequent calendar year by each director, trustee, and officer, of the business entity, whether such compensation is in the form of salary, wages, commissions, fees, securities or other ownership interest, bonuses or otherwise.

NAME	COMPENSATION LAST CALENDAR YEAR	COMPENSATION SUBSEQUENT CALENDAR YEAR	FORM OF COMPENSATION
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# ITEM 10. COMPENSATION OVER \$100,000

Use Attachment 10 to provide the following information for each person, other than those listed in response to Item 9, who currently receives, or who reasonably can be expected to receive within one calendar year from the date of this form, compensation as described in Item 9 that exceeds \$100,000 per year.

NAME	DATE OF BIRTH	BUSINESS ADDRESS	POSITION AND LENGTH OF TIME EMPLOYED WITH THE BUSINESS ENTITY	AMOUNT OF COMPENSATION
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# ITEM 11. BONUS, PROFIT SHARING, PENSION, RETIREMENT, DEFERRED COMPENSATION & SIMILAR PLANS

Provide as Attachment 11 a description of all bonus, profit sharing, pension, retirement, deferred compensation and similar plans in existence or to be created by the business entity. This description shall include, but not be limited to:

- 1. the title or name of the plan;
- 2. the identity and address of the trustee of the plan or the person administering the plan;
- 3. the material features of the plan;
- 4. the methods of financing the plan;
- the identity of each class of person who is or will participate in the plan;
- 6. the approximate number of persons in each such class; and
- the amounts distributed under the plan to each class of persons during the last fiscal year if the plan was in effect during that time.

## ITEM 12. SECURITY OR OTHER OWNERSHIP INTEREST DESCRIPTION

Describe the nature, type, number of authorized and issued shares, terms, conditions, rights and privileges of all classes of voting, non-voting and security or other ownership interest issued, or to be issued, by the business entity including the number of shares of each class of security or other ownership interest authorized or to be authorized and the number of shares of each class of security or other ownership interest outstanding (i.e., not held by or on behalf of the issuer) as of this date.

If the right of holders of any class of security or other ownership interest may be modified otherwise than by a vimajority or more of the outstanding shares so affected, voting as a class, so state and explain briefly.	ote of a
	_
	_

## ITEM 13. VOTING SHAREHOLDERS

Use Attachment 13 to provide the following information for each person or entity holding of record or having a beneficial interest in any voting securities or other ownership interest issued by the business entity. This information must be provided as of a date no more than 60 days prior to the date of this application. (NOTE: If the business entity submitting this form is an applicant for a casino license, or is a non-public holding or intermediary company of such an applicant, then a completed MJPHDF with NJSF or PHD1 or Business Entity Disclosure Form, as the case may be, must be filed for each person or entity holding or having a beneficial interest in the voting securities or other ownership interest of the business entity. If the business entity submitting this form is a publicly traded holding company of an applicant for a casino license, then a completed MJPHDF with NJSF or PHD1 or Business Entity Disclosure Form, as the case may be, must be filed for each person or entity holding or having a beneficial interest in the voting securities or other ownership interest of the business entity unless the Division has granted a waiver of the qualification requirement as to such persons or entity.)

NAME AND HOME ADDRESS	DATE OF BIRTH	CLASS OF VOTING SECURITIES OR OTHER OWNERSHIP INTEREST HELD	NUMBER OF SHARES HELD	% OF OUTSTANDING VOTING SECURITIES OR OTHER OWNERSHIP INTEREST HELD
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## ITEM 14. NON-VOTING SHAREHOLDERS

Use Attachment 14 to provide the following information for each person or entity holding of record or having a beneficial interest in any non-voting securities or other ownership interest issued by the business entity. This information must be provided as of a date no more than sixty (60) days prior to the date of this application. (NOTE: If the business entity submitting this form is an applicant for a casino license, or is a non-public holding or intermediary company of such an applicant, then a completed MJPHDF with NJSF or PHD1 or Business Entity Disclosure Form, as the case may be, must be filed for each person or entity holding or having a beneficial interest in the non-voting security or other ownership interest of the business entity. If the business entity submitting this form is a publicly traded holding company of an applicant for a casino license, then a completed MJPHDF with NJSF or PHD1 or Business Entity Disclosure Form, as the case may be, must be filed for each person or entity holding or having a beneficial interest in the non-voting securities or other ownership interest of the business entity unless the Division has granted a waiver of the qualification requirement as to such persons or entity.)

NAME AND HOME ADDRESS	DATE OF BIRTH	CLASS OF NON-VOTING SECURITIES OR OTHER OWNERSHIP INTEREST HELD	NUMBER OF SHARES HELD	% OF OUTSTANDING NON-VOTING SECURITIES OR OTHER OWNERSHIP INTEREST HELD
-----------------------	---------------	--	--------------------------	--

## ITEM 15. DESCRIPTION OF LONG TERM DEBT

Provide as Attachment 15 a description of the nature, type, terms, covenants, conditions and priorities of all outstanding bonds, loans, mortgages, trust deeds, notes, debentures or other forms of indebtedness issued or executed (including loans made by shareholders, or to be issued or executed, by the business entity, which mature more than one year from the date of issuance or which, by their terms, are renewable for a period of more than one year from the date of issuance. (OR, in the space below provide a specific cross-reference to the applicable document(s) filed with this application that contain(s) all of the requested information

## ITEM 16. HOLDERS OF LONG TERM DEBT

Use Attachment 16 to provide the following information for each person or entity holding any outstanding bonds, loans, mortgages, trust deeds, notes, debentures or other forms of indebtedness executed or issued by the business entity, which mature more than one year from the date of issuance or which, by their terms, are renewable for a period of more than one year from the date of issuance. (NOTE: Some or all of the persons or entities listed below may be required by the Division to submit a completed MJPHDF with NJSF or PHD1 or Business Entity Disclosure Form, as the case may be.)

NAME AND ADDRESS	DATE OF BIRTH	TYPE AND CLASS OF DEBT	DOLLAR AMOUNT OF DEBT HELD (Both Original Amount and Current Balance)
			(Don't Chighter and Chief Control Control

# ITEM 17. OTHER INDEBTEDNESS AND SECURITY DEVICES

Provide as Attachment 17 a description of the nature, type, terms, conditions and covenants of all outstanding loans, mortgages, trust deeds, pledges, lines of credit, or other evidence of indebtedness or security devices utilized by the business entity other than those described in response to Items 15 and 16. (OR, in the space below provide a specific cross-reference to the applicable document(s) filed with this application that contain(s) all of the requested information.)

## ITEM 18. HOLDERS OF OTHER INDEBTEDNESS

Use Attachment 18 to provide the following information with respect to each holder of any outstanding loan, mortgage, trust deed, pledge or other evidence of indebtedness or security device described in response to Item 17. (NOTE: Some or all of the persons listed in response to this item may be required by the Division to submit a completed MJPHDF with NJSF or PHD1 or Business Entity Disclosure Form, as the case may be.)

NAME AND ADDRESS DATE OF BIRTH	TYPE OF DEBT	DOLLAR AMOUNT OF DEBT HELD (Both Original Amount and Current Balance)
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## ITEM 19. SECURITIES OPTIONS

- A. Provide as Attachment 19A a detailed description of any options existing or to be created with respect to securities issued by the business entity which description shall include, but not be limited to the title and amount of securities subject to option, the year or years during which the options were or will be granted, the consideration for granting the option and the year or years during which, and the terms under which, optionees became or will become, entitled to exercise the options, and when such options expire. (OR include as Attachment 19A copies of any outstanding option plans or proxy statements that provide the requested information.) NOTE: For the purpose of this application, option shall mean right, warrant or option to subscribe to or purchase any securities issued by the business entity.
- B. Use Attachment 19B, to provide the following information regarding all persons holding the options described in Item 19A.

NAME	BENEFICIAL OWNER'S ADDRESS	OPTIONS HELD	MARKET VALUE (AT ISSUANCE)
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# ITEM 20. FINANCIAL INSTITUTIONS

Use Attachment 20 to provide the following information with respect to each bank, savings and loan association or other financial institution, whether domestic or foreign, in which the business entity has or has had an account over the last ten year period regardless of whether such account was held in the name of the business entity, a nominee of the business entity or was otherwise under the direct or indirect control of the business entity.

NAME AND ADDRESS	TYPE OF ACCOUNT(S)	ACCOUNT NUMBER(S)	TIME PERIOD ACCOUNT HELD	
			FROM:	TO:

# ITEM 21. CONTRACTS AND SUPPLIERS

Use Attachment 21 to provide the following information with respect to all persons with whom the business entity has contracts or agreements of \$100,000 or more in value or from whom the business entity has received \$100,000 or more in goods or services in the past six months.

Employment contracts need only be listed if, by their terms, they exceed one year in duration.

NAME ADDRESS	NATURE OF CONTRACT OR GOODS OR SERVICES SUPPLIED
--------------	---

## ITEM 22. SECURITIES OR OTHER OWNERSHIP INTEREST HELD BY THE BUSINESS ENTITY

Use Attachment 22 to provide the following information about each company in which the business entity holds shares or an interest:

NAME AND ADDRESS OF COMPANY	TYPE OF SECURITIES OR OTHER OWNERSHIP INTEREST HELD	PURCHASE PRICE PER SHARE OR INTEREST	NUMBER OF SHARES HELD	% OF OWNERSHIP MORE THAN 5%
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# ITEM 23. INSIDER TRANSACTIONS

Use Attachment 23 to provide the following information for each change that occurred within the last five (5) years preceding this application in the beneficial ownership of a business entity on the part of any person who is indirectly or directly a beneficial owner of ten percent (10%) or more of any class of securities or other ownership interest in the business entity or who is or was within that period a director or officer of the business entity. [Include changes resulting from (a) gift, (b) purchase, (c) sale, (d) exercise of an option to purchase, (e) exercise of an option to sell, (f) grant or receipt of a put or (g) grant or receipt of a call.]

DATE OF TRANSACTION NATURE OF TRANSACTION	PARTIES TO TRANSACTION (INCLUDE POSITIONS)	NAMES OF SECURITIES INVOLVE
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#### **ITEM 24.** CRIMINAL HISTORY

The next question asks about any charges or offenses the business entity or any of its directors, trustees or officers may have committed or had filed against them. Prior to answering this question, carefully review the definitions and instructions that follow.

DEFINITIONS: For purposes of this question:

- "Charge" includes any indictment, complaint, information, summons, or other notice of the A. alleged commission of any "offense."
- B. "Offense" includes all felonies, crimes, high misdemeanors, disorderly persons offenses, and petty disorderly offenses.

INSTRUCTIONS: 1. Answer "yes" and provide all information to the best of your ability EVEN IF:

The business entity, its directors, trustees, or officers did not commit the offense charged; A.

SENTENCE

CONVICTED, DISMISSED,

ETC.)

- The charges were dismissed: B.
- The business entity, its directors, trustees, or officers were not convicted: C.
- The charges or offenses happened a long time ago. D.

CHARGE OR

COMPLAINT

2. Answer "no" if the records relating to the charges have been expunged or sealed by court order.

ENFORCEMENT AGENCY OR

COURT INVOLVED

Has the business entity or any of its subsidiaries, directors, trustees, or officers ever been indicted, charged with or convicted of a criminal or disorderly persons offense or been a party to or named as an unindicted co-conspirator in any

	ng in this state or any other		"	do dil diminiciolo do co	nophator in any
ommar proceeds	ng in the otate of the otate	or junious success.		Yes	No
If yes, use Attach	ment 24 to provide the following	lowing informa	ation for each indictment, c	harge or conviction:	
NAME OF GARE AND	NATURE OF CHARGE OR	DATE OF	NAME AND ADDRESS OF LAW	DISPOSITION (ACQUITTED,	

NAME OF CASE AND

DOCKET NUMBER

NATURE OF CHARGE OR

COMPLAINT

# ITEM 25. TESTIMONY, INVESTIGATIONS OR POLYGRAPHS

subject of an investigation of	of its subsidiaries, directors, conducted by, or requested to vestigatory body (municipal, ted offenses?	take a polygraph	exam by any gove	ernmental agency, cour
If yes, use Attachment 25 to pro	vide the following information abo	out any such testimo	ny, investigation or poly	/graph exam:
NAME AND ADDRESS OF COURT OR OTHER AGENCY	NATURE OF PROCEEDINGS OR INVESTIGATION	WAS TESTIMONY GIVEN?	DATE ON WHICH TESTIMONY WAS GIVEN	APPROXIMATE TIME PERIOD OF INVESTIGATION
Has the business entity, or any	VESTIGATIONS OR POLYGRAL  of its subsidiaries, directors, tru h exam administered by any gov cial, federal, national, etc.)?	ustees or officers ev		
If yes, use Attachment 26 to pro	vide the following information abo	out any such testimo	ny, investigation or poly	/graph refusal:
NAME AND ADDRESS OF COURT OR OT AGENCY	THER NATURE OF PROCEEDINGS/ INVESTIGATION	PROC	OF CIVIL OR CRIM EEDINGS/ TIGATION CITATION? (SP	CONTEMPT CITATION

# ITEM 27. EXISTING LITIGATION

Provide as Attachment 27 a description of all existing civil litigation to which the business entity, its parent or any subsidiary is presently a party whether in this state or in another jurisdiction. Do not include any litigation in which the damages may not reasonably be expected to exceed \$100,000, or litigation in which damages may be expected to exceed \$100,000, but which involve claims against the business entity which are fully and completely covered under an insurance policy held by the business entity with a licensed insurance carrier. This description must include the title and docket number of the litigation, the name and location of the court before which it is pending, the identity of all parties to the litigation and the general nature of all claims being made.

ITEM 28.	ANTITRUS	ST, TRADE REGULA	TION & SECURITIES	JUDGMENTS: STATUTO	DRY AND REGULATORY VIOLATION	NS
violatio	n of the fede		regulation or secu		nt order pertaining to a violation laws of any state, province or co	
violatio	n or alleged of entered aga	violation of any sta			decree or consent order pertain that resulted in a fine or penalty	
If yes to eit consent or		use Attachment 28	to provide the follow	ing information for each	judgment, order, consent decree	or
DATE OF OFFENSE	NATURE OF OFFENSE	TITLE OF CASE AND DOCKET NUMBER	NAME AND ADDRESS	S OF COURT OR AGENCY	NATURE OF JUDGMENT, DECREE OR ORDER	DATE ENTERED
	e business er ptcy Code or	ntity, its parent or	any intermediary co		CEIVER, AGENT OR TRUSTEE ion under any provision of the F last ten year period?	ederal
Bankrupto	e business er cy Code or ur	ntity, its parent or ander any state inso	lvency law in the l	ast ten year period? _	under any provision of the Fede YesN ch bankruptcy or insolvency procee	<b>l</b> o
FII	PETITION LED OR F SOUGHT	TITLE OF CASE DOCKET NUM		ND ADDRESS OF T OR AGENCY	NATURE OF JUDGMENT OR RELIEF	DATE ENTERED

ITEM 29. BANKRUP	TCY OR INSOLVE	NCY PROCEEDIN	GS & APPOINTED	RECEIVER, AGE	NT OR TRUSTEE (C	ont.)
C. Has any receiver, to court for the business	fiscal agent, trustee ess or property of th	, reorganization tr e business entity o	ustee, or similar offic or its parent, holding,	cer been appointed intermediary or so	d in the last ten year ubsidiary companies?	period by a
					Yes	No
If yes to any of the above of	questions, use Attac	chment 29C to pro	vide the following inf	ormation for each	proceeding:	
NAME OF PERSON APPOINT	ED	DATE APPOINTED	со	URT	REASON FOR APPOI	INTMENT
ITEM 30. LICENSES						
	ency in this state of	or any other jurisc	diction, denied, sus	pended or revok	Yes	No
TYPE OF LICENSE OR CERTIFICATE	NAME AND LOCATION GOVERNMENTAL AG		ACTION TAKEN	DATE	REASON FOR AC	CTION TAKEN
	ul gambling operati ?	wing information a	sino gaming, horse	racing, dog racin	e, permit or other authing, parimutuel operat  Yes  horization applied for:	ion, lottery,No
NAME AND ADDRESS OF LICENSING AGENCY	APPLICATION	(GRANTED,	ACTIVITY		PPROPRIATE LICENSE, PER MBER AND THE EXPIRATION	

# ITEM 31. CONTRIBUTIONS AND DISBURSEMENTS OF BUSINESS ENTITY

A.	During the last ten year period, has the business entity, its parent or any subsidiary, director, officer, or employee, or any third party acting for or on behalf of the business entity made any bribes or kickbacks or made any payments alleged to have been bribes or kickbacks to any employee, company or organization to obtain favorable treatment?
	Yes No
В.	During the last ten year period, has the business entity, its parent or any subsidiary, director, officer or employee, or any third party acting for or on behalf of the business entity made any bribes or kickbacks or made any payments alleged to have been bribes or kickbacks to any government official, domestic or foreign to obtain favorable treatment?
	Yes No
C.	During the last ten year period, has the business entity, its parent company, any subsidiary or related entity or individual donated or loaned funds for the purpose of opposing or supporting any government, political party, candidate or committee, either domestic or foreign?  Yes No
D.	During the last ten year period, has the business entity, its parent company, any subsidiary or related entity or individual donated or loaned property or any other thing of value for the purpose of opposing or supporting any government, political party, candidate or committee, either domestic or foreign?
	Yes No
E.	During the last ten year period, did the business entity, its parent or any subsidiary, make any loans, donations or other disbursements to directors, officers or employees for the purpose of making political contributions either foreign or domestic?
	Yes No
F.	During the last ten year period, has the business entity, its parent or any subsidiary, made any loans, donations or other disbursements to directors, officers or employees for the purpose of reimbursing such individuals for political contributions either foreign or domestic?
G.	During the last ten year period, has the business entity, its parent or any subsidiary maintained any bank account, domestic or foreign, not reflected on the business entity's books or records?
	Yes No
H.	During the last ten year period, has the business entity, its parent or any subsidiary, maintained any numbered account or any account in the name of a nominee for the business entity?
	Yes No
l.	List the names and addresses of any present or former directors, officers, employees, or third parties who would have knowledge or information concerning the questions affirmatively answered under this item.

## ITEM 32. FINANCIAL STATEMENTS

- A. Provide as Attachment 32A an audited financial statement which shall include but not be limited to an income statement, balance sheet, statement of sources and application of funds and all notes to such statements and related financial schedules, for the last fiscal year prepared in accordance with the Securities Act of 1933, the Securities Exchange Act of 1934, the Public Utility Holding Company Act of 1935, and the Investment Company Act of 1940.
- B. Provide as Attachment 32B copies of all financial statements prepared in the last five years with respect to the business entity and any exceptions taken to such statements by the independent auditor retained by the business entity, and the management response thereto.

## ITEM 33. ANNUAL REPORTS

- A. Provide as Attachment 33A a copy of all annual reports of the business entity that were submitted to shareholders or other persons during the last five years.
- B. In addition to the information required in Item 33A, a business entity that is a registrant under the Securities Act of 1933 or the Securities Exchange Act of 1934 is to submit a copy of all annual reports prepared on Form 10K pursuant to Sections 13 or 15(d) of the Securities Exchange Act of 1934 and filed within the last five years. Identify these as Attachment 33B.

## ITEM 34. QUARTERLY REPORTS

Provide as Attachment 34 a copy of the last quarterly unaudited financial statements prepared by or for the business entity. If the business entity is a registrant with the Securities and Exchange Commission (SEC), a copy of the Form 10Q last filed with the SEC may be provided in response to this item.

## ITEM 35. INTERIM REPORTS

Provide as Attachment 35 a copy of any current report prepared due to the occurrence of any of the following events: change in control of the business entity, acquisition or disposition of assets, bankruptcy or receivership proceedings, changes in the business entity's certifying accountant or other material events. If the business entity is a registrant with the SEC, a copy of the most recent Form 8K filed with the SEC may be provided in response to this item.

## ITEM 36. PROXY AND INFORMATION STATEMENT

Provide as Attachment 36 a copy of the last definitive Proxy or Information Statement filed pursuant to Section 14 of the Securities Exchange Act of 1934.

## ITEM 37. REGISTRATION STATEMENT

Provide as Attachment 37 a copy of all Registration Statements filed in the last five years pursuant to the Securities Act of 1933

# ITEM 38. REPORTS OF ACCOUNTANTS

Provide as Attachment 38 a copy of all reports and correspondence, other than those previously included in this application, submitted in the last five years by independent auditors for the business entity which pertain to the issuance of financial statements, managerial advisory services, or internal control recommendations. Include the name, address and telephone number of the current outside auditor(s).

# ITEM 39. FORMATION DOCUMENTS

Provide as Attachment 39 a certified copy of the Articles of Incorporation, Charter and By-Laws of the corporation, the partnership agreement of the partnership or formation documents of the business entity, as applicable, with all amendments and proposed amendments to date. Highlight the portions of these documents that comply with the requirements of *N.J.S.A.* 5:12-82d.

## ITEM 40. ORGANIZATIONAL CHART

- A. Provide as Attachment 40A a current ownership organizational chart of the business entity, its parent company and each subsidiary of the business entity.
- B. Provide as Attachment 40B a functional table of organization for the business entity filing this Business Entity Disclosure Form- including position descriptions and the names of persons holding such positions.

## ITEM 41. TAX RETURNS

Provide as Attachment 41 a copy of all 1120 Forms (U.S. Corporate Income Tax Return), 1065 (Partnership Tax Return Limited Liability Company Return) and 941 Forms (Employer's Quarterly Federal Tax Return) as applicable, submitted to the Internal Revenue Service in the last five years.

# ITEM 42 BUSINESS ENTITY DISCLOSURE FORM – ATTACHMENTS

On the following chart indicate with a checkmark which attachments are included with this application. If an attachment is not applicable, indicate N/A. Please note that attachment numbers with an asterisk (\*) are attachments you are to provide or create and do not contain corresponding charts.

ATTACHMENT NUMBER	ATTACHMENT DESCRIPTION	✓ IF ATTACHED N/A IF NOT APPLICABLE
1B	Incorporators or founding persons	
2B	Other names and addresses of the business entity (Presently used)	
2C	Other names and addresses of the business entity (Past 10 years)	
3*	Description of business done and intended to be done.	7
4*	Description of any former business engaged in during the last 10 years and the reason for cessation of the business	
5	Directors and trustees	
6	Former directors and trustees	
7	Officers	
8	Former officers	
9	Compensation of officers and directors	
10	Compensation over \$100,000	
11*	Description of all bonus, profit sharing, pension, retirement, deferred compensation and similar plans.	
13	Voting shareholders	
14	Non-voting shareholders	
15*	Description of long term debt	
16	Holders of long term debt	
17*	Other indebtedness and security devices	
18	Holders of other indebtedness	
19A*	Securities options - description	
19B	Persons holding securities options	
20	Financial institutions	
21	Contracts and suppliers	
22	Securities or other ownership interest held by the business entity	
23	Insider transactions	

### ITEM 42 BUSINESS ENTITY DISCLOSURE FORM - ATTACHMENTS (Cont.)

ATTACHMENT NUMBER	ATTACHMENT DESCRIPTION	✓ IF ATTACHED N/A II NOT APPLICABLE
24	Criminal history	
25	Testimony, investigations or polygraphs	
26	Testimony, investigations or polygraph refusals	
27	Existing Litigation	
28	Antitrust, trade regulations and securities judgments; statutory and regulatory violations	
29A	Bankruptcy or insolvency proceedings & appointed receiver, agent or trustee (Bankruptcy or insolvency)	
29C	Bankruptcy or insolvency proceedings & appointed receiver, agent or trustee (Appointed receiver, agent or trustee)	
30A	Licenses (Government)	
30B	Licenses (Other gambling)	
32A*	Audited financial statement for the last fiscal year	
32B*	Financial statements for the last five years	
33A*	Annual reports for the last five years	
33B*	Annual reports prepared on the SEC's form 10K for the last five years	
34*	A copy of the last quarterly unaudited financial statement	
35*	Copy(ies) of any interim reports	
36*	A copy of the last definitive Proxy or information statement (SEC)	
37*	A copy of all registration statements for the last five years filed in accordance with the Securities Act of 1933	
38*	Copies of all other reports prepared in the last five years by independent auditors of the business entity	
39*	Formation documents and all amendments and proposed amendments	
40A*	Current ownership table of organization	
40B*	Functional table of organization for business entity filing this form, job descriptions and names of employees	
41*	Copies of forms filed with the IRS in the last five years	

#### ITEM 43. AFFIDAVITS AND SIGNATURES

Pursuant to the regulations of the Division of Gaming Enforcement, *N.J.A.C.* 13:69A-7.10 and 7.11 this form must be sworn to or affirmed, signed and dated before a person legally competent to take an oath or affirmation who shall himself date the signature of the affiant and indicate the basis of his authority to take oaths and affirmations.

The documents on pages 22 through 25 are to be signed in accordance with these regulations. The documents are:

**AFFIDAVIT** 

RELEASE AUTHORIZATION

CONSENT TO INSPECTIONS, SEARCHES AND SEIZURES

WAIVER OF LIABILITY

The President or any officer of the business entity authorized to affirm may complete the affidavit. The remaining documents are to be signed by the President or Chief Executive Officer.

### **AFFIDAVIT**

STATE OF		
COUNTY OF	SS:	
l <sub>i.</sub>	, the (NAME) (TITLE/POSITION)	of
statement on behalf of the business best of my knowledge and belief, a misrepresentation or failure to reve issue, or the revocation of, a licen	n according to law, on my oath, deposes and sentity, and that the above statements are sand that this statement is executed with the all information may be deemed sufficient cause. Further, that I am voluntarily submitting this may subject me to criminal or other sand	true and correct to the e knowledge that any ause for the refusal to ng this statement and
	NAME OF BUSINESS ENTITY	
	Dv.	
	BySIGNATURE	-
	TITLE	
	ACCOUNTANT PREPARING FO	RM, IF ANY
Subscribed and sworn to before me this day of, 20		
NOTARY BURLIC	ATTORNEY PREPARING FORM	IF ANY

# **RELEASE AUTHORIZATION**

To All Courts, Probation Departments, Selective Service Boards, Employers, Educational

On Bollan O	(NAME OF BUSINESS ENTITY)
1	have
"	(NAME OF PRESIDENT OR CHIEF EXECUTIVE OFFICER)
authorized the New Jersey Div	vision of Gaming Enforcement to conduct a full investigation into the
background of said business er	ntity.
Therefore, you are here	by authorized to release any and all information pertaining to the sa
business entity, documentary o	r otherwise, as requested by any employee, agent or representative
the Division of Gaming Enforce	ment provided that he or she certifies to you that said business enti
has an application pending	before the Division of Gaming Enforcement or Casino Contr
Commission or that said busine	ess entity is presently a licensee or registrant required to be qualified
under the provisions of the Cas	ino Control Act.
This authorization shall	supersede and countermand any prior request or authorization to the
contrary.	
A photocopy of this auth	orization will be considered as effective and valid as the original.
DATE	SIGNATURE
Subscribed and sworn to	
before me thisday	
20,000,000	
of, 20 _	

# CONSENT TO INSPECTIONS, SEARCHES AND SEIZURES

On behalf of	
(NAME OF PRESIDENT OR CHIEF EXECUTIVE	(NAME OF BUSINESS ENTITY) , hereby consent to all inspections, searches and
seizures and the supplying of h	nandwriting exemplars as authorized by the Casino Control Act and b
the rules and regulations of the	Division of Gaming Enforcement.
The said business entity is awa	are of its right secured by the Constitution of the United States and b
the Constitution of the State of	New Jersey not to consent to such inspections, searches and seizure
and I expressly waive and foreg	go that right on behalf of said business entity
DATE	SIGNATURE
Subscribed and sworn to	
before me thisday	
of, 20	
NOTARY PUBLIC	

# **WAIVER OF LIABILITY**

On benait of	The state of the s
	(NAME OF BUSINESS ENTITY)
J <sub>e</sub>	
(NAME	E OF PRESIDENT OR CHIEF EXECUTIVE OFFICER)
hereby waive liability as to the State	e of New Jersey and its instrumentalities and agents, for any
damages resulting to the said busines	ss entity from any disclosure or publication in any manner, othe
than a willfully unlawful disclosure or	publication, of any material or information acquired during the
licensing process or during any inquiri	
incensing process of during any inquiri	es, investigations of flearings.
DATE	SIGNATURE
Subscribed and sworn to	
before me thisday	
of, 20	
NOTARY PUBLIC	<del></del> ;

#### ATTACHMENT 1B INCORPORATORS OR FOUNDING PERSONS

NAME	LAST KNOWN ADDRESS	OCCUPATION(S)	DATE OF BIRTH
			1
			1
			8 =
			4

Attachment 1B: Page \_\_\_\_ of \_\_\_ pages.

#### ATTACHMENT 2B OTHER NAMES AND ADDRESSES OF THE BUSINESS ENTITY (Presently Used)

NUMBER AND STREET	CITY	STATE	ZIP
	1 11		

Attachment 2B: Page \_\_\_\_ of \_\_\_\_

### ATTACHMENT 2C OTHER NAMES AND ADDRESSES OF THE BUSINESS ENTITY (Past 10 years)

				DATE	DATES	
NUMBER AND STREET	CITY	STATE	ZIP	FROM:	TO:	
				1		
					P	

Attachment 2C: Page \_\_\_\_ of \_\_\_ pages.

### ATTACHMENT 5 DIRECTORS, TRUSTEES

NAME AND HOME ADDRESS	BUSINESS ADDRESS	DATES DIRECTORSHIP OR TRUSTEESHIP HELD		OCCUPATION OR TITLE, POSITION OR ASSOCIATION WITH THE BUSINESS ENTITY	DATE OF BIRTH
		FROM:	то		

Attachment 5: Page \_\_\_\_ of \_\_\_ pages.

#### ATTACHMENT 6 FORMER DIRECTORS, TRUSTEES

NAME AND HOME ADDRESS	OCCUPATION & BUSINESS ADDRESS		DATES DIRECTORSHIP OR TRUSTEESHIP HELD DATES		REASON FOR LEAVING	
		FROM:	то			
			8			
	1					
		1				
				1		

Attachment 6: Page \_\_\_\_ of \_\_\_ pages

#### ATTACHMENT 7 OFFICERS

NAME AND HOME ADDRESS	AME AND HOME ADDRESS TITLE		OFFICE LD	BUSINESS ADDRESS	DATE OF BIRTH
1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1		FROM:	то		
		1			V
		1			

Attachment 7: Page \_\_\_\_ of \_\_\_ pages.

### ATTACHMENT 8 FORMER OFFICERS

NAME AND LAST KNOWN HOME ADDRESS	OWN HOME OFFICE HELD	DATES OFFICE HELD		PRESENT OCCUPATION & BUSINESS ADDRESS	DATE OF BIRTH	
DDRESS		FROM:	ТО		5,112,51,51(1)	

Attachment 8: Page \_\_\_\_ of \_\_\_ pages.

### ATTACHMENT 9 COMPENSATION OF OFFICERS AND DIRECTORS

NAME	COMPENSATION LAST CALENDAR YEAR	COMPENSATION SUBSEQUENT CALENDAR YEAR	FORM OF COMPENSATION

Attachment 9: Page \_\_\_\_ of \_\_\_ pages.

### ATTACHMENT 10 COMPENSATION OVER \$100,000

NAME	DATE OF BIRTH	BUSINESS ADDRESS	POSITION AND LENGTH OF TIME EMPLOYED WITH THE BUSINESS ENTITY	AMOUNT OF COMPENSATION

Attachment 10: Page \_\_\_\_ of \_\_\_ pages.

### ATTACHMENT 13 VOTING SHAREHOLDERS

NAME AND HOME ADDRESS	DATE OF BIRTH	CLASS OF VOTING SECURITIES OR OTHER OWNERSHIP INTEREST HELD	NUMBER OF SHARES HELD	% OF OUTSTANDING VOTING SECURITIES OR OTHER OWNERSHIP INTEREST HELD

Attachment 13: Page \_\_\_\_ of \_\_\_ pages.

### ATTACHMENT 14 NON-VOTING SHAREHOLDERS

NAME AND HOME ADDRESS	DATE OF BIRTH	CLASS OF NON-VOTING SECURITIES OR OTHER OWNERSHIP INTEREST HELD	NUMBER OF SHARES HELD	% OF OUTSTANDING NON-VOTING SECURITIES OR OTHER OWNERSHIP INTEREST HELD

Attachment 14: Page \_\_\_\_ of \_\_\_ pages.

# ATTACHMENT 16 HOLDERS OF LONG TERM DEBT

NAME AND ADDRESS	DATE OF BIRTH	TYPE AND CLASS OF DEBT INSTRUMENT HELD	DOLLAR AMOUNT OF DEBT HELD (Both Original Amount and Current Balance

Attachment 16: Page \_\_\_\_\_ of \_\_\_\_ Pages

### ATTACHMENT 18 HOLDERS OF OTHER INDEBTEDNESS

NAME AND ADDRESS	DATE OF BIRTH	TYPE OF DEBT INSTRUMENT HELD	DOLLAR AMOUNT OF DEBT HELD (Both Original Amount and Current Balance)
	-41 17 1 1		

Attachment 18: Page \_\_\_\_ of \_\_\_ pages.

# ATTACHMENT 19B PERSONS HOLDING SECURITIES OPTIONS

NAME	BENEFICIAL OWNER'S ADDRESS	OPTIONS HELD	MARKET VALUI AT ISSUANCE
		1	

Attachment 19B: Page \_\_\_\_ of \_\_\_ pages.

### ATTACHMENT 20 FINANCIAL INSTITUTIONS

NAME AND ADDRESS	TYPE OF ACCOUNT(S)	ACCOUNT NUMBER(S)	TIME P ACCOUN	ERIOD IT HELD
		,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,	FROM:	TO:
			1 1	
	1			

Attachment 20: Page \_\_\_\_ of \_\_\_ pages.

### ATTACHMENT 21 CONTRACTS AND SUPPLIERS

NAME	ADDRESS	NATURE OF CONTRACT OR GOODS OR SERVICES SUPPLIED
1		
N.		
1		
1		
1		

Attachment 21: Page \_\_\_\_ of \_\_\_ pages.

### ATTACHMENT 22 SECURITIES OR OTHER OWNERSHIP INTEREST HELD BY THE BUSINESS ENTITY

NAME AND ADDRESS OF COMPANY	TYPE OF SECURITIES OR OTHER OWNERSHIP INTEREST HELD	PURCHASE PRICE PER SHARE	NUMBER OF SHARES HELD	% OF OWNERSHIP MORE THAN 5%

Attachment 22: Page \_\_\_\_ of \_\_\_ pages.

# ATTACHMENT 23 INSIDER TRANSACTIONS

DATE OF TRANSACTION	NATURE OF TRANSACTION	PARTIES TO TRANSACTION (INCLUDE POSITIONS)	NUMBER OF SECURITIES INVOLVE

Attachment 23: Page \_\_\_\_ of \_\_\_ pages.

### ATTACHMENT 24 CRIMINAL HISTORY

NAME OF CASE AND DOCKET NUMBER	NATURE OF CHARGE OR COMPLAINT	DATE OF CHARGE OR COMPLAINT	NAME AND ADDRESS OF LAW ENFORCEMENT AGENCY OR COURT INVOLVED	DISPOSITION (ACQUITTED, CONVICTED, DISMISSED, ETC.)	SENTENCE

Attachment 24: Page \_\_\_\_ of \_\_\_ pages.

### ATTACHMENT 25 TESTIMONY, INVESTIGATIONS OR POLYGRAPHS

NAME AND ADDRESS OF COURT OR OTHER AGENCY	NATURE OF PROCEEDINGS OR INVESTIGATION	WAS TESTIMONY GIVEN?	DATE ON WHICH TESTIMONY WAS GIVEN	APPROXIMATE TIM PERIOD OF INVESTIGATION

Attachment 25: Page \_\_\_\_ of \_\_\_ pages.

### ATTACHMENT 26 TESTIMONY, INVESTIGATIONS OR POLYGRAPH REFUSALS

NAME AND ADDRESS OF COURT OR OTHER AGENCY	NATURE OF PROCEEDINGS/INVESTIGATION	DATE OF PROCEEDINGS/ INVESTIGATION	CIVIL OR CRIMINAL CONTEMPT CITATION? (SPECIFY)	DISPOSITION OF CONTEMPT CITATION
		1,4		

Attachment 26: Page \_\_\_\_ of \_\_\_ pages.

### ATTACHMENT 27 EXISTING LITIGATION

CASE NO.	TITLE AND COURT	GENERAL NATURE	LOCATION
	b		

Attachment 27: Page \_\_\_\_ of \_\_\_ pages.

#### ATTACHMENT 28 ANTITRUST, TRADE REGULATION AND SECURITIES JUDGMENTS; STATUTORY AND REGULATORY VIOLATIONS

DATE OF OFFENSE	NATURE OF OFFENSE	TITLE OF CASE AND DOCKET NUMBER	NAME AND ADDRESS OF COURT OR AGENCY	NATURE OF JUDGMENT, DECREE OR ORDER	DATE ENTERED

Attachment 28: Page \_\_\_\_ of \_\_\_ pages.

# ATTACHMENT 29A BANKRUPTCY OR INSOLVENCY PROCEEDINGS & APPOINTED RECEIVER, AGENT OR TRUSTEE (BANKRUPTCY OR INSOLVENCY)

DATE PETITION FILED OR RELIEF SOUGHT	TITLE OF CASE AND DOCKET NUMBER	NAME AND ADDRESS OF COURT OR AGENCY	NATURE OF JUDGMENT OR RELIEF	DATE ENTERED
	11			
	1			
	- 1			

Attachment 29A: Page \_\_\_\_ of \_\_\_ pages.

ATTACHMENT 29C BANKRUPTCY OR INSOLVENCY PROCEEDINGS & APPOINTED RECEIVER, AGENT OR TRUSTEE (APPOINTED RECEIVER, AGENT OR TRUSTEE)

	(APPOINTED RECEIVER, AGENT OR TRUSTEE)				
NAME OF PERSON APPOINTED	DATE APPOINTED	COURT	REASON FOR APPOINTMENT		
	1				
		ľ			

Attachment 29C:	Page_	of	_ pages
Campan harang malan			

### ATTACHMENT 30A LICENSES (Government)

TYPE OF LICENSE OR CERTIFICATE	NAME AND LOCATION OF GOVERNMENTAL AGENCY	ACTION TAKEN	DATE	REASON FOR ACTION TAKEN
			1	
	1			

Attachment 30A: Page \_\_\_\_ of \_\_\_ pages.

### ATTACHMENT 30B LICENSES (Other gambling)

DATE OF APPLICATION	DISPOSITION (GRANTED, DENIED, PENDING)	TYPE OF GAMBLING ACTIVITY	IF ISSUED, GIVE APPROPRIATE LICENSE, PERMIT OR OTHER SUCH NUMBER AND EXPIRATION DATE
	DATE OF APPLICATION	DATE OF APPLICATION (GRANTED, DENIED, PENDING)  DISPOSITION (GRANTED, DENIED, PENDING)	DATE OF APPLICATION (GRANTED, DENIED, PENDING)  TYPE OF GAMBLING ACTIVITY  TYPE OF GAMBLING ACTIVITY

Attachment 30B: Page \_\_\_\_ of \_\_\_ pages.